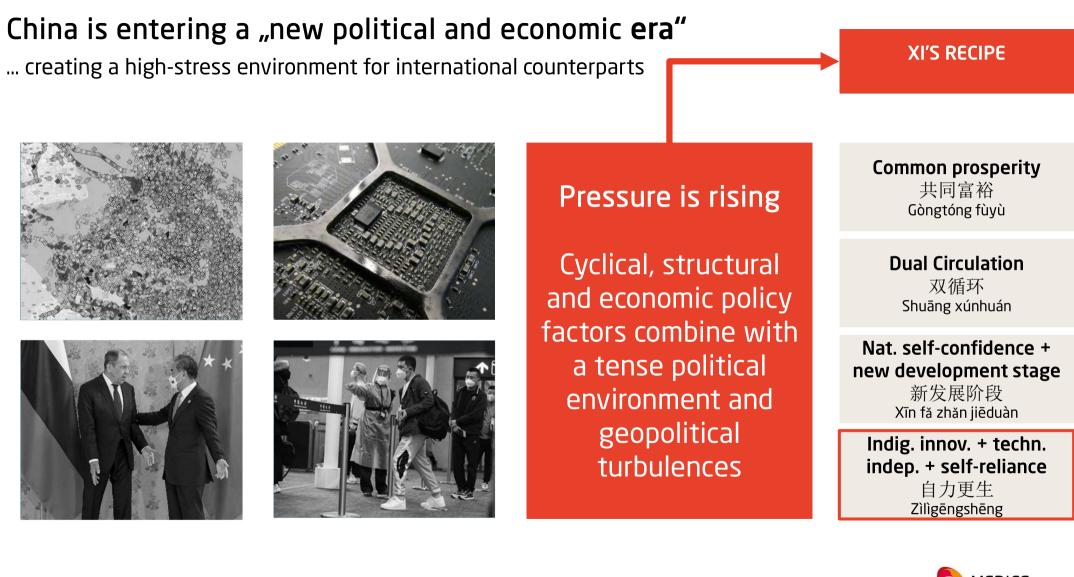




ISLA | 10. May 2023

China's quest for global tech leadership: What are the challenges European manufacturers must cope with?

Max J. Zenglein, Chief Economist



Economic policies prioritize long-term strategic targets

- Reform shift under Xi boosted the CCP's position in the economy:
 - The return of the Party as a central economic actor
 - An emphasis on securitization including economic and technological security
 - Rising nationalism and a politicization of economic decision-making
- Economic challenges ahead and rising geopolitical tensions are accelerating this trend

Mentioning of terminology in government work report



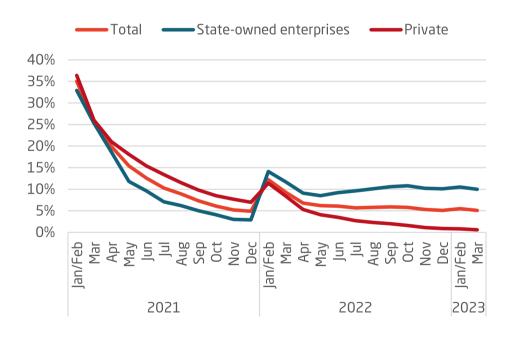
Source: MERICS PoliXi Tracker



Ideological driven policies are geared towards shaping China's economy

- The economic slowdown in 2022 is largely selfinduced
 - Zero-Covid exhaustion: reoccurring lockdowns and lack of exit strategy weighed down confidence
 - PoliXi-overdose: Tech and real estate crackdown, Common Prosperity, reducing emissions and financial risks all cut economic growth and have unknown side effects

Fixed asset investment by ownership, ytd yoy

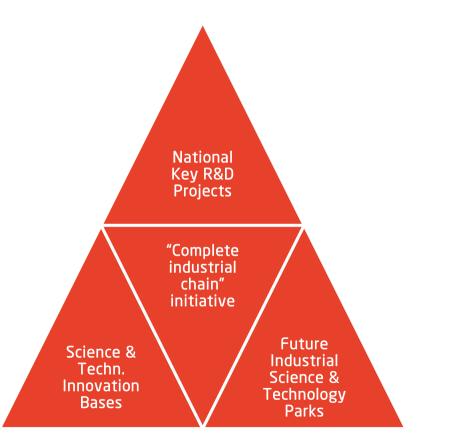


Source: NBS



All nation effort: economic actors need to align with national goals

- The CCP prioritizes the achievement of national strategic goals in order to become a global technology leader....
-and expects companies to follow suit
- Clear distinction between strategic and non-strategic business areas:
 - Strategic: Industry and research
 - Non-strategic: consumer internet or real estate
- China is building a new innovation ecosystem:
 - National Research Laboratories
 - Orientation of the financial system
 - "Little Giants" Empowering SMEs

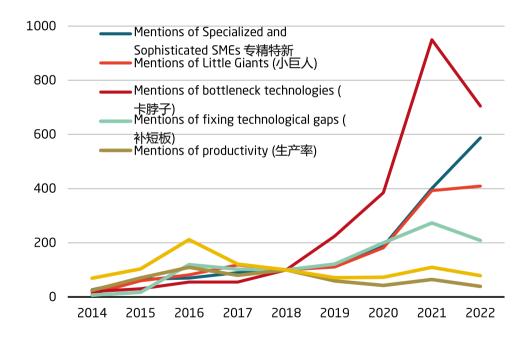




The incubator state: A new-style of industrial policy

- Unleashing innovation under guidance of the Party:
 - "Science has no borders, but scientists have motherlands" (President Xi in 2020)
 - Politburo study session in January: "We must mobilize resources nationwide to build up China's strategic scientific and technological strengths"
- New efforts focus on breaking foreign tech reliance "strangleholds"
- The private sector and SME's have a vital role to boost China's innovation capabilities

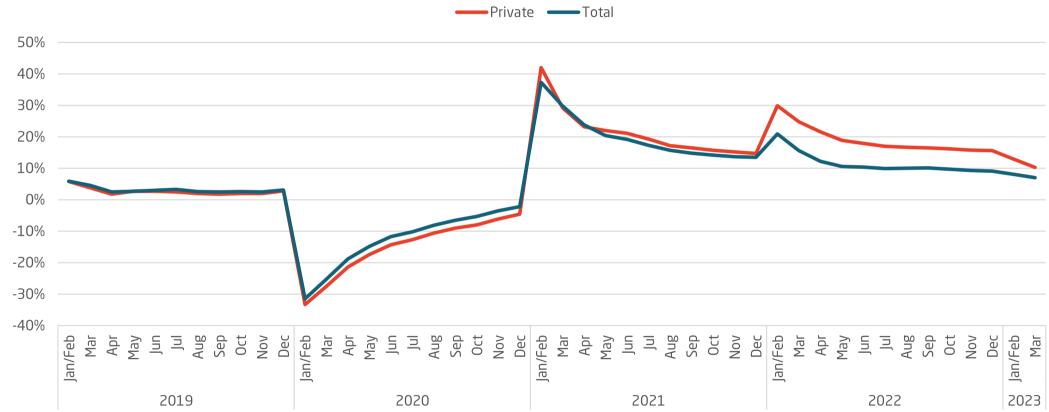
Mentioning in national and provincial policy documents, index 2018 = 100



Source: MERICS PoliXi Tracker



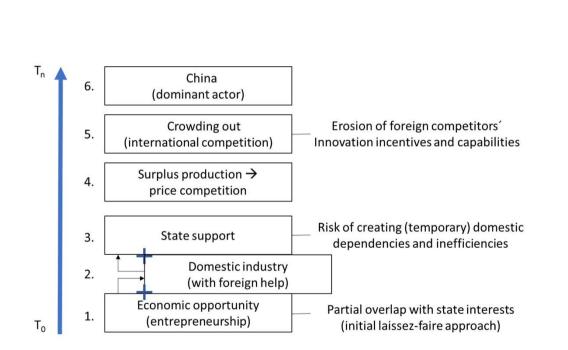
Prioritizing the real economy: Private sector investment is responding to national needs



Fixed asset investment in manufacturing, ytd yoy



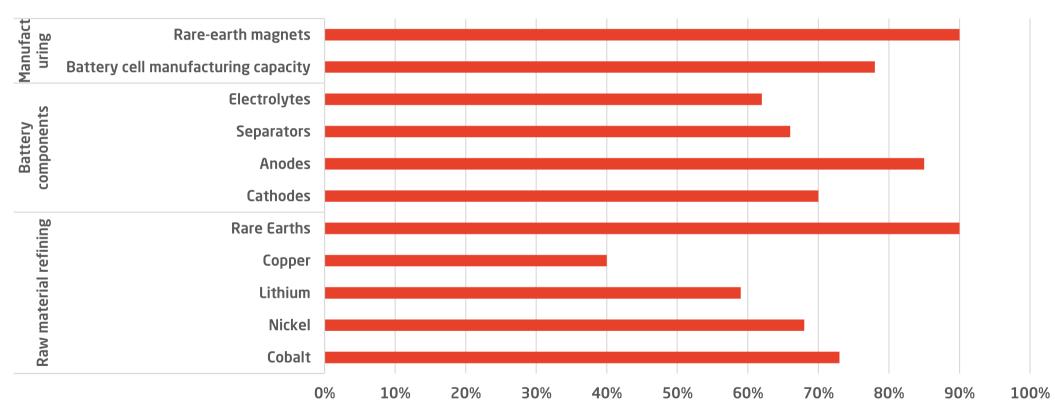
China is optimizing its industrial policy implementation



- Key focus on innovation, emerging tech and digitalization and national pride
- Guided market mechanisms have a vital role in improving efficiency in strategic sectors
 - Improve capital allocation by improving financial system
 - Encourage establishment of "hidden champions"
- Byond market share: focus on cross horizontal policies including smart manufacturing, digitalization, AI and standards



China dominates the EV supply chain



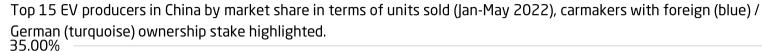
China's share of global refining and production of raw materials and EV supply chain components

MERICS Mercator Institute for China Studies

Source: Brookings; IEA; East Asia Forum.

Chinese producers dominate China's EV market

30.00% 25.00% 20.00% 15.00% 10.00% 5.00% 0.00% BYD SALCAMULINE Netta Nall Motors Cherry CACAION MO CHI MA FANINA thene changar LI AUTO LEAD NOTO 1e518 (leelly

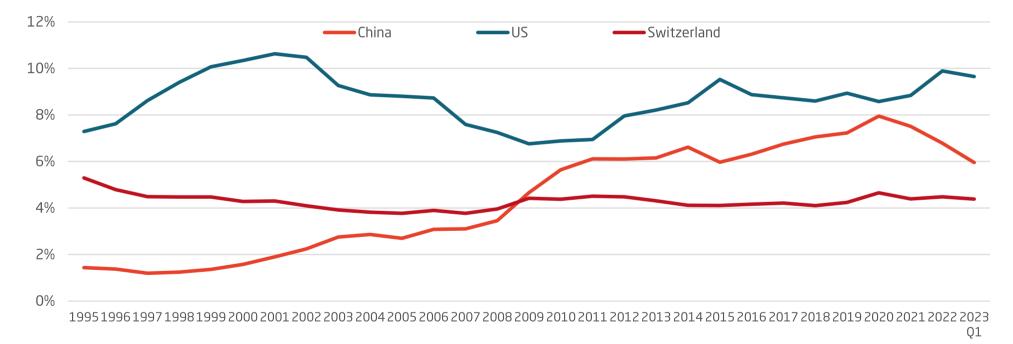




Source: CPCA. Note: EV includes BEV, PHEV and FCEV.

More self-sufficiency reduces the prospects for exports to China

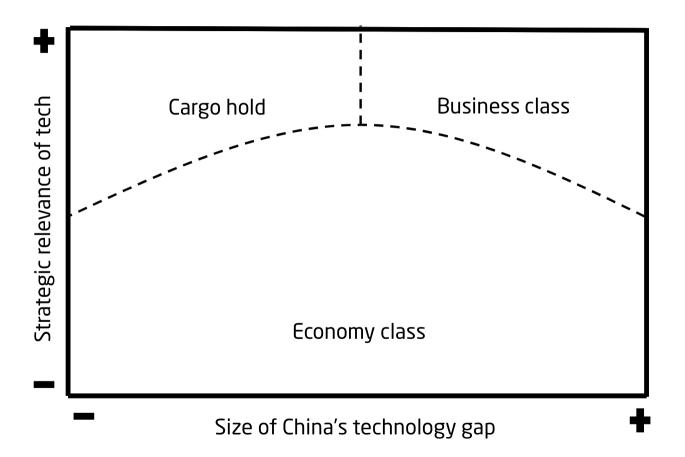
Share of German exports by destination



Source: Destatis

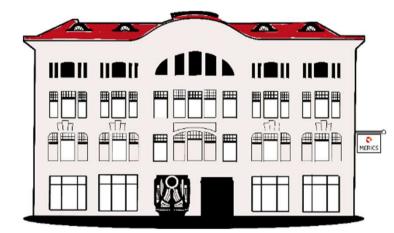


The market environment for foreign business is quickly changing



- China's innovation system (still) relies on foreign expertise
- The market size as well as the dynamic technological environment make China very attractive for foreign partners
- Foreign companies and academia should help:
 - Bringing technology and knowhow into the country
 - Increasing tech self-sufficiency and supply chain security
 - Strengthening competitive conditions in China
- Increasing competition in third-party markets





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