



“ Kia Tū Pakari ai Tātou ”

SmartGrowth Combined Tangata Whenua Forum

Wednesday 6 October 2021 at 9:30am – 12:30pm

Western Bay of Plenty District Council, Tauranga

(Alert Level Dependent – to be confirmed post cabinet announcement)

Karakia / Whakatau

1. Appointment of new Chair and Co-Chair

2. Apologies

Chairperson

Minutes and Actions

3. Previous minutes from 11 August 2021 *(Paper A)*

Chairperson

4. Actions from previous meetings *(Paper B)*

Chairperson

Whakawhanaungatanga

5. New SmartGrowth Chair (including update on closed sections of SLG meetings)

Peter Winders

6. New SmartGrowth Strategic Advisor (including quarterly update) *(Paper C)*

Kelvin Norgrove

Forum Matters

7. Updates to Terms of Reference

Elva Conroy

8. Progress Reports since 11 August *(Paper D)*

Tu Pakari Advisors;
SLG & TSP reps

9. Update on Māori Housing & Housing Action Plan

Te Pio Kawe

10. Combined Tāngata Whenua Forum priorities workshop with Awhina Ngatuere from Toi Kai Rawa

Te Pio Kawe



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SmartGrowth Implementation		
11.	Joint Spatial Plan Update	JSP Working Group
12.	Transport System Plan update	TSP Working Group
Other Business		
13.	Concerns from Te Tumu Kaituna 14 whānau	Renee Kiriona
Conclusion		
14.	Key message for SmartGrowth Leadership Group	Chairperson
15.	Karakia Whakamutunga	Chairperson
Future meetings		
SmartGrowth Leadership Group – 3 November, BOPRC (Closed Workshop)		
SmartGrowth Leadership Group – 1 December, BOPRC		
CTWF – 8 December, Historic Village		
If you have any questions or queries, please contact SmartGrowth on administration@smartgrowthbop.org.nz		

Frequently Used Acronyms	
CEAG	Chief Executives Advisory Group
JSP	Joint Spatial Plan
MHUD	Ministry of Housing and Urban Development
PDA	Priority Development Areas
SLG	SmartGrowth Leadership Group
UFTI	Urban Form & Transport Initiative



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- Support the implementation of the Strategy through an audit role and the provision of information and advice.
- Provide timely and effective feedback on implementation actions.
- Provide essential communication links to and from constituent Iwi and hapū.
- Provide input into the appointment of a Tū Pakari Advisor in conjunction with SLG chair and CTWF chair.
- Maintain links between Treaty settlement outcomes and strategy implementation.

Form:

- Membership comprising the Te Rangapū Mana Whenua o Tauranga Moana Forum (TCC), Iwi/hapū members of the Western Bay of Plenty Partnership Forum (WBOPDC), and Mauao constituent member to the Bay of Plenty Regional Council.
- Meet at least six times a calendar year, generally on a bi-monthly basis.
- Meeting attendance funded in a manner consistent with TCC and WBOPDC Council policy.
- Scope for members of the CTWF to be seconded to the Committee if required to provide insight into specific issues.
- Serviced by the Tū Pakari Advisor in respect of agendas, papers, and report preparation.
- Tū Pakari Advisor shall be co-Chairperson of the CTWF, the CTWF shall elect a co-Chairperson of the CTWF in line with Council triennium every 3 years

CTWF Representation to SLG:

- Representation from the CTWF to SLG will consist of:
 - 2 members appointed by the Te Rangapū Mana Whenua o Tauranga Moana Forum (TCC);
 - 2 members appointed by the Western Bay of Plenty Partnership Forums¹ (WBOPDC); and
 - 1 member elected by the CTWF as an alternate.
- CTWF representatives to SLG will be reviewed in line with Council triennium every 3 years

Kia Tū Pakari ai Tātou:

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- The CTWF is a reference group to support the future growth-related needs of hapū and Iwi.

Tāngata Whenua Audit:

- An audit on the implementation of the strategy by the CTWF will be a key monitoring function for Tāngata whenua in assessing the outcomes of the strategy.

Tāngata Whenua Leadership

- The collective knowledge and experience within the CTWF provides strong leadership and direction to the SmartGrowth Implementation decisions on specific and generic actions affecting Tāngata whenua.
- Tāngata whenua will provide leadership in the implementation of some actions solely, shared as

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a member of the SmartGrowth Implementation Committee or as a support to other lead agencies.

- Tāngata whenua engagement in the implementation and monitoring will provide confidence in the growth and development processes.

Communication and Liaison with Tāngata Whenua:

- The CTWF provides a regional forum for hapū, Iwi and Māori to raise implementation issues. The use of Marae and specialist workshops has proven to be an effective communication tool in engaging Tāngata whenua. These internal networks and techniques should be utilised to ensure that momentum of the strategy is maintained.

Relationships:

- CTWF participants are able to raise issues for discussion within the CTWF meetings to be taken to the SLG and other forums by the tāngata whenua representative and/or the Tū Pakari Advisor.
- The CTWF is able to develop issues/ recommendations that have not been solicited by the SLG and present these to the committee.

Participation:

- The CTWF will openly debate issues, with the opportunity for all participants to contribute. All meetings are open to whanau, hapū Iwi and Māori across the sub-region.

Autonomy:

- The CTWF will consolidate and summarise all the knowledge and representations of the participating hapū and Iwi.
- It is recognised that this knowledge will be based on personal/hapū and Iwi values and views.
- It is acknowledged that the CTWF participants will not always agree on issues.
- Any feedback/ recommendation to the SLG will include all of the opinions and positions of the CTWF participants.
- CTWF participants will be able to present, in person, their differing views to the SLG, to ensure their position is appropriately articulated.

Communication:

- Communication between the CTWF and the SLG will be either a formal written report or presentation prepared by the Tū Pakari Advisor.
- A major focus of the communication between the two groups will be on building relationships, trust and honest interaction.

Operational Process:

- Facilitation, Independent Chair to continue in this role.
- CTWF participants own the process and operation of the group so they must contribute to the running of the process.
- Participating hapū and Iwi will support each other to ensure equal opportunity to contribute.
- Open invitation for members of both the CTWF and SLG to attend each other's meetings.
- Alternate's representation is allowable.
- Alternate must come prepared for meetings and may not propose different hapū and Iwi agendas to those already raised by the usual representative. The CTWF will have access to copies of all the reports sent to the SLG.



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Combined Tāngata Whenua Forum [CTWF] – Membership

Combined Tāngata Whenua Forum Co-Chairs

currently vacant – will be filled 6 October

Combined Tāngata Whenua Forum Governance representatives to SmartGrowth Leadership Group

Irene Walker, Matire Duncan, Kevin Tohiariki, Geoff Rice as well as Matemoana McDonald (alternate)

Combined Tāngata Whenua Forum representatives from:

- Te Rangapū Mana Whenua o Tauranga Moana
- Western Bay of Plenty District Partnership Forum – Tauranga Moana
- Western Bay of Plenty District Partnership Forum – Te Ihu o Te Waka o Te Arawa

Iwi/Hapū	Representative	Alternate Representative
Ngāti Ranginui		
Ngāti Ranginui Iwi Rūnanga	Des Heke Kaiawha	Destiny Leaf
Ngāti Te Wai	Riki Nelson	
Pirirakau	Kahurangi Johnson	
Ngāti Taka	Bob Leef	
Ngāti Kahu	Parewhakarau Tapuikuka (Pare Kuka)	Mokohiti Brown
Ngāti Hangarau	Veronica Manu Seddon	Tim O'Brien
Ngāi Tamarāwaho	Des Tata	Kura Martin-Tukaokao Eruera Brown
Ngāti Ruahine	Alison Flavell	Te Arawhiti Harrison
Ngāti Pango	Leon Aorangi	
Ngai Te Rangī		
Te Rūnanga o Ngāi Te Rangī	Whitiora McLeod	Pia Bennett
Te Whānau a Tauwhao	Kevin Tohiariki	
Ngāi Tamawhariua - Katikati	Tiki Bluegum	
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Ngāi Tūwhiwhia	Nessie Kuka	
Ngāti Tauaiti	Hemi Paki	
Ngāi Te Ahi	Rangiwhakaehu Irene Walker	Rondell Reihana Te Pio Kawe
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Ngāti Pūkenga	Buddy Mikaere	Pahu Akuhata
Te Arawa		
Tapūika	Hori Ahomiro	Dean Flavell
Ngāti Tūheke	Raponi Rangikatukua Wilson	Sam Hema
Tūhourangi	Manu Wihapi	
Ngāti Moko	Tony Wihapi	
Ngāti Whakaeu ki Maketu	Reg Hodge	Manu Pene
Ngāti Rangiwewehi	Horace Te Moni	
Ngāti Pikiao	Roland Kingi	Kataraina Gail Skerrett-White
Ngāti Whakahemo	Tania Turner	
Te Kapu o Waitaha	Maru Tapsell	
Mauao Constituency		
Mauao Constituent Member to the Bay of Plenty Regional Council	Matemoana McDonald	

Partner Organisations

Organisation	
Tū Pakari Advisor (Kai Ārahi)	Elva Conroy
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Call Etiquette Microsoft Teams

Please refer to the Outlook calendar invite to access the meeting by ticking on the Microsoft Teams link provided.

Video: Please note, only participants who have speaking and voting rights are to have their cameras on.

Hands up: If you wish to speak, please utilise the “hands up” button.

Say your name: It’s hard to keep track of who is saying what. When you start talking, identify yourself, “This is Penelope, and I have a question,” or “Hi, it’s James, I’d like to add to that point.”

Use the mute button: Even if you’re in a quiet location, please ensure you are on mute.

Silence isn’t always golden: Don’t forget to unmute yourself when it’s your time to talk.

Test equipment: Please test your equipment well before the meeting to ensure everything is working.

On cell phones: Make sure you have:

- A strong signal
- No interference
- Not too much background noise if you will be speaking

On a computer

- If you can, use a wired connection rather than Wi-Fi
- Make sure the computer camera works
- Make sure the speakers work
- Make sure the microphone works

Even if it says you’re connected to the platform, make sure you actually are.

Call quality: Using a headset helps with sound quality for both you and others in the meeting.

Being seen on video is an important element of conference call etiquette. It’s important for participants to use their video when speaking, or when indicating a desire to speak as this is helpful to the Chair in managing the meeting, accepting that this may not always be possible (e.g. if the connection is not great or you are in a rural location).

Early Departure: If you have to depart the meeting early, please advise the Chair.



“ Kia Tū Pakari ai Tātou ”

SmartGrowth Combined Tāngata Whenua Forum

Wednesday 11 August 2021 - 9:30am - 12:30pm
Western Bay of Plenty District Council, 1484 Cameron Road, Tauranga

Present:	
Hayden Henry	Ngāi Tukairangi
Rangiwhakaehu Irene Walker	Ngāi Te Ahi
Kevin Tohiariki	Te Whānau a Tauwhao
Whitiora McLeod	Te Rūnanga o Ngāi Te Rangi
Rondell Reihana	Ngāi Te Ahi
Ruth Feist	Bay of Plenty Regional Council
Tiki Bluegum	Ngāi Tamawhariua
Chris Nepia	Western Bay of Plenty District Council
Ropata Stephens	Ngā Potiki
Jesse Campbell	Ngāti Kaahu
Des Heke	Ngāti Ranginui
Matire Duncan	Chair, Te Rangapū Mana Whenua o Tauranga Moana
Nathan James	Ngāti Kuku
Matemoana McDonald	
SmartGrowth	Te Pio Kawe (Pou Arahi Strategic Advisor) Elva Conroy (Kai Arahi Technical Advisor) Jolene Black (SmartGrowth Assistant)
Partner Staff	Matemoana (Mauao Constituent Member to the Bay of Plenty Regional Council & TW SGLG representation (alternate)) Ruth Feist (Bay of Plenty Regional Council) Rebekah Waltham (Bay of Plenty Regional Council) Rachael Davies (Western Bay of Plenty District Council) Chris Nepia (Western Bay of Plenty District Council) Keren Paekau (Tauranga City Council)
Other	



“ Kia Tū Pakari ai Tātou ”

Apologies forum members: Cyrana Matthews, Buddy Mikaere, Veronica Manu Seddon, Carlo Ellis, Carl Lucca, Hori Ahomiro,

Moved Elva Conroy

Seconded Whitiara McLeod

Opening Karakia

Previous Minutes

The minutes of the previous held 2 June 2021 meeting were accepted as a true and correct record.

Moved: Elva Conroy

Seconded: Whitiara McLeod

Previous actions

1. Potential meeting with Ministers with Combined Tāngata Whenua Forum: Intention to provide an opportunity to access further support and resources by ministers – can be scheduled once the Combined Tāngata Whenua Forum priority actions are identified. Retain as standing item.
2. Air Quality Monitoring: Rawiri will report back to Combined Tāngata Whenua Forum if Regional Council is doing any monitoring work in relation to air quality and pollution. Not yet actioned.
3. Ken to provide UFTI monitoring brief to Elva and Te Pio. Completed and can be removed.
4. Ken / Eileen to follow up on website update. Work in progress.
5. Update of Māori demographics data. Completed and can be removed.
6. Elva, Tiki and Des to collate the information on cultural heritage offsets. Work in progress.
7. Set up workshop in July to establish the collective approach to the Iwi Spatial Plan. Completed and can be removed.
8. Open Government Initiative (Sally Cooke). Not completed as yet.

Forum Matters:

Item 5 Progress reports from Tū Pakari Advisors and SLG Representatives

- It was noted papakāinga is not social housing and should not be referred to as such, as this restricts funding.
- Te Pio is now part of the Housing Action Plan working group and Elva is a part of the Joint Spatial Plan working group.
- Irene Walker noted the Housing Action Plan was presented and approved at the last SLG meeting. This has been uploaded to the SmartGrowth Website. The SmartGrowth stocktake report is also available on the website.
- Des Heke would like Forum members to be able to attend the closed SLG workshops. We need to show the solidarity for the Kaupapa and be included. Elected members are not getting the information to be able to have their say. When we arrived, we were not permitted to attend the meeting or watch from the gallery.



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- Matire Duncan confirmed the meeting was closed to the general public as the discussions were mainly about finance.
- Matemoana McDonald noted the current structure does not allow for others to attend in closed meetings. It is difficult to push matters for Māori if korero is not occurring internally. We, as representatives, are there just for that, to represent all of us. There is a lot of information out there, how do we get that information out to our people? We need to do that.
- Matemoana McDonald noted she was unaware that the elected members were not allowed in the Gallery.
- Rachael Davies suggested a direct conversation with the SmartGrowth Chair to discuss why elected members were not able to be at closed workshop, as elected members and staff from Councils are not precluded from attending the closed workshop. This needs to be clarified.
- Kevin Tohiariki noted representatives are attending all these meetings, but there is just talk, and no action. There is lots of planning going on and no methodology in getting the work done and completed. Kevin had a meeting with the Chief Executive Officer of the Tauranga City Council to discuss project delivery, opposed to aspirational decisions. We need performance indicators for Ministers to make sure we have outcomes. We are unrepresented. It has been ongoing for nine years and we need action.
- Whitiora McLeod would like a written report from the representatives before each Combined Tāngata Whenua Forum meeting so we know what is happening.
- Kevin Tohiariki noted Te Arawa representatives need to be present at these meetings.
- Chris Nepia confirmed a Te Arawa representative will be attending these meetings going forward.

Actions:

- Distribute Housing Action Plan to the Combined Tāngata Whenua Forum.
- Tū Pakari Advisors to arrange meeting with the SmartGrowth Independent Chair to determine if Forum members can attend the closed SLG meetings/workshops.

Item 6 Combined Tāngata Whenua Forum Priorities

- Elva Conroy briefly outlined the Combined Tāngata Whenua Forum priorities and noted that this will be workshopped further at the Hui in October.

Action:

- The Combined Tāngata Whenua Forum priorities will be workshopped at the October Hui.

Item 7 Tāngata Whenua Engagement and Communication

- Elva Conroy discussed and presented information on this topic. The Tū Pakari e-pānui has been a starting point for sharing information about SmartGrowth and Forum projects.
- It was noted, we need to start involving Māori Land Trusts in discussions. We need to seek guidance about engagement. How does that look? Is there an easier more effective way to do this?
- Matemoana McDonald noted one issue is meeting overload. Can we go to the Māori Land Trusts Hui, rather than creating a further separate Hui to see how the Māori Land Trust



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views align with that of the Combined Tāngata Whenua Forum. A communication strategy is required.

- Keren Paekau noted Ara Rau Tāngata are planning to reconvene a Hui this year with Māori Land Trusts. This will allow us to have consistent messaging being distributed. She will organise a meeting with Ara Rau Tāngata representatives.
- Tiki Bluegum agreed it would be good for this forum or representative of the forum to speak with the Māori Land Trusts in Katikati, so their voice is out there.
- Des Heke noted Māori homeowners and landowners pay rates and get nothing. There are no dedicated staff to deal with Māori Land. For the Ohauti Structure Plan, we were told there would be a comprehensive infrastructure and traffic report. This information hasn't been received. Groups were set up specifically which were not even looked at. There are huge gaps and missed opportunity. The Development Contributions report only names a few selected groups.

Actions:

- Develop a Communications and Engagement Plan to enable greater interaction with hapu, Iwi, marae and Māori Land Trusts to discuss Forum matters, particularly concerning housing.

Item 8 Combined Tāngata Whenua Forum Membership and Mailing List

- Elva Conroy noted the list is outdated. We need to double check of the list and provide updates. This to be undertaken following the inaugural meeting.

Actions:

- Update the forum membership list once the inaugural meeting has been held.

Item 9 Progressing Maori Housing including Papakainga

- Te Pio Kawe lead the discussion on the Housing Action plan and Housing for Maori.
- Te Pio Kawe noted the SmartGrowth Housing Action Plan is a lengthy document and will be circulated to forum members.
- Te Pio Kawe noted we need to combine and collaborate housing aspirations to be put forward. Only one Trust has responded to the survey Elva sent out. This is an opportunity to put forward your aspirations for your Whenua so we can then put it all together collectively to present.
- Matemoana McDonald noted we could play a more proactive role in reaching out the Local Māori Land Trusts. We need a list collated with contact persons. Can the two councils (Western Bay and Tauranga City Council) collate this list and provide an outline of all the Māori land block owners. This can be done utilising council rates database.
- Chris Nepia confirmed that the Western Bay of Plenty District Council is able to assist in collation of this data.
- Keren Paekau noted, Tauranga City Council will not necessarily have the names of landowners on its rates database, but what we will have is the name of the person who pays the rates. Tauranga City Council would be able to assist in collating some data.
- Te Pio Kawe suggested a workshop with the Combined Tāngata Whenua Forum together with Awhina Ngatuere, General Manager of Toi Kairawa and her team would be a good way to look at the combined forum vision for Māori Housing.



“ Kia Tū Pakari ai Tātou ”

Actions:

- Circulate the SmartGrowth Housing Action Plan
- Te Pio Kawe to set up a meeting with Awhina Ngatuere to look at a combined vision for Māori Housing.
- Western Bay of Plenty District Council and Tauranga City Council to assist in collating a contact list for all Māori Land Trusts along with an outline of all the Māori Land Block owners.

Item 10 Joint Spatial Plan Update

- Ruth Feist and Elva Conroy provided an update. The Joint Spatial Plan is still under development. The Tāngata Whenua maps have been updated to reflect feedback from the July Workshop.
- Des Heke noted the maps should be more specific to cultural heritage areas.
- Elva Conroy noted we will circulate draft Tāngata Whenua maps for forum to provide feedback.
- Ruth Feist noted the maps are in draft form currently.
- Elva Conroy questioned whether the draft plan going to the SmartGrowth Leadership Group in mid-September, are we able to provide feedback on all of the maps?
- Ruth Feist confirmed the Joint Spatial Plan would be tabled at the SmartGrowth Leadership Group meeting in September and feedback is welcomed on the maps.
- Des Heke enquired as to who owns the Tāngata Whenua Map. The draft maps, for the 2021 Joint Spatial Plan only contain publicly available information. Information gathered over the next two years is owned by respective hapū and Iwi who choose what information to put forward to the 2023 Joint Spatial Plan.
- Des Heke noted the maps say they are cultural maps. They are not correct as they are, with Matemoana McDonald noted the maps should be called exactly what they are and what they identify.
- The Tāngata Whenua maps where it is noted as Marae, is not showing all the relevant area for the Marae and what exists. Additional mapping over the next two year should show more of the area on the maps to truly represent the full Marae area (i.e. buffer areas).
- Hayden Henry asked for the maps to show wetlands, over-lands and the built-up areas in the maps.
- The map scales currently do not represent the communities as they currently stand. The maps need to reflect where we are, and, also where we are in 100 years.

Actions:

- Elva Conroy to circulate the two draft Tāngata Whenua maps for forum to provide feedback. And the full set of Joint Spatial maps when they are available.

Item 11 Iwi Spatial Plan

- Elva Conroy discussed this plan. Lots of work to do in the next few years.
- Des Heke asked if there is provision to do a catchment plan?
- Ruth Feist replied this could be done. We can create the base layer and then it would be up to Iwi, Māori land trusts to provide input or planning.



“ Kia Tū Pakari ai Tātou ”

- Kevin Tohiariki noted we should start adding what want to achieve rather than just what we already have.
- Whitiara McLeod would like the two members that are part of the Transport System Plan to attend these meetings/workshop to provide an update.

Actions:

- Tāngata Whenua reps on the Transport System Plan working group to provide an update to Forum members.

Item 12 Regional Policy Statement Urban Development (RPS-UD) Plan Change 6

Ruth Feist presented on draft Plan Change 6 to the Regional Policy Statement. Ruth is happy to meet with anyone about the Policy Statement. The plan is only in the engagement process currently.

- Kevin Tohiariki asked, who defines what Papakāinga is?
- Matemoana McDonald noted, the definition in the Regional Policy Statement says that no one other than Māori can define Māori matters.
- Keren Paekau noted, there needs to be stronger wording on Māori engagement in the planning.
- A copy of the Transport System Plan to be distributed to the Combined Tāngata Whenua Forum members.

Actions:

- Ruth Feist to provide copy of the Transport System Plan to the forum members.

Item 13 Other Business

- It was proposed the forum consider looking to appoint a Vice Chair.

Actions:

- Appoint a Vice Chair at the next Combined Tāngata Whenua Forum members.

Meeting Closed: 12.40pm

Next Meeting:

Date: Wednesday 6 October

Time: 9:30am-12:30pm

Venue: Western Bay of Plenty District Council Chambers.



“ Kia Tū Pakari ai Tātou ”

Action List				
	Date	Action	Person Responsible	Status
1.		Potential meeting between Ministers and CTWF	Standing item	Pending
2.	2 June 2021	Elva, Tiki and Des to prepare a research brief to investigate cultural heritage offsets.	Elva Conroy	In Progress
3.	2 June 2021	Open Government initiative (Sally Cooke).	Tū Pakari Advisors	In Progress
4.	11 August 2021	Tū Pakari Advisors to arrange meeting with SmartGrowth Chair to discuss preclusion of elected members in the closed workshops.	Tū Pakari Advisors	
5.	11 August 2021	The Combined Tāngata Whenua Forum priorities will be workshopped at the October Hui.	Te Pio Kawe	
6.	11 August 2021	Develop a Communications and Engagement Plan to enable greater interaction with hapu, iwi, marae and Māori Land Trusts to discuss Forum matters, particularly concerning housing.	Tū Pakari Advisors	
7.	11 August 2021	Circulate the Housing Action Plan	Tū Pakari Advisors	
8.	11 August 2021	Update the forum membership list once the inaugural meeting has been held.	Elva Conroy	
9.	11 August 2021	Te Pio Kawe to set up a meeting with Awhina Ngatuere to look at a combined vision for Māori Housing.	Te Pio Kawe	
10.	11 August 2021	Western Bay of Plenty District Council and Tauranga City Council to assist in collating a contact list for all Maori Land Trusts and also an outline of all the Maori Land Blocks.	Chris Nepia Keren Paekau	
11.	11 August 2021	Elva Conroy to circulate the two draft Tāngata Whenua maps for forum to	Elva Conroy	



“ Kia Tū Pakari ai Tātou”

		provide feedback. And the full set of Joint Spatial maps when they are available.		
12.	11 August 2021	Tāngata Whenua reps on the Transport System Plan working group to provide an update to Forum members.		
13.	11 August 2021	Provide copy of the Transport Safety Plan to the forum members.	Ruth Feist Alistair Talbot	
14.	11 August 2021	Appoint a Vice Chair at the next Combined Tāngata Whenua Forum members.		

Frequently Used Acronyms	
JSP	Joint Spatial Plan
MHUD	Ministry of Housing and Urban Development
PDA	Priority Development Areas
SLG	Strategic Leadership Group
UFTI	Urban Form & Transport Initiative

Actions from previous CTWF meetings

	Date	Action	Person Responsible	Status at 26 Sept 21
1.		Potential meeting between Ministers and CTWF	Standing item	Pending
2.	2 June 2021	Elva, Tiki and Des to prepare a research brief to investigate cultural heritage offsets.	Elva Conroy	In progress (delayed)
3.	2 June 2021	Open Government initiative (Sally Cooke).	Buddy Mikaere	Not progressed
4.	11 August 2021	Tū Pakari Advisors to arrange meeting with SmartGrowth Chair to discuss preclusion of elected members in the closed workshops.	Tū Pakari Advisors	SmartGrowth Chair to join hui virtually
5.	11 August 2021	The Combined Tāngata Whenua Forum priorities will be workshopped at the October Hui.	Te Pio Kawe	Workshop planned for late October
6.	11 August 2021	Develop a Communications and Engagement Plan to enable greater interaction with hapu, Iwi, marae and Māori Land Trusts to discuss Forum matters, particularly concerning housing.	Tū Pakari Advisors	In progress (delayed)
7.	11 August 2021	Circulate the Housing Action Plan	Tū Pakari Advisors	Completed. Circulated 22/9 with e-panui
8.	11 August 2021	Update the forum membership list once the inaugural Te Arawa meeting has been held.	Elva Conroy	Pending
9.	11 August 2021	Te Pio Kawe to set up a meeting with Awhina Ngatuere to look at a combined vision for Māori Housing.	Te Pio Kawe	Meetings held 13/9 and 16/9
10.	11 August 2021	Western Bay of Plenty District Council and Tauranga City Council to assist in collating a contact list for all Maori Land Trusts and also an outline of all the Maori Land Blocks.	Chris Nepia Keren Paekau	Pending

11.	11 August 2021	Elva Conroy to circulate the two draft Tāngata Whenua maps for forum to provide feedback. And the full set of Joint Spatial maps when they are available.	Elva	Completed. Circulated 22/9 with e-panui.
12.	11 August 2021	Tāngata Whenua reps on the Transport System Plan working group to provide an update to Forum members.	Buddy	Refer Paper D
13.	11 August 2021	Provide copy of the Transport Safety Plan to the forum members.	Ruth Feist Alistair Talbot	Completed. Circulated 22/9 with e-panui.
14.	11 August 2021	Appoint a Vice Chair at the next Combined Tāngata Whenua Forum members.		Included in agenda

Committee Name	Combined Tāngata Whenua Forum (CTWF)
Committee Meeting Date	6 October 2021
Author (s)	Kelvin Norgrove – SmartGrowth Strategic Advisor
Purpose	To inform and update the CTWF on various SmartGrowth initiatives that are underway

Quarterly Report

1. SmartGrowth Work Programme

1. In response to SmartGrowth Leadership Group (SLG) decisions at its meeting on 26 July 2021, work has commenced to develop an aggregated portfolio of actions from across Smart Growth strategies and plans: Smart Growth Strategy 2013; UFTI 2020; Housing Action Plan 2021; Stocktake Report 2021; Transport System Plan 2021, Priority Development Areas 2021, and the Joint Spatial Plan (which was due to be finalised in December 2021).
2. Reference to SLG resolutions 2 and 3 (26 July 2021):
 2. AGREED that given the critical mass of emerging SG actions the new Strategic Advisor gather all of the existing and likely future actions together into a work programme and make recommendations for delivery and monitoring going forward.
 3. NOTED the action aggregation will also include sequencing and prioritisation, as well as identifying actions to come from documents such as the next Future Development Strategy in 2023.
3. The process to develop a prioritised forward work programme will be subject to engagement with existing SmartGrowth working groups and the Senior Managers Group (SMG) and reported through the Chief Executives Advisory Group (CEAG) over October-December 2021. Coinciding with when the draft JSP is due to be completed and reported to SLG for approval.
4. While the details of the process have still to be determined, the following elements will be required:
 - a) Identifying gaps, or where there is need for greater clarity, as to the scope of actions, KPIs, indicative timing, and their allocation to lead delivery owners (e.g. whether actions can be delivered through 'business as usual' working groups or partner staff, or otherwise require additional resources or changes to working group structures or membership);
 - b) Engagement with relevant staff and managers in existing working groups and partner organisations;
 - c) Sequencing of actions over defined short, medium and long term time periods;

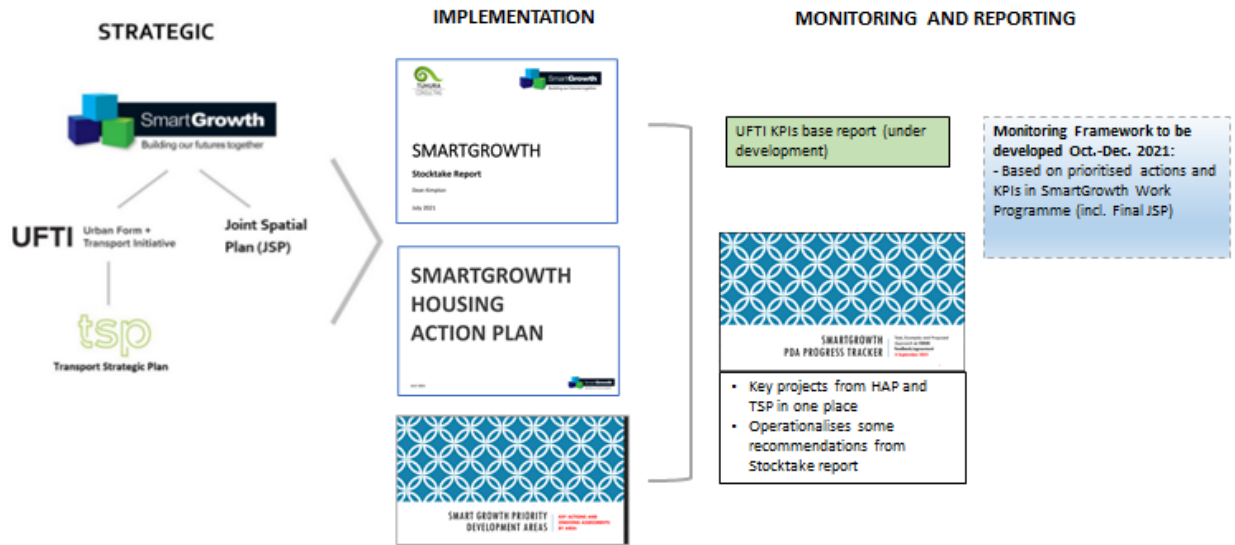
- d) Prioritising actions so as to show a clear forward work programme, especially for the next 12-18 months (short term period) that addresses the most critical issues and shifts the dial on the longer term outcomes the partnership wants to achieve; and
- e) Developing a fit for purpose monitoring and reporting framework to support the CEAG and SLG's governance oversight and focus on implementation progress.

The Strategic Advisor will work with the Tū Pakari advisors to ensure that there is tāngata whenua input across the work programme.

2. Monitoring and Reporting Update

- 5. In July 2021 SLG agreed that a reporting back framework be established as part of the UFTI monitoring work, that encompasses the Stocktake, the PDAs and the JSP, anticipating at that time that all SmartGrowth actions would be gathered in the JSP.
- 6. Since then the JSP has taken a revised approach and will not include all SmartGrowth actions. This is because the SmartGrowth work programme will aggregate all of the actions. The CEAG meeting on 25 August 2021 agreed that a staged approach should therefore be taken to the SmartGrowth monitoring and reporting as follows:
 - a) Commission a report that sources readily available data for UFTI KPIs, and can then be included in an integrated Smart Growth Monitoring and Reporting Framework;
 - b) Develop a detailed SmartGrowth work programme that picks up all actions (and KPIs) contained in current strategies and plans as well as the final JSP to form the starting point for designing a complete and integrated Monitoring and Reporting Framework.
- 7. While the practical elements of the forward work programme and an associated monitoring and reporting framework still have to be determined, progress has been made on an initial monitoring and reporting 'tracker' for the PDAs (refer section 3 below). This reflects the need for the partnership to focus on delivery of housing at pace and scale as a priority.
- 8. The PDA tracker brings together relevant actions and projects from the TSP and HAP for each priority development area as well as other key locations in the sub-region (potentially including housing projects on Māori land). It directly responds to the Stocktake Report's recommendation that PDA "monitoring and reporting obligations need to be as consistent as possible across the different governance entities to avoid duplicated effort".
- 9. This staged approach to monitoring and reporting is illustrated in Figure 1.

Figure 1: SmartGrowth monitoring and reporting programme



10. Once the SmartGrowth work programme has been finalised it will be joined with a Monitoring and Reporting framework that provides:

- a process for tracking progress on implementation of the large number of actions held in the various SmartGrowth strategies and plans, to support governance oversight and management of risks and issues;
- an ongoing evidence base of KPIs to support alignment of implementation and funding plans of partner organisations.

3. Priority Development Areas

11. The PDA Working Group led by Ernst Zollner (Ministry of Housing and Urban Development) has been developing a PDA tracker template to monitor each area in a 'plan on a page' format. This was the subject of a report on the closed agenda for the SLG on 17 September.

12. The tracker will show the current situation for each PDA and progress against deliverables and key milestones. It will also set out the barriers and enablers for each area. This draft PDA tracker is an initial reporting approach for the SLG to consider. It will be refined over time, including highlighting interdependencies and risks. In terms of interdependencies, the PDA Working Group is currently determining the best approach to integrating the Transport System Plan actions, as they relate to the PDAs, into the tracker framework. A more integrated version of the PDA reporting will be available for the next SLG meeting.

4. Housing Action Plan Implementation

13. The SmartGrowth Housing Action Plan was adopted at the SLG meeting on 26 July.
14. The Housing Action Plan outlines the formation of a Working Group to oversee the implementation of the Plan. Terms of reference for this Group have been drafted and approved by the Senior Managers Group (SMG) and the Chief Executives Advisory Group (CEAG).
15. The Group will have membership from local and central government and key housing groups, and is engaging with the Tū Pakari advisors about participation of tāngata whenua and Māori Land Trusts.
16. We are currently working through the nominations to the Housing Working Group and making approaches to each of the organisations and groups. A representative of the Ministry of Housing and Urban Development will Chair the first meeting. We are proposing that the Working Group will have its first meeting in October. One of its primary tasks will be the completion of a timetable for delivery along with key milestones. The recommendations from the Housing Affordability Forum, which were presented to the last SLG meeting, will also be referred to the Working Group.
17. The actions will be monitored and reported up through the SMG, CEAG and then on to SLG on a six-monthly basis. This is likely to be combined with the overarching SmartGrowth Monitoring and Reporting Framework so that a consistent approach is taken.

5. Stocktake Report

18. The Stocktake Report was adopted at the last SLG meeting.
19. All of the report's recommendations were adopted except for the recommendation relating to natural hazards. This was replaced by a resolution which outlined further work that needs to be undertaken by Tauranga City Council and the Bay of Plenty Regional Council. This work is underway. Once it is completed it will be reported up through SMG and CEAG.
20. The Stocktake Report actions will form part of the overall SmartGrowth Work Programme that is currently being prepared. CEAG will have responsibility for overseeing the Stocktake Report recommendations.

6. Transport System Plan (TSP)

21. Key points to note from the TSP Governance Group meeting on 8 September 2021 include:
 - a. TSP programme's co-funding from Waka Kotahi has been confirmed under the National Land Transport Plan 2021-24 (NLTP) released on 7 September 2021, initial high-level assessment suggests the Western Bay of Plenty sub-region has fared very well and better than expected given earlier signals. Based on the total value of TSP projects submitted for

NLTP funding almost 82% has been recognised as being “committed or probable”, and 97% as “committed, probable or possible”.

- b. TSP projects ‘Not included’ in the above, but in some cases otherwise funded included:
 - Access to housing at Smiths Farm (funding included in the NZUP TNL Stage 1 project)
 - Papamoa East Interchange (HIF co-funded)
 - Windemere to Oropi ‘green bridge’ (unfunded, not included in NLTP request)
 - Arataki to Papamoa East business case (unfunded, but will be integrated into the Combined PT Services & Infrastructure business case)
 - Omokoroa Interchange (unfunded)
22. The TSP considers the approved level of funding will allow substantial progress to be made on a mix of large business cases needing to be completed in the first three years to allow construction in the second half of the 10 year programme. Alongside this, progress to be made on multimodal shift investments envisaged in UFTI.
23. The NLTP decisions support transport infrastructure projects which enable growth particularly in the priority development areas of Tauriko West and Te Papa, as well as key connecting projects of Hewletts/Totara, Cameron Road and others.
24. The NLTF announcement also provided funding for low cost low risk investments, safety improvements and operations and maintenance activities. Meaning that construction activity across the transport network will continue and increase as business cases are prepared for the more significant investments post business case approvals.
25. Also noted:
- a. alignment of outcomes is required for the Hull / Hewlett’s and Totara / 15th Ave projects. The project team and TSP Programme Director have been requested to report back to the TSP governance meeting with a way forward to resolve these issues
 - b. the Cameron Rd transport investment MoU between Tauranga City Council, BoP Regional Council and Waka Kotahi was discussed. This project will be monitored and reported on through TSP, including resolution of issues not able to be addressed by the project team.

7. Funding and Financing

26. The SLG considered a report on Infrastructure Funding and Financing at the 26 July 2021 meeting. The following resolutions were made at that meeting:
- Receives the comprehensive funding and financing analysis by KPMG-Mafic.
 - Agrees that a practical way forward is for the SmartGrowth partners to agree how the funding tools will be applied in our priority development areas.
 - Agrees that an independent peer review of the work undertaken in resolution 2 be used as a practical example for influencing the scope of the Proposed Strategic Planning Act and the Local Government Reform.

27. A separate report was on the closed agenda for the SLG which provided an overview of the proposed funding arrangements for Priority Development Areas and an update on the Independent Peer Review.
28. At the July meeting SLG agreed to support Infrastructure Assistance Fund applications which were consistent with the agreed Priority Development Areas and Housing Action Plan. Delegation was provided with respect to specific applications and their relative priorities. Five Infrastructure Assistance Fund Expressions of Interest were lodged under a joint letter of SmartGrowth support (Attachment 1).
29. As at the date of writing this report no feedback had been received. We understand the next step is that those applications likely to proceed to the next stage will be subject to a series of questions which the respective Councils will need to respond to.

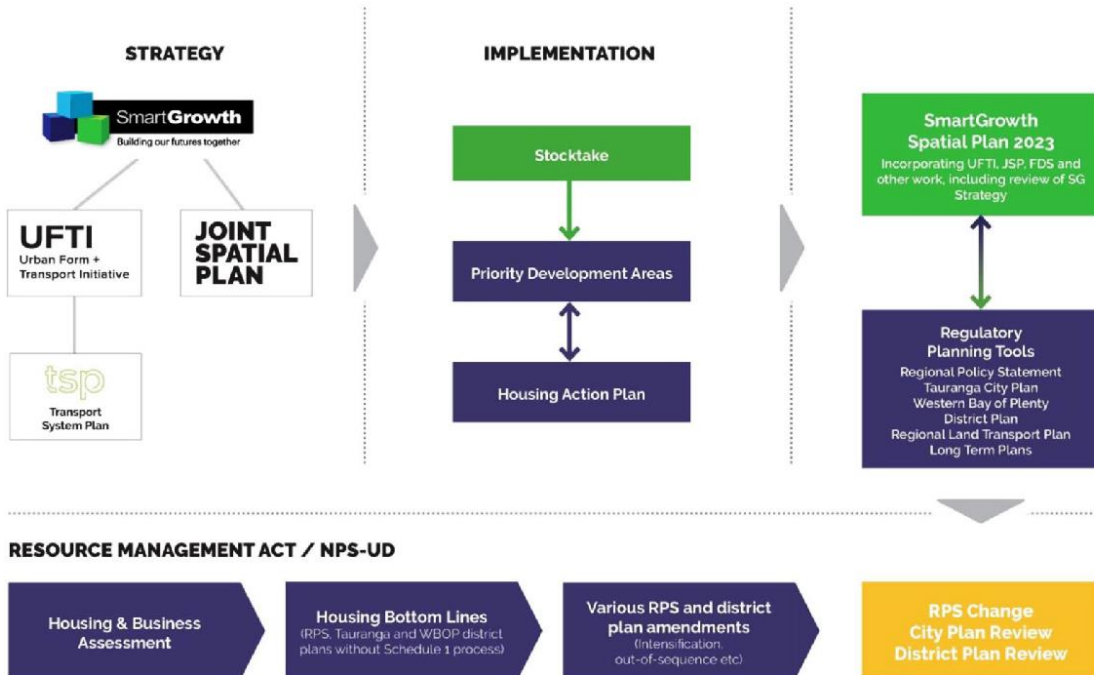
8. Joint Spatial Plan

30. At its July meeting, the SLG requested targeted consultation on the Joint Spatial Plan (JSP). An approach to this engagement was developed and key material was sent out to stakeholders. Since then, SmartGrowth has received considerable pushback around the nature of this engagement and the short timeframes.
31. A decision has been made to pause engagement on the draft JSP. A paper will be taken to the CEAG meeting on 13 October where options for next steps will be considered.
32. Work on the tāngata whenua spatial plan will continue as previously planned.

9. Housing Capacity Assessment

33. SmartGrowth has completed a Housing Assessment, as required under the National Policy Statement on Urban Development (NPS-UD). This was submitted to the Ministry for the Environment (MfE) on 31 July 2021. The Housing Assessment can be found here:
[SmartGrowth HBA Housing Assessment 2021 \(FINAL\).pdf](#)
34. The diagram below illustrates how the Housing Assessment fits within the wider SmartGrowth programme.

HBA Strategic Relationship Diagram



35. Key findings from the assessment are summarised below.

Housing Demand

36. By 2050, the number of dwellings in Tauranga City will be 45% above current levels and in the western Bay of Plenty will be up 28%. In addition to expanding, the population structure will also shift. The main shifts that are expected include:

- An increase in the number of single person households (people living alone)
- An increase in couples/two-person households (couples without children) as a share of total households
- A decline in the proportion of total households that are family households (although the total number of households that are families increases over time).
- Non-family households, and multi-family households are expected to remain relatively stable in terms of the %-share of households.

Development Capacity

37. The capacity assessment for housing indicates that the short and medium term development capacity will be insufficient for Tauranga City unless the areas of Te Tumu and Tauriko West are brought online as per the current SmartGrowth settlement pattern. Similarly, for the Western Bay of Plenty District the current settlement pattern will provide sufficient development capacity in the short and medium terms provided that the Generation 4 growth areas for Katikati and Ōmokoroa are brought online.

38. In the long term, the Western Bay of Plenty District will have sufficient capacity, with the continued growth of Ōmokoroa accounting for around 70% of available development capacity. Opening up the Generation 4 areas in Te Puke and Waihi Beach, as already signalled in the Regional Policy Statement, will also ensure that there is sufficient capacity in all four townships to meet demand.

39. Tauranga City faces a more fluid set of challenges in the long term. In terms of balancing the location of future greenfield urban growth areas, a strategic alignment between the location of housing and employment is desirable. This would suggest that growth in the eastern and western corridors is preferable to the southern corridor – although further growth in the southern corridor may facilitate better provision of business activity and community facilities serving that catchment.
40. Tauranga also faces a significant challenge in terms of balancing growth in greenfield areas with intensification of the existing urban area. Both UFTI and the SmartGrowth Housing Action Plan sets a strategic direction that seeks to increase the proportion of growth that is accommodated within the existing urban area. The demand profile for housing into the long term paints a challenging picture in terms of providing more smaller homes and improving housing affordability. Different urban form outcomes, including the balance between greenfield growth and intensification, will deliver different benefits in terms of typology, location and price point of housing to serve a rapidly changing demographic profile.

Housing Sufficiency

41. A housing insufficiency has been determined for the sub-region in the next 3 years, which reflects the delay in being able to bring to market crucial new development areas due to infrastructure and national policy hurdles, and the greater uptake on current greenfield urban growth areas reducing available capacity.

10. Recommendations

That the SmartGrowth Combined Tāngata Whenua Forum:

1. Note that the Strategic Advisor is developing the SmartGrowth Work Programme.
2. Note the proposed reporting framework for the Priority Development Areas.
3. Note that the Housing Working Group is currently being established.
4. Note the update on the Stocktake Report recommendations.
5. Note the update on the implementation of the Transport System Plan.
6. Note the update on the funding and financing work.
7. Note that engagement on the Joint Spatial Plan is currently on hold.
8. Note the SmartGrowth Housing Development Capacity Assessment.

To: Combined Tāngata Whenua Forum (CTWF)

Collated by: Elva Conroy, Tū Pakari Advisor - Kai Ārahi
Te Pio Kawe, Tū Pakari Advisor - Pou Ārahi

Date: 27 September 2021

Subject: Meetings and work carried since the last CTWF meeting



The purpose of this paper is to provide a brief update to CTWF members of the activities of advisors and representatives since the last CTWF meeting (11 Aug).

Please also refer to the recently circulated (22 Sep) CTWF e-panui¹.

<p>Tū Pakari Advisor - Kai Ārahi Elva</p>	<p>Current arrangement 20 hours per week. Time primarily spent on:</p> <ul style="list-style-type: none">• CTWF meeting admin support – Aug & Oct agenda + presentation. Peer reviewing minutes. Collating this report.• CTWF comms – preparation, monitoring and analysis of CTWF e-panui and Māori Land housing survey.• Inputting into other projects – Joint Spatial Plan (JSP) content review and moulding + workshops.• Meetings – SmartGrowth Leadership Group (SLG) meeting as well as briefing and debrief for SLG reps. Attended 2 full day JSP working group workshops but missed 2 working group meetings due to capacity. Meetings to link with others – Kelvin Norgrove (new SG Strategic Advisor); Awhina Ngātuere (Toi Kai Rawa). <p>Key challenges: Having spare capacity to work on CTWF-specific kaupapa e.g. Tāngata Whenua Spatial Plan project; cultural heritage offset brief (for Des/Tiki).</p>
<p>Tū Pakari Advisor - Pou Ārahi Te Pio Kawe</p>	<p>The following are the Pou Ārahi tasks, actions and the SmartGrowth (SG) meeting attended from <u>12 August to 24 September</u>:</p> <ol style="list-style-type: none">1. SG Manager Hui at BOPRC 13 August.2. SG PDA² Task Group 3 hui on 18 August, 1 & 15 September as well as document reviews and updates via email.3. SG CEAG³ hui on 25 August.4. Hui with Kelvin Norgrove and Ken Tremaine on Iwi and hapū issues for the CTWF members on 3 September.5. Senior Managers hui on the PDA tracker on 7 September.6. Toi Kai Rawa emails and hui with Awhina on 13 & 16 Sept.7. SLG TW Reps briefing on 14 & follow up hui 15 September.8. SLG Open and closed Teams Hui on 17 September.

¹ <https://drive.google.com/drive/folders/1Z0sEaiHKHPbsGxm2XCOukq4-fkxsYHNz?usp=sharing>

² Priority Development Area

³ Chief Executives Advisory Group

	<p>9. Ongoing hui with Elva on 26 & 31 August, 3 September during the month.</p> <p>10. Review and provide comments on the CTWF agenda, minutes Terms of Ref, Reports, presentations, E-pānui He Pitopito Kōrero and input into the CTWF Māori Land survey produced by Elva.</p> <p>I was also on the 28 July Interview panel for the SG Advisor.</p>
<p>SmartGrowth Leadership Group (SLG) Irene, Kevin, Matire, Matemoana (as alternate)</p>	<p>SLG TW representatives briefing on 14 & 15 Sept and the SLG meeting on 17 Sept. The agenda for SLG 17 September meeting is available online⁴ see the link in the footer below.</p> <p>SLG Meeting Themes</p> <p>The main theme of the SLG meeting is the continued work on progressing the future TCC & WBOPDC priority development areas to deliver appropriate levels of affordable housing, commercial and industrial lands with the necessary infrastructure services based on the population growth projections in the SG Future Development Strategy 2023 and beyond.</p> <p>The PDA areas and actions were signed off by SLG on 26 July and the September 17 meeting sought to confirm a proposed collective monitoring tracking mechanism for the PDA areas and a range of KPI's, housing delivery, provision of education facilities, employment generation, transport networks and collective funding opportunities and the associated risks and timeframes. Key Māori housing indicators are evolving within the monitoring framework and will be reviewed by the CTWF through the Pou Arahi advisor.</p> <p>Observations</p> <p>Pre-brief & debrief with the Tū Pakari Advisors are highly advantageous for this rōpū; analysing and discussions of the information for the incoming scheduled meetings.</p> <p>It also helps us to get up close and understand the complexities of their roles and what is being delivered before us. They are both doing fantastic mahi but require flexibility to address additional new SmartGrowth project teams, tāngata whenua priorities and perspectives. The opportunity to work collectively on SmartGrowth actions with the respective Māori units within each Council partner will also address some of the resourcing issues facing tāngata whenua.</p> <p>The SLG meeting held on 17th September, allowed the Tangata Whenua representatives to identify the "gap" for monitoring Māori actions with the "PDA tracking" tool. There is still an absence of "whakaaro Māori and Tauranga Moana and Te Arawa values that needs to be continually integrated into the planning for the rohe.</p>

⁴ <http://www.smartgrowthbop.org.nz/media/2347/2021-09-17-slg-open-meeting-agenda-17-september-2021.pdf>

	<p>Timeframes are challenging, but we have all stood together in relation to the draft Joint Spatial Plan that we require more time and engagement process to respond accordingly.</p> <p>We need our Tū Pakari to be fully resourced, supported and engaged to get this mahi done and working in unison with the partnership.</p>
<p>Tāngata Whenua Vision, Values Principles and Priorities Te Pio</p>	<p>The CTWF are seeking the opportunity to work with Toi Kai Rawa Trust Kaihautū (General Manager) Awhina Ngātuere to review and confirm the strategic tāngata whenua vision and values within the SmartGrowth Strategy, Joint Spatial Plan, Iwi Spatial Plans, Housing Action Plan, Priority Development Areas, transport programme etc. Awhina and Toi Kai Rawa bring extensive knowledge, experiences and resources that focuses on Māori strategic collaboration and economic development approaches across the Bay of Plenty.</p> <p>As SmartGrowth evolves into a new 2023 Future Development Strategy that addresses sub-regional growth, climate, natural resources challenges, tāngata whenua that describe their future vision for growth and development for local and regional economic prosperity. We know that the local / Māori economy accounts for 33% of the national Māori economy in primary land and natural resource production. If we want to improve the delivery of better housing opportunities for Māori whanau, then growing our Māori business sector and targeting education facilities must be included in the vision for tāngata whenua.</p> <p>The timing to engage Toi Kai Rawa in the final quarter of 2021 is to wananga with the CTWF members to prepare and confirm the strategic vision, values, principles and priorities to direct the actions in the SmartGrowth Future development plan</p> <p>to energise and mobilise the growing Māori Business network in the wider Bay of Plenty.</p>
<p>Housing Action Plan (HAP) working group Te Pio</p>	<p>The tāngata whenua Māori housing aspiration in the HAP include:</p> <ul style="list-style-type: none"> a) Work with Tāngata Whenua to inform the Tāngata Whenua Spatial Plan by actively identifying opportunities for papakāinga, leasehold arrangements and means to upgrade existing housing stock 2021. b) Support development and upgrading of housing on Māori land through a Māori housing development assessment. <p>Both of the Tāngata Whenua actions above will require further data and input from Māori Land Trusts to provide a 2021 – 2023 stocktake on their current housing / papakāinga project to determine what resources are required to improve the delivery of Māori housing across the subregion over the next 10 to 30 years. The membership of the HAP Working Group will be confirmed with SLG / CEAG.</p> <p>To assist and progress the delivery of these Māori housing actions, it would be appropriate for SmartGrowth to (1) re-establish and resource the SmartGrowth Joint Agency Group (JAG) to focus on Māori housing opportunities on general land and papakāinga type developments on</p>

	<p>Māori freehold whenua. (2) review the Joint Agency Group Strategic Plan 2015-2020 partners, direction, actions and timeframes (Copy of the Plan is attached).</p> <p>The JAG was a combination of all three SG Council partners and, at the time, those key Crown agencies who supported the development of Māori housing across the WBOP subregion. This included Te Puni Kokiri (TPK), Te Kooti Whenua Māori (MLC), Housing Corporation (HCNZ) and other transitional housing support entities, Social Housing Unit, Special Housing Actions Zones, National Māori Housing Network etc. The key role of JAG was the delivery of the papakāinga workshops in 2011 to 2016 that generated delivered new quality, affordable, healthy and safe housing for many whanau in Tauranga Moana and WBOP.</p> <p>A link to the SmartGrowth “Housing Action Plan” (HAP) was included in the CTWF E-pānui He Pitopito Kōrero and the Tū Pakari CTWF presentation slides (9 to 12) from the 11 August.</p>
<p>JSP Working Group Elva</p>	<p>As mentioned in the recent e-pānui, I joined the JSP working group in mid-July. Work has included peering review the draft document; moulding existing content including the tangata whenua maps and adding the challenges and directives on pages 29 and 30. JSP working group workshops on 2 August and 16 September.</p>
<p>Transport System Plan (TSP) Working Group Buddy</p>	<p>The TSP project is proceeding but at a very slow pace in my view. The issue seems to be a funding one with no clear indication of when and how much is to be allocated. In these circumstances planning is difficult.</p> <p>The TSP has prioritised the two most urgent projects which are 1) Hewlett’s Road to Totara Street and 2) 15th Ave to Turret Rd.</p> <p>As you can imagine there are some mana whenua overlaps, so endeavouring to sort those out before going forward any further. But it would be helpful if hapū / iwi with this to those locations could please update their hapū or iwi management plans.</p>



**Whanau
Papakāinga**
Building Communities



Joint Agency Group Strategic Plan 2015-2020



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Overview



The facilitation of Papakāinga development on multiple owned Māori land in the western Bay of Plenty sub-region has been, and continues to be an action, in the SmartGrowth Strategy. Papakāinga are developed by tangata whenua to address demand for affordable housing for tangata whenua within the subregion. Papakāinga not only provide a place to live, but also provide for social, cultural, economic, conservation and recreation needs.

The Joint Agency Group (JAG) has the lead role, under SmartGrowth, for ongoing actions relating to Papakāinga development in the sub-region and supporting the development of business cases, operational plans and their implementation for quality affordable residential development on post Treaty of Waitangi Settlement land or undeveloped land.

Key to the success to date of Papakāinga development within the sub-region has been the development of Te Keteparaha Mo Nga Papakāinga (Papakāinga Toolkit); interactive collaborative workshops between the JAG agencies and interested Māori Land Trusts based on the Toolkit and the provision of a JAG facilitator to assist the Māori Land Trusts completing the

workshops through the funding and build stage of their developments. This process approach has been successful over two consecutive years with 2 Papakāinga projects being completed and houses occupied and three other projects in the building phase in the 2014/2015 year. A key issue that has arisen as a result of these successes to date is how to continue this successful process and resource base into the future.

This Strategic Plan has been developed to guide and progress action by the JAG to continue to facilitate the development of Papakāinga over the next 5 years. This will also allow alignment with the JAG agencies' long term plans and strategies.



Background

The SmartGrowth Strategy 2004 (reviewed 2013) and the report Development of Housing on Multiple Owned Māori Land in the western Bay of Plenty sub-region (Western Bay of Plenty District Council Māori Forum 2005) clearly identified the need for housing opportunities on multiple owned land to be realised.

In March of 2006, Western Bay of Plenty District Council, Tauranga City Council, Te Puni Kokiri, the Māori Land Courts of Waiariki and Waikato Maniapoto Districts, and Housing New Zealand (original member) signed a Memorandum of Understanding whose objective was to “establish principles for key agencies to plan for and facilitate housing opportunities on multiple owned Māori land in the western Bay of Plenty sub-region.”

The parties agreed to support the outcomes of Stage 1 of the Housing on Multiple Owned Māori Land Report and the desire to establish a successful model for the Bay of Plenty; to recognise and support the co-operative and co-ordinated approach underlying the initiatives and recognise and accept that members need to work creatively and innovatively to bring about affordable housing solutions and use their best endeavours to secure full agency support and to commit to agreed implementation actions including funding and resourcing.

The Joint Agency Group (JAG) evolved from this memorandum (with over time additional partners being added to the JAG such as the Bay of Plenty Regional Council). In response to this agreement the Group developed Te Keteparaha Mo Nga Papakāinga (Māori Housing Toolkit) to assist Māori to develop Papakāinga proposals (development plans) on multiple owned Māori land. The development of the toolkit was part of a catalyst for Māori Land Trusts, through the Western Bay of Plenty Māori Housing Forum (WBOPMHF), to run workshops based on the

toolkit and to seek central and regional government funding for the development of Papakāinga in the western Bay of Plenty sub-region. These workshops were supported by the members of the JAG who provided expertise and advice in relation to those parts of the development process in which they had planning or service delivery responsibilities.

A further initiative which has evolved out of the workshops is the development of a JAG facilitator role to assist the Trusts, who have completed the workshops and have developed a final concept plan and project costings, with the fund and build stage of their development including funding applications to central government.

Of the original 2011 participant Trusts, two have built part of their anticipated developments (5 houses) with further development stages planned. In 2013 three trusts received central government funding for constructing an additional 30 houses in 2015 and a further 20 from 2016.

In reviewing the SmartGrowth Strategy in 2013 the significant progress made on the issue of developing Māori land for Māori housing was acknowledged. It was however recognised that further work remains to be done. It was recognised that SmartGrowth “also needs to be cognisant of the changing landscape in terms of iwi lands and resources post Treaty Settlements”. (SmartGrowth 2013, 31).



Key Issues

The following is a brief summary of the issues which relate to the development of Papakāinga and which the Toolkit and Workshop Process have been developed to address.

Complexities of development of Māori land

Unlike general freehold titles the development of multiple owned Māori land generally involves obtaining the agreement of a number of shareholders, is subject to the provisions of trust orders and in some cases Māori Land Court hearings. This adds extra processes and timeframes that do not generally apply to developing general freehold land.

Housing affordability

The accepted international benchmark for housing affordability is to spend no more than one third of weekly income on household costs (rent or mortgage). Recent research confirms that Māori are experiencing poorer housing conditions compared to the rest of the population and are experiencing critical housing stress spending 34% to 56% of weekly income on household costs of rent or mortgage (Western Bay of Plenty Māori Housing Forum, Regional Infrastructure Fund Application 2013, 3) Addressing housing affordability is a key focus of central government policy.

Population demographics

The Bay of Plenty is currently the third “oldest region” in New Zealand, and this is a significant ‘age driven growth region’. Over the next 20 years, 90% of the growth projected for the Bay of Plenty Region will be in the 65 plus age group. 25% of the population is Māori and approximately 1/3 of all

children under the age of 19 are Māori. (SmartGrowth, 2013) This will further increase demand for a range of affordable housing from kaumatua housing to large family homes among the Māori community.

Providing healthy sustainable housing

Households facing insufficient disposable incomes may move into inadequate housing that is overcrowded or substandard. There is a clear association between overcrowding and substandard living conditions and a range of adverse health, education and social outcomes.

Funding issues

While Māori Land Trusts may own land they often lack capital and need to seek central and regional funding for the building and servicing of developments.

The provision of suitable infrastructure is a key cost in the development of Papakāinga, particularly given the rural (and therefore often un-serviced) zoning of much of the Māori land in the sub-region.

The development/financial contributions payable on developments as a proportion of development costs and the timing of these payments in relation to when central government funding is drawn down also contributes to funding issues.



The funding available from central government has been the subject of continuing change in the types of funding provided and the government agencies who have funding.

It is difficult to secure mortgages from private financial institutions in relation to dwellings on Māori land. Requirements such as restrictions on type of homes that may be built etc. provide a barrier to some Papakāinga developments.

Central government has budgeted \$24 million for 2015-2018 to assist with housing for Māori and it is anticipated that funding will be available for capital development to build housing on Māori land.

Priorities for expenditure have not yet been confirmed although it is expected that these priorities will align with the 6 strategic directions set out in the National Māori Housing Strategy 2014. It is noted that strategies in this plan align with central government strategies.

It is also noted that housing funded by central government is social not real estate market housing. Funding contracts require the houses to be owned by a Trust and administered as affordable housing for 50 years from the date of the funding contract. This means Trusts must rent the houses out at no more than 30% of a household income and must maintain and repair them for 50 years.

Treaty settlements and utilisation of Treaty Settlement Land

There is currently a range of local iwi Treaty of Waitangi claims which have either been settled or are close to settlement. The transfer of crown lands and/or financial resources may

provide further opportunities for the development of affordable housing either as Papakāinga or quality affordable residential development.

For example, treaty settlement tribes may be returned general land under settlement and may have through its Settlement Entity aspirations to develop such land for the real estate market; quality affordable residential development; social housing in conjunction with central government or Papakāinga housing administered by itself with- in the development.

It is important to clarify that Treaty tribes seldom own Māori land. Māori land is usually held by Māori land trusts.

Therefore the impact of Treaty Settlements may be limited in terms of opportunities for investment from Treaty tribes as the two types of organisations, Māori Land Trusts and Settlement Entities, are completely different, unrelated and governed by different legislation and regulatory schemes all of which impact on developability of assets owned by each organisation.

Statutory and regulatory requirements

The process of developing Māori land is subject to both the Te Ture Whenua Māori Act and the Resource Management Act. Each Act has its own specific statutory and regulatory requirements and the interaction between the two Acts can be confusing for would be applicants.





Our Vision and Goals

Our Vision

To increase affordable, sustainable, healthy and suitable Papakāinga housing on Māori land (including post-settlement land).

To increase provision of quality affordable residential development on post Treaty of Waitangi Settlement Land.

Our Goals

1. Economic and social benefits

- Increased feeling of cultural identity for Papakāinga residents
- Increased feeling of housing security for Papakāinga residents
- Increased health for Papakāinga residents
- Increased employment opportunities and other economic benefits to the sub-region as a result of Papakāinga/quality affordable residential projects.

2. Effective collaboration and efficient collective action

- Agencies working together to facilitate Papakāinga housing and reduce barriers to development
- Input from agencies into business cases, plans and implementation on land for housing on Māori owned land.

3. Advocacy

- Lobby central government and other funding providers to assist delivery of affordable Papakāinga housing on Māori Land and/or quality affordable residential development on post Treaty of Waitangi Settlement Land.

4. Education and increased understanding

- Increase knowledgebase and expertise of:
 1. Māori Land Trusts
 2. JAG agencies staff
 3. Central government in relation to development of multiple owned Māori land and/or post Treaty of Waitangi Settlement Land.



Strategic Fit

This Strategic Plan aligns with wider strategic objectives of the JAG agencies as described below.

The key drivers for the development of this Strategic Plan are the issues outlined above and the following strategic objectives of the JAG agencies.

SmartGrowth

SmartGrowth is collaboration between Tauranga City Council, Western Bay of Plenty District Council, Bay of Plenty Regional Council and tangata whenua, working in partnership with central Government, businesses, education groups, industry and the community.

The SmartGrowth Strategy (2013) is a comprehensive, long term strategy which sets the strategic vision and direction for the growth and development of the western Bay on key issues across the spectrum of social, economic, environmental and cultural matters. The strategy is supported by a detailed implementation plan.

In reviewing the SmartGrowth Strategy in 2013 the significant progress made on the issue of developing Māori land for Māori housing was acknowledged. It was however recognised that further work remains to be done. It was recognised that SmartGrowth “also needs to be cognisant of the changing landscape in terms of iwi lands and resources post Treaty Settlements”. (SmartGrowth 2013, 31).

The JAG is the lead agency¹ for the following actions in the SmartGrowth implementation plan:

¹ The lead agency is the organisation responsible for initiating and leading the delivery of the action.

a) 10E. Improve housing affordability

10E.2 Development of Treaty Settlement Land

- Support the development of business cases, operational plans and their implementation to develop post Treaty of Waitangi Settlement Land or undeveloped land for the purpose of quality affordable residential development.

b) 11B. Provide for the use of tangata whenua lands and waters

11B.1. Facilitate Papakāinga Development

- Provide on-going recognition and support (which may include direct funding) to the Joint Agency Group
- Enabling low impact urban design requirements that are suitable to Papakāinga developments
- Provide assistance with relationship building and approaches to funding providers
- Enable Papakāinga settlements to include some small scale commercial/retail activity and other community facilities.

JAG is also identified as a support agency for other SmartGrowth actions relating to Housing Affordability (10E) in relation to availability of land for housing affordability projects, the housing affordability pilot project and advocating for housing affordability.

Western Bay of Plenty Māori Housing Forum (WBOPMHF)

The WBOPMHF was established in September 2009 after receiving 62 registrations of interest from Māori land trusts across the western Bay of Plenty sub-region to work collaboratively on common issues and develop local solutions. The Forum is committed to working with local and central government agencies for the purpose of developing quality affordable housing solutions on Māori Land blocks across the western Bay of Plenty sub-region.

The WBOPMHF has a seven year objective (already in Year Three) to build 252 houses on 10 Māori Land Blocks (identifying 10 original Trusts: Mangatawa Papamoa Blocks Inc, Tampahore Marae; Reweti and Te Pere Whanau Trust, Stephens Place; Kaitemako Waipapa A Trust, Kaitemako Road; Pukekohatu Trust, Welcome Bay; Ngati Kahu & Te Pura Trust, Carmichaels Road; Matapihi 3A2B2F Trust, Wakari Road; Oikimoke Land Trusts (4), Oikimoke Peninsula, Te Puna).

The objective is not necessarily locked into supporting only those initial land trusts, the main objective being to build up to 252 homes across Māori land in the western Bay of Plenty sub-region.

Central Government

Central government recently released its strategy for Māori housing, He Whare Ahuru He Oranga Tangata. The strategy has a timeframe, from 2014 to 2025 and has six directions to improve the way Māori whanau are housed as follows:

- Direction One: Ensure the most vulnerable Māori have secure tenure, and access to safe, quality housing with integrated support services.
- Direction Two: Improve the quality of housing for Māori communities.

- Direction Three: Support Māori and their whanau to transition to preferred housing choices.
- Direction Four: Increase the amount of social housing provided by Māori organisations.
- Direction Five: Increase housing on Māori-owned land.
- Direction Six: Increase large-scale housing developments involving Māori organisations.

The Social Housing Reform Programme (SHRP)

The Social Housing Reform Programme (SHRP) was established in 2010 to improve the delivery of social housing in New Zealand. The Government is proposing to transfer housing stock (1256 properties) from Housing New Zealand Limited (HNZL), a Housing New Zealand Corporation subsidiary (HNZC), to third parties in Tauranga for continued use in social housing.

The Crown has five key objectives:

1. Encourage and develop a more diverse ownership of social housing, with more innovation and responsiveness to tenants and communities.
2. Ensure that people who need housing support can access it and receive social services that meets their needs.
3. Ensure that social housing is of the right size and configuration, and in the right areas, for those households which need it.
4. Help social housing tenants to independence, as appropriate.
5. Help increase the supply of affordable housing, especially in Auckland.



Where We Are Now



Papakāinga development process

A successful development process for achieving Papakāinga development has been built around the relationships between the JAG agencies and the other parties involved in the development of multiple owned Māori land including Māori Land Trusts themselves and central government agencies (including funding agencies). (See Fig 1: *Relationships*, page 17.) The Papakāinga Toolkit has been very successful as a support tool. (See Fig 2: *Te Keteparaha Mo Nga Papakāinga Development Process*, page 18.)

The first stage of the Papakāinga Toolkit based development process is Māori Land Trusts committing to the workshop programme for a year. The workshops work through the five steps of the Toolkit from original vision/idea through Māori Land Court/Council requirements; technical work on consents/costings to a final concept plan and project cost.

The final concept plan and project costings for each Māori Land Trust (completing the workshops) forms the basis for the ongoing objective of the WBOPMHF and identifies the Trusts who are ready to move into the fund and

build stage with the assistance of the JAG Facilitator. This assistance does not equal direct project management for Trusts, who are required to have their own project manager, but is focused on ongoing expertise and support for these trust project managers and the trusts in developing their project management organisation and business cases for funding applications.

Other Māori land trusts may approach the JAG for JAG facilitation assistance with their development projects for the fund and build stage without having gone through the Toolkit Workshops. Their intended projects would be assessed by JAG against a checklist drawn from the Toolkit Steps to assess whether their projects would be provided with this assistance.

Advocacy and lobbying - Local/Central Government

JAG also has a role in advocating changes to policy at local and central government level to further facilitate Papakāinga development. The JAG facilitator provides specialist expertise and advice in relation to Papakāinga development to the JAG itself as well as developing and maintaining relationships with policy and funding providers.

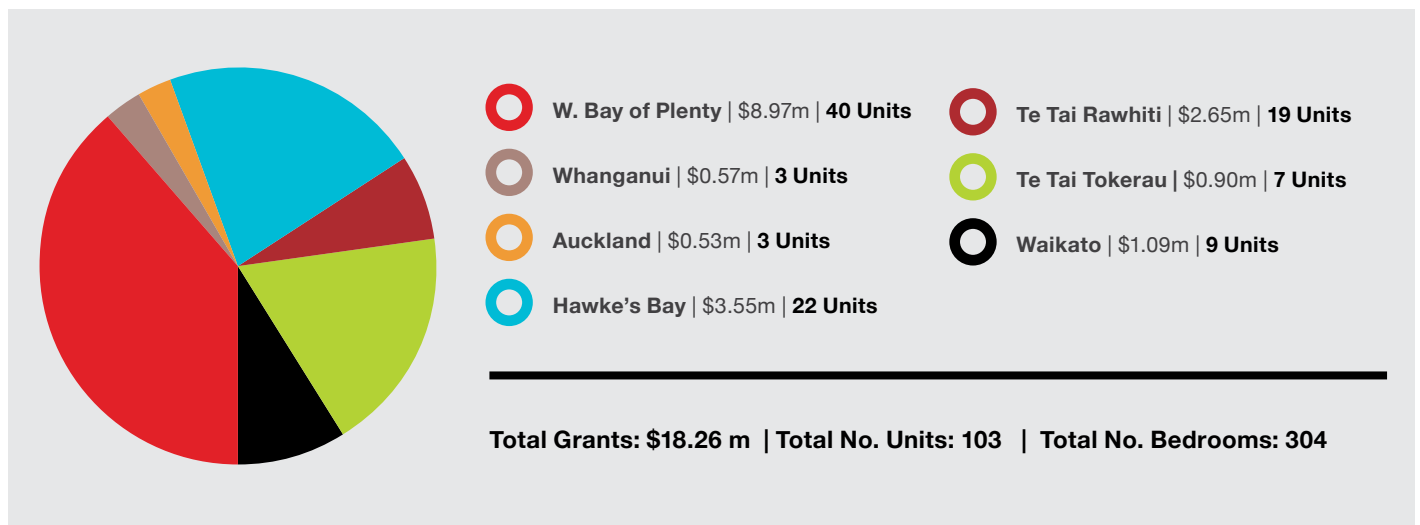
What We Have Achieved

The Papakāinga success table below illustrates the housing that has been achieved in the Western Bay of Plenty sub-region from 2010 to 2014. In total 51 homes have been built averaging approximately 12 homes per annum. Prior to 2010 the average was 1 house per annum built on Māori Freehold Land.

The Papakāinga workshops commenced in 2011 and forty of the homes built were assisted with Social Housing Unit (SHU) funding and directly supported by the JAG.

YEAR	TRUST	COUNCIL	AFFORDABLE HOUSES	VALUE OF LAND DONATED	CAPITAL INJECTION TO WBOP
2010	Horaparaikete	TCC	6 homes	\$1.2 mil	\$1.2 mil
2011	Mangatawa Trust	TCC	10 homes	\$2.5 mil	\$2.2 mil
2012	Tauwhao Te Ngare Trust	WBOPDC	5 homes	\$1.2 mil	\$2.6 mil
2013	Pukekohahu	WBOPDC	3 homes	\$850,000	\$510,000
2013	Mangatawa Trust	TCC	2 homes	\$750,000	\$475,000
2014	Nga Potiki & Pirihamā Trust	TCC	6 homes	\$750,000	\$950,000
2014	Ngati Kahu Trust	TCC	12 homes	\$2.5 mil	\$3.6 mil
2014	Mangatawa Trust	TCC	12 homes	\$2.2 mil	\$2.6 mil
TOTALS			56 HOUSES	\$11.95 MIL	\$14.135 MIL

Allocation of Maori housing capital grants by region



The pie chart above provided by the Social Housing Unit (MBIE) illustrates the total number of houses built nationally from the Māori Putea Fund. Clearly western Bay of Plenty sub-region secured the bulk of this funding. This success is attributed to the collective strategies engaged across the WBOPMHF (the informal collective of Māori land trusts) and JAG.

A Memorandum of Understanding was signed between the WBOPMHF and the Social Housing Unit of central government in 2012. The MOU provides a direct relationship with the funder and is the only MOU that SHU entered into with Māori land trusts.

Papakāinga Toolkit Workshop participation rates and successes

Between 2011 and 2013 more than 30 Māori land trusts in the western Bay of Plenty sub-region participated in the Papakāinga Toolkit workshops. They have been from areas such as Matapihi, Kaitemako, Mangatawa, Welcome Bay, Hairini, Te Puna and Bethlehem.

Of the original 2012 Trust participants' two trusts have built part of their anticipated developments (5 houses) with further development stages planned.

In 2013 three of the trusts received central government funding for their developments for a further 30 houses in 2015 and further 20 from 2016. Infrastructure for an additional 20 house sites has also been funded in these three projects to assist with planning for home ownership homes to be built into these developments in 2015.

Western Bay of Plenty Māori Housing Forum (WBOPMHF) Objective

As noted above the WBOPMHF has an objective to build 252 houses across Māori land in the western Bay of Plenty sub-region.

Of the initial 10 Trusts identified three of the Trusts have completed or are in the process to complete their Papakāinga developments. It is important to note that the objective of the WBOPMHF is not necessarily locked into supporting only those land trusts originally assessed in 2012. The main objective is to build up to 252 homes across Māori land in the western Bay of Plenty sub-region.

Application to the Regional Infrastructure Fund

In 2013 the WBOPMHF in collaboration with the Western Bay of Plenty District Council applied to the Bay of Plenty Regional Council Infrastructure Fund for funding for the infrastructure for the Papakāinga developments initially identified by the WBOPMHF. The application included economic analysis that indicated that the project would see a spend of \$64.9 million, generate \$53.1million additional GDP and support 1,128 full time jobs. This application was unsuccessful in obtaining the funding.

It is a strategic intention of WBOPMHF to continue to lobby local and regional government support to assist with infrastructure to these land blocks as lack of infrastructure can be a major barrier to housing development. Infrastructure connection accounts for more than 30% of the usual project cost. Most Māori land blocks are not connected to services.

Central Government recognition of programme

The success of the JAG and WBOPMHF model is illustrated by the success in securing central government funding as illustrated in the pie chart above. Te Puni Kokiri SHAZ programme (a small fund available to assist with planning for housing on Māori land) has recognised the success of the model by asking other regions to follow the JAG model. JAG's approach has been to share this work with other groups outside of the sub-region with similar aspirations to assist with housing on Māori land. JAG has assisted other Regions by sharing the Toolkit and Workshop programme and allowing them to attend Papakāinga Workshops. Ngati Porou Runanga (East Coast); Ngati Whatua ki Kaipara (Central Northland) and the Raglan/ Waikato collective have carried out Papakāinga Workshops based on JAG's collective model following such discussions.

The recent central government Māori Housing Strategy also show cases the JAG model as a key strategy to develop housing on Māori land and uses examples of JAG projects in the case study. Central government agencies and Ministers are well aware of the JAG model and its success. JAG's strategic objective will be to maintain this profile with relevant stakeholders and funding providers going forward.

More efficient, effective interaction between JAG parties

The development of the toolkit and the toolkit workshops has increased the interaction between the local and central government staff with responsibilities in the development of Papakāinga on multiple owned Māori Land particularly between the Māori Land Court and the Councils. Greater understanding of the processes under the Resource Management Act and the Te Ture Whenua Māori Act has meant that staff are able to direct potential applicants to staff

in each organisation with an understanding of the processes involved and thus increased efficiencies.

Social and economic benefits

In 2013 Te Puni Kokiri and WBOPMHF commissioned a report on "The Economic Impact of Papakāinga Housing in the Bay of Plenty" (Berl, 2013). In summary that report found that the objective of the WBOPMHF to build 252 houses would result in a spend of \$64.9 million, generate \$53.1 million in additional GDP, support 1, 128 full-time jobs; potentially attract 25 new families to the region that will spend \$1.13 million annually, generate \$1.08 million in additional GDP and support 19 full-time jobs. It was also reported that the proposed development means 252 families will be healthier, wealthier, more productive and happier.

There are also cultural benefits to individuals and the wider tangata whenua community that arise from Papakāinga housing and communities within the Papakāinga. Papakāinga housing provides quality affordable housing for a demographic that is proven to be most in need. Over 30% of Housing NZ tenants are Māori; it costs 9 times the average annual salary of a Māori household to purchase a modest home in Tauranga; Māori home ownership has dropped from 75% in the 1920s to under 40% in 2014.

Government acknowledges the direct relationship between poor housing and poor health. Māori and Pasifika are over represented in health statistics related to rheumatic fever and asthma – both illnesses are attributable to quality of housing. Overcrowding is common and exacerbates health and social issues. The ability to live on Māori land provides direct management of land blocks and better utilisation; provides a sense of place; provides access to relevant cultural support systems like the Marae or extended whanau.



Where Do We Want To Be?

Maintaining momentum of Papakāinga development

Positive and nationally recognised momentum has been built up from the successes to date. Maintaining this momentum into the future is a key task for JAG. This includes the continuation of the Papakāinga Toolkit Workshops and the JAG facilitator role and the continued participation of the JAG agencies providing services in kind or direct funding.

Part of maintaining the momentum built is to continue to update and maintain the Papakāinga Toolkit to reflect ongoing learnings and where necessary changes to processes or funding options of local and central government.

Development of Post Treaty Settlement land

There is currently a range of local iwi Treaty of Waitangi claims which have either been settled or are close to settlement. The transfer of crown lands and/or financial resources may provide further opportunities for the development of affordable housing either as Papakāinga or quality affordable residential development. For example, treaty settlement tribes may be returned

general land under settlement and may have through its Settlement Entity aspirations to develop such land for the real estate market; quality affordable residential development; social housing in conjunction with central government or Papakāinga housing administered by itself within the development.

It is important to clarify that Treaty tribes seldom own Māori land. Māori land is usually held by Māori land trusts.

Therefore the impact of Treaty Settlements may be limited in terms of opportunities for investment from Treaty tribes as the two types of organisations, Māori Land Trusts and Settlement Entities are completely different, unrelated and governed by different legislation and regulatory schemes all of which impact on developability of assets owned by each organisation.

Where iwi or hapu wish to progress the development of quality affordable housing on settlement/general land the JAG will provide in kind support particularly with respect to the preparation of business cases. This in kind support will address SmartGrowth Action 10E.2.



How We'll Get There

Goal - Effective collaboration and efficient collective action

Action:

1. Delivering annual Papakāinga Toolkit workshop series to Māori land trusts
2. Maintaining relationships, monitoring and supporting trust progress post workshops
3. Supporting trusts to complete a development proposal including resolving funding options
4. Co-ordination between agencies and trusts, and between trusts and funding providers
5. Providing trusts with appropriate agency support for technical site assessments, construction and any agency services related to the development
6. Monitoring and reporting on progress in meeting strategic goals to SmartGrowth/SGIC, Combined Tangata Whenua Forum, partner Councils, WBOPMHF
7. Maintaining and updating JAG Strategic Plan
8. Monitoring and reporting on progress in meeting JAG Strategic Goals
9. Agency input into business cases, plans and implementation of post Treaty settlement land (where required).

Change We're Seeking:

Measure:

- Annual workshop programme is run
- Two trusts per annum have progressed to funding stage

Action By:

- JAG Agencies - staff time and in kind services
- JAG Facilitator

When:

- Annually and ongoing

Budget:

- \$100,000 approximate per annum for workshops (funding source does not include councils)
- Also part of Facilitator budget of \$80,000 per annum (funded by Councils).



Goal - Economic and Social Benefits

Action:

1. Increase the number of affordable, sustainable, healthy and suitable dwellings in papakāinga by 50 dwellings every three years.

Change We're Seeking:

- Increased sense of cultural identity
- Increased feeling of housing security
- Better health outcomes for residents
- Demonstrable

Measure:

- Perception survey of residents 1 year after home occupied
- Quantum of central government funding brought into the western Bay of Plenty sub-region to progress Papakāinga
- Case studies, including before and after photos
- Comparison with the targets set out in the BERL Report on a five year basis.

Action By

- JAG Facilitator - written report to JAG meeting

When

- Perception Survey one year on from residents occupying home
- Annually and ongoing
- Comparison with BERL report every 5 years

Budget

- Part of Facilitator budget of \$80,000 per annum (funded by Councils).

Goal - Advocacy

Action:

1. Advocating to central government, funding providers and individual agencies (includes advocating support of the WBOPMHF).

Change We're Seeking:

- Central Government and funding packages are “best fit” with actual need and resources of applicants. A collaborative regional best practice approach is applied with Central Government.

Measure:

- Annual report prepared by JAG with findings reported to SmartGrowth IMG, CTWF, partner Councils, WBOPMHF

Action By

- JAG Agencies
- JAG Facilitator

When

- Annually

Budget

- JAG Agencies - staff time and in kind services
- Part of Facilitator budget of \$80,000 per annum (funded by Councils).



Goal - Education and Increased Understanding

Action:

1. Maintain and update the Papakāinga Toolkit
2. Ensure JAG is informed of policy changes and submission processes that relate to the business of JAG.

Change We're Seeking:

- Increased knowledgebase and expertise of JAG agencies' staff in relation to development of multiple owned Māori land.
- Increased knowledgebase and expertise of potential applicants in relation to the development of Māori land trusts.
- Increased knowledgebase and expertise of central government staff in relation to the development of Māori land.

Measure:

- Internal staff interviews
- Survey of Māori land trust participants at the conclusion of Papakāinga Toolkit workshops

- JAG Facilitator reports in relation to interaction with central government (findings to be included in Annual Report to SmartGrowth IMG, CTWF, partner Councils, WBOPMHF).

Action By

- JAG Agencies
- External delivery by Facilitator

When

- Annually

Budget

- Discretionary operational funding
- \$7,500 for the Toolkit update
- JAG Agencies - staff time and in kind services.
- Part of Facilitator budget of \$80,000 per annum (funded by Councils).

Fig. 1. Current Relationships

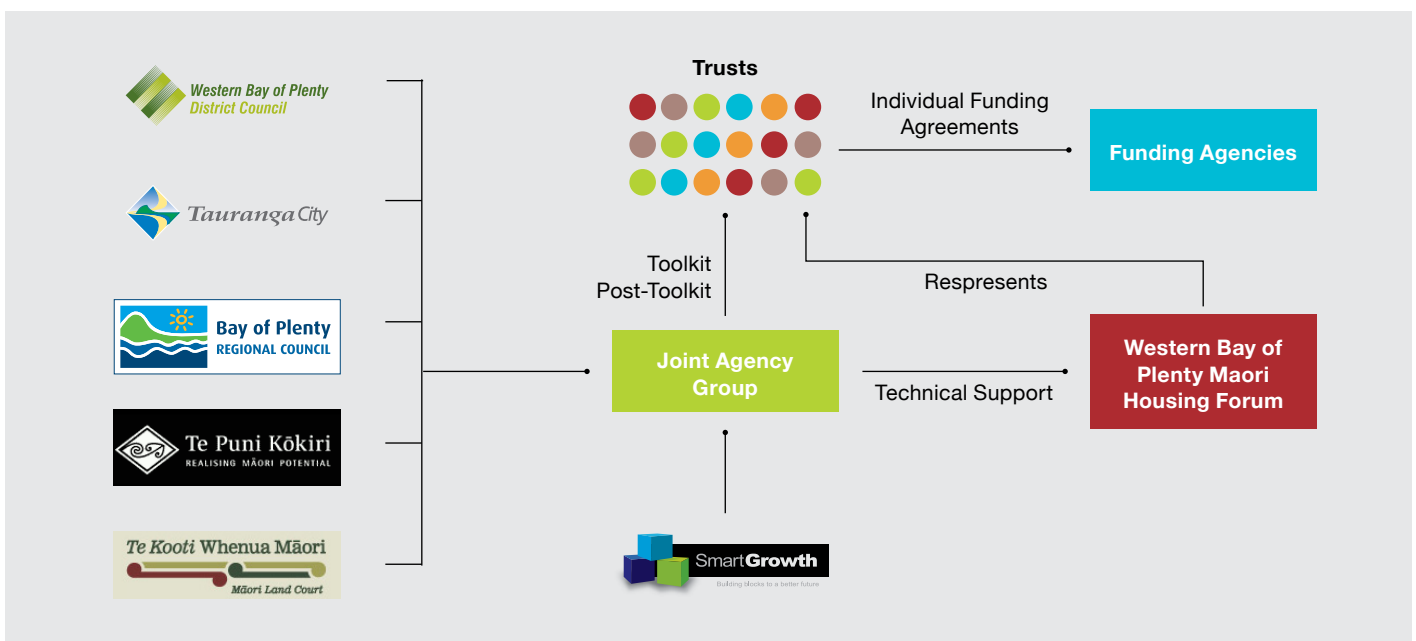
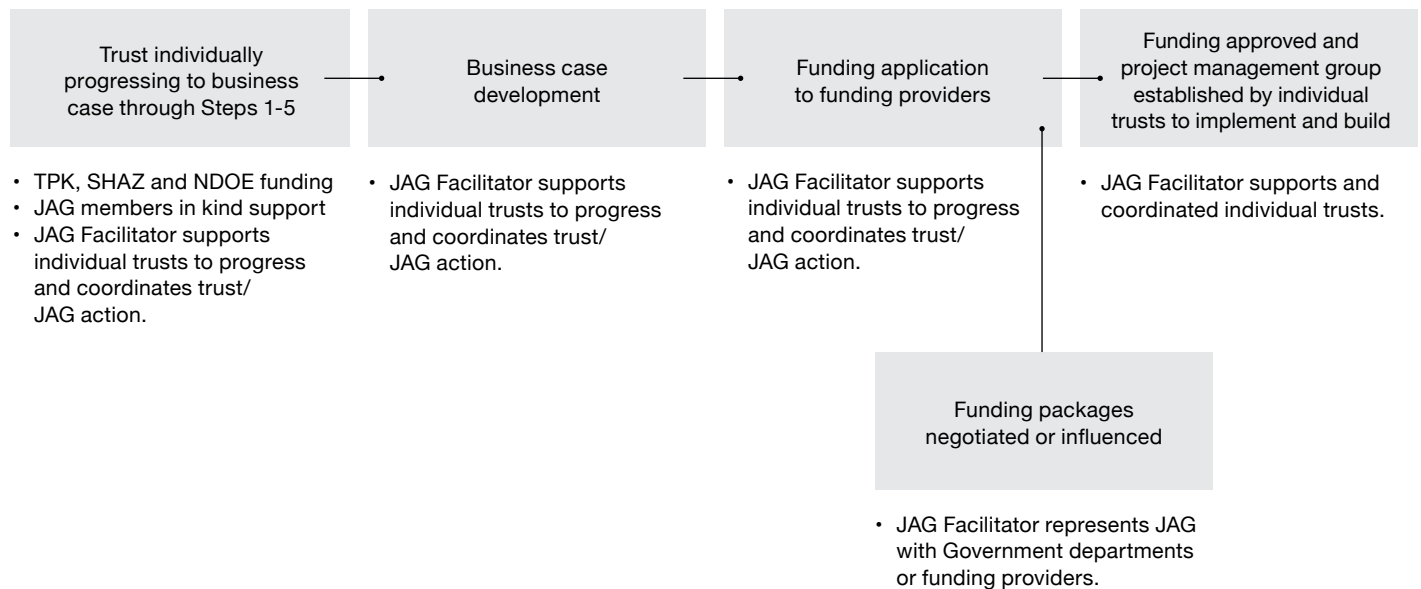
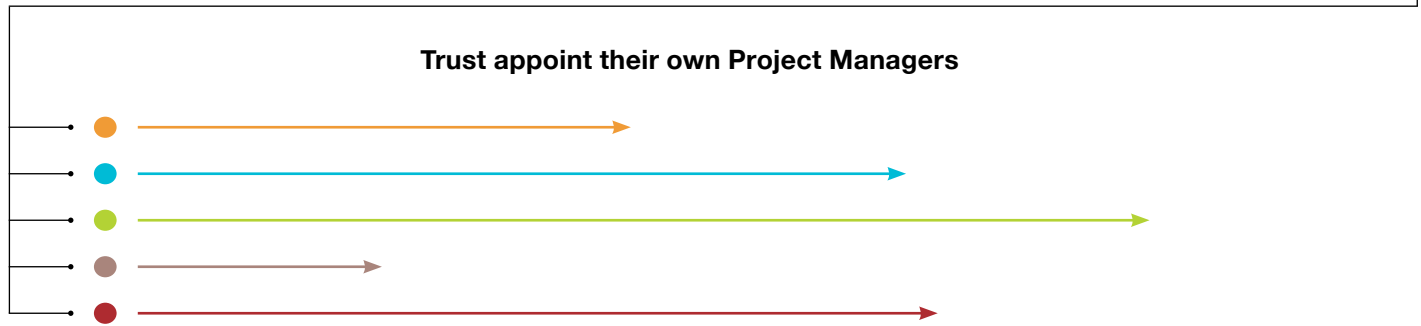
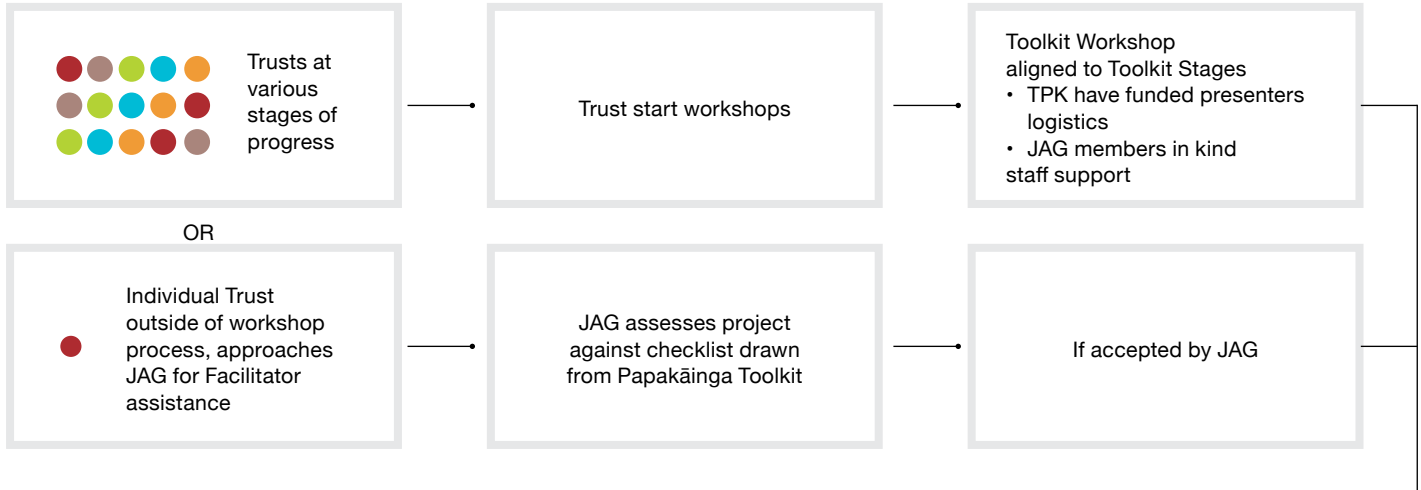




Fig. 2. Te Keteparaha Mo Nga Papakāinga Development Process



Signatories

For and on behalf of:

.....
Bay of Plenty Regional Council

.....
Maori Land Court

.....
Tauranga City Council

.....
Te Puni Kōkiri

.....
Western Bay of Plenty District Council