# MADISON METALS INC. FORM 51-102F1 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## For the Three and Six Months Ended May 31, 2022

The following discussion and analysis of financial results should be read in conjunction with the unaudited condensed consolidated interim financial statements of Madison Metals Inc. (the "Company" or "Madison Metals") for the three and six months ended May 31, 2022 as well as the audited financial statements for the years ended November 30, 2021 and 2020, including the notes thereto. The financial data contained in this discussion and analysis is presented in accordance with International Financial Reporting Standards ("IFRS"). The reporting currency is the Canadian dollar.

The following discussion and analysis provides information that management believes is relevant to the assessment and understanding of the Company's results of operations and financial conditions. Certain statements herein contain forward-looking statements relating to the operations or to the environment in which we operate, which are based on our operations, forecasts, and projections. Forward-looking statements are not guarantees of future performance. They involve risks, uncertainties and assumptions, and actual results may differ materially from those anticipated in these forward-looking statements. The risks include those outlined under the "Risk Factors" section of this MD&A and elsewhere in the Company's public disclosure documents.

This Management Discussion and Analysis is dated July 22, 2022.

## **BUSINESS OVERVIEW**

The Company is company incorporated under the provisions of the *British Columbia Business Corporations Act* on October 11, 2019.

The Company is a reporting British Columbia registered corporation. Its registered and head office is located at 82 Richmond Street East, 4<sup>th</sup> Floor, Toronto, Ontario, M5C 1P1. The Company began trading on the Canadian Stock Exchange (the "CSE") under the symbol "GREN" on May 13, 2022.

## MINERAL PROPERTIES

	Kenora Uranium Project (\$)	Rossing North Project (\$)	Total (\$)
Balance, November 30, 2021	190,484	Nil	190,484
Acquisition and claims	2,012,700	Nil	2,012,700
Assay and analysis	1,792	Nil	1,792
Geologists	70,267	19,795	90,062
Travel and accommodation	Nil	11,294	11,294
Balance, May 31, 2022	2,275,243	31,089	2,306,332

## Kenora Uranium Project

On November 17, 2021, the Company entered into a share exchange agreement (the "Share Exchange Agreement") with 2160083 Ontario Inc. ("216") to acquire all of the issued and outstanding common shares of 216 in consideration for 8,000,000 common shares in the capital of the Company (the "Consideration Shares"). 216 holds a 100% interest in Richards Lake Uranium Project located around Kenora, Ontario.

Pursuant to the terms of the Share Exchange Agreement, the Consideration Shares will be subject to escrow and released as follows:

- 25% on the date that is 4 months from the closing date;
- 25% on the date that is 12 months from the closing date;
- 25% on the date that is 18 months from the closing date; and
- 25% on the date that is 24 months from the closing date.

On December 31, 2021, the Company completed the Share Exchange Agreement.

## Rossing North Project.

On January 17, 2022, the Company entered into a binding letter of intent (the "LOI") with Giraffe Energy Investments Close Corporation and Otjiwa Mining and Prospecting Close Corporation (the "Vendors") to acquire 85% interest in 3 separate concessions named the Rossing North Uranium Project located in the Erongo Province, Namibia Africa. For consideration to acquire the concession, the Company will pay US\$150,000 cash and issue 1,600,000 common shares of the Company to the Vendors. The transaction has not closed to the date of this MD&A.

In June 2022, the Namibian Ministry of Mines and Energy approved the transfer of EPL-7011 to Pennyworth PTY, which is majority-owned by the Company (85%), with Namibian partners holding 15%. EPL-7011 and EPL-8531, whose transfer is in progress, make up the Rossing North Uranium Project.

## **RECENT CORPORATE DEVELOPMENTS**

On December 23, 2021, the Company granted 650,000 stock options to directors and consultants. The stock options have exercise price of \$0.25 per share, expire in 5 years, and vested immediately.

On May 20, 2022, the Company granted 150,000 stock options to a consultant of the Company. The stock options have exercise price of \$0.30 per share, expire in 5 years, and vested immediately.

## **RESULTS OF OPERATIONS**

## Three Months Ended May 31, 2022 vs. Three Months Ended May 31, 2021

For the three months ended May 31, 2022, the Company reported a net loss of \$236,245 (2021 – income of \$551,931), which primarily consisted of:

- \$71,715 of professional fees (2021 \$24,668) increased due to higher legal costs related to the listing of the Company's shares on the CSE;
- \$51,520 of consulting fees (2021 \$15,000) increased due to higher consulting fees paid to management and outside consultants;
- \$20,542 of general office expenses (2021 \$51) increased due to higher support costs;
- \$9,085 of investor relations (2021 \$nil) increased due to higher level of investor relations activities;
- \$13,109 of shareholder information and communications (2021 \$273) increased related to the listing of the Company's shares on the CSE; and
- \$54,100 of share-based payments (2021 \$nil) due to stock options granted during the period.

# Six Months Ended May 31, 2022 vs. Six Months Ended May 31, 2021

For the six months ended May 31, 2022, the Company reported a net loss of \$507,348 (2021 – income of \$434,993), which primarily consisted of:

- \$131,399 of professional fees (2021 \$35,296) increased due to higher legal costs related to the listing of the Company's shares on the CSE;
- \$113,520 of consulting fees (2021 \$28,125) increased due to higher consulting fees paid to management and outside consultants;
- \$38,408 of general office expenses (2021 \$51) increased due to higher support costs;
- \$14,170 of investor relations (2021 \$nil) increased due to higher level of investor relations activities;
- \$19,560 of shareholder information and communications (2021 \$273) increased related to the listing of the Company's shares on the CSE; and
- \$175,100 of share-based payments (2021 \$nil) due to stock options granted during the period.

# LIQUIDITY AND CAPITAL RESOURCES

The Company's approach to managing its liquidity is to ensure that it has sufficient resources to meet its liabilities as they come due and have sufficient working capital to fund operations for the ensuing fiscal year.

As at May 31, 2022, the Company had \$900,221 in current assets (November 30, 2021 - \$1,330,031) and current liabilities of \$38,922 (November 30, 2021 - \$30,661) for a working capital of \$861,299 compared to a working capital of \$1,299,370 at November 30, 2021. As at the date of this report, the Company does not have adequate cash and working capital to fund its operations and planned capital expenditures for the next 12 months and is reliant upon future equity financing to fund its operations and advance the development of its business.

# **OFF-BALANCE SHEET ARRANGEMENTS**

To the best of Management's knowledge, there are no off-balance sheet arrangements that have, or are reasonably likely to have, a current or future effect on the results of operations or financial condition of the Company.

# TRANSACTIONS WITH RELATED PARTIES

During the three and six months ended May 31, 2022, the Company incurred management services of \$45,000 and \$90,000, respectively (three and six months ended May 31, 2021 - \$15,000 and \$28,125, respectively) to a director and officer of the Company.

During the three and six months ended May 31, 2022, the Company incurred accounting fees of \$10,313 and \$17,948, respectively (three and six months ended May 31, 2021 - \$8,627 and \$17,255) to Marrelli Support Services Inc. ("MSSI") for:

- Eric Myung, an employee of MSSI, to act as the CFO of the Company; and
- Bookkeeping services;

During the three and six months ended May 31, 2022, the Company incurred geological consulting fees of \$9,000 and \$26,800, respectively (three and six months ended May 31, 2021 - \$nil) included in exploration and evaluation assets to a director of the Company.

During the three and six months ended May 31, 2022, the Company incurred share-based payments of \$nil and \$111,692, respectively (three and six months ended May 31, 2021 - \$nil) to directors of the Company.

# SIGNIFICANT ACCOUNTING POLICIES AND CRITICAL ACCOUNTING ESTIMATES

All significant accounting policies and critical accounting estimates are fully disclosed in Note 2 of the financial statements for the years ended November 30, 2021 and 2020.

# CAPITAL MANAGEMENT

Madison Metals is actively looking to acquire an interest in a business or assets and this involves a high degree of risk. Madison Metals does not generate cash flows from operations. Madison Metals' primary source of funds comes from the issuance of capital stock. Madison Metals does not use other sources of financing that require fixed payments of interest and principal due to lack of cash flow from current operations, and is not subject to any externally imposed capital requirements. Madison Metals' objective when managing capital is to safeguard Madison Metals' ability to continue as a going concern. Madison Metals defines its capital as equity. Capital requirements are driven by Madison Metals' general operations. To effectively manage Madison Metals' capital requirements, Madison Metals monitors expenses and overhead to ensure costs and commitments are being paid.

## EVALUATION OF DISCLOSURE CONTROLS AND POLICIES

Disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed by the Company in reports filed with or submitted to the various securities regulators is recorded, processed, summarized and reported within the time periods specified. This information is gathered and reported to the Company's management, which includes the CEO and CFO, so that timely decisions can be made regarding disclosure. The Company's management, under the supervision of, and with the participation of, the CEO and CFO has designed the Company's disclosure

controls and procedures. As at May 31, 2022, the CEO and CFO evaluated the design and operation of the Company's disclosure controls and procedures. Based on that evaluation, the CEO and CFO concluded that the Company's disclosure controls and procedures were effective as at May 31, 2022.

# EVALUATION OF INTERNAL CONTROLS OVER FINANCIAL REPORTING

Designing, establishing and maintaining adequate internal control over financial reporting is the responsibility of the Company's management. Internal control over financial reporting is a process designed by, or under the supervision of management, and affected by the Board of Directors, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the Company's financial statements in accordance with IFRS.

These controls include policies and procedures that: pertain to the maintenance of records that, in reasonable detail, accurately reflect transactions pertaining to its assets, provide reasonable assurance that all transactions are recorded to permit the preparation of its financial statements in accordance with IFRS, and that expenditures are being made only in accordance with authorizations of management of the Company, and provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on its financial statements.

Management is responsible for establishing and maintaining internal control over financial reporting and has designed and implemented such controls to ensure that the required objectives of these internal controls have been met. The management of the Company applied its judgment in evaluating the costbenefit relationship to controls and procedures. The result of which was, because of the inherent limitations in all control systems, that no evaluation of the controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected.

As at May 31, 2022, the officers of the Company evaluated the design and implementation of the Company's internal control over financial reporting ("ICFR"). Based on this evaluation of the design and operating effectiveness of the Company's ICFR, the CEO and CFO concluded that the Company's ICFR was effective as at May 31, 2022.

## **RISKS RELATED TO BUSINESS**

Madison Metals is in the business of exploring and, if warranted, developing mineral properties, which is a highly speculative endeavour, and Madison Metals' future performance may be affected by events, risks or uncertainties that are outside of Madison Metals' control. Madison Metals' management consider the risks set out below to be the most significant to potential investors of Madison Metals, but not all risks associated with an investment in securities of Madison Metals. If any of these risks materialize into actual events or circumstances or other possible additional risks and uncertainties of which the directors are currently unaware or which they consider not be material in relation to Madison Metals' business, actually occur, Madison Metals' assets, liabilities, financial condition, results of operations (including future results of operations), business and business prospects, are likely to be materially and adversely affected. In such circumstances, the price of Madison Metals' securities could decline and investors may lose all or part of their investment.

## Limited Operating History

Madison Metals is still in an early stage of development. Madison Metals is engaged in the business of exploring and, if warranted, developing mineral properties in the hope of locating economic deposits of minerals. Madison Metals' mineral interests are in the exploration stage and do not have mineral reserves. Madison Metals has no history of earnings. There is no guarantee that economic quantities of mineral reserves will be discovered on Madison Metals' property.

## Management

The success of Madison Metals is currently dependant on the performance of its directors and officers. The loss of the services of any of these persons could have a materially adverse effect on Madison Metals' business and prospects. There is no assurance that Madison Metals can maintain the services of its directors, officers or other qualified personnel required to operate its business. At this date, there are no indications that any change in management cannot be maintained at the current structure.

## Conflicts of Interest

Madison Metals' directors, officers and other members of management serve as directors, officers, promoters and members of management of other companies involved in the acquisition, exploration and development of mineral resource properties and, therefore, it is possible that a conflict may arise between their duties as a director, officer, promoter or member of Madison Metals' management team and their duties as a director, officer, promoter or member of management of such other companies. The Madison Metals' directors and officers are aware of the laws governing accountability of directors and officers for corporate opportunity and the requirement of directors to disclose conflicts of interest. Madison Metals will rely upon these laws in respect of any directors' and officers' conflicts of interest or in respect of any breaches of duty by any of its directors or officers.

## Additional Funding Requirements

From time to time, Madison Metals will require additional financing in order to carry out its acquisition, exploration and development activities. Failure to obtain such financing on a timely basis could cause the Madison Metals to forfeit its interest in certain properties, miss certain acquisition opportunities and reduce or terminate its operations. If Madison Metals' cash flow from operations is not sufficient to satisfy its capital or resource expenditure requirements, there can be no assurance that additional debt or equity financing will be available to meet these requirements or be available on favourable terms.

## Price Volatility and Lack of Active Market

In recent years, the securities markets in Canada and elsewhere have experienced a high level of price and volume volatility, and the market prices of securities of many public companies have experienced significant fluctuations in price which have not necessarily been related to the operating performance, underlying asset values or prospects of such companies. Any quoted market for Madison Metals' securities may be subject to such market trends and that the value of such securities may be affected accordingly.

## COVID-19 and Health Crises

The current outbreak of COVID-19 and the emergence of multiple COVID-19 variants has had an adverse impact on global economic conditions. Any future emergence and spread of similar or other pathogens could have a similar adverse impact. The COVID-19 pandemic may continue for an unforeseen amount of time into the future or worsen which may adversely impact the Company's operations, and the operations of its suppliers, contractors and service providers, the ability to obtain financing and maintain necessary liquidity, the ability to access and explore Company's properties and its ability to advance its projects and other growth initiatives.

The outbreak and resurgence of COVID-19 continues to significantly impact global economies and the global upheavals have caused significant volatility in commodity prices. The outbreak and its declaration as a global pandemic caused companies and governments around the world to impose sweeping restrictions on the movement of people and goods, including social distancing measures and restrictions on group gatherings, isolation and quarantine requirements, closure of business and government offices, travel advisories and travel restrictions. While these effects are expected to be temporary, the duration of the various disruptions to businesses locally and internationally and the related financial impact cannot be reasonably estimated at this time. Furthermore, governments in relevant jurisdictions may introduce new, or modify existing, laws, regulations, orders or other measures that could impact the Company's ability to operate or affect the actions of its suppliers, contractors and service providers.

Should the responses of companies and governments be insufficient to contain the spread and impact of COVID-19, this may lead to further economic downturn that may adversely impact the Company's business, financial condition and results of operations. The outbreak and resurgence of COVID-19 may also continue to affect financial markets, may adversely affect the Company's ability to raise capital, and may cause continued interest rate volatility and movements that may make obtaining financing more challenging or more expensive or unavailable on commercially reasonable terms or at all. In addition, if any number of employees or consultants of the Company or any key supplier become infected with COVID-19 or similar pathogens and/or the Company is unable to source necessary replacements, consumables or supplies or transport its products, due to government restrictions or otherwise, it could have a material negative impact on the Company's operations and prospects, including the complete shutdown of its operations. Furthermore, an outbreak of COVID-19 at the Company's operations could cause reputational harm and negatively impact the Company's social license to operate. The COVID-19 pandemic has also increased cybersecurity and information technology risks due to the rise in fraudulent activity and increased number of employees working remotely.

As a result of measures, it has taken, there is no assurance as to whether the Company will be affected by the current COVID-19 pandemic or potential future health crises. The Company will continue to work actively to monitor the situation and implement further measures as required to mitigate and/or deal with any repercussions that may occur because of the COVID-19 outbreak.

## **Russia-Ukraine Conflict**

The military conflict between Russia and Ukraine may increase the likelihood of supply interruptions and political instability worldwide. Such disruptions could make it more difficult for the Company to source necessary materials and service providers at favorable pricing or at all. While it is difficult to estimate the impact of current or future European sanctions on the Company's business and financial position, these sanctions could adversely impact the Company's costs, operations and/or development activities in future periods.

# **ADDITIONAL INFORMATION**

Additional information relating to the Company can also be found on SEDAR at <u>www.sedar.com</u>.