



**EUROCASH S.A.**

**SEPARATE ANNUAL REPORT FOR 2009**

**TRANSLATORS' EXPLANATORY NOTE**

The following document is a free translation of the report of the above-mentioned Polish Company.  
In the event of any discrepancy in interpreting the terminology, the Polish version is binding.

KOMORNIKI, 19<sup>th</sup> April 2010

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Dear Stakeholders,

It is my privilege to once again write about the activities of Eurocash Group in the past year. As I said last year, we expected a tough 2009 and as market difficulties set in, Eurocash took a defensive strategy and in the first quarter implemented cost reductions through our "Focus" program which made an essential contribution to the 2009 results we delivered. Based on a leaner structure we were able to stay aggressive in assuring the best prices to our customers and to still deliver excellent results at year end. Even in the tough market conditions we managed to deliver a growth in sales of 9% reaching PLN 6.7 billion with very healthy growth of EBITDA and Net Profit of 23 % to PLN 195 million and 30% to PLN 102 million respectively.

In the Cash&Carry business we managed to grow 10%, reaching PLN 2.6 billion including 5.2% growth in like-for-like terms. We opened 6 new cash and carries, and the remodeling program of the network was almost finished. In general the Cash & Carry business was very competitive and kept growing market share throughout the year. At year-end we made the acquisition of Batna which will facilitate our entrance to the Warsaw market in which we were not present till now. This, including Batna, we closed the year with 120 cash and carries.

KDWT had a very good year due to the change of strategy. During 2009, in a context of tobacco market decline, KDWT had the courage to stop selling tobacco products to the big retailers. It focused on ever-improving service to independent shops and on cross-selling of impulse products. This strategy had a negative impact on sales but had very good results in terms of cash flow and net profit. In general the company had a very good year and found the best way to operate in this very tough market.

Delikatesy Centrum once more proved that the franchise model developed by the company is the most competitive in Poland and delivered total growth of 27% and like-for-like growth of 4% while opening 89 stores during the year. We believe this system to be one of the most powerful concepts for independent food retailers as it combines the quality of service of independent retailing with the supply chain power and know-how of Eurocash Group.

McLane Polska was divided in 3 different businesses as it proved to be more efficient than the integrated model operating before. We thus firstly integrated IGA and independent retailers in Eurocash Franczyza which is much better placed to serve the needs of this type of clients thanks to the experience of Delikatesy Centrum. On the other hand, we created two different business units: Eurocash Dystrybucja, to work mainly with gasoline stations and Eurocash Gastronomia, to develop the Food Service business. With these steps we believe we have the right structure to be the best supplier in terms of price and service quality in each of the above segments.

During 2009 we believe we made an excellent job keeping the company immune to the difficult macro-economic situation, protecting our cash flow and our competitiveness and, most importantly, protecting and helping our clients in a tough year. A key aspect is that we feel that we enter 2010 with ideal conditions to keep growing and consolidating the market as we believe our advantage of quality and competitiveness over our competitors has become even more obvious.

Our strategy of being a Wholesaler, with no intentions of becoming a retailer, is also paying off as clients increasingly place their trust in us and that explains how, in this difficult year, we increased the number of clients in our cash and carry operation. It now seems clear that independent retailers want to work with partners they trust and that work exclusively in their best interests.

This year my thanks go to all our employees for the excellent job performed under these more trying conditions as well as to our clients who kept preferring our companies to do their food shopping. In addressing our shareholders I have to give thanks for showing trust in our strategy and business model which once more allowed Eurocash to outperform both the Warsaw stock exchange and our peers.

2010 is still not going to be a easy year, but once again we believe we are better prepared to face it and to keep consolidating the wholesale market in order to deliver better efficiency to our customers.

Your sincerely

Luis Amaral

President of the Management Board

Eurocash S.A.

## SELECTED SEPARATE FINANCIAL DATA

	for the period 01.01.2009 to 31.12.2009 PLN	for the period 01.01.2008 to 31.12.2008 PLN	for the period 01.01.2009 to 31.12.2009 EUR	for the period 01.01.2008 to 31.12.2008 EUR
Sales	3 981 216 174	3 280 591 689	920 023 149	932 887 360
Operating profit	91 657 482	88 274 699	21 181 217	25 102 286
Profit before tax	79 122 194	75 200 243	18 284 425	21 384 361
Profit from continuing operations	62 299 893	59 570 056	14 396 943	16 939 674
Profit for the period	62 299 893	59 570 056	14 396 943	16 939 674
Net cash from operating activities	147 942 201	174 615 408	34 188 108	49 654 612
Net cash used in investing activities	(89 508 417)	(159 221 666)	(20 684 588)	(45 277 161)
Net cash used in financing activities	(22 522 274)	(29 445 579)	(5 204 694)	(8 373 309)
Net change in cash and cash equivalents	35 911 511	(14 051 837)	8 298 826	(3 995 859)
Weighted average number of shares	134 090 060	132 672 627	134 090 060	132 672 627
Diluted weighted average number of shares	135 684 575	134 301 128	135 684 575	134 301 128
Basic EPS (in PLN / EUR)	0,46	0,45	0,11	0,13
Diluted EPS (in PLN / EUR)	0,46	0,44	0,11	0,13
Average PLN / EUR rate*			4,3273	3,5166
	as at 31.12.2009 PLN	as at 31.12.2008 PLN	as at 31.12.2009 EUR	as at 31.12.2008 EUR
Assets	1 190 661 716	964 685 087	289 825 645	231 206 281
Short-term liabilities	16 803 728	15 589 257	4 090 290	3 736 281
Long-term liabilities	887 623 885	706 443 683	216 061 507	169 313 508
Equity	286 234 103	242 652 147	69 673 848	58 156 492
Share capital	134 704 736	130 777 550	32 789 235	31 343 483
Number of shares	134 627 043	130 777 550	134 627 043	130 777 550
Diluted number of shares	138 633 818	137 955 511	138 633 818	137 955 511
Book value per share (in PLN / EUR)	2,13	1,86	0,52	0,44
Diluted book value per share (in PLN / EUR)	2,06	1,76	0,50	0,42
Declared or paid dividend (in PLN / EUR)	40 050 682	39 070 366	9 748 961	9 364 003
Declared or paid dividend per share (in PLN / EUR)	0,30	0,30	0,07	0,07
PLN / EUR rate at the end of the period**			4,1082	4,1724

\* Profit and loss items have been converted as a matter of arithmetic computation using the official mid-rates announced by the National Bank of Poland prevailing on the last day of each month.

\*\* Balance sheet items and book value per share have been converted using the official mid-rates announced by the National Bank of Poland prevailing on the reporting date.



**Eurocash S.A.**

**Opinion and Report  
of the Independent Auditor  
Financial Year ended  
31 December 2009**

The opinion contains 3 pages  
The report supplementing the auditor's opinion  
contains 11 pages  
Opinion of the independent auditor  
and report supplementing the auditor's opinion  
on the separate financial statements  
for the financial year ended  
31 December 2009

*This document is a free translation of the Polish original. Terminology current in Anglo-Saxon countries has been used where practicable for the purposes of this translation in order to aid understanding. The binding Polish original should be referred to in matters of interpretation.*

## OPINION OF THE INDEPENDENT AUDITOR

### *To the General Meeting of Eurocash S.A.*

We have audited the accompanying separate financial statements of Eurocash S.A., seated in Komorniki, 11 Wiśniowa Street ("the Company"), which comprise the separate statement of financial position as at 31 December 2009, the separate profit and loss account for the year then ended, the separate statement of changes in equity for the year then ended, the separate statement of cash flows for the year then ended and notes to the financial statements, comprising of a summary of significant accounting policies and other explanatory information.

### *Management's and Supervisory Board's Responsibility for the Financial Statements*

Management of the Company is responsible for the accuracy of the accounting records and the preparation and fair presentation of these financial statements and preparation of the Report on the Company's activities in accordance with International Financial Reporting Standards, as adopted by European Union and with other applicable regulations. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Management of the Company and members of the Supervisory Board are obliged to ensure that the financial statements and the Report on the Company's activities are in compliance with the requirements set forth in the Accounting Act.

### *Auditor's Responsibility*

Our responsibility, based on our audit, is to express an opinion on these financial statements and whether the financial statements are derived from properly maintained accounting records. We conducted our audit in accordance with section 7 of the Accounting Act dated 29 September 1994 (Official Journal from 2009, No. 152, item 1223 with amendments) ("the Accounting Act") and International Standards on Auditing. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements and the accounting records from which they are derived are free of material misstatements.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting principles used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### *Opinion*

In our opinion, the accompanying separate financial statements of Eurocash S.A. have been prepared and present fairly, in all material respects, the unconsolidated financial position of the Company as at 31 December 2009 and its unconsolidated financial performance and its unconsolidated cash flows for the year then ended, in accordance with International Financial Reporting Standards as adopted by the European Union, are in compliance with the respective regulations and the provisions of the Company's articles of association that apply to the Company's separate financial statements and have been prepared from accounting records, that, in all material respects, have been properly maintained.

*Other Matters*

As required under the Accounting Act, we also report that the Report on the Company's activities includes, in all material respects, the information required by Art. 49 of the Accounting Act and by the Decree of the Ministry of Finance dated 19 February 2009 on current and periodic information provided by issuers of securities and the conditions for recognition as equivalent information required by the law of a non-Member State (Official Journal from 2009, No 33, item 259) and the information is consistent with the separate financial statements.

*Signed on the Polish original*

On behalf of KPMG Audyt Sp. z o.o.  
ul. Chłodna 51, 00-867 Warsaw  
registration number 458

.....  
Certified Auditor No. 90095  
Wojciech Drzymała

*Signed on the Polish original*

On behalf of KPMG Audyt Sp. z o.o.  
ul. Chłodna 51, 00-867 Warsaw  
registration number 458

.....  
Certified Auditor No. 90061  
Marek Gajdziński,  
Director

Poznań, 19 April 2010

## **Eurocash S.A.**

Report supplementing  
the auditor's opinion  
on the separate financial  
statements  
Financial Year ended  
31 December 2009

The report supplementing the auditor's opinion  
contains 11 pages  
Report supplementing the auditor's opinion  
on the separate financial statements  
for the financial year ended  
31 December 2009

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## **1. General**

### **1.1. General information about the Company**

#### **1.1.1. Company name**

Eurocash S.A.

#### **1.1.2. Registered office**

11 Wiśniowa Street  
62-052 Komorniki

#### **1.1.3. Registration in the National Court Register**

Registration court:	District Court Poznań – Nowe Miasto and Wilda in Poznań, VIII Commercial Department of the National Court Register
Date:	30 July 2004
Registration number:	KRS 0000213765

#### **1.1.4. Tax Office and Provincial Statistical Office registration**

NIP number:	7791906082
REGON:	631008941

### **1.2. Auditor information**

Name:	KPMG Audyt Sp. z o.o.
Registered office:	Warsaw
Address:	ul. Chłodna 51, 00-867 Warsaw
Registration number:	KRS 0000104753
Registration court:	District Court for the Capital City Warsaw in Warsaw, XII Commercial Department of the National Court Register
Share capital:	PLN 125,000
NIP number:	526-10-24-841

KPMG Audyt Sp. z o.o. is entered in the register of entities authorised to audit financial statements under number 458.

### **1.3. Legal status**

#### **1.3.1. Share capital**

The Company was established for an indefinite period under the terms of its articles of association dated 7 July 2004.

The share capital of the Company amounted to PLN 134,704,736 as at 31 December 2009 divided into 134,704,736 ordinary shares with a nominal value of PLN 1 each. In comparison to the previous year share capital increased by 3,927,186 shares with a nominal value of PLN 1 each due to exercising of the managerial options. As at the date of this report the increase of the share capital has not been registered in the National Court Register.

As at 31 December 2009, the shareholder structure was as follows:

<b>Name of the Shareholder</b>	<b>Number of shares</b>	<b>Voting rights (%)</b>	<b>Nominal value of shares of PLN '000</b>	<b>Percentage of share capital (%)</b>
Luis Amaral (directly and indirectly through Politra B.V.)	70 258 100	52,2%	70 258,1	52,2%
Commercial Union – Powszechnie Towarzystwo Emerytalne BPH CU WBK	6 880 178	5,1%	6 880,2	5,1%
ING Nationale – Nederlanden Polska Otwarty Fundusz Emerytalny	6 843 714	5,1%	6 843,7	5,1%
BZ WBK AIB Asset Management S.A.	6 762 947	5,0%	6 762,9	5,0%
Others < 5%	43 959 797	32,6%	43 959,8	32,6%
	<b>134 704 736</b>	<b>100,0%</b>	<b>134 704,7</b>	<b>100,0%</b>

### 1.3.2. Related parties

The Company is the parent of the Eurocash S.A. Group.

The consolidated financial statements of Eurocash S.A. Group were approved by the Management as of the same date as separate financial statements.

### 1.3.3. Management of the Company

The Management Board is responsible for management of the Company.

At 31 December 2009, the Management Board of the Company was comprised of the following members:

- Luis Manuel Conceicao De Amaral – President of the Board,
- Rui Amaral – Member of the Board,
- Arnaldo Guerreiro – Member of the Board,
- Pedro Martinho – Member of the Board,
- Katarzyna Kopaczewska – Member of the Board,
- Ryszard Majer – Member of the Board,
- Jacek Owczarek – Member of the Board.

### 1.3.4. Scope of activities

The main business activities listed in the Company's Statute is general wholesale trade (PKD 4690Z).

## 1.4. Prior period financial statements

The separate financial statements for the period ended 31 December 2008 were audited by KPMG Audyt Sp. z o.o. and received an unqualified opinion.

The separate financial statements were approved at the General Meeting on 25 May 2009 where it was resolved to allocate the profit for the prior financial year of PLN 59,570,056 as follows:

- a maximum of PLN 40,112,730 was allocated to pay a dividend of PLN 0.30 per share,
- the remaining part of the net profit was allocated to the reserve capital.

The closing balances as at 31 December 2008 have been properly recorded as the opening balances of the audited year, including reclassification adjustments to previous years, which are presented in note 1 to the separate financial statements of Eurocash S.A.

The separate financial statements were submitted to the Registry Court on 9 June 2009 and were published in Monitor Polski B No. 2424 on 1 December 2009.

### **1.5. Audit scope and responsibilities**

This report was prepared for the General Meeting of Eurocash S.A. seated in Komorniki, 11 Wiśniowa Street and relates to the separate financial statements comprising: the separate statement of financial position as at 31 December 2009, the separate profit and loss account for the year then ended the separate statement of changes in equity for the year then ended, the separate statement of cash flows for the year then ended and notes to the financial statements, comprising of a summary of significant accounting policies and other explanatory information.

The audited Company prepares its separate financial statements in accordance with International Financial Reporting Standards as adopted by the European Union on the basis of the decision of General Meeting of Eurocash S.A. dated 11 April 2005.

The separate financial statements have been audited in accordance with the contract dated 17 July 2009, concluded on the basis of the resolution of Supervisory Board dated 10 May 2007 on the appointment of the auditor.

We conducted the audit in accordance with section 7 of the Accounting Act and International Standards on Auditing.

We audited the separate financial statements in the Company's head office during the period from 30 November 2009 to 11 December 2009 and from 1 February 2010 to 26 February 2010.

Management of the Company is responsible for the accuracy of the accounting records and the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards as adopted by the European Union and with other applicable regulations.

Management of the Company and members of the Supervisory Board are obliged to ensure that the financial statements and the Report on the Company's activities are in compliance with the requirements set forth in the Accounting Act.

Our responsibility is to express an opinion and to prepare a supplementing report on the financial statements and whether the financial statements are derived from properly maintained accounting records based on our audit.



***Eurocash S.A.***

*Report supplementing the opinion on the separate financial statements  
for the financial year ended 31 December 2009*

**TRANSLATION**

Management of the Company submitted a statement dated the same date as this report as to the true and fair presentation of the separate financial statements presented for audit, which confirmed that there were no undisclosed matters which could significantly influence the information presented in the separate financial statements.

All our requests for additional documents and information necessary for expressing our opinion and preparing the report have been fulfilled.

KPMG Audyt Sp. z o.o., the members of its Management Board and Supervisory Board and other persons involved in the audit of the separate financial statements of the Company fulfill independence requirements. The scope of the work planned and performed has not been limited in any way. The method and scope of our audit is detailed in working papers prepared by us and retained in the offices of KPMG Audyt Sp. z o.o.

## 2. Financial analysis of the Company

### 2.1. Summary of the separate financial statements

#### 2.1.1. Statement of financial position

ASSETS	31.12.2009 PLN '000	% of total	31.12.2008 PLN '000	% of total
<b>Non-current assets (long-term)</b>	<b>467 192,9</b>	<b>39,2</b>	<b>409 624,7</b>	<b>42,5</b>
Goodwill	9 975,6	0,8	9 975,6	1,0
Intangible fixed assets	87 598,0	7,4	92 944,0	9,6
Tangible fixed assets	156 772,0	13,2	137 329,2	14,2
Investments in subsidiary companies	205 672,9	17,3	158 840,6	16,5
Investments in associated companies	3 464,3	0,3	3 464,3	0,4
Long-term receivables	1 890,9	0,2	5 694,0	0,6
Long-term prepayments	1 819,2	0,2	1 377,0	0,1
Deferred tax assets	1 514,4	0,1	-	-
Other long-term prepayments	304,8	0,0	1 377,0	0,1
<b>Current assets (short-term)</b>	<b>723 468,8</b>	<b>60,8</b>	<b>555 060,4</b>	<b>57,5</b>
Inventories	267 055,7	22,4	189 961,7	19,7
Trade receivables	281 529,3	23,6	236 810,8	24,6
Other short-term receivables	21 911,6	1,8	19 651,3	2,0
Short-term financial assets in subsidiary companies	9 025,6	0,8	-	-
Cash and cash equivalents	141 016,6	11,8	105 105,1	10,9
Short-term prepayments	2 930,0	0,3	3 531,5	0,4
<b>TOTAL ASSETS</b>	<b>1 190 661,7</b>	<b>100,0</b>	<b>964 685,1</b>	<b>100,0</b>
<b>EQUITY AND LIABILITIES</b>	<b>31.12.2009 PLN '000</b>	<b>% of total</b>	<b>31.12.2008 PLN '000</b>	<b>% of total</b>
<b>Equity</b>	<b>286 234,1</b>	<b>24,0</b>	<b>242 652,1</b>	<b>25,2</b>
Share capital	134 704,7	11,3	130 777,5	13,6
Treasury shares	(1 115,5)	0,1	-	-
Reserve capital	82 105,5	6,9	56 949,5	5,9
Capital reserve	12 884,5	1,1	-	-
Hedge instrument valuation reserve	(4 645,0)	0,4	(4 645,0)	0,5
Retained earnings	62 299,9	5,2	59 570,1	6,2
Net profit of the current year	62 299,9	5,2	59 570,1	6,2
<b>Liabilities</b>	<b>904 427,6</b>	<b>76,0</b>	<b>722 033,0</b>	<b>74,8</b>
<b>Long-term liabilities</b>	<b>16 803,7</b>	<b>1,4</b>	<b>15 589,3</b>	<b>1,6</b>
Long-term financial liabilities	16 057,2	1,4	12 247,0	1,3
Other long-term liabilities	400,0	0,0	-	-
Deferred income tax provision	-	-	3 129,0	0,3
Provision for employee benefits	346,5	0,0	213,3	0,0
<b>Short-term liabilities</b>	<b>887 623,9</b>	<b>74,6</b>	<b>706 443,7</b>	<b>73,2</b>
Short-term loans and credits	-	-	10,5	-
Short-term financial liabilities	32 556,7	2,7	26 907,8	2,8
Trade liabilities	806 223,7	67,7	639 447,6	66,3
Current income tax liabilities	9 618,7	0,9	5 592,4	0,6
Other short-term liabilities	15 643,9	1,3	14 419,2	1,5
Employee benefits liabilities	14 295,5	1,2	10 531,4	1,1
Short-term provisions and accruals	9 285,5	0,8	9 534,8	1,0
<b>TOTAL EQUITY AND LIABILITIES</b>	<b>1 190 661,7</b>	<b>100,0</b>	<b>964 685,1</b>	<b>100,0</b>

## 2.1.2. Profit and loss account

### Statement of comprehensive income (by function)

	1.01.2009 - 31.12.2009	% of total sales	1.01.2008 - 31.12.2008	% of total sales
	PLN '000		PLN '000	
<b>CONTINUING OPERATION</b>				
<b>Net sales</b>	<b>3 981 216,2</b>	100,0	<b>3 280 591,7</b>	100,0
Net sales of traded goods	3 866 566,4	97,1	3 187 015,2	97,2
Net sales of services	114 649,8	2,9	93 576,5	2,9
<b>Prime costs of sales</b>	<b>(3 554 898,0)</b>	89,3	<b>(2 886 198,0)</b>	88,0
Costs of goods sold	(3 554 898,0)	89,3	(2 886 198,0)	88,0
<b>Gross profit on sales</b>	<b>426 318,2</b>	10,7	<b>394 393,7</b>	12,0
Selling expenses	(224 781,0)	5,7	(211 668,0)	6,5
General and administrative expenses	(94 033,1)	2,4	(86 948,1)	2,7
<b>Profit on sales</b>	<b>107 504,1</b>	2,7	<b>95 777,6</b>	2,9
Other operating revenues	14 313,4	0,4	9 027,0	0,3
Other operating costs	(30 160,0)	0,8	(16 529,9)	0,5
<b>Results from operating activities</b>	<b>91 657,5</b>	2,3	<b>88 274,7</b>	2,7
Finance revenues	3 329,3	0,1	2 629,5	0,1
Finance costs	(15 864,6)	0,4	(15 704,0)	0,5
<b>Profit before income tax</b>	<b>79 122,2</b>	2,0	<b>75 200,2</b>	2,3
Income tax expense	(16 822,3)	0,4	(15 630,2)	0,5
<b>Profit for the period</b>	<b>62 299,9</b>	1,6	<b>59 570,1</b>	1,8
<b>Earnings per share</b>				
Basic earnings per share (PLN)	0,46	-	0,45	-
Diluted earnings per share (PLN)	0,46	-	0,44	-

## 2.2. Selected financial ratios

	2009	2008	2007
<b>1. Return on sales</b>			
<u>profit for the period x 100%</u> revenue	1,6%	1,8%	1,7%
<b>2. Return on equity</b>			
<u>profit for the period x 100%</u> equity - profit for the period	27,8%	32,5%	26,1%
<b>3. Debtors' days</b>			
<u>average trade receivables (gross) x 365 days</u> revenue	24 days	21 days	17 days
<b>4. Debt ratio</b>			
<u>liabilities x 100%</u> equity and liabilities	76,0%	74,8%	70,0%
<b>5. Current ratio</b>			
<u>current assets</u> current liabilities	0,8	0,8	0,9

- Net revenues are comprised of the sale of finished products, merchandise and raw materials.
- Average trade receivables represent the average of trade receivables at the beginning and at the end of the period, excluding allowances for receivables.

## 2.3. Interpretation of selected financial ratios

### **Return on sales and return on equity**

Return on sales ratio remained at a similar level compared to previous years.

Return on equity has decreased compared to the previous year by 4.7 percentage points. The Company realized higher net profit when compared to the previous year. In the same time, the Company's equity increased more than proportionally, mainly due to realization of managerial options.

### **Debtors' days**

Debtors' days ratio increased by 3 days when compared to 2008 mainly due to increase in receivables for marketing services provided to suppliers.

### **Debt ratio**

Debt ratio increased by 1.2 percentage point compared to the previous year. The increase in debt ratio is mainly a result of the increase in trade liabilities, which is in line with the increase in the scale of the Company's activities.

### **Current ratio**

Current ratio remained at a similar level compared to the previous year end and amounted to 0.8.

### **3. Detailed report**

#### **3.1. Proper operation of the accounting system**

The Company maintains current documentation describing the applied accounting principles adopted by the Management Board to the extent required by Art. 10 of the Accounting Act.

During the audit of the financial statements, we tested, on a sample basis, the operation of the accounting system. Our assessment covered in particular:

- appropriateness and consistency of the accounting principles used,
- correctness of the documentation of transactions,
- fairness, accuracy and verifiability of the accounting records, including the matching of accounting entries with supporting documentation and the financial statements,
- compliance of the adopted policies relating to the safeguarding of the supporting documentation, the accounting records and the financial statements with the Accounting Act.

On the basis of the work performed, we have not identified material irregularities in the accounting system which have not been corrected and that could have a material impact on the separate financial statements. Our audit was not conducted for the purpose of expressing a comprehensive opinion on the operation of the accounting system.

#### **3.2. Asset verification**

The Company performed a physical verification of assets in accordance with the requirements and time frame specified in Art. No. 26 of the Accounting Act. The following categories of assets were included in the verification:

- cash,
- inventories,
- trade receivables.

Count differences have been recorded in the period covered by the separate financial statements.

#### **3.3. Notes to the separate financial statements**

All information included in the notes to the separate financial statements, comprising of a summary of significant accounting policies and other explanatory notes, is, in all material respects, presented accurately and completely. This information should be read in conjunction with the separate financial statements taken as a whole.

#### **3.4. Report on the Company's activities**

The Report on the Company's activities includes, in all material respects, information required by Art. 49 of the Accounting Act and by the Decree of the Ministry of Finance dated 19 February 2009 on current and periodic information provided by issuers of securities and the conditions for recognition as equivalent information required by the law of a non-Member State (Official Journal from 2009, No 33, item 259) and the information is consistent with the separate financial statements.

### **3.5. Information on the opinion of the independent auditor**

Based on our audit of the separate financial statements as at and for the year ended 31 December 2009, we have issued an unqualified opinion.

*Signed on the Polish original*

On behalf of KPMG Audyt Sp. z o.o.  
ul. Chłodna 51, 00-867 Warsaw  
registration number 458

.....  
Certified Auditor No. 90095  
Wojciech Drzymała

Poznań, 19 April 2010

*Signed on the Polish original*

On behalf of KPMG Audyt Sp. z o.o.  
ul. Chłodna 51, 00-867 Warsaw  
registration number 458

.....  
Certified Auditor No. 90061  
Marek Gajdziński, Director

**EUROCASH S.A.**

**SEPARATE FINANCIAL STATEMENTS**

FOR THE PERIOD FROM 1 JANUARY 2009 TO 31 DECEMBER 2009

**TRANSLATORS' EXPLANATORY NOTE**

The following document is a free translation of the report of the above-mentioned Polish Company.

In the event of any discrepancy in interpreting the terminology, the Polish version is binding.

KOMORNIKI, 19 April 2010

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<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

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<i>Separate financial statements of EUROCASH S.A.</i>			
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## GENERAL INFORMATION

### 1. INFORMATION ABOUT THE COMPANY

#### NAME

EUROCASH Spółka Akcyjna

#### REGISTERED OFFICE

Ul. Wiśniowa 11, 62-052 Komorniki

#### CORE BUSINESS

Non-specialized wholesale trade  
(PKD 4690Z)

#### REGISTRY COURT

District Court Poznań -Nowe Miasto i Wilda of Poznań, VIII Commercial Division of the National Court Register,  
Registration number: KRS 00000213765

#### PERIOD FOR WHICH THE COMPANY WAS ESTABLISHED

Indefinite

#### PERIOD COVERED BY THE FINANCIAL STATEMENTS

The reporting period 1 January 2009 – 31 December 2009 and comparable periods: 1 January 2008 – 31 December 2008.  
Separate statement of financial position has been prepared as at 31 December 2009, and the comparative figures are presented as at 31 December 2008.

### 2. BOARDS OF THE COMPANY

#### 2.1. MANAGEMENT BOARD OF THE PARENT ENTITY

As at 31 December 2009 the Company's Management Board consisted of the following members:

Luis Manuel Conceicao De Amaral – President of the Management Board,  
Rui Amaral – Member of the Management Board,  
Arnaldo Guerreiro – Member of the Management Board,  
Pedro Martinho – Member of the Management Board,  
Katarzyna Kopaczewska – Member of the Management Board,  
Ryszard Majer – Member of the Management Board,  
Jacek Owczarek – Member of the Management Board.

#### 2.2. SUPERVISORY BOARD OF THE PARENT ENTITY

As at 31 December 2009 the Company's Supervisory Board consisted of the following members:

João Borges de Assunção – President of the Supervisory Board,  
Eduardo Aguinaga de Moraes – Member of the Supervisory Board,

<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
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António José Santos Silva Casanova – Member of the Supervisory Board,  
Ryszard Wojnowski – Member of the Supervisory Board,  
Janusz Lisowski – Member of the Supervisory Board.

### 2.3. CHANGES IN THE MANAGEMENT AND SUPERVISORY BOARD

There were no changes in the membership of the Management and Supervisory Board in the reporting period.

Separate financial statements of EUROCASH S.A.			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## SEPARATE INCOME STATEMENT FOR THE PERIOD FROM 01.01.2009 TO 31.12. 2009

		Year for the period from 01.01.2009 Note to 31.12.2009	Year for the period from 01.01.2008 to 31.12.2008
continuing operations			
<b>Sales</b>		<b>3 981 216 174</b>	<b>3 280 591 689</b>
Sales of goods	24	3 866 566 359	3 187 015 158
Sales of services	24	114 649 815	93 576 531
<b>Cost of sales</b>		<b>(3 554 897 980)</b>	<b>(2 886 197 950)</b>
Cost of goods sold		(3 554 897 980)	(2 886 197 950)
<b>Gross profit</b>		<b>426 318 194</b>	<b>394 393 738</b>
Selling expenses	25	(224 781 012)	(211 668 008)
General and administrative expenses	25	(94 033 149)	(86 948 065)
<b>Profit on sales</b>		<b>107 504 033</b>	<b>95 777 665</b>
Other operating income	26	14 313 417	9 026 982
Other operating expenses	26	(30 159 968)	(16 529 947)
<b>Operating profit</b>		<b>91 657 482</b>	<b>88 274 699</b>
Finance income	27	3 329 347	2 629 506
Finance costs	27	(15 864 636)	(15 703 963)
<b>Profit before tax</b>		<b>79 122 194</b>	<b>75 200 243</b>
Income tax expense	21	(16 822 301)	(15 630 187)
<b>Profit for the period</b>		<b>62 299 893</b>	<b>59 570 056</b>

## EARNINGS PER SHARE

		PLN / share	PLN / share
Profit from continuing operations		62 299 893	59 570 056
Weighted average number of shares	28	134 090 060	132 672 627
Diluted weighted average number of shares	28	135 684 575	134 301 128
- basic	28	0,46	0,45
- diluted	28	0,46	0,44

<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

# SEPARATE STATEMENT OF COMPREHENSIVE INCOME FOR THE PERIOD FROM 01.01.2009 TO 31.12.2009

	Year for the period from 01.01.2009 to 31.12.2009	Year for the period from 01.01.2008 to 31.12.2008
<b>Profit for the period</b>	<b>62 299 893</b>	<b>59 570 056</b>
Effective portion of changes in fair value of cash flow hedges	-	(4 645 000)
<b>Other comprehensive income for the period</b>	<b>-</b>	<b>(4 645 000)</b>
<b>Total comprehensive income for the period</b>	<b>62 299 893</b>	<b>54 925 056</b>

Separate financial statements of EUROCASH S.A.			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## SEPARATE STATEMENT OF THE FINANCIAL POSITION AS AT 31.12.2009

	Note	as at 31.12.2009	as at 31.12.2008	as at 31.12.2007
<i>Assets</i>			<i>restated</i>	<i>restated</i>
<b>Non-current assets (long-term)</b>		<b>467 192 919</b>	<b>409 624 723</b>	<b>287 757 458</b>
Goodwill	3	9 975 600	9 975 600	9 975 600
Other intangible assets	3	87 598 007	92 943 944	94 852 227
Property, plant and equipment	4	156 772 006	137 329 234	107 607 441
Investments in subsidiaries	6	205 672 904	158 840 647	73 413 012
Investments in equity accounted investees	7	3 464 300	3 464 300	-
Long-term receivables	8	1 890 950	5 693 965	1 872 272
Long-term prepayments		1 819 152	1 377 033	36 905
Deferred tax assets	22	1 514 358	-	-
Other long-term prepayments	23	304 794	1 377 033	36 905
<b>Current assets (short-term)</b>		<b>723 468 797</b>	<b>555 060 364</b>	<b>422 134 879</b>
Inventories	9	267 055 704	189 961 749	155 654 646
Trade receivables	10	281 529 291	236 810 818	139 182 711
Other short-term receivables	10	21 911 659	19 651 279	6 505 417
Short-term financial assets available for sale	11	9 025 609	-	-
Cash and cash equivalents	12	141 016 566	105 105 055	119 156 892
Short-term prepayments	13	2 929 968	3 531 462	1 635 214
<b>Total assets</b>		<b>1 190 661 716</b>	<b>964 685 087</b>	<b>709 892 337</b>

Separate financial statements of EUROCASH S.A.			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## SEPARATE STATEMENT OF THE FINANCIAL POSITION AS AT 31.12.2009

	Note	as at 31.12.2009	as at 31.12.2008 restated	as at 31.12.2007 restated
<i>Equity and liabilities</i>				
<b>Equity</b>		<b>286 234 103</b>	<b>242 652 147</b>	<b>212 818 969</b>
Equity	14	134 704 736	130 777 550	127 742 000
Reserve capital	15	(1 115 507)	-	-
Share capital	15	82 105 488	56 949 542	41 071 709
Treasury shares reserve	15	12 884 493	-	-
Hedging reserve	15	(4 645 000)	(4 645 000)	-
Accumulated profit from previous years		62 299 893	59 570 056	44 005 260
Profit for the period		62 299 893	59 570 056	44 005 260
<b>Liabilities</b>		<b>904 427 613</b>	<b>722 032 940</b>	<b>497 073 367</b>
<b>Non-current liabilities</b>		<b>16 803 728</b>	<b>15 589 257</b>	<b>13 116 239</b>
Long-term financial liabilities	20	16 057 173	12 246 956	11 103 404
Other long-term liabilities	18	400 000	-	-
Deferred tax liabilities	22	-	3 128 990	1 799 523
Employee benefits	17	346 555	213 311	213 311
<b>Current liabilities</b>		<b>887 623 885</b>	<b>706 443 683</b>	<b>483 957 129</b>
Loans and borrowings	19	-	10 518	102
Short-term financial liabilities	20	32 556 651	26 907 764	22 640 333
Trade payables	18	806 223 712	639 447 636	427 857 848
Current tax liabilities	18	9 618 673	5 592 364	2 864 922
Other short-term payables	18	15 643 871	14 419 202	14 099 259
Current employee benefits	17	14 295 520	10 531 356	9 265 273
Provisions	17	9 285 458	9 534 842	7 229 393
<b>Total liabilities</b>		<b>1 190 661 716</b>	<b>964 685 087</b>	<b>709 892 337</b>

## BOOK VALUE PER SHARE AS AT 31.12.2009

		as at 31.12.2009	as at 31.12.2008	as at 31.12.2007
<b>Book value</b>		<b>286 234 103</b>	<b>242 652 147</b>	<b>212 818 969</b>
Number of shares		134 627 043	130 777 550	127 742 000
Diluted number of shares		138 633 818	137 955 511	137 093 511
<b>Book value per share</b>	29	<b>2,13</b>	<b>1,86</b>	<b>1,67</b>
<b>Diluted book value per share</b>	29	<b>2,06</b>	<b>1,76</b>	<b>1,55</b>

Separate financial statements of EUROCASH S.A.			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## SEPARATE STATEMENT OF CASH FLOWS FOR THE PERIOD FROM 01.01.2009 TO 31.12.2009

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
<i>Cash flows from operating activities</i>		restated
<b>Profit before tax</b>	<b>79 122 194</b>	<b>75 200 243</b>
<b>Adjustments for:</b>	<b>55 205 461</b>	<b>47 170 260</b>
Depreciation and amortization	36 566 310	32 328 591
Equity-settled share-based payment transactions	4 350 940	5 714 431
Impairment allowance on tangible fixed assets	358 836	554 429
Loss on sale of shares	-	300 000
(Profit) loss on changes in fair value of financial assets recorded at fair value	15 177 893	8 381 154
Interest expenses	(1 248 519)	(108 345)
<b>Interest received</b>	<b>134 327 655</b>	<b>122 370 503</b>
Change in inventories	(77 093 955)	(34 307 103)
Change in receivables	(50 802 951)	(107 078 548)
Change in payables	159 806 907	209 959 226
Change in provisions and employee benefits	5 321 757	335 156
Other adjustments	-	744 717
<b>Operating cash</b>	<b>171 559 412</b>	<b>192 023 950</b>
Interest paid	(6 177 870)	(5 873 272)
Income tax paid	(17 439 341)	(11 535 270)
<b>Net cash from operating activities</b>	<b>147 942 201</b>	<b>174 615 408</b>
<i>Cash flows from investing activities</i>		
Short-term financial assets in subsidiary companies	(9 025 609)	-
Short-term financial assets in subsidiary companies	1 248 519	-
Acquisition of intangible assets	(5 208 112)	(3 770 895)
Acquisition of property, plant and equipment	(42 371 076)	(56 372 125)
Proceeds from sale of property, plant and equipment	422 885	4 635 818
Loss on cash flow hedges	-	(5 352 000)
Acquisition of subsidiaries, net of cash acquired	(40 075 023)	(96 049 275)
Acquisition of associates	-	(3 464 300)
Disposal of subsidiaries, net of cash disposed of	5 500 000	2 800 000
Share purchase advance	-	(1 757 235)
Given Loans	-	(15 000 000)
Repayment received of given loans	-	15 000 000
Interest received	-	108 345
<b>Net cash used in investing activities</b>	<b>(89 508 417)</b>	<b>(159 221 666)</b>
<i>Cash flows from financing activities</i>		
Proceeds from issue of share capital	18 097 312	8 226 341
Repurchase of treasury shares	(1 115 507)	-
Financing of franchisees	4 796 586	5 128 201
Proceeds from loans and borrowings	-	10 416
Repayment of borrowings	(10 518)	-
Payment of finance lease liabilities	(2 425 426)	(2 623 584)
Interest on finance lease	(1 345 428)	(1 012 293)
Interest on loans and borrowings	(468 611)	(104 293)
Dividends paid	(40 050 682)	(39 070 366)
<b>Net cash used in financing activities</b>	<b>(22 522 274)</b>	<b>(29 445 579)</b>
<b>Net change in cash and cash equivalents</b>	<b>35 911 511</b>	<b>(14 051 837)</b>
<b>Cash and cash equivalents at the beginning of the period</b>	<b>105 105 055</b>	<b>119 156 892</b>
<b>Cash and cash equivalents at the end of the period</b>	<b>141 016 566</b>	<b>105 105 055</b>

Separate financial statements of EUROCASH S.A.			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## SEPARATE STATEMENT ON CHANGES IN EQUITY IN THE PERIOD FROM 01.01.2009 TO 31.12.2009

	Share capital	Treasury shares	Reserves	Treasury shares reserve	Hedging reserve	Retained earnings	Total
<i>Changes in equity in the period from 01.01.2008 to 31.12.2008</i>							
<b>Balance at 01.01.2008</b>	<b>127 742 000</b>	-	<b>41 071 709</b>	-	-	<b>44 005 260</b>	<b>212 818 969</b>
Profit for the period from 01.01.2008 to 31.12.2008	-	-	-	-	-	59 570 056	<b>59 570 056</b>
Other comprehensive income for the period from 01.01.2008 to 31.12.2008	-	-	-	-	(4 645 000)	-	<b>(4 645 000)</b>
<b>Total comprehensive income for the period from 01.01.2008 to 31.12.2008</b>	-	-	-	-	<b>(4 645 000)</b>	<b>59 570 056</b>	<b>54 925 056</b>
Dividends	-	-	-	-	-	(39 070 366)	<b>(39 070 366)</b>
Transfer to reserve capital	-	-	4 934 894	-	-	(4 934 894)	-
Equity-settled share-based payment transactions	-	-	5 714 431	-	-	-	<b>5 714 431</b>
Realisation of motivational program for employees	3 035 550	-	5 190 790	-	-	-	<b>8 226 340</b>
Other	-	-	37 717	-	-	-	<b>37 717</b>
<b>Balance at 31.12.2008</b>	<b>130 777 550</b>	-	<b>56 949 542</b>	-	<b>(4 645 000)</b>	<b>59 570 056</b>	<b>242 652 147</b>
<i>Changes in equity in the period from 01.01.2009 to 31.12.2009</i>							
<b>Balance at 01.01.2009</b>	<b>130 777 550</b>	-	<b>56 949 542</b>	-	<b>(4 645 000)</b>	<b>59 570 056</b>	<b>242 652 147</b>
Profit for the period from 01.01.2009 to 31.12.2009	-	-	-	-	-	62 299 893	<b>62 299 893</b>
Other comprehensive income for the period from 01.01.2009 to 31.12.2009	-	-	-	-	-	-	-
<b>Total comprehensive income for the period from 01.01.2009 to 31.12.2009</b>	-	-	-	-	-	<b>62 299 893</b>	<b>62 299 893</b>
Dividends	-	-	-	-	-	(40 050 682)	<b>(40 050 682)</b>
Transfer to reserve capital	-	-	19 519 374	-	-	(19 519 374)	-
Equity-settled share-based payment transactions	-	-	4 350 940	-	-	-	<b>4 350 940</b>
Realisation of motivational program for employees	3 927 186	-	14 170 126	-	-	-	<b>18 097 312</b>
Share buy-back plan	-	-	(14 000 000)	14 000 000	-	-	-
Treasury shares acquired	-	(1 115 507)	1 115 507	(1 115 507)	-	-	<b>(1 115 507)</b>
<b>Balance at 31.12.2009</b>	<b>134 704 736</b>	<b>(1 115 507)</b>	<b>82 105 488</b>	<b>12 884 493</b>	<b>(4 645 000)</b>	<b>62 299 893</b>	<b>286 234 103</b>

<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## **SUPPLEMENTARY INFORMATION TO THE SEPARATE FINANCIAL STATEMENTS PREPARED FOR THE PERIOD FROM 01.01.2009 TO 31.12.2009**

### **1. GENERAL INFORMATION**

#### **1.1. ISSUE OF THE FINANCIAL STATEMENT**

According to the resolution of the Management Board dated 19 April 2010 the separate financial statements of Eurocash S.A. for the period from 1 January 2009 to 31 December 2009 were authorised for issue by the management Board. According to the information included in the report no. 04/2010 dated 22 January 2010 sent to the Polish Financial Supervision Authority, Eurocash S.A. issues its separate financial statements on 19 April 2010.

Eurocash S.A. is a listed company and its shares are publicly traded.

#### **1.2. STATEMENT OF COMPLIANCE**

The separate financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union ("EU IFRSs").

In preparing these separate financial statements the Company has not applied any of the new Standards and Interpretations, which have already been published and approved by the European Union but are not yet effective for the year ended 31 December 2009. Moreover, the Company has not yet completed its analysis of the possible impact of those new Standards and Interpretations on the separate financial statements prepared for the period in which the new Standards and Interpretations will be applied for the first time.

Separate financial statements of EUROCASH S.A.			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

### 1.3. THE IMPACT OF NEW STANDARDS AND INTERPRETATIONS ON THE COMPANY'S FINANCIAL STATEMENTS

Standard/Interpretation	Nature of impending change in accounting policy	Possible impact on financial statements	Effective date for periods beginning as the date or after that date
<i>Improvements to IFRS 2008: Amendments to IFRS 5 Non-current Assets Held for Sale</i>	<p>IFRS 5 has been amended and states that:</p> <ul style="list-style-type: none"> <li>An entity that is committed to a sale plan involving loss of control of a subsidiary shall classify all the assets and liabilities of that subsidiary as held for sale when the criteria set out in paragraphs 6-8 are met;</li> <li>Disclosures relating to the discontinued operations are required when the subsidiary is a disposal Company that meets the definition of a discontinued operation when the subsidiary is a disposal Company that meets the definition of a discontinued operation</li> </ul>	The possible impact of the amendment on the Company's financial statements in the period of initial recognition is not known.	<p>1 July 2009</p> <p>Each entity shall apply the amendments to IFRS 5 at the latest, as from the commencement date of its first financial year starting after 30 June 2009.</p>
<i>Improvements to IFRS 2009</i>	The <i>Improvements to IFRSs 2009</i> contains 15 amendments to 12 standards.	The possible impact of the amendment on the Company's financial statements in the period of initial recognition is not known.	<p>1 January 2010 except changes to IFRIC 9 <i>Reassessment of Embedded Derivatives</i> – Scope of IFRIC 9 and revised IFRS 3 and IFRIC 16 <i>Hedges of a Net Investment in a Foreign Operation</i> – Amendment to the restriction on the entity that can hold hedging instruments, IAS 38 <i>Intangible Assets</i> – Additional consequential amendments arising from revised IFRS 3, IFRS 2 <i>Share-based Payments</i> – Scope of IFRS 2 and revised IFRS 3 <i>Business Combinations</i> – where the effective date is 1 July 2009 and IAS 18 <i>Revenue</i> – Determining whether an entity is acting as a principal or as an agent where the effective date is not given</p>

<b>Separate financial statements of EUROCASH S.A.</b>			
<b>Financial statements period:</b>	<b>01.01-31.12.2009</b>	<b>Presentation currency:</b>	<b>Polish zloty (PLN)</b>
<b>Level of round-offs:</b>	<b>All amounts are expressed in Polish zloty (unless indicated otherwise)</b>		

<b>Standard/Interpretation</b>	<b>Nature of impending change in accounting policy</b>	<b>Possible impact on financial statements</b>	<b>Effective date for periods beginning as the date or after that date</b>
Revised IFRS 1 <i>First Time Adoption of IFRS</i>	The revised version restructures the format of the IFRS without changing the standard's technical content. The revised version moves the exemptions and exceptions contained in the main body of the standard to different appendices.	Revised IFRS 1 is not relevant to the Company's financial statements as it should be applied prospectively.	1 July 2009  According to Commission Regulation No 1136/2009 each entity shall apply the revised standard at the latest, as from the commencement date of its first financial year starting after 31 December 2009.
Amendments to IFRS 2 <i>Share-based Payment – Company Cash-settled Share-based Payment Transactions</i>	The amendments require an entity receiving goods or services in either an equity-settled or a cash-settled share-based payment transaction to account for the transaction in its separate or individual financial statements.  This principle even applies if another Company entity or shareholder settles the transaction and the receiving entity has no obligation to settle the payment.	The Company has not yet completed its analysis of the impact of the amendments to the Standard.	1 January 2010
Revised IFRS 3 <i>Business Combinations</i>	The scope of the revised Standard has been amended and the definition of a business has been expanded. The revised Standard also includes a number of other potentially significant changes including: <ul style="list-style-type: none"> <li>• All items of consideration transferred by the acquirer are recognized and measured at fair value as of the acquisition date, including contingent consideration.</li> <li>• Subsequent change in contingent consideration will be recognized in profit or loss.</li> <li>• Transaction costs, other than share and debt issuance costs, will be expensed as incurred.</li> <li>• The acquirer can elect to measure any non-controlling interest at fair value at the acquisition date (full goodwill), or at its proportionate interest in the fair value of the identifiable assets and liabilities of the acquiree, on a transaction-by-transaction basis.</li> </ul>	As the revised Standard should not be applied to business combinations prior to the date of adoption, the revised Standard is expected to have no impact on the financial statements with respect to business combinations that occur before the date of adoption of the revised Standard.	1 July 2009  According to Commission Regulation No 495/2009 Each entity shall apply the revised IFRS 3 at the latest, as from the commencement date of its first financial year starting after 30 June 2009.

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<b>Standard/Interpretation</b>	<b>Nature of impending change in accounting policy</b>	<b>Possible impact on financial statements</b>	<b>Effective date for periods beginning as the date or after that date</b>
Revised IAS 27 <i>Separate and Separate Financial Statements</i>	In the revised Standard the term minority interest has been replaced by non-controlling interest, and is defined as “the equity in a subsidiary not attributable, directly or indirectly, to a parent”. The revised Standard also amends the accounting for non-controlling interest, the loss of control of a subsidiary, and the allocation of profit or loss and other comprehensive income between the controlling and non-controlling interest.	The Company has not yet completed its analysis of the impact of the revised Standard.	1 July 2009  According to Commission Regulation No 494/2009 each entity shall apply the amendments to IAS 27 at the latest, as from the commencement date of its first financial year starting after 30 June 2009.
Amendments to IAS 32 <i>Improving Disclosures about Financial Instruments</i>	The amendment requires that rights, options or warrants to acquire a fixed number of entity’s own equity instruments for a fixed amount of any currency are equity instruments if the entity offers the rights, options or warrants <i>pro rata</i> to all of its existing owners of the same class of its own non – derivative equity instruments.	The possible impact of the amendment on the Company’s financial statements in the period of initial recognition is not reasonably estimable.	1 February 2010  According to Commission Regulation No 1293/2009 each entity shall apply the amendments at the latest, as from the commencement date of its first financial year starting after 31 January 2009.
Amendment to IAS 39, <i>Financial Instruments: Recognition and Measurement</i>	The amended Standard clarifies the application of existing principles that determine whether specific risks or portions of cash flows are eligible for designation in a hedging relationship. In designating a hedging relationship the risks or portions must be separately identifiable and reliably measurable; however inflation cannot be designated, except in limited circumstances.	The possible impact of the amendment on the Company’s financial statements in the period of initial recognition is not reasonably estimable.	1 July 2009  According to Commission Regulation No 839/2009 each entity shall apply the revised standard at the latest, as from the commencement date of its first financial year starting after 30 June 2009.

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<b>Level of round-offs:</b>	<b>All amounts are expressed in Polish zloty (unless indicated otherwise)</b>		

<b>Standard/Interpretation</b>	<b>Nature of impending change in accounting policy</b>	<b>Possible impact on financial statements</b>	<b>Effective date for periods beginning as the date or after that date</b>
IFRIC 12 <i>Service Concession Arrangements</i>	The Interpretation provides guidance to private sector entities on certain recognition and measurement with respect to accounting for public-to-private service concession arrangements.	IFRIC 12 is not relevant to the Company's operations as none of the Company's entity has concluded a concession arrangement.	1 January 2008;  According to Commission Regulation No 254/2009 each entity shall apply IFRIC 12 at the latest, as from the commencement date of its first financial year starting after the date of entry into force of the Regulation i.e. 28 March 2009.
IFRIC 15 <i>Agreements for the Construction of Real Estate</i>	IFRIC 15 clarifies that revenue arising from agreements for the construction of real estate is recognized by reference to the stage of completion of the contract activity in the following cases:  1. the agreement meets the definition of a construction contract in accordance with IAS 11.3;  2. the agreement is only for the rendering of services in accordance with IAS 18 (e.g., the entity is not required to supply construction materials); and  3. the agreement is for the sale of goods but the revenue recognition criteria of IAS 18.14 are met continuously as construction progresses.  In all other cases, revenue is recognized when all of the revenue recognition criteria of IAS 18.14 are satisfied (e.g., upon completion of construction or upon delivery).	IFRIC 15 is not relevant to the Company's financial statements as the Company does not provide real estate construction services or develop real estate for sale.	1 January 2009  According to Commission Regulation No 636/2009 each entity shall apply the revised standard at the latest, as from the commencement date of its first financial year starting after 31 December 2009.
IFRIC 16 <i>Hedges of a Net Investment in a Foreign Operation</i>	The Interpretation explains the type of exposure that may be hedged, where in the Company the hedged item may be held, whether the method of consolidation affects hedge effectiveness, the form the hedged instrument may take and which amounts are reclassified from equity to profit or loss on disposal of the foreign operation.	IFRIC 16 is not relevant to the Company's financial statements as the Company does not have any investments in a foreign operation.	1 October 2008  According to Commission Regulation No 460/2009 each company shall apply IFRIC 16 as at the latest, as from the commencement date of its first financial year starting after 30

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			June 2009.
<b>Standard/Interpretation</b>	<b>Nature of impending change in accounting policy</b>	<b>Possible impact on financial statements</b>	<b>Effective date for periods beginning as the date or after that date</b>
IFRIC 17 <i>Distributions of Non-cash Assets to Owners</i>	The Interpretation applies to non-reciprocal distributions of non-cash assets to owners acting in their capacity as owners. In accordance with the Interpretation a liability to pay a dividend shall be recognised when the dividend is appropriately authorised and is no longer at the discretion of the entity and shall be measured at the fair value of the assets to be distributed. The carrying amount of the dividend payable shall be remeasured at each reporting date, with any changes in the carrying amount recognised in equity as adjustments to the amount of the distribution. When the dividend payable is settled the difference, if any, between the carrying amount of the assets distributed and the carrying amount of the dividend payable shall be recognised in profit or loss.	As the Interpretation is applicable only from the date of application, it will not impact on the financial statements for periods prior to the date of adoption of the interpretation. Further, since it relates to future dividends that will be at the discretion of the shareholders it is not possible to determine the effects of application in advance.	1 July 2009  According to Commission Regulation No 1142/2009 each entity shall apply the revised standard at the latest as from the commencement date of its first financial year starting after 31 October 2009.
IFRIC 18 <i>Transfers of Assets from Customers</i>	The Interpretation applies to agreements in which an entity receives an item of property, plant and equipment from a customer that the entity must use either to connect the customer to a network or to provide the customer with ongoing access to a supply of goods and services, or to do both. This Interpretation also applies to agreements in which the entity receives cash from customer when that amount of cash must be used only to construct or acquire an item of property. The entity that received a contribution within the scope of the interpretation recognises this item as an asset if it determines that the transferred item meets the definition of an asset. The corresponding amount will be recognised as revenue. The exact timing of the revenue recognition will depend on the facts and circumstances of each particular arrangement.	IFRIC 18 is not relevant to the Company's financial statements as the Company does not receive any customer contributions of property, plant and equipment.	1 July 2009  According to Commission Regulation No 1164/2009 each entity shall apply the revised standard at the latest, as from the commencement date of its first financial year starting after 31 October 2009.

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**Standards and interpretations not yet endorsed by the EU**

<b>Standard/Interpretation</b>	<b>Nature of impending change in accounting policy</b>	<b>Possible impact on financial statements</b>	<b>Effective date for periods beginning as the date or after that date</b>
Amendments to IFRS 1 <i>First-time Adoption of International Financial Reporting Standards – Additional Exemptions for First-time Adopters</i>	The amendment consists in issuing additional optional exemptions for first-time adopters of IFRSs with respect to: <ul style="list-style-type: none"> <li>• establishing of Deemed cost for oil and gas assets;</li> <li>• reassessment of lease determination;</li> <li>• establishing of deemed cost for operations subject to rate regulation.</li> </ul>	Amendments to IFRS 1 are not relevant to the Company's financial statements as they should be applied prospectively.	1 January 2010
Amendments to IFRS 1 <i>Limited Exemption from Comparative IFRS 7 Disclosures for First-time Adopters</i>	The proposed amendment would provide relief to first-time adopters from the requirement to provide comparative period disclosures for the information required to be presented by the Amendments to IFRS 7 if the first IFRS reporting period starts earlier than 1 January 2010.	The amendment has no impact on the Company's Financial Statements as it should be applied prospectively.	1 July 2010
IFRS 9 <i>Financial Instruments</i>	The standard is issued as part of comprehensive review of financial instruments accounting. The new standard reduces the complexity of the current requirements and to replace IAS 39 <i>Financial Instruments: Recognition and Measurement</i> . The new standard deals with classification and measurement of financial assets only.	The possible impact of the new standard on the Company's financial statements in the period of initial recognition is not reasonably estimable.	1 January 2013
Revised IAS 24 <i>Related Party Disclosures</i>	The changes introduced relate mainly to the related party disclosure requirements for government – related entities and the definition of a related party.	The Company has not yet completed its analysis of the impact of the revised Standard.	1 January 2011
Amendments to IFRIC 14 <i>Prepayments of a Minimum Funding</i>	Under the amended IFRIC 14 prepayments made to the plan where there are Minimum Funding Requirements would be recognized as an asset.	The possible impact of the amendment on the Company's financial statements in the period of initial recognition is not known.	1 January 2011

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Standard/Interpretation	Nature of impending change in accounting policy	Possible impact on financial statements	Effective date for periods beginning as the date or after that date
IFRIC 19 <i>Extinguishing Financial Liabilities with Equity Instruments</i>	The interpretation clarifies that equity instruments issued to a creditor to extinguish a financial liability are “consideration paid” in accordance with IAS 39.41. The above described equity instruments shall be measured at the fair value and the difference between the carrying amount of the financial liability extinguished and the initial measurement of the equity instruments issued should be recognized in profit or loss.	The possible impact of the amendment on the Company’s financial statements in the period of initial recognition is not reasonably estimable.	1 July 2010

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#### 1.4. BASIS OF PREPARATION, FUNCTIONAL AND PRESENTATION CURRENCY

The separate financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union ("EU IFRSs").

These separate financial statements are presented in PLN, which is the Company's functional and presentation currency. All financial information presented in PLN has been rounded to the nearest PLN (unless it is otherwise indicated).

#### 1.5. USE OF ESTIMATES AND JUDGEMENTS

The preparation of the financial statements in conformity with UE IFRSs requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Estimates and underlying assumptions are made based on historical experience and other factors accepted as reasonable in given circumstances, and the results of estimates and judgements are a basis for the determination of the carrying value of assets and liabilities not resulting directly from other sources. Actual results may differ from those estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

#### 1.6. COMPARABILITY OF FINANCIAL STATEMENTS

Accounting policies and methods of calculation set out below have been applied consistently to all periods presented in these separate financial statements, and have been applied consistently by Company entities, except for the following changes:

The Company applied revised IAS 1 Presentation of Financial Statements, which became effective as of 1 January 2009. As a result, the Company presents in the separate statement of changes in equity all owner changes in equity, whereas all non-owner changes in equity are additionally presented in the separate statement of comprehensive income. The new presentation was applied in these financial statements as of 31 December 2009. Comparative information has been re-presented so that it also is in conformity with the revised standard. Since the change in accounting policy only impacts presentation aspects, there is no impact on earnings per share.

Moreover, as a result of the recognition of financial liabilities due to financing of franchisees within factoring with recourse, certain comparative amounts have been reclassified to conform to the current year's presentation. For details please refer to note no. 1

#### 1.7. INFORMATION ABOUT THE PARENT ENTITY AND THE CAPITAL GROUP

Eurocash S.A. Group is comprised of Eurocash S.A. and subsidiaries: KDWT S.A., Eurocash Franczyza Sp. z o.o., Eurocash Trade 1 Sp. z o.o., Eurocash Trade 2 Sp. z o.o., McLane Polska Sp. z o.o., Nasze Sklepy Sp. z o.o., Przedsiębiorstwo Handlowe Batna Sp. z o.o and the associate PayUp Polska S.A..

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Eurocash S.A. is a Parent Entity, registered in the District Court Poznań - Nowe Miasto and Wilda in Poznań, VIII Commercial Department of the National Court Register; registration number: 00000213765; located in Komorniki, ul. Wiśniowa 11.

The main business activity of the Parent Entity is non-specialized wholesale trade (PKD 4690Z).

Shares of Eurocash S.A. are traded on Warsaw Stock Exchange.

Subsidiaries comprise:

- KDWT S.A., registered in the District Court Poznań - Nowe Miasto and Wilda in Poznań; VIII Commercial Department of the National Court Register, registration number: 0000040385, located in Komorniki, ul. Wiśniowa 11,
- Eurocash Franczyza Sp. z o.o., registered in the District Court Poznań - Nowe Miasto and Wilda in Poznań; VIII Commercial Department of the National Court Register; registration number: 0000259846; located in Komorniki, ul. Wiśniowa 11,
- McLane Polska Sp. z o.o. registered in the District Court in Warsaw; XIV Commercial Department of the National Court Register; registration number: 0000013892; located in Błonie, Pass 20C,
- Nasze Sklepy Sp. z o.o. registered in the District Court in Lublin; XI Commercial Department of the National Court Register; registration number: 0000000139; located in Biała Podlaska, ul. Kąpielowa 18,
- Eurocash Trade 1 Sp. z o.o. registered in the District Court Poznań - Nowe Miasto and Wilda in Poznań; VIII Commercial Department of the National Court Register; registration number: 0000329002; located in Komorniki, ul. Wiśniowa 11,
- Eurocash Trade 2 Sp. z o.o. registered in the District Court Poznań - Nowe Miasto and Wilda in Poznań; VIII Commercial Department of the National Court Register; registration number: 0000329037; located in Komorniki, ul. Wiśniowa 11,
- Przedsiębiorstwo Handlowe Batna Sp. z o.o. registered in the District Court in Warsaw; XIII Commercial Department of the National Court Register; registration number 0000267714; located in Warsaw, ul. Leonidasa 51/53.

PayUp Polska S.A. is an associate registered in the District Court Poznań - Nowe Miasto and Wilda in Poznań, VIII Commercial Department of the National Court Register, registration number: 0000299000, located in Komorniki, ul. Wiśniowa 11.

Eurocash S.A. prepares consolidated financial statements of Eurocash S.A. Group which were authorized by the Management Board on 19 April 2010.

#### 1.8. GOING CONCERN ASSUMPTION

The financial statements were prepared under the assumption that the Company will continue to operate as a going concern for the foreseeable future. There is no evidence indicating that the Company will not be able to continue its activities as a going concern.

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## 2. SIGNIFICANT ACCOUNTING POLICIES

### 2.1. ACCOUNTING POLICIES

The separate financial statements have been prepared on the historical cost basis except for the following items:

- derivative financial instruments measured at fair value,
- financial instruments at fair value through profit or loss measured at fair value,
- available-for-sale financial assets measured at fair value.

The most significant accounting policies applied by Eurocash S.A. are presented in points 2.2-2.33.

### 2.2. REPORTING PERIOD

The Company's year end reporting period is a calendar year.

### 2.3. FORMAT AND CONTENT OF THE SEPARATE FINANCIAL STATEMENTS

The separate financial statements are prepared as at the date of closing the account books and as at each other reporting date.

In particular, the separate financial statements are comprised of:

- General information
- Separate profit and loss account
- Separate statement of comprehensive income
- Separate statement of the financial position
- Separate statement of cash flows
- Separate statement on changes in equity
- Supplementary information to the separate statements
- Notes to the separate financial statements.

### 2.4. FOREIGN CURRENCY TRANSACTIONS

Transactions in foreign currencies are translated to the functional currency (PLN) at exchange rates at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the average exchange rate of the National Polish Bank at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the period, adjusted for effective interest and payments during the period, and the amortised cost in foreign currency translated at the average exchange rate of the National Polish Bank at the end of the reporting period.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are retranslated to the functional currency at average exchange rate of the National Polish Bank at the date that the fair value was determined.

Foreign currency differences arising on retranslation are recognised in profit or loss, except for differences arising on the retranslation of available-for-sale equity instruments, a financial liability designated as a hedge of the net investment in a foreign operation, or qualifying cash flow hedges, which are recognised in other comprehensive income. Non-monetary

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items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction.

## 2.5. INTANGIBLE ASSETS

### Definition

Intangible assets include property rights acquired by the Company, with an anticipated economic useful life exceeding one year, intended to be used by the Company itself, in particular:

- Goodwill,
- Software licences,
- Copyrights,
- Concessions, patents, utility and decorative designs and trademarks,
- Know-how,
- Other intangible assets.

### Initial measurement of intangible assets

The initial value of intangible assets is the acquisition cost, which includes the purchase price and other expenditure directly attributable to acquiring the intangible assets.

### Subsequent expenditure

Subsequent expenditure on components of intangible assets is capitalized only when it increases the future economic benefits associated with the item. Other costs including expenditures on internally generated intangible assets such as: trademarks, goodwill and brands are recognized in profit or loss as incurred.

### Amortization

Amortization of intangible assets is calculated for all intangible assets, excluding goodwill and intangible assets with an indefinite useful life. While determining the useful life, the period of generating economic benefits is taken into consideration. If it is hard to determine the reasonable economic useful time or there is no certainty of any expected measurable benefits, according to prudence principle the intangible assets should be recognized in profit or loss for the period.

The following amortization rates are adopted for intangible assets:

- |                           |          |
|---------------------------|----------|
| ▪ licenses – software     | 33,3%    |
| ▪ copyrights              | 20%      |
| ▪ trademarks              | 5% - 10% |
| ▪ know-how                | 10%      |
| ▪ other intangible assets | 20%      |

The Company considers “Eurocash”, and “abc” trademarks as recognizable on the market and intends to use them for a long time. According to these assumptions the Company states that the economic useful life of the above mentioned trademarks is indefinite and they are not amortized. The “Eurocash”, and “abc” trademarks are subject to impairment testing each year.

### Review of amortization rates and possible impairment

Amortization rates adopted for intangible assets are subject to review at least at each annual reporting date causing respective adjustment of future amortization.

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The Company assesses at least at each reporting date whether there is any indication that an asset may be impaired. Impairment losses are recognized in other operating expenses in the period they occurred.

In accordance with the IAS 36 requirements referring to impairment tests for intangible assets with indefinite useful lives and goodwill, the Company tests such intangible assets for impairment by comparing the carrying value of the specified item with its recoverable amount, regardless of any impairment indication.

#### **Measurement of intangible assets as at the reporting date**

As at the reporting date the Company measures the intangible assets at the acquisition cost less accumulated amortization and any accumulated impairment losses.

## **2.6. PROPERTY, PLANT AND EQUIPMENT**

### **Definition**

Property, plant and equipment include tangible assets held by the Company for economical use (useful and intended to be used by the Company), the expected useful lives of which exceed one year.

Property, plant and equipment shall include in particular:

- Land
- Buildings and constructions,
- Technical equipment and machinery,
- Vehicles,
- Other tangible fixed assets (furniture etc.),
- Fixed assets under construction.

### **The initial measurement of tangible fixed assets**

The initial value of tangible fixed assets is the acquisition cost comprising purchase price including the amount due to seller (excluding deductible VAT and excise tax) and, in case of import, additional public charges.

The acquisition cost includes expenditures directly attributable to the acquisition of the assets and any other costs directly attributable to bringing the assets to a working condition for their intended use, including transport, loading, discharging, storage and market introduction costs, minus rebates, discounts, and other similar price reductions and refunds. When determination of the acquisition cost of an asset is impossible, in particular when the asset is received free of charge or donated, its value shall be determined on the basis of the selling price of an identical or similar item i.e. its fair value.

The manufacturing cost of fixed assets under construction includes all expenditures incurred from the date the construction, assembly, adaptation or improvement commenced until the reporting date or the day of the bringing the asset into use, plus:

- non-deductible VAT and excise duty,
- costs of obligations incurred for financing of the asset together with the exchange rate differences, decreased by the revenues obtained,
- if required – the estimation of the costs of dismantling and removing the items and restoring the site on which they are located.

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### Subsequent expenditure

Subsequent expenditures on replacing parts of an item of property, plant and equipment are capitalized and increase the initially recognized cost of an asset. Subsequent expenditure is capitalized only if it is probable that the future economic benefits associated with the part will flow to the Company and its cost can be measured reliably. The carrying amount of the removed parts of assets is derecognized. Expenditures on the day-to-day maintenance of property, plant and equipment are recognized as a gain or loss for the period in which they were incurred.

### Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset less its residual value. Tangible fixed assets, excluding lands and fixed assets under construction, are depreciated monthly for the period of economical useful life, using a straight-line method and following depreciation rates:

- |   |             |
|---|-------------|
| ▪ buildings and constructions                                 | 2,5% - 4,5% |
| ▪ investments in third parties' property, plant and equipment | 10%         |
| ▪ technical equipment and machinery                           | 10% - 60%   |
| ▪ vehicles  | 14% - 20%   |
| ▪ other tangible fixed assets                                 | 20%         |

Depreciation commences in the month in which the asset was brought into use.

Gain or loss on disposal, liquidation or usage cessation of an item of property, plant and equipment are determined as the difference between the proceeds from disposal and the carrying amount of the assets, and are recognized net in profit and loss.

### Review of depreciation rates and possible impairment

Depreciation rates are subject to analysis at the end of each financial year causing respective adjustment of future depreciation.

The Company assesses at each reporting date whether there is any indication that an asset may be impaired. Impairment losses are charged into other operating expenses in the period the impairment loss was determined. Impairment occurs when no future economic benefits are expected to flow to the Company from the asset e.g. in case of liquidation or usage cessation of the asset. Impairment losses are charged into other operating expenses not later than at the reporting date, in the period the impairment loss was determined.

### Measurement of property, plant and equipment as at the reporting date

Tangible fixed assets are recognized as at the reporting date at cost i.e. either at acquisition price or construction cost less accumulated depreciation and any accumulated impairment losses.

Tangible fixed assets under construction are presented in the financial statements at cost of manufacturing less impairment losses. The cost of manufacturing includes charges and borrowing costs capitalized in accordance with accounting policy.

### The stocktaking of tangible fixed assets

The stocktaking of tangible fixed assets is performed every four years.

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## 2.7. BORROWING COSTS

Borrowing costs that are directly attributable to acquiring or manufacturing the qualifying assets shall be capitalized on relevant assets until the date of bringing them into use. These costs are diminished by gains resulted from temporary investment of funds obtained for manufacturing the specified asset.

Borrowing costs include interest and other cost incurred by the Company due to borrowing funds.

Any other borrowing costs are recognized in profit or loss in the period they have occurred.

## 2.8. LEASE CONTRACTS

The finance lease takes place if the lease contract transfers substantially all the risks and rewards of ownership of the asset to the lessee.

Any other kinds of lease contracts are treated as operating leases.

Assets used on the basis of finance lease contracts are qualified in the same way as the Company's assets. Upon initial recognition the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Lease payments should be split into capital and interest components so as to produce a constant periodic rate of interest on the remaining balance of the finance lease liability.

Outstanding lease payments are recognized in the statement of financial position as financial liabilities divided into short- and long-term parts.

Depreciation methods applied for leased assets are consistent with the accounting policies applied for the Company's owned assets. Depreciation is calculated in accordance with IAS 16 and IAS 38. If there is no reasonable assurance that the lessee will obtain ownership of the asset by the end of the lease term, the asset is depreciated over a shorter of the following periods: duration of the lease contract or economic useful life of the asset.

Minimum lease payments made under finance leases are apportioned between the finance expense and the reduction of the outstanding liability. The finance expense is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Contingent lease payments are accounted for by revising the minimum lease payments over the remaining term of the lease contract when the adjustment is confirmed.

If the Company uses the assets on the basis of operating lease contract, the asset is not recognized in the financial statements and lease payments are recognized as an expense in profit or loss for the period.

## 2.9. INVESTMENT PROPERTIES

Investment property comprises property held in order to earn rentals or derive economic benefits resulting from capital appreciation.

Investment property is initially measured at its manufacturing or acquisition costs after taking into account transaction costs. As at the reporting date investment property is measured at acquisition or manufacturing cost less accumulated depreciation and any accumulated impairment losses.

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## 2.10. SHARES IN ACCOCIATES AND SUBSIDIARIES

Shares are measured by acquiring costs. As the reporting date shares are measures at acquisition or manufacturing cost less accumulated impairment losses

## 2.11. LONG-TERM RECEIVABLES

### Definition

Long-term receivables comprise receivables due within more than 12 months of the reporting date. The part of long-term receivables which will be paid during next financial year is recognized as current receivables.

Long-term receivables are mostly deposits paid related to renting contracts and bank guarantees and prepayments for tangible fixed assets.

### Measurement of long-term receivables

As at the reporting date long-term receivables are measured at amortized cost using effective interest rate less allowances, if any.

## 2.12. LONG-TERM PREPAYMENTS

Long-term prepayments comprise expenditures incurred to the reporting date, constituting costs of future financial periods within more than 12 months of the reporting date.

The analysis of long-term prepayments is performed at every reporting date. The part of prepayments which will be realized within 12 months of the reporting date is presented in short-term prepayments.

The mentioned above analysis is performed by the Company taking into consideration rational indicators and professional knowledge about each type of prepayments.

## 2.13. NON-CURRENT ASSETS AND DISPOSAL GROUPS HELD FOR SALE

Non-current assets classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

The Company classifies a non-current asset or disposal group comprising assets and liabilities as held for sale when its carrying amount will be recovered principally through a sale transaction rather than through its continuing use.

This situation takes place if following conditions are fulfilled:

- the asset is available for immediate sale in its present condition and its sale is highly probable,
- there must be commitment to a plan to sell by an appropriate level of management,
- that plan must have been initiated,
- the assets (or disposal Company) must be actively marketed at a reasonable price that is reasonable in relation to the asset's fair value,
- there must be an expectation that the sale will be completed within one year of the classification of assets or a disposal Company as held for sale, and activities required to fulfil the plan indicate that it is unlikely to provide significant changes to the plan or that the plan will be obsolete.

## 2.14. INVENTORIES

### Definition

Inventories are assets:

- held for sale in the ordinary course of business (goods),

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- materials or supplies purchased to be consumed for own use.

#### **Initial measurement**

The cost of inventories is determined using the FIFO (first-in-first-out) method. The Company applies this method for all inventories.

Acquisition cost comprises purchase price and other costs incurred for the purpose of bringing the inventories to their existing location and condition.

Purchase costs comprise actual purchase price, import duties, other non-deductible taxes and other directly attributable costs.

Cash, value or volume discounts and rebates should be deducted from the acquisition cost.

#### **Measurement of inventories as at the reporting date**

Inventories are measured at the lower of cost and net realisable value. Acquisition or construction cost is determined using the first-in-first-out (FIFO) method. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and sale.

The Company identifies following circumstances that lead to write-down of the inventories:

- decline of net realisable value (damage, expired etc.)
- the level of inventories exceeding the demand and selling possibilities,
- low rotation of inventories,
- selling prices of inventories are below their carrying amounts – net realisable value.

If the acquisition cost is higher than the net selling price as at the reporting date, the inventories are written down to the value of their selling prices.

The amount of any write-down of inventories is recognised in other operating expenses.

### **2.15. NON DERIVATIVE FINANCIAL INSTRUMENTS**

At initial recognition financial instruments are measured at fair value plus directly attributable transaction costs, except when the instrument is classified as at fair value through profit or loss.

The Company derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred.

The fair value of financial instruments quoted in an active market is their quoted closing bid price at the reporting date.

However, if the transaction is not based on market terms, the fair value is determined by using the valuation techniques which include comparison with market value of similar financial instrument being quoted in the active market, based on estimated cash flows or valuation models of options taking into account circumstances specific to the Company.

As at the reporting date, the Company determines whether indicators of assets' impairment occurred.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company has a legal right to offset the amounts

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and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

Financial assets are classified into following categories:

- (a) financial assets held-to-maturity,
- (b) loans and receivables,
- (c) financial assets available-for-sale,
- (d) financial assets and liabilities measured at fair value through profit or loss.

The classification of financial instruments depends on the purpose of purchase.

#### **(a) Financial assets held-to-maturity**

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and a fixed maturity date that the Company has the positive intention and ability to hold to maturity, other than:

- those that the Company designates upon initial recognition as at fair value through profit or loss;
- those that the Company designates as available-for-sale;
- those that meet the definition of receivables and loans.

Those assets that are expected to be sold within 12 months of the reporting date are recognized as current assets.

Investments held-to-maturity are measured at amortised cost using the effective interest rate less impairment losses, if any.

#### **(b) Loans and receivables**

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, arising as a result of cash expenditures, supplying goods or rendering services, which are not intended to be recognized as assets measured at fair value through profit or loss.

The assets are recognized as current assets excluding those that maturity date exceeds 12 months of the reporting date.

Financial assets classified as loans and receivables are subsequently measured at amortised cost using the effective interest method less impairment losses if any.

Loans and receivables comprise trade receivables and other receivables

#### **(c) Available-for-sale financial assets**

Available-for-sale financial assets are non-derivative financial assets that are designated as available-for-sale or not designated as (a), (b) and (d) categories. They are recognized as current assets if there is an intention to dispose them within 12 months of the reporting date. Available-for-sale assets are measured at fair value excluding instruments not possessing market price quoting from an active market and fair value of which cannot be measured reliably.

Available-for-sale financial assets' fair value changes, other than resulting from impairment, are recognized in other operating income and presented in equity as a separate line item. When an investment is derecognized, the cumulative gain or loss in other comprehensive income is transferred to profit or loss.

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#### **(d) Financial assets and liabilities designated as at fair value through profit or loss**

A financial asset is classified at fair value through profit or loss if it is classified as held for trading or is designated as such upon initial recognition. Upon initial recognition attributable transaction costs are recognized in profit or loss as incurred. All profits and losses concerning those investments are recognized in profit or loss of current financial period.

#### **Financial liabilities**

Subsequent to initial recognition financial liabilities are measured at amortised cost using the effective interest method, excluding:

- (a) financial liabilities designated as at fair value through profit or loss,
- (b) financial liabilities recognized as a result of reclassification of financial assets that are not qualified to be derecognized,
- (c) financial guarantees contracts,
- (d) obligations to give low-interest or interest-free loans.

### **2.16. DERIVATIVES**

The Company uses derivatives to hedge its foreign currency and interest rate risk exposures. Embedded derivatives are separated from the host contract and accounted for as a stand-alone derivative if:

- the economic characteristics and risks of the embedded derivatives are not closely related to those of the host contract,
- a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative,
- the hybrid instrument is not measured at fair value with changes in fair value recognized in profit or loss.

At the moment of initial recognition of the hedging position, the Company formally documents the relationship between the hedging instrument and hedged item. This documentation contains the purpose of risk management as well as methods that will be used to assess the hedging instrument effectiveness.

The hedge is assessed by the Company at the inception and on an ongoing basis as highly effective if following conditions are met:

- the hedge is expected to be highly effective in offsetting the changes in the fair value or cash flows attributable to the hedged risk during the period for which the hedge is designated
- the actual results of hedge are within a range of 80-125% (retrospective effectiveness)

Hedging of future transaction cash flows is applied for highly probable transactions exposed to cash flow changes risk that would be recognized as a profit or loss of current reporting period.

Derivatives are recognized initially at fair value. Attributable transaction costs are recognized in profit or loss account as incurred. Subsequent to initial recognition the Company measures derivatives at fair value, gains and losses resulting from the change of fair value are recognized in the way described below.

#### **Cash flow hedge**

When a derivative is designated as the hedging instrument in a hedge of the variability in cash flows attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction that could affect profit or loss, the effective portion of changes in the fair value of the derivative is recognised in other comprehensive income and

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presented in the hedging reserve in equity. The amount recognised in other comprehensive income is removed and included in profit or loss in the same period as the hedged cash flows affect profit or loss under the same line item in the statement of comprehensive income as the hedged item. Any ineffective portion of changes in the fair value of the derivative is recognised immediately in profit or loss.

If the hedging instrument no longer meets the criteria for hedge accounting, expires or is sold, terminated, exercised, or the designation is revoked, then hedge accounting is discontinued prospectively. The cumulative gain or loss previously recognised in other comprehensive income and presented in the hedging reserve in equity remains there until the forecast transaction affects profit or loss. When the hedged item is a non-financial asset, the amount recognised in other comprehensive income is transferred to the carrying amount of the asset when the asset is recognised. If the forecast transaction is no longer expected to occur, then the balance in other comprehensive income is recognised immediately in profit or loss. In other cases the amount recognised in other comprehensive income is transferred to profit or loss in the same period that the hedged item affects profit or loss.

#### Other non-trading derivatives

When a derivative financial instrument is not held for trading, and is not designated in a qualifying hedge relationship, all changes in its fair value are recognized immediately in profit or loss.

## 2.17. TRADE RECEIVABLES AND OTHER SHORT-TERM RECEIVABLES

### Trade receivables

Trade receivables comprise receivables resulting from realized supplies or rendered services due within 12 months and more than 12 months of the reporting date.

### Other short-term receivables

Other short-term receivables comprise receivables due within 12 months of the reporting date excluding trade receivables.

### Measurement of trade receivables and other receivables at the reporting date

Trade receivables and other receivables are measured at fair value at the initial recognition date and are subsequently measured at amortised cost using effective interest method less bad debts allowance.

Irrecoverable receivables are written-off into profit or loss at the moment of ascertainment of their irrecoverability.

Penalty interests related to receivables not paid by Company's customers are recognized at the moment of obtaining cash by the Company.

### Measurement of receivables denominated in foreign currency as at the reporting date

In accordance with IAS 21 foreign currency receivables are translated at the closing rate at the date of the Company's financial statements. The amount of exchange differences is recognized in profit or loss as other finance income or other finance costs.

### Bad debts allowance

The value of receivables shall be adjusted by a bad-debts allowance for:

- receivables from debtors put into liquidation or declared bankruptcy - up to the amount of the debts not covered by a guarantee or other payment security declared to a liquidator or judge commissioner in bankruptcy proceedings,

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- receivables from debtors with dismissed bankruptcy declaration case if the debtor's property is not sufficient to cover the costs of bankruptcy proceedings - in the full amount,
- debts questioned as to their amounts owed or being in arrears with the repayment thereof and repayment of which, according to the evaluation of the debtor's financial situation, in the contractual amount is not probable - up to the amount of the debt not covered by the guarantee or other payment security,
- debts overdue or not overdue but of a considerable degree of uncollectability – decreased by a reliably measured amount of an allowance,
- court proceeded debts – in the full amount of debts.

The amount of allowance derives not only from the events taking place before the reporting date but also events subsequent to the date of the financial statements' authorization, if those events relate to the debts which existed before the reporting date.

The bad-debts allowance is recognized in other operating expenses or finance costs, depending on the relevant receivable.

## 2.18. CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash balances, call deposits and restricted cash. Bank overdrafts repayable on demand form an integral part of the Company's cash management and are included as a component of cash and cash equivalents for the purpose of the statement of cash flows.

## 2.19. SHORT-TERM PREPAYMENTS

Short-term prepayments comprise all expenditures incurred until the reporting date, which constitute future costs due to be settled within 12 months from the end of reporting period.

Short-term prepayments are analyzed at each reporting date. Prepayments, which will be expensed within the period of 12 months of the reporting date, should be presented as short-term prepayments.

The assessment is made by the Company, taking into consideration reasonable circumstances and knowledge about each position of prepayments.

Short-term prepayments include mainly:

- rent prepayments,
- electric energy and central heating prepayments,
- subscription prepayments,
- prepayments for other services (e.g. telecommunications),
- advance payments for lease of equipment.

## 2.20. IMPAIRMENT

### Financial assets (including receivables)

A financial asset not carried at fair value through profit or loss is assessed by the Company at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

Objective evidence that financial assets (including equity securities) are impaired can include:

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- default or delinquency by a debtor,
- restructuring of an amount due to the Company on terms that the Company would not consider otherwise,
- indications that a debtor or issuer will enter bankruptcy,
- the disappearance of an active market for a security,
- for an investment in an equity security, a significant or prolonged decline in its fair value below its cost is objective evidence of impairment.

Company considers evidence of impairment for receivables and held-to-maturity investment securities at both a specific asset and collective level. All individually significant receivables and held-to-maturity investment securities are assessed for specific impairment.

All individually significant receivables and held-to-maturity investment securities found not to be specifically impaired are then collectively assessed for any impairment that has been incurred but not yet identified. Receivables and held-to-maturity investment securities that are not individually significant are collectively assessed for impairment by Companying together receivables and held-to-maturity investment securities with similar risk characteristics.

In assessing collective impairment the Company uses historical trends of the probability of default, timing of recoveries and the amount of loss incurred, adjusted for management's judgment as to whether current economic and credit conditions are such that the actual losses are likely to be greater or less than suggested by historical trends.

An impairment loss in respect of a financial asset measured at amortized cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Losses are recognized in profit or loss and reflected in an allowance account against receivables. Interest on the impaired asset continues to be recognized through the unwinding of the discount. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through profit or loss.

Impairment losses on available-for-sale investment securities are recognized by transferring the cumulative loss that has been recognized in other comprehensive income, and presented in the fair value reserve in equity, to profit or loss. The cumulative loss that is removed from other comprehensive income and recognized in profit or loss is the difference between the acquisition cost, net of any principal repayment and amortization, and the current fair value, less any impairment loss previously recognized in profit or loss. Changes in impairment provisions attributable to time value are reflected as a component of interest income.

If, in a subsequent period, the fair value of an impaired available-for-sale debt security increases and the increase can be related objectively to an event occurring after the impairment loss was recognized in profit or loss, then the impairment loss is reversed, with the amount of the reversal recognized in profit or loss. However, any subsequent recovery in the fair value of an impaired available-for-sale equity security is recognized in other comprehensive income.

#### **Non-financial assets**

The carrying amounts of the Company's non-financial assets, other than biological assets, investment property, inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For goodwill, and intangible assets that

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have indefinite useful lives or that are not yet available for use, the recoverable amount is estimated each year at the same time.

The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets that cannot be tested individually are Companyed together into the smallest Company of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or Companys of assets (the "cash-generating unit, or CGU").

Subject to an operating segment ceiling test, for the purposes of goodwill impairment testing, CGUs to which goodwill has been allocated are aggregated so that the level at which impairment is tested reflects the lowest level at which goodwill is monitored for internal reporting purposes.

Goodwill acquired in a business combination is allocated to Companys of CGUs that are expected to benefit from the synergies of the combination.

The Company's corporate assets do not generate separate cash inflows. If there is an indication that a corporate asset may be impaired, then the recoverable amount is determined for the CGU to which the corporate asset belongs.

An impairment loss is recognized if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount. Impairment losses are recognized in profit or loss. Impairment losses recognized in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the units, and then to reduce the carrying amounts of the other assets in the unit (Company of units) on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. In respect of other assets, impairment losses recognized in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

Goodwill that forms part of the carrying amount of an investment in an associate is not recognized separately, and therefore is not tested for impairment separately. Instead, the entire amount of the investment in an associate is tested for impairment as a single asset when there is objective evidence that the investment in an associate may be impaired.

## 2.21. EQUITY

### Ordinary shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares and share options are recognized as a deduction from equity, net of any tax effects.

### Repurchase of treasury shares

When share capital recognized as equity is repurchased, the amount of the consideration paid, which includes directly attributable costs, net of any tax effects, is recognized as a

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deduction from equity. Repurchased shares are classified as treasury shares and are presented as a deduction from total equity. When treasury shares are sold or reissued subsequently, the amount received is recognized as an increase in equity, and the resulting surplus or deficit on the transaction is transferred to / from retained earnings.

The amount reserved for repurchase of share capital, based on the Shareholders' Meeting's resolution, is presented in equity as separate capital reserves.

## 2.22. LONG-TERM LIABILITIES

Long-term liabilities comprise liabilities due to be settled after 12 months from the end of the reporting period.

Long-term liabilities include mainly:

- loans and borrowings,
- finance lease liabilities,
- deposits from subtenants of wholesale surface.

### Measurement of the long-term liabilities

At the reporting date long-term liabilities are measured at amortized cost using the effective interest method.

### Measurement of long-term liabilities denominated in foreign currency

According to IAS 21 foreign currency liabilities are measured at least as at the reporting date using the spot exchange rate.

Foreign currency gains and losses from valuation of long-term liabilities are recognized in finance income or costs accordingly.

## 2.23. SHORT-TERM LIABILITIES

Short-term liabilities comprise liabilities due to be settled within 12 months from the end of the reporting period.

Short-term liabilities include mainly:

- loans and borrowings,
- finance lease liabilities,
- trade payables,
- taxation, social security and other benefits payables,
- payroll payables,
- liabilities due to financing of franchisees.

### Measurement of the short-term liabilities

At the reporting date short-term liabilities are measured at amortized cost using the effective interest method.

### Measurement of short-term liabilities denominated in foreign currency

According to IAS 21 foreign currency liabilities are measured at least as at the reporting date using the spot exchange rate.

Foreign currency gains and losses from valuation of short-term liabilities are recognized in finance income or expenses accordingly.

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## 2.24. LOANS

The Company initially recognizes bank and other loans and debt securities at fair value of cash received decreased by any directly attributable transaction costs.

Subsequent to initial recognition loans and debt securities are measured at amortized cost using the effective interest method.

## 2.25. PROVISIONS

Provisions are recognized if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Using the provisions may be made according to the time flow or benefit size. Time and method of settlement should be adequate to the character of expenses, according to the prudence method.

Provisions lower the expenses for the period, in which it was affirmed that the liabilities would not arise.

## 2.26. NET SALES

Sales are measured at fair value of the consideration received or receivable and represent receivables for goods provided and services rendered in the course of ordinary activities, net of rebates, value added tax and other taxes related to sales (excise tax).

### Goods sold

Revenue from the sale of goods is recognized on condition that:

- the significant risk and rewards of ownership have been transferred to the buyer,
- there is no continuing management involvement with the goods and there is no effective control over those goods,
- the amount of revenue can be measured reliably,
- there is probability that the transaction will result in revenue,
- the associated costs and possible return of goods can be estimated reliably,
- recovery of the consideration is probable.

### Services

Revenue from services rendered is recognized in profit or loss in proportion to the stage of completion of the transaction at the reporting date. The outcome of transaction can be measured reliably on condition that:

- the amount of revenue can be measured reliably,
- there is probability that the transaction will result in revenue,
- the stage of completion of the transaction at the reporting date can be assessed reliably,
- the associated costs and costs of closing the transaction can be estimated reliably.

When the outcome of the transaction cannot be measured reliably, revenue from services rendered is recognized only to the extent of contract costs incurred that are likely to be recoverable.

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## 2.27. FINANCE INCOME AND COSTS

Finance income comprises interest income on funds invested (including available-for-sale financial assets), dividend income, gains on the disposal of available-for-sale financial assets, changes in the fair value of financial assets at fair value through profit or loss, and gains on hedging instruments that are recognized in profit or loss.

### Interest income

Interest income is recognized as it accrues in profit or loss on accrual basis, using the effective interest method.

### Dividend income

Dividend income is recognized in profit or loss on the date that the Company's right to receive payment is established.

Finance costs comprise interest expenses on borrowings, unwinding of the discount on provisions, changes in the fair value of financial assets at fair value through profit or loss, impairment losses recognized on financial assets, and losses on hedging instruments that are recognized in profit or loss. Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognized in profit or loss using the effective interest method. Foreign currency gains and losses are reported on a net basis.

## 2.28. EMPLOYEE BENEFITS

### Long-term employee benefits

The Company recognizes expenses regarding pension plans and other employee benefits for the post-employment period by defining benefit pension obligation.

In accordance with IAS 19 Employee benefits the calculation is performed using the projected unit credit method. The calculation is performed by a qualified actuary. The liability is recognized on an accrual basis and measured in the discounted present value of benefits, that employees have earned as at the reporting date, adjusted by personnel and demographic movements indexes.

### Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided.

The Company recognizes liability for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Company has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

## 2.29. SHARE-BASED PAYMENT TRANSACTIONS

The share-based payment transactions allow employees to cover share of the controlling company. The fair value of share-based payment awards granted to employees is recognized as separate position in profit or loss as an employee expense, with a corresponding increase in equity (reserve capital). The fair value is measured as at the grant date and recognized over the period that the employees unconditionally become entitled to the awards. The amount recognized as an expense is adjusted to reflect the number of awards for which the related service and non-market vesting conditions are expected to be met.

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The fair value of the employee share options rights is measured using Black-Scholes formula. Measurement inputs include share price on measurement date, exercise price of the instrument, expected volatility (based on weighted average historic volatility adjusted for changes expected due to publicly available information), weighted average expected life of the instruments (based on historical experience and general option holders' behaviour), expected dividends, and the risk-free interest rate (based on government bonds). Service and non-market performance conditions attached to the transactions are not taken into account in determining fair value.

## 2.30. INCOME TAX

Income tax expense comprises current and deferred tax. Current tax and deferred tax are recognized in profit or loss except to the extent that it relates to a business combination, or items recognized directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment or tax payable in respect of previous years. Taxable profit (loss) differs from the accounting profit (loss) regarding the elimination of taxable income and expenses related to future years and income and expenses which will never be taxable. Tax liabilities are calculated based on tax rates effective during the reporting period.

Deferred tax is recognized in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax liability is recognized for all taxable positive temporary differences and deferred tax asset is recognized to the extent that it is probable that future taxable profits will be available against which they can be utilized. Deferred tax is not recognized for taxable temporary differences arising on the initial recognition of goodwill and on the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit or loss, excluding transactions related to mergers and acquisitions.

Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the laws that have been enacted or substantively enacted by the reporting date. Deferred tax is recognized in profit or loss, except items recognized directly in equity or other comprehensive income. Then, deferred tax is expensed directly in equity or other comprehensive income.

Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously.

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### 2.31. DISCONTINUED OPERATIONS

A discontinued operation is a component of the Company's business that represents a separate major line of business or geographical area of operations that has been disposed of or is held for sale, or is a subsidiary acquired exclusively with a view to resale. Classification as a discontinued operation occurs upon disposal or when the operation meets the criteria to be classified as held for sale. When an operation is classified as a discontinued operation, the comparative statement of comprehensive income is represented as if the operation had been discontinued from the start of the comparative period.

### 2.32. EARNINGS PER SHARE

The Company presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period, adjusted for own shares held. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares, which comprise convertible notes and share options granted to employees.

### 2.33. SEGMENT REPORTING

In accordance with IFRS 8 "Segment reporting", the Company resigned from presentation of operational segments. Information and financial data about operational segments are presented in the consolidated financial statements of Eurocash Group.

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## NOTES TO SEPARATE FINANCIAL STATEMENTS PREPARED FOR THE PERIOD FROM 01.01.2009 TO 31.12.2009

### NOTE 1. RESTATING ADJUSTMENTS RELATING TO PREVIOUS YEARS

As at 31 December 2009 Eurocash S.A. recognized financial assets and financial liabilities related to a program of financing of franchisees in relation to factoring with recourse. As at 31 December 2009 the value of that program amounted to PLN 30,060 thousand.

For comparability the Company adjusted the financial statements as at and for the year ended 31 December 2008 and 31 December 2007. The adjustments related to short term-receivables and short-term liabilities.

Additionally the Company reclassified its payables from services rendered by related companies from other short-term payables to trade payables.

Restating adjustments are presented in Table 1. These changes have no impact on the profit or loss or earnings per share.

Table 1

#### STATEMENT OF FINANCIAL POSITION

	Value before restatement	Restatement value	Restated Value
<b>As at 31.12.2008</b>			
Trade receivables	211 547 071	25 263 747	236 810 818
Other short-term receivables	1 644 017	25 263 747	26 907 764
Trade payables	620 553 659	18 893 977	639 447 636
Other short-term payables	33 313 179	(18 893 977)	14 419 202
	Value before restatement	Restatement value	Restated Value
<b>As at 31.12.2007</b>			
Trade receivables	119 047 164	20 135 547	139 182 711
Other short-term receivables	2 504 786	20 135 547	22 640 333
Trade payables	424 852 416	3 005 432	427 857 848
Other short-term payables	17 104 691	(3 005 432)	14 099 259

### NOTE 2. ACQUISITIONS

#### I Acquisition of Przedsiębiorstwo Handlowe Batna Sp. z o.o.

On 30 November 2009 Eurocash S.A. entered into a contract of purchase of shares in Przedsiębiorstwo Handlowe Batna Spółka z o.o. [Batna Trading Enterprise Limited Liability Company], based on which Eurocash S.A. acquired 100% shares in Przedsiębiorstwo Handlowe Batna Sp. z o.o.

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## 1. General information

Table 2

### GENERAL INFORMATION ABOUT BUSINESS ACQUISITION OF THE ENTITIES

1.	Name of acquired company	Przedsiębiorstwo Handlowe Batna Sp. z o.o.
2.	Core business	Wholesale of dairy products, eggs and edible oils and fats (PKD 4633Z)
3.	Acquisition date	30 November 2009
4.	Takeover date	30 November 2009
5.	% of acquired shares	100% shares
6.	Acquisition cost	45 060 405 PLN

## 2. Disposal of a part of business in relation to acquisitions

Eurocash Group does not intend to sell any part of its current business activities due to acquisition of Przedsiębiorstwo Handlowe Batna Sp. z o.o.

## 3. Settlement of acquisition

Table 3

### ACQUISITION COST

	as at
	30.11.2009
<b>Cash</b>	<b>44 281 000</b>
<b>Direct acquisition costs</b>	
Tax on civil law transactions	422 810
Costs of consulting services (legal, accounting, etc.)	356 595
	<b>45 060 405</b>

The unpaid part of the total acquisition price in the amount of PLN 5,000,000 is a collateral securing any potential claims that Eurocash S.A. may have against the prior owners of the acquired company, where the amount of PLN 4,600,000 should be paid within 3 months from the acquisition date, and the final installment of the total acquisition price (PLN 400,000) should be paid within 36 months from the acquisition date at the latest.

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#### 4. Net assets acquired

Detailed data about acquired net assets are presented in the consolidated financial statements for the period from 01.01.2009 to 31.12.2009.

## **II Establishment of Eurocash Trade 1 Sp. z o.o. and Eurocash Trade 2 Sp. z o.o.**

On 6 April 2009 under the terms of the articles of association, two new companies were established Eurocash Trade 1 Sp. z o.o. and Eurocash Trade 2 Sp. z o.o., with their seats in Komorniki. The value of each company's share capital is PLN 5,000 and is divided into 50 equal and indivisible shares with a nominal value of PLN 100 each. The sole shareholder of the newly established companies is Eurocash S.A. and the shares were contributed in cash. The bodies of the companies are: the Management Board and the Shareholders Meeting, respectively. Mr. Rui Amaral has been appointed to a position of the President of the Management Board at each of these companies, and Mr. Jacek Owczarek is nominated as a Member of the Management Board.

### **Eurocash Trade 1 Sp. z o.o.**

Table 4

#### **GENERAL INFORMATION ABOUT ESTABLISHMENT OF ENTITIES**

1.	Name of established company	Eurocash Trade 1 Sp. z o.o.
2.	Core business	Wholesale of alcohol beverages (PKD 4634A)
3.	Date of establishment	6 April 2009
4.	Registration date	6 May 2009
5.	% of acquired shares	100% shares
6.	Share capital	5 000 PLN

Table 5

#### **Investment costs**

	as at
	06.05.2009
<b>Contribution in cash</b>	<b>5 000</b>
Registration costs	2 376
	<b>7 376</b>

### **Eurocash Trade 2 Sp. z o.o.**

Table 6

#### **GENERAL INFORMATION ABOUT ESTABLISHMENT OF ENTITIES**

1.	Name of established company	Eurocash Trade 2 Sp. z o.o.
2.	Core business	Wholesale of alcohol beverages (PKD 4634A)
3.	Date of establishment	6 April 2009
4.	Registration date	8 May 2009
5.	% of acquired shares	100% shares
6.	Share capital	5 000 PLN

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Table 7

**Investment costs**

	as at
	06.05.2009
<b>Contribution in cash</b>	<b>5 000</b>
Registration costs	2 242
	<b>7 242</b>

**III Change in the value of investment in Nasze Sklepy Sp. z o.o.**

Closing of the sales transaction of additional 90 shares in Nasze Sklepy Sp. z o.o. to Eurocash S.A., as agreed in the preliminary agreement dated 14 May 2008, became much more probable in 2009. The transaction should be effectively realized till 14 May 2010, and the total interest of Eurocash S.A. in the share capital of Nasze Sklepy Sp. z o.o. increased from the level of 53.39% to 97.09%.

Therefore, the value of investment in Nasze Sklepy Sp. z o.o. was increased by the amount of PLN 1,757,235, which was an advance payment for future purchase of shares. The advance payment was presented as a long term receivable.

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### NOTE 3. GOODWILL AND INTANGIBLE ASSETS

Intangible assets are presented in Table 8.

Table 8

#### GOODWILL AND INTANGIBLE ASSETS IN THE PERIOD FROM 01.01 TO 31.12.2009

	Goodwill	Patents and licences	Know how	Trademarks	Other intangible assets	Total
<b>Carrying amount as at 01.01.2008</b>	<b>9 975 600</b>	<b>2 216 311</b>	<b>36 332 055</b>	<b>53 859 431</b>	<b>2 444 430</b>	<b>104 827 827</b>
Other acquisitions	-	3 030 895	-	-	740 000	<b>3 770 895</b>
Increase due to the transfer of fixed assets under construction	-	4 053 498	-	-	-	<b>4 053 498</b>
Amortization	-	(2 993 950)	(5 449 808)	(1 234 000)	(54 917)	<b>(9 732 675)</b>
<b>Carrying amount as at 31.12.2008</b>	<b>9 975 600</b>	<b>6 306 753</b>	<b>30 882 247</b>	<b>52 625 431</b>	<b>3 129 513</b>	<b>102 919 544</b>
<b>Carrying amount as at 01.01.2008</b>	<b>9 975 600</b>	<b>6 306 753</b>	<b>30 882 247</b>	<b>52 625 431</b>	<b>3 129 513</b>	<b>102 919 544</b>
Other acquisitions	-	4 762 187	-	-	445 925	<b>5 208 112</b>
Increases due to the transfer of fixed assets under construction	-	620 741	-	-	-	<b>620 741</b>
Amortization	-	(2 556 713)	(5 449 808)	(1 234 000)	(1 934 269)	<b>(11 174 790)</b>
Other changes	-	(2 486 419)	-	-	2 486 419	-
<b>Carrying amount as at 31.12.2008</b>	<b>9 975 600</b>	<b>6 646 548</b>	<b>25 432 439</b>	<b>51 391 431</b>	<b>4 127 589</b>	<b>97 573 607</b>

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Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

Table 8

**GOODWILL AND INTANGIBLE ASSETS IN THE PERIOD FROM 01.01 TO 31.12.2009 (continued)**

	Goodwill	Patents and licences	Know how	Trademarks	Other intangible assets	Total
<i>As at 01.01.2009</i>						
Cost	9 975 600	16 552 060	54 498 079	56 944 431	6 879 476	144 849 647
Accumulated amortization and impairment losses	-	(10 245 307)	(23 615 832)	(4 319 000)	(3 749 963)	(41 930 103)
<b>Carrying amount</b>	<b>9 975 600</b>	<b>6 306 753</b>	<b>30 882 247</b>	<b>52 625 431</b>	<b>3 129 513</b>	<b>102 919 544</b>
<i>As at 31.12.2009</i>						
Cost	9 975 600	17 963 165	54 498 079	56 944 431	11 302 637	150 683 912
Accumulated amortization and impairment losses	-	(11 316 617)	(29 065 640)	(5 553 000)	(7 175 048)	(53 110 305)
<b>Carrying amount</b>	<b>9 975 600</b>	<b>6 646 548</b>	<b>25 432 439</b>	<b>51 391 431</b>	<b>4 127 589</b>	<b>97 573 607</b>

Goodwill presented in intangible assets arised as a consequence of acquisition of an organized part of "CARMENT, M. Stodółka i Wspólnicy Spółka Jawna" enterprise.

The Company has the following intangible assets with indefinite useful lives:

- the "Eurocash" trade mark – with carrying amount of 27.387.672,30 PLN,
- the "abc" trade mark – with carrying amount of 17.216.759,00 PLN.

Apart from the above mentioned trademarks, the Company recognized "MHC" trademark, with a defined useful life. That trademark was acquired on 01.06.2005 and is amortized over the period of 10 years. As at 31.12.2009 the carrying amount of that trademark was PLN 6,787,000.

The Company's know-how is the knowledge (in the fields of finance, logistics, IT, purchases) how to manage the Company, acquired from Politra B.V. This asset was put into operation as at 30.08.2004 and is amortized over the period of 10 years. As at 31.12.2009, the book value of the know-how amounted to PLN 25,432,439.

Amortization of intangible assets is recognized as selling expenses.

The Company did not recognize any impairment losses in relation to intangible assets.

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#### NOTE 4.

#### PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are presented in Table 9.

Table 9

#### PROPERTY, PLANT AND EQUIPMENT IN THE PERIOD FROM 01.01 TO 31.12.2009

	Land and buildings	Plant and equipment	Vehicles	Other fixed assets	Fixed assets under construction	Total
<b>Carrying amount as at 01.01.2008</b>	<b>58 438 761</b>	<b>15 178 287</b>	<b>8 389 776</b>	<b>15 658 275</b>	<b>9 942 341</b>	<b>107 607 441</b>
Other acquisitions	27 322 485	8 533 008	721 227	18 141 754	3 702 904	<b>58 421 378</b>
Finance lease	-	-	3 071 359	-	-	<b>3 071 359</b>
Disposals	(169 692)	-	(10 949)	(37 099)	(3 655 638)	<b>(3 873 378)</b>
Liquidations	(1 055 078)	(231 372)	(7 156)	(19 263)	(4 000)	<b>(1 316 869)</b>
Depreciation	(6 750 609)	(6 135 776)	(2 909 678)	(6 799 854)	-	<b>(22 595 916)</b>
Other adjustments	-	-	-	-	(3 984 781)	<b>(3 984 781)</b>
<b>Carrying amount as at 31.12.2008</b>	<b>77 785 867</b>	<b>17 344 147</b>	<b>9 254 579</b>	<b>26 943 814</b>	<b>6 000 826</b>	<b>137 329 234</b>
<b>Carrying amount as at 01.01.2009</b>	<b>77 785 867</b>	<b>17 344 147</b>	<b>9 254 579</b>	<b>26 943 814</b>	<b>6 000 826</b>	<b>137 329 234</b>
Other acquisitions	1 867 595	5 235 382	380 057	6 524 415	24 997 724	<b>39 005 173</b>
Increases due to the transfer of fixed assets under construction	15 023 844	416 442	2 626	5 834 943	(21 898 597)	<b>(620 741)</b>
Finance lease	-	6 011 000	1 220 580	-	-	<b>7 231 580</b>
Disposals	(88 443)	-	(109 079)	(38 848)	-	<b>(236 370)</b>
Liquidations	(36 265)	(465 625)	(12 717)	(30 744)	-	<b>(545 351)</b>
Depreciation	(8 424 078)	(5 177 458)	(2 955 398)	(8 834 585)	-	<b>(25 391 519)</b>
<b>Carrying amount as at 31.12.2009</b>	<b>86 128 520</b>	<b>23 363 889</b>	<b>7 780 649</b>	<b>30 398 995</b>	<b>9 099 954</b>	<b>156 772 006</b>

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Table 9

**PROPERTY, PLANT AND EQUIPMENT IN THE PERIOD FROM 01.01 TO 31.12.2009 (continued)**

	Land and buildings	Plant and equipment	Vehicles	Other fixed assets	Fixed assets under construction	Total
<i>As at 01.01.2009</i>						
Cost	104 378 923	44 347 373	19 021 429	57 218 178	6 000 826	230 966 730
Accumulated depreciation and impairment losses	(26 593 056)	(27 003 226)	(9 766 850)	(30 274 365)	-	(93 637 496)
<b>Carrying amount</b>	<b>77 785 867</b>	<b>17 344 147</b>	<b>9 254 579</b>	<b>26 943 814</b>	<b>6 000 826</b>	<b>137 329 234</b>
<i>As at 31.12.2009</i>						
Cost	121 102 699	48 686 518	19 750 809	69 065 672	9 099 954	267 705 650
Accumulated depreciation and impairment losses	(34 974 179)	(25 322 629)	(11 970 160)	(38 666 677)	-	(110 933 644)
<b>Carrying amount</b>	<b>86 128 520</b>	<b>23 363 889</b>	<b>7 780 649</b>	<b>30 398 995</b>	<b>9 099 954</b>	<b>156 772 006</b>

### Borrowing costs

During the reporting period, the Company did not capitalize any borrowing costs to the value of fixed assets under construction.

### Property, plant and equipment under finance lease

The Company uses land, vehicles, and forklift trucks under finance lease. According to the lease agreements the Company has a right to buy the assets after the termination of the agreed term of lease for a price stated in the agreement or to continue using the leased property under a new lease contract signed with the financing institution. The price is a difference between the value of the leased property repaid immediately and the value of the capital repaid in lease instalments. As at the end of the reporting period, the carrying amount of tangible fixed assets under finance lease was PLN 20.018 thousand (31.12.2008: PLN 16.073 thousand), and the amount payable to the lessor in this respect amounted to PLN 18.553 thousand (31.12.2008: PLN 13.891 thousand, respectively). The leased items are a property of the lessor (the financing institution) until they are acquired by the Company. Those assets are depreciated for tax purposes by the lessor.

The contracts do not include any provisions or any obligations upon the Company concerning dividends, additional debt or additional lease contracts.

Realisation of the lease agreements is secured on lease assets.

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## NOTE 5. ANALYSIS OF INDICATIONS OF POTENTIAL IMPAIRMENT OF ASSETS

According to IAS 36 as at 31 December 2009 the Company assessed whether there was any indication that assets might be impaired.

The following indications were taken into consideration:

- decline in market value – in the reporting period no significant decline in market values of assets was noted during the reporting period beyond ordinary loss occurring with time and normal usage;
- evaluation of external conditions – during reporting period, deterioration of economic situation could be observed on the Polish market, which nevertheless did not adversely affect the Company's activities due to its business profile (FMCG market). Moreover, there was no significant technological breakthrough, change in the market or in applicable laws which would have a significant adverse effect on the operating environment of the Company's business;
- market factors - during the period under assessment, there were no major increases in interest rates or any other investment rates of return on the market which would affect the discount rate used for calculating useful values of evaluated assets, or which would lead to deterioration of their recoverable values;
- accounting factors - the carrying amount of the Company's net assets is lower than their market capitalization;
- usefulness - there is no evidence or proof of obsolescence or physical damage of assets;
- functional factors - no significant changes with an adverse effect on the Company took place during the period, nor are any such changes expected to occur in the near future, regarding the extent or manner of current or anticipated future use of the assets. Discontinuation of using the given assets, abandonment or restructuring of business operations to which the given assets are dedicated neither recorded nor considered. No plans to dispose of the assets before the previous expected date, and no changes in their estimated useful lives were considered;
- economic factors - there is no evidence indicating that the economic performance of the assets is, or will be, worse than expected in the future,
- investing factors - cash flows for acquiring the asset are not significantly higher than those originally budgeted;
- operating factors - actual net cash flows and operating profits flowing from these assets correspond with the respective amounts budgeted;
- financial factors - no net outflows occurred in relation to the given assets when current period figures were summarized with the figures budgeted for the future.

The subsequent assessment is planned on 31.12.2010.

For intangible assets with indefinite useful lives, the Company performed the following impairment tests:

- impairment test of the "Eurocash" trademark as at 31.12.2009:

Test confirmed that it is not necessary to recognize impairment loss.

The subsequent impairment test is planned on 31.12.2010.

Value in use of the trademark was determined based on license fee method.

Valuation method based on license fees consists in determining the present value of future economic benefits derived by an entity from the trademark. This method is based on the assumption that the benefits

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derived from the trademark are equal to costs which would have to be incurred by an entity with no rights to the trademark (if trademark had been used under a license agreement charged at market rates).

The market level of license fees is determined based on projection of sales of products marked with the trademark with determining the rate of license fee for using that trademark. The rate of license fee is determined based on the analysis of trademark lease agreements concluded on arm's length terms.

- impairment test of the "abc" trademark as at 31.12.2009:  
Test confirmed that it is not necessary to recognize impairment loss.  
The subsequent impairment test is planned on 31.12.2010.

Value in use of the trademark was determined based on license fee method.

Valuation method based on license fees consists in determining the present value of future economic benefits derived by an entity from the trademark. This method is based on the assumption that the benefits derived from the trademark are equal to costs which would have to be incurred by an entity with no rights to the trademark (if trademark had been used under a license agreement charged at market rates).

The market level of license fees is determined based on projection of sales of products marked with the trademark with determining the rate of license fee for using that trademark. The rate of license fee is determined based on the analysis of trademark lease agreements concluded on arm's length terms.

Tax benefits of trademark depreciation that would be a part of fair value was excluded from the calculation of value in use of each particular trademark. Otherwise, application of such tax benefits would lead to an increase in the trademark value, and would therefore be considered unreasonable for the purposes of an impairment test based on determining value in use. The discount rate applied is the capital cost. Projection of revenues from sales of products marked with trademark during the period from 2010 to 2014 was used for analysis. To determine the values of selected projection ratios, historical data was used for years 2007-2009 and plans approved by the Management Board for years 2010-2014. In order to determine the overall net sales revenues, clients were divided into those who have cooperated with Eurocash S.A. for more than 3 years as at the valuation date (like for like - LFL) and into new clients. Moreover, average annual purchases were diversified depending on duration of relationships with clients, primarily in order to eliminate an effect of overstatement of projected sales.

For purposes of the analyses rate of license fees was determined at the level 1.1% of net sales revenues marked with a trademark which is consistent with the Company's overall market experience. This percentage level is determined based on analysis of license charges paid to trading operators in the FMCG sector. The scope of analysis included determination of the range of license fees for FMCG industry from 0.68% to 3.0%. For further analysis, the level of 1.1% (from the 2nd quartile of analyzed fees) was considered. In order to determine the cost of capital, 20 trading companies were analyzed and 14 comparable companies were selected from that group. Rejection of the remaining 6 companies was due to statistical insignificance of the beta factor, the debt to market capitalization ratio exceeding 100%, or the profit margin exceeding the margin generated by Eurocash S.A.

The Company performed impairment tests in respect of goodwill on acquisition of subsidiaries, namely:

- impairment test of goodwill on acquisition of an organized part of enterprise: Carment M. Stodółka i Wspólnicy Spółka Jawna performed as at 31.12.2009  
The impairment test was performed with respect to the total value of goodwill arising from acquisition of ZCP Carment by Eurocash S.A. Test confirmed that it is not necessary to recognize impairment loss.

The subsequent impairment test is planned on 31.12.2010.

Recoverable value was compared to the carrying amount, defined as total assets of the cash-generating unit, excluding goodwill, less current liabilities constituting part of the operating capital.

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An excess of recoverable value over the carrying amount of the cash-generating unit was compared to the value of goodwill recognized in the separate financial statements.

For purposes of impairment tests performed for goodwill carrying amounts of goodwill were determined. In addition it was assumed that generation of cash flows by CGUs requires involvement of net assets and therefore, carrying amounts of goodwill were also grouped with net assets for the purpose of testing.

For impairment tests for goodwill recoverable amount was determined as the value in use of the tested cash-generating unit, based on financial projections for years 2010-2014, assuming no growth after the forecast period. To determine the values of selected projection ratios, historical data was used for years 2007-2009 and plans approved by the Management Board for years 2010-2014. The Weighted Average Cost of Capital (WACC) was used as the discount rate.

In order to determine total sales value, sales increases were forecasted for like-for-like stores existing on the date of testing, as well as increasing number of stores in each year of the forecast. Average sales of new stores during the first year of their operation were estimated as 60% of average sales generated by existing stores.

In order to determine the cost of capital, 20 trading companies were analyzed and 14 comparable companies were selected from that group. Rejection of the remaining 6 companies was due to statistical insignificance of the beta factor, the debt to market capitalization ratio exceeding 100%, or the profit margin exceeding the margin generated by Eurocash S.A.

#### NOTE 6. ACCOUNTING FOR INVESTMENTS IN SUBSIDIARIES

Investments in subsidiaries are presented in Table 10 and 11.

Table 10

##### INVESTMENTS IN SUBSIDIARIES AS AT 31 DECEMBER 2009

Subsidiary	Registered office	Percentage in share capital (in%)	Voting rights (in%)	Consolidation basis
KDWT S.A.	ul. Wiśniowa 11 62-052 Komorniki	100%	100%	full
Eurocash Franczyza sp. z o.o.	ul. Wiśniowa 11 62-052 Komorniki	100%	100%	full
McLane Polska sp. z o.o.	Pass 20C 05-870 Błonie	100%	100%	full
Nasze Sklepy sp. z o.o.	ul. Kąpielowa 18 21-500 Biała Podlaska	97,09%	91,74%	full
Eurocash Trade 1 Sp. z o.o.	ul. Wiśniowa 11 62-052 Komorniki	100%	100%	full
Eurocash Trade 2 Sp. z o.o.	ul. Wiśniowa 11 62-052 Komorniki	100%	100%	full
Przedsiębiorstwo Handlowe Batna Sp. z o.o.	ul. Leonidasa 51/53 02-239 Warszawa	100%	100%	full

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Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

Table 11

**INVESTMENTS IN SUBSIDIARIES IN THE PERIOD FROM 01.01.2009 TO 31.12.2009**

	as at 31.12.2009	na dzień 31.12.2008
<b>Opening balance</b>	<b>158 840 647</b>	<b>73 413 012</b>
<b>Increase in reporting period:</b>	<b>46 832 257</b>	<b>94 027 635</b>
acquisition of entities	45 060 405	94 027 635
establishing new entities	14 618	-
future purchase of shares	1 757 235	-
<b>Decrease in reporting period:</b>	<b>-</b>	<b>(8 600 000)</b>
sales of subsidiaries	-	(8 600 000)
<b>Closing balance</b>	<b>205 672 904</b>	<b>158 840 647</b>

An increase in investments in subsidiaries relates to acquisition of shares in PH Batna Sp. z o.o. in the amount of PLN 45,060 thousand. Establishing new entities relates to establishing Eurocash Trade 1 Sp. z o.o. and Eurocash Trade 2 Sp. z o.o.. Future purchase of shares is related to a preliminary sales agreement of additional shares in Nasze Sklepy Sp. z o.o.

**NOTE 7.  
ACCOUNTING FOR INVESTMENTS IN ASSOCIATES**

Investments in associates are presented in Table 12 and 13.

Table 12

**INVESTMENTS IN ASSOCIATES AS AT 31.12.2009**

Name of the associate	Registered office	Percentage in share capital (in%)	Voting rights (in%)	Consolidation basis
PayUp Polska S.A.	ul. Wiśniowa 11, 62-052 Komorniki	49%	49%	equity method

Table 13

**INVESTMENTS IN ASSOCIATES AS AT 31.12.2009**

	as at 31.12.2009	as at 31.12.2008
<b>Opening balance</b>	<b>3 464 300</b>	<b>-</b>
<b>Increase in reporting period:</b>	<b>-</b>	<b>3 464 300</b>
acquisitions of shares in associates	-	3 464 300
<b>Closing balance</b>	<b>3 464 300</b>	<b>3 464 300</b>

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Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## NOTE 8.

### LONG-TERM RECEIVABLES

Long-term receivables are presented in Table 14.

Table 14

#### LONG-TERM RECEIVABLES AS AT 31.12.2009

	as at 31.12.2009	na dzień 31.12.2008
Advance payments in aquisition of shares of Nasze Sklepy Sp. z o.o.	-	1 757 235
Security deposits on rental agreements	1 122 950	1 122 840
BRE Bank Security deposits	768 000	832 000
Other long-term receivables	-	1 981 890
	<b>1 890 950</b>	<b>5 693 965</b>

## NOTE 9. INVENTORIES

Inventories are presented in Tables 15 and 16.

Table 15

#### INVENTORIES AS AT 31.12.2009

	as at 31.12.2009	as at 31.12.2008
Merchandise	266 565 071	189 821 683
Materials	490 633	140 066
<b>Total inventories, including:</b>	<b>267 055 704</b>	<b>189 961 749</b>
- carrying amount of inventory deposits securing payments of liabilities	-	4 224 247

Table 16

#### ALLOWANCES FOR INVENTORIES IN THE PERIOD FROM 01.01 TO 31.12.2009

	for the period od 01.01.2009 do 31.12.2009	for the period od 01.01.2008 do 31.12.2008
<b>Opening balance</b>	<b>5 203 300</b>	<b>4 878 767</b>
- increase in the allowance during the period	3 559 010	2 354 873
- reversal of the allowance during the period	(1 870 229)	(1 928 359)
- write-offs during the period	(336 085)	(101 981)
<b>Closing balance</b>	<b>6 555 997</b>	<b>5 203 300</b>

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Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## NOTE 10. TRADE AND OTHER RECEIVABLES

Trade and other receivables are presented in Table 17.

Table 17

### TRADE AND OTHER RECEIVABLES AS AT 31.12.2009

	as at 31.12.2009	na dzień 31.12.2008	na dzień 31.12.2007
<b>Trade receivables</b>	<b>281 529 291</b>	<b>236 810 818</b>	<b>139 182 711</b>
Credit sales	144 932 084	132 817 480	60 332 282
Receivables from suppliers	107 649 887	78 293 050	58 763 177
Factoring	30 060 334	25 263 747	20 135 547
ABC marketing fees	1 090 922	772 796	634 249
Other trade receivables	3 343 854	2 555 627	1 252 934
Allowance for bad debts	(5 547 790)	(2 891 882)	(1 935 478)
<b>Other receivables</b>	<b>21 911 659</b>	<b>19 651 279</b>	<b>6 505 416</b>
VAT settlements	19 564 074	10 795 165	3 627 880
Receivables from disposal of investments in subsidiaries	-	5 500 000	-
Receivables subject to legal proceedings	3 512 454	967 050	327 092
Receivables from subrental services	1 185 380	1 709 192	-
Receivables from employees	112 646	147 382	72 161
Loans granted	621 543	367 493	-
Other receivables	428 015	738 628	2 805 375
Allowance for other bad debts	(3 512 454)	(573 630)	(327 092)
<b>Total receivables, including:</b>	<b>303 440 949</b>	<b>256 462 098</b>	<b>145 688 127</b>
- short-term	303 440 949	256 462 098	145 688 127

## NOTE 11. SHORT-TERM FINANCIAL ASSETS IN SUBSIDIARIES

Information about short-term assets in subsidiaries is presented in Table 18.

Table 18

### SHORT-TERM FINANCIAL ASSETS IN SUBSIDIARIES AS AT 31.12.2009

	as at 31.12.2009	as at 31.12.2008
cash pooling (loans granted)	9 025 609	-
<b>Total short-term financial assets in subsidiaries</b>	<b>9 025 609</b>	<b>-</b>

On 2 February 2009 Eurocash S.A and subsidiaries entered into a cash pooling agreement with daily credits with ING Bank Śląski S.A. ("Cash Pool"). The objective of this agreement is to implement efficient management of joint financial liquidity within a group of bank accounts.

Each company has a separate current bank account. Eurocash S.A. is the administrator of the overall scheme, which operates the following two accounts:

- the main account - within the group of accounts;
- the main cash pooling account - outside the group of accounts, where the separate balance of all accounts is mapped.

The DOLMA system is based on an offsetting mechanism. Offsetting is the final operation of each working day, consisting in transferring of all positive and negative balances from particular current accounts to the main cash pooling account, as per account balance. This operation is reversed at the beginning of the following working day.

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Interest is charged on the amount outstanding on the main cash pooling account on the last day of each calendar month.

Eurocash S.A. gives to each individual holder a daily credit limit. Repayment of daily loans is guaranteed by all parties to the amount of surety, and payment of interest due to the amount not exceeding 10% of the amount of the surety. As at reporting date amount of guaranties is 140.000.000 PLN

Bank overdraft in Eurocash S.A. in the total amount of PLN 10,518 thousand as at 31.12.2008 has been repaid during the period.

Detailed information is presented in separate financial statement of Eurocash Group for the period from 1 January to 31 December 2009.

## NOTE 12. CASH AND CASH EQUIVALENTS

Cash and cash equivalents is presented in Table 19.

Table 19

### CASH AND CASH EQUIVALENTS AS AT 31.12.2009

	as at 31.12.2009	as at 31.12.2008
<b>Cash</b>		
Cash at bank	7 195 600	74 419 780
Cash on hand	22 908	38 560
Cash in transit	8 919 531	15 956 798
Cash on deposits	123 741 598	13 000 000
Cash restricted to use	1 136 929	1 689 917
<b>Total cash</b>	<b>141 016 566</b>	<b>105 105 055</b>

Cash restricted to use is cash deposited on the account of the Company's Social Benefits Fund.

## NOTE 13. SHORT-TERM PREPAYMENTS

Short-term prepayments are presented in Table 20.

Table 20

### SHORT-TERM PREPAYMENTS AS AT 31.12.2009

	as at 31.12.2009	as at 31.12.2008
Software	682 469	409 339
Alcohol licences	889 142	1 120 966
Rents	607 250	1 389 712
Media	35 776	27 927
Advertising folders	191 509	124 238
Insurances	99 797	23 366
Other prepayments	424 025	435 915
<b>Total short-term prepayments</b>	<b>2 929 968</b>	<b>3 531 462</b>

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Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

#### NOTE 14. SHARE CAPITAL

Share capital is presented in Table 21, 22 and 23.

Table 21

##### SHARE CAPITAL AS AT 31.12.2009

	as at 31.12.2009	as at 31.12.2008
Number of shares	134 704 736	130 777 550
Nominal value (PLN / share)	1	1
<b>Share capital</b>	<b>134 704 736</b>	<b>130 777 550</b>

As at 31 December 2009 share capital consisted of 134,704,736 ordinary shares, including:

- 127,742,000 A series ordinary shares to the bearer with nominal value of 1 PLN each,
- 3,035,550 B series ordinary shares to the bearer with nominal value of 1 PLN each,
- 2,929,550 C series ordinary shares to the bearer with nominal value of 1 PLN each,
- 460,000 D series ordinary shares to the bearer with nominal value of 1 PLN each,
- 537,636 F series ordinary shares to the bearer with nominal value of 1 PLN each.

542,000 shares were issued during the period from 1 January 2010 to 31 March 2010 due to realization of shares option programmes.

The structure of shareholders with more than 5% of the total number of voting rights is presented in Table 22.

<b>Separate financial statements of EUROCASH S.A.</b>			
<b>Financial statements period:</b>	<b>01.01-31.12.2009</b>	<b>Presentation currency:</b>	<b>Polish zloty (PLN)</b>
<b>Level of round-offs:</b>	<b>All amounts are expressed in Polish zloty (unless indicated otherwise)</b>		

## SHAREHOLDERS STRUCTURE

Table 22

### SHAREHOLDERS STRUCTURE

Shareholder	31.12.2009				31.12.2008			
	Number of shares	Share in share capital (%)	Voting rights	Voting rights (in %)	Number of shares	Share in share capital (%)	Voting rights	Voting rights (in %)
Luis Manuel Conceicao do Amaral (directly and indirectly by Politra B.V.)	70 258 100	52,16%	70 258 100	52,19%	70 258 100	53,72%	70 258 100	53,72%
AVIVA Powszechnie Towarzystwo Emerytalne AVIVA WBK	6 880 178	5,11%	6 880 178	5,11%	7 739 424	5,92%	7 739 424	5,92%
ING Nationale – Nederlanden Polska Otwarty Fundusz Emerytalny	6 843 714	5,08%	6 843 714	5,08%	6 843 714	5,23%	6 843 714	5,23%
BZ WBK AIB Asset Management S.A.	6 762 947	5,02%	6 762 947	5,02%	6 624 215	5,07%	6 624 215	5,07%

Table 23

### SHARE CAPITAL IN THE PERIOD FROM 01.01 TO 31.12.2009

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
<b>Share capital at the beginning of the period</b>	<b>130 777 550</b>	<b>127 742 000</b>
<b>Increase in share capital in the period</b>	<b>3 927 186</b>	<b>3 035 550</b>
Equity-settled share-based payment transactions	3 927 186	3 035 550
<b>Share capital at the end of the period</b>	<b>134 704 736</b>	<b>130 777 550</b>

In 2009 3,927,186 ordinary shares were issued due to exercising share options granted to key personnel of the Company under incentive programmes (2008: 3,035,550 such shares). These options were exercised at prices ranging between PLN 4.32 and PLN 6.51 per share. All shares issued were fully covered with cash.

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Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## NOTE 15. OTHER RESERVES

Other reserves are presented in Table 24.

Table 24

### CHANGES TO OTHER RESERVES IN THE PERIOD FROM 01.01 TO 31.12.2009

	Treasury shares	Reserve capital	Treasury shares reserve	Hedging reserve	Total
<i>Balance as at 01.01.2008</i>	-	<b>41 071 709</b>	-	-	<b>41 071 709</b>
<b>Increases in the period from 01.01 to 31.12.2008</b>	-	<b>15 877 833</b>	-	-	<b>15 877 833</b>
Retained earnings from 01.01 to 31.12.2008	-	4 934 895	-	-	4 934 895
Valuation of the Incentive Programme for employees	-	5 714 431	-	-	5 714 431
Share issue - Equity-settled share-based payment transactions	-	5 190 791	-	-	5 190 791
Other	-	37 717	-	-	37 717
<b>Decreases in the period from 01.01 to 31.12.2008</b>	-	-	-	<b>(4 645 000)</b>	<b>(4 645 000)</b>
Loss on valuation of hedging instruments	-	-	-	(4 645 000)	(4 645 000)
<b>Balance as at 31.12.2008</b>	-	<b>56 949 542</b>	-	<b>(4 645 000)</b>	<b>52 304 542</b>
<i>Balance as at 01.01.2009</i>	-	<b>56 949 542</b>	-	<b>(4 645 000)</b>	<b>52 304 542</b>
<b>Increases in the period from 01.01 to 31.12.2009</b>	-	<b>24 314 994</b>	<b>14 000 000</b>	-	<b>38 314 994</b>
Retained earnings from 01.01 to 31.12.2009	-	19 519 374	-	-	19 519 374
Valuation of the Incentive Programme for employees	-	4 350 940	-	-	4 350 940
Share issue - Equity-settled share-based payment transactions	-	14 444 680	-	-	14 444 680
Share buy-back plan	-	(14 000 000)	14 000 000	-	-
<b>Decrease in the period from 1 January to 31 December 2009</b>	<b>(1 115 507)</b>	<b>840 952</b>	<b>(1 115 507)</b>	-	<b>(1 390 062)</b>
Floation costs - Equity-settled share-based payment transactions	-	(274 555)	-	-	(274 555)
Purchase of treasury shares	(1 115 507)	1 115 507	(1 115 507)	-	(1 115 507)
<b>Balance as at 31.12.2009</b>	<b>(1 115 507)</b>	<b>82 105 488</b>	<b>12 884 493</b>	<b>(4 645 000)</b>	<b>89 229 474</b>

### Loss on valuation of hedging transactions

Loss on valuation of hedging instruments includes the effective part of accumulated net change in fair value of hedging instruments that secure cash flows associated with the hedged transactions.

### Treasury shares

Reserve capital for treasury shares was established in the amount of PLN 14,000,000 according to the Resolution of the Management Board of the Company dated 27 July 2009, as authorized by the General Meeting of Eurocash S.A. on 25 May 2009.

The Formal Shares Buy-back Plan commenced on 28 July 2009 and is expected to last until 30 June 2012. The purpose of treasury shares buy-back is to use the treasury shares for realization of employee incentive schemes. The Buy-back Plan will be realized on the terms defined by the Resolution of the General Meeting of Eurocash S.A. dated 25 May 2009 authorizing the Management Board to purchase treasury shares from the market, in accordance with the regulations relating to purchases of financial instruments under buy-back programmes, as set out in the Commission Regulation (EC) No. 2273/2003 dated 22 December 2003.

As at 31 December 2009 the Company was a holder of 77,693 treasury shares with a nominal value of PLN 77,693. Shares were purchased from the market during the period from 28 July 2009 to 31 December 2009, for prices ranging from PLN 11.00 to PLN 14.70 per share.

### Dividend

According to the Resolution 3 of the General Meeting of Eurocash S.A. dated 25 May 2009 the net profit for 2008 amounting to PLN 59,570,056 was allocated as follows: the amount of PLN 40,050,682.20 was allocated to pay a dividend of PLN 0.30 per share (paid on 26 June 2009), the remaining part of net profit was allocated to the reserve capital.

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## NOTE 16. SHARE OPTIONS

Treasury shares options are presented in Table 25.

Table 25

### SHARE OPTIONS IN THE PERIOD FROM 01.01 TO 31.12.2009

	Number of options	Weighted average exercise prices (PLN/share)
Existing at the beginning of the reporting period	7 177 961	6,27
Granted in the reporting period	1 020 000	9,93
Exercised in the reporting period	(3 927 186)	4,68
Expired in the reporting period	(264 000)	4,32
Existing at the end of the reporting period	4 006 775	8,89
Possible to exercise at the end of the period	370 000	4,82

1. According to the Resolution 3 of the Extraordinary General Meeting of Eurocash S.A. dated 14 September 2004 on issue of bonds with preemption rights, conditional increase in share capital and exemption of rights of preemption of the existing shareholders on newly issued shares, with amendments introduced by the Resolution 2 dated 2 November 2004 and Resolution 1 dated 25 November 2004, it was decided to issue B series and C series shares under the Incentive Programme for management, supervisory staff and key personnel of Eurocash S.A.

Eurocash S.A. issued a total of 255,484 registered bonds in two series:

- 127,742 A series registered bonds with a nominal value of PLN 0.01 each, with rights of subscription of B series ordinary shares to the bearer before the shareholders,
- 127,742 B series registered bonds with a nominal value of PLN 0.01 each, with rights of subscription of C series ordinary shares to the bearer before the shareholders.

The bonds were zero-interest bonds.

One A Series bond carried the preemptive right to subscribe and take up 25 B series shares.

One B Series bond carried the preemptive right to subscribe and take up 25 C series shares.

A vesting condition related to the Incentive Programme is employment period of 3 years.

The final list of employees entitled to acquire A series bonds and B series was determined based on the Resolution of the Supervisory Board of Eurocash S.A. dated 2 December 2007.

The final list of employees entitled to acquire B series bonds and C shares was determined based on the Resolution of the Supervisory Board of Eurocash S.A. dated 2 December 2008.

The Company valued the incentive programme for the A series bonds at PLN 1,799.5 thousand. This value was settled in the 3 years period from 1 January 2005 to 31 December 2007.

A series bonds were exercisable during the period from 1 January 2008 to 31 December 2008.

The Company valued the incentive programme for the B series bonds at PLN 2,781.7 thousand. This value was settled in the 3 years period from 1 January 2006 to 31 December 2008.

B series bonds were exercisable during the period from 1 January 2009 to 31 December 2009.

During the period from 1 January 2008 to 31 December 2008 a total of 3,035,550 B series ordinary shares were taken up through exercising A series registered bonds. These shares were taken up at the price of PLN 2.71 per share, and the market price of Eurocash S.A. shares listed at the Warsaw Stock Exchange

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ranged between PLN 7.90 and PLN 13.50 per share during that period. The average share price during the period was PLN 11.16 per share.

Till 31 December 2008 6,320 bonds entitling to take up 158,000 shares were left unexercised and were therefore redeemed.

During the period from 1 January 2009 to 31 December 2009 a total of 2,929,550 C series ordinary shares were taken up through exercising B series registered bonds. These shares were taken up at the price of PLN 4.32 per share, and the market price of Eurocash S.A. shares listed at the Warsaw Stock Exchange ranged between PLN 7.25 and PLN 16.45 per share during that period. The average share price during the period was PLN 11.75 per share.

Till 31 December 2009 10,560 bonds entitling to take up 264,000 shares were left unexercised and were therefore redeemed.

2. According to the Resolution 17 of the General Meeting of Eurocash S.A. dated 25 April 2006 on KDWT Incentive Programme issue of C series bonds was prescribed, to be allocated to certain members of managing staff of KDWT S.A., entitled to participate in the Incentive Programme. These bonds could be acquired only in the following maximum quantities and only by Authorized Employees:

Mr. Roman Piątkiewicz – 253,611 C series bonds,

Mr. Mieczysław Kuśnierczak – 93,302 C series bonds,

Ms. Zofia Budzińska – 68,087 C series bonds,

provided that the Authorized Employee remains an employee of KDWT S.A. (or of any legal successor or permitted assignee of the business of KDWT S.A.) for at least 36 calendar months from the date of issue of multiple-share certificates for KDWT S.A. shares to Eurocash S.A., i.e. from 31 March 2006 to 31 March 2009. The final list of Authorized Employees entitled to acquire C series bonds was determined based on the Resolution of the Supervisory Board of Eurocash S.A. dated 31 March 2009.

Eurocash S.A. issued a total of 415,000 registered bonds.

The bonds are zero-interest bonds.

The issue price is PLN 0.01.

One series C bond carries the title to subscribe and take up 2 D series ordinary shares to the bearer.

The Company valued KDWT incentive programme for the C series bonds at PLN 1,894.3 thousand. The programme was prescribed for a period of 3 years from the date of acquisition of shares of KDWT S.A. by Eurocash S.A. and its value was settled in the 3 years period from 1 April 2006 to 31 March 2009.

C series bonds can be exercisable during the period from 1 April 2009 to 31 March 2010.

During the period from 1 April 2009 to 31 December 2009 a total of 460,000 D series ordinary shares were taken up through exercising C series registered bonds. These shares were taken up at the price of PLN 4.82 per share, and the market price of Eurocash S.A. shares listed at the Warsaw Stock Exchange ranged between PLN 9.00 and PLN 16.45 per share during that period. The average share price during the period was PLN 12.66 per share.

Till 31 December 2009 185,000 bonds entitling to take up 370,000 shares were left unexercised. They can be exercised until the end of the Options Exercise Period, i.e. till 1 April 2010.

3. On 16 August 2006 Eurocash S.A. agreed, under a promised contract of sale, to entitle certain selected shareholders of Carment (Stanisław Bazan, Zofia Szubra, Marek Stodółka, Bogdan Habrat) to take up E series bonds under the management options programme, with preemptive rights to F series ordinary shares to the bearer of Eurocash S.A., provided that the Authorized Employee remains employed for a period of 36 full calendar months from the the effective date of Contract of Acquisition of "Delikatesy Centrum", i.e. from 16 August 2006 to 16 August 2009 inclusively, as a partner of FHC-2. Each of the Authorized Employees is entitled to acquire a maximum of 44,803 E series bonds. Shares issue was

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prescribed based on the Resolution 17 of the General Meeting of Eurocash S.A. dated 28 June 2007 on the "Delikatesy Centrum" Incentive Programme.

The Authorized Employees may accept the offer to buy E series bonds not earlier than on the first working day of the period starting after 36 months from the effective date of the Contract of Acquisition of "Delikatesy Centrum", i.e. on 17 August 2009 and ending on 14 August 2010.

The final list of Authorized Employees entitled to receive E series bonds was determined based on the Resolution of the Supervisory Board of Eurocash S.A. dated 14 August 2009.

Eurocash S.A. issued a total of 179,212 registered E series bonds.

The bonds are zero-interest bonds.

The issue price is PLN 0.01.

One E series bond carries the title to subscribe and take up 3 F series ordinary shares to the bearer.

The Company valued the incentive programme for the E series bonds at PLN 974.2.5 thousand. This value was settled in the 3 years period from 16 August 2006 to 16 August 2009.

During the period from 18 August 2009 to 31 December 2009 a total of 537,636 F series ordinary shares were taken up through exercising E series registered bonds. These shares were taken up at the price of PLN 6.51 per share, and the market price of Eurocash S.A. shares listed at the Warsaw Stock Exchange ranged between PLN 12.80 and PLN 16.45 per share during that period. The average share price during the period was PLN 14.54 per share.

Till 31 December 2009 all 179,212 bonds were exercised and 537,636 shares were taken up.

4. According to the Resolution 19 of the General Meeting of Eurocash S.A. dated 25 April 2006 on the Third Incentive Programme, issue of D series bonds was prescribed, to be allocated to certain members of managing staff, supervisory staff and key personnel of Eurocash S.A. and of KDWT S.A.

The Authorized Employees may accept the offer to buy D series bonds not earlier than on the first working day of the period starting on 1 January 2010 and ending on 31 December 2012. During that period the Authorized Employees may exercise their right to subscribe E series shares, and not later than on the third working day before the last day of the Third Period of Options Exercise by Employees.

Eurocash S.A. issued a total of 63,871 D series registered bonds.

The bonds are zero-interest bonds.

The issue price is PLN 0.01.

One D series bond carries the title to subscribe and take up 25 E series ordinary shares to the bearer.

The vesting condition entitling the employees to receive share options is 3 years employment period starting from 1 December 2006. The final list of Authorized Employees entitled to receive D series bonds was determined based on the Resolution of the Supervisory Board of Eurocash S.A. dated 1 December 2009.

Based on the Resolution of the Supervisory Board of Eurocash S.A. dated 24 November 2009, the issue price of E series shares was determined as PLN 7.87.

The Company valued the incentive programme for the D series bonds at PLN 6,600.2 thousand. This value was settled in the 3 years period from 1 January 2007 to 31 December 2009. After adjustments relating to resignation probability factor for employees covered by the Third Incentive Programme, the overall cost of the programme was valued at PLN 6,022.0 thousand.

5. Based on the Resolution 18 of the General Meeting of Eurocash S.A. dated 28 June 2007 on the Fourth and the Fifth Employee Incentive and Premium Programmes for 2007 and 2008, a decision was made to issue G series and H series shares under an Incentive Programme for managing staff, supervisory staff and key personnel of Eurocash S.A.

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Eurocash S.A. shall issue a total of 81,600 registered bonds in two series:

- 40,800 F series registered bonds with a nominal value of PLN 0.01 each, with rights of subscription of G series ordinary shares to the bearer before the shareholders,
- 40,800 G series registered bonds with a nominal value of PLN 0.01 each, with rights of subscription of H series ordinary shares to the bearer before the shareholders.

The bonds are zero-interest bonds.

One F series bond carries the preemptive right to subscribe and take up 25 G series shares.

One G series bond carries the preemptive right to subscribe and take up 25 H series shares.

A list of employees classified as Pre-Authorized to receive the F series bonds was approved based on the Resolution of the General Meeting of Eurocash S.A. dated 9 June 2008.

A list of employees qualified as Pre-Authorized to receive the G series bonds was approved based on the Resolution of the General Meeting of Eurocash S.A. dated 25 May 2009.

The vesting condition entitling the employees to receive G series share options is 3 years employment period starting from 1 December 2007.

The vesting condition entitling the employees to receive H series share options is 3 years employment period starting from 1 December 2008.

The issue price per one G series Share shall be determined by the Supervisory Board of Eurocash S.A. with the assumption that this price must equal the weighted average quoted price of Eurocash S.A. shares at the Warsaw Stock Exchange in November 2007, after adjustments related to privileges carried by shares (such as payments of dividend).

The issue price per one H series share shall be determined by the Supervisory Board of Eurocash S.A. with the assumption that this price must equal the weighted average quoted price of Eurocash S.A. shares at the Warsaw Stock Exchange in November 2008, after adjustment related to privileges carried by shares (such as payments of dividend).

Bondholders of F series are entitled to subscribe and to take up G series shares with preemption right before the shareholders of the Company during the period from 1 January 2011 to 31 December 2013.

Bondholders of G series are entitled to subscribe and to take up G series shares with preemption right before the shareholders of the Company during the period from 1 January 2012 to 31 December 2014.

The Company valued the incentive programme for the F series bonds at PLN 4,493.8.5 thousand. This value has been settled for the 3 years period starting from 1 January 2008. After adjustments related to resignation probability factor for employees covered by the Fourth Incentive Programme, the overall cost of the programme as at 31 December 2009 is determined as PLN 4,351.9.0 thousand.

The Company valued the incentive programme for the G series bonds at PLN 3,438.7.5 thousand. This value has been settled for the 3 years period starting from 1 January 2009.

Share option programmes are valued using the Black-Scholes model. Details of each programme valuation are presented below.

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Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

Table 26

**OPTION VALUATION AS AT 31.12.2009**

	1 Share option programme	2 Share option programme	KDWT Share option programme	Delikatesy Centrum Share option programme	3 Share option programme	4 Share option programme	5 Share option programme
Risk-free rate of return	6,00%	4,54%	3,85%	3,69%	4,78%	6,47%	5,82%
Volatility	14,00%	12,30%	25,88%	23,57%	34,89%	41,83%	43,50%
Option period (in years)	3	3	3	3	2,52	2,57	2,52
Exercise price	3,10	5,00	4,82	6,51	8,17	10,75	9,93
Basis price	3,10	5,10	6,55	7,15	10,75	12,20	10,45
Number of option	3 193 550	3 193 550	830 000	537 635	1 596 775	1 020 000	1 020 000
Employee turnover ratio	0%	0%	0%	0%	0%	4%	7%
Total cost	1 799 543	2 781 712	1 894 342	974 164	6 600 176	4 493 777	3 438 664

Total costs of share option programmes charged to the income statement of the Company for 2009 amounted to PLN 4,350,940 (2008: PLN 5,714,431).

<i>Separate financial statements of EUROCASH S.A.</i>			
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Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

# **NOTE 17.**

## **PROVISIONS AND ACCRUALS**

Provisions and accruals are presented in Tables 27 and 28.

*Table 27*

### **PROVISIONS AND ACCRUALS IN THE PERIOD FROM 01.01.2008 TO 31.12.2009**

	Provision for employee benefits	Accrual for agent's commissions	Accrual for costs of transport	Accrual for advertising costs
<b>Provisions and accruals as at 01.01.2008</b>	<b>9 478 584</b>	<b>909 542</b>	<b>497 194</b>	<b>1 197 119</b>
Increases	8 882 609	24 312 359	6 999 217	5 874 093
Decreases	(7 616 526)	(24 447 525)	(6 962 004)	(5 569 719)
<b>Provisions and accruals as at 31.12.2008, including:</b>	<b>10 744 667</b>	<b>774 376</b>	<b>534 408</b>	<b>1 501 493</b>
- short term	10 531 356	774 376	534 408	1 501 493
- long-term	213 311	-	-	-
<b>Provisions and accruals as at 01.01.2009</b>	<b>10 744 667</b>	<b>774 376</b>	<b>534 408</b>	<b>1 501 493</b>
Increases	10 292 584	21 636 453	5 964 583	12 250 813
Decreases	(6 395 176)	(22 292 633)	(6 272 616)	(9 943 385)
<b>Provisions and accruals as at 31.12.2009, including:</b>	<b>14 642 075</b>	<b>118 197</b>	<b>226 374</b>	<b>3 808 921</b>
- short term	14 295 520	118 197	226 374	3 808 921
- long-term	346 555	-	-	-

<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

Table no 27

**PROVISIONS AND ACCRUALS IN THE PERIOD FROM 01.01.2008 TO 31.12.2009 (continued)**

	Accrual for costs of media	Accrual for bonuses for individual customers	Other	Total
<b>Provisions and accruals as at 01.01.2008</b>	<b>383 326</b>	<b>1 135 956</b>	<b>3 106 256</b>	<b>16 707 978</b>
Increases	4 410 292	198 043	11 640 891	<b>62 317 503</b>
Decreases	(4 273 102)	(1 135 956)	(8 741 140)	<b>(58 745 971)</b>
<b>Provisions and accruals as at 31.12.2008, including:</b>	<b>520 515</b>	<b>198 043</b>	<b>6 006 007</b>	<b>20 279 509</b>
- short term	520 515	198 043	6 006 007	<b>20 066 198</b>
- long-term	-	-	-	<b>213 311</b>
<b>Provisions and accruals as at 01.01.2009</b>	<b>520 515</b>	<b>198 043</b>	<b>6 006 007</b>	<b>20 279 509</b>
Increases	4 428 524	1 463 130	3 793 296	<b>59 829 384</b>
Decreases	(4 109 556)	(1 386 993)	(5 781 000)	<b>(56 181 359)</b>
<b>Provisions and accruals as at 31.12.2009, including:</b>	<b>839 483</b>	<b>274 180</b>	<b>4 018 303</b>	<b>23 927 533</b>
- short term	839 483	274 180	4 018 303	<b>23 580 978</b>
- long-term	-	-	-	<b>346 555</b>

Separate financial statements of EUROCASH S.A.			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

Table 28

**PROVISIONS AND ACCRUALS AS AT 31.12.2009**

	as at 31.12.2009	as at 31.12.2008
Provision for employee benefits	14 642 075	10 744 667
Accrual for advertising costs	3 808 921	1 501 493
Accrual for bonuses for individual customers	274 180	198 043
Accrual for agents' commissions	118 197	774 376
Accrual for costs of transport	226 374	534 408
Accrual for costs of media	839 483	520 515
Accrual for change in localisation of wholesaler	-	1 298 808
Accrual for rental costs	376 000	1 375 548
Accrual for advisory and audit	1 008 994	812 275
Other provisions and accruals	2 633 309	2 519 376
	<b>23 927 533</b>	<b>20 279 509</b>
- long-term	<b>346 555</b>	<b>213 311</b>
- short term	<b>23 580 978</b>	<b>20 066 198</b>

**NOTE 18.  
TRADE AND OTHER PAYABLES**

Trade and other payables are presented in Table 29.

Table 29

**TRADE AND OTHER PAYABLES AS AT 31.12.2009**

	as at 31.12.2009	as at 31.12.2008	as at 31.12.2007
<b>Trade payables</b>	<b>806 223 712</b>	<b>639 447 636</b>	<b>427 857 848</b>
Trade payables due to purchase of goods	779 750 919	609 569 752	414 802 748
Payables due to services received	26 472 793	29 877 884	13 055 100
<b>Current tax liabilities</b>	<b>9 618 673</b>	<b>5 592 364</b>	<b>2 864 922</b>
<b>Other payables</b>	<b>16 043 871</b>	<b>14 419 202</b>	<b>14 099 259</b>
VAT settlements	118 118	668 423	574 687
Liabilities due to social securities	2 640 041	1 546 678	2 130 221
Liabilities due to purchases of assets	6 687 536	10 423 319	8 045 470
Liabilities due to taxes and insurances	855 277	963 728	848 882
Liabilities in relation to acquisitions	5 468 925	478 359	2 499 999
Other payables	273 975	338 695	-
<b>Total payables, including:</b>	<b>831 886 257</b>	<b>659 459 202</b>	<b>444 822 029</b>
- long-term	400 000	-	-
- short term	831 486 257	659 459 202	444 822 029

**NOTE 19.  
LOANS AND BORROWINGS**

The Company has not been granted with any loans as at 31.12.2009.

Separate financial statements of EUROCASH S.A.			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

**NOTE 20.**  
**OTHER FINANCIAL LIABILITIES**

Other financial liabilities are presented in Table 30 and 31.

Table 30

**OTHER FINANCIAL LIABILITIES AS AT 31.12.2009**

	as at 31.12.2009	as at 31.12.2008	as at 31.12.2007
Finance lease liabilities	18 553 490	13 890 973	13 608 190
Liabilities due to financing of franchisees	30 060 334	25 263 747	20 135 547
	<b>48 613 823</b>	<b>39 154 720</b>	<b>33 743 737</b>
- long-term	16 057 173	12 246 956	11 103 404
- short-term	32 556 651	26 907 764	22 640 333

<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

Table 31

**FINANCE LEASE AS AT 31.12.2009**

	as at 31.12.2009	as at 31.12.2009	as at 31.12.2008	as at 31.12.2008
	minimum lease payments	present value of minimum lease payments	minimum lease payments	present value of minimum lease payments
<i>Future minimum lease payments due to finance lease agreements:</i>				
Less than one year	3 942 467	2 496 317	2 489 123	1 644 017
Between one and five years	12 210 237	9 312 967	8 010 232	5 132 399
More than five years	7 378 994	6 744 206	7 749 345	7 114 557
<b>Total future minimum lease payments due to finance lease agreements</b>	<b>23 531 697</b>	<b>18 553 490</b>	<b>18 248 700</b>	<b>13 890 973</b>
Finance costs	4 978 208	X	4 357 728	X
<b>Present value of minimum lease payments due to finance lease agreements</b>	<b>18 553 490</b>	<b>18 553 490</b>	<b>13 890 973</b>	<b>13 890 973</b>

<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## OPERATING LEASE

According to IAS 17 the Company recognized operating lease contracts concerning lease or rental of premises and vehicles under which the leased assets can be used by the lessee in exchange for a charge or a series of charges and no transfer of risk or benefits arising from the ownership of an asset is made.

The contracts relate lease and rental of space for commercial activities such as sales of groceries, cigarettes, alcohols, household chemicals and non-food merchandise. One of the contracts relate to the use of storage space for logistics and transport purposes, as well as office space for administrative activities of headquarters' employees. Moreover, the Company recognized an operating lease contract related to lease of vehicles used by the lessee in the current operations.

For contracts relating to wholesale and retail space, the price is defined per 1 square meter. Prices are adjusted by annual rate of inflation published by the Central Statistical Office, fluctuations of property tax charges, fluctuations of perpetual usufruct charges, and fluctuations of local charges applicable to leased/rented properties.. The final amount payable is a product of the number of square meters of the given space multiplied by the price per square meter.

Regarding the lease of storage and office space at the distribution center in Komorniki, two fixed monthly lease charges were established. The first charge is valid for the first two years of contract and the other charge is valid in next 14 years thereafter.

Term and termination conditions stated in the contracts say that unless either Party notifies the other Party of the contract of its decision not to extend the contract during the 12 months period preceding date of the termination of the contract, then the contract shall be extended automatically for the next period (the same as per the original contract).

Specification of minimum operating lease charges is presented in Table 32.

Table 32

### OPERATING LEASES OBLIGATIONS AS AT 31.12.2009

	as at 31.12.2009	as at 31.12.2008
<i>Future minimum lease payments due to operating lease agreements paid in the period:</i>		
Less than one year	34 018 313	31 059 003
Between one and five years	116 488 629	134 316 613
More than five years	45 089 564	39 135 294
<b>Total future minimum lease payments due to operating lease agreements</b>	<b>195 596 506</b>	<b>204 510 909</b>

Operating lease payments for 2009 amounted to 37.173.397 PLN (2008: 29.249.756 PLN).

Separate financial statements of EUROCASH S.A.			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## NOTE 21. INCOME TAX

Income tax for the reporting period is presented in Table 33, 34 and 35.

Table 33

### INCOME TAX FOR THE PERIOD FROM 01.01 TO 31.12.2009 ( main components)

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
<i>Income statement</i>		
<b>Current income tax</b>	<b>(21 465 650)</b>	<b>(14 300 720)</b>
Current income tax	(21 461 989)	(14 262 712)
Additional income tax related to previous years	(3 660)	(38 008)
<b>Deferred tax</b>	<b>4 643 348</b>	<b>(1 329 467)</b>
Due to temporary tax differences	4 643 348	(1 329 467)
<b>Total income tax</b>	<b>(16 822 301)</b>	<b>(15 630 187)</b>

Table 34

### INCOME TAX IN OTHER COMPREHENSIVE INCOME IN THE PERIOD FROM 01.01 TO 31.12.2009

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
<i>Statement of comprehensive income</i>		
<b>Current income tax from:</b>	-	-
cash flow hedges	-	-
revaluation of financial instruments	-	-
<b>Income tax recognised in other comprehensive income</b>	<b>-</b>	<b>-</b>

Table 35

### TAX RECONCILIATION FOR THE PERIOD FROM 01.01 TO 31.12.2009 (main components)

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
<b>Profit before tax</b>	<b>79 122 194</b>	<b>75 200 243</b>
Income tax calculated based on 19% income tax rate	(15 033 217)	(14 288 046)
Permanent tax differences	(1 729 308)	(2 448 291)
Deferred tax asset without an impact on current income tax	-	882 550
Other differences	(59 776)	223 600
<b>Other differences</b>	<b>(16 822 301)</b>	<b>(15 630 187)</b>
<b>Income tax in the income statement</b>	<b>21,26%</b>	<b>20,78%</b>

<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## NOTE 22. DEFERRED TAX

Deferred tax is presented in Table 36.

Table 36

### DEFERRED TAX IN THE PERIOD FROM 01.01 TO 31.12.2009

	Statement of financial position		Income statement		Statement of comprehensive income	
	as at 31.12.2009	as at 31.12.2008	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
<i>Deferred tax liability</i>						
- difference between tax and carrying amount of fixed assets	10 287 345	8 600 922	1 686 423	2 056 744	-	-
- deferred income	3 357 737	5 654 655	(2 296 918)	3 379 754	-	-
- revenues from accrued interests	104 239	52 898	51 340	(26 941)	-	-
- finance lease liabilities	278 328	414 584	(136 256)	(20 150)	-	-
- unrealized foreign exchange differences	-	9 106	(9 106)	(54 742)	-	-
- revenues from lease and rental	-	35 671	(35 671)	35 671	-	-
<b>Gross deferred tax liability</b>	<b>14 027 649</b>	<b>14 767 837</b>	<b>(740 188)</b>	<b>5 370 337</b>	<b>-</b>	<b>-</b>

Separate financial statements of EUROCASH S.A.			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

Table 36

**DEFERRED TAX IN THE PERIOD FROM 01.01 TO 31.12.2009 (continued)**

	Statement of financial position		Income statement		Statement of comprehensive income	
	as at	as at	for the period	for the period	for the period	for the period
	31.12.2009	31.12.2008	from 01.01.2009 to 31.12.2009	from 01.01.2008 to 31.12.2008	from 01.01.2009 to 31.12.2009	from 01.01.2008 to 31.12.2008
<i>Deferred tax asset</i>						
- bonuses	4 404 929	2 723 263	(1 681 665)	(470 075)	-	-
- allowance for inventories	2 005 639	1 716 327	(289 312)	(497 245)	-	-
- allowance for bad debts	1 271 045	406 556	(864 489)	(112 320)	-	-
- holiday accrual	529 660	542 259	12 598	(1 965)	-	-
- accrual for employees' bonuses	1 421 884	1 145 437	(276 447)	60 023	-	-
- unpaid payroll and social securities	5 856	761 819	755 963	(570 095)	-	-
- retirement provision	71 978	47 397	(24 581)	-	-	-
- accrual for agents' commissions	22 457	147 131	124 674	25 682	-	-
- accrual for rental costs	134 435	261 354	126 919	(209 146)	-	-
- accrual for advertising costs	723 695	179 554	(544 141)	57 564	-	-
- accrual for costs of transport	71 980	101 537	29 558	(7 071)	-	-
- accrual for costs of media	159 502	98 898	(60 604)	(26 066)	-	-
- accrual for advisory and audit	106 209	196 372	90 163	(171 102)	-	-
- provisions for legal disputes	-	228 000	228 000	(228 000)	-	-
- unrealized foreign exchange differences	-	26 702	26 702	(26 702)	-	-
- hedging instruments	1 016 880	1 016 880	-	(1 016 880)	-	-
- accrual for bonuses for individual customers	52 094	37 628	(14 466)	178 204	-	-
- accrual for postal and telecommunication costs	38 785	26 611	(12 174)	(26 611)	-	-
- accrual for interests accrued on debts	2 337 840	986 282	(1 351 558)	(256 916)	-	-
- accrued interest on trade payables	403 008	406 372	3 364	(406 372)	-	-
- other provisions	764 132	582 467	(181 664)	(335 776)	-	-
<b>- deferred tax asset</b>	<b>15 542 007</b>	<b>11 638 846</b>	<b>(3 903 161)</b>	<b>(4 040 870)</b>	<b>-</b>	<b>-</b>
Income tax			<b>(4 643 348)</b>	<b>1 329 467</b>	<b>-</b>	<b>-</b>
<b>Net deferred tax liability</b>	<b>-</b>	<b>3 128 990</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>
<b>Net deferred tax asset</b>	<b>1 514 358</b>	<b>-</b>	<b>X</b>	<b>X</b>	<b>X</b>	<b>X</b>

Separate financial statements of EUROCASH S.A.			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

**NOTE 23.**  
**OTHER LONG-TERM PREPAYMENTS**

Other long-term prepayments are presented in Table 37.

Table 37

**OTHER LONG-TERM PREPAYMENTS AS AT 31.12.2009**

	as at 31.12.2009	as at 31.12.2008
Rentals	-	192 770
Logistic project - Solving	196 417	392 834
Alcohol licences	-	755 145
IT licences	82 304	-
Other	26 073	36 284
<b>Other long-term prepayments</b>	<b>304 794</b>	<b>1 377 033</b>

**NOTE 24.**  
**SALES IN THE REPORTING PERIOD**

Sales are presented in Table 38.

Table 38

**SALES IN THE PERIOD FROM 01.01.2009 TO 31.12.2009**

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
Sales of goods	3 866 566 359	3 187 015 158
Sales of services	114 649 815	93 576 531
<b>Total sales</b>	<b>3 981 216 174</b>	<b>3 280 591 689</b>

<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

## NOTE 25. COSTS BY TYPE

Costs by type are presented in Table 39.

Table 39

### COSTS BY TYPE IN THE PERIOD FROM 01.01 TO 31.12.2009

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
Depreciation	36 566 310	32 328 591
Materials and energy	19 892 649	17 605 217
External services	124 700 021	109 501 162
Taxes and charges	7 135 141	5 748 331
Payroll	97 524 575	94 185 592
Social security and other benefits	18 986 101	18 457 302
Other costs by type	14 009 364	20 789 878
<b>Costs by type</b>	<b>318 814 161</b>	<b>298 616 073</b>
including:		
Selling expenses	224 781 012	211 668 008
General nad administrative expenses	94 033 149	86 948 065

## NOTE 26. OTHER OPERATING INCOME AND EXPENSES

Other operating income and expenses are presented in Table 40.

Table 40

### OTHER OPERATING INCOME AND EXPENSES IN THE PERIOD FROM 01.01 TO 31.12.2009

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
<b>Other operating income</b>	<b>14 313 417</b>	<b>9 026 982</b>
Penalties for suppliers	4 142 372	3 748 618
Other sales	2 308 826	1 586 334
Sub-lease of premises	2 340 343	1 855 027
Compensation received	315 636	504 921
Revenues from transport services	200 537	402 591
Reversal of provision for closed locations	1 200 000	-
Settlements with suppliers	1 260 368	-
Other	2 545 335	929 492
<b>Other operating expenses</b>	<b>(30 159 968)</b>	<b>(16 529 947)</b>
Inventory shortages	(10 104 985)	(7 527 284)
Liquidation of damaged and expired goods	(5 571 790)	(4 880 035)
Losses from disposals of property, plant and equipment	(354 835)	(554 427)
Allowance for bad debts	(4 224 941)	(462 124)
Allowance for inventory	(1 352 697)	(474 986)
Write-off of overdue receivables from McLane Polska Sp. z o.o.	(5 542 196)	-
Other	(3 008 523)	(2 631 091)
<b>Net other operating expenses</b>	<b>(15 846 550)</b>	<b>(7 502 965)</b>

<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

**NOTE 27.**  
**FINANCE INCOME AND COST**

Finance income and costs are presented in Table 41.

Table 41

**FINANCE INCOME AND COSTS IN THE PERIOD FROM 01.01 TO 31.12.2009**

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
<b>Finance income</b>	<b>3 329 347</b>	<b>2 629 506</b>
Sales of shares	-	(300 000)
Interest	3 170 272	2 806 806
Other finance income	159 075	122 700
<b>Finance expenses</b>	<b>(15 864 636)</b>	<b>(15 703 963)</b>
Interest	(15 177 893)	(8 381 154)
Foreign exchange losses	(57 925)	(5 331 947)
Other finance expenses	(628 818)	(1 990 862)
<b>Net finance expenses</b>	<b>(12 535 289)</b>	<b>(13 074 457)</b>

Net foreign exchange gains (losses) are presented in Table 42.

Table 42

**NET FOREIGN EXCHANGE GAINS/LOSSES IN THE PERIOD FROM 01.01 TO 31.12.2009**

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
Finance income	207 505	509 473
Finance expenses	(265 430)	(5 841 420)
<b>Total</b>	<b>(57 925)</b>	<b>(5 331 947)</b>

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## NOTE 28. EARNINGS PER SHARE

Earnings per share are presented in Table 43.

Table 43

### EARNINGS PER SHARE FOR THE PERIOD FROM 01.01 TO 31.12.2009

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
<i>Earnings</i>		
Profit for the period attributable to the Parent's shareholders	62 299 893	59 570 056
<b>Dilution effect of number of shares:</b>		
Interest on convertible bonds net of tax	-	-
Profit for the period attributable to the Parent's shareholders (diluted)	62 299 893	59 570 056
<i>Number of issued shares</i>		
Weighted average number of shares	134 090 060	132 672 627
<b>Dilution effect of potential number of shares:</b>		
Effect of share options exercised in 2009	-	(2 194 021)
Effect of share options exercised in 2010	(364 529)	(360 676)
Convertible bonds	1 959 045	4 183 198
Weighted average number of shares (to calculate diluted earnings per share)	135 684 575	134 301 128
<b>Earnings per share</b>		
- basic	0,46	0,45
- diluted	0,46	0,44

### Calculation of weighted average number of shares

Weighted average number of shares determined for the purpose of calculating value of basic earnings per share is calculated as the weighted average number of ordinary shares outstanding during the reporting period less the weighted average number of treasury shares outstanding during the reporting period.

The weighted average number of shares for the purpose of calculating the value of basic earnings per share (133,161,963) was adjusted by the effects of each new shares issue for purposes of realization of shares option programmes during 2009 and during the period from 1 January 2010 to 31 March 2010 which were realized on non-arm's length basis.

The weighted average number of shares for the purpose of calculating the value of basic earnings per share in 2008 was adjusted by the aggregate effect of new shares issues for purposes of realization of shares option programmes during 2009 and during the period from 1 January 2010 to 31 March 2010, which were realized on non-arm's length basis.

### Calculation of weighted average diluted number of shares

Weighted average number of shares determined for the purpose of calculating the value of diluted earnings per share includes the issued bonds convertible to shares and is calculated as the total of the weighted average number of ordinary shares plus the potential free of charge issue of ordinary shares .

Free of charge issue of ordinary shares means the difference between the number of ordinary shares which would be issued at the time of conversion of all diluting bonds convertible to ordinary shares, and the number of ordinary shares which would be issued at market value during the period.

The weighted average number of shares for the purpose of calculating diluted earnings per share was not adjusted for conversion of convertible bonds conducted during the periods following the date ending the reporting period on non-arm's length basis.

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#### Description of factors diluting the number of shares

Earnings per share are diluted as a consequence of a realization of share option programmes described in Note 16.

#### NOTE 29. BOOK VALUE PER SHARE

Book value per share is calculated as a relation of book value to the number of shares as at the end of the reporting period.

Table 44

#### BOOK VALUE PER SHARE AS AT 31.12.2009

	as at 31.12.2009	as at 31.12.2008
Book value	286 234 103	242 652 147
Number of shares	134 627 043	130 777 550
Diluted number of shares	138 633 818	137 955 511
Book value per share	2,13	1,86
Diluted book value per share	2,06	1,76

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## NOTE 30.

### RELATED PARTY DISCLOSURES

No significant non-arm's length transactions with subsidiaries were realized in 2009.

	EUROCASH S.A.
--	---------------

#### Trade receivables

EUROCASH	
KDWT	10 949 870
EUROCASH FRANCZYA	357 147
MCLANE	52 886 246
NASZE SKLEPY	5 377
BATNA	1 967
EUROCASH TRADE 1	-
EUROCASH TRADE 2	17
PAYUP	42 064

**64 242 688**

#### Other receivables

EUROCASH	
KDWT	349 163
EUROCASH FRANCZYA	6 938
MCLANE	-
NASZE SKLEPY	-
BATNA	-
EUROCASH TRADE 1	-
EUROCASH TRADE 2	-
PAYUP	14 293

**370 394**

#### Trade payables

EUROCASH	
KDWT	13 676 138
EUROCASH FRANCZYA	2 518 247
MCLANE	15 978 383
NASZE SKLEPY	-
BATNA	219 199
EUROCASH TRADE 1	-
EUROCASH TRADE 2	-
PAYUP	913 858

**33 305 825**

#### Other payables

EUROCASH	
KDWT	-
EUROCASH FRANCZYA	-
MCLANE	-
NASZE SKLEPY	-
BATNA	-
EUROCASH TRADE 1	-
EUROCASH TRADE 2	-
PAYUP	-

-

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#### Sales of goods

EUROCASH	
KDWT	117 608 715
EUROCASH FRANCZYZA	-
MCLANE	373 087 184
NASZE SKLEPY	-
BATNA	-
EUROCASH TRADE 1	-
EUROCASH TRADE 2	-
PAY UP	-
	<b>490 695 899</b>

#### Sales of services

EUROCASH	
KDWT	6 180 612
EUROCASH FRANCZYZA	214 538
MCLANE	1 407 195
NASZE SKLEPY	-
BATNA	1 612
EUROCASH TRADE 1	-
EUROCASH TRADE 2	17
PAY UP	23 216
	<b>7 827 191</b>

#### Costs of goods sold

EUROCASH	
KDWT	116 057 095
EUROCASH FRANCZYZA	-
MCLANE	35 584 436
NASZE SKLEPY	-
BATNA	220 324
EUROCASH TRADE 1	-
EUROCASH TRADE 2	-
PAY UP	1 045 594
	<b>152 907 449</b>

#### Costs of services

EUROCASH	
KDWT	17 345 281
EUROCASH FRANCZYZA	16 006 838
MCLANE	8 249 980
NASZE SKLEPY	-
BATNA	-
EUROCASH TRADE 1	-
EUROCASH TRADE 2	-
PAY UP	-
	<b>41 602 099</b>

#### Other costs

EUROCASH	
KDWT	-
EUROCASH FRANCZYZA	-
MCLANE	138 982
NASZE SKLEPY	-
BATNA	-
EUROCASH TRADE 1	-
EUROCASH TRADE 2	-
PAY UP	-
	<b>138 982</b>

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Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

**NOTE 31.**  
**REMUNERATION OF MEMBERS OF THE MANAGEMENT AND SUPERVISORY BOARDS**

Table 45 presents values of total remuneration, bonuses, rewards and other benefits paid or payable to Members of the Management Board and the Supervisory Board during the period from 1 January 2009 to 31 December 2009.

There were no other transactions realized during the reporting period with Members of Management and Supervisory Boards.

*Table 45*

**REMUNERATION OF MEMBERS OF THE MANAGEMENT AND THE SUPERVISORY BOARD OF THE COMPANY IN THE PERIOD FROM 01.01 TO 31.12.2009**

	Basic salary	Other benefits	Managerial options	Total
<i>Remuneration of the Members of the Management Board</i>				
Luis Amaral	300 000	941 782	-	1 241 782
Rui Amaral	545 000	16 774	326 576	888 350
Arnaldo Guerreiro	300 000	22 242	292 126	614 368
Pedro Martinho	420 000	43 109	717 055	1 180 164
Katarzyna Kopaczewska	360 000	17 274	292 995	670 269
Ryszard Majer	310 750	92 897	148 796	552 443
Jacek Owczarek	600 000	17 006	43 471	660 477
	<b>2 835 750</b>	<b>1 151 084</b>	<b>1 821 019</b>	<b>5 807 853</b>

*Remuneration of the Members of the Supervisory Board*

Joao Borges de Assuncao	113 281	-	-	113 281
Eduardo Aguinaga de Moraes	54 204	-	-	54 204
Ryszard Wojnowski	54 190	-	-	54 190
Janusz Lisowski	54 190	-	-	54 190
Antonio Jose Santos Silva Casanova	54 375	-	-	54 375
	<b>330 240</b>	<b>-</b>	<b>-</b>	<b>330 240</b>

**NOTE 32.**  
**EMPLOYMENT**

Number of employees as at 31.12.2009 is presented in Table 46.

*Table 46*

**NUMBER OF EMPLOYEES AS AT 31.12.2009**

	as at 31.12.2009	as at 31.12.2008
Number of employees	2 796	2 612
Number of full-time jobs	2 750	2 559

Employment structure as at 31.12.2009 is presented in Table 47.

*Table 47*

**EMPLOYMENT STRUCTURE AS AT 31.12.2009**

	Wholesale discounts and distribution centres	Head office	Total
Number of employees	2 401	395	<b>2 796</b>
Number of full-time jobs	2 360	390	<b>2 750</b>

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Employee turnover as at 31.12.2009 is presented in Table 48.

Table 48

**EMPLOYEE TURNOVER IN THE PERIOD FROM 01.01 TO 31.12.2009**

	for the period from 01.01.2009 to 31.12.2009	for the period from 01.01.2008 to 31.12.2008
Number of hired employees	1 043	1 411
Number of dismissed employees	(859)	(1 235)
	<b>184</b>	<b>176</b>

**NOTE 33.**

**CONTINGENCIES**

As at 31 December 2009, the value of securities granted to other parties in the form of sureties of loans and bank guarantees amounted to PLN 78.992.869.

Moreover, the value of bank guarantees issued for Company amounted to PLN 6.697.589 PLN. Detailed specification is presented in Table 49 and Table 50.

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Table 49

**CONTINGENCIES AS AT 31.12.2009**

No. Beneficiary	Title	Currency	as at 31.12.2009	as at 31.12.2008
1. ING	surety of the bank guarantee for Advertiva	PLN	207 869	-
2. BRE Bank	trilateral agreement on surety of the bank overdraft	PLN	-	75 000 000
3. Millennium S.A.	surety of the bank overdraft	PLN	-	31 000 000
4. BRE Bank S.A.	surety of the bank overdraft	PLN	-	20 000 000
5. Millennium S.A.	surety of the bank guarantee for PTK Centertel S.A. for PayUp liabilities	PLN	1 500 000	1 500 000
6. Millennium S.A.	surety of the bank guarantee for PTK Polkomtel S.A. for PayUp liabilities	PLN	2 250 000	-
7. Svenskahandelsbanken AB S.A.Branch in Poland	surety of the bank guarantee for Group companies	PLN	47 035 000	5 000 000
8. ING	surety of the bank guarantee for Group companies	PLN	28 000 000	-
			<b>78 992 869</b>	<b>132 500 000</b>

Table 50

**OTHER BANK GUARANTEES AS AT 31.12.2009**

No Bank guarantee drawer	Title	Currency	as at 31.12.2009	as at 31.12.2008
1. HSBC	Security for rent liabilities	PLN*	4 427 889	81 362
2. ING	Security for rent liabilities	PLN	2 269 700	-
			<b>6 697 589</b>	<b>81 362</b>

\* Guarantee in EUR is translated into PLN at the average exchange rate of NBP as at 31 December 2009 1 EUR = 4,1082

**NOTE 34.  
COLLATERALS**

As at 31.12.2009 the value of collaterals on the Company's assets amounted to PLN 119,838,838 . A detailed specification is summarized in Table 51.

Table 51

**SECURITIES RELATED TO ASSETS AS AT 31.12.2009**

Title	Secured property	Amount secure in PLN
Finance lease agreements	Right of ownership of leased property, plant and equipment	20 018 375
<b>Total securities</b>		<b>20 018 375</b>

**NOTE 35  
FINANCIAL RISK MANAGEMENT**

**a. General information**

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The Company has exposure to the following risks from its use of financial instruments:

- credit risk
- liquidity risk
- market risk
- operational risk.

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies and processes for measuring and managing risk, and the Company's management of capital. Further quantitative disclosures are included throughout these financial statements.

The Management Board of the Company has overall responsibility for the establishment and oversight of the Company's risk management framework. The Board has established the Risk Management Committee, which is responsible for developing and monitoring the Company's risk management policies. The committee reports regularly to the Management Board on its activities.

The Risk Management Committee is established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

Internal Audit Department operating in the Company oversees how management monitors compliance with the Company's risk management policies and procedures. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures.

## b. Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers and investment securities.

Maximum Company's exposure to credit risks is presented in the table below.

Table 52

### CREDIT RISK EXPOSURE

<i>in PLN thousand</i>	as at 31.12.2009	as at 31.12.2008
Accounts receivable and loans	305 332	262 156
Cash and cash equivalents	141 017	105 105
	<b>446 348</b>	<b>367 261</b>

## Trade receivables and other receivables

Due to the fact that Company's customers are highly distributed and scattered, there is no concentration of credit risks.

The Company's credit risk regarding receivables varies depending on the particular group of clients cooperating with the Company, as follows:

- sales realized in cash constitute over 90% of total sales realized by wholesale discounts and therefore there is no credit risk;
- sales of marketing services to suppliers (promotions, newsletters, advertising brochures) are exposed to minor credit risks due to compensations of receivables related to sales of marketing services with payables to suppliers;
- credit sales of impulse goods by the subsidiary "KDWT S.A." - a higher percentage of overdue receivables occurs in this category; however, the related credit risk is assessed as moderate;

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- credit sales by the subsidiary "McLane Polska Sp. z o.o." - a higher percentage of overdue receivables occurs in this category; however, the related credit risk is assessed as moderate.

The Company monitors the amount of overdue receivables on an ongoing basis and in justified cases initiates legal proceedings and raises an allowance for bad debts.

The tables below present the aging structure of trade receivables and bad debts allowances:

Table 53

**AGEING OF TRADE RECEIVABLES AND BAD DEBT ALLOWANCES AS AT 31.12.2009**

	Trade receivables gross value as at 31.12.2009	Bad debts allowance as at 31.12.2009	Trade receivables gross value as at 31.12.2008	Bad debts allowance as at 31.12.2008
current	242 796 071	-	124 446 706	-
0-30 days	23 026 815	-	92 100 370	-
31-90 days	13 799 337	-	14 985 806	-
91-180 days	4 807 120	2 900 053	5 745 781	467 845
> 180 days	2 647 737	2 647 737	2 424 037	2 424 037
	<b>287 077 081</b>	<b>5 547 790</b>	<b>239 702 700</b>	<b>2 891 882</b>

Table 54

**ALLOWANCE FOR BAD DEBTS AS AT 31.12.2009**

	from 01.01.2009 to 31.12.2009	from 01.01.2008 to 31.12.2008
Opening balance	2 891 882	1 935 478
Increases	59 910 365	27 630 188
Decreases	(57 254 457)	(26 673 785)
Closing balance	<b>5 547 790</b>	<b>2 891 882</b>

### Investments

Cash and cash equivalents are deposited in financial institutions with high credit ratings and the Company does not expect any counterparties to fail to meet their obligations.

### Guarantees

The Company's policy is to provide financial guarantees only to wholly-owned subsidiaries and for regular key customers. As at 31 December 2009 no receivables related to guarantees granted were recognized.

### c. Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset.

The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The Company's liquidity management is focused on detailed analysis, planning and acting in the following three areas:

- investments in fixed assets,
- working capital.
- net financial debt.

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The Company's sales is realized mainly in cash. Moreover, the Company has a negative balance of overdraft facility and guarantee up to PLN 130m, which can be used to meet its short-term financial requirements.

Regular risk management, the Company's position on the market and its financial standing may be a basis for a conclusion that the liquidity risk is minimized.

Carrying amounts by agreed due dates are presented in the following tables (excluding any compensation agreements of mutual receivables and payables):

Table 55

**AS AT 31.12.2009**

	Net book value	< 12 months	1-5 years	> 5 years
Finance lease liabilities	18 553 490	2 496 317	9 312 967	6 744 206
Trade and other payables	831 886 257	831 486 257	400 000	-
Factoring	30 060 334	30 060 334	-	-
Bank overdrafts	-	-	-	-
	<b>880 500 080</b>	<b>864 042 907</b>	<b>9 712 967</b>	<b>6 744 206</b>

Table 55 a

**AS AT 31.12.2008**

	Net book value	< 12 months	1-5 years	> 5 years
Finance lease liabilities	13 890 973	1 644 017	5 132 399	7 114 557
Trade and other payables	659 459 202	659 459 202	-	-
Factoring	25 263 747	25 263 747	-	-
Bank overdrafts	10 518	10 518	-	-
	<b>698 624 440</b>	<b>686 377 484</b>	<b>5 132 399</b>	<b>7 114 557</b>

#### d. Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

#### Currency risk

Currency risk does not affect significantly business activities of the Company as the majority of the Company's settlements are made in the local currency. In order to manage the currency risk, regarding significant transactions in foreign currency, the Company buys and sells derivatives. The Company is focused on application of hedge accounting that would minimize the effect of profit and loss variability for the period.

In 2008 the Company realized a hedging transaction to secure the purchase of shares of McLane Polska Sp. z o.o. Payment was expected to be made in 2 instalments amounting to USD 21m each. Therefore, the Company was exposed to foreign exchange risk during the period from the date of signing the contract until the date of payment of an instalment. Had the PLN/USD rate as at the effective date of payment been higher than as at the effective date of contract, the Company would have incurred a loss. As a security against the foreign exchange risk, the Company entered into two currency forward contracts with a bank for a total amount of USD 20m, to hedge its business from the increase in PLN/USD exchange rate.

The contracts were signed on 21 January 2008 and on 23 January 2008, respectively (the "Forward Contracts"), each for the amount of USD 10m. According to the provisions of each of the Forward Contracts on the closing date of the transaction the bank agreed to sell and the Company agreed to buy 10 million USD (20 million USD in total) at the agreed rate of PLN/USD exchange rate (hereafter the "Forward Rate"). The Company considered this transaction as a security of its future cash flows.

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The Company generated an aggregated loss of PLN 5,352,000. Under the regulations of the International Financial Reporting Standards ("IFRSs"), the Company assessed the effectiveness of the hedging transaction. According to IAS 39 hedge was effective, as the rate achieved was 87%. On the basis of IFRSs regulations the total amount of loss on the transactions under the Forward Contracts, i.e. PLN 5,352,000, was recognized as follows:

- the amount of PLN 4,645,000 (87% of the generated loss, according to the calculated effectiveness ratio) was recognized in other capitals (statement of comprehensive income),
- the amount of PLN 707,000 was a finance cost (income statement).

### Interest rate risk

Interest rate risk does not affect significantly the Company's business activities.

The following table presents the Company's exposure (maximum exposure) to the risk of interest rate changes by presenting variable and fixed rate financial instruments:

Table 56

#### VARIABLE AND FIXED INTEREST RATE FINANCIAL INSTRUMENTS

<i>in PLN thousand</i>	Present value 31.12.2009	Present value 31.12.2008
<b>Fixed interest rate instruments</b>		
Financial assets	-	-
Financial liabilities	18 553	13 891
<b>Variable interest rate instruments</b>		
Financial assets	173 845	130 450
Financial liabilities	46 104	39 693

The Company has analyzed the variable-interest instruments' sensitivity to changes of market interest rates. The table below presents the impact of increase and decrease of the interest rate by 100 bp on the net profit/loss and on equity less net profit/loss. This analysis was performed based on the assumption that all other variables, such as currency exchange rates, remain unchanged. The analysis was performed for the current and for the previous year.

Table 57

#### SENSITIVITY ANALYSIS OF FINANCIAL INSTRUMENTS

<i>in PLN thousand</i>	Income statement		Equity	
	increases 100bp	decreases 100bp	increases 100bp	decreases 100bp
31 December 2009	1 277	(1 277)	-	-
31 December 2008	908	(908)	-	-

### e. Operational risk

Operational risk is the risk of direct or indirect loss arising from a wide variety of causes associated with the Company's processes, personnel, technology and infrastructure, and from external factors other than credit, market and liquidity risks such as those arising from legal and regulatory requirements and generally accepted standards of corporate behaviour. Operational risks arise from all of the Company's operations.

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The Company's objective is to manage operational risk so as to balance the avoidance of financial losses and damage to the Company's reputation with overall cost effectiveness and to avoid control procedures that restrict initiative and creativity.

The primary responsibility for the development and implementation of controls to address operational risk is assigned to the Management Board of the Company. This responsibility is supported by the development of overall Company's standards for the management of operational risk in the following areas:

- requirements for appropriate segregation of duties, including the independent authorisation of transactions,
- requirements for the reconciliation and monitoring of transactions,
- compliance with regulatory and other legal requirements,
- documentation of controls and procedures,
- requirements for the periodic assessment of operational risks faced, and the adequacy of controls and procedures to address the risks identified,
- requirements for the reporting of operational losses and proposed remedial action,
- development of contingency plans,
- training and professional development,
- ethical and business standards,
- risk mitigation, including insurance where this is effective.

#### **f. Capital management**

The Company's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business.

The Company monitors changes in the structure of shareholders, the return on capital and the level of dividends to ordinary shareholders.

It is the objective of the Company to achieve such value of return on equity that would satisfy the shareholders and guarantee yearly payment of dividend.

In 2009 the Company launched a process of purchasing its shares on the market under the Share Buy-back Plan approved by the General Meeting of Eurocash S.A. on 25 May 2009. Treasury shares will be used for issuing shares under the Company's share options programmes.

There were no changes in the Company's approach to capital management during the year.

#### **g. Fair value**

The following table presents fair values versus carrying amounts:

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Table 58

#### FAIR VALUES

<i>in PLN thousand</i>	Net book value 31.12.2009	Fair value 31.12.2009	Net book value 31.12.2008	Fair value 31.12.2008
<b>Assets</b>	<b>455 374</b>	<b>455 374</b>	<b>367 261</b>	<b>367 261</b>
Trade and other receivables	305 332	305 332	262 156	262 156
Short-term financial assets	9 026	9 026		
Cash and cash equivalents	141 017	141 017	105 105	105 105
<b>Liabilities</b>	<b>880 500</b>	<b>880 500</b>	<b>698 624</b>	<b>698 624</b>
Credits	-	-	11	11
Finance lease liabilities	18 553	18 553	13 891	13 891
Factoring	30 060	30 060	25 264	25 264
Trade and other payables	831 886	831 886	659 459	659 459
	<b>(425 126)</b>	<b>(425 126)</b>	<b>(331 363)</b>	<b>(331 363)</b>

#### Fair value calculation

The following methods of valuation were used in calculation of the fair values of the financial instruments presented in the table.

#### Interest-bearing loans and credits

Fair values of interest-bearing loans and credits are calculated based on the present value of future principal and interest cash flows.

#### Finance lease

Fair value is calculated based on the present value of future cash flows, discounted at the market rate of interest that is determined by reference to similar lease agreements. Fluctuations in interest rates are included in the fair value calculation.

#### Trade and other receivables and payables

Nominal values of receivables and payables due within less than a year are assumed to be their fair values. Receivables and payables due within longer periods are discounted for the purpose of fair value calculation.

#### Cash and cash equivalents

Fair value of cash is similar to its carrying value due to the short-term character of these assets.

#### NOTE 36

##### SUBSEQUENT EVENTS

On 29 January 2010 in the course of Eurocash Group reorganization under intellectual property management scheme, certain identifiable trademarks of Eurocash S.A. Group companies were transferred as a non-cash contribution to a newly established limited partnership "Eurocash Spółka Akcyjna Spółka komandytowa" in which Eurocash S.A. is the general partner. The partnership was established under the terms of its articles of association dated 3 December 2009 and registered in the National Court Register on 11 January 2010.

On 8 April 2010 Eurocash S.A. (the Buyer) and Carey Agri International Poland Sp. z o.o. (the Seller) signed a preliminary agreement obligating them to realize a contract for sale of 100% shares in 14 subsidiaries of the Seller till 31 December 2010. These subsidiaries comprise of: Damianex S.A.; Astor Sp. z o.o.; Dako-Galant Przedsiębiorstwo Handlowo Produkcyjne Sp. z o.o.; Delikates Sp. z o.o.; Miro Sp. z o.o.; MTC Sp. z o.o Multi-Ex S.A.; Onufry S.A.; Panta-Hurt Sp. z o.o.; Polskie Hurtownie Alkoholi Sp. z o.o., Przedsiębiorstwo Dystrybucji

<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

Alkoholi "Agis" S.A. Przedsiębiorstwo Handlu Spożywczego Sp. z o.o., Saol Dystrybucja Sp. z o.o., and Premium Distributors Sp. z o.o. As soon as the Seller's Company restructuring process is complete, Eurocash shall acquire shares in CEDC Distribution Companies from a company controlled by Central European Distribution Corporation ("CEDC").

The sale price was originally determined in the amount of PLN 400,000,000. However, the price may be amended if circumstances enumerated in the preliminary agreement occur. Realization of the Promised Contract shall depend upon fulfillment of the conditions agreed in the preliminary agreement, particularly the obligation of the Company to obtain consent of the President of the Office for Competition and Consumer Protection. Eurocash intends to finance this acquisition with available own funds and debt instruments.

On 8 April 2010 Eurocash S.A. signed an agreement for distribution of alcoholic beverages in the territory of Poland ("Distribution Agreement"). The parties, other than Eurocash S.A. of the Agreement are: CEDC subsidiaries as suppliers - Carey Agri International Poland Sp. z o.o., Bols Sp. z o.o., Polmos Białystok S.A., PWW Sp. z o.o. (jointly referred to as the "Vendors"), and Premium Distributors Sp. z o.o. as the distributor (reseller).

As soon as the Company enters into the Promised Contract based on which Eurocash S.A. shall acquire shares in CEDC Distribution Companies ("Acquisition of Distributors"), Premium Distributors Sp. z o.o. shall become a member of Eurocash Group. With the Distribution Agreement Eurocash Company will be able to purchase and distribute the products offered by Vendors under terms of the Distribution Agreement.

The Distribution Agreement shall be effective from the date of Acquisition of Distributors and shall remain valid for a period of 6 years, with the option of automatic renewal of the agreement for two consecutive years.

**SIGNATURES OF THE MANAGEMENT BOARD MEMBERS**

<i>Separate financial statements of EUROCASH S.A.</i>			
Financial statements period:	01.01-31.12.2009	Presentation currency:	Polish zloty (PLN)
Level of round-offs:	All amounts are expressed in Polish zloty (unless indicated otherwise)		

Position	Name and surname	Date	Signature
President	Luis Amaral	19 <sup>th</sup> April 2010	
Management Board Member Chief Executive Officer	Rui Amaral	19 <sup>th</sup> April 2010	
Management Board Member	Arnaldo Guerreiro	19 <sup>th</sup> April 2010	
Management Board Member	Pedro Martinho	19 <sup>th</sup> April 2010	
Management Board Member Human Resources Director	Katarzyna Kopaczewska	19 <sup>th</sup> April 2010	
Management Board Member Administration and Non-Comercial Purchasing Director	Ryszard Majer	19 <sup>th</sup> April 2010	
Management Board Member Financial Director	Jacek Owczarek	19 <sup>th</sup> April 2010	

**EUROCASH S.A.**

**REPORT OF THE MANAGEMENT BOARD**

FOR THE PERIOD FROM 1<sup>st</sup> JANUARY 2009 TO 31<sup>st</sup> DECEMBER 2009

**TRANSLATORS' EXPLANATORY NOTE**

The following document is a free translation of the report of the above-mentioned Polish Company.  
In the event of any discrepancy in interpreting the terminology, the Polish version is binding.

KOMORNIKI, 19<sup>n</sup> April 2010

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## 1. Summary of Eurocash activities in 2009

2009 was another record year for Eurocash – leading group in FMCG wholesale distribution in Poland. Sales of Eurocash S.A. (“Eurocash”, “Company”) in 2009 reached PLN 3.98 billion, EBITDA amounted to PLN 128,22 million and net profit to PLN 62,30 million. Eurocash finished 2009 with a very strong balance sheet and net cash position (cash less bank debt) of PLN 105. 141,02 million.

**Table 1 Eurocash: Summary of 2009 financial results**

PLN million	2009	2008	Change 2009/ 2008
Revenues	3 981,22	3 280,59	21,36%
EBITDA	128,22	120,60	6,32%
(EBITDA %)	3,22%	3,68%	-0,46%
EBIT	91,66	88,27	3,83%
(EBIT %)	2,30%	2,69%	-0,39%
Net profit from continued operations	62,30	59,57	4,58%
(Net profit %)	1,56%	1,82%	-0,25%

The strong sales growth of Eurocash in 2009 comparing with 2008 was attributable to organic growth in Cash&Carry and Delikatesy Centrum business units.

The Eurocash cash&carry chain reached the number of 120 outlets at the end of 2009 – 6 new openings and 3 cash & carry stores of acquired Batna company. Number of Delikatesy Centrum franchise stores increased by 89 and reached 465 outlets at the end of 2009. The like-for-like sales growth reached in the whole 2009 5.6% in Eurocash cash&carry unit (excluding tobacco and pre-paid phone cards) and 4.3% in Delikatesy Centrum unit. LFL sales growth of the retail sales of the Delikatesy Centrum franchise stores amounted in 2009 to 8%.

## 2. Eurocash business overview

### 2.1. Market

Eurocash is positioned in the FMCG (Fast Moving Consumer Goods) sector. The FMCG sector includes food and non-alcoholic beverages, alcoholic beverages and tobacco, as well as detergents and cosmetics. The market has been growing steadily up to 2006 - by about 3% annually. Starting from 2006, the acceleration of economic growth allows for more dynamic expansion of the market. In 2008 FMCG market in Poland grew by 11.2% and in 2009 the market growth dynamics slowed down due to unfavorable macroeconomic environment, but nevertheless the market growth amounted to 7.6% and exceeded PLN 194 bn in value (data according to GfK Polonia).

The wholesale market is organized primarily to service both traditional and alternative channels (HoReCa – Hotels, Restaurants, Cafés). According to Eurocash calculation the wholesale market value reached PLN 78 bn in 2009. Comparing to 2008 the wholesale market value grew by 4.3%.

The Polish demographic structure and the socio-economic conditions define, to a large extent, the structure of the distribution channels. Such a structure is nowhere to be found elsewhere in Europe. Poland's population is dispersed throughout the country: some 40% of the population lives in the rural areas. Making the FMCG products available to a large number of small communities presents a huge challenge to distributors and requires a large number of smaller outlets.

The effect of the above factors is that the traditional distribution channel dominates the Polish market and in a few years perspective it will remain more important than the modern channel (hypermarkets, supermarkets and discount stores).

Since 1995 a significant concentration has been observed: of more than 20,000 previously existing wholesale companies, fewer than 5,000 have remained. This concentration takes place at the expense of small local wholesalers who cannot compete with the ever more demanding legal and market conditions. Eurocash is the one of the biggest FMCG wholesalers in Poland.

In the opinion of Eurocash, the FMCG wholesale market is extremely attractive due to its value, declining number of competitors, existence of few international players and also because of the existence of many communities without professional operators, which are too small for the concepts requiring huge investments. Eurocash sees an opportunity of further growth by becoming an active player in this process and also one of the main consolidation centers on the wholesale market.

### 2.2. Eurocash - overview

EUROCASH is the leader in wholesale distribution of the Fast Moving Consumer Goods (FMCG) in Poland. With a range of wholesale distribution formats it concentrates on wholesale supply of FMCG to a broad range of traditional retailers across the whole country. Sales of Eurocash in 2009 reached PLN 6.7 bn, what gave Eurocash app. 8.6% share in the wholesale FMCG distribution market.

The business portfolio of Eurocash includes:

- nation-wide chain of **discount cash&carry stores**
- **franchise systems for retail shops** - ranging from strict to loose franchise concepts under brands such as: abc and Delikatesy Centrum.

### Eurocash - business units:



**EUROCASH Cash & Carry** – largest chain of 120 discount cash & carry stores in Poland. Eurocash Cash & Carry is also franchisor of over 3 424 "abc" independent grocery stores.



**Delikatesy Centrum** – leading chain of 465 franchise supermarkets in south-eastern Poland. Eurocash Group provides franchisees with wholesale deliveries, operational support and coordinated marketing activities.

## 2.3. Capital and organizational relations in Eurocash

As at 31 December 2009 Eurocash Group consisted of Eurocash S.A. as parent company and the following entities:

- KDWT S.A. (subsidiary with 100% ownership);  
KDWT S.A. (subsidiary with 100% ownership);
- Eurocash Franczyza Sp. z o.o. (subsidiary with 100% ownership);
- McLane Polska Sp. z o.o. (subsidiary with 100% ownership) – subject to change of name to Eurocash Dystrybucja sp. z o.o. McLane Polska Sp. z o.o. further referred to as "McLane Polska" and/or "Eurocash Dystrybucja";
- Nasze Sklepy Sp. z o.o. (subsidiary with 97,09% ownership);
- Eurocash Trade 1 Sp. z o.o. . (subsidiary with 100% ownership from 06.04.2009);
- Eurocash Trade 2 Sp. z o.o. . (subsidiary with 100% ownership from 06.04.2009);
- Przedsiębiorstwo Handlowe Batna Sp. z o.o. . (subsidiary with 100% ownership from 30.11.2009);
- PayUp Polska S.A. (associate company with 49,00% ownership).

Main shareholder of Eurocash is Luis Amaral (directly and indirectly through Politra B.V.) holding 52,16% of shares as at 31.12.2009. Luis Amaral serves as President the Management Board.

Detailed information regarding the Group organisational structure with emphasis on the full list of entities included in the consolidation process can be found in the paragraph 1.7 in the additional information to the consolidated financial statements for the year ended 31.12.2009.

## 2.4. Sales structure

In the sale structure of Eurocash basic groceries from the key FMCG manufacturers hold predominant position. The tables below present sales breakdown by the business units and key groups of products offered by the Company.

**Table 2 Eurocash: Sales structure in 2009 and 2008**

PLN million	2009			2008		
	Cash&Carry	Delikatesy Centrum	Total	Cash&Carry	Delikatesy Centrum	Total
Food and drinks	2 266,4	782,6	3 049,0	2 053,70	613,59	2 667,3
Tobacco and pre-paid phone cards and mobile top-ups	91,7	0,0	91,7	89,99	0,00	90,0
Other	251,5	91,0	342,5	228,89	73,80	302,7
<b>Eurocash external sales</b>	<b>2 609,6</b>	<b>873,6</b>	<b>3 483,2</b>	<b>2 372,58</b>	<b>687,39</b>	<b>3 060,0</b>
<b>Intra-group sales</b>	<b>498,00</b>		<b>498,00</b>	<b>220,62</b>		<b>220,62</b>
<b>Total Eurocash sales</b>	<b>3 107,6</b>	<b>873,6</b>	<b>3 981,2</b>	<b>2 593,2</b>	<b>687,4</b>	<b>3 280,6</b>

## 2.5. Customers

Eurocash offers the products mainly to traditional grocery stores which comprise the most significant group of customers within ca 60 000 clients of Eurocash. A substantial share within the sale of the Company belongs to the sales to the abc franchise chain and Delikatesy Centrum stores. As at 31.12.2009 there were 3 424 abc chain stores supplying in Eurocash Cash&Carry wholesale stores and 465 stores were concentrated within Delikatesy Centrum chain.

Because of the great sales dispersal, none of the customers of Eurocash achieved the level of 10% share of total sales figure of the Company.

## 2.6. Suppliers

Because of the range of goods offered by Eurocash and its geographically diversified sales, its suppliers group is very large – approximately 500. The brand product suppliers (key FMCG manufacturers and importers) are selected based on their respective market shares, brand significance, and coverage of respective product segments. Because of a huge dispersal, there are no suppliers with more than 10% share of total purchases figure of the Company.

### 3. Eurocash development perspectives

#### 3.1. Eurocash development strategy

The strategic objectives of Eurocash are:

- to satisfy needs of small and medium retail stores in Poland across all significant assortment groups and distribution formats,
- to build sustainable competitive advantage through the scale effect implicit in common wholesale activity of a multi format group of business units.

As the market is consolidating around a decreasing number of wholesalers with national presence, Eurocash strategy assumes further **organic growth** in each business unit and **ongoing acquisitions** aimed at other wholesalers and franchise networks.

##### 3.1.1. Eurocash Cash&Carry

Growth of Eurocash Discount Cash & Carry operations focuses on **2 measures**: (i) like-for-like growth through ever-improving implementation of its concept in existing outlets and (ii) regional expansion.

###### *Like-for-like growth*

Eurocash Discount Cash & Carry will always be looking into ways of better satisfying our customers' needs, **thus increasing our share of their turnover**, in order to **increase sales per store**. This implies:

- developing new categories and products,
- launching more regional products,
- offering best selling assortment at most competitive prices,
- improving operational effectiveness together with clients,
- improving the customer experience inside C&C stores through modernizing facilities, layout, communication and adding new elements of customer service.

**abc** franchise proved to be a successful concept as a neighborhood network of independent owners who decide what is best for their customers. Further development requires continuous improvement in the level of support offered to these shops by a dedicated team, so that we may:

- increase the number of abc stores,
- raise the proportion of abc purchases made at Eurocash,
- increase the total sales of the abc store to the final consumer.

###### *Geographic expansion*

Eurocash Discount Cash & Carry concept has the advantage of being profitable in any town with over 25,000 inhabitants. This gives a potential market of over 150 towns that can support Discount Cash & Carry.

###### *Acquisition of Batna*

Acquisition of Batna sp. z o.o. in November 2009, accompanied with opening of another 3 Discount Cash & Carry allowed Eurocash Group to enter the Warsaw region. In course of 2010 it is envisaged to integrate Batna operations within Cash&Carry business unit to streamline the operations and simplify organizational structure.

##### 3.1.2. Delikatesy Centrum franchise chain

"Delikatesy Centrum" franchise chain together with wholesale supply within Eurocash has a number of development opportunities in particular by:

- competitive purchasing terms for the assortment of Delikatesy Centrum supplied by Eurocash,
- broad marketing assistance for the stores belonging to "Delikatesy Centrum" franchise chain
- country-wide expansion of "Delikatesy Centrum" franchise backed by the logistic infrastructure of Eurocash Dystrybucja.

### 3.2. Factors significant for the development of Eurocash

#### 3.2.1. External Factors

*Growth in the FMCG market and its structure.*

The Company expects further growth of modern distribution channels; its unfavourable impact on company's income will be compensated by growth of the FMCG market in absolute terms and consolidation in the traditional wholesale market.

*Inflation.*

Unexpected substantial changes in prices of food, beverages, alcohol and other FMCG products, as well as fuel prices affecting logistic expenses may influence the Group's profit and loss.

*Labour costs.*

Potential pressure on labour costs could in medium-term perspective negatively influence the Eurocash's profit and loss. However, potential of growing wages and salaries impacts the whole Polish market. As the Eurocash sales are realised in Poland, its competitive position should remain unchanged due to this factor.

#### 3.2.2. Internal Factors

*Integration of Batna and Eurocash Dystrybucja (former McLane Polska) operations*

Due to necessity of integration of Batna and Eurocash Dystrybucja on the operational level, in the opinion of the Management Board of Eurocash achievement of the full synergy effects resulting from these transactions will be possible within 1-2 years.

*New business formats*

Development of new formats of wholesale distribution or new formats of retail stores franchise chains, in order to give a full offer to our clients and on the same time to achieve economies of scale.

*Organic expansion*

Management of Eurocash expects, that during 2009:

- number of Eurocash Cash&Carry stores will increase by app. 6-8 stores,
- number of Delikatesy Centrum franchise stores will increase by app. 100 stores,

### 3.3. Major risks and threats related to the operational activities

#### 3.3.1. External Factors

*Macroeconomic situation. Purchasing power of the population*

Economic slowdown, drop of the purchasing power and decrease in household expenditures for consumption may have a negative impact on the sales volume of the Company.

*The structure of the FMCG retail distribution market in Poland*

In 2009 the prevailing form of FMCG retail distribution was a traditional distribution channel with approx. 50% share. Such high share (as compared to other European countries) results from a low concentration of population in the area of the country and bad housing conditions, stimulating more

frequent purchases. This situation is advantageous for Eurocash for which small and mid-sized shops located off large agglomerations are the most relevant group of customers. A growth in the share of modern distribution will reduce the potential market of Eurocash business.

*The structure of the traditional FMCG distribution channel. Competition*

According to the estimates of Eurocash, there is approx. 5,000 entities operating on the traditional FMCG distribution market, the majority of which are local stores. That enables price advantage of Eurocash, which operates country-wide. Market consolidation, appearance of new strong entities could have a negative impact on the level of margins.

### **3.3.2. Internal Factors**

*IT systems*

An efficient, uniform IT system allows for centralised and effective management of business processes, allowing for an exact analysis of profitability of particular products and particular discount stores, which guarantees high safety of the conducted business. Possible disturbances in the system operation would be a threat for the business of the Eurocash.

*New investments*

Eurocash wants to be an active participant in the process of market consolidation by taking over FMCG wholesalers. Taking over other enterprises, the Eurocash bears numerous material risks connected among others with integration, realisation of the assumed synergies or wrong assessment of the market potential.

*Suppliers*

Eurocash cooperates with approximately 500 suppliers, with whom it has concluded agreements providing for discounts and favourable payment terms. While the share of the largest supplier in Eurocash total product offering does not exceed 5%, the risk, that termination or an unfavourable change of the terms of the agreements might adversely affect Eurocash business and financial results is limited.

### **3.4. Explanations regarding seasonality**

In FMCG wholesale sales are traditionally lower in 1Q, then sales peak during summer period and stabilise in the 4Q.

#### 4. Management discussion of the financial results of Eurocash S.A. for 2009

##### 4.1. Eurocash S.A.: Key financial and operational highlights

Sales of Eurocash S.A. ("Eurocash", "Company") in 2009 reached PLN 3.98 billion, EBITDA amounted to PLN 128.22 million and net profit to PLN 62.30 million. Eurocash finished 2009 with a very strong balance sheet and net cash position (cash less bank debt) of PLN 141.02 million.

**Table 3 Eurocash: Summary of 2009 financial results**

PLN million	2009	2008	Change 2009/ 2008
Revenues	3 981,22	3 280,59	21,36%
EBITDA	128,22	120,60	6,32%
(EBITDA %)	3,22%	3,68%	-0,46%
EBIT	91,66	88,27	3,83%
(EBIT %)	2,30%	2,69%	-0,39%
Net profit from continued operations	62,30	59,57	4,58%
(Net profit %)	1,56%	1,82%	-0,25%

The strong sales growth of Eurocash in 2009 comparing with 2008 was attributable to organic growth in Cash&Carry and Delikatesy Centrum business units.

The Eurocash cash&carry chain reached the number of 120 outlets at the end of 2009 – 6 new openings and 3 cash & carry stores of acquired Batna company. Number of Delikatesy Centrum franchise stores increased by 89 and reached 465 outlets at the end of 2009. The like-for-like sales growth reached in the whole 2009 5.6% in Eurocash cash&carry unit (excluding tobacco and pre-paid phone cards) and 4.3% in Delikatesy Centrum unit. LFL sales growth of the retail sales of the Delikatesy Centrum franchise stores amounted in 2009 to 8%.

Below we present the key financial and operational highlights of Eurocash separately for Eurocash Discount Cash&Carry and Delikatesy Centrum Distribution Centers ("Delikatesy Centrum"):

##### 4.1.1. Eurocash Discount Cash&Carry stores

- In 2009 total sales amounted to PLN 3 107.59m comparing with PLN 2 593.20m in 2008 and increased by 19.8%. This amounts include sales realized to other entities of Eurocash Group (mainly McLane Polska and KDWT), which amounted to PLN 497.52 in 2009.
- External sales in Eurocash Cash&Carry stores in 2009 grew by 10.0% to PLN 2 609.59 m.
- LFL sales growth (same number of stores) in Eurocash Cash&Carry stores in 2009 amounted to 5.2%.
- Without categories of tobacco and phone cards, the LFL sales growth in Eurocash Cash&Carry stores in 2009 amounted to 5.6%.
- Number of Eurocash Cash&Carry stores amounted to 117 at the end of 2009.
- Number of abc stores amounted to 3 424 at the end of 2009.
- In 2009 share of abc stores in total sales of Eurocash Cash&Carry stores amounted to 44.5%

##### 4.1.2. „Delikatesy Centrum”

- Wholesale sales realized by "Delikatesy Centrum" Distribution Centers in 2009 amounted to PLN 873.62m and increased 27.1% comparing with 2008.
- LFL growth of wholesale sales realized by Eurocash to "Delikatesy Centrum" franchise stores in 2009 amounted to 4.3%.
- LFL growth of the retail sales of "Delikatesy Centrum" franchise stores in 2009 amounted to 8.0%.

- Number of "Delikatesy Centrum" franchise stores at the end of 2009 amounted to 465.

## 4.2. Profit and loss account

### 4.2.1. Sales

In 2009 the total sales of Eurocash amounted to PLN 3 981.22 million and comparing with 2008 increased by 21.36%. Such result was mainly attributable to strong organic growth in all business units and increased sales realized to other entities from Eurocash Group. Sales realized outside Eurocash Group amounted to PLN 3 483.21 million and increased by 13.83% comparing with 2008.

**Table 4 Eurocash: Sales structure by business units**

PLN million	Total sales 2009	Total sales 2008	Change 2009/2008 %	Sales within Eurocash 2009	Sales within Eurocash 2008	External sales 2009	External sales 2008	Change 2009/2008 %
Eurocash Cash&Carry	3 107,59	2 593,20	19,84%	-498,00	-220,62	2 609,59	2 372,58	9,99%
Delikatesy Centrum	873,62	687,39	27,09%	-	-	873,62	687,39	27,09%
<b>Total Eurocash</b>	<b>3 981,22</b>	<b>3 280,59</b>	<b>21,36%</b>	<b>-498,00</b>	<b>-220,62</b>	<b>3 483,21</b>	<b>3 059,97</b>	<b>13,83%</b>
<b>Total Eurocash Group</b>	<b>6 698,34</b>	<b>6 129,74</b>	<b>9,28%</b>			<b>6 698,34</b>	<b>6 129,74</b>	<b>9,28%</b>

### 4.2.2. Profitability analysis

**Table 5 Eurocash: 2009 financial results**

PLN million	2009	2008	Change 2009/ 2008
Revenues	3 981,22	3 280,59	21,36%
Gross margin on sales	426,32	394,39	8,09%
(Gross margin on sales %)	10,71%	12,02%	-1,31%
EBITDA	128,22	120,60	6,32%
(EBITDA %)	3,22%	3,68%	-0,46%
EBIT	91,66	88,27	3,83%
(EBIT %)	2,30%	2,69%	-0,39%
PBT	79,12	75,20	5,22%
Net profit	62,30	59,57	4,58%
(Net profit %)	1,56%	1,82%	-0,25%

Gross margin on sales decreased by 1.31 p.p. to 10.71%. The EBITDA margin for the Eurocash amounted to 3.22% in 2009. In absolute terms the EBITDA figure increased by 6,32% to PLN 128.22m in 2009. Net profit amounted to PLN 62.30m, 4,58% higher than in 2008. Lower dynamics of EBITDA and net profit growth is driven mainly by significant increase of intra-group sales realized by Eurocash and realization of part of revenues related to Delikatesy Centrum franchise chain by the master franchise company - Eurocash Franczyza.

Eurocash results have been also significantly influenced by costs of the stock-option programs for Eurocash employees and stock option programs related to acquisition of KDWT and Delikatesy Centrum. The total cost of the stock-option programs in 2009 amounted to PLN 4.35m.

#### 4.3. Balance sheet data

##### 4.3.1. Balance sheet structure

The volume of fixed and current assets, equity, liabilities and provisions for liabilities, as well as their share in the total value of assets is presented in the below table:

**Table 6 Structure of assets**

	PLNmł	31.12.2009	%	31.12.2008	%
<b>Fixed assets (long-term)</b>		<b>467,19</b>	<b>39,24%</b>	<b>409,62</b>	<b>42,46%</b>
Goodwill		9,98	2,14%	9,98	2,44%
Other intangible fixed assets		87,60	18,75%	92,94	22,69%
Tangible fixed assets		156,77	33,56%	137,33	33,53%
Investments in associated companies - equity method		205,67	44,02%	158,84	38,78%
Other long-term financial assets		3,46	0,74%	3,46	0,85%
Long-term receivables		1,89	0,40%	5,69	1,39%
Long-term prepayments		1,82	0,39%	1,38	0,34%
<b>Current assets (short-term)</b>		<b>723,47</b>	<b>60,76%</b>	<b>555,06</b>	<b>57,54%</b>
Inventories		267,06	36,91%	189,96	34,22%
Trade receivables		281,53	38,91%	236,81	42,66%
Current income tax receivables		21,91	3,03%	19,65	3,54%
Other short-term receivables		9,03	1,25%	-	0,00%
Cash and cash equivalents		141,02	19,49%	105,11	18,94%
Short-term prepayments		2,93	0,40%	3,53	0,64%
<b>Total assets</b>		<b>1 190,66</b>	<b>100,00%</b>	<b>964,69</b>	<b>100,00%</b>

**Table 7 Structure of liabilities**

	PLNmł	31.12.2009	%	31.12.2008	%
<b>Equity</b>		<b>286,23</b>	<b>24,04%</b>	<b>242,65</b>	<b>25,15%</b>
Share capital		134,70	47,06%	130,78	53,90%
Treasury shares		(1,12)	-0,39%	-	-
Supplementary capital		82,11	28,68%	56,95	23,47%
Capital reserve		12,88	4,50%		
Hedge transactions valuation capital		(4,65)	-1,62%	(4,65)	-1,91%
Retained earnings		62,30	21,77%	59,57	24,55%
<b>Long-term liabilities</b>		<b>16,80</b>	<b>1,86%</b>	<b>15,59</b>	<b>2,16%</b>
Other long-term financial liabilities		16,06	95,56%	12,25	78,56%
Other long-term liabilities		0,40	-	-	-
Deferred income tax provision		-	0,00%	3,13	20,07%
Provision for employee benefits		0,35	2,06%	0,21	1,37%
Other long-term provisions		-	0,00%	-	0,00%
<b>Short-term liabilities</b>		<b>887,62</b>	<b>98,14%</b>	<b>706,44</b>	<b>97,84%</b>
Short-term loans and credits		-	0,00%	0,01	0,00%
Short-term financial liabilities		32,56	3,67%	26,91	3,81%
Trade liabilities		806,22	90,83%	639,45	90,52%
Current income tax liabilities		9,62	1,08%	5,59	0,79%
Other short-term liabilities		15,64	1,76%	14,42	2,04%
Provision for employee benefits		14,30	1,61%	10,53	1,49%
Short-term provisions		9,29	1,05%	9,53	1,35%
<b>Total Liabilities</b>		<b>904,43</b>	<b>76%</b>	<b>722,03</b>	<b>74,85%</b>
<b>Total Equity and Liabilities</b>		<b>1 190,66</b>	<b>100,00%</b>	<b>964,69</b>	<b>100,00%</b>

#### 4.3.2. Loan agreements, warranties and collaterals

##### *Loan agreements*

- During 2009, Eurocash and its subsidiaries - McLane and KDWT (as debtors) and Eurocash Franczyza (as an entity jointly liable) executed 6 annexes amending the agreement of 21 November, 2008 with ING Bank Śląski S.A. ("ING") on overdraft facility. As the effect of this, as of 31 December 2009, the total for amount of overdraft facility amounted to PLN 130.000.000 based on variable interest rate. The facility has been initially granted until 31 March 2010 and is automatically renewed for the further period of 12 months, unless not later than 35 days before expiry of such 12 months period, debtors or ING would present a written statement on resignation from this facility. Such prolongation procedure cannot be repeated longer than until 31 March 2020.

##### *Loans granted*

- In 2009 Eurocash did not grant any loan of total value equivalent to 10% of the issuer's equity.

##### *Sureties and guarantees*

- Sureties and guaranties issued by Eurocash are presented in note No 33 to the separate financial statements for 2009.
- In 2009 Eurocash did not grant any surety for a credit or a loan nor did it grant any guarantee of total value equivalent to 10% of the issuer's equity.

#### 4.3.3. Issue of securities and bonds in 2009

##### *Issue of shares*

In 2009 Eurocash S.A. issued 3 927 186 shares including:

- 2 929 550 series C shares at the issue price of PLN 4.32 per share – in relation to related to the Second Motivation Scheme described in Eurocash Issue Prospectus of 2004 as amended (see current report 1/2008),
- 460 000 series D shares at the issue price of PLN 4.82 per share - issued as a part of the conditional increase of the share capital in relation to the KDWT Incentive Scheme (see Current Report no. 48/2008),
- 537 636 series F shares at the issue price of PLN 6.51 per share - issued as a part of the conditional increase of the share capital in relation to the Delikatesy Centrum Incentive Scheme (see Current Report no. 9/2007).

##### *Issue of securities and bonds*

In 2009 Eurocash S.A. did not issue, acquire or repay debt securities. According to the resolution No. 18 of the Ordinary Shareholders' Meeting of Eurocash S.A. dated 28 June 2008 regarding the Fourth and Fifth Incentive and Bonus Scheme for Employees for the years 2008 and 2009, following realization of these programs, the Company intends to issue series F and G bonds.

Information on motivation schemes based on issue of Eurocash shares is provided in section 5.14 below.

#### 4.4. Significant off-balance sheet items

Information on significant off-balance sheet items of Eurocash is provided in additional information to the annual separate financial statements in note no 33.

#### 4.5. Eurocash cash-flow analysis

##### 4.5.1. Cash-flow account

Total cash flow of Eurocash in 2009 amounted to PLN 35,91 million. The strong operating cash flow of PLN 147.94m was off-set by significant investments of PLN 89,51m (including acquisition of Batna) and negative cash flow from financing activities of PLN 22.52 m.

**Table 8 Cash flow**

PLN million	2009	2008
Operating cash flow	147,94	174,62
<i>Gross profit (loss)</i>	79,12	75,20
<i>Depreciation</i>	36,57	32,33
<i>Change in working capital</i>	31,91	68,57
<i>Other</i>	0,34	(1,49)
Cash flow from investments	(89,51)	(159,22)
Cash flow from financing activities	(22,52)	(29,45)
<b>Total cash flow</b>	<b>35,91</b>	<b>(14,05)</b>

##### 4.5.2. Working capital rotation

**Table 9 Eurocash: Working capital ratios**

	2009	2008
<b>Turnover in days</b>		
1. Inventories turnover	24,48	21,19
2. Trade receivables turnover	25,81	26,42
3. Trade liabilities turnover	82,78	81,09
<b>4. Operating cycle (1+2)</b>	<b>50,29</b>	<b>47,61</b>
<b>5. Cash conversion (4-3)</b>	<b>(32,48)</b>	<b>(33,48)</b>

Eurocash managed to improve the cash conversion cycle in 2009 to negative 32.48 days. Longer inventories turnovers have been off-set by shorter receivables rotation and longer payment period. The negative cash conversion cycle enables Eurocash to release cash in line with growing sales.

##### 4.5.3. Evaluation of financial resources management

Eurocash generates significant positive cash flows from operating activities. All major investments realised in 2009 were financed from own financial resources and bank overdrafts.

In the opinion of the Management, there are no significant financial risks related to the ability of Eurocash companies to pay their liabilities. The main financial risk factors related to Eurocash operations are as follows:

###### **Liquidity risk**

Eurocash policy assumes maintaining sufficient cash to service the current payments. Surpluses are deposited in bank deposits.

###### **Currency risk**

Eurocash revenues and costs are predominately denominated in PLN.

#### 4.6. Investment activity

##### 4.6.1. Major investments realised in 2009

In 2009 the highest share in capital expenditures belonged to the acquisition transactions – especially Batna. The rest of the investments related to the organic growth of Eurocash, notably in respect of new Cash&Carry stores, modernisation and remodelling of the existing Cash&Carry stores as well as development of Delikatesy Centrum franchise chain.

**Table 10 Key investment areas of Eurocash in 2009**

PLN million	2009	2008
Acquisitions of shares in other companies	40,08	99,51
Eurocash Cash&Carry + Delikatesy Centrum Distribution Centers + Batna	47,59	60,14
<b>Total capital expenditures</b>	<b>87,67</b>	<b>159,65</b>

##### 4.6.2. Assessment of the possibility of executing the envisaged investments

Major investments planned in 2010 relate to the organic growth within the current structure of business units, considering especially:

- opening of app. 6-8 new Eurocash Discount Cash&Carry stores,
- development of “Delikatesy Centrum” franchise chain, including implementation plan of ca 100 new franchise stores.

In order to finance the aforementioned investments, Eurocash intends to use the cash generated by the company and bank debt. In case of decision upon realisation of other significant potential investments, in the opinion of Eurocash’s Management, Eurocash has sufficient debt capacity to finance such potential investments.

#### 4.7. Significant events and factors affecting the 2009 financial results of Eurocash

- On 2 February 2009 Eurocash and its subsidiaries signed an agreement “liquidity management in the form of loans daily” with ING Bank Śląski SA ( “Cash Pool”). The aim is to effectively managing the financial liquidity within the Group accounts.
- Accordance with the resolution no 3 of the Ordinary Shareholders Meeting held on May 25th, 2009 the net profit for 2008 has distributed in the following manner: 1) the shareholders of record on June 15th, 2009 shall be eligible to receive the dividend in amount PLN 30 groszes per one Company share. The total dividend payment will amount to PLN 40 050 682,20 2) the balance shall be transferred to Company’s reserve capital.
- Commencement of the Buy-back Programme on 28th July 2009 – see current report no 37/2009
- On 5 November 2009 the following agreements were concluded
  - a sale agreement between Mc Lane Polska as the seller and Cooperhold Sp. z o.o. spółka komandytowo - akcyjna as the buyer for the sale of developed real property on which the seat and one of the distribution centers of McLane Polska is located;
  - a lease agreement of the aforementioned property between EUROCASH as the lessee and Cooperhold Sp. z o.o. spółka komandytowo - akcyjna for fixed term of 15 years (see current report 46/2009).
- On 30 November 2009 Eurocash entered into an agreement to purchase 100% of shares in Batna sp. z o.o. (“Batna”) – see current report no 53/2009 and 41/2009.

During 2009 there were no other major events and factors that influenced income or loss of Eurocash realised in this period.

#### 4.8. Definitions of the financial ratios

Gross profit margin on sales:	ratio of gross sales profit to net sales revenue
EBITDA margin:	ratio of EBITDA (operating profit plus depreciation) to net sales revenue
Operating profit margin:	ratio of operating profit (EBIT) to net sales revenue
Net profit margin on sales:	ratio of net profit to net sales revenue
Inventories turnover:	the ratio of balance of stocks at the end of period to net sales for period, multiplied by the number of days in the period
Trade receivables turnover:	the ratio of balance of trade receivables at the end of period to net sales for period, multiplied by the number of days in the period
Trade liabilities turnover:	the ratio of balance of trade liabilities at end of period to costs of goods sold for period, multiplied by the number of days in the period
Operating cycle:	the sum of stocks turnover and receivables turnover
Cash conversion cycle:	the difference between operating cycle and liabilities turnover

## 5. Statement on the Application of Corporate Governance Rules

### 5.1. Indication of corporate governance rules applicable to the Issuer and of the place where the rules collection text is publicly available

Pursuant to § 29 Sec. 2 of the Warsaw Stock Exchange S.A. Rules in the wording adopted by virtue of Stock Exchange Council Resolution No. 1/1110/2006 dated January 4, 2006, as amended, Eurocash S.A. (hereinafter, the **"Company"**, **"Issuer"**, **"Eurocash"**) is obligated to apply the corporate governance rules set down in the document entitled "Good Practices of Companies Listed on the WSE", constituting an attachment to Resolution No. 12/1170/2008 of the Stock Exchange Council dated July 4, 2008 (hereinafter, the **"Good Practices"**), available on the website [www.corp-gov.gpw.pl](http://www.corp-gov.gpw.pl).

### 5.2. Description to the extent to which the Issuer departed from provisions of corporate governance rules, with an indication of such provisions and clarification of the reasons for departure there from

In the year 2009 the Issuer observed all corporate governance rules set forth in the collection of Good Practices, as well as there was no permanent or temporary breach of any of the corporate governance rules. Changes of the corporate governance rules set forth in the collection of Good Practices had been fully implemented in activities of the Company.

### 5.3. Description of major features of internal control and risk management systems applied at the Company in the process of preparing financial statements

The Company Management Board is responsible for the Company internal control system and its efficiency in the process of preparing financial statements and periodical reports drawn up and published in accordance with the rules set forth in the Regulation of February 19, 2009 on current and periodical information conveyed by issuers of securities and on the terms on which information required under the provisions of law of a country not being a member country is recognized as equivalent.

The financial department directed by the Financial Director is in charge of preparation of financial statements and periodical reports. The financial data on which financial statements and periodical reports are based come from the monthly financial and management accounting applied by the Company. After the closing of the books of account each calendar month the medium and top level management members jointly analyze the Company financial results as compared to the budget assumptions.

One of the basic elements of control in the process of preparing the Company financial statements is the verification of the financial statements by an independent auditor. The auditor's primary task is to review the half-year financial statements and carry out a preliminary and basic examination of unit annual statements and consolidated statements. The independent auditor is elected by the Company Supervisory Board. The audited financial statements are forwarded to the members of the Company Supervisory Board for evaluation purposes.

The internal control exercised by the internal audit department is an important element of risk management in the process of preparing financial statements. The annual program of the planned internal audits is developed on the basis of the risk assessment of business processes carried out by the Internal Audit Director in cooperation with the Management Board. The planned audits are supplemented by unplanned audits carried out upon request of the Management Board and verifying audits regarding the recommendations from earlier audits. The internal audit effect consists in recommendations on how to improve the control mechanisms in place at the Company.

The Company makes an annual review of both business strategy and plans. The budgeting process is supported by the Company medium and top level management. The budget and business plan prepared for the subsequent year is adopted by the Company Management Board and approved by the Supervisory Board. During the year the Company Management Board analyses the financial

results comparing same with the adopted budget on the basis of the adopted accounting policy of the Company.

The Company systematically evaluates the quality of internal control and risk management systems in the process of preparing financial statements. On the basis of such evaluation the Management Board declares that as at December 31, 2009 no weak points existed which could have a material adverse effect on the efficiency of the internal control as far as financial reporting is concerned.

#### 5.4. Shareholders having, whether directly or indirectly, significant shareholdings in Eurocash

Shareholder	31.12.2009				31.12.2008			
	Number of shares	Share in the Company share capital (%)	Number of votes	Share in the total number of votes (%)	Number of shares	Share in the Company share capital (%)	Number of votes	Share in the total number of votes (%)
Luis Amaral (indirectly and directly through Politra B.V.)	70 258 100	52,16%	70 258 100	52,19%	70 258 100	53,72%	70 258 100	53.72%
Aviva Powszechne Towarzystwo Emerytalne Aviva BZ WBK (former: Commercial Union – PTE BPH CU WBK)	6 880 178	5,11%	6 880 178	5,11%	7 739 424	5.92%	7 739 424	5.92%
ING Otwarty Fundusz Emerytalny	6 843 714	5,08%	6 843 714	5,08%	6 843 714	5.23%	6 843 714	5.23%
BZ WBK AIB Asset Management S.A.	6 762 947	5,02%	6 762 947	5,02%	6 624 215	5.07%	6 624 215	5.07%
Other	43 882 104	32,58%	43 882 104	32,60%	39 312 097	30.06%	39 312 097	30.06%
<b>SUBTOTAL</b>	<b>134 627 043</b>	<b>99,94%</b>	<b>134 627 043</b>	<b>100,00%</b>	<b>130 777 550</b>	<b>100.00%</b>	<b>130 777 550</b>	<b>100.00%</b>
Treasury shares	<b>77 693</b>	<b>0,06%</b>	<b>0</b>	<b>0,00%</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>134 704 736</b>	<b>100,00%</b>	<b>134 627 043</b>	<b>100,00%</b>	<b>130 777 550</b>	<b>100.00%</b>	<b>130 777 550</b>	<b>100.00%</b>

#### 5.5. Number of Eurocash S.A. shares held by persons exercising supervisory and managerial functions

	Eurocash shares		Rights to shares	
	31.12.2009	31.12.2008	31.12.2009	31.12.2008
<i>Management Board</i>				
Luis Amaral (indirectly and directly)	70 258 100	70 258 100	0	0
Rui Amaral	3 600	0	372 025	750 575
Katarzyna Kopaczewska	142 000	0	180 000	252 000
Arnaldo Guerreiro	0	0	336 000	651 000
Pedro Martinho	539 750	315 750	285 000	349 000
Ryszard Majer	62 144	1 690	109 000	222 000
Jacek Owczarek	0	0	50 000	0

	Eurocash shares		Rights to shares	
	31.12.2009	31.12.2008	31.12.2009	31.12.2008
<i>Supervisory Board</i>				
Joao Borges de Assuncao	0	0	0	0
Eduardo Aguinaga de Mores	0	0	0	0
Ryszard Wojnowski	0	0	0	0
Janusz Lisowski	0	0	0	0
Antonio Jose Santos Silva Casanova	0	0	0	0

#### 5.6. Indication of holders of all securities that carry special control powers, with the description of the powers

There are no securities in the Company that carry special control powers, in particular the shares of the Company are not preference. However, the Statutes of the Company grant personal powers. Pursuant to § 13 Sec. 2 of the Statutes of the Company, as long as Politra B.V., organized and operating under Dutch law, or any of its legal successor, remains a shareholder holding 40% or more shares in the share capital of the Company, it shall have the right to appoint and dismiss 3 (three) Members of the Supervisory Board of Eurocash.

#### 5.7. Indication of all restrictions regarding exercising the right to vote, such as restrictions to exercising the right to vote by the holders of a definite part or number of votes, time restrictions regarding exercising the right to vote or provisions pursuant to which, with the Company's cooperation, capital interests connected with securities are separated from holding securities

Each share of Eurocash gives the right to one vote at the Shareholders' Meeting. The Statutes of the Company do not provide for any restrictions as to the exercising of the right to vote carried by Eurocash shares, such as restrictions to exercising the right to vote by the holders of a definite part or number of votes, time restrictions regarding exercising the right to vote or provisions pursuant to which, in the Company's cooperation, capital interests connected with securities are separated from holding securities.

A prohibition on exercising the right to vote by the shareholder may result from Art. 89 of the Act dated July 29, 2005 on Public Offerings, Conditions Governing the Introduction of Financial Instruments to Organized Trading, and Public Companies (hereinafter "**Act on Offering**"), in a case where the shareholder violates specified provisions set forth in Chapter 4 of the Act on Offering. However, pursuant to Art. 6 § 1 of the Commercial Companies Code, should the dominant company fail to notify the controlled capital company about the dominant relation existence within two weeks of the relation establishment, exercising of the right to vote carried by shares of the dominant company representing more than 33% of the share capital of the controlled company is suspended.

#### 5.8. Indication of any and all restrictions regarding transfer of the securities ownership rights of the Issuer

The Statutes of the Company do not provide for any restrictions regarding transfer of the securities ownership rights of the Issuer. The restrictions, however, arising from the provisions of law, including hereinabove mentioned Chapter 4 of the Act on Offering, Art. 11 and 19 and Part VI of the Act of July 29, 2005 on Trading in Financial Instruments, Act of February 16, 2008 on the Protection of Competition and Consumers and Council Directive (EC) No. 139/2004 dated January 20, 2004 on the control of concentrations between undertakings.

## **5.9. Description of rules regarding appointing and removing managers and their powers, in particular the power to decide on issue and buyout of shares**

Pursuant to § 9 Sec. 1 and 2 of the Company's Statutes, the Management Board consists of 2 to 10 persons appointed by the Supervisory Board for an individual three-year term of office. The number of members of the Management Board is determined by the Supervisory Board. The Supervisory Board appoints also by way of resolution one member of the Management Board as the President of the Management Board. Any Management Board member may be dismissed from office by way of resolution adopted by the Supervisory Board or the General Shareholders' Meeting of the Company.

The scope of activities of the Management Board includes any and all affairs of the Company not reserved for the powers of the General Shareholders' Meeting and the Supervisory Board. The range of powers of the General Shareholders' Meeting is described in Point 5.11 hereinbelow, whereas the scope of powers of the Supervisory Board is laid down in Point 5.12 hereinbelow. The Management Board manages the affairs of the Company and represents the Company outside.

According to § 6a of the Statutes of the Company, the Management Board is entitled to increase the share capital of the Company within the limits of the authorized capital by way of issuing shares of the Company of a total nominal value not higher than PLN 51,096,800, whereas the power expires on November 22, 2010. The terms of each of the issues conducted within the limits of the authorized capital are defined by the Management Board with the consent of the Supervisory Board. In relation to the determined issues, the Management Board, acting with the consent of the Supervisory Board, may also exclude the preemption right of the existing shareholders to buy shares issued within the limits of the authorized capital.

The Management Board may decide on shares buyout in the cases and on the terms determined in commonly applicable provisions of law.

The detailed rules governing the functioning of the Management Board are stipulated in Point 5.12 below.

## **5.10. Description of the amendments to the Issuer's Statutes**

Amendments to the provisions of the Statutes of the Company consisting in material changes to the subject matter of the Company's business activities without buying out the shares of the shareholders who do not consent to the amendments requires the resolution of the General Shareholders' Meeting adopted by the majority of  $\frac{3}{4}$  votes cast in the presence of shareholders representing at least 50% of the share capital of the Company.

Amendments to the provisions of the Statutes of the Company consists in decreasing the share capital of the Company requires the resolution of the General Shareholders' Meeting adopted by the majority of  $\frac{3}{4}$  votes.

Amendments to the provisions of the Statutes of the Company regarding the remaining provisions requires the resolution of the General Shareholders' Meeting adopted, unless the provisions of the Commercial Companies Code or the Act on Offering stipulate otherwise, by the absolute majority of votes.

The resolution of the General Shareholders' Meeting on amendments to the provisions of the Statutes of the Company requires the prior opinion of the Supervisory Board of the Company.

## **5.11. Description of manner of operation of the General Meeting and fundamental powers thereof and rights of shareholders and manner of exercise of same**

### **5.11.1. Manner of operation of the General Meeting and fundamental powers thereof**

The manner of operation of the General Meeting and fundamental powers thereof follow directly from the provisions of law which have been partially incorporated in the Statutes and By-laws of the

General Meeting of the Company. Both the Statutes and By-laws of the General Meeting are available on the following website of the Company:

<http://www.eurocash.pl/en/Investorrelations/CorporateGovernance/tabid/67/Default.aspx>

According to § 9 of the By-laws of the General Meeting of the Company, draft resolutions to be submitted to the General Meeting should be made available by the Management Board at the Company's seat, together with an opinion of the Supervisory Board and pertinent documents, not later than 7 (seven) days before the date of the General Meeting so as to allow the Shareholders to review and evaluate same.

Draft resolutions may be submitted to the Chairman of the General Meeting in written form. Should the exact wording of a resolution not be provided by the speakers in the course of discussion the Chairman shall be obliged to provide a final draft of the proposed motions.

Each General Meeting should be attended by members of the Supervisory Board and Management Board in a composition which makes it possible to give answers as to merits to the questions asked during the General Meeting. A certified auditor should be present at an ordinary (annual) General Meeting, and at an Extraordinary General Meeting if the Company's financial matters are discussed. Members of the Supervisory Board, the Management Board and the certified auditor should, within the scope of their powers and to the extent required for settling the matters discussed at the General Meeting, provide clarifications and information concerning the Company to participants in the General Meeting.

The General Meeting may be attended by members of the Management Board and Supervisory Board, certified auditor, if the Company's financial affairs are to be discussed, experts invited by the body convening the General Meeting, the notary drawing up the minutes of the General Meeting, and representatives of the mass media. Other persons may participate in the General Meeting with the consent of the Chairman of the General Meeting.

According to the Company Statutes, the powers of the General Meeting shall include in particular:

- (i) review and approval of the Management Board Report on the operations of the Company and financial statements for the previous financial year, and granting approval to members of the Company's governing bodies for the performance of their duties;
- (ii) decisions concerning claims to remedy damage inflicted at the time of the Company's establishment or in connection with its management by the Management Board;
- (iii) sale or lease of the enterprise or an organised part thereof, as well as the creation of limited property rights therein;
- (iv) creation of the Company's capitals and funds and their allocation;
- (v) approval of the Company's long-term strategic plans;
- (vi) adopting resolutions on distribution of profit and coverage of loss;
- (vii) amending the Company's Statutes;
- (viii) increasing and decreasing the Company's share capital;
- (ix) dissolution or liquidation of the Company;
- (x) authorization for the Company to enter into a standby or firm commitment underwriting agreements;
- (xi) appointment or dismissal of two members of the Supervisory Board;
- (xii) setting down the rules for and levels of remuneration of members of the Supervisory Board;
- (xiii) approval of the Rules of the Supervisory Board;
- (xiv) dismissal or suspension of members of the Management Board;
- (xv) adoption of the Rules of the General Meeting;
- (xvi) other matters which pursuant to the provisions of the Commercial Companies Code or other laws, or pursuant to the Company's Statutes, rest within the exclusive competence of the General Meeting.

The General Meeting may adopt resolutions if at least half the Company share capital is represented. The General Meeting shall adopt resolutions by an absolute majority of the votes, unless the provisions of the Statutes or law required a qualified majority of the votes.

#### **5.11.2. Shareholders' rights and the manner of performance thereof**

Shareholders' rights and the manner of performance thereof result in principle directly from the provisions of the law which were partly incorporated in the Statutes and the Rules of the Company Shareholders' Meeting. One should note the right of Politra B.V. and its legal successors, provided for in § 13 Sec. 2 of the Statutes, to appoint and dismiss 3 (three) Members of Eurocash Supervisory Board which is dependent upon the entitled party's holding 40% or more shares in the Company share capital (see point 2.6 above).

### **5.12. The composition and changes in the composition of the managing and supervisory authorities of the Issuer and the committees thereof which took place during the last financial year**

#### **5.12.1. Management Board**

The Management Board manages the Company affairs and represents the Company. Two members of the Management Board acting jointly or one member of the Management Board acting jointly with a holder of a commercial power of attorney may make the statements of will and sign documents on behalf of the Company.

Activities of the Management Board are managed by the President of the Management Board. All members of the Management Board are obligated and entitled to jointly manage the Company affairs, in particular in the following scope:

- (i) determine the long- and medium-term development strategy as well as the main objectives of the Company operation, increase the Company value for the shareholders and report thereof to the Supervisory Board, evaluate the achievement level of such goals and modify thereof if necessary,
- (ii) define the Company's financial goals,
- (iii) implement and realize the long- and medium-term development strategy as well as the main Company operating objectives and financial goals,
- (iv) analyze major investment projects and the methods of financing thereof,
- (v) determine the principles of HR and remuneration policies, including:
  - appointment of the Company's key management members,
  - determining the principles of employment, remuneration and HR policies, as well as a periodical analysis of the HR situation of the Company,
- (vi) determine the Company's organizational structure,
- (vii) approve the annual and/or long-term Company budget,
- (viii) determine the internal division of duties and responsibilities of the Management Board Members,
- (ix) set down the Rules and other internal regulations of the Company, unless the provisions of the law or Statutes provide otherwise,
- (x) take decisions on matters of exceptional importance, as well as the matters and transactions which in the justified opinion of the Management Board Member may cause a significant risk to the Company,
- (xi) request the Supervisory Board to express an opinion on draft resolutions which are to be presented to the Shareholders at the Shareholders' Meeting,
- (xii) any other actions which go beyond the ordinary management of the Company.

In the remaining scope, respective Management Board members are responsible for independent management of the Company affairs resulting from the internal allocation of duties and functions determined by the decision of the Management Board.

The Management Board may adopt resolutions at the Management Board meeting or by circular letter, in writing or using direct distant communication methods. Resolutions of the Management Board are adopted by a simple majority of votes cast by the Management Board members. Minutes are taken of the resolutions. Proper notification of the meeting of all the Management Board members is required for the validity of the Management Board resolutions.

Detailed Management Board procedures are determined in the Management Board Rules adopted by the Management Board and approved by the Supervisory Board. The text of the current Management Board Rules is available at:

<http://www.eurocash.pl/en/Investorrelations/CorporateGovernance/tabid/67/Default.aspx>

The Company Management Board consists of 7 (seven) members. The Management Board comprises Messrs. Luis Manuel Conceicao do Amaral (President of the Management Board), Rui Amaral, Arnaldo Guerreiro, Pedro Martinho, Ryszard Majer, Jacek Owczarek and Ms. Katarzyna Kopaczewska.

The following changes took place in the composition of the Management Board in 2009:

- on 3 March 2009 Mr. Roman Stefan Piątkiewicz resigned from the position of the Management Board Member.
- on 22 November 2009 Mr. Jacek Owczarek was appointed as Eurocash Management Board Member.

#### **5.12.2. Supervisory Board**

The Supervisory Board is composed of 5 members, where the right to appoint and dismiss 3 (three) members of the Supervisory Board is held by the company Politra B.V. (or its legal successor) on the terms described in Point 2.5 above, while 2 members of the Supervisory Board are appointed and dismissed by the General Meeting. The dismissal of a Supervisory Board member is effective only when it is accompanied by the simultaneous appointment of a new Supervisory Board member.

The Board selects a Board chairman from amongst its members. The Supervisory Board may also dismiss the Board chairman from his function.

The Supervisory Board exercises on-going supervision of the Company operations in all areas. Pursuant to § 14 Sec. 2 of the Issuer's Statutes, the powers of the Supervisory Board include in particular:

- (i) review and assessment of the Management Board's report on the Company's activities and the Company's financial statements for their consistency with accounting books and documentation, as well as the actual state of affairs;
- (ii) assessment of the Management Board's recommendations concerning the distribution of profit or coverage of loss;
- (iii) submitting to the General Shareholders' Meeting an annual written report on the results of the assessment referred to above;
- (iv) appointing and removing, as well as suspending, for an important reason, Members of the Management Board;
- (v) issuing opinions on planned amendments to the Company's Statutes;
- (vi) approving – not later than by November 30th of each calendar year – annual budgets prepared by the Management Board and amendments to such budgets;
- (vii) issuing opinions regarding granting of loans or financial assistance as well as concluding agreements with any Member of the Management Board which fall outside the ordinary course of business;
- (viii) election of the expert auditor to examine the Company's financial statements;
- (ix) adoption of the uniform text of the Company Statutes;

- (x) other issues which under the binding legal regulations or other provisions of the Company's Statute require a resolution of the Supervisory Board.

The following actions of the Management Board shall require the Supervisory Board's consent issued in the form of a resolution:

- (i) decisions concerning joint-ventures with other entities;
- (ii) decisions concerning mergers with other entities as well as acquisitions of other entities or enterprises;
- (iii) incurring any liability in excess of PLN 100,000,000 and the encumbrance on the Company's assets with a value in excess of PLN 150,000,000, if such transactions have not been provided for in the annual budget;
- (iv) sale or lease or transfer of the Company's assets with a value in excess of EUR 1,000,000 or its zloty equivalent, if such a transaction has not been provided for in the annual budget;
- (v) issuing opinions concerning specification and changing of remuneration or terms of employment of Management Board Members;
- (vi) creation, issue/delivery, purchase or sale of shares in another subsidiary entity;
- (vii) creation and modification of any stock option scheme or incentive scheme of a similar nature for the Company's management and employees;
- (viii) the conclusion by the Company of a material agreement with a related entity within the meaning of regulations on the communication of current and periodical information by the issuers whose shares are quoted on the Stock Exchange in Warsaw S.A., except for typical transactions concluded on market conditions as part of the operating activity conducted by the Company with its subsidiary entity in which the Company is a majority shareholder.

The Supervisory Board performs its duties as a group. The Supervisory Board may, by way of a resolution adopted by a simple majority of votes, delegate individual Members to individually perform specific supervisory tasks.

Supervisory Board members perform their duties personally. However, they may participate in the adoption of resolutions of the Supervisory Board by voting in writing through another Supervisory Board member. The Supervisory Board may adopt resolutions at a session or in writing or by using long-distance communication means. Resolutions of the Supervisory Board are adopted by a simple majority of votes in the presence of at least 3 members of the Board. In the case of an even number of votes cast in 'favor of' and 'against' a resolution the Supervisory Board chairman shall have the casting vote. Moreover, the consent of the majority of independent Supervisory Board members is required for the adoption by the Supervisory Board of resolutions in the following matters:

- (i) any action by the Company or any of its related entity that causes the benefit for the Members of the Management Board;
- (ii) election of the expert auditor to examine the Company's financial statements;
- (iii) issuing opinions regarding granting of loans or financial assistance as well as concluding agreements with any Member of the Management Board which fall outside the ordinary course of business;
- (iv) granting the Management Board the approval to limit or waive in full the priority rights (pre-emptive rights) of the Company's shareholders with respect to any of the Company's shares to be issued within the limits of the authorized capital.

The detailed procedure of operations of the Supervisory Board is set out by the Supervisory Board Rules. The content of the applicable Supervisory Board Rules is available at the following address:

<http://www.eurocash.pl/en/Investorrelations/CorporateGovernance/tabid/67/Default.aspx>

The Supervisory Board of the Company is composed of 5 (five) members. The Supervisory Board is composed of the following: João Borges de Assuncao (Chairman of the Supervisory Board), Eduardo Aguinaga, António José Santos Silva Casanova, Ryszard Wojnowski and Janusz Lisowski. The status of independent Supervisory Board members is held by the following:

- (i) Messrs. Ryszard Wojnowski and Janusz Lisowski, as Supervisory Board members appointed by the General Meeting of the Company, and

- (ii) Messrs. João Borges de Assunção and António José Santos Silva Casanova appointed by the shareholder Politra B.V., who submitted representations to the effect that they meet the criteria of an independent Supervisory Board member.

Thus, 4 of the 5 Supervisory Board members of the Company are “independent members”.

### 5.12.3. Supervisory Board Committees

The following internal committees operate under the auspices of the Supervisory Board:

- (i) the Audit Committee, and
- (ii) the Remuneration Committee

The members of each of the said committees are selected by the Supervisory Board, where the Remuneration Committee should include at least one independent Supervisory Board member, while the Audit Committee should include at least two independent Supervisory Board members and one member who is a financial specialist, i.e. a person having pertinent experience in finance management and accountancy in public companies or other companies of comparable size.

The responsibilities of the Audit Committee shall include:

- (i) supervising the submission of financial information by the Company in the periodical reports, forecasts, etc,
- (ii) supervising the activities of external auditors of the Company,
- (iii) giving the opinion on the candidates for the Company’s external auditors to be elected by the Supervisory Board, where external auditors should be changed at least once every 7 years,
- (iv) supervising the relationship with the external auditor, including in particular assessing the external auditor’s independence, remuneration and any non-auditing work for the Company, as well as determining the involvement of the external auditor with respect to the content and publication of financial reporting,
- (v) each year evaluating the internal control system functioning and the significant risk management system functioning, as well as evaluating its own functioning in a form of an annual report of its deliberations, findings and relationship with the external auditor (including in particular his independence) to be included as a part of the Supervisory Board’s annual report to be presented at the Ordinary General Assembly.

The Audit Committee is composed of the following: Messrs. Eduardo Aguinaga (Chairman), António José Santos Silva Casanova and Ryszard Wojnowski.

The responsibilities of the Remuneration Committee shall include:

- (i) certifying to the Supervisory Board the existence of a remuneration policy for the Management Board, which is known to the Remuneration Committee in sufficient detail, including (a) the remuneration structure, (b) the amount of fixed remuneration, (c) the shares and/or options and/or other variable remuneration components and other forms of compensation, as well as the performance criteria and the application thereof,
- (ii) each year proposing for the Supervisory Board’s approval the opinion on the compliance of the remuneration policy of the Management Board and application thereof with regards to the desired standards of corporate governance,
- (iii) ensuring the disclosure to the Supervisory Board of the remuneration of the Management Board resulting from application of the remuneration policy,
- (iv) each year evaluating its own functioning in the form of an annual report of its activities to be included as a part of the Supervisory Board’s annual report to be presented at the Ordinary General Assembly.

The Remuneration Committee is composed of the following: Messrs. António José Santos Silva Casanova (Chairman), Eduardo Aguinaga and Janusz Lisowski.

The rules governing the operations of both committees are regulated in detail in Section VII of the Supervisory Board Rules available at the following address:

<http://www.eurocash.pl/en/Investorrelations/CorporateGovernance/tabid/67/Default.aspx>

### 5.13. Agreements which may in the future result in changes of the blocks of shares held

Apart from the incentive schemes for managers and employees, the Management Board of Eurocash is not aware of any agreements which could cause in the future a changed proportion of blocks of shares held by the shareholders.

### 5.14. Information on the employee shares control system

Below presented are incentive schemes based on the issue of Eurocash S.A. shares.

No.	Legal Basis	Number and Class of Eurocash Shares	Determined or Projected* Issue Price	Option Exercise Date
1.	Resolution of the Extraordinary Shareholders' Meeting No. 3 dated 14 September 2004 regarding the issue of bonds with the right of first refusal, conditional increase in share capital and the exclusion of the pre-emptive right of present shareholders, as amended, final wording pursuant to Resolution No. 2 dated 2 November 2004 and Resolution No. 1 dated 25 November 2004	Up to 3,193,550 Class B Shares	PLN 2.71 (issue price published in current report No.17.2007)	from 1 January to 31 December 2009
		Up to 3,193,550 Class C Shares	PLN 4.32 (issue price published in current report No. 53/2008)	from 1 January to 31 December 2009
2.	Resolution No. 17 of the Ordinary Shareholders' Meeting dated 25 April 2006 regarding the Incentive Scheme KDWT of 2006.	Up to 830,000 Class D Shares	PLN 4.82	from 1 April 2009 to 1 April 2010
3.	Resolution No. 19 of the Ordinary Shareholders' Meeting dated 25 April 2006 regarding the Third Employee Incentive Scheme	Up to 1,596,775 Class E Shares	PLN 7.87 (issue price published in current report No. 57/2009)	From 1 January 2010 to 31 December 2012
4.	Resolution No. 17 of the Ordinary Shareholders' Meeting of Eurocash S.A. dated 28 June 2008 regarding the Delikatesy Centrum Incentive Scheme of 2008	Up to 537,636 Class F Shares	PLN 6.51	from 17 August 2009 to 17 August 2010
5.	Resolution No. 18 of the Ordinary Shareholders' Meeting of Eurocash S.A. dated 28 June 2008 regarding the Fourth and Fifth Incentive and Bonus Scheme for Employees for the years 2008 and 2009	Up to 1,020,000 Class G Shares	PLN 10.15 = average price of Eurocash shares in November 2008 (PLN 10.75) adjusted by dividend paid (presently PLN 0.60)	from 1 January 2011 to 31 December 2013
		Up to 1,020,000 Class H Shares	PLN 9.63 = average price of Eurocash shares in November 2009 adjusted by dividend paid (presently PLN 0.30)	from 1 January 2012 to 31 December 2014

\* weighted average listing of Eurocash shares at the Warsaw Stock Exchange in November of a given year, adjusted by rights connected with shares (e.g. dividend payments) as at 31.12.2009.

### 5.15. Forecasted costs connected with the incentive schemes introduced

Costs connected with employee incentive schemes based on the issue of Eurocash S.A. (the "Company") shares are calculated by the Company throughout the rights acquisition period and depreciated monthly. The fair value of options is established on the basis of the Black-Scholes-Merton model.

According to his model, value of options is calculated based of the following parameters:

- **Grant date:** In case of motivation schemes based on issue of C, D, E shares, as grant date was set on the beginning of the option exercise period, and for schemes based on series F and G shares – grant date was set on the date of the resolution of the General Assembly, adapting the list of entitled persons within given scheme..
- **Option exercise date:** For all schemes as option exercise date the beginning of the option exercise period was assumed.
- **Risk-free rate:** Estimated based on the average field of the Treasury Bonds with tenor closest to the option realization date, as of the valuation date.
- **Volatility:** Calculated based on historical volatility of daily returns of Eurocash shares on the Warsaw Stock Exchange („WSE”) – considering 250 trading sessions prior to valuation date.
- **Option strike price:** According to the rules of schemes based on series E, G and H shares, option strike price amounts to the weighted average of Eurocash share price In November of 2006, 2007 and 2008 accordingly. For schemes based on series D and F shares, strike price amounts to PLN 4.82 and 6.52 accordingly.
- **Base (current) stock price:** Eurocash share price at closing of the trading session on WSE on the valuation date.

In 2009, the cost connected with the valuation of the incentive schemes based on the issue of Class D, E, F, G and H shares amounted jointly to PLN 4 350 940.32 as compared to the joint costs of incentive schemes in 2008 of PLN 5 714 431.08.

The Company estimates that the cost connected with the valuation of existing incentive schemes in the following years will amount to:

- in 2010: PLN 2 527 302.48 (scheme based on Class G and H Shares)
- in 2011: PLN 1 146 221.28 (schemes based on Class H Shares)

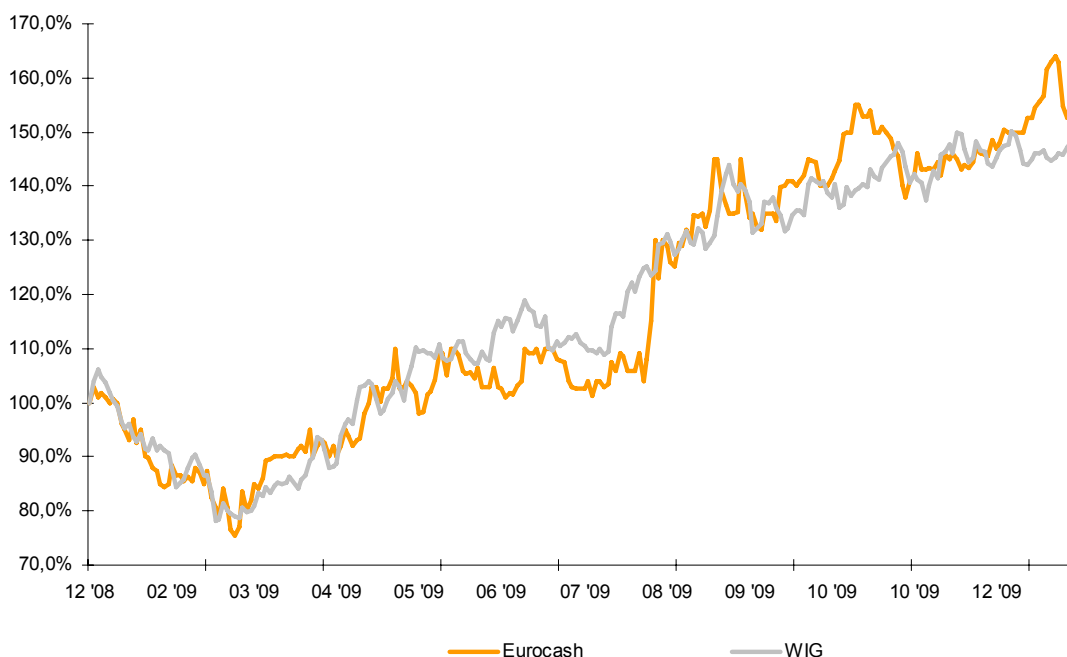
Depreciation of costs of the schemes based on Class G Shares shall end in 2010.

### 5.16. Eurocash listing on the Warsaw Stock Exchange in 2009<sup>1</sup>

The price for one share at the end of 2009 was 56% higher than at the end of 2008, whereas WIG increased by 47%. At the beginning of the year 2009 the price for 1 Eurocash share was PLN 10.00 (closing price at the end of 2008), and at the end of the year PLN 15.60. The lowest price for Eurocash shares was noted on 24 February 2009 when one share was worth PLN 7.55, and the highest price was noted on 22 December 2009, when it amounted to PLN 16.40 for one share.

Company capitalization as at 31 December 2009 amounted to PLN 2.1 billion as compared to PLN 1.3 billion as at the end of 2008.

**Chart 1 Eurocash share price performance vs. WIG index in 2009**



<sup>1</sup> Share prices are provided according to closing price on Warsaw Stock Exchange

## **6. Additional information**

### **6.1. Information on court proceedings**

In 2009 Eurocash was not involved into any legal suit in any court, nor in a body competent for arbitration proceedings nor an administrative body, which total value would amount to at least 10% of issuer's equity.

### **6.2. Information on significant agreements**

In 2009 the Eurocash entered into the following agreements considered as significant for its business activity:

- On 2 February 2009 Eurocash and its subsidiaries signed an agreement "liquidity management in the form of loans daily" with ING Bank Śląski SA ("Cash Pool"). The aim is to effectively managing the financial liquidity within the group of accounts. Cash Pool effects in financial statements have been presented in note 11 to separate financial statements.
- On 30 November 2009 Eurocash entered into an agreement to purchase 100% of shares in Batna sp. z o.o. ("Batna") – see current report no 53/2009 and 41/2009.

During 2009 there were no other significant agreements. The Management Board of Eurocash do not have any information on agreements between Eurocash shareholders.

### **6.3. Information on transactions with related entities**

During 2009 there were no significant transactions between the related companies within the Eurocash Group apart from the transactions being a result of normal business operation on the market. The information on such transactions were presented in additional information to the separate financial statements for 2009 in note no 30.

### **6.4. Forecasts**

The Management Board of Eurocash S.A. has not published financial forecasts for 2009.

### **6.5. Changes in the basic management principles**

In 2009 no changes in the basic management principles took place.

### **6.6. Agreements with members of the Management Board providing for compensation**

The Company has not executed any agreements with the members of the Management Board, providing for compensation in the event of their resigning or being dismissed from their positions without a sound reason.

Agreements with members of the Management Board consist that in case of a change of the main shareholder, i.e. change of the shareholder holding at least 50% and one share of Eurocash share capital (Politra B.V.), then the notice period in respect of the agreement will be 12 months.

## 6.7. Remuneration paid to the members of the Management Board and the Supervisory Board in 2009

Information on remuneration paid to the members of the Management Board and the Supervisory Board in 2009 is provided in the part of annual report containing the annual separate financial statements in note no 31.

## 6.8. Information on the registered audit company

The financial statement of Eurocash for 2009 has been audited by KPMG Audyt Sp. z o.o. on the basis of a contract concluded on 17 July 2009. The financial statement of Eurocash for 2008 was audited by KPMG Audyt Sp. z o.o. on the basis of a contract concluded on 8 July 2008.

The total fees specified in the contract with the registered audit company, payable or paid for the audit and review of the separate and consolidated financial statements and for other services are presented below:

	PLN '000	2009	2008
Audit of financial statements		130,0	100,0
Review of financial statements		120,0	95,0
Other services		85,0	21,0
<b>Total</b>		<b>335,0</b>	<b>216,0</b>

## 7. Representations of the Management Board

### 7.1. Accuracy and reliability of the reports presented

The members of the Management Board of Eurocash S.A. represent that, according to their best knowledge:

- the annual financial statements of Eurocash S.A. and comparable data have been drawn up in accordance with the applicable accounting principles and give a true and fair view of the economic and financial position of Eurocash S.A. and of the results of its operations,
- the report of the Management Board on the business activities of Eurocash S.A. in 2009 contains a true views of the development, achievements and position of Eurocash S.A., including a description of main risks and threats.

### 7.2. Appointment of the entity qualified to audit financial statements

The members of the Management Board of Eurocash S.A. represent that, KPMG Audyt Sp. z o.o., the entity qualified to audit financial statements, which audited the annual financial statements of Eurocash S.A., has been appointed in compliance with the applicable laws and regulations. The entity and the auditors have met the prerequisites for giving an impartial and independent opinion on the audit in accordance with the applicable provisions of the law.

## SIGNATURES OF THE MANAGEMENT BOARD MEMBERS

Position	Name and surname	Date	Signature
President	Luis Amaral	19 <sup>th</sup> April 2009	
Management Board Member Chief Executive Officer	Rui Amaral	19 <sup>th</sup> April 2009	
Management Board Member	Arnaldo Guerreiro	19 <sup>th</sup> April 2009	
Management Board Member	Pedro Martinho	19 <sup>th</sup> April 2009	
Management Board Member Human Resources Director	Katarzyna Kopaczewska	19 <sup>th</sup> April 2009	
Management Board Member Administration and Non-Commercial Purchasing Director	Ryszard Majer	19 <sup>th</sup> April 2009	
Management Board Member Financial Director	Jacek Owczarek	19 <sup>th</sup> April 2009	