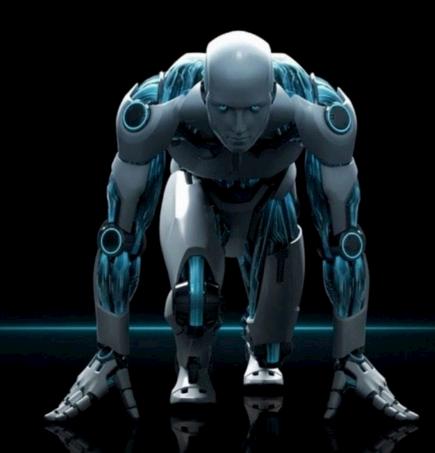
Heidelberg Driving Printing into a New Intelligent Era in China



ISLA Summit – 10th of November 2021

Amy Zhu - Head of Heidelberg Digital Unit China Arkin Pariltan - Head of Lifecycle Solutions Greater China







China – a diverse country (also in our business)



Very digital vs Very analog





- App communication instead of email
- Online payments in private situations
- Information sharing via platforms
- Remote Services ?
- Connected Equipment ?

Very Advanced vs Very Basic





- Big spread of company sizes and management style
- Age of equipment and new vs used equipment
- Quality & process management
- Etc.

China – a service market?





Service



Payment



Traditionally China is/ was an Equipment sales support / installation market

Service environment & characteristics very different to Western World

Service Characteristics



	China	Western World
Business Model	Cost Center Equipment Sales Support	Profit Center Business Unit
Loyalty to OEM	Low to No After Warranty decrease of touch points	Mid to High Decrease of touch point in older ages
# Alternatives	High to very high Especially @market leader	Low to mid
Price Differences	Factor 2-x times higher	+15-20%
Service Delivery Model	Highly transactional & analog No/low contract/ insurance approach	Recurring Models/ Contracts Helpdesk/ Remote Services
Customer Focus	Input Optimization = Cost Savings	Output Optimization



Centralized/ global solutions and models might not work in China Local Strategy necessary

Heidelberg China Service Development



Equipment Phase

- Strong growth phase
- Installation & Warranty
- Increase Capacity
- Re-active

Active BU Phase

- Product Portfolio
- Sales Channel & Management (CRM)
- "1st China Market Approach – Packages"
- From re-active to proactive (%- of active selling products increase)

Lifecycle Phase

- Merge of Business Units Service & Consumables
- Bundles of Service & Consumables
- Change from Input to Output Focus (OEE)
- Start/ try of Subscription Models
- Stronger Focus on Remote Service

Total Solution Provider Phase with Local Strategy

- Local/ individual brand in China for different customer/ price segments
- Omni-Channel approach
- Digital Services
- Blue Ocean

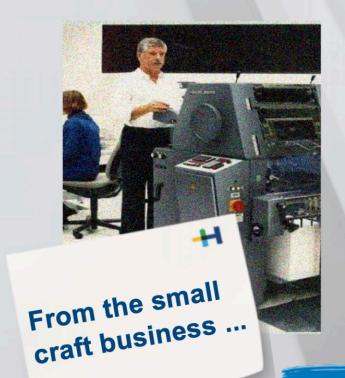
2005



Heidelberg China Total Solution Provider Approach

Printing ...From "black art" to industrial production = Print 4.0







... to the industrial company.



@ChinaPrint 21 first time Lifecycle Solutions in the Center of the Show
 → integrated Total Solution Provider Concept & Story



With our Solution Provider Approach We Support the Development into Print 4.0





Next step to traditional service offerings – Digital Smart Services



Performance Measurement

KPI & Performance Data

- OEE
- Key Production/ Performance Data

Benchmarking

• Comparison of same Equipment with same job profiles

Health condition of Equipment

ice & S₁ Big Data Services

- Predictive Monitoring
- Performance Services/ Upgrades

Remote services for trouble shoot

- eCall
- Video Support

Heidelberg Assistant.

Equipment Technology

Print Shop.

- Service Stat
- Performance
 Product Catalog

Administration.

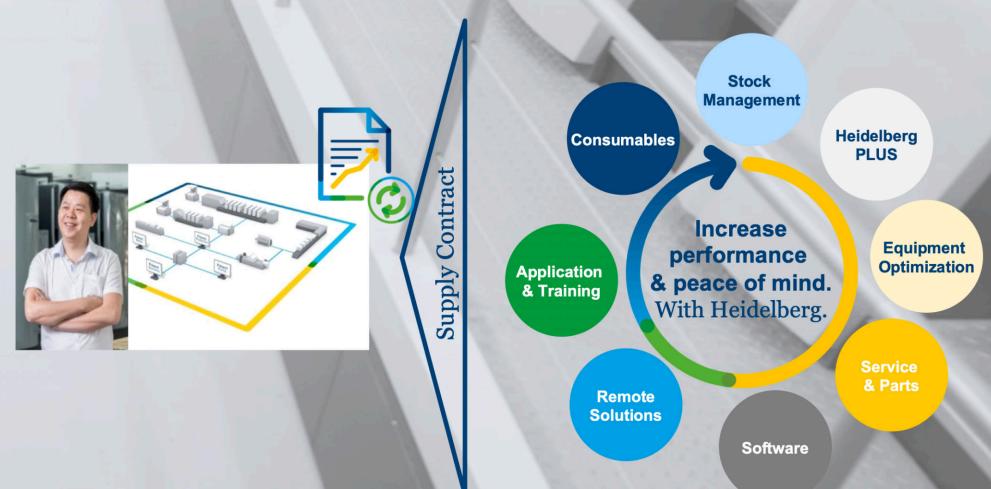
o My Profile

o My Service Contracts

o My Service Contracts

Output Optimization with Total Solution contract for different Print Jobs





Smart Print Shop (Print 4.0) requires a holistic view Demand of Consulting starts - we can offer this to the industry



Performance Measurement

KPI & Performance Data

- OEE
- Key Production/ Performance Data

Benchmarking

• Comparison of same Equipment with same job profiles





Factory Scope

Equipment Scope



Exclusive Partnership in China



Process Analysis



Process Optimisation



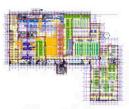
Future Viability



Equipment Potential Analysis



Value Stream Mapping



Process Design



Production Automation



Intra-Logistics



Industry 4.0



HEIDELBERG

Consulting

5S Training



Make Ready



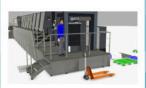
Color Management



IT Achitecture



Building Design



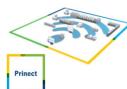
Factory Simulation



Roadmap



Speed Consulting



Prinect/ Workflow

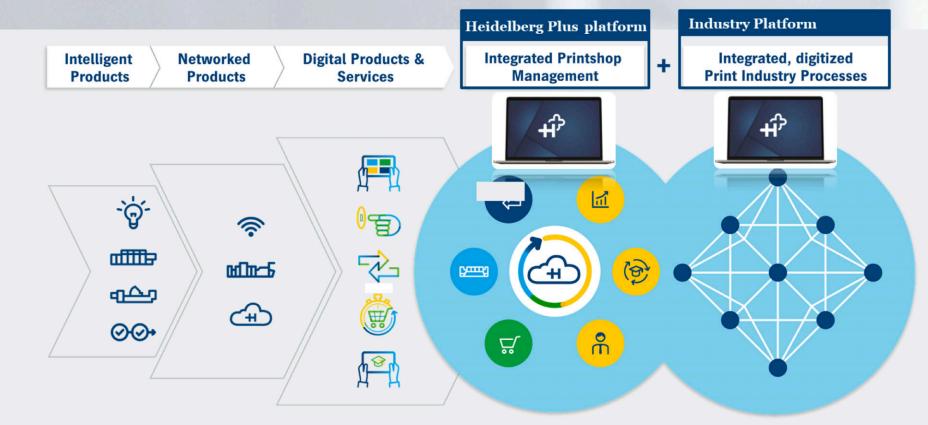


Training Portfolio



Going Digital in Customer Service

Heidelberg's Evolution From Products to integrated Printshop Management and Industry Platform



Industry Digital Ecosystem Shape the future of industry via platform



Industry digital ecosystem

Suppliers of complimentary products and services:
Logistic, financing, recruiting, material, service freelancers, software and consulting etc.

Trade associations

Competitor's customers

Industry KOLs & media

Other Printers or professionals

Newcomers

Core Heidelberg customers

(with machine installed and connected)

Direct customers

Extended enterprises

Suppliers of suppliers

Customers of customers

Administration

Heidelberg Plus Platform in China Customer view: one ID, one entrance, seamless experience with all HD digital touch points and applications



Cloud Based Heidelberg Plus Platform in China



Social Communication

- · Moment Sharing
- · Chat Window Forwarding
- · Customer Online Community

Videos & livestream





- · Product Teaser
- **Customer Interviews** Technology Know How





Event Livestreaming



· Hot News







- · Customer Stories
- · Industry Report
- Product e-Brochure



Portal in WeChat



Service portal

- Service Inquiry Portal
- · EO Consultancy Entry
- · Training Reservation

B2B eCommerce

- · Parts & Consumables
- Packages and Contracts
- Order, Payment & Deliver
- · Quotation creation

















Performance Report of the machines connected to Heidelberg Cloud For customer printing process optimization & equipment asset management



Snapshot of the mobile version display





■ Features and Functions

- ◆ Web browsing in PC and mobile
- ◆ Integrated into WeChat portal for easy access
- ◆ Production KPIs analytics and tracking
- Benchmarking report by cluster
- ◆ Service ticket submission
- Recommendations on performance improvement

B2B eCommerce for 6,000+ parts, consumables, packages and training An enterprise-level shopping, quotation creation & order tracking app.



Snapshot of the mobile version display



■ Features and Functions

- PC and mobile ends
- ♦ Integrated into WeChat portal for easy access
- ◆ Sales tool av. for field sales and back-office to create the quotation
- **♦** Online Payment
- ◆ Contract execution balance
- Logistic status update
- ◆ Live service

Administration.

o My Service Contracts

O My Service Contracts

Thank You. Questions?



