



Kia Tu Pakari ai Tatou

“Kia Tu Pakari ai Tatou”

SmartGrowth Combined Tangata Whenua Forum

Wednesday 2 December 2020 at 9:30am – 12:30pm

Venue: Historic Village, 17th Ave, Balcony Room, Tauranga

Karakia / Whakatau

9:30am	1. Meeting protocols	Chairperson
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9:30am	2. Apologies	Chairperson
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Minutes and Actions

9:35am	3. Previous minutes from 30 September 2020 (Paper A)	Chairperson
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9:40am	4. Actions from previous meetings (<i>Included in the minutes</i>)	Chairperson
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Forum Matters

9:50am	5. Update of CTWF Terms of Reference (Paper B)	Tu Pakari Advisor
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10:00am	6. Election and appointment process of Alternate to SLG (Paper C)	Chairperson
10:15am	7. Tu Pakari Advisory (Paper D)	Tu Pakari Advisor
SmartGrowth Implementation		
10:45am	8. Morning tea	
11:00am	9. Iwi Māori Spatial Plan Draft Scope (Paper E)	Tu Pakari Advisor
11:45am	10. Joint Spatial Plan and Work Programme – Update (Paper F) - FYI	
11:45am	11. Western Bay of Plenty Transport System Plan – Update	Neil Mason Wayne Beilby
Other Business		
12:15pm		
Conclusion		
12:25pm	12. Key message for SmartGrowth Leadership Group	Chair
12:30pm	13. Karakia Whakamutunga	Chairperson



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Future CTWF meetings

Bi-monthly meeting – TBC

If you have any questions or queries, please contact SmartGrowth on 07 579 0027 or info@smartgrowthbop.org.nz

Combined Tangata Whenua Forum Terms of Reference

6.3 Combined Tangata Whenua Forum

Key Responsibilities:

- Have input into the development of the SmartGrowth strategies and implementation of actions from tangata whenua perspective.
- Support the implementation of the Strategy through an audit role and the provision of information and advice.
- Provide timely and effective feedback on implementation actions.
- Provide essential communication links to and from constituent iwi and hapu.
- Provide input into the appointment of a Tu Pakari Advisor in conjunction with SLG chair and CTWF chair.
- Maintain links between Treaty settlement outcomes and strategy implementation.

Form:

- Membership comprising the Tauranga Moana Tangata Whenua Collective (TCC) and iwi/hapu members of Partnership Forums (WBOPDC).
- Meet at least six times a calendar year, generally on a bi-monthly basis.
- Meet up to six times a calendar year, generally on a bi-monthly basis to workshop issues and topics of interest to SmartGrowth and the CTWF
- Meeting attendance funded in a manner consistent with TCC and WBOPDC Council policy.
- Scope for members of the CTWF to be seconded to the Committee if required to provide insight into specific issues.
- Serviced by the Tu Pakari Advisor in respect of agendas, papers, and report preparation.



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- Tu Pakari Advisor shall be co-Chairperson of the CTWF, the CTWF shall elect a co-Chairperson of the CTWF and follow the elections process as CTWF members to SLG

CTWF Representation to SLG:

- Representation from the CTWF to SLG will consist of:
 - 1 member appointed by the Tauranga Moana Tangata Whenua Collective (TCC);
 - 1 member appointed by the Partnership Forums (WBOPDC);
 - 2 members elected by the CTWF; and
- CTWF representatives to SLG term will be 3 years and rotating on an annual basis starting from the:
 - local body elections confirming the Tauranga Moana Tangata Whenua Collective appointee and Partnership Forums appointee (year 1)
 - longest serving CTWF elected member (year 2)
 - next serving CTWF elected member (year 3)
- Appointments or elections will take place in the last calendar quarter of the year unless a SLG CTWF vacancy occurs
- Nominees for CTWF members to SLG must be a member of either the Tauranga Moana Tangata Whenua Collective or Partnership Forums
- Nominees will require the written support of one other CTWF member which must be submitted to the Tu Pakari Advisor one month prior to the scheduled meeting
- CTWF members will receive the agenda including, where provided information on the nominees
- If one nomination is received, no election will be required

Kia Tu Pakari ai Tatou:

- The CTWF will be responsible for ensuring the Rangatiratanga of the hapu and Iwi (tangata whenua values, principles, traditions and customs) are taken into account and maintained throughout the implementation of the strategy.
- The CTWF is a reference group to support the future growth related needs of hapu and Iwi.

Tangata whenua Audit:

- An audit on the implementation of the strategy by the CTWF will be a key monitoring function for tangata whenua in assessing the outcomes of the strategy.



Kia Tu Pakari ai Tatou

Tangata whenua Leadership

- The collective knowledge and experience within the CTWF provides strong leadership and direction to the SmartGrowth Implementation decisions on specific and generic actions affecting tangata whenua.
- Tangata whenua will provide leadership in the implementation of some actions solely, shared as a member of the SmartGrowth Implementation Committee or as a support to other lead agencies.
- Tangata whenua engagement in the implementation and monitoring will provide confidence in the growth and development processes.

Communication and Liaison with Tangata whenua:

- The CTWF provides a regional forum for hapu, Iwi and Maori to raise implementation issues. The use of Marae and specialist workshops has proven to be an effective communication tool in engaging tangata whenua. These internal networks and techniques should be utilised to ensure that momentum of the strategy is maintained.

Relationships:

- CTWF participants are able to raise issues for discussion within the CTWF meetings to be taken to the SLG and other forums by the tangata whenua representative and/or the Tu Pakari Advisor.
- The CTWF is able to develop issues/ recommendations that have not been solicited by the SLG and present these to the committee.

Participation:

- The CTWF will openly debate issues, with the opportunity for all participants to contribute. All meetings are open to whanau, hapu Iwi and Maori across the sub-region.

Autonomy:

- The CTWF will consolidate and summarise all the knowledge and representations of the participating hapu and iwi.
- It is recognised that this knowledge will be based on personal/hapu and iwi values and views.
- It is acknowledged that the CTWF participants will not always agree on issues.
- Any feedback/ recommendation to the SLG will include all of the opinions and positions of the CTWF participants.
- CTWF participants will be able to present, in person, their differing views to the SLG, to ensure their position is appropriately articulated.

Communication:



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- Communication between the CTWF and the SLG will be either a formal written report or presentation prepared by the Tu Pakari Advisor.
- A major focus of the communication between the two groups will be on building relationships, trust and honest interaction.

Operational Process:

- Facilitation, Independent Chair to continue in this role.
- CTWF participants own the process and operation of the group so they must contribute to the running of the process.
- Participating hapu and iwi will support each other to ensure equal opportunity to contribute.
- Open invitation for members of both the CTWF and SLG to attend each other's meetings.
- Alternate's representation is allowable.
- Alternate must come prepared for meetings and may not propose different hapu and iwi agendas to those already raised by the usual representative. The CTWF will have access to copies of all the reports sent to the SLG.

Combined Tangata Whenua Forum [CTWF] – Membership

Members	Representation	Members	Representation
Shad Rolleston	SmartGrowth Tu Pakari Advisor	Buddy Mikaere	Te Mana O Ngai Tamarawaho Inc
Reon Tuanau, Whitiora McLeod	Ngāi Te Rangi	Tiki Bluegum	Ngāi Tamawhariua
Te Pio Kawe, Rangiwahakaehu Walker	Ngāi Te Ahi	Reremanu Wihapi, Dean Flavell	Tapuika Iwi Authority
Mita Rahiri, Ngaronoa Reweti-Ngata	Ngāti Kahu	Kevin Tohiariki	Te Whanau A Tauwhao
	Ngāti Mākino	Nessie Kuka	Matakana Island
Verna Ohia-Gate, Matire Duncan	Nga Potiki	Sylvia Willison	Ngai Tamarawaho
Buddy Mikaere	Ngāti Pūkenga	Julie Shepherd	Pirirakau Hapu
Wiremu Hiamoe, Rapata Rangitukunoa	Ngāti Tapu	Riki Nelson	Ngāti Te Wai
Tania Turner	Ngāti Whakahemo	Manu Wihapi	Tuhourangi



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Maria Horne	Ngāti Whakaue	Stanley Walker, Lance Waaka	Te Waka a Ngāti Ruahine
Hayden Henry, Neil Te Kani	Ngāi Tukairangi	Maru Tapsell, Archie Grant	Waitaha
Carlton Bidois	Ngāti Ranginui	Puhirake Ihaka	Tangata Whenua Collective Chairperson
Veronica Manu Seddon, Tawharangi Nuku	Ngāti Hangarau	Tania Turner	(Ngati Whakahemo)
Gail Kataraina Skerrett-White, Raewyn Bennett	Ngāti Pikiaio	SmartGrowth Partner Staff	
Pine McLeod	Ngāti He	Carlo Ellis, Keren Paekau	Tauranga City Council
Reg Hodge	Ngāti Whakaue	Chris Nepia, Petera Tapsell	Western Bay of Plenty District Council
Dean McLeod	Ngati Kaahu	Clarke Koopu	Bay of Plenty Regional Council
Wharekonehu Tenoni	Rangiwewehi		
John Pini	Tapuika		
Nathan James, Chris Stokes	Ngati Kuku		



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**“Kia Tu Pakari ai Tatou”
Minutes of SmartGrowth Combined Tangata Whenua Forum
Wednesday 30 September 2020 from 9:30am to 12:00pm
Balcony Room, Historic Village, 17th Avenue**

Present at the Hui were:			
Shad Rolleston	Chairperson	Buddy Mikaere	Ngāti Pukenga
Puhirake Ihaka	Tangata Whenua Collective Chairperson	Nathan James	Ngāti Kuku
Whitiora McLeod	Ngaiterangi Iwi Runanga	Pine McLeod	Ngāti Kaahu
Maru Tapsell	Waitaha	Irene Walker	Ngai Te Ahi
Hayden Henry	Ngai Tukairangi	Riki Nelson	Ngāti Te Wai
Veronica Manu Seddon	Ngāti Hangarau	Reg Hodge	Ngāti Whakaue Ki Maketu
Matemoana McDonald	BOPRC	Pareahakaau Kuka	
SmartGrowth	Vicki Jones (minutes)		
Other			
Partner Staff	Keren Paukea (TCC), Neil Mason Rachael Davie (WBoPDC), Adam Fort (BoPDC), Chris Nepia (TCC), Ruben Fraser (BoPRC)	Sandra (TCC Policy Team), Carlo Ellis (TCC), Clarke Koopu (BoPRC)	
Apologies forum members:		Matire Duncan	Moved: Nathan James Seconded: Buddy



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<p>Previous Minutes</p>	<p>The minutes of the previous 12 August 2020 meeting were accepted.</p> <p>Minutes</p> <p>Approved: Buddy Mikaere / Seconded: Puhirake Ihaka</p> <p>Gail Kataraina Skerrett-White noted issues between Te Arawa and WBOPDC and Ngati Pikiao will stand down from the CTWF forum until matters are resolved. Ngati Pikiao will be engaging directly with Council going forward.</p>		
<p>CTWF Governance Review (Paper A)</p>	<p>3 options as per paper – status quo, option 2, option 3.</p> <p>Option 2:</p> <ul style="list-style-type: none"> • Western Bay of Plenty Partnership Forum appoint two members from its membership • Te Rangapu Mana Whenua o Tauranga Moana appoint two members from its membership <p>Agreed:</p> <ol style="list-style-type: none"> 1. Noted the contents of the report 2. Agreed to option 2; and 3. Update the CTWF terms of reference to reflect SmartGrowth Leadership Group governance appointments. <p>Moved: Whitiara McLeod Seconded: Puhirake Ihaka</p>		
<p>SmartGrowth Leadership Group - Alternates (Paper B)</p>	<p>Option 1 – CTWF Chair becomes the alternate to the SLG</p> <p>Option 2 – CTWF elects and appoints an alternate to SLG</p> <p>Additional option proposed by Matemoana McDonald, suggesting Mauao member from BoPRC as alternate for SLG.</p> <ol style="list-style-type: none"> 1. Received and note the contents of report B 2. Discussed and confirmed appointment 2 to elect and appoint an alternate to SmartGrowth Leadership Group and; 		



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	<p>3. Update the CTWF terms of reference to reflect SmartGrowth Leadership Group alternates appointments, and include Mauao member from BoPRC as a member of the CTWF</p> <p>Moved: Whitiora McLeod Seconded: Pine McLeod</p> <p>Actions:</p> <ul style="list-style-type: none"> • Terms of reference to be updated to include Mauao member as a member of the CTWF, and alternate election and appointments process. • At next CTWF meeting election process will take place. • New CTWF date to be agreed with Shad and noted in calendar. • Forums members present today to discuss the recommendations with their iwi and hapu.
<p>Action</p>	<ul style="list-style-type: none"> • At next CTWF meeting appointments process will take place – Vicki add to next agenda • Shad update terms of reference and forward to Vicki. • Vicki & Chairs - New CTWF date to be agreed and calendar invite sent to forum members • Forums members present today to discuss the recommendations with their iwi and hapu.
<p>Iwi Māori Spatial Plan (Paper C)</p>	<p>Agreed:</p> <ol style="list-style-type: none"> 1. Received and noted the contents of the report 2. Confirmed the CTWF will lead the preparation of the iwi Maori spatial layer 3. Confirmed He Manukura will workshop the preparation of a scoping document to prepare the iwi Maori spatial plan; and 4. Report back to CTWF with a clear scope of the iwi Maori spatial layer <p>Shad will send out proposed dates of the workshop</p> <p>Irene Walker – departed meeting at 11:15am</p>



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Western Bay of Plenty Transport System Plan – Governance Representation

Neil Mason – Programme Director

Spoke about the purpose and scope of the Western Bay Transport System Plan (TSP), The TSP will take UFTI's recommendations for the transport network and look for ways to turn them into reality.

The TSP will help us:

Understand how the city will grow and how we will travel around it.

Make sure we're putting the right modes in the right places.

Understand what the impact will be if we shift things around.

Allow us to make smarter investments.

Design and delivery of projects that are built on time.

Looking at gaps in the system not routes (gaps to solve)

Agreeing on the priorities - What gaps on the list need to be completed first.

The TSP are looking at the benefit of breaching the gaps with cycling, walking, freight, general traffic and public transport.

Management support:

Neil requires additional support within his team.

Carlo noted his interim role involvement until appointments can be made.

Governance role suggestion that Wayne Beilby will be a good candidate.

Terms of reference to be created.

Forum Agreed:

Wayne Beilby appoint to the governance role.

Buddy appoint to the partner management group.

Moved: Whitiora McLeod **Seconded:** Veronica Manu Seddon



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Combined Resource Consent Consultation Policy	Each of the Councils will process their own resource consent consultation policy.
Key message for SmartGrowth Leadership Group	None
Meeting Closed at: 12:00pm	

CTWF Outstanding Actions List

Action No.	Meeting	Description	Action
1.	Sept 30th	At next CTWF meeting appointments process will take place – Vicki add to next agenda	Complete
2.	Sept 30th	Shad update terms of reference and forward to Vicki.	Complete
3.	Sept 30th	Vicki & Chairs - New CTWF date to be agreed and calendar invite sent to forum members	Complete
4.	Sept 30th	Forums members present today to discuss the recommendations with their iwi and hapu.	
5.	Sept 30th	Shad send out proposed date for the He Manukura workshop to prepare the scoping document for the iwi Maori spatial plan	



PAPER B

Committee Name	Combined Tangata Whenua Forum
Committee Meeting Date	2 December 2020
Author (s)	Shad Rolleston – Tu Pakari Advisor
Purpose	Update of CTWF Terms of Reference

Update of Combined Tangata Whenua Forum – Terms of Reference

Background

At the Combined Tangata Whenua Forum (CTWF) meeting 30 September, it was resolved to amend the CTWF Terms of Reference to reflect changes to governance arrangements. Tangata Whenua would be represented on the SmartGrowth Leadership Group by four members. It was resolved by the CTWF for the Western Bay of Plenty Partnership Forum to appoint two members from its membership, and two members would be appointed by the Te Rangapu Mana Whenua o Tauranga Moana. The CTWF Terms of Reference have been amended to reflect those changes.

The CTWF also resolved for the Forum to elect an alternate to the SLG. The Terms of Reference has also been amended to reflect elections and appointments of an alternate.

The meeting also extended CTWF membership to the Mauao member of the Bay of Plenty Regional Council.

Updated Combined Tangata Whenua Forum Terms of Reference

See amendments -

Combined Tangata Whenua Forum Terms of Reference

6.3 Combined Tangata Whenua Forum

Key Responsibilities:

- Have input into the development of the SmartGrowth strategies and implementation of actions from tangata whenua perspective.
- Support the implementation of the Strategy through an audit role and the provision of information and advice.
- Provide timely and effective feedback on implementation actions.
- Provide essential communication links to and from constituent iwi and hapu.
- Provide input into the appointment of a Tu Pakari Advisor in conjunction with SLG chair and CTWF chair.
- Maintain links between Treaty settlement outcomes and strategy implementation.

Form:

- Membership comprising the Te Rangapu Mana Whenua o Tauranga Moana Forum (TCC), iwi/hapu members of the Western Bay of Plenty Partnership Forum (WBOPDC), and Mauao constituent member to the Bay of Plenty Regional Council.
- Meet at least six times a calendar year, generally on a bi-monthly basis.
- Meeting attendance funded in a manner consistent with TCC and WBOPDC Council policy.
- Scope for members of the CTWF to be seconded to the Committee if required to provide insight into specific issues.
- Serviced by the Tu Pakari Advisor in respect of agendas, papers, and report preparation.
- CTWF shall elect a Chairperson of the CTWF

CTWF Representation to SLG:

- Representation from the CTWF to SLG will consist of:
 - 2 members appointed by the Te Rangapu Mana Whenua o Tauranga Moana Forum (TCC);
 - 2 members appointed by the Western Bay of Plenty Partnership Forums (WBOPDC);
 - 1 member elected by the CTWF as an alternate
- CTWF representatives to SLG will be reviewed in line with Council triennium every 3 years;

Kia Tu Pakari ai Tatou:

- The CTWF will be responsible for ensuring the Rangatiratanga of the hapu and Iwi (tangata whenua values, principles, traditions and customs) are taken into account and maintained throughout the implementation of the strategy.
- The CTWF is a reference group to support the future growth related needs of hapu and Iwi.

Tangata whenua Audit:

- An audit on the implementation of the strategy by the CTWF will be a key monitoring function for tangata whenua in assessing the outcomes of the strategy.

Tangata whenua Leadership

- The collective knowledge and experience within the CTWF provides strong leadership and direction to the SmartGrowth Implementation decisions on specific and generic actions affecting tangata whenua.
- Tangata whenua will provide leadership in the implementation of some actions solely, shared as a member of the SmartGrowth Implementation Committee or as a support to other lead agencies.
- Tangata whenua engagement in the implementation and monitoring will provide confidence in



the growth and development processes.

Communication and Liaison with Tangata whenua:

- The CTWF provides a regional forum for hapu, Iwi and Maori to raise implementation issues. The use of Marae and specialist workshops has proven to be an effective communication tool in engaging tangata whenua. These internal networks and techniques should be utilised to ensure that momentum of the strategy is maintained.

Relationships:

- CTWF participants are able to raise issues for discussion within the CTWF meetings to be taken to the SLG and other forums by the tangata whenua representative and/or the Tu Pakari Advisor.
- The CTWF is able to develop issues/ recommendations that have not been solicited by the SLG and present these to the committee.

Participation:

- The CTWF will openly debate issues, with the opportunity for all participants to contribute. All meetings are open to whanau, hapu Iwi and Maori across the sub-region.

Autonomy:

- The CTWF will consolidate and summarise all the knowledge and representations of the participating hapu and iwi.
- It is recognised that this knowledge will be based on personal/hapu and iwi values and views.
- It is acknowledged that the CTWF participants will not always agree on issues.
- Any feedback/ recommendation to the SLG will include all of the opinions and positions of the CTWF participants.
- CTWF participants will be able to present, in person, their differing views to the SLG, to ensure their position is appropriately articulated.

Communication:

- Communication between the CTWF and the SLG will be either a formal written report or presentation prepared by the Tu Pakari Advisor.
- A major focus of the communication between the two groups will be on building relationships, trust and honest interaction.

Operational Process:

- Facilitation, Independent Chair to continue in this role.
- CTWF participants own the process and operation of the group so they must contribute to the running of the process.
- Participating hapu and iwi will support each other to ensure equal opportunity to contribute.
- Open invitation for members of both the CTWF and SLG to attend each other's meetings.
- Alternate's representation is allowable.
- Alternate must come prepared for meetings and may not propose different hapu and iwi agendas to those already raised by the usual representative. The CTWF will have access to copies of all the reports sent to the SLG.

Recommendations

That Combined Tangata Whenua Forum:

1. **Notes** the contents of this report;
2. **Agrees** to amendments to the Terms of Reference to:
 - a. include the Mauao constituent member from the Bay of Plenty Regional Council as a member of the Combined Tangata Whenua Forum;
 - b. allow the Western Bay of Plenty Partnership Forum to appoint two members from its membership to the SmartGrowth Leadership Group;
 - c. allow the Te Rangapu Mana Whenua o Tauranga Moana Forum to appoint two members from its membership to the SmartGrowth Leadership Group;
 - d. appoint an alternate to the SmartGrowth Leadership Group; and
 - e. remove the Tu Pakari Advisor as a co-chair of the Combined Tangata Whenua Forum.



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PAPER C

Committee Name	Combined Tangata Whenua Forum
Committee Meeting Date	2 December 2020
Author	Shad Rolleston, Tu Pakari Advisor
Purpose	Election and appoint process of an alternate to the SmartGrowth Leadership Group

Election and Appointment Process for Alternate to SmartGrowth Leadership Group

Background

At the March meeting of the SmartGrowth Leadership Group (SLG), an updated Joint Committee Agreement was put forward which allowed the Crown to join the SmartGrowth partnership at a governance level. The Agreement was approved by the SLG and referred to the partner councils and the Combined Tangata Whenua Forum (CTWF) for adoption.

Appointment of an Alternate from the Combined Tangata Whenua Forum

At the CTWF meeting 30 September, it was resolved for the CTWF to elect an alternate from its membership.

The CTWF will apply the following process to elect and appoint an alternate CTWF governance member to SLG.

- Nominees must be confirmed members of either the Western Bay of Plenty Partnership Forum or Te Rangapu Mana Whenua o Tauranga Moana;
- Nominations open 18 January 2021 and close 5pm 1 February 2021;
- Nominations are to be sent to the Tu Pakari Advisor in writing by 1 February 2021;

- Election will be held 3 February 2020 by ballot; and
- Successful candidate will be announced concluding the election.

Recommendations

It is recommended that Combined Tangata Whenua Forum:

- 1** **Receive and note** the contents of this report



Kia Tu Pakari ai Tatou

PAPER D

Committee Name	Combined Tangata Whenua Forum
Committee Meeting Date	2 December 2020
Author (s)	Shad Rolleston – Tu Pakari Advisor
Purpose	Proposed Changes to Tu Pakari Advisory

Tu Pakari Advisory Changes

Background

The SmartGrowth partnership is supported by an executive, management and technical team from across the partnership to assist with the delivery of key SmartGrowth actions and strategic initiatives. Since the inception of SmartGrowth, the Combined Tangata Whenua Forum (CTWF) has been serviced by a Tu Pakari Advisor who provides advice and support to partners on actions and initiatives that affect tangata whenua. They work alongside tangata whenua, to ensure effective participation at all levels to confirm their views, perspectives and values are reflected in the decision making process. However, as the partnership has evolved there has been more demands put on tangata whenua to participate in strategic projects and initiatives. In recent times, the sole Tu Pakari advisor has struggled to meet the needs of tangata whenua and the wider partnership.

Proposed Changes

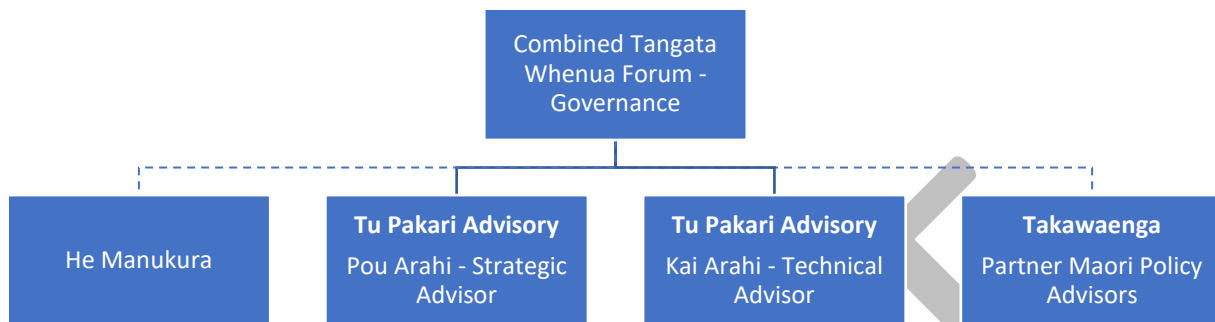
It is proposed to expand the Tu Pakari Advisor role creating two positions, a Pou Arahi - Strategic Advisor and Kai Arahi - Technical Advisor. The Tu Pakari Advisory will also work closely with Maori policy teams from the other SmartGrowth partners, and draw on technical knowledge and skill from time to time through He Manukura.

The Maori policy teams within Councils are an important source of information and support. The Tu Pakari Advisory would liaise directly on projects and initiatives that relate to SmartGrowth.

He Manukura is a network of iwi technicians who provide advice in their areas of expertise. Depending on the need and project, specialist advice may be required to support projects or initiatives. The Tu Pakari Advisory would be responsible to co-ordination and accessing resourcing for He Manukura inputs.



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Pou Arahi – Strategic Advisor

The role of the Pou Arahi is to provide strategic oversight and thought leadership to the SmartGrowth Leadership Group, SmartGrowth Managers Group and Chief Executive Advisory Group on matters and issues of importance to tangata whenua. The Pou Arahi will also provide strategic support and leadership to tangata whenua governance members to the SmartGrowth Leadership Group, and to the Combined Tangata Whenua Forum.

The Pou Arahi will provide oversight with any He Manukura (tangata whenua technical working groups) initiatives, and liaise closely with Maori policy teams from the other partner organisations.

Kai Arahi – Technical Advisor

The role of the Kai Arahi is to provide technical advice and support to the Pou Arahi, tangata whenua governance members to the SmartGrowth Leadership Group, Combined Tangata Whenua Forum, and partner policy teams. The Kai Arahi will engage with partner organisations technical policy teams and may from time to time, convene and facilitate He Manukura to support with the delivery of key SmartGrowth actions or other strategic initiatives.

It is expected the Kai Arahi will inform themselves of individual partner projects to ensure they're able to give sound advice to the Pou Arahi, governance members of the Combined Tangata Whenua Forum, He Manukura and partner organisation working groups.

Appointments Process



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A Request for Proposals will be prepared shortly and the positions will be advertised and appointments made early in the new year. A selection panel consisting of the Independent Chair of the SmartGrowth Partnership, Chair of the CTWF, Tu Pakari Advisor, and one from the Maori Policy teams from the Partner Councils will make the necessary appointments in line with Tauranga City Council procurement processes.

Recommendations

It is recommended that Combined Tangata Whenua Forum:

- 1** **Receive and note** the contents of this report

DRAFT

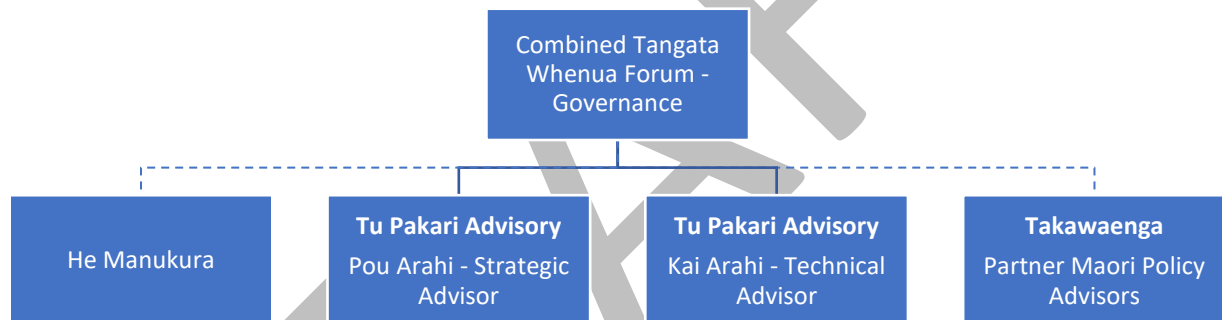


**Tu Pakari Advisory
Pou Arahi Role Description**

Launched in 2004, SmartGrowth was established to provide long-term strategic leadership, vision and direction across the western Bay of Plenty sub-region. The SmartGrowth partnership is made up of five strategic partners – Bay of Plenty Regional Council, Western Bay of Plenty District Council, Tauranga City Council, Tangata Whenua and Central Government.

The partnership is supported by an executive, management and technical team from across the partnership to assist with the delivery of key SmartGrowth actions and strategic initiatives. The Tu Pakari Advisory team sits under the Combined Tangata Whenua Forum and provides advice and support to partners on actions and initiatives that affect tangata whenua. They work alongside tangata whenua, to ensure effective participation at all levels to ensure their views, perspectives and values are reflected in the decision making process.

The Tu Pakari Advisory team are supported by partner Maori policy advisors, and through He Manukura who provide specialist advice into technical working groups.



Pou Arahi – Strategic Advisor

Scope of Services

The role of the Tu Pakari Pou Arahi is to provide strategic oversight and thought leadership to the SmartGrowth Leadership Group, SmartGrowth Managers Group and Chief Executive Advisory Group. The Pou Arahi will also provide strategic support and leadership to tangata whenua governance members to the SmartGrowth Leadership Group, and to the Combined Tangata Whenua Forum.

It is expected the Pou Arahi will inform themselves of individual partner projects to ensure they’re able to give sound advice to SmartGrowth Leadership Group, SmartGrowth Managers Group, Chief Executive Advisory Group and the Combined Tangata Whenua Forum.

The Pou Arahi will provide oversight with any He Manukura initiatives, and liaise closely with partner Maori policy advisors.

Key Accountabilities

Key Result Area	Key Accountabilities
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Relationship Management	<ul style="list-style-type: none"> • Manage the relationship between the Tu Pakari Advisory team and SmartGrowth partner organisations • Work with the relevant SmartGrowth partner organisations and managers to ensure tangata whenua views and perspectives are recognised and embedded in the partnership
Work Programme	<ul style="list-style-type: none"> • Collaboratively plan and agree, with SmartGrowth partners an annual work plan, including monitoring the delivery of key SmartGrowth actions and other strategic initiatives • Ensure tangata whenua governance members have the necessary advice and support to enable them to participate effectively in their decision-making role • Provide strategic advice to tangata whenua governance members on key SmartGrowth actions and other strategic initiatives to enable them to make informed decisions • Provide strategic advice to the SmartGrowth Managers Group and Chief Executive Advisory Group on matters of interests to tangata whenua • Gather information and intelligence through on-going engagement with tangata whenua and SmartGrowth partner organisation • Review technical report and/or submissions prepared by the Kai Arahi
Monitoring	<ul style="list-style-type: none"> • Monitor the delivery of annual work plan and activities undertaken by He Manukura • Monitor treaty settlement progress and implementation • Monitor government policy initiatives and proposed changes that affect tangata whenua • Report to the governance members of the Combined Tangata Whenua Forum on delivery of key SmartGrowth actions and/or other strategic initiatives
Engagement	<ul style="list-style-type: none"> • Facilitate engagement with Combined Tangata Whenua Forum governance members to ensure they're briefed and informed about SmartGrowth strategic and technical issues • Support and provide oversight to the Kai Arahi in their technical role • Engage with post Settlement Governance Entities, and related Chief Executives or General Managers on treaty settlement matters and opportunities and relationships to landuse planning • Facilitate engagement with Maori land Trusts individually, or through groups like Ara Rau Tangata or the Federation of Maori Authorities to understand land use aspirations • Maintain relationships with the Joint Agency Group on papakainga housing and the Western Bay of Plenty Maori Housing Forum • Engage with Crown agencies on projects or initiatives that have a strategic focus for tangata whenua within the sub-region
Capacity and capability Building	<ul style="list-style-type: none"> • Build the capacity and capability of tangata whenua in land-use planning, resource management and local government policy through SmartGrowth actions and other strategic initiatives • Work with tertiary and training organisations, Crown Research Institutes, and partner organisations to develop pathways to improve tangata whenua capability in planning, policy, science, and governance.

Key Relationships



Kia Tu Pakari ai Tatou

- Independent Chair
- Combined Tangata Whenua Forum governance members
- Partner Chief Executive and Senior Managers
- Combined Tangata Whenua Forum

- Iwi and hapu
- Post Settlement Governance Entities
- Crown Agencies
- Maori Land Trust/owners, Ara Rau Tangata and/or Federation of Maori Authorities

Core Competencies

- Sound understanding of Te Ao Maori perspectives and values, and Te Reo Maori me ona tikanga
- Highly skilled strategic policy practitioner with substantial experience gained through developing complex strategic policy in the public or private sector
- Substantial experience of developing strategic policy through working with a range of people from different professional and technical disciplines; working with, influencing and leading a range of stakeholders; and, briefing decision makers.
- Extensive experience in relationship management and engagement of iwi Maori and other key stakeholders
- Leading or significant involvement in a number of major policy projects in new, contentious, sensitive or complex areas or issues

Technical Competencies

- Likely to have an academic qualification in public policy, planning, social science, law or Maori
- Understanding of iwi Maori and local government decision making processes and demonstrated knowledge of political administrative processes and structures
- Highly developed communication skills including the ability to communicate clearly and succinctly in a variety of communication settings and styles, both through writing and verbally
- Substantial experience using a range of analytical frameworks, including developing new frameworks
- Substantial experience at drawing on a range of inputs including evidence from a range of sources and innovative use of evidence sources

Time and Resource Commitment

Full-time equivalent – 0.5 to 0.7

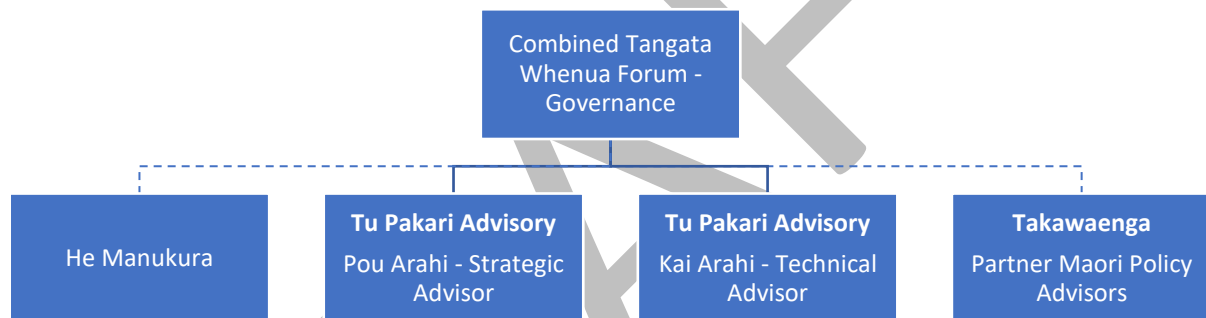


**Tu Pakari Advisory
Kai Arahi Role Description**

Launched in 2004, SmartGrowth was established to provide long-term strategic leadership, vision and direction across the western Bay of Plenty sub-region. The SmartGrowth partnership is made up of five strategic partners – Bay of Plenty Regional Council, Western Bay of Plenty District Council, Tauranga City Council, Tangata Whenua and Central Government.

The partnership is supported by an executive, management and technical team from across the partnership to assist with the delivery of key SmartGrowth actions and strategic initiatives. The Tu Pakari Advisory team sits under the Combined Tangata Whenua Forum and provides advice and support to partners on actions and initiatives that affect tangata whenua. They work alongside tangata whenua, to ensure effective participation at all levels to ensure their views, perspectives and values are reflected in the decision making process.

The Tu Pakari Advisory team are supported by partner Maori policy advisors, and through He Manukura who provide specialist advice into technical working groups.



Kai Arahi – Technical Advisor

Scope of Services

The role of the Tu Pakari Kai Arahi is to provide technical advice and support to the Pou Arahi, tangata whenua governance members to the SmartGrowth Leadership Group, Combined Tangata Whenua Forum, and partner policy teams. The Kai Arahi will engage with partner organisations technical policy teams and may from time to time, convene and facilitate He Manukura (tangata whenua technical working groups) to support with the delivery of key SmartGrowth actions or other strategic initiatives.

It is expected the Kai Arahi will inform themselves of individual partner projects to ensure they’re able to give sound advice to the Pou Arahi, governance members of the Combined Tangata Whenua Forum, He Manukura and partner organisation working groups.

Key Accountabilities

Key Result Area	Key Accountabilities
Relationship Management	<ul style="list-style-type: none"> Manage the relationship between the Tu Pakari Advisory team and partner organisation technical policy teams Manage the work program for He Manukura when appropriate



Kia Tu Pakari ai Tatou

Work Programme	<ul style="list-style-type: none"> • Prepare the draft annual work plan on behalf of the Tu Pakari Advisory team for discussion and agreement with SmartGrowth partners, including monitoring the delivery of key SmartGrowth actions and other strategic initiatives • Ensure tangata whenua governance members have the necessary technical support to enable them to participate effectively in their decision-making role • Provide strategic advice to tangata whenua governance members on key SmartGrowth initiatives and strategic initiatives to enable them to make informed decisions • Participate in technical advisory groups convened for key SmartGrowth actions or other strategic initiatives • Provide technical advice to the partner organisation technical policy teams • Prepare submissions on behalf of the Combined Tangata Whenua Forum on partner Council policy or Crown policy • Prepare policy and/or technical papers for key SmartGrowth actions or other strategic initiatives to support the Pou Arahi and Combined Tangata Whenua Forum governance members
Monitoring	<ul style="list-style-type: none"> • Monitor the delivery of annual work plan and activities undertaken by He Manukura • Monitor treaty settlement progress and implementation • Monitor government policy initiatives and proposed changes that affect tangata whenua • Report to the Pou Arahi and governance members of the Combined Tangata Whenua Forum on delivery of key SmartGrowth actions and/or other strategic initiatives
Engagement	<ul style="list-style-type: none"> • Facilitate technical working groups through He Manukura when appropriate to support key SmartGrowth actions or other strategic initiatives • Oversee the preparation of agenda papers with the Chairperson of the Combined Tangata Whenua Forum • Support the facilitation and engagement of the Combined Tangata Whenua Forum, including overseeing the preparation of agenda papers with the Chairperson of the forum
Capacity and capability Building	<ul style="list-style-type: none"> • Build the capacity and capability of tangata whenua in land-use planning, resource management and local government policy through SmartGrowth actions and other strategic initiatives • Work with tertiary and training organisations, Crown Research Institutes, and partner organisations to develop pathways to improve tangata whenua capability in planning, policy, science, and governance.

Key Relationships

- Pou Arahi
- Combined Tangata Whenua Forum governance members
- Partner organisation technical policy teams
- Combined Tangata Whenua Forum
- He Manukura – working group

Core Competencies



Kia Tu Pakari ai Tatou

- Understanding of Te Ao Maori perspectives and values, Te Tiriti o Waitangi and Te Reo Maori me ona tikanga
- Skilled policy practitioner with experience gained through developing policy in the public or private sector
- Experience in developing policy through working with a range of people from different professional and technical disciplines
- Experience in relationship management and engagement of iwi Maori and other key stakeholders
- Involvement in policy projects in new, contentious, sensitive or complex areas or issues

Technical Competencies

- Likely to have an academic qualification in public policy, planning, social science, law or Maori
- Understanding of iwi Maori and local government decision making processes and demonstrated knowledge of political administrative processes and structures
- Developed communication skills including the ability to communicate clearly and succinctly in a variety of communication settings and styles, both through writing and verbally
- Experience using a range of analytical frameworks, including developing new frameworks
- Experience at drawing on a range of inputs including evidence from a range of sources and innovative use of evidence sources

Time and Resource Commitment

Full-time equivalent – 0.5 to 0.7

DRAFT



Kia Tu Pakari ai Tatou

PAPER E

Committee Name	Combined Tangata Whenua Forum
Committee Meeting Date	August 2020
Author	Shad Rolleston, Tu Pakari Advisor
Purpose	Scope the requirements for an Iwi Maori Spatial Plan

Iwi Māori Spatial Plan Scoping Report

Background

Draft

SmartGrowth Leadership Group (SLG) resolved 1 July to prepare a joint sub-regional spatial plan to integrate the outcomes of the Urban Form Transport Initiative (UFTI), Settlement Pattern Review, SmartGrowth Strategy, and Future Development Strategy into one long term strategic spatial document for the Western Bay of Plenty sub-region.

A spatial plan sets the strategic direction for a community to form the basis for the co-ordination of decision-making, infrastructure, services and investment. It is a means of aligning council plans, as well as providing a visual illustration of the intended future location, form and mix of residential, rural and business areas, along with the critical transport and infrastructure required to service those areas and any relevant environmental constraints (for example, natural hazards).

Iwi Maori Spatial Layer/Plan

He Manukura led engagement with iwi, hapū and Māori landowners on input into UFTI. An outcome of the He Manukura report was consideration of an iwi spatial layer to inform broader community planning, and the preparation of a joint sub-regional spatial plan.

At the CTWF meeting 30 September, it was resolved for the CTWF to lead the preparation of the Iwi Spatial Plan, and for He Manukura scope the project through a workshop. The purpose of the scoping workshop is to understand what might be required to develop the Iwi Maori Spatial Plan, including costs and timeframes.

The workshop occurred 29 October and was facilitated by Robert Brodnax who was the technical lead in the development of the UFTI.



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Scoping Workshop Outcomes

The workshop was held 29 October and the following are the outcomes:

What do we mean by an Iwi Maori Spatial Plan?

- Defines outcomes for tangata whenua which includes responsibilities and obligations to matawaka – the plan should be a tangata whenua spatial plan
- Inclusive of well-beings – toi ora and not compartmentalised or segregated but must recognise the holistic nature of Te Ao Maori
- Values and planning for future generations that must be maintained
 - Health of the moana and other taonga
 - Cultural well-being
- An opportunity to bring matauranga Maori into decision making
- What does Tauranga moana and the sub-regional look like in 20, 50, 100 years-time
 - Where are we going to live and work?
 - How are we looking after resources/taonga
- How to identify Kaupapa Maori – addresses those issues and how they might be reflected in bigger plan
- Incorporate tikanga Maori to understand future steps we will be taking for all aspects of well-being / holistic approach
- Include governance, access outcomes, infrastructure etc, access to resources
- Incorporate traditional ways of planning
- Establish principles to guide decision making
 - We cannot have a future where tangata whenua are forgotten or lost through all aspects of society/region
 - Maintain mana of mana whenua
- A plan for implementation so it's not just words but includes actions

Summary

The tangata whenua spatial plan must be:

- long term future focused – 20, 50 or 100 years



Kia Tu Pakari ai Tatou

- tangata whenua led and driven while acknowledging responsibilities and obligations to matawaka and community
- holistic in its approach and inclusive of toi-ora (well-being)
- strategic, taking into account the long term aspirations of tangata whenua
- underpinned by values that make tangata whenua in the sub-region unique - Tauranga Moana, and Te Arawa ki Tai
 - uniquely Tauranga Moana, Tauranga Tangata (the harbour and its people) – relationship of tangata whenua to the moana
 - Mai Maketu ki Tongariro
- inclusive of matauranga Maori and tikanga Maori in decision making
 - grounded in traditional planning processes
- delivered through on the ground action and change

Why do we need a spatial plan?

- To make tangata whenua visible in our towns and communities
 - Cultural identity
 - Access to our taonga
 - Part of decision making
 - Our stories are part of the place for all manuhiri
- Ensure sustainability of natural environment and cultural identity
 - Must not maintain but enhance
- Give assurance to investors and attract investment that achieves our outcomes
 - Provide projections for future development capacity of Whenua Maori that support public and private sector investment in infrastructure.
- Thriving Maori economy – access to opportunity
- Marae communities are able to thrive – help recover their mana
- Gives us much better influence/say – delivers better decisions
 - Tino rangatiratanga
- Record and support aspirations of iwi, hapū, marae and land Trusts

Summary



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A spatial plan is required to:

- Enable tangata whenua to guide and influence the long term strategic decisions for the sub-region based on their unique relationship to the area
- Embed tangata whenua values and identity into the physical landscape of the sub-region
- Enhance the natural environment and cultural identity of tangata whenua
- Support the economic, social, cultural and environmental aspirations of tangata whenua – iwi, hapū, whanau and land Trusts
- Develop opportunities for tangata whenua to grow their economy

What are the information gaps?

- Social data that is specific to tangata whenua
 - Health indicators
 - Education outcomes – Maori medium education – kohanga, rumaki, wharekura
 - Housing quality
 - Income data
- Improve data on sites of significance / heritage register
 - Support refreshed IMP
- Risks and impacts of climate change and natural hazards on Maori land, urupa, marae etc
- Iwi demographic trends – housing analysis etc, western bay specific information
- Aspirations of land Trusts
- Capability of Maori owned land for other uses
 - Zoned
 - Amount usable
 - Alternative uses – e.g. carbon farming

Summary

The spatial plan would require:

- Updated demographic data for a broad range of outcome areas – health, education, housing, income etc



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- Climate change and natural hazard information particularly for Maori land and Maori communities
- High level development of aspiration for Maori land, particularly land-use change
 - Engagement with Maori land owners and Trusts
- Maori land capability assessment

In scope

- Identify primary future use of Maori land
- Potential for Maori land to be included in urban growth to deliver housing or businesses – subject to engagement with tangata whenua
 - Need to understand scale and size
- Revisit urban expansion areas and key transport corridors
- Managed retreat - airport relocation and inappropriate zoning of industrial activities next to residential areas e.g. Whareroa
- Rail connectivity – freight and passenger
- Matakana – subject to engagement with tangata whenua
- Marine spatial planning
- Role of marae in civil defence recovery

Out of scope

- Detailed planning for individual land blocks
- Structure planning

Engagement

Phase 1 iwi and hapū

Create buy-in and ownership

Seek support, inform members, review and test information

Provide feedback

Crown Agencies (DHB, Waka Kotahi, TPK, MHUD, MOE, MBIE)



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Phase 2 Land Trusts

Matawaka

Governance

	Group	Role
Leaders	Tangata Whenua SmartGrowth Leadership	Advocates
	Combined Tangata Whenua Forum	Decision-Makers
Project Sponsor	Tu Pakari Advisory	Manager
Project Team	He Manukura – Iwi Technicians	Doers
	SmartGrowth Managers Group	Monitoring
	Iwi, Hapu, Whanau, Maori Land Trusts	Tester

Timeframes

Task	Date	Activity
Set Up Plan	December 31 2020	Iwi Mandate Project Plan
Information assessment and gap analysis	January – March 2021	Finalise Project Plan Resources
Data Collections – building evidence base	April – December 2021	Gap filling – additional data collection Engagement Vision Setting
Drafting	January – June 2021	Writing draft report
Final Draft	June 2021	Draft report and final report
Integration	June 2023	Final Sub-Regional Spatial Plan



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The outcomes from the workshop have been included in the scoping document attached as appendix 1.

Recommendations

It is recommended that Combined Tangata Whenua Forum:

- 1 **Receive and note** the contents of this report including the draft scoping document as Appendix 1, and
- 2 **Agree** to adopting the draft scope

Draft



Kia Tu Pakari ai Tatou

Draft Project Scope

Scope: Tangata Whenua Spatial Plan	
Purpose	To develop a Western Bay of Plenty sub-regional tangata whenua spatial plan that sets a long term tangata whenua strategic vision and direction
Lead	<ul style="list-style-type: none"> • Lead: Combined Tangata Whenua Forum – Governance Members • Project Sponsor: Tu Pakari Advisory • Core Team: He Manukura Iwi Technicians, supported by partner advisors
Key Parties	Iwi, hapu, whanau, Maori Land Trusts
Additional Parties	BOPRC, TCC, WBOPDC, NZTA, DHB, TPK, MHUD, Kainga Ora, MBIE, Matawaka
Timeframe	<ol style="list-style-type: none"> 1. Phase One – Mandating, project planning/management, information assessment and gap analysis – complete by March 2021 2. Phase Two – information gathering and engagement – complete by December 2021 3. Phase Three – Plan development – complete by June 2022 <p>Completion by June 2022</p>
Delivery Model	<p>Internal – project management by Tu Pakari Advisory</p> <p>External – delivered by He Manukura and sub-consultants</p>
Deliverables	<ol style="list-style-type: none"> 1. Project plan and information assessment report 2. Gap and issues analysis report 3. Engagement plan 4. Draft and final tangata whenua spatial plan
How will it be used	The plan will guide and direct long-term strategic direction for tangata whenua within the western bay of plenty sub-region. The plan will inform the broader



Kia Tu Pakari ai Tatou

Scope: Tangata Whenua Spatial Plan			
	joint spatial plan, and investment by local and central government into tangata whenua initiatives.		
Key questions to answer	<ol style="list-style-type: none"> 1. What are the key values or principals that would underpin and guide a tangata whenua spatial plan? 2. What is a long term tangata whenua strategic direction or vision for the sub-region? 3. What will the sub-regional look like from a tangata whenua perspective in 25, 50 or 100 years? 4. What are the steps required to achieve the long-term vision? 		
What we already know	Iwi Management Plans	1994 –	Areas of interest Sites of significance Natural resources/taonga
	Waitangi Tribunal Reports	1994 –	Areas and sites of significance
	Deeds of Settlements	2012 –	Reserves and commercial properties
	SmartGrowth Strategy	2004, 2013	
	Western Bay of Plenty Maori Housing Strategy	2014	Papakainga developments
	Maori Demographics Report	2015	Requires an update to the 2018 census
	He Mauri Ohoooho	2018	



Kia Tu Pakari ai Tatou

Scope: Tangata Whenua Spatial Plan			
	Future Development Strategy & Tauranga Urban Strategy	2018	NPS-UD requires a review of the FDS and HBD
	UFTI Reports	2020	
	Te Papa Spatial Plan	2020 –	
	NPS-UD	2018 – 2020	Joint Spatial Plan is a partial response to NPS-UD requirements
	NPS-FW	2018 – 2020	
What's being developed?	Blue Green Spatial Plan	2020 –	
	Housing and Business Assessment Review	2020 –	
	Transport System Plan	2020 –	
	NPS-FW implementation	2020 –	
	NPS-IB	2020 –	
Timeframes and Budget	Commence: December 2021 Completion: June 2022		
Budgets and Resourcing	<ol style="list-style-type: none"> Phase One – \$100,000 Phase Two – estimates \$200,000 (subject to phase one) 		



Kia Tu Pakari ai Tatou

Scope: Tangata Whenua Spatial Plan	
	<p>3. Phase Three – estimates \$150,000 (subject to phase one)</p> <p>In-kind advice and expertise support from BOPRC, TCC and WBOPDC</p> <p>Mapping support from BOPRC</p> <p>Funding sources: SmartGrowth, NZTA, TPK, Waikato University</p>
<p>Assumptions – what’s in, what’s out</p>	<ul style="list-style-type: none"> • Identify primary future use of Maori land • Potential for Maori land to be included in urban growth to deliver housing or business land development – subject to engagement with tangata whenua <ul style="list-style-type: none"> ○ Need to understand scale and size • Revisit urban expansion areas and key transport corridors • Managed retreat - airport relocation and inappropriate zoning of industrial activities next to residential areas e.g. Whareroa • Ability to influence rail connectivity – freight and passenger • Matakana is included – subject to engagement with tangata whenua • Spatial planning in the marine environment • Role of marae in civil defence recovery • Includes engagement with iwi, hapu, whanau and land Trusts • Doesn’t include integration into the broader Joint Spatial Plan



Committee Name	SmartGrowth Leadership Group (SLG)
Committee Meeting Date	21 October 2020
Author (s)	Ken Tremaine, Strategic Advisor SmartGrowth Joint Spatial Plan Working Group
Purpose	To advise SLG on the proposed direction for the SmartGrowth Joint Spatial Plan and to outline a work programme

Joint Spatial Plan – Project Plan

Introduction

Attached to this report as **Appendix 1** is a Directions Paper and Work Programme for the SmartGrowth Joint Spatial Plan. The Joint Spatial Plan is a SmartGrowth project undertaken through a partnership between tāngata whenua, Central Government and Local Government. The development of Joint Spatial Plans are a key component of the Government’s Urban Growth Agenda.

A Working Group made up of local and central government representatives, the Tu Pakari Advisor and Priority One has met to discuss the draft directions paper and the work programme. The paper was also discussed and agreed at the Senior Managers Group and the Chief Executives Advisory Group.

The Joint Spatial Plan

The Directions Paper attached as Appendix 1 sets out a work programme for the partners (Iwi-Crown-Councils) to produce a new 2021 version of the Smart Growth Strategy as a joint spatial plan. There will effectively be a two phased approach to this work with an initial Joint Spatial Plan produced by 2021 and a more comprehensive version completed by 2024.

This will be an iterative process in that a desktop exercise to complete the Joint Spatial Plan will be undertaken first, followed by a work programme of actions to address any gaps, leading to an updated SmartGrowth Strategy.

The intention is to end up with one integrated spatial plan and growth strategy document for the sub-region – which will be the updated SmartGrowth Strategy.

Summary of the Approach

The key elements of the SmartGrowth Joint Spatial Plan approach are as follows:

- Convert UFTI and the existing material we have into the Hamilton-Waikato Metro Spatial Plan framework – by March 2021. This would become the SmartGrowth Strategy 2021.
- This would be a desktop exercise and is recommended to not involve formal SCP consultation (see attached paper for rationale).
- The Joint Spatial Plan will include a work programme of gaps / things to be done. One of these will be the Iwi Spatial Plan as there should be time to do this properly.
- Targeted engagement would occur with stakeholders and the SmartGrowth Forums.
- The SG Strategy (Joint Spatial Plan) would be comprehensively updated in 2024 to incorporate the NPS-UD requirements, and in particular the FDS, the Iwi Spatial Plan and any other deliverables from the work programme.

Engagement and Consultation

The 2021 SmartGrowth Joint Spatial Plan will have engagement with key stakeholders and the SmartGrowth Forums. A Joint Forum workshop was held on 13 October to discuss the approach to the Joint Spatial plan. A verbal update will be provided to the SLG of the outcomes of this meeting.

A full Special Consultative Procedure (SCP) under the Local Government Act 2002 for the 2021 version of the Joint Spatial Plan is not recommended given that this will need to be completed in 2023 as it is a requirement for Future Development Strategies under the National Policy Statement on Urban Development (NPS-UD).

The reasons for not undertaking full public consultation on the first iteration of the SmartGrowth Joint Spatial Plan are as follows:

- The first iteration is a desktop exercise using documents that have already gone through a consultative process.
- The growth areas haven't changed since the 2016 growth area recommendations adopted by the SmartGrowth Leadership Group, or as shown in the Proposed FDS 2018 (which went through a full SCP). These growth areas were then carried through into UFTI. UFTI undertook engagement with stakeholders and the SmartGrowth Forums and was well publicised in the media.¹
- The growth areas have already had public consultation, either through structure plans, spatial plans or plan changes (for example the work on Te Papa Peninsula, Te Tumu, Tauriko West and Omokoroa), or the Proposed FDS.
- The NPS-UD 2020 is new, and is very influential on urban growth management, including directing mandatory plan changes to up-zone substantial urban areas and be more enabling of peripheral urban expansion under certain conditions.
- The stakeholders and community will be able to submit on the statutory RMA plan changes and Regional Policy Statement change(s) that seek to enable the

¹ <https://ufti.org.nz/stakeholder-engagement/>

required residential capacity we need in the medium term to comply with the NPS-UD.

- The 'managing growth' story will be well covered in engagement on the three council Long Term Plans and Infrastructure Strategies that will each follow a full SCP in Feb-June 2021.
- The Draft Regional Land Transport Plan will be out for public consultation in 2021, incorporating UFTI and western Bay Transport System Plan (TSP) elements as relevant.
- The full review of the SmartGrowth Joint Spatial Plan in 2023 will be publicly consulted on using the SCP. A more comprehensive document will be developed which includes an iwi spatial plan, Future Development Strategy requirements and addressing any other gaps identified from the 2021 version. Iwi, stakeholders and the wider community can have another opportunity to provide input through the mandatory SCP at that stage.
- Formal written submission processes don't generally work well for meaningful tāngata whenua engagement, so a new process is proposed as part of the work programme for our Treaty partners as required by the NPS-UD.

Recommendations

That the SmartGrowth Leadership Group:

1. **Agree** to the staged approach to the development of the SmartGrowth Joint Spatial Plan
2. **Note** the proposed approach to engagement and consultation for the SmartGrowth Joint Spatial Plan.
3. **Note** that there will be regular reporting to the SmartGrowth Leadership Group on Joint Spatial Plan progress including risk management.

Appendix 1: SmartGrowth Joint Spatial Plan – Directions Paper and Work Programme



SmartGrowth Joint Spatial Plan: Directions and Work Programme

Introduction and Background

Last year, the Government confirmed that it wishes to partner with SmartGrowth (councils and tāngata whenua) in order to progress and deliver on its Urban Growth Agenda. A key component of this is the development of a Joint Spatial Plan covering the western Bay of Plenty. The Government has now become a formal member of the SmartGrowth partnership. This was confirmed in a recent Cabinet minute.

The Urban Form and Transport Initiative (UFTI) was completed in July 2020. It is intended to use the UFTI final report and other supporting documents to produce the Joint Spatial Plan. There are strong links between UFTI and the Government's urban growth agenda and associated work programme.²

At the last SMG meeting, a draft framework for the Joint Spatial Plan was set out. The original intention was to update the existing SmartGrowth Strategy and incorporate the spatial planning elements, including UFTI.

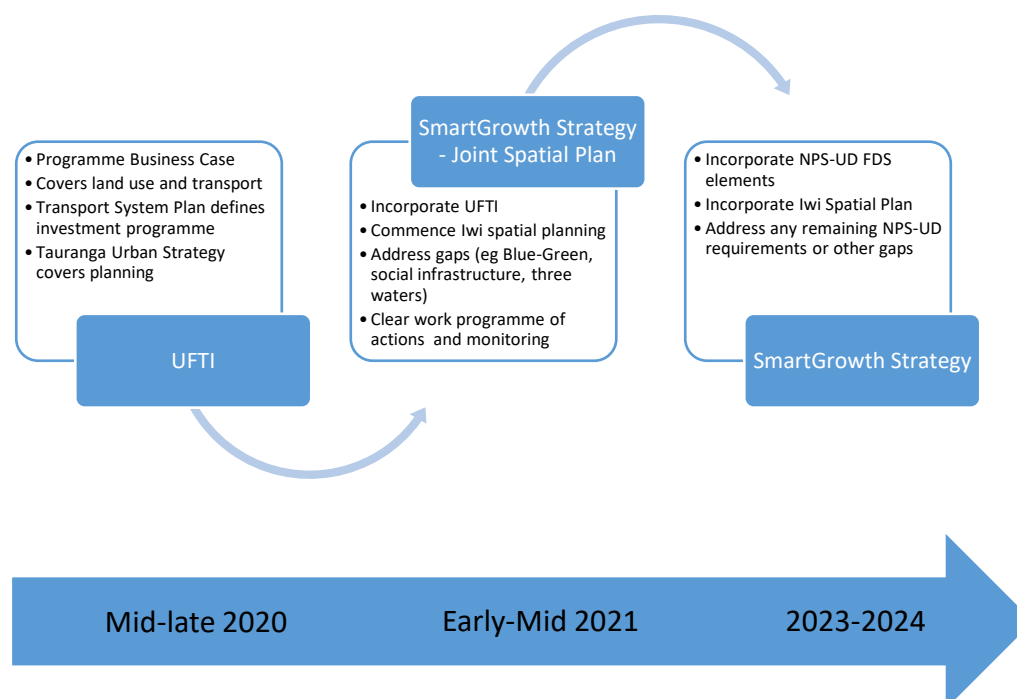
It was decided at the meeting that given the tight timeframes involved, it would be better to focus on a narrowed down Joint Spatial Plan which becomes the replacement SmartGrowth Strategy. The intention is to end up with one integrated spatial plan and growth strategy document for the sub-region – which will be the updated SmartGrowth Strategy.

This project plan sets out a work programme for the partners (Iwi-Crown-Councils) to produce a new 2021 version of the Smart Growth Strategy as a joint spatial plan. It also outlines the phases of work culminating in an updated 2024 SmartGrowth Strategy, which will address National Policy Statement on Urban Development (NPS-UD) requirements. This will be an iterative process in that a desktop exercise to complete the Joint Spatial Plan will be undertaken first, followed by a work programme of actions to address any gaps, leading to an updated SmartGrowth Strategy.

² The relevant work programmes include spatial planning, infrastructure funding and financing and urban planning. See <https://www.hud.govt.nz/assets/Urban-Development/Urban-Growth-Agenda/62eeb57f4e/urban-growth-agenda-cabinet-paper.PDF> for further details.

Phases of Work

The following diagram sets out the phases of work at a high level and the approximate timeframes for completing these.



A comprehensive timetable and work programme is included as **Appendix 1**.

Principles and Objectives

The following high-level principles will guide the development of the Joint Spatial Plan:

- A joint commitment to work together as a partnership (tāngata whenua, councils and the Crown).
- A clear and compelling story of western Bay of Plenty community needs and actions going forward.
- Agreed strategic direction set though the existing SmartGrowth Strategy 2013 and the UFTI work.
- Use of common data to provide robust evidence of value for money.
- Drawing and building on what we have, especially all the UFTI technical work.
- Implementation plans and programmes as part of the strategy
- Implementing collaborative joint programme management and governance.

The following SmartGrowth vision, outcomes and principles³ will also guide the Smart Growth revision to make it a Joint Spatial Plan:

- Sustain and improve the environment
- Work proactively and in partnership with the community to make western Bay active, vibrant, connected, caring, healthy and safe.
- An economy that is thriving, growing, diverse and sustainable.
- Realise economic and social opportunities for tāngata whenua while protecting cultural identity.
- A more compact urban form and opportunities for “live, learn, work AND play” are actively promoted.

³ SmartGrowth Strategy 2013, at pages 10 & 130

The SmartGrowth Joint Spatial Plan Framework

The following table sets out the framework for the SmartGrowth Joint Spatial Plan. This draws on both the Government’s key spatial planning elements and follows the structure of the Hamilton-Waikato Metro Spatial Plan framework.

<p>“What’s the issue we’re dealing with?”</p>	<p>Part 1 – Context, Challenges & Opportunities</p> <ul style="list-style-type: none"> ▪ Western BOP context / story ▪ Opportunities and challenges ▪ The need for a spatial plan / the rationale of the UGP approach / benefits 	<p>Context – source from UFTI, Proposed FDS and SmartGrowth Evidence of the need for change – UFTI Need for a Joint Spatial Plan – delivering a vibrant, liveable and economically successful place</p>
<p>“What do we want to achieve?”</p>	<p>Part 2 – Desired Future State</p> <ul style="list-style-type: none"> ▪ The growth scenario ▪ Objectives and Outcomes ▪ People, Place and Community 	<p>UFTI contains this, use SG Strategy as well Ensure tāngata whenua values are central to the plan Add in Place-Shaping Elements</p>
<p>“What is the most effective and appropriate future spatial layout, and what leading and enabling infrastructure is required?”</p>	<p>Part 3 – The Joint Spatial Plan</p> <ul style="list-style-type: none"> ▪ Areas to protect in perpetuity – waahi toituu ▪ Iwi spatial layer ▪ The Coast and the Blue-Green network ▪ Transport ▪ Urban Centres ▪ Employment/Growing Jobs ▪ Three Waters Infrastructure ▪ Community Infrastructure ▪ Current and future urban areas ▪ Rural areas 	<p>UFTI maps show all of this except for:</p> <ul style="list-style-type: none"> Rural areas Blue-green network and coastal environment Three waters and other facilities Regional and metro-scale facilities Iwi Spatial layer (note that this will be completed at a later date to allow sufficient time to complete)
<p>“How will this spatial layout be delivered and what are the urgent priority ‘key moves’?”</p>	<p>Part 4 – Implementation Plan: Joint Urban Growth Programme</p> <ul style="list-style-type: none"> ▪ Implementing the Joint Spatial Plan ▪ Growth management principles ▪ Implementation approach ▪ Priority Development Areas 	<p>Principles: UFTI plus others Implementation approach: UFTI plus any others Priority Development Areas: to be worked on but guided by UFTI Add in KPIs, monitoring and review</p>

The recent Cabinet Paper on Urban Growth Partnerships, Joint Spatial Plans and Urban Growth Programmes also outlined seven strategic priority areas that the Government would want to see met. These are:

- Identifying areas to be protected from urban development and spatial constraints on development (including hazards) and seeking to avoid or moderate any future urban development in relation to these;
- Ensuring the impacts of climate change are considered and mitigated where possible;
- Identifying strategic infrastructure corridors or sites that may be required over the long term;
- Locating all future development at scale around a new or strengthened rapid and/or frequent public transport network;
- Setting out a range of appropriate future growth opportunities through both urban intensification and expansion that are well-connected by public transport and active modes appropriate for the scale and location of development;
- Supporting “well-functioning urban environments” as defined by the National Policy Statement on Urban Development 2020; and
- Providing sufficient capacity over the next 30 years to meet expected housing demand as defined in the National Policy Statement on Urban Development 2020.

These priorities should be well covered in the Joint Spatial Plan framework outlined above relying on the UFTI work and the gap closing tasks that have been set out in this Plan.

Other Processes and Inputs

A number of key documents will feed into the SmartGrowth Joint Spatial Plan, this includes UFTI, the Tauranga Urban Strategy, the Proposed FDS and the western Bay of Plenty Transport System Plan. The SmartGrowth Strategy 2013 will also provide an important input noting that the 2021 version of SmartGrowth (Joint Spatial Plan) will be a narrower in its scope, particularly in terms of the actions.

The Joint Spatial Plan will aim to be consistent with, and give effect to, the new National Policy Statement on Urban Development. In the short term, the SmartGrowth Strategy 2021 (Joint Spatial Plan) will not be able to meet all of the requirements of the Future Development Strategy,⁴ given that we won’t have key information available such as the Housing and Business Assessment. However, the 2021 version will aim to meet as many of the FDS requirements as possible, and identify future work beyond mid-2021.

The 2021 version will also reflect new legislation such as the Urban Development Act and the Infrastructure Funding and Financing Act where relevant. The outcomes of the SmartGrowth Infrastructure Funding and Financing project, expected by the end of the year, will also be included.

National Policy Statement on Urban Development

The NPS-UD has a strong focus on well-functioning urban environments. This overall objective will need to form a key part of the Joint Spatial Plan.

⁴ Note that under the NPS-UD an FDS is required in time to inform the 2024 Long-Term Plans

The following are the key requirements out of the NPS-UD:

- Housing and Business Assessment (HBA) – housing component by July 2021
- RPS Change in 2021 to review urban limits and enable more responsive planning
- District Plan Intensification plan changes by mid-2022
- Comprehensive HBA (business and housing) - in time to inform 2024 Long-Term Plans
- A Future Development Strategy - in time to inform 2024 Long-term Plans

Appendix 2 contains a checklist of Future Development Strategy requirements.

Resource Management Review

The recent report of the Resource Management Review Panel covers spatial planning and the intention to mandate this via legislation through a new 'Strategic Planning Act'. It also sets out some draft content of what a 'Regional Spatial Strategy' should cover and is a useful cross check for our framework:

- Long-term objectives and strategies to improve the quality of the natural and built environments, provide sufficient development capacity, promote Māori interests and values, promote the sustainable use of rural land, protect historic heritage, address natural hazards and climate change.
- Indicative future transport corridors.
- Major existing and future infrastructure such as ports, airports, wastewater treatment plans, water treatment plants, and opportunities to make better use of existing infrastructure networks.
- Additional development capacity required to accommodate growth, and scenarios for how the region may develop in the future.
- Indicative locations for new social infrastructure needed to support population growth, including hospitals and schools.
- Indicative costs and timing of future infrastructure and growth scenarios.
- Indicative locations for regionally significant new recreational or community facilities nationally significant natural features in the region (as identified through national direction).
- Regionally significant ecological areas, landscapes and recreational space that should be protected or enhanced.
- Areas of historic heritage value and areas or resources of significance to mana whenua that should be protected or enhanced.
- Areas where significant change in land use is required to reduce impacts of land use and development on lakes, rivers, wetlands and the marine environment.
- Areas for enhancement and restoration, such as wetlands and green corridors.
- Areas that may be affected by climate change or other natural hazards, and measures that might be necessary to address such issues.

In addition, for the Bay of Plenty the coastal marine area inclusion within the spatial plan will be important.

Addressing the Gaps

While UFTI provides a very significant input for completing the Joint Spatial Plan, there are some areas where additional work will need to be undertaken. It may not be possible to address all of these by the end of the year and the first iteration of the SmartGrowth Joint Spatial Plan. Some of these tasks may need to be completed as part of the next version of the SmartGrowth Joint Spatial Plan (ie in 2023/24) .

These tasks include:

- More work on blue-green networks/corridors (this may already have been completed by the partners, but we need to draw it all together in map form – we also need to make sure urban blue and green networks are included).
- Three waters (noting that the Proposed FDS and other work provides a good foundation for three waters). There is also material that can be drawn from the Bay of Plenty Local Government Futures work. Further work will be required on long term three waters needs.
- Tāngata whenua values and aspirations (this includes any iwi spatial plan layer), noting that how and when this is done will depend on advice received from He Manukura and other Tāngata Whenua advisors. At this stage it is likely that this work will be incorporated in 2023 rather than in the first iteration to allow sufficient time.
- A greater emphasis on liveability / placemaking in particular future health, education and regional scale recreation facilities.
- Future economic focus – creating employment etc. (e.g. identifying key precincts and clusters) – influenced by recent discussions between Priority One and Minister Twyford. This work will be authored by Priority One.
- Affordable housing – noting that there are some actions in the UFTI Final Report which cover this. There are significant challenges in this space that will need to be addressed in addition to any spatial plan initiatives.
- Natural hazards – identifying the tension between urban development outcomes and protecting against natural hazards, and recognising the cascade from RPS to DPs
- Climate change mitigation and adaptation.

For a number of these areas work does exist and it will be a matter of drawing this into the Joint Spatial Plan. For others, workshops with people who have expertise in the relevant area may be necessary. We will need to draw on the resources of the partners here as much as possible.

A summary of these gaps and how they should be closed is provided below:

Joint Spatial Plan - Workstream	What is required?
Blue-Green	Workshop with key partners with expertise in this area to draw together existing information
Three Waters	Discussions and possible workshop with key three waters staff Draw together material that exists

Joint Spatial Plan - Workstream	What is required?
Iwi Spatial Plan and Tāngata Whenua Aspirations	Work underway through He Manukura Note that the Iwi Spatial Plan will be completed at a later date to allow sufficient time (not for the first iteration)
Liveability & Place-making	Draw from existing work and emphasise this approach along with well-functioning urban environments in the Joint Spatial Plan
Economic	Discussions with Priority One Look at a big picture concept such as a trading hub between the western BOP, Auckland and Waikato
Affordable Housing	Draw on the UFTI work Add in any other practical actions including making the links with infrastructure funding and financing Focus on the whole housing continuum and the SmartGrowth Housing Need and Demand work Discuss with HAF and other SG Forums. Consider actioning previous SG housing need and demand work. Make links with the work of the TCC Mayoral Task Force, Accessible Properties and the Kāinga Ora place making unit.
Natural Hazards	Further work possibly required on the tension between urban development outcomes and protecting against natural hazards, from an RPS, Regional Plan and DP perspective

Engagement and Consultation

The 2021 SmartGrowth Joint Spatial Plan will have engagement with key stakeholders and the SmartGrowth Forums. There is a Joint Forum workshop scheduled for 29 September.

A full Special Consultative Procedure (SCP) under the Local Government Act 2002 is not recommended given that this will need to be completed in 2023 as it is a requirement for Future Development Strategies under the NPS-UD.

The reasons for not undertaking full public consultation on the first iteration of the SmartGrowth Joint Spatial Plan are as follows:

- The growth areas haven't changed since the 2016 growth area recommendations adopted by the SmartGrowth Leadership Group, or as shown in the Proposed FDS 2018 (which went through a full SCP). These growth areas were then carried

through into UFTI. UFTI undertook extensive engagement with stakeholders and the SmartGrowth Forums, and was well publicised in the media.

- Most of the growth areas have already had extensive public consultation, either through structure plans, spatial plans or plan changes (for example the work on Te Papa Peninsula, Te Tumu and Omokoroa).
- The NPS-UD 2020 is new, and is very influential on urban growth management, including directing mandatory plan changes to up-zone substantial urban areas and be more enabling of peripheral urban expansion under certain conditions.
- The stakeholders and community will be able to submit on the statutory RMA plan changes and Regional Policy Statement change(s) that seek to enable the required residential capacity we need in the medium term to comply with the NPS-UD.
- The 'managing growth' story will be well covered in engagement on the 3 x council Long Term Plans and Infrastructure Strategies that will each follow a full SCP in Feb-June 2021.
- The Draft Regional Land Transport Plan will be out for public consultation in 2021, incorporating UFTI and western Bay Transport System Plan (TSP) elements as relevant.
- Looking toward 2023 and the review of urban growth and intensification areas as required for drafting the FDS, iwi, stakeholders and the wider community can have another opportunity to provide input through the mandatory SCP at that stage.
- Formal written submission processes don't generally work well for meaningful tāngata whenua engagement so a new process is proposed as part of the work programme for our Treaty partners as required by the NPS-UD.

Project Structure

The project structure for delivering the Joint Spatial Plan will rely on the existing SmartGrowth groups as well as adding a working group.



SmartGrowth is currently working on achieving better and more effective tāngata whenua partnerships. While there is tāngata whenua representation on all of the groups listed above, SmartGrowth is working toward enabling far greater tāngata whenua direct input and participation. This will be reflected through all the groups listed above as well as other groups such as He Manukura.

The Project Sponsor for the Joint Spatial Plan will be Bill Wasley as the Independent Chair. The Project Director is Ken Tremaine. Subject to final agreement and resource identification, weekly project management will be provided by Bay of Plenty Regional Council.

It is proposed that the working group will be made up as follows:

- Ken Tremaine, Project Director and SG Strategic Advisor
- Ernst Zollner and/or Oscar Damerham, Ministry of Housing and Urban Development
- Kerrie Young, Kāinga Ora
- Shad Rolleston, Tu Pakari Advisor
- Andy Mead and/or Carl Lucca Tauranga City Council
- Phillip Martelli, Western Bay of Plenty District Council
- James Llewelyn and/or Adam Fort, Bay of Plenty Regional Council
- Cole O’Keefe, Waka Kotahi
- Greg Simmonds, Priority One
- Nichola Lennard (assisting SmartGrowth)

Advisory or Reference Groups can be convened as required. These could include mixed membership across the forums as a way to enable them to participate at key points through the process.

Two-three members of the SmartGrowth Leadership Group will also be nominated to act as peer reviewers of the Joint Spatial Plan.

Resourcing

There will be a core project team to work on the document as follows:

- Ken Tremaine (SmartGrowth Strategic Advisor) as the lead / providing oversight and direction
- Resource provided by Bay of Plenty Regional Council to provide project management / coordination of the project
- Nichola Lennard as a writer / technical input
- Vicki Jones as coordinator
- The working group provide data, text and GIS mapping information for key parts of the Joint Spatial Plan and to review the document
- Robert Brodnax to provide UFTI-Spatial Plan linkages
- Any other assistance as may be required

The Project Director will lead the project and provide guidance to the Project Manager and the working group.

There may be some data gathering and research required. It is intended that partners should be able to assist with any gaps including information required as part of monitoring under the NPS-UD and UFTI.

High-Level Timeframes

	Sept 2020	Oct 2020	Nov 2020	Dec 2020	Jan 2021	Feb 2021	Mar 2021	2021-2023	2023-2024
SmartGrowth Strategy - Joint Spatial Plan: Plan development and drafting	29 September – engagement with the Forums	21 October SLG – Signoff for SG JSP framework	18 November SLG – key areas for discussion	16 December SLG - Initial Draft		SLG – Final Draft			
Key Inputs & Closing the Gaps	Draw information together	Conduct any workshops							
Key actions / work programme from the Joint Spatial Plan								Undertake work on key actions (e.g. Iwi Spatial Plan, NPS-UD – HBA & FDS)	
SmartGrowth Strategy Update									Incorporate all work undertaken including FDS requirements. Undertake SCP.

Risks and Challenges

The following are some of the key risks and challenges for the development of the Joint Spatial Plan.

Risk or Challenge	Proposed Mitigation
<p>Communicating and winning acceptance of a partial SmartGrowth 2013 Strategy update through the Joint Spatial Plan with the rest coming at a later date when many Forum Chairs/social sector leaders are expecting the UFTI business case being set in a 4 wellbeing's context asap prior to the Independent Chair's advice to the SLG on 21 October.</p>	<p>Early and Effective communication and engagement with the Forums and stakeholders Being clear about our phases or work and what they deliver</p>
<p>Reconciling the Government's approach to spatial planning, where a few targeted outcomes are important for linking its strategic thinking, investment/service delivery, with the western Bay of Plenty community expectations of a more comprehensive four well-beings approach.</p>	<p>Strike an appropriate balance between Central Government and Local Government/community needs</p>
<p>Not undermining the Government's confidence (for e.g. the Waka Kotahi Board) in western Bay of Plenty spatial planning by departing from either UFTI outcomes or the Government key spatial plan outcome areas namely:</p> <ul style="list-style-type: none"> ▪ Identifying areas to be protected from urban development and spatial constraints on development (including hazards) and seeking to avoid or moderate any future urban development in relation to these; ▪ Ensuring the impacts of climate change are considered and mitigated where possible; ▪ Identifying strategic infrastructure corridors or sites that may be required over the long term; ▪ Locating all future development at scale around a new or strengthened rapid and/or frequent public transport network; ▪ Setting out a range of appropriate future growth opportunities through both urban intensification and expansion that are well-connected by public transport and 	<p>Ensure we stick to the UFTI outcomes and the Government's strategic priorities for spatial planning Work effectively with Central Government agencies to ensure their needs are met</p>

Risk or Challenge	Proposed Mitigation
<p>active modes appropriate for the scale and location of development;</p> <ul style="list-style-type: none"> ▪ Supporting “well-functioning urban environments” as defined by the National Policy Statement on Urban Development 2020; ▪ Providing sufficient capacity over the next 30 years to meet expected demand as defined in the National Policy Statement on Urban Development 2020. 	
<p>The challenges multiple processes requiring resources, e.g. ensuring we implement and monitor UFTI, completing the Joint Spatial Plan, meeting NPS-UD requirements</p>	<p>Take a phased approach Bring in additional resources if required</p>
<p>The Local Government funding and financing situation where there may be insufficient capital to deliver on key initiatives, or the SmartGrowth partners including Government struggle to achieve timely and aligned funding</p>	<p>SmartGrowth Funding and Financing work will provide some pathways for Local Government Continue to work across the partnership for effective funding approaches and commitments</p>

Monitoring and Reporting

Through UFTI we have expectations and requirements for monitoring and reporting.

This is summarised on page 108 of the UFTI report where it says:

SmartGrowth is the accountable entity for monitoring and reporting on benefit realisation and KPIs (Table 13), via an annual reporting cycle. This reporting framework will provide a mix of outcome-based reporting built around these benefits and KPIs, and output reporting for key projects.

The measures will be collected by the relevant partner organisation (e.g., PT data from Bay of Plenty Regional Council, network performance data from Waka Kotahi, etc.), but compiled and published by SmartGrowth in a single report on an annual basis.

The UFTI Final Report contains key performance indicators and measures for ongoing benefits realisation and monitoring. These relate to:

- housing
- movement
- environment
- prosperity

There are UFTI investment objectives and UFTI key performance indicators (KPI's) that are the tools to measure outcomes. Discussions have yet to occur across the partnership to determine what data is held by whom. Also, which of the secondary KPI's and other measures will form part of the monitoring and reporting.

The UFTI report also contains the following commitment:

Through SmartGrowth and existing bodies such as the Regional Land Transport Committee, the KPIs and measures will be regularly monitored. As a first action SmartGrowth Leadership Group will develop a plan for how these measures will be monitored and reported.

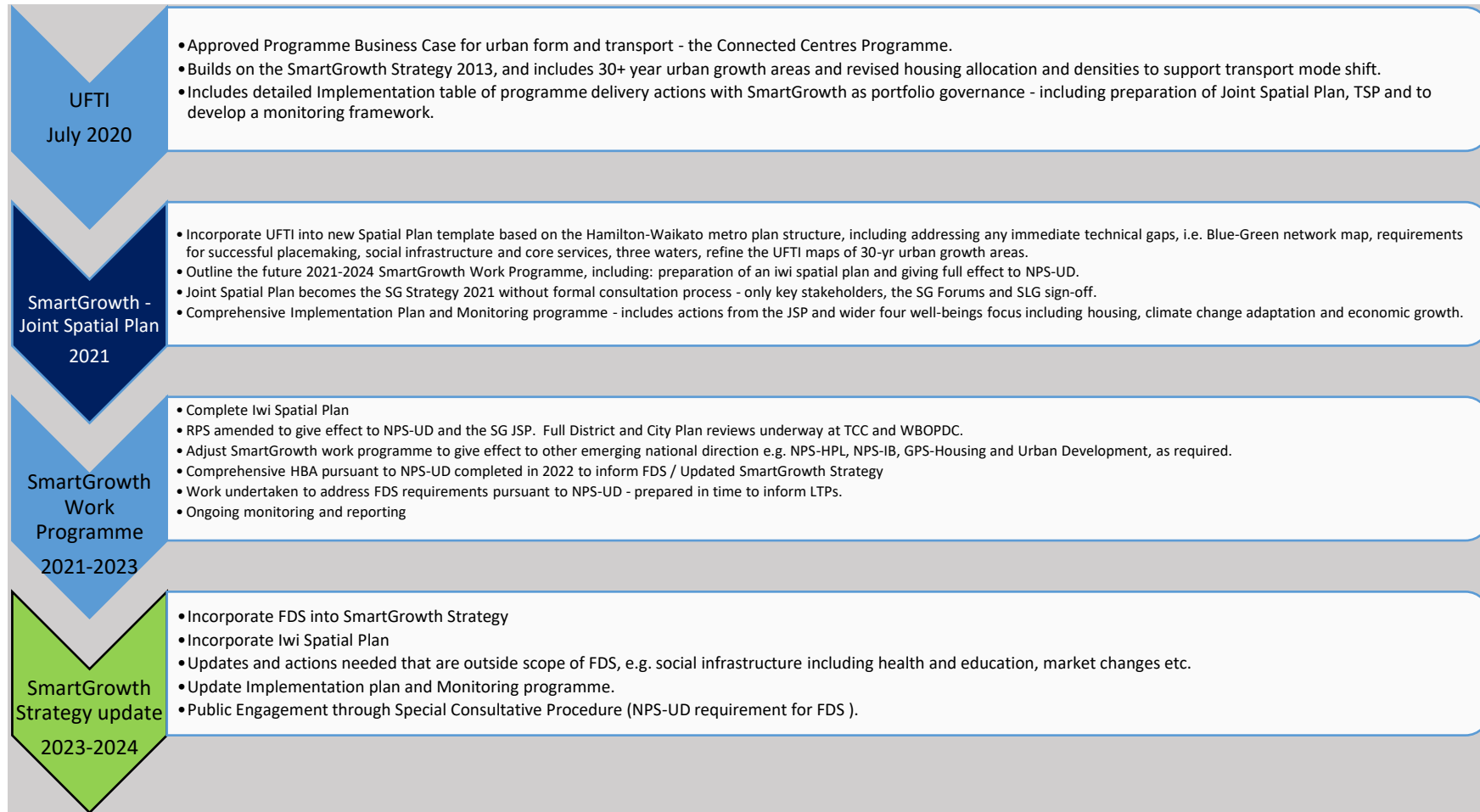
The SMG is currently working on what data is held and where for the UFTI KPI's. Also, what data exists for the secondary and other measures, assuming that we will use best endeavours to monitor all of these.

Part of the monitoring will also involve keeping a log of the UFTI assumptions and uncertainties set out in the UFTI Final Report.

There is also a more generic task to monitor programme delivery focussing initially on the summary of UFTI implementation and first steps (page 114 of the UFTI Final Report).

The Joint Spatial Plan will need to pick up on the UFTI outcomes and the measures for these. Then there will be actions / programmes arising from both UFTI and the Joint Spatial Plan that will need to be monitored and reported against.

Appendix 1: SG Joint Spatial Plan Work Programme



Appendix 2: FDS Requirements

NPS-UD Future Development Strategy Requirements	Will this be addressed in the Spatial Plan?
Identify the broad locations in which development capacity will be provided over the long term, in both existing and future urban areas, to meet the requirements of clauses 3.2 and 3.3.	Yes – already identified in UFTI.
Identify the development infrastructure and additional infrastructure required to support or service that development capacity, along with the general location of the corridors and other sites required to provide it	Yes – transport identified in UFTI, some further work required on three waters and community infrastructure.
Identify any constraints on development.	Yes – constraints mapping has already been undertaken as part of UFTI
Include a clear statement of hapū and iwi values and aspirations for urban development.	Yes – through the Iwi Spatial Plan and other work, noting that additional actions may be required as part of implementation
Every FDS must be informed by the following:	
<ul style="list-style-type: none"> ▪ the most recent applicable HBA 	Yes – however the next HBA (residential and business) won't be completed until 2022. This will need to feed into the SmartGrowth Strategy Update.
<ul style="list-style-type: none"> ▪ a consideration of the advantages and disadvantages of different spatial scenarios for achieving the purpose of the FDS 	Yes – UFTI has completed this
<ul style="list-style-type: none"> ▪ the relevant long-term plan and its infrastructure strategy, and any other relevant strategies and plans 	Yes
<ul style="list-style-type: none"> ▪ Māori, and in particular tāngata whenua, values and aspirations for urban development 	Yes – through the Iwi Spatial Plan and other work, noting that additional actions may be required as part of implementation
<ul style="list-style-type: none"> ▪ feedback received through the consultation and engagement required by clause 3.15 	Yes – SCP consultation undertaken for JSP
<ul style="list-style-type: none"> ▪ every other National Policy Statement under the Act, including the New Zealand Coastal Policy Statement 	Yes
<ul style="list-style-type: none"> ▪ any other relevant national policy required by, or issued under, legislation. 	Yes

