

EXECUTIVE REPORT 2018



# Coaching in Hungary

## A Coaching Magyarországon

Jonathan Passmore, Hazel Brown, Judit Ábri von Bartheld et al



**EMCC**  
European Mentoring &  
Coaching Council

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## European Coaching and Mentoring Research Consortium

This research was commissioned by EMCC and was undertaken by a team of researchers in 50 countries across Europe. The research was sponsored by the Henley Centre for Coaching.

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# Contents

|  |    |
|--|----|
| Lead research partners .....                       | 4  |
| Introduction .....                                 | 5  |
| The development of coaching in Hungary .....       | 6  |
| Biographical information .....                     | 8  |
| Coaching practice .....                            | 9  |
| Reflective practice and supervision .....          | 10 |
| Continuous professional development .....          | 11 |
| Conceptual models .....                            | 12 |
| Diversity of approaches .....                      | 13 |
| Evaluation .....                                   | 15 |
| Contracting for corporate coaching assignments ... | 16 |
| Coaching ethics .....                              | 18 |
| Commissioning coaching .....                       | 21 |
| Research partners .....                            | 22 |

# Lead research partners

## The Henley Centre for Coaching



**Henley**  
Business School

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The Henley Centre for Coaching is a research and coach training centre at Henley Business School. The Centre is recognised as a world leader for coach training and research, having trained over 2,500 coaches over the past decade. The Centre provides professional coach training with a Professional Certificate in Coaching and an MSc, which are delivered in the UK across Europe and in the Middle East and Africa. Henley's team is actively engaged in research, contributing to journals, books and best practice publications.

Current research projects include neuroscience and coaching, coach identity and coach development, coaching competences, supervision and coaching ethics. The Centre also provides continuous professional development and supervision for coaches across the world. You can join the Henley Centre for Coaching and access our research, resources, supervision and bi-monthly webinars.

To find out more about Henley's coaching activities in the UK and Europe visit:

[henley.ac.uk/coachingcentre](https://henley.ac.uk/coachingcentre)

**EMCC**

European Mentoring &  
Coaching Council



The EMCC exists to develop, promote and set the expectation of best practice in mentoring, coaching and supervision across Europe and beyond, for the benefit of society. EMCC International is a council made up of countries providing coaching and mentoring membership in affiliated countries. Direct membership is available globally where an affiliation does not exist. The EMCC was founded in 1992 by David Clutterbuck, David Megginson, Bob Garvey, Kim Langridge, Julie Hay, Eric Parsloe and Sir John Whitmore.

As of 2018, it has affiliations in 25 countries: Belgium, Cyprus, Croatia, Czech Republic, Denmark, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Luxembourg, Morocco, the Netherlands, Norway, Poland, Romania, Spain, Sweden, Switzerland, Serbia, Turkey, Ukraine and the United Kingdom. The EMCC provides course accreditation, alongside individual accreditation for coaches, mentors and supervisors.

Details can be found at:

[emccouncil.org/eu/en/accreditation](https://emccouncil.org/eu/en/accreditation)

Membership is open to everyone.

## Researchers

The research was co-ordinated by:

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Henley Business School, University of Reading, UK

### Dr Hazel Brown

University of Winchester, UK

### Judit Ábri von Bartheld

Henley Business School, University of Reading, UK

The European Coaching and Mentoring Research Consortium project involved a collaboration with over 50 academics and practitioners, and over 100 professional bodies across Europe.

# Introduction

**This report provides an overview of the Hungarian results from *The State of Play in European Coaching & Mentoring (2017)* research project, and compares these with the results from Europe and the UK.**

## Research method

The aim of the research project was to extend beyond traditional institutional networks and the main European languages (English, French, German and Spanish), to provide a more inclusive research study, recognising the equal value of all European countries, languages and cultures, and of the different professional bodies and institutions.

The research questions were designed by the researchers in collaboration with the EMCC, and were adapted during the development phase. For each country, a research partner or team was identified and a National Research Lead was consulted on whether the survey should be translated, and which language(s) should be used. The National Research Leads led the translation process, which involved initial translation and an independent review.

The survey was launched on 1 March 2017 in 31 languages, ranging from English, Spanish, French and German, to Hungarian, Catalan and Serbian.

The survey was publicised through established coaching federations and management bodies, as well as online through social media interest groups. In total, approximately 100 organisations committed to sharing the research link with their members or to publishing details of the research on their website.

Participants took, on average, 25 minutes to complete the questionnaire.



# The development of coaching in Hungary

**Coaching in Hungary has primarily emerged from the activities of local and international consulting and training companies. Business coaches first appeared at the end of 1990s.**

**Coaching development has progressed from the early 2000s, when several coach training programs started. The demand for coaching was initially from international companies working in Hungary, but more and more Hungarian companies now use coaching.**

Since 2000, more coach training schools have been set up and different coaching trends and styles have started to appear. Coaching courses are included in a number of university programmes, such as: Pünkösdi Teológiai Főiskola, Eötvös Loránd University, Budapest Metropolitan University, Károli Gáspár Református Egyetem, and Budapest Business School.



The Hungarian professional coaching bodies were originally established around coaching schools as alumni gatherings. In 2012, some of the professional bodies came together and established the Magyarországi Coach Szervezetek Szövetsége (MCSz) (Federation of Hungarian Coach Organisations) in order to provide self-regulation and official representation for the Hungarian coach community.

Currently MCSz has 11 member organisations: CoachOK Szakmai Szövetsége, European Coaching Association (ECA), SOLUTIONFOCUS Egyesület, Etalon Coaching Társaság, Magyar Coach Egyesület, International Coach Federation (ICF), Üzleti Coach Egyesület, Professzionális Coaching Egyesület, Magyar Gestalt Egyesület, European Mentoring & Coaching Council (EMCC), and Magyar Szupervizorok és Szupervizor-Coachok Társasága (MSZCT) (Association for Hungarian Supervisors and Supervisor-Coaches).

The membership of this federation of organisations was over 800 in 2017.

Coaching supervision is supported and promoted by all Hungarian professional coaching bodies. Since 2010 it is becoming more popular, but it is still far from being an everyday practice. The MSZCT represents supervision, with a membership of over 100 people in 2017.

Popular coaching trends in Hungary are Gestalt, Solution Focus, NLP, Mindfulness and Transactional Analysis.

Attracting clients, meanwhile, is the most common challenge that coaches face in Hungary.

**Judit Ábri von Bartheld**  
**Hungarian National Research Lead**

# A coaching fejlődése Magyarországon

**Magyarországon a coaching fejlődése főleg a nemzetközi tanácsadó és tréning cégek aktivitásának köszönhetően indult el. Üzleti coachok a 90-es évek végén jelentek meg. A fejlődés az ezredforduló után lendült meg a coach képzések indulásával. A coaching iránti igény főleg a nemzetközi cégek privilégiuma volt, azonban ez mára változóban van és egyre több magyar tulajdonú cég is alkalmaz coachingot.**

Folyamatosan egyre több coach iskola alakul és egyre több stílus, irányzat jelenik meg. Ma már több egyetem is kínál coach képzést. (Pl. Pünkösdi Teológiai Főiskola, Eötvös Loránd Egyetem, Budapesti Metropolitan Egyetem, Károli Gáspár Református Egyetem, Budapesti Gazdasági Egyetem.

A magyar coaching szakmai szervezetek általában egyes iskolák köré szerveződtek diákjaikat tömörítve.

2012-ben több coaching szervezet megalapította a Magyarországi Coach-szervezetek Szövetségét (MCSz) azzal a céllal, hogy a Magyar coach társadalom számára érdekképviseleti és önszabályozási lehetőséget biztosítson.

Jelenleg 11 coach-szervezet tagja az MCSz-nek: CoachOK Szakmai Szövetsége, European Coaching Association (ECA), SOLUTIONFOCUS Egyesület, Etalon Coaching Társaság, Magyar Coach Egyesület, International Coach Federation (ICF), Üzleti Coach Egyesület, Professzionális Coaching Egyesület, Magyar Gestalt Egyesület, European Mentoring & Coaching Council (MCC), Magyar Szupervízorok és Szupervízor Coachok Társasága

2017-ben a tagszervezetek tagsága 800 fő felett volt. Egyéb szervezetek és társaságok tagjai között is találhatóak coachok.

A coaching szupervízió elterjedését a legnagyobb hazai és nemzetközi coach szervezetek támogatják. 2010-től egyre népszerűbb, de még nem mindennapi gyakorlat. A Magyar Szupervízorok és Szupervízor Coachok Társasága (MSZCT) képviseli a szupervíziót több, mint 100 taggal.

Magyarországon a leggyakoribb coaching irányzatok: Gestalt, Solutionfocus, NLP, Mindfullnes, TA. A magyarországi coachok leggyakoribb kihívása az ügyfélszerzés.

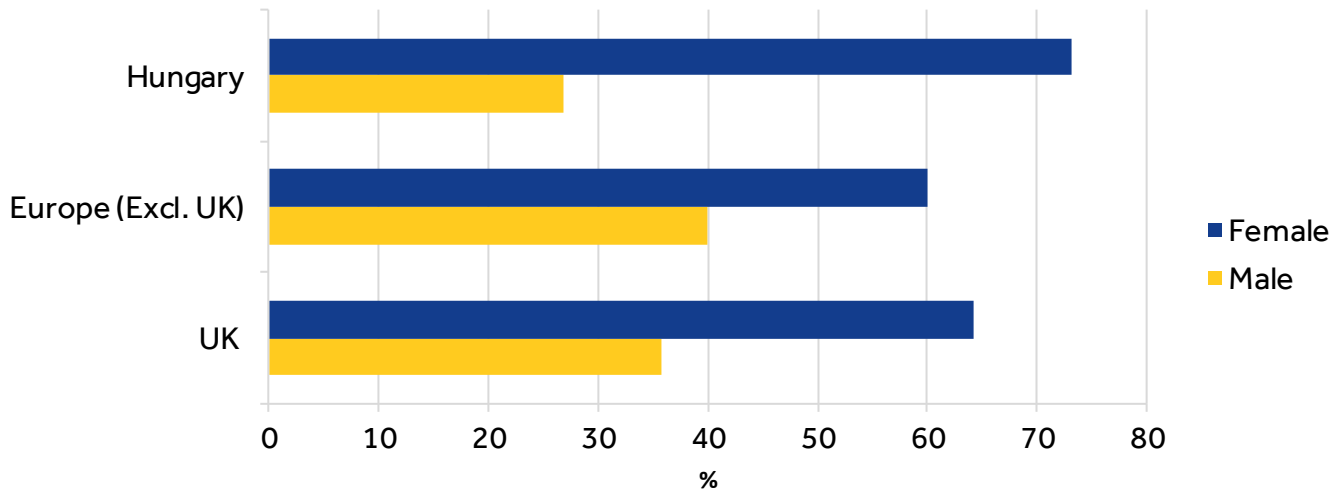
**Judit Ábri von Bartheld**  
**Hungarian National Research Lead**



# Biographical information

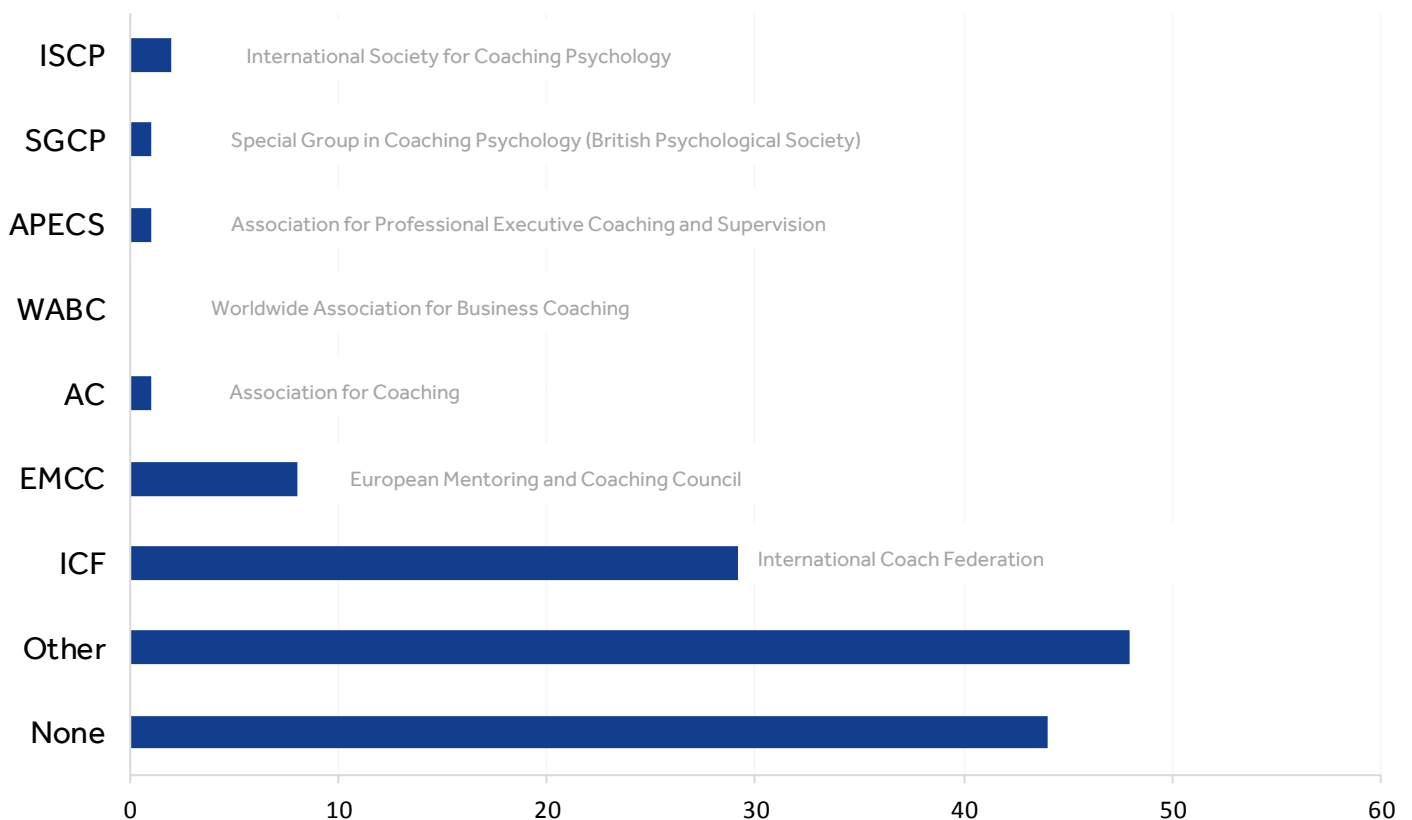
In total, 134 participants from Hungary completed the online questionnaire, from a total response of 2,898 from across Europe, of which 946 were from the UK.

**Diagram 1: Gender of respondents**



**Diagram 2: Membership of professional coaching associations**

Q1.6 Which coaching and mentoring bodies are you a member of?





# Coaching practice

Diagram 3: Proportion of working time spent delivering coaching

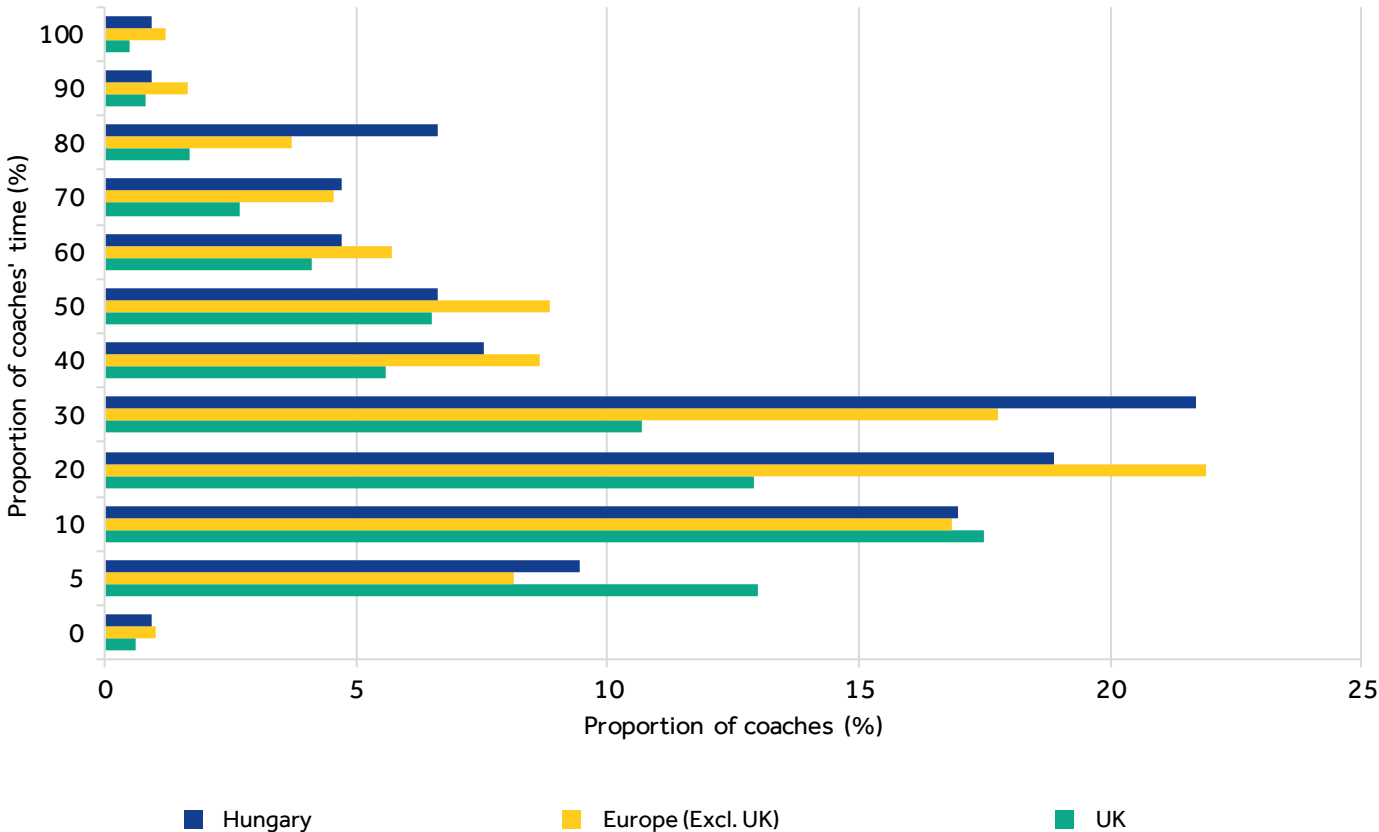
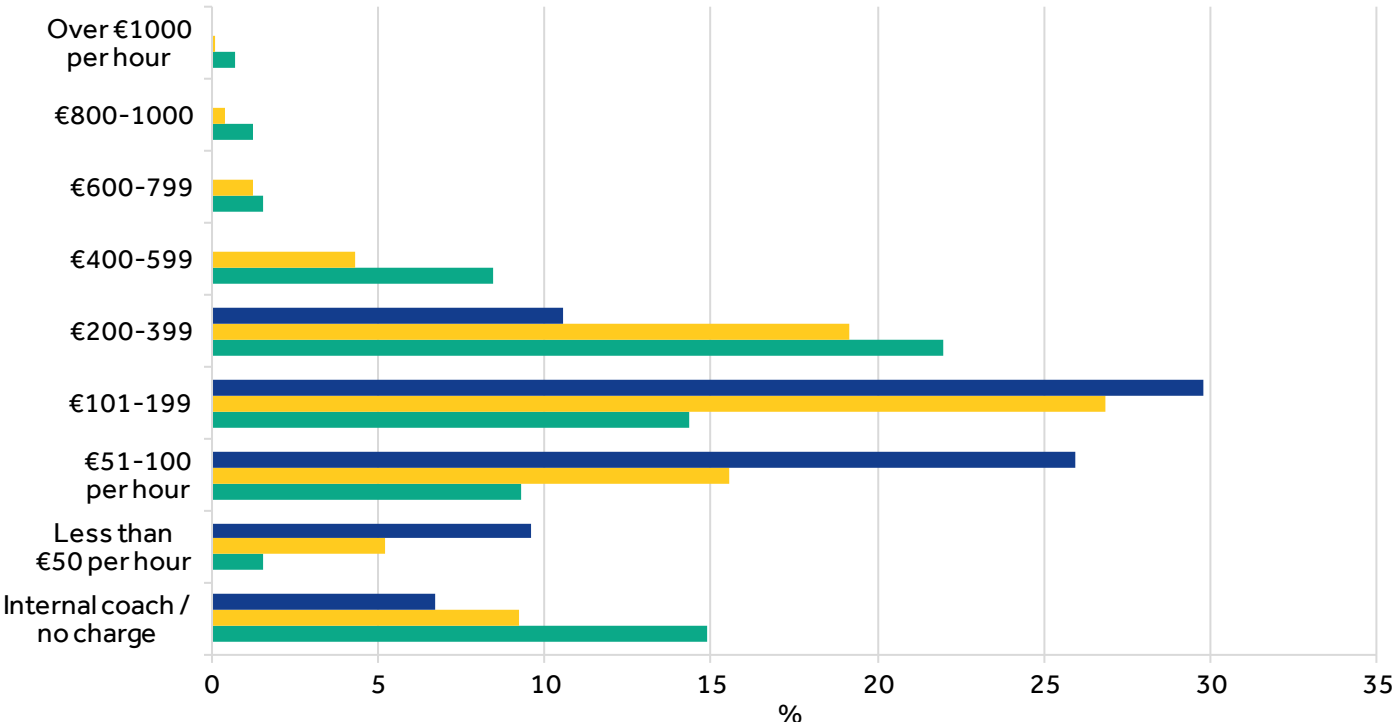


Diagram 4: Hourly fee rates: Corporate funded coaching

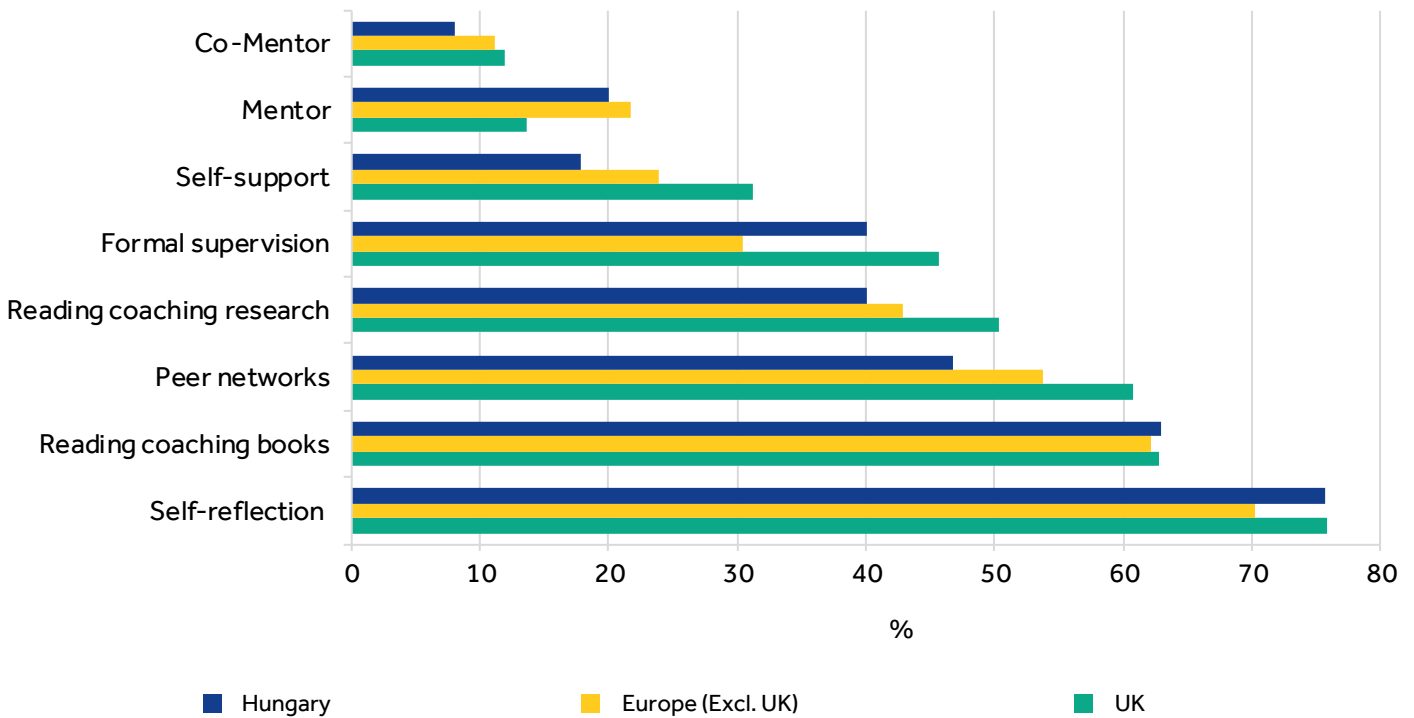
Q5.6 Fee rates for corporate clients



# Reflective practice and supervision

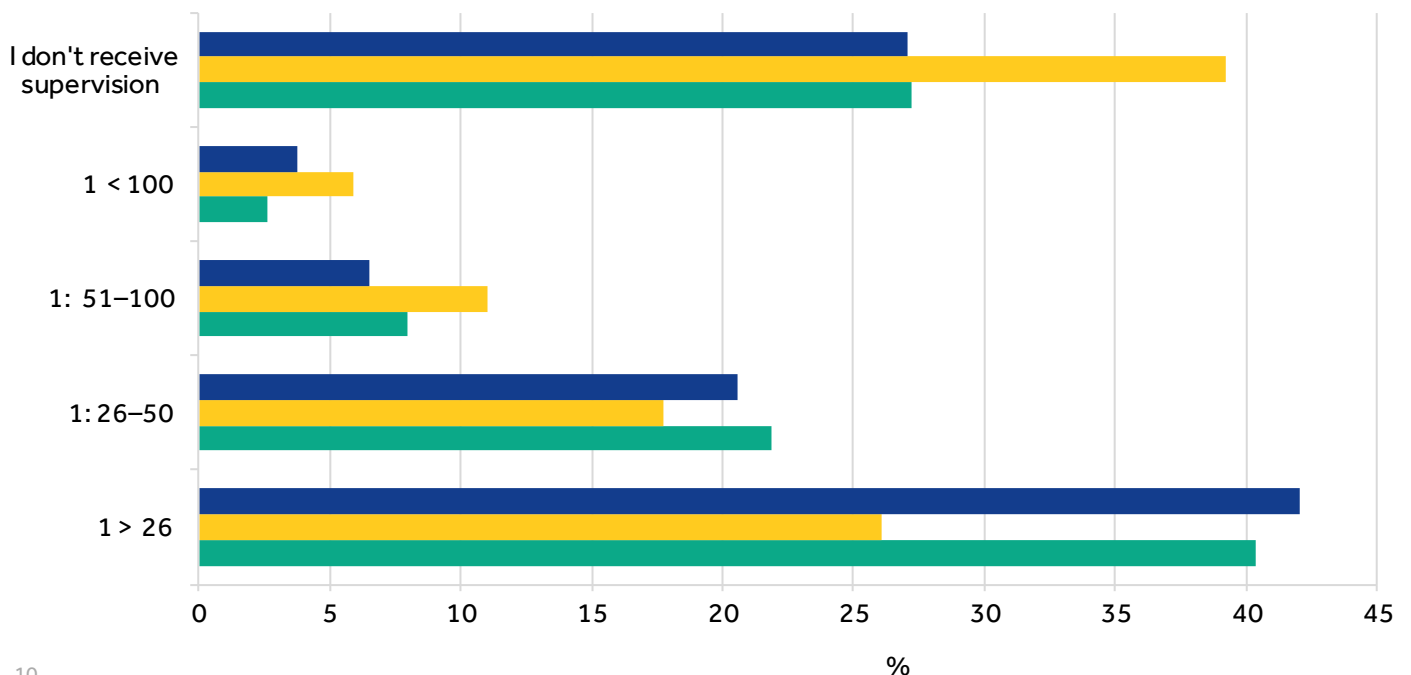
**Diagram 5: Methods of reflection**

Q6.1 What methods do you use to reflect on your practice?  
(You can select more than one option)



**Diagram 6: Frequency of supervision  
(based on ratio of 1 hour of supervision per X hours of coaching)**

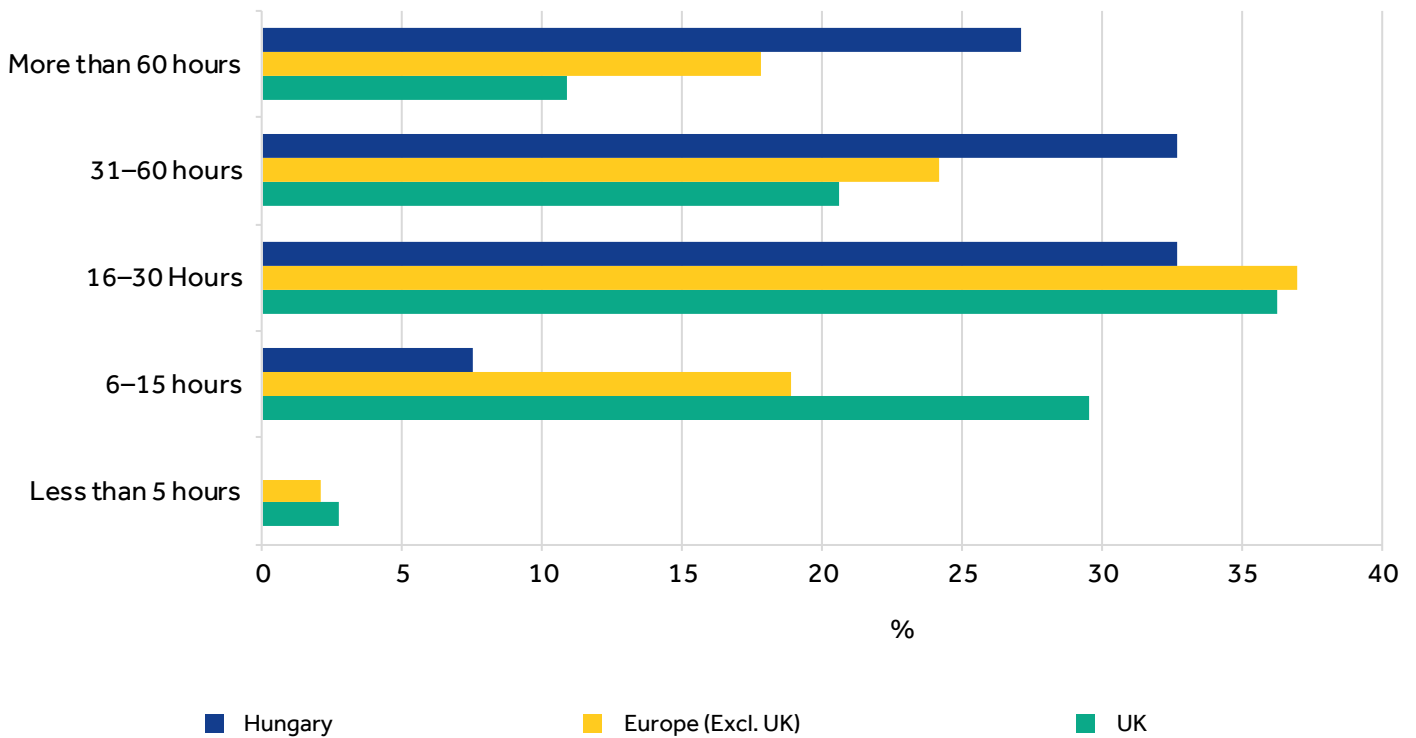
Q6.4 How often do you receive formal coaching supervision?



# Continuous professional development

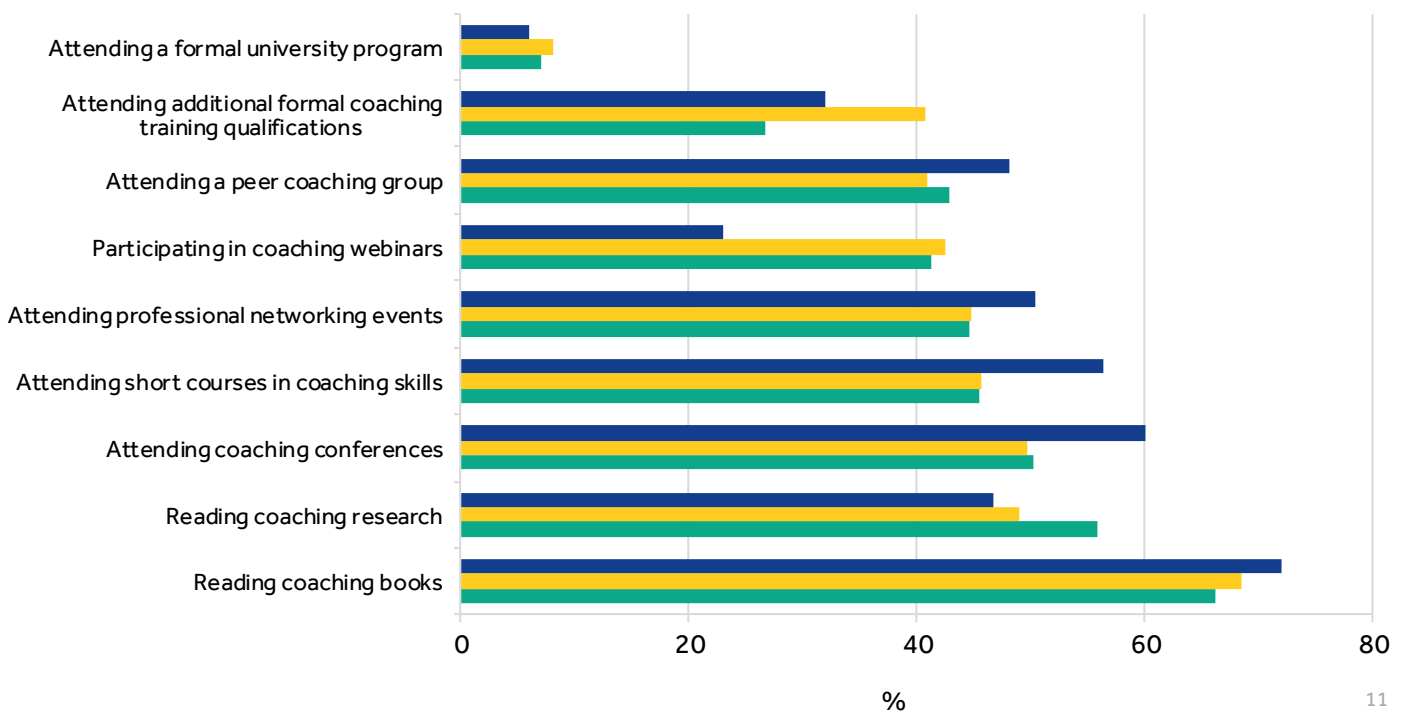
**Diagram 7: Time invested in CPD**

Q7.1 How do you divide your working time?



**Diagram 8: Keeping up to date**

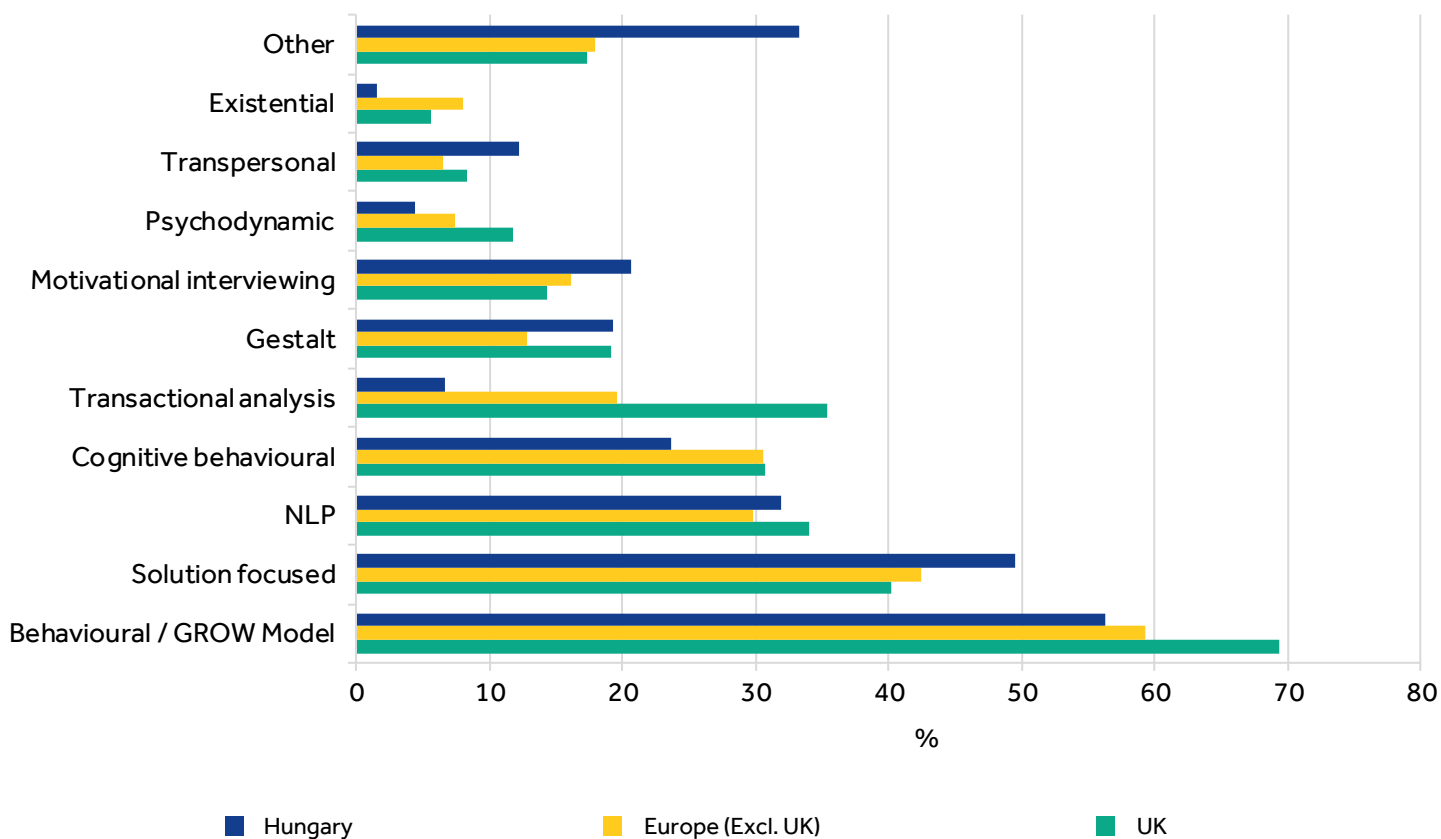
Q7.2 How do you keep up to date in your coaching practice?  
(You can select more than one)



# Conceptual models

**Diagram 9: Coaching practice**

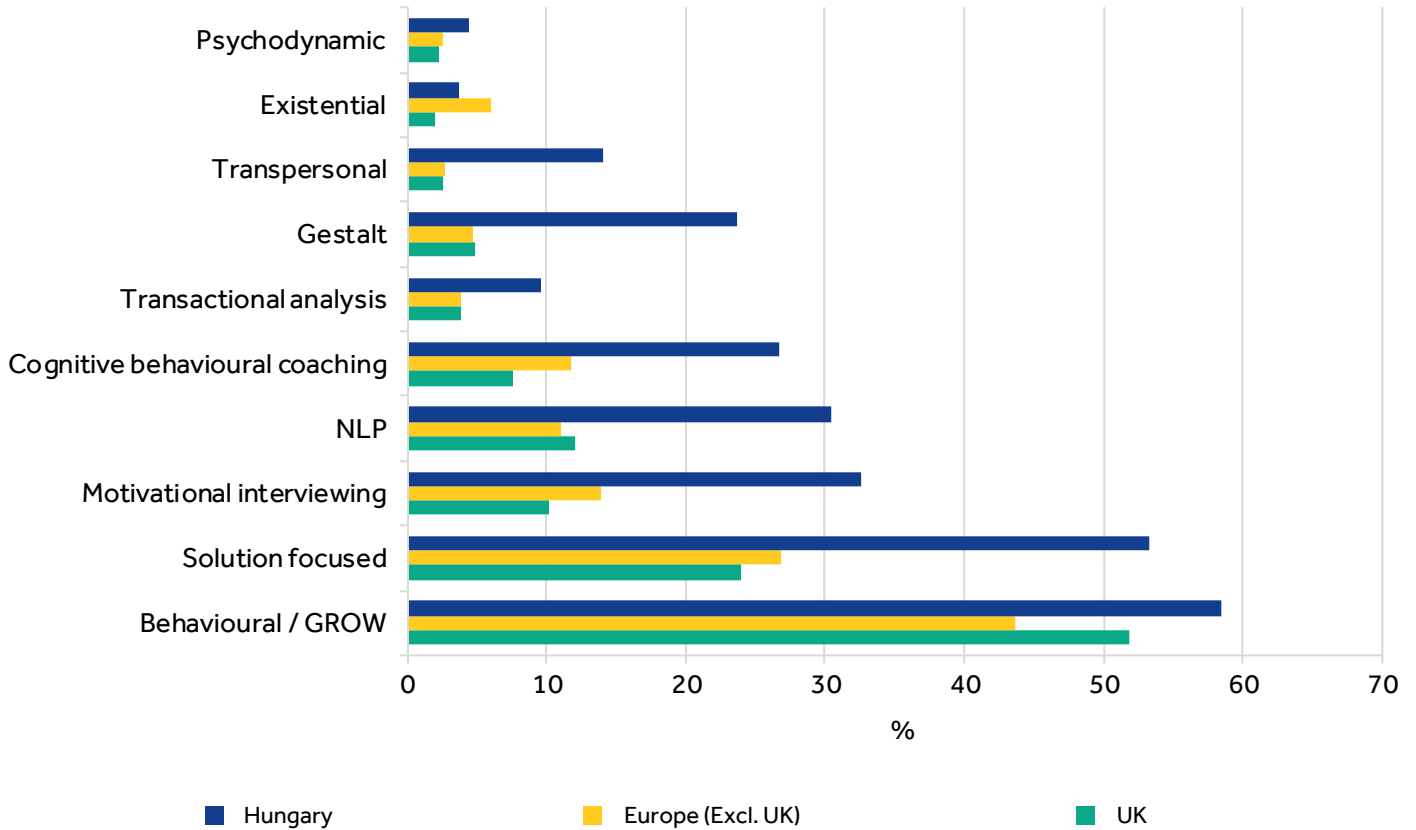
Q9.2 Which models do you use in your coaching practice?  
(You can select more than one)



# Diversity of approaches

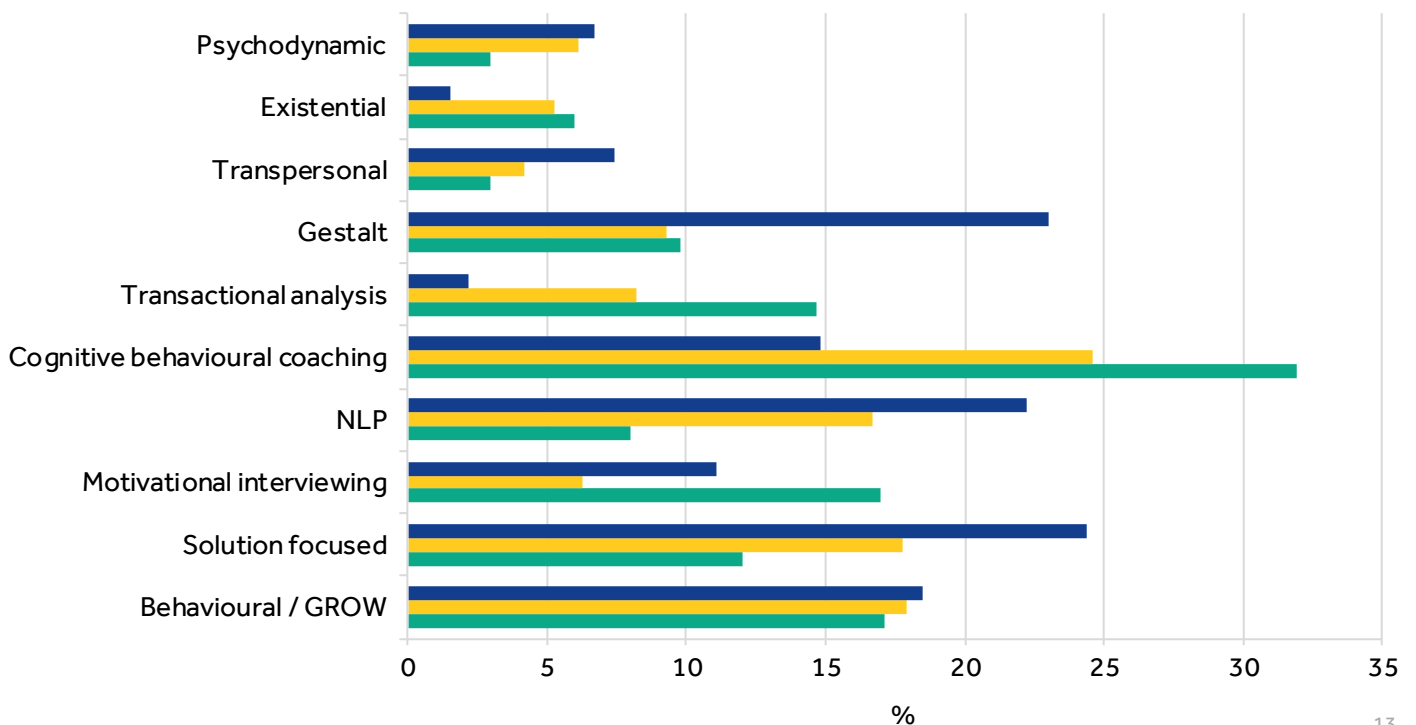
**Diagram 10: Presenting issue 1 – Career change**

Q9.3 What model do you use with the following presenting issue?



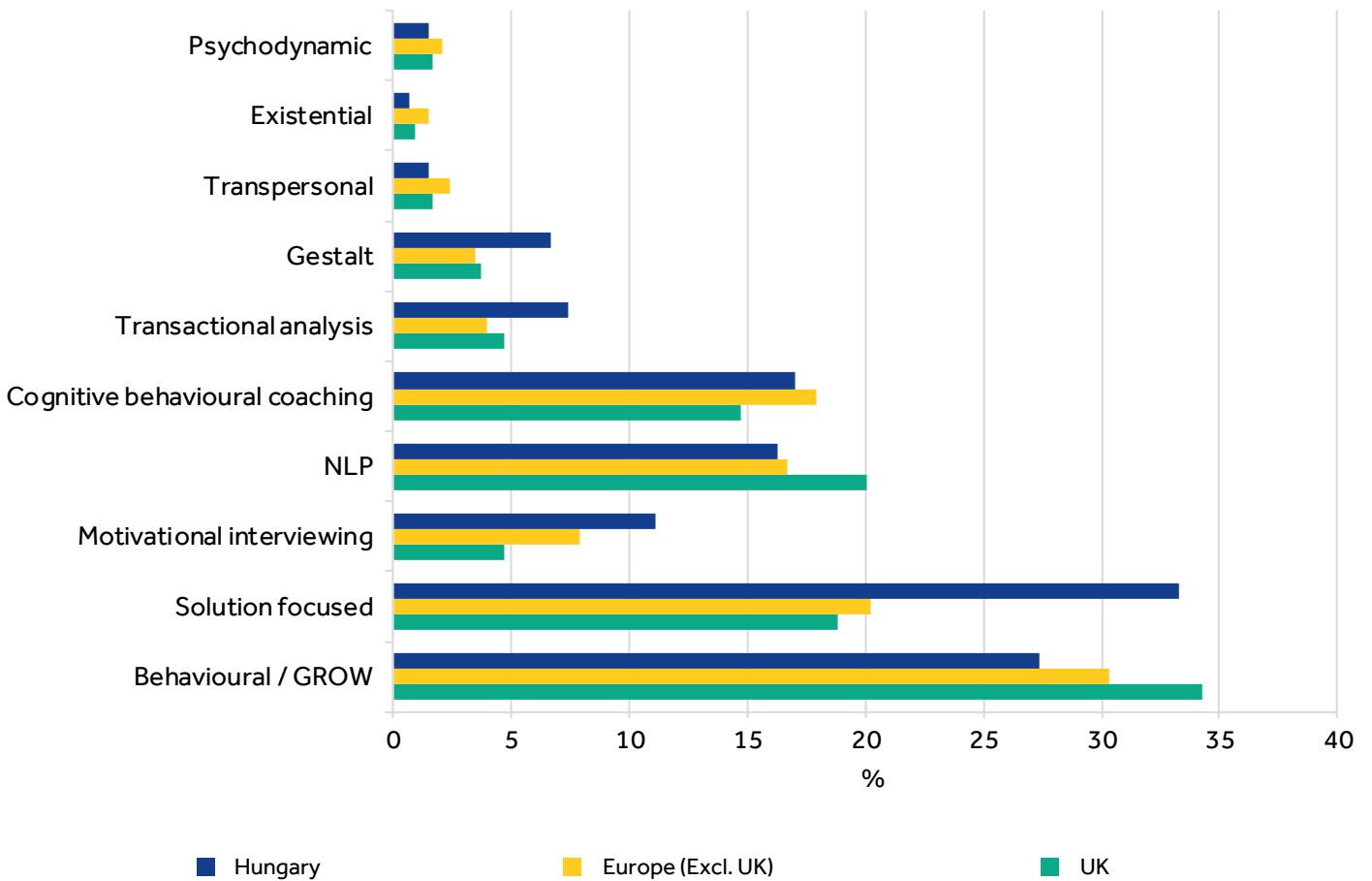
**Diagram 11: Presenting issue 2 – Workplace stress**

Q. What model do you use with the following presenting issue?



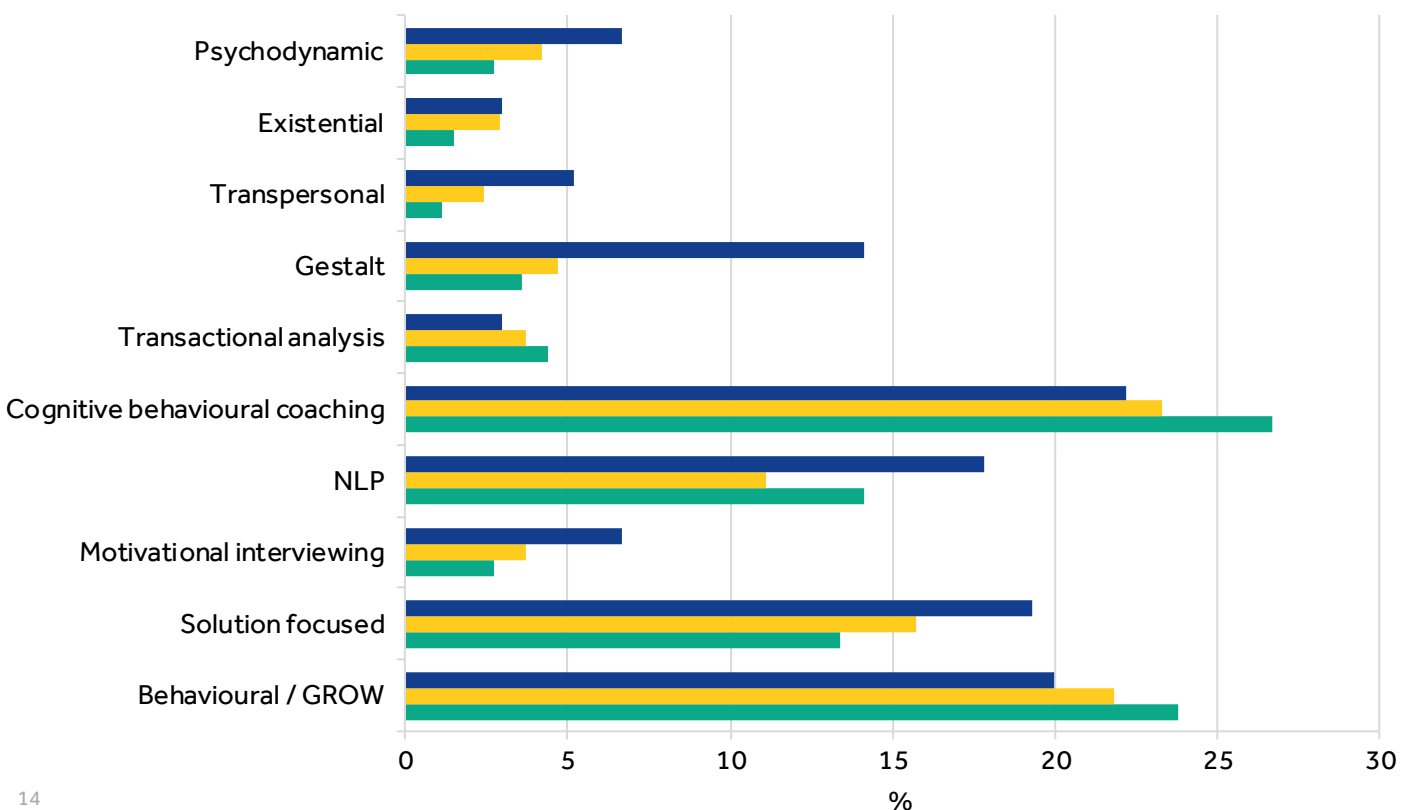
## Diagram 12: Presenting issue 3 – Improving presentation skills

Q. What model do you use with the following presenting issue?



## Diagram 13: Presenting issue 4 – Persistent checking of non-work emails

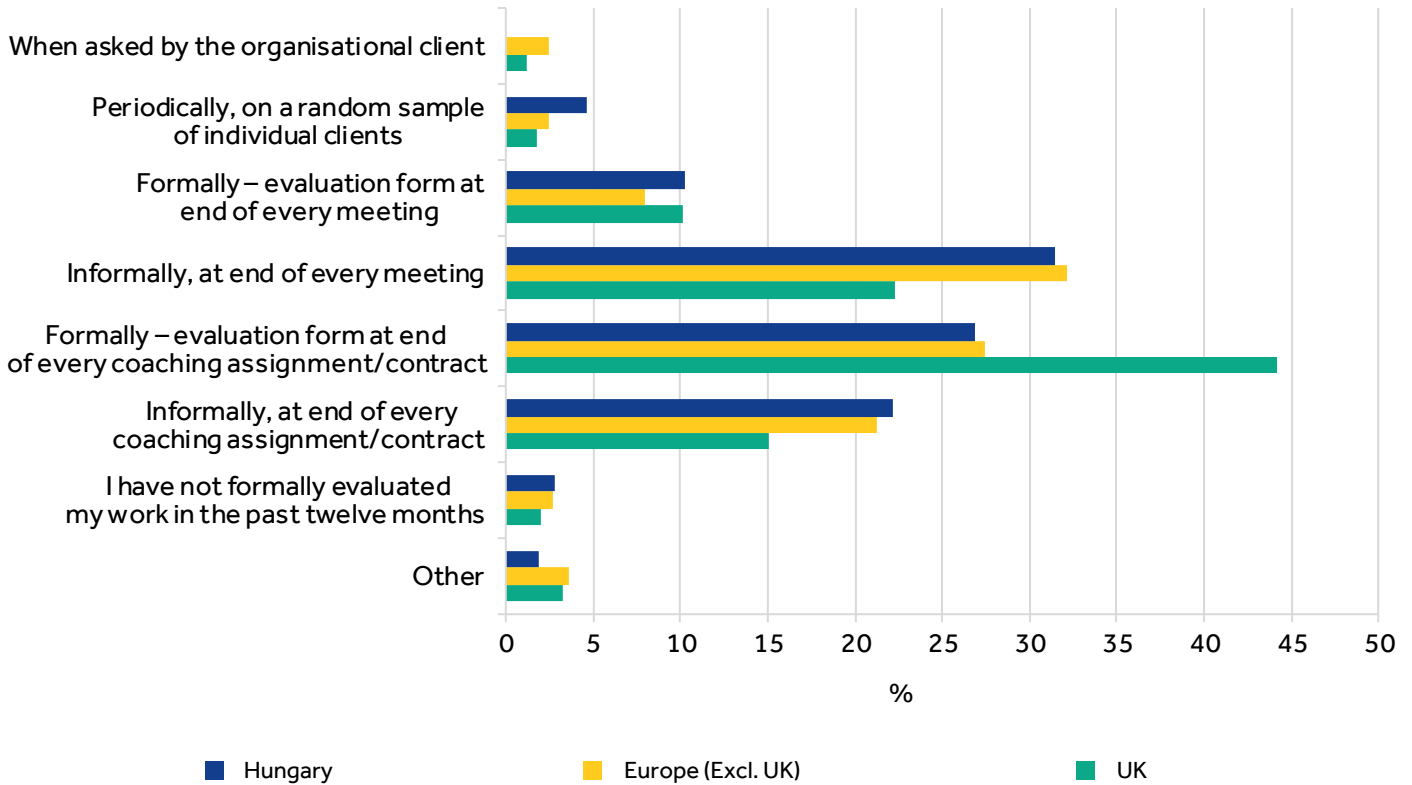
Q. What model do you use with the following presenting issue?



# Evaluation

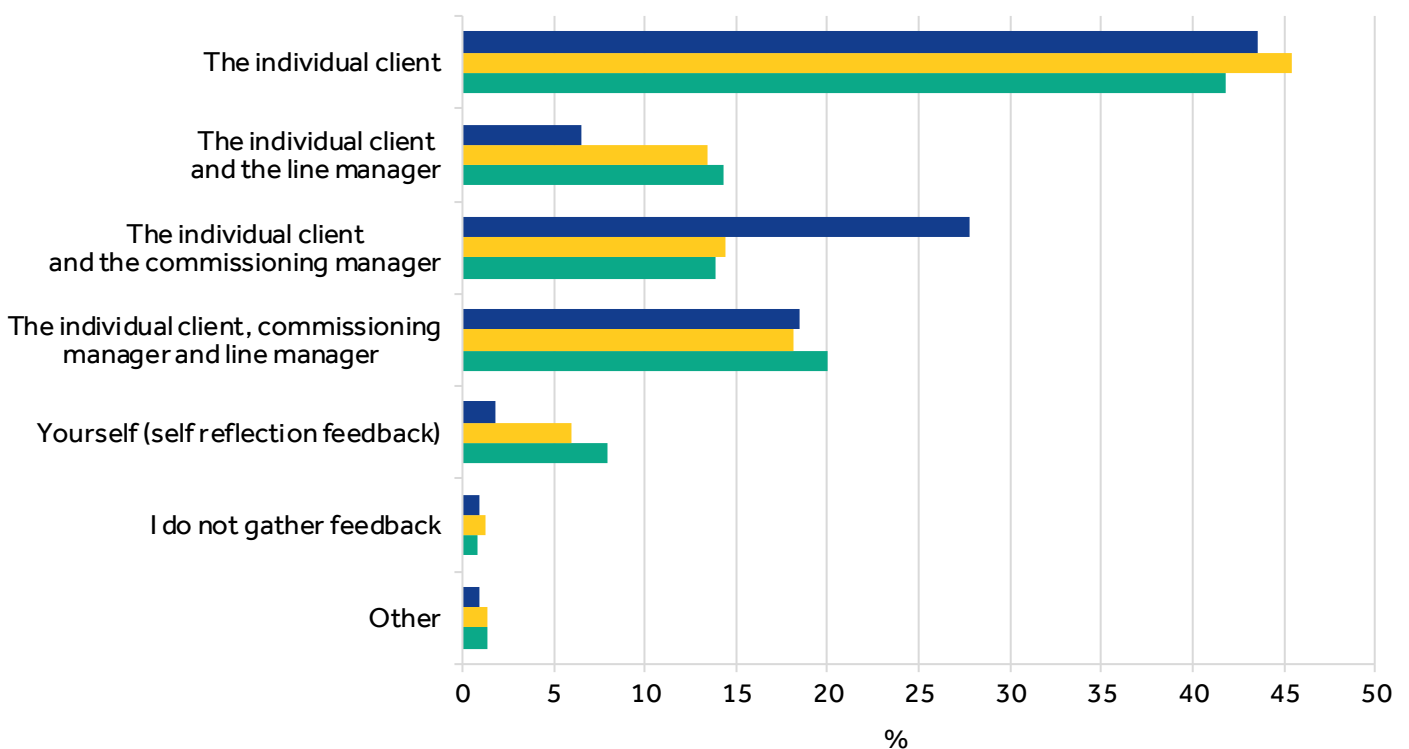
**Diagram 14: Evaluating impact**

Q10.1 How do you evaluate the impact of your coaching



**Diagram 15: Gathering feedback**

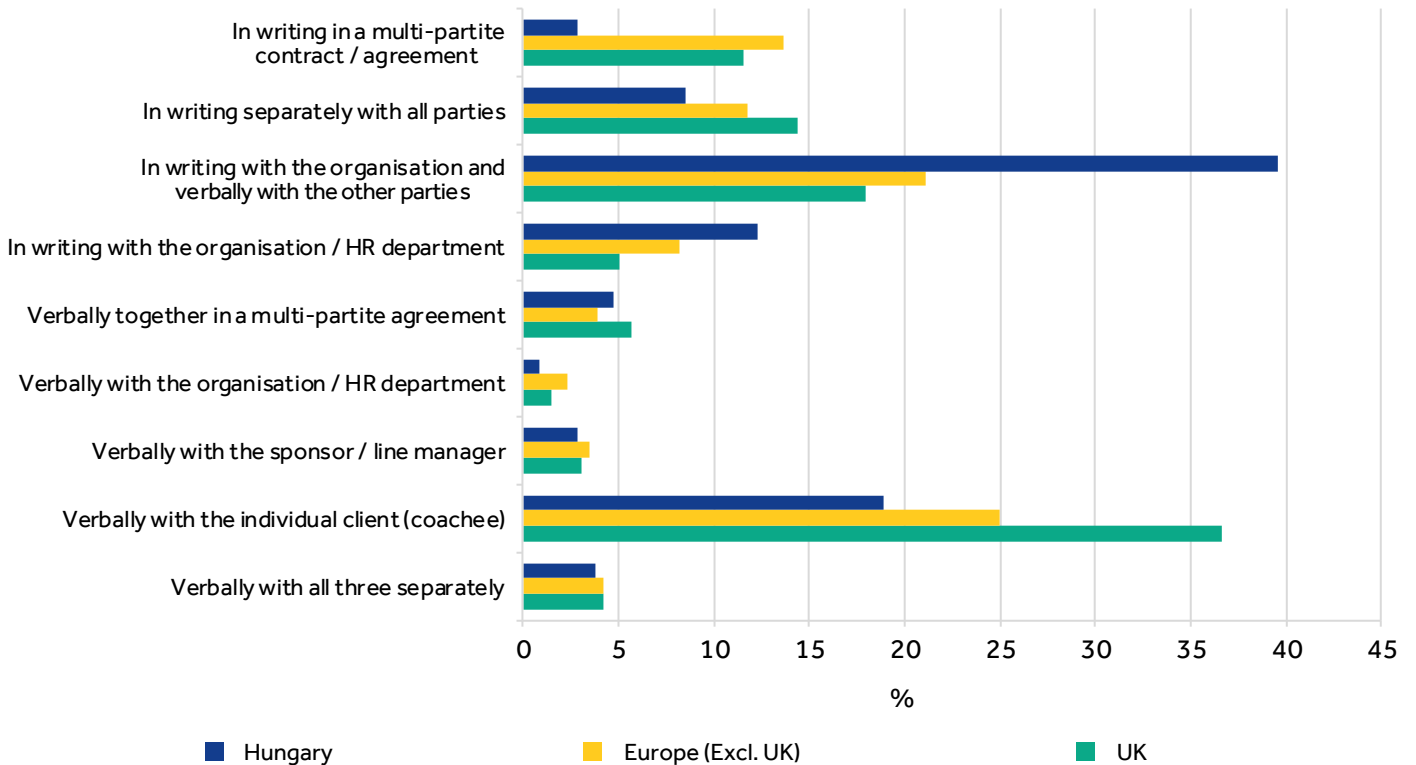
Q10.2 Who do you gather evaluation feedback from in your coaching?



# Contracting for corporate coaching assignments

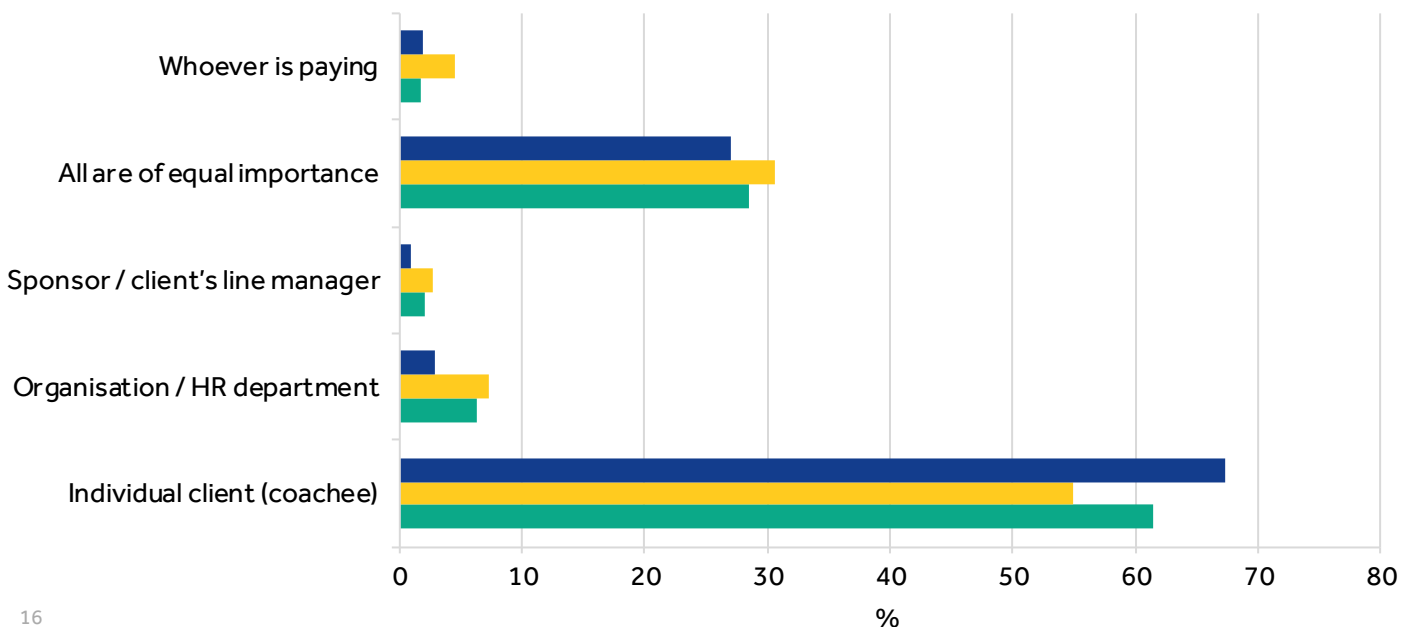
**Diagram 16: Contract partners**

Q11.1 When you enter into a coaching agreement, who do you contract with most frequently?



**Diagram 17: The primary partners**

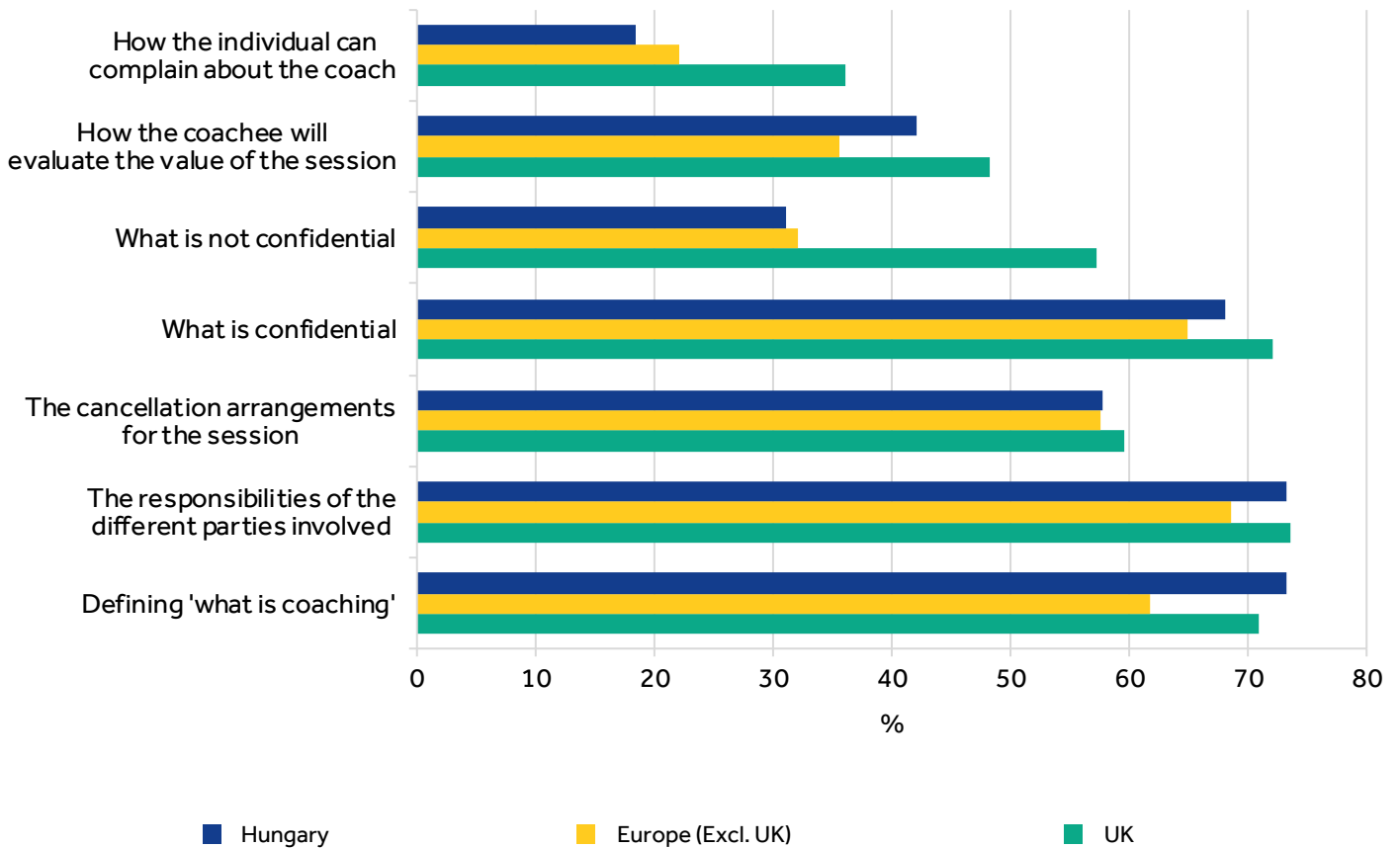
Q11.2 Who do you believe is the primary client when you are delivering corporate/organisational coaching?





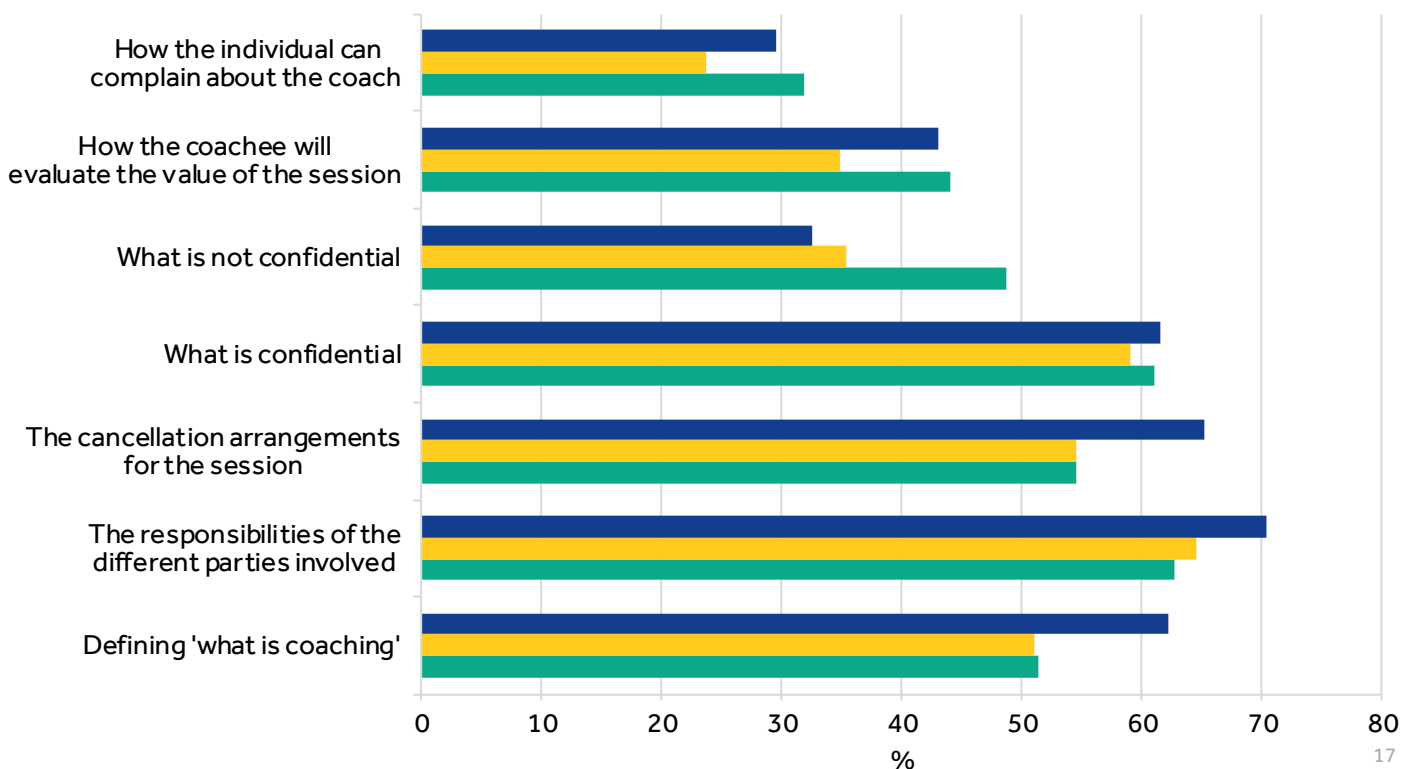
## Diagram 18: Contract clauses – Individual client agreements

Q11.3 What aspects are explicitly included in your contract with the individual?  
(You can select as many as appropriate)



## Diagram 19: Contract clauses – Organisational client agreements

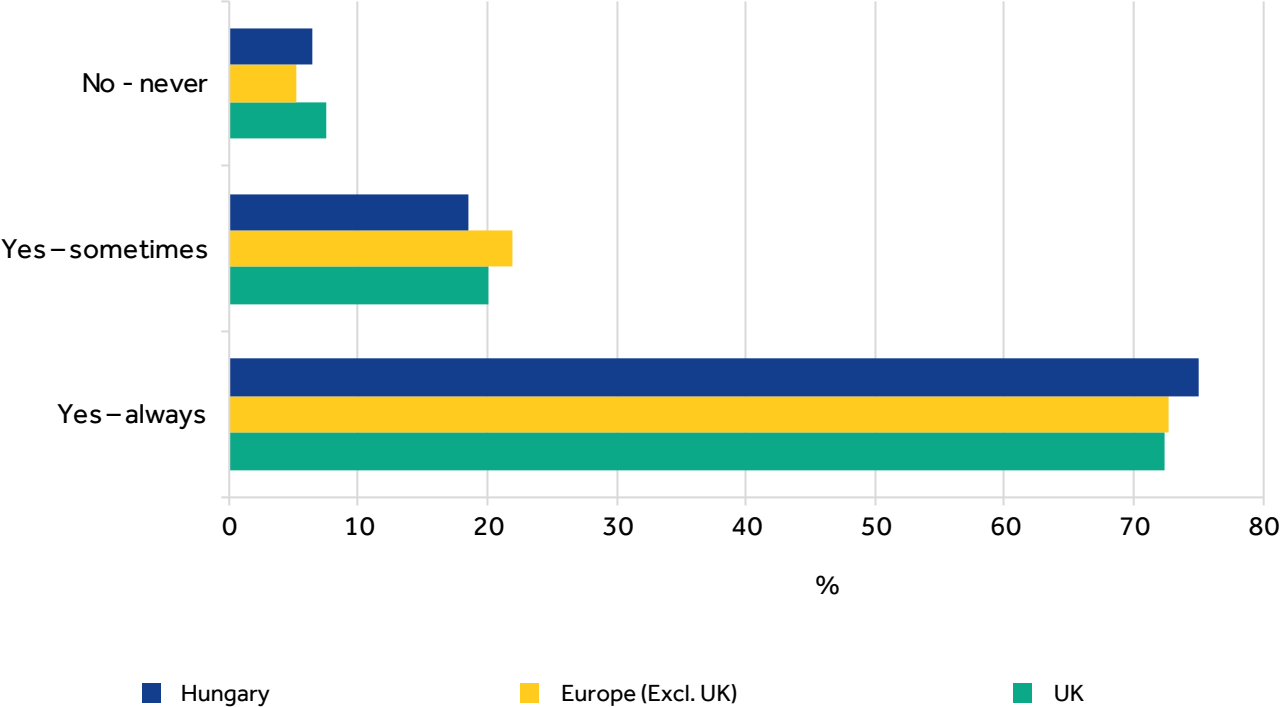
Q11.4 What aspects are explicitly included in your contract with the organisation?  
(You can select as many as are appropriate)



# Coaching ethics

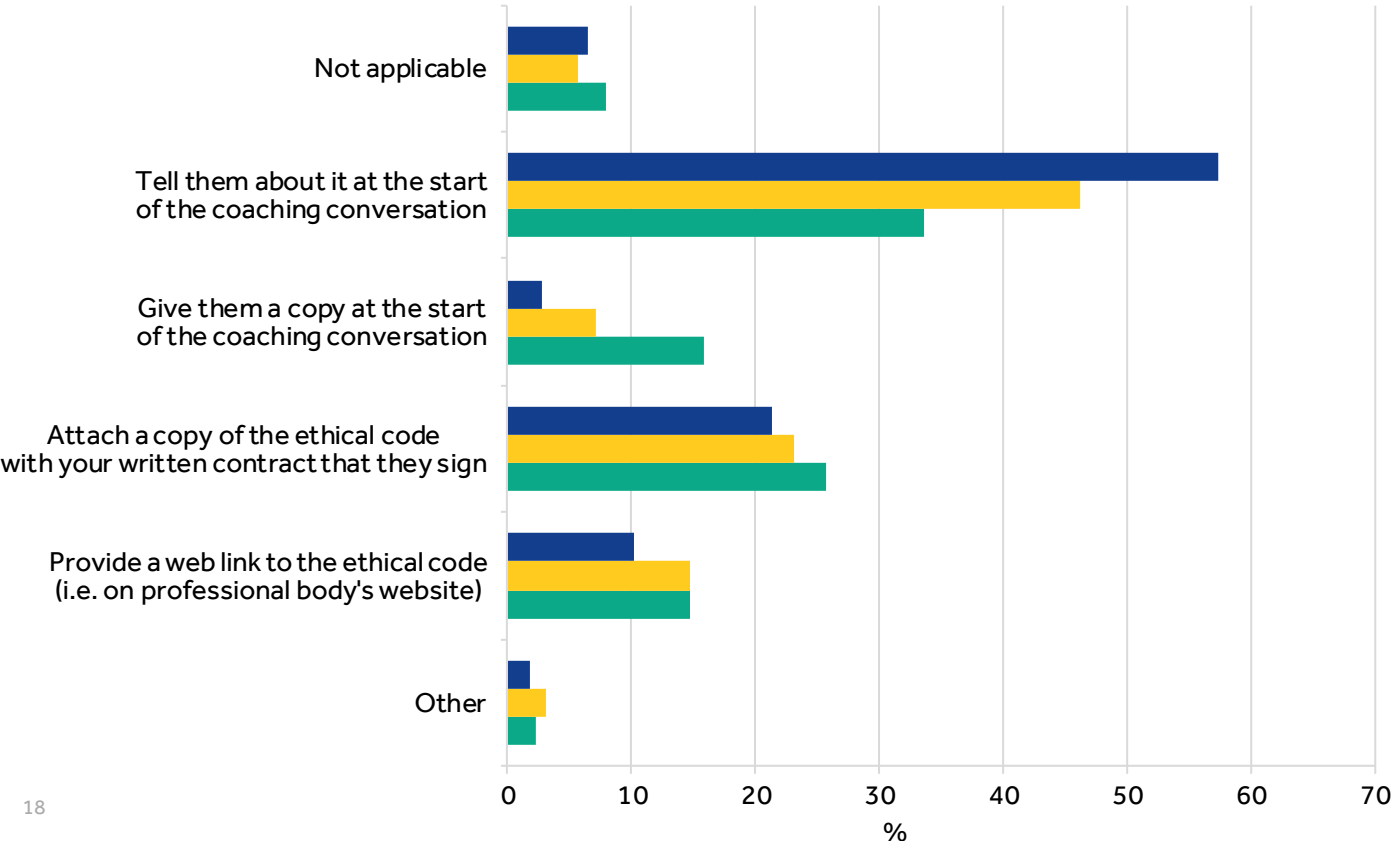
**Diagram 20: Sharing ethical codes – 1**

Q12.1 Do you share your ethical codes with individual clients?



**Diagram 21: Sharing ethical codes – 2**

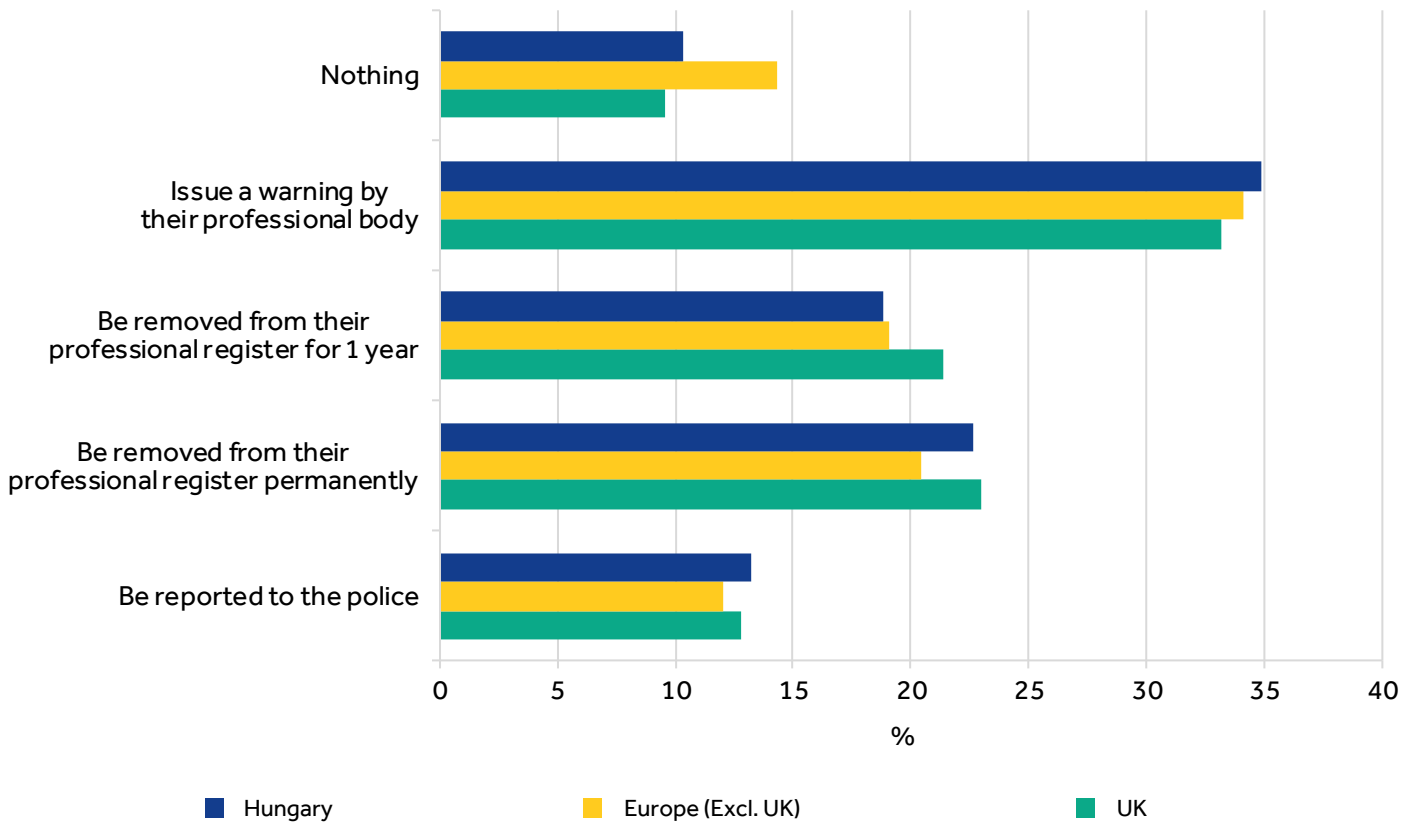
Q12.2 How do you share the ethical code with individual clients?



## Diagram 22: Ethical dilemma 1 – Coach pays a fee to secure contract

Q13.1.1 What do you think should happen in the following scenario?

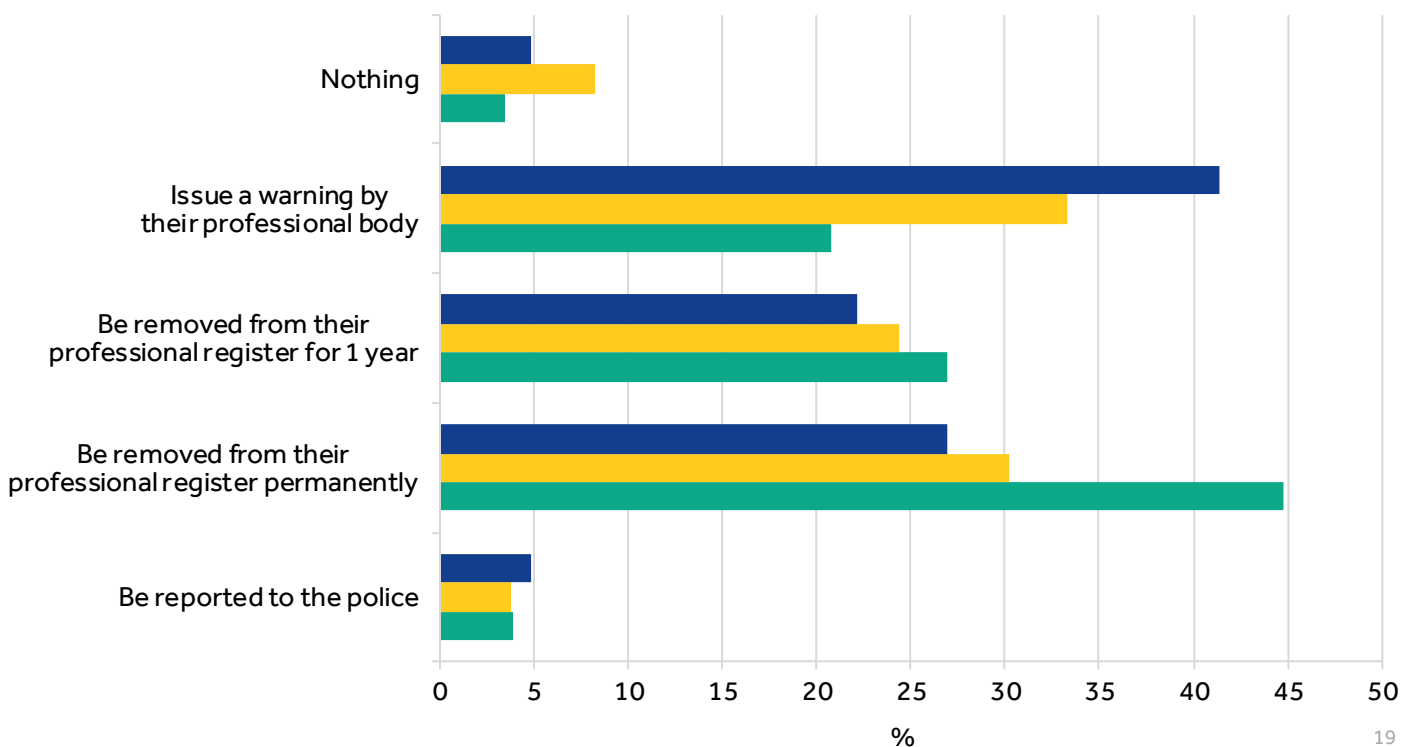
A coach pays a fee to an individual to gain a coaching contract with an organisation



## Diagram 23: Ethical dilemma 2 – Coach enters sexual relationship with client

Q13.1.2 What do you think should happen in the following scenario?

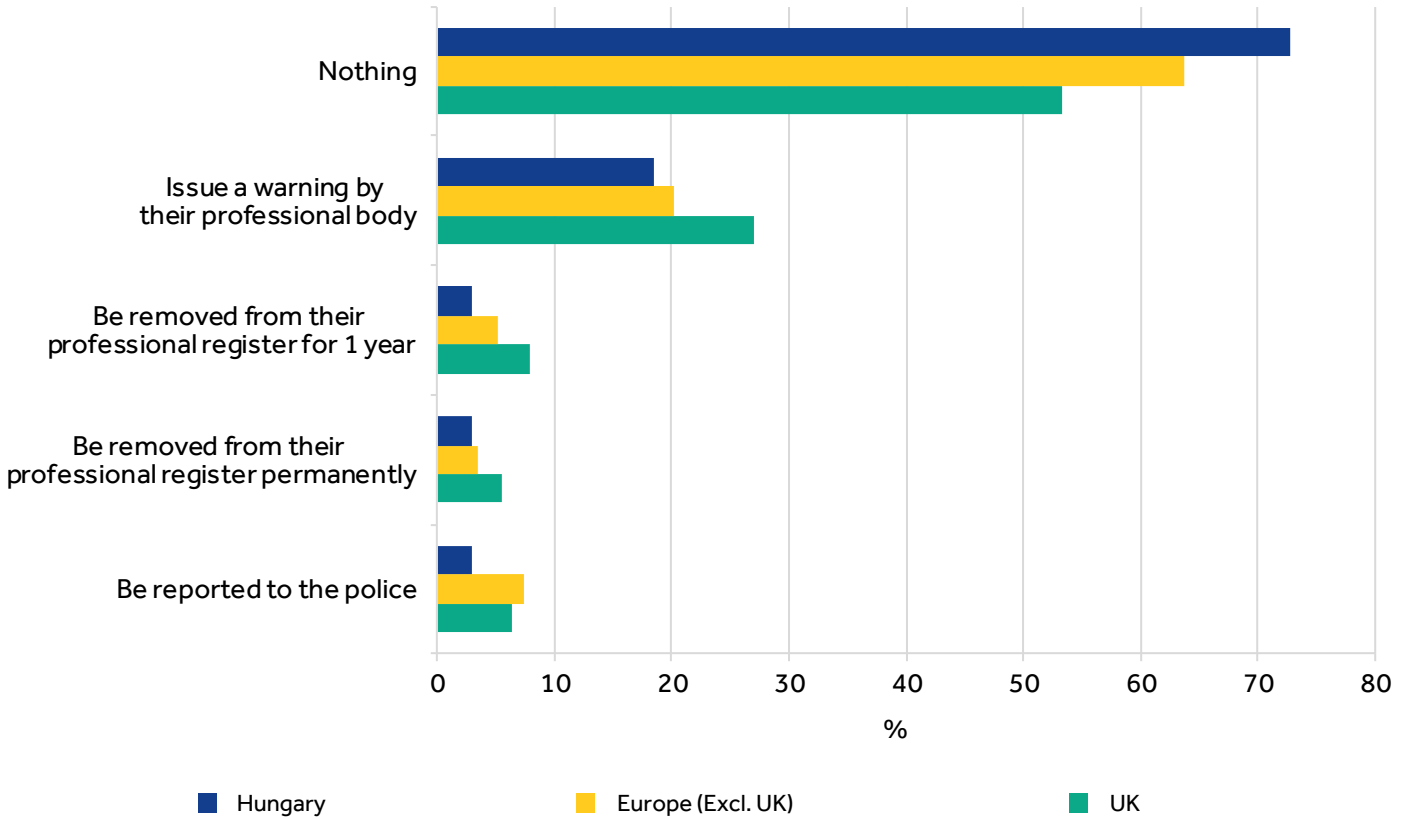
A coach enters into a sexual relationship with a client during a coaching assignment



### Diagram 24: Ethical dilemma 3 – Coach fails to report low-level drug taking by their client

Q13.1.4 What do you think should happen in the following scenario?

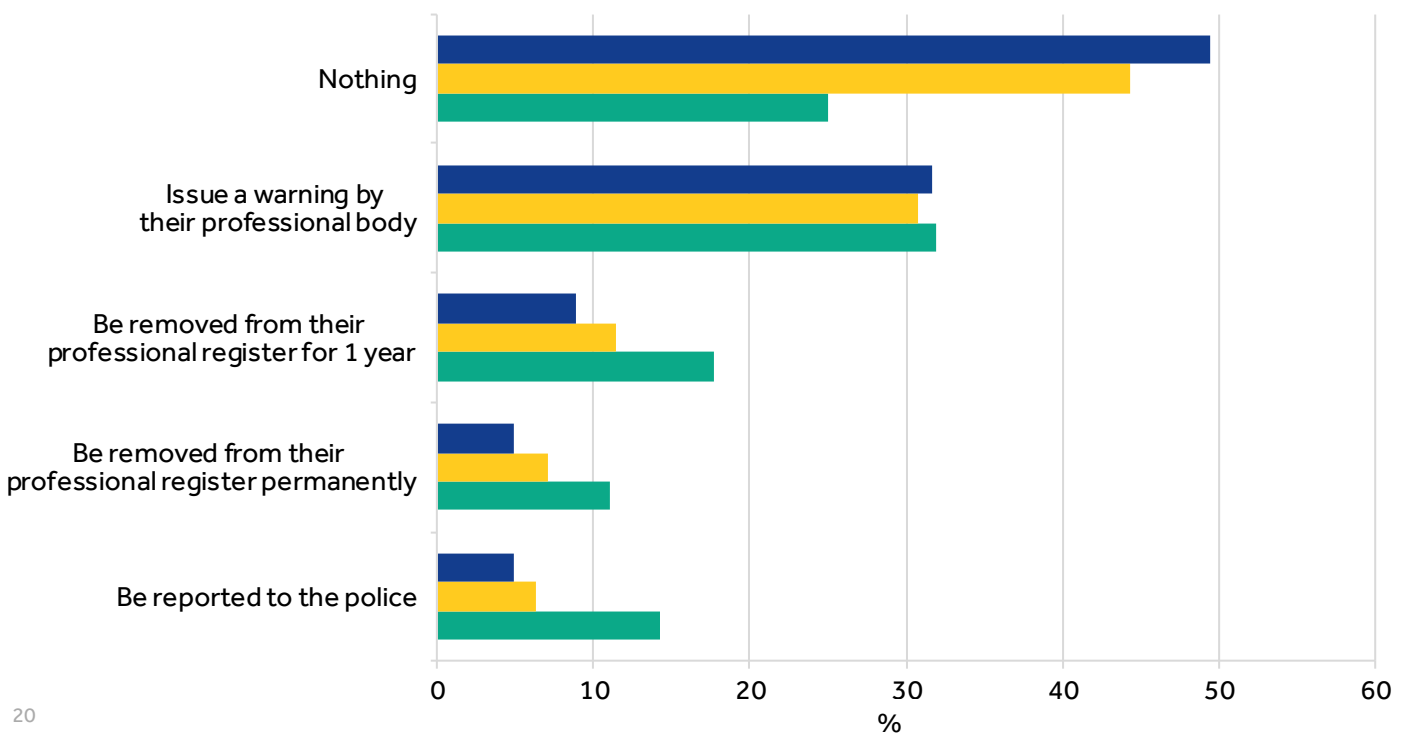
A coach fails to report to the appropriate authorities a client who is using low-level illegal drugs



### Diagram 25: Ethical dilemma 4 – Coach fails to report theft of commercial information

Q13.1.5 What do you think should happen in the following scenario?

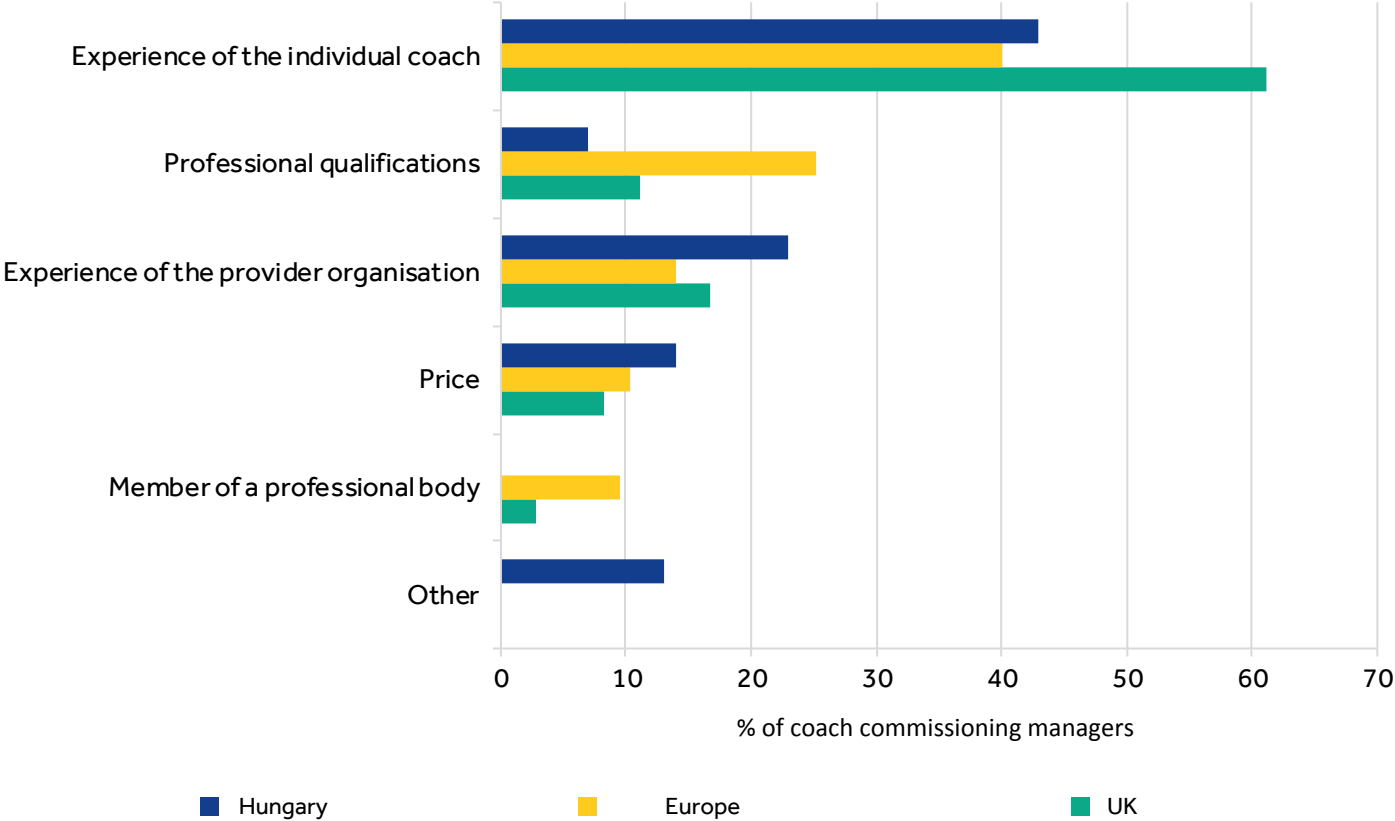
A coach fails to report the actions of a client who has disclosed commercially sensitive information, which has affected the value of the company



# Commissioning coaching

**Diagram 26: Criteria in coach selection**

Q16.1 When commissioning coaching, what are the most important factors (in order of importance)?



# Research partners

Our thanks go to our research partners who made this research possible. In total, over 100 organisations and individuals collaborated in the research, sharing the research link with their members and encouraging their members to participate.

## International research partners

- European Mentoring and Coaching Council International
- International Coach Federation
- Association for Coaching (Global)
- Worldwide Association of Business Coaches (WABC)

## National research partners

- Oil & Gas UK
- Chartered Institute of Professional Development (CIPD)
- British Psychological Society (BPS)
- British Association for Counselling & Psychotherapy (BACP)
- Association of Business Mentors (ABM)
- Association of Professional Executive Coaches & Supervisors (APECS)
- EMCC UK
- Association for Coaching (UK)
- EMCC Poland
- The Coaching Chamber (Poland)
- ICF Poland
- Mentors Association PROMENTOR
- International Mentoring Association
- Collegium Civitas University
- WSB Universities
- Novo Coaching
- Trainers Association MATRIK
- Norman Bennett Group
- Cognitivistic Institute Bennewicz
- Institute of Leadership & Management (ILM)
- Tischner European University
- Noble Manhattan Coaching
- Polish Coaching Association
- University of Social Sciences and Humanities, Laboratorium Psychoedukacji (SWPS)

- Irish Management Institute (IMI)
- CIPD (Channel Islands)
- Bulgarian Association for People Management (BAPM)
- ICF Bulgaria
- Croatian Coaching Association
- Croatian Psychological Association
- HR Centar
- Société Française de Coaching
- SCY (Finnish Coaching Association)
- Suomen Mentorit (Finnish Mentoring Association)
- Suomen Coaching-yhdistys
- ICF Finland
- Johdon työnohjaajat Ry
- Henry Ry
- Deutscher Bundesverband Coaching (DBVC)
- Deutsche Coaching Gesellschaft eV (DCG)
- ICF Greece
- ICF Hungary
- OHE National (HR Association)
- EMCC Hungary
- Associazione Italiana Coach Professionisti (AICP)
- ENI Corporate University
- SCP Italy
- Federprofessional
- Ridler & Co.
- Edinburgh Napier University
- University of South Wales (USW)
- University of East London (UEL)
- Sheffield Hallam University
- Oxford Brookes University
- American Chamber of Commerce in Kosovo
- ICF Slovak
- Slovenská Komora Psychológov

- HRComm (Association for Management and Development of Human Resources)
- Slovak Association of Coaches (SAKO)
- ALKP (Association of Lectors and Career Counsellors)
- Coaching – Theorie und Praxis (Journal)
- Swiss Society for Coaching Psychology
- Federation of Swiss Psychologists (FSP)
- ICF Switzerland
- EMCC Switzerland
- Berufsverband für Coaching, Supervision und Organisationsberatung (BSO)
- Associations of Psychologists of Andorra
- Hellenic Coaching Association (HCA)
- Coaching at Work (Magazine)

- ICF Lithuania
- ICF Sweden
- ICF Czech Republic
- EMCC Czech Republic
- CAKO (Czech Association of Coaches)
- QED Group
- Life Coach Italy
- Telecom Italia
- WPG Ukraine
- Ekonomika Communications Hub, Ukraine
- Natalia Romanenko, Ukraine
- Integral coaching, Ukraine
- ICF Chapter Ukraine

### International research partners

- |                          |                              |                              |
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| • Genoveva Bakardjieva   | • Agnieszka Kaseja           | • Philippe Rosinski          |
| • Maciej Bennewicz       | • Agnieszka Kasprzycka       | • Marita Salo                |
| • Krystyna Błocka        | • Helena Kekoni              | • Gill Smith                 |
| • Frank Bressler         | • Eva Klimová                | • Paul Stokes                |
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| • Joel Digirolamo        | • David Lane                 | • Reinhard Stelter           |
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| • Wendy Johnson          | • Artur Michalski            | • William Wong               |



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