



# Anti-Racist Board Governance Guide:

## Unlocking the path to equity in your nonprofit

The fight for racial equity and justice is a journey that begins at the heart of your organization—your board of directors. The "Anti-Racist Board Governance Guide" is your practical start to understanding and disrupting white supremacy culture within your board and organization. This resource will empower you to navigate the challenges, make meaningful changes, and work towards a more inclusive and equitable future.

Embracing anti-racism within your board and organization is not just a goal; it's an ongoing commitment. This guide equips you with a starting place to gain the knowledge, strategies, and resources needed to disrupt white supremacy culture at its core and foster a culture of belonging.

You can be a catalyst for change within your nonprofit, ensuring that it reflects the diverse communities it serves and truly embodies the values of equity and justice. Together, we can create a brighter and more just future for all.

### Understanding White Supremacy Culture in Board Governance

#### Unveiling the Deep-Seated Challenges

In the pursuit of achieving true equity and justice within nonprofit organizations, it's crucial to start at the very core of your institution—your board of directors. This guide delves into the critical first step of understanding white supremacy culture and how it can manifest within the governance structures of nonprofit boards.

#### Defining White Supremacy Culture Within Organizations

White supremacy culture within organizations refers to the pervasive systems, norms, and behaviors that uphold and perpetuate racial hierarchies, where whiteness is considered the standard or norm, while other racial identities are marginalized or excluded.

It's essential to recognize that this concept goes beyond explicit acts of racism and encompasses subtle, systemic forms of bias and discrimination that maintains the status quo.

# Key Elements of White Supremacy Culture in Nonprofits

## Perfectionism

The belief that mistakes are unacceptable can lead to a culture of fear and inaction, inhibiting innovative solutions to complex problems. Perfectionism can stifle voices and discourage experimentation, particularly from marginalized individuals who may fear harsher consequences for missteps.

## Sense of Urgency

An excessive focus on urgency can lead to rushed decisions, sidelining inclusive decision-making processes. This can result in incomplete or biased considerations that exclude the voices of those who require more time for input and those most impacted by the decisions.

## Defensiveness

A reluctance to accept criticism or feedback, particularly regarding issues of race and equity, can create a hostile environment for open dialogue. Defensiveness can silence those who attempt to speak out against discriminatory practices. It can create a culture of niceness versus one that fosters open and honest dialogue and feedback.

## Quantity Over Quality

Prioritizing quantity, such as the number of projects or initiatives, over the quality of work can lead to superficial efforts in addressing racial equity. It's essential to prioritize depth and meaningful impact even if achieved through fewer activities or initiatives.

## Recognizing and Addressing Implicit Biases

Implicit biases are unconscious attitudes or stereotypes that can influence our actions, decisions, and interactions. They often emerge from societal stereotypes and can be deeply ingrained. Within board governance, these biases can affect recruitment, decision-making, and resource allocation.

Recognizing and addressing implicit biases is a crucial step in disrupting white supremacy culture within boards.

# Here are Some Ways to Consider Getting Started:



## Education

Board members should undergo training to raise awareness about implicit biases and their impact on decision-making. The most beautifully written policies and procedures are for naught if the people implementing them have not raised their own critical analysis and racial literacy. Embracing Equity offers **trainings proven to powerfully impact individuals** and organizations by building their own anti-racist and equity-centered mindsets and practices.

Our anti-racism training cohorts are facilitated online with live trainers who cultivate an immersive experience for your team to deepen knowledge and awareness about systemic oppression, identify your roles in dismantling it, and reimagine new ways of being in authentic solidarity with one another — all through a humanizing shame-free and highly engaging experience.



## Community-Driven Recruitment and Nomination

Implementing community-driven practices can help reduce bias during board member nominations. Actively promote diverse leadership within the board to reflect the communities you serve. At Embracing Equity, our board reflects the diversity of our communities in race, ethnicity, language, religion, professional experiences, abilities, socio-economic status, and education.



## Examining Power Dynamics

Power dynamics within nonprofit boards can significantly impact decision-making and equity. These dynamics include race, gender, sexual orientation, and various aspects of identity. Create a power map and collect data on talking time, contributions, and participation to ensure all board members are engaging equitably.



## Opportunity for Participation

Create an inclusive environment where all board members have an opportunity to voice their perspectives and influence decisions. At every annual board meeting, Embracing Equity shares a survey with the Board of Directors to capture the unique ways each member is motivated to contribute. This provides an alternative way to ensure all voices are heard and that individuals can show up as their full selves.



## Challenging the Status Quo

Disrupting white supremacy culture within board governance requires a willingness to challenge the status quo and embrace change. This involves acknowledging that existing practices may perpetuate inequities and that transformation is essential.

# Steps Toward Change

## Open Dialogue

Encourage open and honest dialogue about racial equity within the board.

## Continuous Learning

Engage in ongoing education and self-reflection to deepen your understanding of racism and its impacts. Pro tip: ensure this learning happens as a collective — this is why our training is offered in a cohort-model.

## Commit to Anti-Racist Principles

Develop a clear commitment to anti-racist principles in the board's mission and values.



## Conclusion

Incorporate regional history of the Indigenous nations, language, and peoples who have been and are currently connected to the land on which you reside

If you want to learn how to actively disrupt these harmful dynamics and transform your board into a powerful, anti-racist force for positive change, **connect with us** to learn more about how we can support you in walking the talk with us side-by-side.

Let's Work Together

