

Agenda for Meeting No. SG23/12

SmartGrowth Leadership Group

The SmartGrowth Leadership Group meeting will be held at

**Bay of Plenty Regional Council
1 Elizabeth Street
Tauranga**

Monday 18 December 2023

8:30am

M Grenfell
Chief Executive
Tauranga City Council – Administering Authority

SmartGrowth Leadership Group

Committee Members

Chairperson:	Andrew Turner
Bay of Plenty Regional Council:	Cr. Jane Nees Cr. Stuart Crosby Cr. Paula Thompson Cr. Ron Scott (alternate)
Tauranga City Council Commissioners:	Anne Tolley Stephen Selwood Bill Wasley Shad Rolleston (alternate)
Western Bay of Plenty District Council:	Mayor James Denyer Cr. John Scrimgeour Cr. Don Thwaites
Tangata Whenua Representatives:	Matire Duncan Geoff Rice Whitiora McLeod Riki Nelson Matemoana McDonald (alternate)
Minister for Local Government:	Richard Ward (alternate)
Minister for Housing:	Brad Ward (alternate)
Minister for Transport:	
Waka Kotahi:	David Speirs (Non-voting) Jessica Andrew (alternate)
Western Bay of Plenty Transport System Plan:	Dean Kimpton (Non-voting) Shaun Jones (alternate)
Priority One:	Nigel Tutt (Non-voting)
Te Whatu Ora – Te Manawa Taki	Sarah Mitchell (Non-voting) Jeff Hodson (alternate)
Three Waters:	
Quorum:	11
Meeting Frequency:	Quarterly

SmartGrowth Leadership Group - Terms of Reference

Purpose: The purpose of the Joint Committee (SmartGrowth Leadership Group) is to undertake and implement strategic spatial planning across the western Bay of Plenty sub-region¹ in accordance with the SmartGrowth Strategy and the outcomes from the Urban Form and Transport Initiative.

The SmartGrowth Leadership Group carries out its purpose in accordance with the delegations set out in the Agreement.

General Principles: The SmartGrowth Leadership Group operates under the following principles:

- Supporting an integrated approach to urban growth and strategic / spatial planning which incorporates cultural, economic, environmental and social well-being.
- Building on the SmartGrowth 'live, learn, work and play' vision.
- Reinforcing an integrated planning approach incorporating land use, all infrastructure and funding.
- Building on existing SmartGrowth work, including the outcomes from Urban Form and Transport Initiative, and the general SmartGrowth arrangements already in place.
- Adopting a shared evidence base so that all parties are using common data.
- Recognising and supporting the existing Urban Form and Transport Initiatives which will underpin the development of the 2023 SmartGrowth Strategy.
- Having an integrated SmartGrowth Strategy for the sub-region which includes the requirements for a future development strategy under the National Policy Statement on Urban Development.
- Taking account of the Western Bay of Transport System Plan and its priorities.
- Acknowledging the benefits of a collaborative approach to urban growth and spatial planning, and to share responsibility for such planning between parties.
- Supporting the values, and economic and social aspirations of tangata whenua while protecting cultural identity.
- Sustaining and improving the natural environment.
- Responding to climate change at a strategic level.
- Promoting affordable housing.

Monitoring and Review:

The SmartGrowth Leadership Group has responsibility for:

- Monitoring and reporting on the implementation of the Urban Form and Transport Initiative, including the key performance indicators.

Reviewing and recommending any changes to the SmartGrowth Strategy if circumstances change.

¹ The 'sub-region' refers to the territorial areas of Tauranga City council and Western Bay of Plenty District Council.

Membership: That representation of the SmartGrowth Leadership Group be comprised of:

- Three elected member representatives each as appointed by the contributing local authorities, including the Mayors of Tauranga City and Western Bay of Plenty District – voting
- Four representatives to be nominated by tāngata whenua - voting
- An Independent Chairperson, to be appointed by the Leadership Group, to chair the Group – voting
- Up to three Ministers of the Crown – voting
- Additional Ministers, if and when relevant and required – non-voting
- One Te Whatu Ora – Te Manawa Taki representative – non-voting
- One NZTA representative – non-voting
- One Water Services Entity B representative – non-voting
- One Transport System Plan representative – non-voting
- One Priority One representative – non-voting
- One alternate member per voting organisation

That the standing membership of the Leadership Group shall be limited to 22 members (including the Independent Chairperson), but the SmartGrowth Leadership Group has the power to co-opt up to a maximum of three additional non-voting members where required to ensure the effective implementation of any part or parts of the SmartGrowth Strategy.

Meeting Frequency: Quarterly, or as necessary and determined by the Independent Chairperson.

Agenda for Meeting No. SG23/12

SmartGrowth Leadership Group

Monday 18 December 2023

8:30am

Bay of Plenty Regional Council
1 Elizabeth Street, Tauranga

Order of Business	Page
1. Karakia	5
2. Apologies	5
3. Conflicts of Interest	5
4. Public Forum (if required)	5
5. Forum Chair Presentations (if required)	5
6. Confirmation of Minutes (Paper A)	7

Confirmation of the Minutes of the SmartGrowth Leadership Group (SG23/09) dated 13 September 2023.

Recommendation:

That the minutes of the SmartGrowth Leadership Group (SG23/09) held on 13 September 2023 be confirmed as a true and correct record.

PART A: AGENDA BUSINESS	Page
7. Quarterly Report - (Paper B)	16
8. Tu Pakari Update - (Paper C)	30
9. SmartGrowth Strategy Special Consultative Procedure Update - (Paper D)	62
10. Implementation & Funding Plan - (Paper E)	65
11. Transport System Plan Update incorporating VKT Presentation – (Paper F)	78
12. Public Excluded Session	-

That the SmartGrowth Leadership Group:

1. Agree that the public be excluded from the following parts of this meeting:
 - a) **Approval of Closed Minutes - 13 September 2023**
 - b) **Priority Development Area Tracker**
 - c) **City Deals – Update**

2. Note that this resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and that the reports are to be considered under closed in accordance with s7(2)(i) - enables any local authority holding information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).

3. Noted that at the end of the closed session the meeting will move back into open.

NB – The agenda for the “Public Excluded session” will be circulated separately

**Minutes of Open Meeting No. SG23/09 of the SmartGrowth Leadership Group
held on 13 September 2023
at Bay of Plenty Regional Council, 1 Elizabeth Street, Tauranga**

Present

Chairperson	Andrew Turner
Bay of Plenty Regional Council	Cr. Jane Nees Cr. Stuart Crosby Cr. Ron Scott (alternate)
Tauranga City Council Commissioners	Anne Tolley Bill Wasley Stephen Selwood Shad Rolleston (alternate)
Western Bay of Plenty District Council	Mayor James Denyer Cr. John Scrimgeour Cr. Don Thwaites
Tāngata Whenua Representatives	Maire Duncan Geoff Rice Whitiora McLeod Riki Nelson Matemoana McDonald (alternate)
Minister for Local Government	Richard Ward (alternate)
Minister for Housing	Brad Ward (alternate)
Waka Kotahi	David Speirs (Non-voting)
Quorum	11
Meeting Frequency	Quarterly

In Attendance**SmartGrowth**

C Batchelar – SmartGrowth Strategic Advisor
A Lane – SmartGrowth Strategy Convenor
T P Kawe – SmartGrowth Pou Ārahi Advisor
E Conroy – SmartGrowth Kai Ārahi Advisor
J Assink – SmartGrowth Coordinator

Bay of Plenty Regional Council

F McTavish – Chief Executive
N Poutasi – General Manager, Strategy & Science

Tauranga City Council

M Grenfell – Chief Executive
C Jones – General Manager, Strategy, Growth & Governance

Western Bay of Plenty District Council

J Holyoake – Chief Executive
Rachel Davie – General Manager, Strategy & Community
Emily Watton – Strategic Policy & Planning Programme Director

Ministry of Housing and Urban Development

John McDonald – Partnership Director, Place-Based Strategy
Rebecca Tong – Principal Advisor

Transport System Plan

D Kimpton – Independent Chair
S Jones – Programme Manager

SG23/09.01 KARAKIA TĪMATANGA

Te Pio Kawe opened the meeting with a Karakia.

Anne Tolley, as outgoing Acting Chair, acknowledged Andrew Turner, welcoming Andrew to the role of SmartGrowth Independent Chair.

Andrew Turner acknowledged Anne Tolley for undertaking the role of Acting Chair.

Matire Duncan on behalf of the SmartGrowth Leadership Group Tangata Whenua members welcomed Andrew Turner and acknowledged Anne Tolley for insights in to where we have been and where are going and for her services whilst Acting Chair.

Andrew Turner acknowledged SmartGrowth members, partners, Tangata Whenua and SmartGrowth team for the welcome and support provided to him since his appointment.

Andrew Turner acknowledged the amount of work undertaken by the SmartGrowth team, working group, topic leads, partners, CTWF and representatives to bring together the papers which form today's agenda.

SG23/09.02 APOLOGIES

Apologies for absence received from Nigel Tutt, Sarah Mitchell, Cr. Paula Thompson, Brad Ward.

Moved: Cr Ron Scott / Seconded: Cr Jane Nees

That it be Resolved

That the apologies were accepted.

CARRIED

SG23/09.03 DECLARATION OF CONFLICTS OF INTEREST

Cr Jane Nees advised she is a Hearings panel member for Rotorua FDS and panel member for Plan Change 6 – Change to RPS for NPS-UD and a resident of one of the future built in corridors in the Western Corridor.

Bill Wasley – confirmed previous declaration of potential conflict with daughter and son-in-law as residents of Gasson Lane.

THESE MINUTES ARE YET TO BE CONFIRMED

To be confirmed by the SmartGrowth Leadership Group on 18 December 2023

SG23/09.06 CONFIRMATION OF MINUTES – SMARTGROWTH LEADERSHIP GROUP (SG23/06) – DATED 13 JUNE 2023 (PAPER A)

The Committee considered the minutes of the SmartGrowth Leadership Group (SG23/06) dated 13 June 2023 circulated with the agenda.

Bill Wasley noted on page 13 of the minutes he moved the updated report. It was agreed to add Acting Chair Anne Tolley as seconder.

Moved: Cr Jane Nees / Seconded: Commissioner Anne Tolley

That it be Resolved

That the minutes of the SmartGrowth Leadership Group (SG23/06) dated 13 June 2023 be confirmed as a true and correct record.

CARRIED

SG23/06.07 QUARTERLY REPORT (PAPER B)

Craig Batchelar spoke to the Quarterly Report (Paper B) which was taken as read.

Updated comments:

- Comment in paragraph 17 regarding “Plan on a Page” for interregional transport plan is not yet ready. Advised that the document will be finalised over the next few weeks and provided to the SmartGrowth Leadership Group for information.
- Appendix 1 - Priority Actions – should read “third quarter”, not “first quarter”.
- Confirmation was sought on the process and timing for the Inter-regional transport plan as this would be a useful input to the Regional Land Transport Plan.
- Summary of the available and feasible housing as reported indicates a level of comfort there is 5x supply of land enabled, whereas within the full report in the Appendix (para 22 of page 32 of agenda highlights only 19,000 of this would be available for intensification and medium density with wider greenfields to top up to 30,000 for TCC.
- Existing housing gap, focus in report is looking forward although TCC already have gap of 5,000 homes without consideration of demand and supply, numbers indicated in draft SG Strategy tables don’t appear to pick this up or referenced this within the text.

Moved: Cr Stuart Crosby / Seconded: Cr Jane Nees

THESE MINUTES ARE YET TO BE CONFIRMED

To be confirmed by the SmartGrowth Leadership Group on 18 December 2023

That it be Resolved:

That the SmartGrowth Leadership Group:

1. **Note** the updates provided in the Quarterly Report.
2. **Receive** the submissions made on the Te Tuhinga Hukihuki o te Rautaki Whakawhanake I te Apopo o Rotorua, the Future Development Strategy.
3. **Receive** the report '*11.4 Tauranga City Growth Projections and Allocations*', provided in response to 13 June SLG meeting resolution 8.

CARRIED

SG23/09.08

APPROVAL OF THE DRAFT SMARTGROWTH STRATEGY FOR CONSULTATION (PAPER C)

Craig Batchelar spoke to Approval of the Draft SmartGrowth Strategy for Consultation (Paper C), which was taken as read.

Nichola Lennard was unable to attend the meeting. Nichola was acknowledged for the work undertaken to bring the strategy together following the workshop, along with others in the SmartGrowth team.

There is scope for minor text changes only, however if there are major changes, would need to be made by way of a submission.

Comments on draft Strategy:

- The executive summary, which is the only thing people will read, shows a focus on reducing carbon emissions and multi-modal shifts. However, people, including commerce, will need to use vehicles to move around who are not mentioned – plumbers, electricians, builders, as well as those dropping off children and picking up groceries. Under Key Transport Challenges, congestion isn't visible. In both Tauranga and Western Bay, if asked, the biggest challenge would be congestion. It was agreed reference to those who need to use vehicles and congestion to be clearly included.
- Increasing Biodiversity, amend reference to "Indigenous Biodiversity".
- Executive Summary – page 15, Strategy pages 127 & 148 – tables imply most Te Kainga growth is post 2054. Delays around Te Tumu are a potential driver however Te Kainga is something to be progressed and should be making substantial progress prior to 2054. Include line / footnote to signal the potential to move faster than draft FDS shows. Changes to the FDS would need to be made in the final version via internal submissions.
- Acknowledgement of the work put in by the team, along with the Political Champions around amendments to the transformational shifts. Support of new transformational shifts which set this strategy apart from previous strategy and growth directives which are key.

THESE MINUTES ARE YET TO BE CONFIRMED

To be confirmed by the SmartGrowth Leadership Group on 18 December 2023

- Further work is required on the maps to add text which references / links to the website where the maps can be viewed in greater detail, with ability to toggle layers on and off.
- Front Cover Strategy 2023 – add an end date: “SmartGrowth Strategy 2023-2073”
- Page 5 - Opening Paragraph states the SmartGrowth Strategy is a “50-year plan”, amend to SmartGrowth Strategy is a “50-year direction”.
- Maps – page 17 of Executive Summary – has “staging” noted but does not show the wider extent of the area under the SDP assessment. The wider Tauranga Western Corridor area, which includes Tauriko West and Keenan Road, is being investigated through the Specified Development Process. Changes in the extent, timing, type, and scale of urban development may follow from this. A footnote to be added.
- Clarification sought on whether the Tangata Whenua Spatial Plan work was complete. The Tangata Whenua “spatial plan” is an ongoing planning process. FDS identifies the subregional priority areas where further local level spatial planning will occur over time through the Implementation and Funding Plan.
- SmartGrowth partners have agreed there is a strong preference and need for Western Corridor transport improvements to be delivered in a single stage within a decade (by 2034) as opposed to the proposed staged delivery over many years potentially extending until 2050 given the significance of the corridor locally and nationally. Add a footnote to “Western Corridor” table reference.
- Reminder re the 5,000-housing gap raised earlier in the meeting (Quarterly Report) to be addressed.
- Challenge of whether there is sufficient capacity in natural resources to accommodate growth of the city. Can this be included along the lines of “Can the Western Bay natural resources accommodate the expected growth, according to SmartGrowth’s own data” e.g., is there enough water to allow the expected growth?” It was noted SmartGrowth is undertaking a study for future water resources which is currently underway. Look for this to be included / make mention of as is relevant. Both the challenge and the study being undertaken need to be reflected. Amendments to be made that further highlight that the strategy must accommodate growth within limits.
- A strong focus on the Implementation and Funding Plan realising detail is to come, with timing of this being key. Need to start work on this in parallel with the deliberations and adoption process work being undertaken to enable to move quickly to implementation work and funding, in alignment with LTP’s in 2024.

Moved: Commissioner Bill Wasley / Seconded: Commissioner Stephen Selwood

THESE MINUTES ARE YET TO BE CONFIRMED

To be confirmed by the SmartGrowth Leadership Group on 18 December 2023

That it be Resolved

That the SmartGrowth Leadership Group:

1. **Approve** the changes made to the Draft SmartGrowth Strategy to reflect feedback received.

CARRIED

SG23/09.09

SMARTGROWTH STRATEGY SPECIAL CONSULTATIVE PROCEDURE – UPDATE (PAPER D)

Annika Lane spoke to the SmartGrowth Strategy Special Consultative Procedure - Update (Paper D) which was taken as read.

Paper sets out the Special Consultative Procedure process to ensure compliance with LGA requirements, including a requirement for a “Statement of Proposal” (SOP).

Comment that the Draft SOP should address safety: around schools, workplaces, shops, etc. In page 7 where challenges and opportunities are – “safe and efficient movement of people and good”. Don’t see this as a challenge or opportunity, is a priority.

Rather than “Road Safety” in Economic Objectives, move wording under Social Objectives as this will place priority on Safety:

- From: Enable and shape an inclusive, sustainable efficient and more environment form
- To: Enable and shape an inclusive and safe, sustainable, efficient and more environment form”

Ensure remains with Transport, not moved from Transport to Social.

Noting that the SOP is a summary of the strategy for the public record, the strategy will also be amended to incorporate the changes.

Moved: Mayor James Denyer / Seconded: Geoff Rice

That it be Resolved

That the SmartGrowth Leadership Group:

1. **Note** the Special Consultative Procedure process and timeline.
2. **Approve** the final draft of the SmartGrowth Strategy and Executive Summary for consultation and the Statement of Proposal.
3. **Approve** consultation on the Draft SmartGrowth Strategy under s83 of the Local Government Act 2002 using the Special Consultative Procedure.

THESE MINUTES ARE YET TO BE CONFIRMED

To be confirmed by the SmartGrowth Leadership Group on 18 December 2023

4. **Delegate** to the Independent Chair authority to make minor changes and amendments to the Draft SmartGrowth Strategy, Executive Summary and Statement of Proposal prior to consultation.

CARRIED

SG23/09.10 PUBLIC EXCLUDED SESSION

The SmartGrowth Leadership Group:

1. **Agree** that the public be excluded from the following parts of this meeting: Priority Development Areas (PDA) Tracker and Ministerial Meeting Update.
2. **Note** that this resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and that the report is to be considered under closed in accordance with s7(2)(i) - enables any local authority holding information to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).

Moved: Cr. Stuart Crosby / Seconded: Commissioner Anne Tolley

That it be Resolved

That the meeting moves into closed session.

CARRIED

The meeting moved into closed session at 9.59am

The meeting resumed in open session at 10.01am

SG23/09.11 OTHER BUSINESS

No other business.

SG23/09.12 KARAKIA WHAKAMUTUNGA

Te Pio Kawe formally closed the proceedings.

The meeting concluded at 10.05am

Confirmed as a true and correct record

Chairperson
Andrew Turner

Date:

DRAFT

Committee Name	SmartGrowth Leadership Group
Committee Meeting Date	18 December 2023
Author (s)	Craig Batchelar – SmartGrowth Strategic Advisor Monique Etherington – Programme Manager
Purpose	Quarterly Report on SmartGrowth

Quarterly Report

SmartGrowth Work Programme

1. An updated SmartGrowth Work Programme is attached as Appendix 1. There are no major variances from the work programme or status changes noted.
2. The Work Programme focus remains on Strategy and FDS development and adoption, with the hearing of submissions in December, deliberations in February 2024 and decisions on adoption of the Strategy and FDS by SmartGrowth Leadership Group (“SLG”) in March 2024. (See separate report on this Agenda).
3. The Housing Action Plan Working Group advise that Key Action PPT 7.5 “Improve the Provision of Up-To-Date Housing Data” has now been completed and can be removed from the Work Programme.
4. No new Priority Actions are proposed at this time. However, the raft of policy changes proposed by the new government are likely to have a direct influence on the SmartGrowth Strategy, FDS, and Implementation and Funding Plan, and will need to be monitored in the short term. Further detail is addressed later in this report.

Key Performance Indicators (KPIs)

5. UFTI delivered a Programme Business Case with key moves and high level KPIs necessary to achieve the ‘Connected Centre’ vision. The KPI monitoring framework purpose is to inform decision making and monitor the effectiveness of interventions over time.
6. The KPI monitoring framework identifies 21 KPI’s in four categories (Housing; Movement; Environment; and Prosperity) that will provide SmartGrowth a snapshot of outcomes influenced by delivery of UFTI and the TSP.
7. Work has been undertaken by SG Partners over the last two years to develop and implement the KPI monitoring framework. The monitoring framework comprise digital dashboards to measure and display trends. These dashboards are now available on the SmartGrowth website: <https://www.smartgrowthbop.org.nz/news/western-bay-of-plenty-regional-trends>
8. Annual reporting to SLG of all available KPI data will take place in March 2024.

9. The SmartGrowth monitoring framework and KPIs will be reviewed and potentially changed as part of the SmartGrowth Implementation and Funding Plan to ensure that KPIs are relevant.

Industrial Land Study

10. Following the completion of the SmartGrowth Industrial Land Technical Study by Aurecon consultants, further investigations work has been progressed through a project team of the SmartGrowth partnership.
11. The further investigations are set out in a report prepared by Phizacklea Consulting, including progressing investigations of Ōmokoroa 1 and 2, Omanawa/Belk Road and Pukemapu short-listed areas to inform decisions on the SmartGrowth Strategy 2023.
12. The report completes the evidence base for the business land component of the draft SmartGrowth Strategy and FDS. [SmartGrowth Industrial Land Study - Further Investigations Report](#)
13. The report is for information only. The Hearings Panel will be considering the report in its deliberations on the draft Strategy in February 2024.

Future Proof Strategy

14. The Future Proof partnership has been operational since 2008 and has had a 30-year growth strategy for the Waikato Sub-Region since 2009. It was most recently reviewed and refined in mid-2022. To ensure that the Strategy aligns with the National Policy Statement on Urban Development, the partnership is now updating the Strategy, so it incorporates the requirements of a Future Development Strategy (FDS).
15. The draft Future Proof Strategy (incorporating the FDS) will be recommended for adoption at a governance meeting on 8 December 2023 and will then be publicly notified for consultation in mid-January 2024. All consultation information will be available at www.futureproof.org.nz from 15 January 2024.
16. Hearings will be held in late March and deliberations will take place in early May. The final Strategy will be adopted in early June 2024.

Future Proof/SmartGrowth Inter-Regional Transport

17. At the SLG meeting on 5 April 2023, partners discussed opportunities for collaboration between SmartGrowth and Future Proof over the funding of improvements to the transport network. The following resolution was passed:

“That discussions be undertaken with the Future Proof partnership to seek agreement to work with the SmartGrowth partnership, to the collaborative development of an agreed transport package of proposed priority works that require funding, to subsequently submit to, and engage with relevant ministers.”

18. A jointly resourced Hamilton to Tauranga Investment Programme “plan on a page” has been completed and is included in Appendix 2.
19. The Investment Programme consolidates existing information from a range of sources on land use, road, and rail transport. Notably, the operative RLTPs of both Bay of Plenty and Waikato already have a common statement of objectives on SH1/29 and the East Coast Main Trunk focusing on:
 - a) Route protection.
 - b) Reducing DSIs on SH network and risks of rail incidents.
 - c) Integration of land use and transport planning, investment, and programming.
 - d) Develop inland ports and seaport logistics supply chain to enable economic growth.
 - e) Improve resilience and complementary road/rail network function.
20. An Internal submission has been made to incorporate relevant directives into the SG Strategy that will complement inclusion in the Future Proof Strategy and FDS when released for submissions in the new year, as outlined above.

Rotorua FDS- Te Rautaki Whakawhanake i te Āpōpō o Rotorua

21. Elected Members from Rotorua Lakes Council and Toi Moana Bay of Plenty Regional Council adopted the Rotorua Future Development Strategy¹ (FDS) on 22 November 2023.
22. The FDS was developed over a period of 18 months, building on previous growth plans, population projections and local land development data. A technical evidence base was developed to inform the strategy along with direct feedback from iwi and hapū, developers, landowners, government, students and the wider community.
23. Public consultation opened on 1 June 2023 and hearings followed in August. Council received 109 submissions via public drop-in sessions, direct surveys and emails, workshops and hui with community groups and mana whenua.
24. A submission was made by SmartGrowth supporting inter-regional cooperation, including in the management of transport.
25. The FDS Joint Committee, which was made up of Elected Members from Rotorua Lakes Council and Toi Moana Bay of Plenty Regional Council with an independent Chairperson, approved the FDS on 24 October, recommending its adoption by the Councils subject to the changes being made.
26. The next step will be to develop the Implementation Plan and its coordination. The Implementation Plan will set out key projects and their associated timing and staging to support expected short, medium and long-term growth.

¹ <https://letstalk.rotorualakescouncil.nz/future-development-strategy>

New Government Policy Changes

27. A raft of significant policy changes is proposed under the National Policy Programme and Coalition Agreements between the National, New Zealand First and ACT Parties that are likely to have a direct influence on the SmartGrowth Strategy, FDS, and Implementation and Funding Plan.
28. The policy changes identified below will need to be monitored and addressed as their implications become clearer over the next few months.

New Ministers

29. Ministers in roles currently appointed to the SLG:
- a) Minister of Transport, Local Government: Simeon Brown
 - b) Minister for Housing: Chris Bishop

Resource Management System

30. Repeal of the Natural and Built Environment Act 2023 and the Spatial Planning Act 2023 by Christmas (#30 of 49 prioritised actions).
31. Changes to the RMA to establish a fast-track one-stop-shop consenting and permitting process for regional and national projects of significance. The process will include a referral by Ministers for suitable projects. A Bill to introduce this process and make other essential statutory amendments will have its first reading as part of the government's 100-day plan (#30 of 49 prioritised actions).
32. Changes to the RMA to enable Councils to opt-out of the MDRS, with the need for councils to ratify any use of MDRS, including existing zones. (#33 of 49 prioritised actions).
33. Changes in National Policy Statement direction under the RMA:
- a) Cease implementation of new Significant Natural Areas and seek advice on the operation of existing Significant Natural Areas as part of the Government's programme to reform the Resource Management Act. (#31 of 49 prioritised actions)
 - b) Replace the National Policy Statement for Freshwater Management 2020 to allow district councils more flexibility in how they meet environmental limits and seek advice on how to exempt councils from obligations under the National Policy Statement for Freshwater Management 2020 as soon as practicable.
 - c) Commence an urgent review into the implementation of the National Policy Statement on Indigenous Biodiversity before any implementation.
 - d) Re-focus the NPS-HPL by maintaining protection of the most productive soils (LUC 1 & 2), while excluding LUC-3 category land.

Housing

34. Tier 1 and 2 councils will be required to zone enough developable land (housing capacity) for housing to meet their 30-year long-term demand estimates but make it available over the short-term (0-3 years), not long term. Greater development of greenfields land on city fringes, which is intended to bring down land prices and increase the supply of affordable housing (#33 of 49 prioritised actions).

35. Facilitation of housing growth to become an explicit goal of the Government Policy Statement on Land Transport, and one of the funding criteria in the National Land Transport Plan (#27 of 49 prioritised actions).
36. Enable more density in transit corridors with the requisite infrastructure to support growth, with more flexibility for councils to reduce intensification in suburbs without infrastructure capacity.
37. Housing performance incentives for councils – A \$1 billion fund for 'Build-for-Growth' incentive payments for councils that deliver more new housing (extra houses built in a Tier 1 and 2 Council above the long-term average for the Council). This includes considering sharing a portion of GST collected on new residential builds with councils.
38. Build-for-Growth funded by stopping existing programmes including KiwiBuild, the Affordable Housing Fund, Kāinga Ora land acquisition programme, and remaining funding from the Housing Acceleration Fund.

Infrastructure

39. Establish a National Infrastructure Agency under the direction of relevant Ministers, to coordinate government funding, connect investors with New Zealand infrastructure, and improve funding, procurement, and delivery to:
 - a) Prioritise regional and national projects of significance.
 - b) Facilitate or procure funding for regional and national projects of significance.
 - c) Procure from government agencies for appropriate Crown projects.
 - d) Oversee procurement from the private sector.
40. Institute long-term city and regional infrastructure deals, allowing PPPs, tolling and value capture rating to fund infrastructure.
41. Build infrastructure with 13 new Roads of National Significant and four major public transport upgrades, including:
 - a) Tākitimu Northern Link Stage Two: \$277 million - expected commencement 1-3 years;
 - b) Tauriko West State Highway 29: \$1.9 billion - expected commencement 4-10 years.
42. A fast-track consents process to make it easier to build the infrastructure New Zealand needs for the future.
43. Facilitate the development and efficiency of ports and strengthen international supply networks.
44. A 30-year infrastructure pipeline to deliver long-term certainty, enable more effective planning, and reduce project costs: The plan will signal what's required for the future, both in terms of the better utilisation of existing assets, and new investment required. The plan will be broken down by city and region, reflecting the intention to develop City and Regional Deals.

Funding and Finance

45. The Infrastructure Funding and Financing (IFF) Act will be reformed to reduce red tape for developers to fund infrastructure. Combined with targeted rates to fund greenfield developments, this will remove the need for councils to fund greenfield infrastructure from their balance sheets (#29 of 49 prioritised actions).

46. Require councils to declare that infrastructure for new greenfield development will be funded from rates and levies applied to the new development, instead of being subsidised by other communities.
47. Develop value capture tools for New Zealand, meaning new state highways facilitating housing growth could be partly financed by levies on land unlocked by the road. The same could be true of major new public transport projects in urban centres.
48. Standardised Development Contributions: Explore whether there is merit in standardising the methodology that local authorities can use when charging development contributions.

Recommendations

That the SmartGrowth Leadership Group:

1. Receives the report.



Appendix 1: SmartGrowth Work Programme

SmartGrowth Work Programme – November 2023

	Key Actions	Status/KPIs ¹
PPT 1	SmartGrowth Management	
PPT 1.1	KPI Monitoring: Develop a monitoring framework for the Key Performance Indicators and Measures to form part of SmartGrowth Leadership Group’s portfolio monitoring and reporting.	Development of SmartGrowth KPI monitoring dashboard framework to capture and monitor the identified 21 KPIs. All UFTI and TSP KPIs included with the capacity to include KPIs identified as part of the SGS23. The initial set of dashboards are completed with the remaining KPI dashboards in development. Once all dashboards are built, the SmartGrowth KPI monitoring dashboards will be embedded on the SmartGrowth website and updated quarterly.
PPT 1.2	Communications and Engagement. Implement SmartGrowth Comms and Engagement Strategy 2022 SGS23 comms and engagement to be the current focus.	SG Strategy 2023 communications and engagement has been the singular focus over the last quarter.
PPT 1.3	Inter-regional Planning and Engagement: Commitment to learn and share inter- regionally. Strengthen relationships with the Upper North Island	SGS23 Working Group making these connections through engagement with neighbouring councils. Urban Growth Partnerships across NZ are meeting on 17 November to update on Future Development Strategies and other projects and issues including: <ul style="list-style-type: none"> • Impact of the new government; • Future of UGPs vs City Deals; • Structures (governance and management) to effectively support programme implementation vs strategy development; • Programme funding; • Implementation Plans; • PDAs and how they are being implemented by each UGP.
PPT 2	Finance and Funding	
PPT 2.1	Finance and Funding review: Finance and Funding review: Investigate collaborative funding options. The KPMG / Mafic work is, and must remain, on SmartGrowth’s critical path. Link to the SmartGrowth Infrastructure and Financing Plan. Funding and Planning alignment and integration – Partnership lead funding and financing approach.	Ascari report complete. Funding and financing issues to also be considered as part of SGS23/Implementation Plan in 2023. Funding mix and issues being addressed at project level) as reported in the PDA Tracker.
PPT 3	Tāngata whenua participation, Māori social and economic outcomes	

	Key Actions	Status/KPIs ¹
PPT 3.1	Tāngata whenua participation and engagement Enhance the active participation and engagement of tāngata whenua, facilitated through the CTWF, in the implementation of SmartGrowth.	Tu Pakari e-panui circulated 21 September (available online). CTWF meeting held 27 September. Three informal online sessions also held in October to discuss and encourage submissions on the draft SmartGrowth Strategy. Capacity limited for direct engagement with hapū, Iwi and Māori Land Trusts.
PPT 3.2	Tāngata whenua research, mapping and planning Support tāngata whenua-led research, mapping and planning to inform SmartGrowth projects and decision making.	Background report for the Tāngata Whenua components of the draft SmartGrowth Strategy completed in late September (available online). Slow progress on Maori Housing and Tāngata Whenua Spatial Plan work programmes due to limited capacity. Tū Pakari have needed to prioritise time on the draft SmartGrowth Strategy.
PPT 3.3	Realise Māori housing aspirations Work with tāngata whenua to actively identify opportunities to increase housing for Māori. This includes new papakāinga, leasehold arrangements and upgrading existing housing stock.	Engagement progress is slow due to the limited capacity of Tū Pakari and Pou Hononga engagement advisors with the availability of Iwi, hapū, Marae and Māori Land Trusts members and resources to engage.
PPT 3.4	Cultural heritage and identity Work with tāngata whenua to identify opportunities to protect cultural heritage and enhance cultural identity through implementation of SmartGrowth.	Current focus is on ensuring robust directives within the SmartGrowth
PPT 4	SmartGrowth Strategy 2023 (Including FDS)	
PPT4.1	Industrial Land Study Study to consider long-term sub-region industrial land needs – informed by the results of the HBA. Study findings will feed into SGS23.	Further investigations work has been progressed through the SmartGrowth project team. The project team has identified from desk-top analysis that at a broad-scale Ōmokoroa 1, Belk Road and Pukemapu are potentially suitable for development for industrial land uses. A final further investigations report is to be made available on the SmartGrowth website shortly and will inform the hearings and decisions on the SmartGrowth Strategy/FDS. Several submissions have been made on the provision of industrial land capacity.
PPT 4.2	SmartGrowth Strategy – (incl FDS and Joint Spatial Plan) Ensure Future Development Strategy requirements can be met and are incorporated into the SmartGrowth Strategy. Incorporate Draft SG Joint Spatial Plan.	Over the last quarter the Draft Strategy has been notified for submissions.
PPT 4.3	Future Development Areas. <i>High level assessment of future development areas:</i>	WBOPDC have initiated Eastern Corridor (Te Kainga) investigations. Strategic Case work is underway. Reported through PDA tracker.

	Key Actions	Status/KPIs ¹
	Eastern Corridor (New Town) Western Corridor (excludes Tauriko West)	Kāinga Ora invited public feedback on the Tauranga Western Corridor Specified Development Project. Public feedback was sought on the proposed key features: the proposed project area, project objectives and governance body. The feedback collected will be considered by Kāinga Ora, including if any changes to the proposed key features are required. Reported through PDA tracker.
PPT 4.4	Responding to the Emissions Reduction Plan – work on Emissions Reduction Pathways	Being considered through the SGS23 and the TSP. TSP are progressing.
PPT 4.5	Municipal water availability and demand.	Joint Working Group has been set up to address this. Water Study underway.
PPT 4.6	Economic development Align Sub Regional Economic Strategy with SGS23	Priority One have aligned and incorporated the sub-regions economic development strategy within the economic wellbeing chapter of the SG2023.
PPT 4.7	Implementation and Funding Plan To set out the details of priority actions over three year that are required to give effect to the Strategy, including assigning roles and responsibilities and timeframes. This will be a separate document to the Strategy.	Implementation and Funding Plan development has commenced. The aim is to have the Plan approved by SG Partners alongside the SG Strategy and FDS, for commencement no later than 1 July 2023, aligned with LTPs.
PPT 5	TSP Transport	
PPT 5.1	Dynamic Road Pricing Study The sub-regional PT, mode shift, and emission reduction initiatives package. Mode shift – walking and cycling, enhancements to PT network and infrastructure, behaviour change Facilitate introduction of low carbon fuel infrastructure network.	Work underway on VKT reduction programme. TSOFv2 endorsed at Smart growth SLG on 13 September 2023.
PPT 5.2	UFTI Actions not addressed in TSP	89 UFTI Actions noted, and status updates provided. Waka Kotahi to be kept informed re updates of actions and progress.
PPT 5.3	Inter-regional Transport Strategies Working with FutureProof, Rotorua and Eastern Bay of Plenty UGPs on aligned inter-regional transport planning.	A draft Subregional Transport 'Plan on a Page' for critical enabling infrastructure has been prepared for signoff by SLG, via the Independent Chair.
PPT 6	Priority Development Areas	

	Key Actions	Status/KPIs ¹
PPT 6.1	Accelerate The Priority Development Areas Quarterly Tracker Updates	Projects reported through the PDA Tracker. Progress, opportunities, and barriers highlighted and reported on for each PDA.
PPT 7	Housing Liveability, Growth and Affordability	
PPT 7.1	Increasing the public housing stock Merivale / Gate Pa: <i>Continue to work with Kāinga Ora and Accessible Properties through a place-based approach. Investigate and facilitate redevelopment opportunities.</i>	The Housing Systems Plan working group has been waiting on data from MHUD and KO This has not yet been received due to MHUD systems and process alignment taking place over the last seven months. This work is nearly complete. The data will be useful for establishing key measures and indicators for the housing systems plan (and SG Implementation Plan measures).
PPT 7.2	<i>Investigate and progress opportunities on Crown and Council owned land</i>	
PPT 7.3	Reduce Rental Stress <i>Data on subsidised rental housing requirements, build to rent investigations, progressive home ownership scheme work, development and financial incentives for market rental developments.</i>	
PPT 7.4	Housing System Plan Scope	This key action is being progressed through the SG Strategy review.
PPT 7.5	Improve The Provision of Up-To-Date Housing Data	This key action is complete and can be removed from the programme.
	Risks and Mitigation	
	Visionary Leadership and Collaboration	Seek a co-ordinated and aligned partnership approach between central and local government to funding, financing and delivery of all growth-related infrastructure, with the objective being to fund growth, rather than just specific infrastructure upgrades.

	Key Actions	Status/KPIs ¹
	Funding and Finance	Looking forward, in the context of the proposed reform environment, identify significant new or changed funding and financing mechanisms to sustainably finance and fund growth infrastructure.
	Programme Resourcing	Ensuring the management of the priority areas is sufficiently resourced to deliver on expectations.
	Regulatory Risk	The new Strategic Planning Act may offer the potential to assist in addressing SmartGrowth challenges, via mandatory strategic long-term planning for land use, infrastructure and environmental with a formal role for central government. This needs to be considered further as details emerge.
	Elections	Central Government 2023; Commissioners 2024

Status Key
No issues
Emerging / manageable issues
Critical issues

DRAFT




Appendix 2: Hamilton to Tauranga Investment Programme


Hamilton to Tauranga Investment Programme

Fuelling sustainable economic growth for New Zealand

Key Outcomes:

 Providing safe and efficient options for goods and people to travel between Hamilton and Tauranga.

 Ensuring people living and working along the corridor can access the services they need (e.g. hospitals, schools, work) within 90 minutes.


 Supporting the transition to clean energy by providing key infrastructure and incentivising different ways to travel.

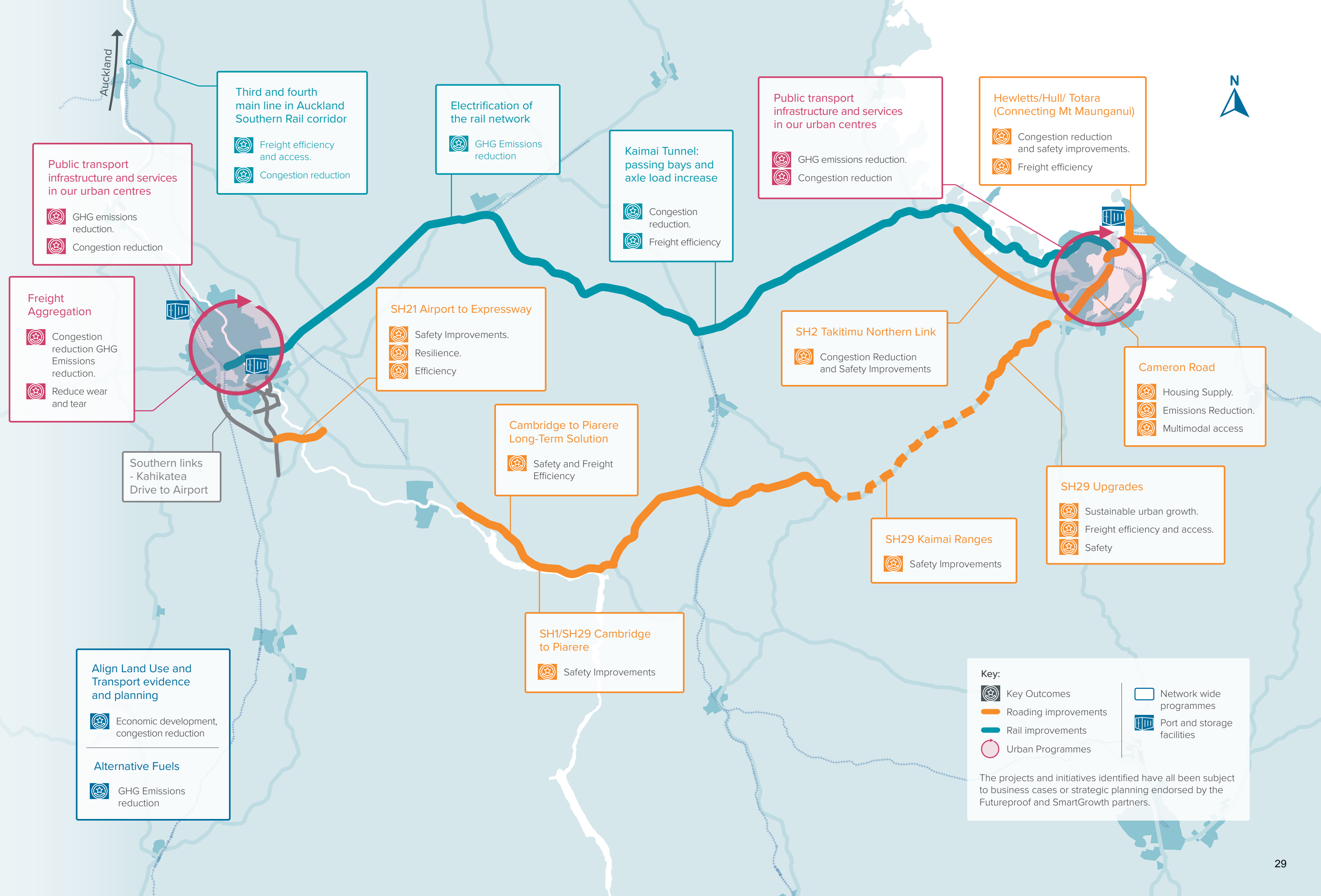
 Making the best use of land, ports, road and rail assets to support economic activity and community well-being

Why do we need to invest?

 The population of the metro cities of Hamilton and Tauranga and towns along the corridor is growing rapidly resulting in additional traffic, reducing transport efficiency and creating safety issues.

 Reliable journeys and efficient access to the port is critical for fueling our economic growth but is currently constrained due to congestion and resilience issues.

 We need to reduce carbon emissions from transport.



Committee Name	SmartGrowth Leadership Group
Committee Meeting Date	28 November 2023
Author (s)	Te Pio Kawe, Tū Pakari – Pou Ārahi (Strategic Advisor) Elva Conroy, Tū Pakari – Kai Ārahi (Technical Advisor)
Purpose	To provide an update on the Tū Pakari work programme across 2023 to progress Combined Tāngata Whenua Forum outcomes and priorities.

1. It has been a busy year for the Tū Pakari team (of two part-timers) particularly in relation to Māori housing, Combined Tāngata Whenua Forum (CTWF) and SmartGrowth Strategy.
2. 2023 has highlighted the importance and value of the Tū Pakari team, CTWF and appointed tāngata whenua representatives on SLG to ensure the voice of tāngata whenua within SmartGrowth.

Māori Housing

Meeting with Minister Woods

3. The tāngata whenua representatives of SLG met with the previous Minister of Housing, Megan Woods on 1 August 2023. The purpose of the meeting was to present our collective WBOP Māori Housing workstream approach for Marae and Māori Land Trust.
4. The multi-year approach was received positively and supported by housing officials; however, we were unable to access any further project feasibility, infrastructure and housing funding for the sub-region.

Ara Rau Tāngata

5. As previously reported to SLG, Ara Rau Tāngata Inc is a Whenua Māori led forum to support and address the needs and aspirations for Māori land.
 - a) This forum was formally established as an Incorporated Society in July this year. Strategic planning has concluded with implementation commencing in 2024. This includes providing practical solutions for whenua Māori; education and workshops; and access to resources and technical experts. A strength of this forum is the ability to:
 - b) collate and share research of case studies of what works well and is sustainable.
 - c) strengthen existing relationships with agencies, and looking for new relationships to achieve innovations that support future aspirations.
 - d) Ara Rau launch and conference / workshops in 2024.

Progress Māori Housing in 2024

6. The Pou Ārahi has reallocated time to focus on supporting the WBOP Māori Housing workstream for the City Deals subregional economic and infrastructure investment proposal to be presented to the new National lead coalition government.
7. This approach highlights the economic benefits and outcomes detailed in the BERL 2013 Report on the “Economic Impact of Papakāinga Housing in the Bay of Plenty” would generate from the build of 252 homes in WBOP the following:
 - a) A spend of \$64.9M, Generate 53.1m in additional GDP, and support 1,128 full-time jobs,

b) 25 new whānau returning to the WBOP would also spend 1.13m, generate \$1.08m in additional GDP and support another 19 full-time jobs.

8. The summary table below shows the capital investment required for each step of the process to enable and unlock the opportunities for 144+ papakāinga homes to be built during 2026.

Timeframes: 12 - 18 months, Trusts / whānau host hui and wānanga to establish their collective whenua and papakāinga vision and values during phases 1 & 2.		12 - 24 months, the majority of Land Trusts require capital investment support to engage professional advice from consultants to deliver the required technical reports and plans, required to progress each stages of the process.				
	Development Phase 2024			Build / Construction Phase 2025 - 2026		
Phases:	1	2	3	4	5	6
WBOP Marae, Ahu Whenua / Māori Land Trusts and other Māori Entities. Whānau must work with councils, government agencies, and multiple professionals to progress their housing needs and aspirations.	Establish Ahu Whenua Trust kaupapa / vision for papakāinga.	Feasibility funding to develop concept design and layout plans.	Structure Plan: with the appropriate infrastructure services and consents.	Business case to fund the build of all papakāinga civil infrastructure services.	Business case for homeownership / rental housing options.	Trusts and whānau building homes on their whenua.
	Funding for WBOP Ara Rau Tāngata Papakāinga workshops.	Concept Plan: future land uses, based on social, eco and taiao values.	Funding for detailed infrastructure design drawings & plans and appropriate consents.	Funding required to construct / build the infrastructure / civil services.	Trusts / individuals seek funding for housing options for rental and or homeownership.	Trust project manager tenders new infrastructure and house builds.
	Whānau / Trust progress key papakāinga development design, orientation, layout, communal areas, and infrastructure options.	Consider the engagement of whānau members with the appropriate project management, trade, and / or contracting building / housing skills and expertise to assist or deliver specific services.		Business case and funding applications are prepared and developed by local consultants and the Trusts project manager.		Construction phases may include whānau procurement, employment and training opportunities for whānau.
Estimated WBOP Māori Housing Investment:	\$150,000	\$268,747	\$1,099,011	\$13,862,286	\$61,920,000	144
	\$150,000	\$418,747	\$1,517,759	\$15,380,045	\$77,300,045	
Marae & Māori Land Trusts engaged:		12				
Estimated home builds on Māori Land in WBOP subregion:			STAGE 1	108	STAGE 2	125
Estimated home builds for 2024-2026:			144	Ave Cost per Papakāinga Whare:		\$536,805.87

9. The multi-year approach The WBOPDC are progressing 12 additional papakāinga projects through their “Better off Funding” for whānau through Māori Land Trusts, Marae, hapū and Iwi. This funding will assist with the project feasibility and consenting steps for these papakāinga projects.

Development of the SmartGrowth WBOP Māori Land Dashboard (KPI's)

10. The SmartGrowth team, led by, Monique Etherington, is progressing the development of a WBOP Māori Land Dashboard (KPI's) to provide clarity on the status of housing across the subregion along with the support provide by Crown agencies.
11. For reference, MHUD have a national dash board that shows the level of regional funding based on the delivery of their Māori housing programs: [He Kura Te Tangata - Te Tūāpapa Kura Kāinga - Ministry of Housing and Urban Development \(hud.govt.nz\)](#).
12. This is a collaboration between the SmartGrowth partners and will feed into the PDA tracker monitoring in 2024.

Combined Tāngata Whenua Forum

CTWF Meetings

13. The CTWF met on 28 March, 26 May, 28 July, 27 September and 28 November at the Council Chambers of WBOPDC. Member attendance was both in-person and online.
14. Key agenda items across the year include:
 - a) Regular Tū Pakari updates.

- b) Confirmation of tāngata whenua representatives on SLG and appointment of SmartGrowth Strategy Political Liaison.
 - c) SmartGrowth specific presentations, including SmartGrowth Strategy, Industrial Land Study; Sub-regional Water Services Study; Transport System Plan; Waka Kotahi Business Case for Tauriko SH29 Network.
15. Sessions were also held with regards to the draft Strategy, in particular:
- a) May Overview session: To introduce / reintroduce Forum members to the draft SmartGrowth Strategy, focused on key parts of the Strategy to tāngata whenua e.g., housing; climate change; areas to be protected and developed carefully; blue-green environment; rural as well as urban form and centres.
 - b) July session: Focused on Transformational shifts; Future Development Strategy and Māori Housing.
16. Guest presentations included:

Presenter	Kaupapa
Tauranga Carbon Reduction Group / Sustainable BOP Charitable Trust	Key sustainability and climate change priorities as they relate to SmartGrowth.
Transpower & PowerCo	Overview about the WBOP electricity sector and upcoming strategy development.
Gia Nelson, student from Mount Maunganui College	About safety concerns on Hewlett's Road. This resulted in a CTWF letter of endorsement to TCC, Waka Kotahi and KiwiRail.
Quayside Holdings Ltd	Start an ongoing dialogue and relationship with the Forum.
Ministry of Housing and Urban Development	An update on MHUD & Māori Housing.
BOPRC Freshwater Policy Team	An update on freshwater planning under the National Policy Statement for Freshwater Management.
Fitzwalter Jain Consulting on behalf of BOPRC	Overview about Western Bay Public Transport Services & Infrastructure Project.
Priority One	Overview about the City Deals Proposal (Māori Housing project).

17. Copies of all CTWF agendas, minutes and presentations can be accessed on the SmartGrowth website: <https://www.smartgrowthbop.org.nz/categories/ctwf-meetings>.

E-Pānui / E-newsletter

18. The Tū Pakari team released two e-pānui this year to support communication from CTWF members to their respective hapū, Iwi, marae and Māori Land Trusts. Ideally, e-pānui need to be released regularly (6-8 weekly) to be effective but, due to limited capacity, were released sporadically. Refer to [Appendix 3](#) for a copy of the e-pānui.

CTWF effectiveness survey

19. In September this year, a survey was released to gauge how CTWF members were feeling in terms of overall CTWF effectiveness and meeting satisfaction. Refer to [Appendix 2](#) for excerpts of the survey outcomes.
20. The survey highlighted that the CTWF is not operating as effectively as it could be. For 2024, opportunities will be pursued to:
 - a) ensure a clear purpose and strategic direction for the CTWF which aligns with, and delivers, CTWF outcomes.
 - b) find a better balance with CTWF meetings to ensure focused discussion on key topics of significance to tāngata whenua.
 - c) trial alternative venues for CTWF meetings to better connect with hapū / Māori land trusts as well as projects. For example, Te Rereatukahia marae (Ngāi Tamawhariua) which is working on papakāinga and climate resilience projects.



21. Planning for mana whenua-based workshops on marae will be progress at our first CTWF hui in February 2024.

SmartGrowth Strategy

22. The Tū Pakari team has allocated a significant amount of their time this year to the SmartGrowth Strategy. This has included:
 - a) Drafting content for the draft Strategy, including but not limited to, the tāngata whenua chapter; embedding CTWF outcomes; contributing to other chapters (e.g., housing, rural); as well as ensuring integration across chapters.
 - b) Preparing the background paper which sets out how SmartGrowth has considered tāngata whenua values, interests and aspirations in preparing the draft Strategy. This report is available on the SmartGrowth website¹.
 - c) Providing support to the tāngata whenua representative on the Strategy Hearing Panel.

¹ <https://www.smartgrowthbop.org.nz/articles/smartgrowth-strategy-2023-background>

- d) Attending and contributing to Strategy working group meetings and contributing/supporting presentations to SLG. In additional part of the informal engagement hui with former SmartGrowth Forum partners in May 2023.
- e) Including, within the September e-pānui, information about the draft Strategy including an assessment of the extent to which the draft Strategy progresses CTWF outcomes and tāngata whenua aspirations.
- f) Supporting CTWF and tāngata whenua representatives on SLG throughout the plan drafting, submission and hearing process. As outlined earlier, this included focused sessions with CTWF in May, July and September about the draft Strategy.
- g) On request of CTWF members, informal workshop sessions were held in October to support the development of submissions to the draft Strategy. These sessions were successful and resulted in a number of attendees making their own submissions and presenting at the hearings.
- h) Feedback was also collated from the three online sessions to form a collective submission to the draft Strategy. Refer to Appendix 1 for a copy of the Submission.

Draft Strategy sessions for Tāngata Whenua

Online sessions:

- Tuesday 10/10 evening
- Friday 13/10 morning
- Tuesday 17/10 afternoon

Mix of active CTWF members (active & non-active) as well as whānau

Feedback:

- Some individual submissions
- Collective feedback from online sessions



Tāngata Whenua Spatial Planning

- 23. A regular question this year has been "what's happening with the Tāngata Whenua Spatial Plan"? For 2023, all available capacity within the Tū Pakari team was reallocated to support the SmartGrowth Strategy processes. This has affected the ability to focus on, or progress, the work behind the Tāngata Whenua Spatial Planning work programme.

What was originally intended?

- 24. The project (previously known as the Iwi Spatial Plan) originated through the UFTI programme. Preliminary scoping of the project was carried out in late 2020, which proposed research and targeted engagement before developing the Spatial Plan. It would take a 'top down' approach.
- 25. Following discussions with the CTWF in 2021, including a spatial planning workshop, the approach changed slightly as follows:

- a) Tāngata whenua engagement and spatial mapping / planning would happen in parallel.
- b) Some hapū and Iwi were keen to progress their own rohe-based spatial planning and GIS system, demonstrating a 'bottom up' approach. Support would be provided from Tū Pakari advisors where possible.
- c) Opportunities would be pursued to build collective capability re: spatial planning, plan/policy development and its practical application. This would create long term benefits and continued involvement of tāngata whenua in SmartGrowth projects.

What progress has been made?

26. Progress has been limited by a number of challenges, including:
 - a) Competing priorities and limited capacity of tāngata whenua and Tū Pakari team.
 - b) Resourcing (funding, people) to support tāngata whenua engagement.
 - c) Finding ways to adequately support hapū / Iwi who want to lead their own spatial planning.
 - d) Consultation fatigue felt by tāngata whenua.
27. Engagement to date has included three He Tirohanga Matawhānui workshops in 2022, multiple collective Māori Land Trust meetings (resulting in Ara Rau Tāngata Inc.), updates at CTWF meetings along with ad hoc meetings with individual hapu, iwi and Māori Land Trusts. It has been a start but not enough.
28. Capability building has been guided by the CTWF. A number of workshops were held in 2022 relating to Iwi and hapu management plans and their connection to spatial planning. Plans have been developed with BOPRC staff to coordinate GIS training and support. These plans have yet to be implemented as they need to be rolled out at the right time.

Where to from here?

29. There are frustrations from the CTWF and Tū Pakari team regarding the lack of tangible progress on the Tāngata Whenua Spatial Planning work programme. Early 2024 will see fresh eyes look at work programme, resourcing and potential innovations for engagement.

Resourcing and Budget

Resourcing

30. The Tū Pakari advisors renewed their contracts for the period 1 May 2023 to 30 April 2024.
31. The number of Pou Hononga engagement specialists reduced from two to one in 2023. The contract for the remaining engagement specialist expires on 31 March 2024.
32. The WBOPDC and TCC Takawaenga (i.e., tāngata whenua liaison) teams have recruited well in 2023 and have boosted their respective liaison and engagement teams. We will need to work closer with these engagement teams in 2024 to avoid duplication of effort and ensure consistent engagement with marae, Māori communities and Māori land trusts.

Budget

33. The Tāngata Whenua budget will be underspent as planned and budgeted engagement hui did not occur. The Pou Hononga engagement specialist vacancy remains unfilled.
34. The Tū Pakari budget costs and programme will be monitored and reviewed with the SmartGrowth Strategic Advisor and SMG.

Summary

35. The Tū Pakari team has worked incredibly hard to support and progress Māori housing aspirations, CTWF and SmartGrowth Strategy.
36. For 2023, all available capacity within the Tū Pakari team was reallocated to support the SmartGrowth Strategy processes. This has affected the ability to focus on, or progress, the work behind the Tāngata Whenua Spatial Planning work programme.
37. For 2024, it will be essential to ensure that the Tū Pakari team are adequately supported to avoid burnout and maintain focus on supporting CTWF outcomes and aspirations.

Recommendations

That the SmartGrowth Leadership Group:

1. Receive the report for discussion.
2. Continues to support and resource the Tū Pakari and Pou Hononga engagement on the development of the CTWF priorities in 2024/25 to progress:
 - a) Māori Housing / papakāinga opportunities as connected marae community centres with Māori land trusts,
 - b) engagement on the Tāngata whenua spatial plan,
 - c) the needs and aspirations of tāngata whenua in the short, medium and long terms actions in the SmartGrowth Strategy and implementation plans 2024 to 2074.



Appendix 1: Submissions Redactable



Elva Conroy <elva.conroy@gmail.com>

Collective feedback on the draft SmartGrowth Strategy from tāngata whenua sessions

Elva Conroy <elva.conroy@gmail.com>
To: haveyoursay@westernbay.govt.nz

Thu, Oct 19, 2023 at 2:32 PM

Confidential

Kia ora koutou

Please find below collective feedback from the recently-held tāngata whenua sessions about the draft SmartGrowth Strategy.

About the tāngata whenua sessions

At the Combined Tāngata Whenua Forum meeting of 27 September, members requested an additional opportunity to informally discuss the draft Strategy. This is to enable the preparation of informed and effective submissions.

For this reason, I organised and facilitated three online sessions to (1) de-mystify the draft strategy (2) discuss what the draft content means for attendees and (3) how to provide feedback. It would build upon the information prepared in the most recent Tū Pakari e-pānui:

<https://www.smartgrowthbop.org.nz/categories/e-panui>

The sessions were held:

- Wednesday 11 October (evening)
- Friday 13 October (morning)
- Tuesday 17 October (afternoon)

In total 10 participants joined the sessions, comprising a mix of representatives from CTWF, hapū, iwi and Māori land trusts.

How were attendees feeling?

Some attendees were comfortable with the general direction of the draft Strategy. Others had not had time to navigate the 180 page document. Many attendees were incredibly frustrated with the lack of capacity and time to provide feedback (*"Putting a submission through by 20th October is a huge and shitty process and I am not sure where to start"*).

On a personal note - it is important to note that our hapū and iwi reps across the sub-region are overwhelmed, particularly with overlapping local and central government consultation processes, together with limited time and resourcing to participate effectively. If you do not receive much feedback on the draft Strategy from tāngata whenua, it could be more of an indication of lack of capacity rather than a lack of interest or concern.

What was the feedback?

Feedback about sub-regional growth

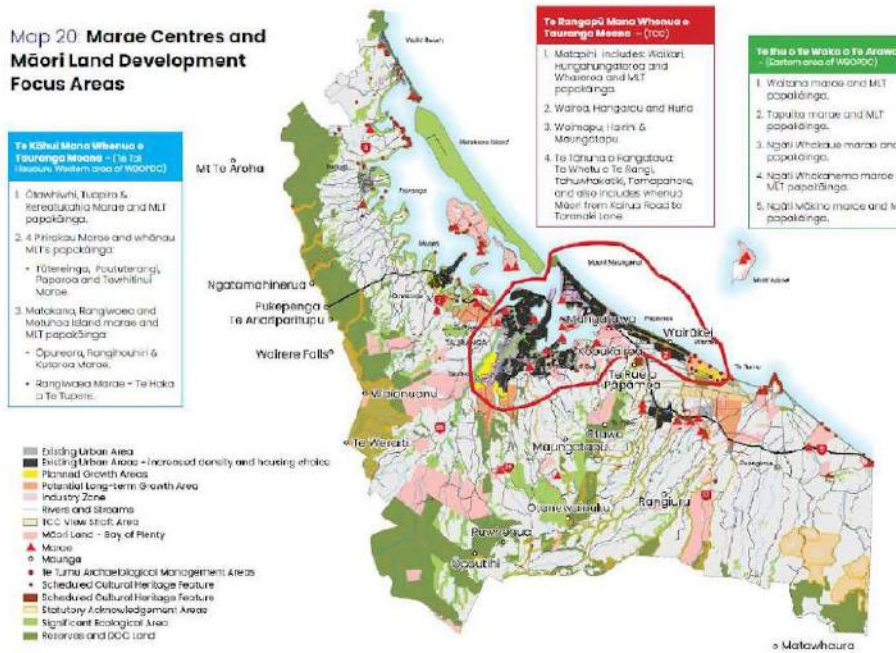
- How can we manage growth and provide houses for others, when we can't currently and adequately provide homes for our own? Where's the manaakitanga and kotahitanga?
- Māori are already overrepresented in the worst statistics relating to employment, income, housing and homelessness.
- Increasing the supply of housing/rentals is good but needs to cater for the range of needs, especially lower income.
- The SmartGrowth Strategy needs to ensure that Māori are not left further behind.
- We need to ensure that manuhiri are not prioritised over mana whenua.
- We need affordable rentals and homes in urban areas as well as the ability to build on our whenua.
- Our current population requires priority over future population.
- Is there sufficient capacity within the natural environment to handle more people? Is there sufficient water supply for a growing population? We need to ensure that our waterways and aquifers are kept healthy and not stressed by overabstraction.

- Need to ensure a whole systems approach, from maunga ki te moana.

Feedback about the draft Strategy

- The consultation process on the draft Strategy was too short.
- Strategy implementation is critical and needs to be resourced well.
- Support reference to CTWF outcomes and proposed Marae Centres and Māori Land Development Focus. SmartGrowth needs to ensure that this is adequately funded so that it is as successful and results in tangible outcomes for our people. Need to build capacity and capability within tāngata whenua to ensure success is long-lasting. Matapihi would benefit from tāngata whenua-led spatial planning.

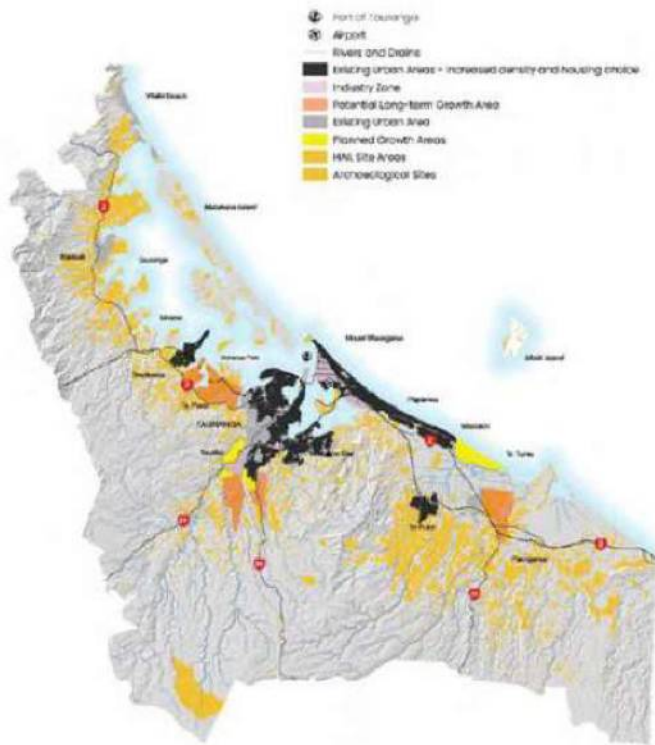
Map 20: Marae Centres and Māori Land Development Focus Areas



- Resource consent processes need to be streamlined. We want to be able to respond quickly to the growing needs of our whanau, especially those who can't afford to rent/buy and to enable those who want to move home.
- In relation to Māori land development:
 - Infrastructure is just as huge a cost as paying for a house.
 - Hopefully someone can fight for us and win a "no rates to pay on Māori Land and "slice down the water rates cost for Māori land dwellers. Have a Maori bank for whanau wanting or needing to build a comfortable home on their land with reasonable price infrastructure .
- Don't forget the role of whakatauki within the strategy. They are a reflection of our values based on our tupuna. For example:
 - Whatungarongaro te tangata, toitū te whenua - As man disappears from sight, the land remains.
 - Te oranga o te tangata, he whenua./he taiao – The health of the people is drawn from the land/environment.
 - He aha te mea nui te ao? He tangata he tangata, he tangata! What truly matters in life - it is the people, the people, the people!
- Map 2c - there is discomfort that archaeological sites and HAIL sites are on the same map. There is no need for them to be displayed together. Suggest separating.

Map 2c:

'Go Carefully' – Hazardous Activities and Industries List and Archaeological Sites



Although I am a member of the Strategy Working Group, I am more than happy to speak to the matters outlined in this email at the December hearings.

Nga mihi

Elva Conroy
SmartGrowth Tu Pakari - Kai Arahi (Technical Advisor)
022 070 4652

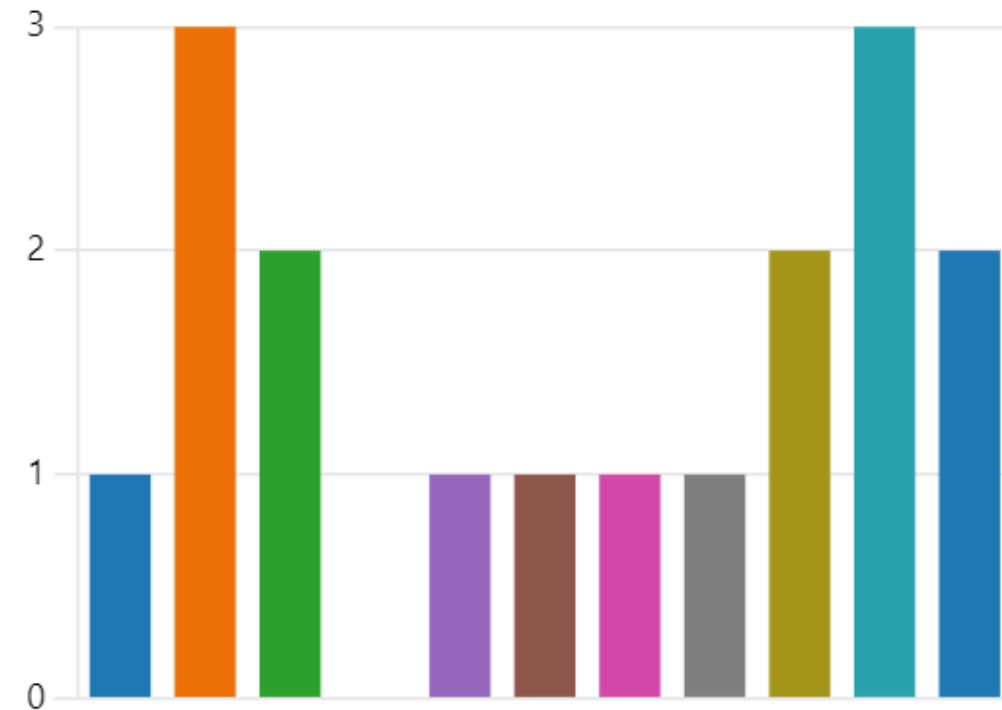


Appendix 2: CTWF Survey Outcomes

Outcomes of recent CTWF survey

● No longer a member	1
● Limited time / capacity	3
● Other priorities	2
● Not interesting or worth my time	0
● The CTWF is ineffective	1
● No trust in SmartGrowth	1
● Not relevant for my hapū / Iwi	1
● Prefer to work through Council-...	1
● Prefer to work directly with Cou...	2
● Not applicable	3
● Other	2

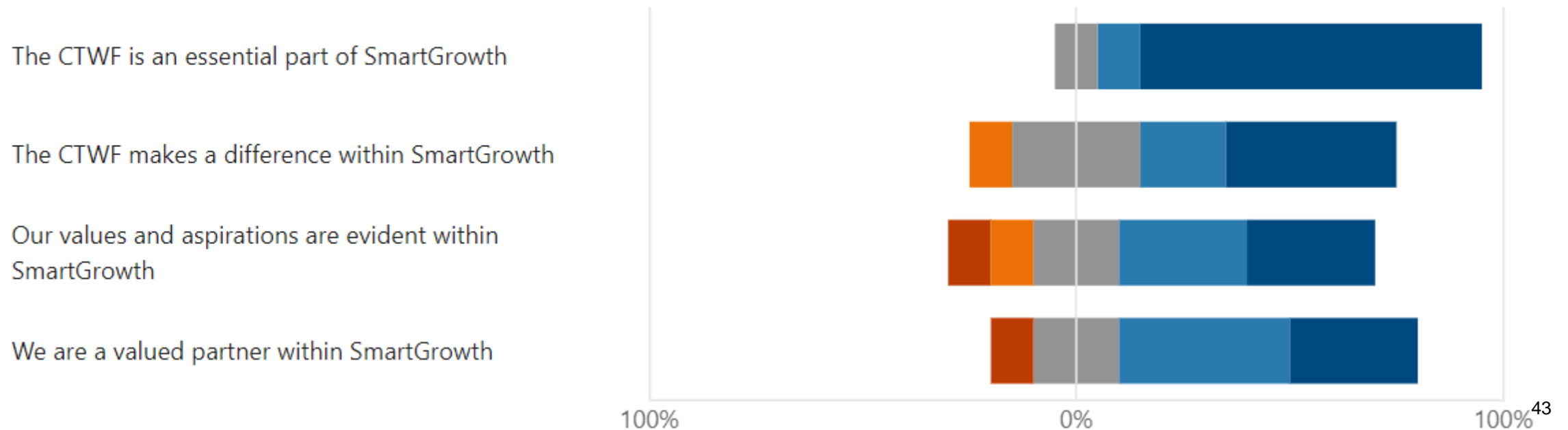
If you don't attend the CTWF meetings regularly (or at all), what are your reasons?



Outcomes of recent CTWF survey

CTWF perception: How strongly do you agree or disagree with the following statements?

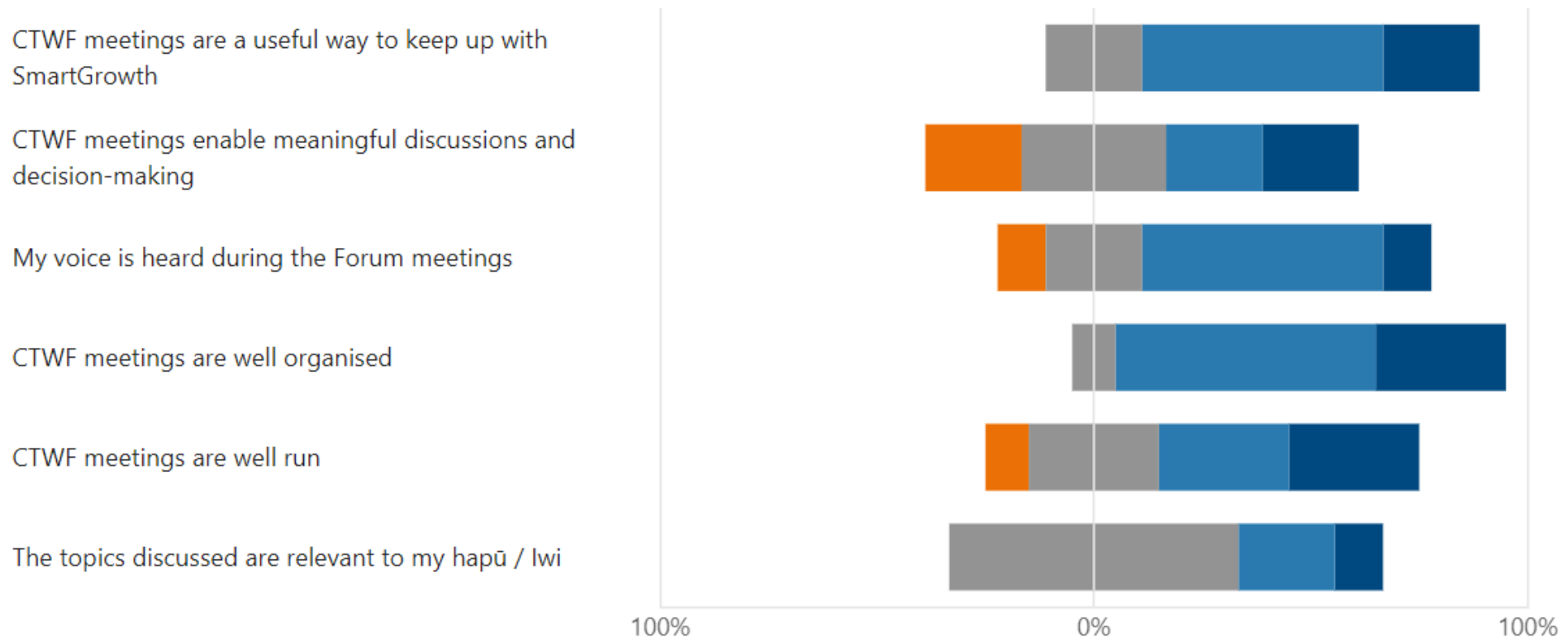
Strongly disagree Disagree Neither agree nor disagree Agree Strongly agree



Outcomes of recent CTWF survey

CTWF meetings: How strongly do you agree or disagree with the following statements?

Strongly disagree Disagree Neither agree nor disagree Agree Strongly agree



Outcomes of recent CTWF survey

What would you like to see MORE of at CTWF meetings?

Strategic Conversations and Aspirations:

Strategic conversation to deliver on the aspirations of tāngata whenua.

Evidence that iwi concerns are actively addressed.

Discussion on impediments to Tāngata Whenua outcomes and implementation.

Progress on Tāngata Whenua Spatial Plan.

Relevant Presentations and Updates:

Presentations on emerging issues and opportunities.

National and regional research updates.

Updates on housing and papakāinga developments on Māori land.

Site visits.

Appendix 3a: E-Panui – May 2023



“ Kia Tū Pakari ai Tātou”

He Pitopito Korero

NŌ TE TĪMA
TŪ PAKARI



SMARTGROWTH TŪ PAKARI UPDATE - MAY 2023

- 1 Welcome to SmartGrowth
- 2 Information from the last CTWF Meeting 28 March
- 3 Next CTWF Meeting 26 May
- 4 SmartGrowth communication tools
- 5 A win for Iwi-led Planning

A way of keeping tāngata whenua connected to the Combined Tāngata Whenua Forum (CTWF) and to the many projects associated with SmartGrowth.

Feel free to share this e-pānui with your whānau, hapū, marae committees, Iwi and wider networks.

1. Welcome to SmartGrowth

Firstly, he mihi maioha to our CTWF newbies: **Spencer Webster, Maihi Wihapi, Darlene Dinsdale and Andrea Webster**. Feel free to touch base with Te Pio or myself if you have any q's about SmartGrowth or the CTWF.

Secondly, a special welcome *back* to:

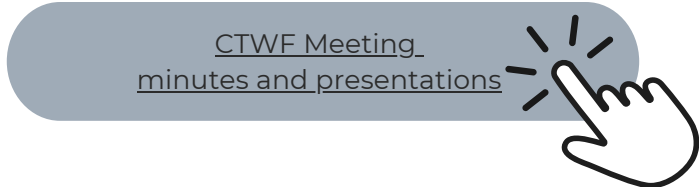
- **Craig Batchelar** - Acting Strategic Advisor, SmartGrowth (replacing Kelvin)
- **Antoine Coffin** - Spatial Planning Manager, Bay of Plenty Regional Council





2. Last CTWF Meeting

The last CTWF meeting was held on 28 March 2023. The minutes and associated documents, which were circulated on 20 April, can be accessed from the SmartGrowth Website (click [here](#)).



Key matters discussed:

CONFIRMATION OF SLG REPRESENTATIVES

Whitiara McLeod and Riki Nelson were confirmed as tangata whenua representatives on the SmartGrowth Leadership Group. They will join Matire Duncan, Geoff Rice and Matemoana McDonald (alternate).

CTWF Workplan and Way of Working for 2023

CTWF reps confirmed the following priorities for 2023:

- Continue working on (1) Realise Māori housing; (2) Spatial planning; (3) Cultural heritage research; (4) Implementation of the Transport System Plan
- Add (5) Treaty-based partnership within SmartGrowth as a new priority focus area. Whiti to lead.

CTWF Priorities & Projects

10:00 Confirmation of CTWF Projects and way of working for 2023

What are our priorities for 2023?

How can we improve our way of working?
Workshops vs meetings?

How can we improve our way of sharing what we're doing?
Is the e-panui enough?

The 2023 CTWF priorities are provided overleaf.

CTWF reps were also keen on holding kaupapa-specific workshops for focused discussion.

A CTWF workshop, focused on the SmartGrowth Strategy, is scheduled for **Friday 26 May** (immediately following the 1hr CTWF meeting).



2023 Priorities for the Combined Tāngata Whenua Forum

In 2023, the CTWF will focus on the following priority areas:

- 🌀 Spatial Planning led by, and/or involving tāngata whenua
- 🌀 Realising Māori Housing aspirations
- 🌀 Carrying out Cultural Heritage Research
- 🌀 Transport System Plan implementation
- 🌀 Ensuring a Treaty-based partnership within SmartGrowth

To support all of the above, we need:

- To build our collective capability and capacity.
- Effective communication and engagement with hapū, iwi, marae committees and Māori Land entities.
- Support from SmartGrowth partner agencies.



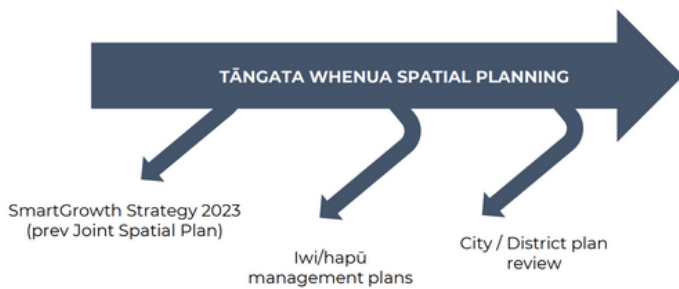
Māori Housing

Te Pio recapped the stages for development in Māori housing and Marae communities with the help of SmartGrowth.

Focus for 2023:

- Engagement with interested land blocks.
- Ara Rau Tangata

Timeframes: 12 - 18 months, Whānau host hui and wananga during phases 1 & 2.			12 - 24 months, Trust / whanau hui continue, the Trust engages planning, engineering / technical team and project manager.			
Phases:	1	2	3	4	5	6
Whenua Māori & Land Trusts	Establish Ahu Whenua Trust kaupapa / vision for papakāinga	Concept Plan: future land uses, based on social, eco and taiao values	Structure Planning: develop full civil services & consents	Business case to fund detailed papakāinga infrastructure plan	Business case for homeownership / rental housing options	Whanau building homes on their whenua
Ahu Whenua Land Trusts in the WBOP subregion	Funding for WBOP Papakāinga workshops	Funding for Trusts to develop individual concept design and layout plans	Funding for detailed infrastructure design drawings & plans and appropriate consents	Funding required to construct / build the infrastructure / civil services	Trusts / individuals seek funding for housing options for rental and or homeownership	Tender construction and building of new homes on the whenua.
	Whanau wananga / hui	Engagement and procurement of whanau members with the appropriate planning, trade, and management skills and expertise with papakāinga housing development projects may be engaged / contracted to deliver specific services.				
		Engage local consultants as technical advisors develop plans that meet council planning, development standards and consent requirements		Business case and funding applications are prepared and developed by local consultants and the Trusts project manager.		Construction phases should explore whanau procurement options



Spatial Planning

Elva reiterated that the outputs from tāngata whenua spatial planning can feed into many areas e.g. SmartGrowth Strategy, Iwi/hapu Management Plans, review of City and District Plans.

OUR COLLECTIVE OUTCOMES

TE WHENUA
Our people are enabled to occupy, develop and use multiple owned Māori Land and Treaty Settlement Land.

TE NGĀKAU
Our marae communities are connected to social and health services, education and sporting facilities, and where practical, public transport.

TE TAIAO
The health and wellbeing of our natural environment is not compromised further as a result of land use and development.

NGĀ WĀHI TŪPUNA
Our sites and areas of cultural significance are cared for and protected from further degradation and loss.

TE MANAWAROA
Our communities and cultural infrastructure are resilient to a changing climate.

MAPS

Clusters of potential land blocks for papakāinga

Marae community clusters

Potential areas for new marae / urupa

Areas at risk

Focus for 2023:

- Continued engagement for Māori housing / tāngata whenua spatial planning
- Content analysis and mapping in relation to the CTWF outcomes
- Input into the SmartGrowth Strategy 2023



3. Next CTWF Meeting

Our next CTWF gathering will be on Friday 26 May at the WBOP District Council office and online.

Please email SmartGrowth Administration administration@smartgrowthbop.org.nz if you have not received a meeting invite.

Kaupapa for the morning:

9:30 CTWF Meeting
(1 hour)

- Appointment of Political Liaison for the SmartGrowth Strategy Process
- Update on the Industrial Land Study

10:30 CTWF Workshop
(2 hours)

- Informal and focused discussion about the draft SmartGrowth Strategy

4. SmartGrowth Communication Tools

SmartGrowth is in the process of developing better tools for communication purposes.

Examples include:

1. New and improved website
2. Use of storytelling videos (example to be shown at CTWF workshop)
3. Use of storymaps to tell / show the SmartGrowth "connected centres" story

5. A WIN FOR IWI-LED PLANNING



In August last year, Roana Bennett presented to the CTWF about He Toka Tū Moana mō Maketu (Maketu climate change adaptation plan).

At this year's NZ Planning Institute Conference, this project won:

- Best Non-Statutory Plan
- Supreme Nancy Northcroft Award



Click [here](#) for the project video

Click [here](#) for the plan



Appendix 3b: E-Panui – September 2023



“ Kia Tū Pakari ai Tātou”

He Pitopito Korero

NŌ TE TĪMA
TŪ PAKARI



SMARTGROWTH TŪ PAKARI UPDATE - SEPT 2023

- 1 Tū Pakari Team Update
- 2 New SmartGrowth Chair
- 3 Last CTWF Meeting - 28 July
- 4 SmartGrowth Strategy
- 5 Next CTWF Meeting - 28 September

A way of keeping tāngata whenua connected to the Combined Tāngata Whenua Forum (CTWF) and to the many projects associated with SmartGrowth.

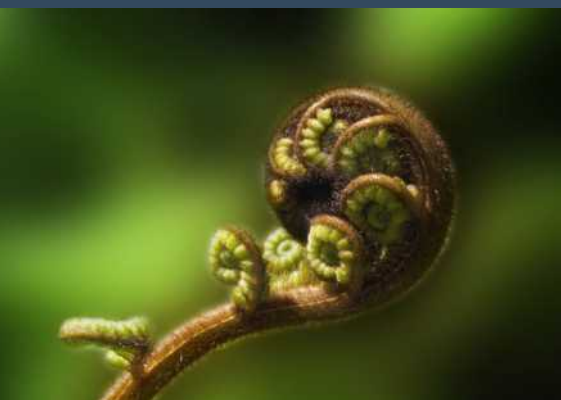
Feel free to share this e-pānui with your whānau, hapū, marae committees, Iwi and wider networks.

1. Tū Pakari Team Update

A warm welcome to new CTWF members: Rana Witeri, Tui Henry, Lorin Waetford and Spencer Webster.

Apologies for the lack of regular e-pānui updates. The Tū Pakari Team have been exceptionally busy lately with the draft SmartGrowth Strategy and progressing the Māori housing mahi. Elva has also reduced her capacity from 20 to 16 hours per week.

We will endeavour to send out our e-pānui more regularly – at least once in between CTWF meetings.





2. New SmartGrowth Chair



A warm welcome to Andrew Turner as new Independent Chair for SmartGrowth.

Andrew, the former Deputy Mayor of Christchurch, has significant experience in governance and has held several directorships and board positions. He is Chair of Te Toi Mahana – the Wellington Community Housing Trust.

3. Last CTWF Meeting

The last CTWF meeting was held on 28 July.

We had a number of guest presenters, including:

- **Glen Crowther (Sustainable BOP Charitable Trust)** who spoke about key sustainability and climate change priorities as they relate to SmartGrowth.
- **Kaylene Meyer (Waka Kotahi)** who provided an overview of the Business Case recently prepared for the Tauriko SH29 Network.
- **Tania Lund, Neville Goodwin, Angela Pointon and Cynthia Turuwhenua (Transpower or PowerCo)** to talk about the combined Plan for Western Bay of Plenty to accommodate future demand for electricity.

We also had another session with the SmartGrowth Strategy team and covered off a number of kaupapa including:

- **Transformational Shifts** and underlying principle of **Ngā Wai ki Mauao me Maketu**.
- **Future Development Strategy**, which will be part of the new SmartGrowth Strategy.
- **Approach for Māori Housing** within the Strategy.
- **Special Consultative Procedure** to be used to consider submissions to the draft Strategy. Matire Duncan is the tāngata whenua representative on the hearing panel.

All speakers prepared presentation slides. These slides, along with the minutes, can be downloaded from the SmartGrowth Website (refer link above).

[CTWF Meeting minutes and presentations](#)



"Ki te kahore he whakakitenga ka ngaro te iwi"

"Without foresight or vision the people will be lost"

4. SmartGrowth Strategy

Last week the SmartGrowth Leadership Group approved to release the draft SmartGrowth Strategy. Take a look and share your thoughts by **20 October 2023**.



[Link to draft SmartGrowth Strategy.](#)



[Link to SmartGrowth StoryMap](#)



A reminder: What is it?

We know that we have a housing crisis, together with a growing population; transport challenges as well a changing climate.

The SmartGrowth Strategy is a 50-year high level strategic document to manage growth in an integrated, coordinated and collaborative way. It will build on past SmartGrowth plans and strategies, including the 2013 Strategy and draft Joint Spatial Plan (2021).

What will it do?

The Strategy will:

- look at the Tauranga and Western Bay of Plenty districts as a whole.
- consider housing, infrastructure, transport, community development, tāngata whenua values and aspirations, and the environment together to achieve effective long term growth.
- ensure a collaborative approach, involving tāngata whenua, Councils and Central Government agencies.

How many new homes are needed?

The Western BOP sub-region is one of the fastest growing areas of Aotearoa. The population is projected to be 300,000 people by 2050. We will need up to 43,000 new homes.



What is in it?

The Strategy is made of multiple parts:

1. Spatial Plan & Maps
2. Future Development Strategy (or FDS)

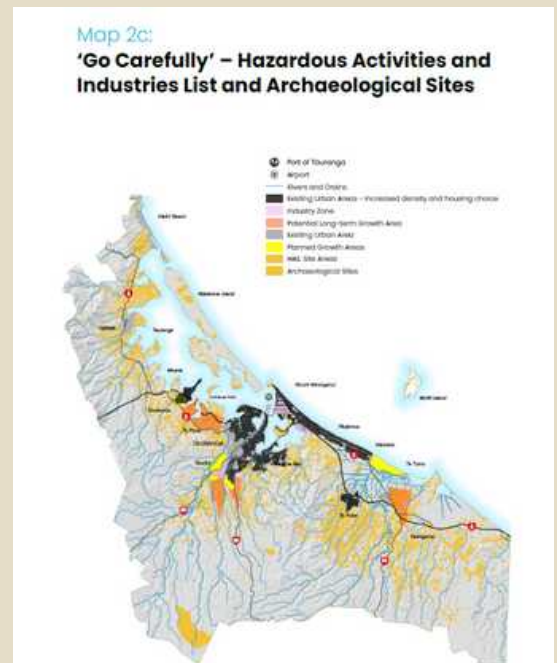
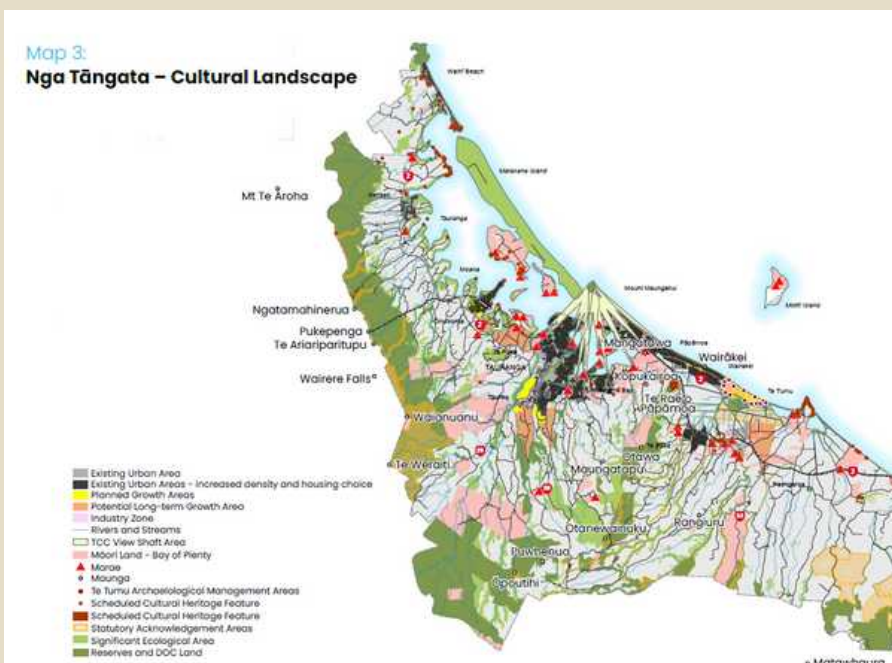
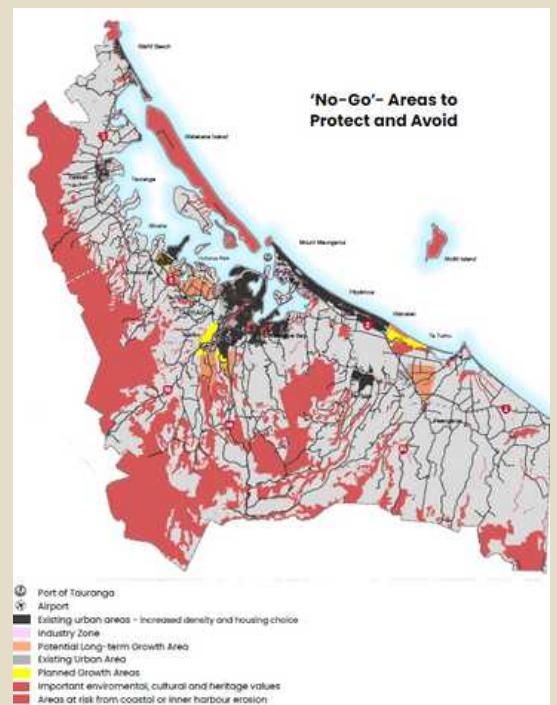
An Implementation and Funding Plan will be prepared separately to outline priority actions over a three-year period to make it all happen (e.g. funding and delivery, roles and responsibilities, and timing).

1. SPATIAL PLAN & MAPS

This identifies the natural and physical constraints to future development. It includes:

- the 'No-Go' areas to protect and avoid.
- the sensitive areas that require a 'Go Carefully',
- precautionary approach to urban growth.

It also discusses tāngata whenua values and aspirations, Te Taiao, climate resilience, rural resources, urban form, housing, transport, network and social infrastructure, and economic wellbeing.

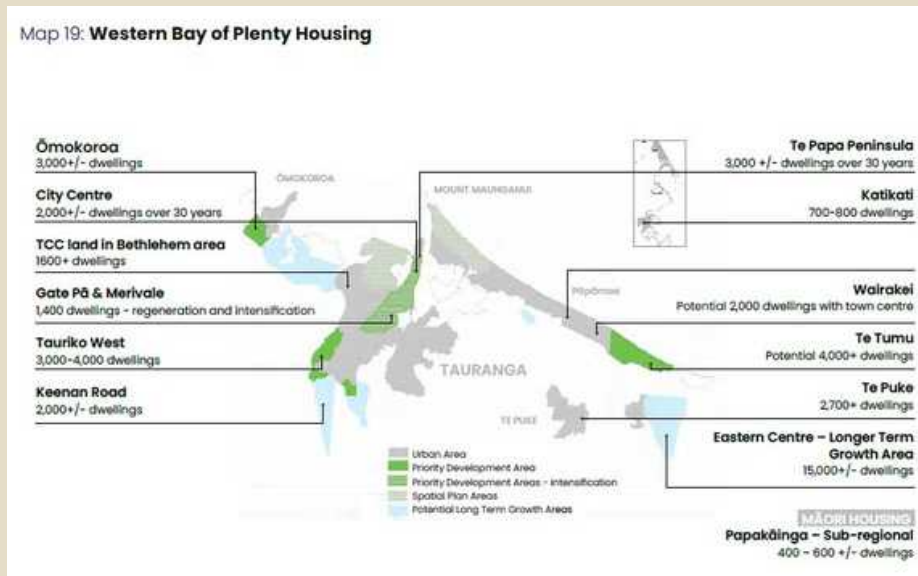
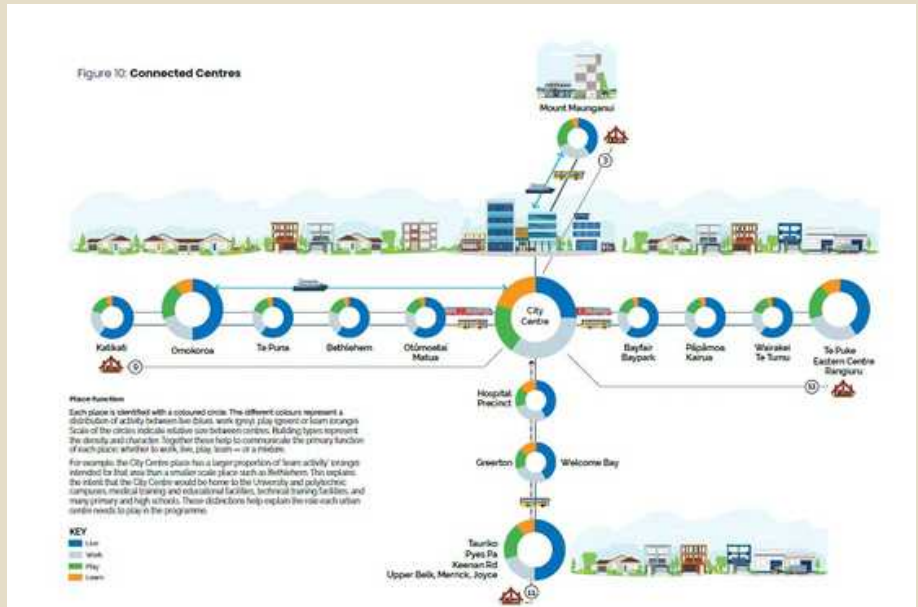
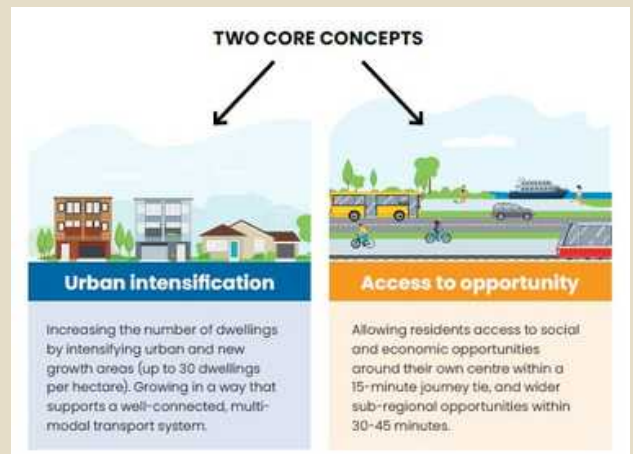




2. FUTURE DEVELOPMENT STRATEGY (OR FDS)

This is 30-year plan that identifies the housing/business land and infrastructure specifically needed developing both 'up' through intensification, and 'out' through greenfields.

The FDS is a specific requirement of the National Policy Statement for Urban Development.



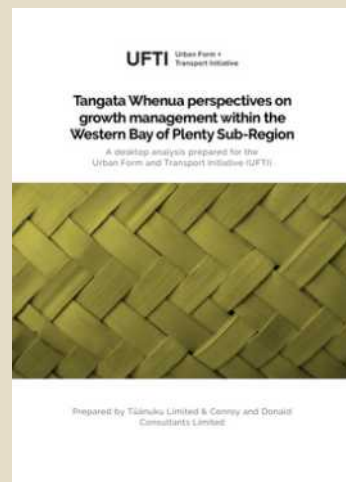
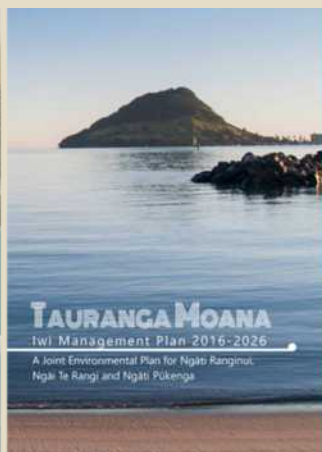
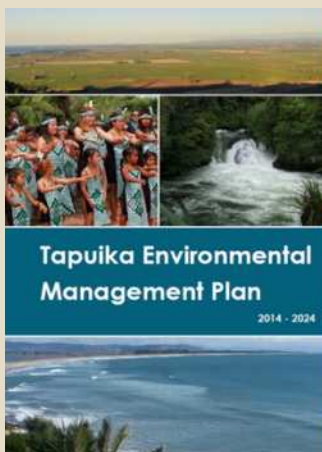
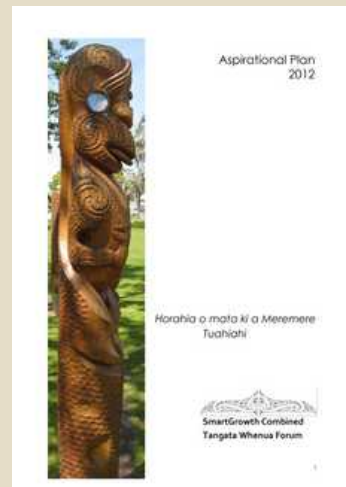


What involvement has the CTWF had in developing the draft Strategy?

The Strategy has been discussed at the CTWF several times over the last 12 months. Previous iterations (known as the Joint Spatial Plan) were also presented to the CTWF in 2021.

Content within the Strategy relating to tāngata whenua values, aspirations and actions has been developed using:

- CTWF vision and outcomes.
- Past CTWF technical reports.
- Iwi and hapū Management Plans.
- Feedback provided:
 - during CTWF meetings.
 - during the three 'He Tirohanga Matawhanui' hui in late 2022.
 - by Māori Land Trusts, via Ara Rau Tāngata, in relation to papakāinga and development on Māori Land.





What does this Strategy do for tāngata whenua?

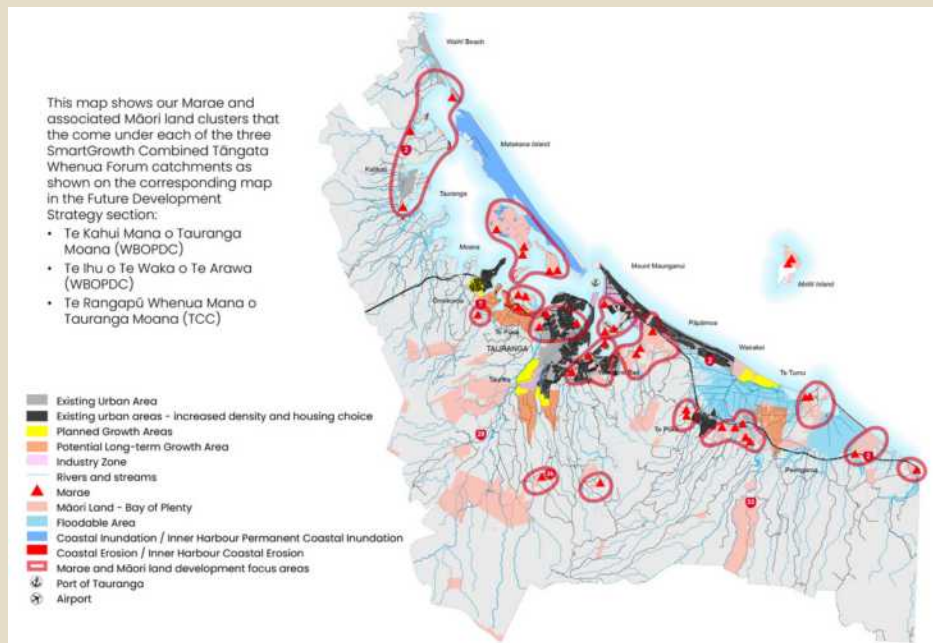
- Greater recognition of tāngata whenua values (right) and the underlying principle of Ngā Wai ki Mauao me Maketu (refer overleaf).
- The connected centres programmes is focused on urban areas. However, many of our marae are in rural areas. For this reason, the draft Strategy recognises marae as important centres for tāngata whenua. It is listed as Transformational Shift #2 within the draft Strategy.
- Content relating to tāngata whenua is not just limited to the tāngata whenua chapter (p58). Tāngata whenua challenges and aspirations are weaved across many of the topic chapters e.g. housing, rural, economic development.
- A marae or hapū-centric approach is proposed to support affordable development of housing, opportunities for papakāinga (housing, education, social, hauora facilities). This directly links with the CTWF Māori housing and tāngata whenua spatial planning work programmes.

Manaakitanga – respect and care for others:

We build warm and affordable homes and communities for all socioeconomic backgrounds. We also are good ancestors who plan and make decisions for our mokopuna and future generations.

Kaitiakitanga – environmental responsibility and reciprocity:

We are dependent on the natural world for their well-being and survival and therefore have a responsibility to care for and protect the environment in return. We are good ancestors who leave the natural environment in a better state for our mokopuna and future generations. Environmental reciprocity involves moving away from an exploitative mindset and creating a more balanced relationship between human activity and nature to ensure the health and wellbeing of all.





What is meant by the principle “Ngā Wai ki Mauao me Maketu”?

The concept ‘Mountains to the Sea’ is well known however, we needed something specific for our area, hence , “Ngā Wai ki Mauao me Maketu”.

This principle is embedded with the Strategy; a commitment to environmental sustainability and responsibility. In other words, ensuring that population growth and social and economic development can be safely accommodated within natural resource limits.

This principle recognises:

- the interconnected nature of people and environment. Growth planning within the sub-region can have far-reaching impacts on both the well-being of communities and ecosystems.
- the connection within the environment from the maunga (mountains) to the moana (harbours and ocean), including ngāhere (forests), awa and manga (rivers and streams), repo (wetlands) and tāhuna (estuaries). This highlights the importance of integrated catchment planning and taking into account cumulative impacts on the natural environment.
- the cultural significance of the two landmarks to the many hapū and Iwi of the sub-region: Mauao as the visual and cultural icon to all who live in Tauranga Moana; and Maketu as the landing place of Te Arawa waka.

What is happening with the Tāngata Whenua Spatial Planning project?

We have been talking about the Tāngata Whenua Spatial Planning project for a number of years. Progress has slowed due to the limited capacity within the Tu Pakari team and the availability of contractors to support hapū and Māori Land Trust engagement.



How can I provide feedback to the draft Strategy?

Share your thoughts via an option that suits you best:

- **Online** - head to the [web page](#) to check out the draft strategy and/or fill out a feedback form.
- **Hard copy** – printed feedback forms are available at all council libraries and service centres.
- **Face to face kanohi ki te kanohi**

Date: 4-6 December 2023

Venue: Council chambers, Western Bay of Plenty District Council

Email haveyoursay@westernbay.govt.nz to register your interest.

SmartGrowth
Building our futures together

Growing pains?
We've got a plan for that.
Check it out.

Affordable
homes on whenua
Māori close to marae

Balance
development with
limits of Te Taiao

Opportunities
for more papakāinga

Find out more
[smartgrowthbop.org.nz/
smartgrowth-strategy-2023](http://smartgrowthbop.org.nz/smartgrowth-strategy-2023)

"Kia Tū Pakari ai Tātou"

5. Next CTWF Meeting - 27 September

Our next CTWF hui will be on **Wednesday 27 September** at the WBOP District Council office and online.

The agenda is still being finalised; however, we are looking at the hosting a number of guest presenters:

- Hewletts Road Community
- Quayside Holdings Ltd
- Ministry of Housing and Urban Development
- BOPRC Freshwater policy team

We will also have an updates from our tāngata whenua representatives on the SmartGrowth Leadership Group, along with the SmartGrowth Strategy team.

Committee Name	SmartGrowth Leadership Group
Committee Meeting Date	18 December 2023
Author (s)	Emily Watton & Tracey Miller - Western Bay of Plenty District Council Craig Batchelar - SmartGrowth Strategic Advisor Nichola Lennard – SmartGrowth Technical Advisor
Purpose	To provide SLG with an update on the Special Consultative Procedure (SCP) currently underway for the Draft SmartGrowth Strategy

SmartGrowth Strategy SCP Update

Background

1. The Draft SmartGrowth Strategy was notified on 18 September for public consultation. The consultation period closed on 20 October 2023.
2. Approximate numbers of submissions received are as follows:
 - a) 90 submissions
 - b) 525 summary points
 - c) 35 people who indicated they wish to speak at the hearings.
3. Submissions have been received from a wide range of individuals and groups. This includes tāngata whenua, community, business and environmental organisations as well as Government agencies.
4. Submission packs have been completed and the topic leads are currently reviewing and analysing the submissions as well as preparing their issues and options papers.
5. Hearings are scheduled for the Monday 4 December and Tuesday 5 December 2023.

Overview of Submissions

6. The submissions received cover a number of areas but there is a strong focus on the environment, urban form and centres, housing, transport and the future development strategy, including industrial land.
7. A brief overview of the submissions is provided below. This is by no means exhaustive but a general survey of the matters coming through in the summary of submissions.

General Theme	Matters Raised
Environment	<ul style="list-style-type: none"> ▪ Concerns about hazards and sea level rise ▪ Managed retreat ▪ Climate resilience ▪ Environmental degradation ▪ Environmental limits / capacity ▪ Room for wetlands and waterways
Urban Form and Centres	<ul style="list-style-type: none"> ▪ Requests for metro centres ▪ Anti-sprawl – requests to focus more on growing ‘up’ ▪ Anti intensification – note that there is a bit of overlap with the MDRS plan changes, ie some submitters challenging those plan changes ▪ Questioning of the spatial scenario
Housing	<ul style="list-style-type: none"> ▪ Requests for inclusionary zoning ▪ More intensification ▪ Elder housing ▪ Some opposition to intensification ▪ Some requests to pause all greenfields ▪ No pathway / solutions (e.g., around affordable housing)
Transport	<ul style="list-style-type: none"> ▪ Requests for more roading investment ▪ More intensification to reduce emissions ▪ Strong support for public transport ▪ Request for closer alignment with housing ▪ More emphasis on freight and the Port ▪ Relationship with TSP and how transport will be implemented ▪ Curbing emissions ▪ Requests for park and ride ▪ Requests for passenger rail
Future Development Strategy	<ul style="list-style-type: none"> ▪ Requests for more growth in Te Puke ▪ Requests for rural-residential development at Ohauti and requests for development at Welcome Bay ▪ More housing for rural areas, particularly in the east ▪ How the MDRS plan changes integrate into the SG Strategy ▪ Having a more enabling / fluid policy position ▪ Timing of growth areas ▪ Industrial land
Three Waters and Other Infrastructure	<ul style="list-style-type: none"> ▪ Water supply – whether there is enough ▪ Electricity supply

8. Each topic lead will be preparing an issues and options paper to respond to the relevant submissions. They will be working with other SmartGrowth partner staff on these papers to ensure a comprehensive and consistent approach.
9. Once complete, the Strategic Advisor will review all of the issues and options papers.

Recommendations

That the SmartGrowth Leadership Group:

1. Notes the update on the Draft SmartGrowth Strategy SCP process, including the general themes arising from submissions.

Committee Name	SmartGrowth Leadership Group
Committee Meeting Date	18 December 2023
Author (s)	Craig Batchelar - SmartGrowth Strategic Advisor
Purpose	Provide an update on the scope, approach and programme for a developing a draft "Implementation and Funding Plan" to implement the SmartGrowth Strategy ("SG") and Future Development Strategy ("FDS")

SmartGrowth Implementation and Funding Plan

Background

1. The intention to develop an "Implementation and Funding Plan" is signaled in the SmartGrowth Strategy Implementation section.
2. The Implementation and Funding Plan will encompass Key Actions to implement the FDS and SmartGrowth Strategy.
3. Work on developing the Implementation and Funding Plan was recently included in the SmartGrowth Work Programme following the last quarterly review and update by SmartGrowth Implementation Group.
4. The Hearings Panel heard submissions on the Draft Strategy on 4 and 5 December 2023, and will deliberate in early 2024. Submitters are seeking a range of outcomes including some relating to implementation and funding. The Implementation and Funding Plan scope and approach should therefore be developed ahead of this so that any agreed actions can be incorporated easily, along with appropriate supporting information.
5. The key milestone is to have the Implementation and Funding Plan approved by SmartGrowth partners for commencement no later than 1 July 2024, alongside the adopted SmartGrowth Strategy and FDS.

Implementation Plan Mandates

6. The NPS UD 2020 prescribes the effect of an FDS:

“3.17 Effect of FDS

- (1) Every tier 1 and tier 2 local authority:*
- a) must have regard to the relevant FDS when preparing or changing RMA planning documents; and*
 - b) is strongly encouraged to use the relevant FDS to inform:

 - (i) long-term plans, and particularly infrastructure strategies; and*
 - (ii) regional land transport plans prepared by a local authority under Part 2 of the Land Transport Management Act 2003; and*
 - (iii) any other relevant strategies and plans.”**

7. The NPS UD 2020 requires an Implementation Plan to be prepared for the FDS:

“3.18 FDS implementation plan

- (1) Every tier 1 and tier 2 local authority must prepare and implement an implementation plan for its FDS.*
- (2) If a tier 1 or tier 2 local authority consists of more than one local authority, the implementation plan must be prepared as a single document by all the local authorities that jointly prepared the FDS.*
- (3) Every implementation plan, or part of an implementation plan, must be updated annually.*
- (4) An implementation plan or part of an implementation plan:*
- (a) is not part of the FDS to which it relates; and*
 - (b) does not need to be prepared using the consultation and engagement requirements set out in clause 3.15; and*
 - (c) does not have the effect of an FDS as described in clause 3.17.”*

8. The NPS UD 2020 does not elaborate on what an FDS Implementation Plan should contain.

9. “Implementation plans” are referred to in Subpart 4—Implementation of regional spatial strategies of the Spatial Planning Act (SPA).

10. Section 57 of the SPA sets out “Contents of implementation plans” as follows:

- 1. For each key action in a regional spatial strategy, an implementation plan must—*
- (a) identify each lead for the key action; and*
 - (b) state whether the agreement of any person to being identified as a lead is subject to any conditions or limitations and, if so, what they are; and*
 - (c) set out—*
 - (i) a summary of the key steps that will be taken to implement or progress the key action; and*
 - (ii) the extent to which work on the key action is already underway; and*
 - (iii) the extent to which the estimated funding and other resources needed to finish implementing the key action have been secured; and*
 - (iv) how the implementation of, or progress on, the key action will be monitored and reported on and who will be responsible for the monitoring and reporting; and*
 - (v) the interdependencies (if any) between the key action and other key actions.*

2. *An implementation plan must also set out—*
 - (a) *the relative priority of the key actions and their sequencing; and*
 - (b) *a summary of decisions that have been—*
 - (i) *made by any person about funding or investment; and*
 - (ii) *considered by the regional planning committee in deciding the priority and sequencing of the key actions.*
 3. *Nothing in this section requires or authorises the disclosure of information that is commercially sensitive.*
 4. *The information in the implementation plan must be set out as prescribed by the regulations.*
11. There are further requirements under the SPA related to review (s58), reporting(s59) and formal “Implementation Agreements” where there are multiple parties responsible for a key action (s60).
 12. The new coalition government will repeal the Natural and Built Environment and the Spatial Planning Act within the next few weeks and intends to make a fresh start on substantive RMA Reform. The outcome and implications of this will need to be monitored with appropriate adjustments made where required. In the interim, the SPA requirements at least provide a guide.
 13. Other Tier 1 Councils and Urban Growth Partnerships (UGP) are also initiating work on their Implementation Plans under the NPS UD, although all are at an early stage.

Plan Structure and Content

14. The scope of the Implementation and Funding Plan is to incorporate all SmartGrowth implementation initiatives.
15. The SmartGrowth Strategy 2013 has an “Implementation Plan” chapter with the following structure:
 - a) Strengthen Visionary Leadership and Collaboration;
 - b) Sustain and improve the environment;
 - c) Build the community;
 - d) Grow a sustainable economy;
 - e) Recognise tangata whenua cultural identity and change;
 - f) Integrated Planning and the Settlement Pattern.
16. This Implementation Plan is expansive (over 60 pages) and identifies the action (more than 100), lead and support agencies, timeframe, indicative resourcing, with a ‘measure of success’ for each. The Implementation Plan has been reviewed regularly but has not been formally updated since it was approved in 2013.

17. The Urban Form and Transport (UFTI) Final Report has a “Delivery Plan” chapter which provides a more current benchmark, and one that is generally well aligned with draft FDS implementation.
18. The structure of the UFTI Delivery Plan is principally organised by SmartGrowth corridor, with other actions grouped together where there are commonalities:
 - a) The Central Corridor urban form and transport corridor package;
 - b) The Western Corridor package;
 - c) Freight access to the Port and the upper North Island package;
 - d) CBD and Mt Maunganui package;
 - e) The Northern Corridor package;
 - f) Eastern Corridor package;
 - g) Enhancing the role of tangata whenua as a treaty partner;
 - h) Sub-regional housing supply and affordability initiatives;
 - i) Sub-regional PT, mode shift, and emission reduction initiatives;
 - j) Other transport, policy, and pricing interventions;
 - k) Portfolio management, funding, and financing package.
19. The UFTI Delivery Plan is relatively succinct (20 pages) and identifies “key moves” within each package, expected timing, involved agencies, and level of commitment.
20. Similar to the SG Strategy 2013, the UFTI Delivery Plan is embedded in a final report and has not been formally updated, relying on supplementary work programming.
21. The UFTI Delivery Plan also includes a useful framework for role allocation between SG partner agencies under each action: Perform, Accountable, Suggest, Control, and Informed (PASCI). This is helpful for multiagency partnership.
22. The SG Implementation and Funding Plan could usefully follow the corridor-based structure building off the UFTI Delivery Plan. The HBA, FDS and PDA tracking are also structured by corridor. Corridors are meaningful to key stakeholders, generally represent a distinct market, and each corridor has unique constraints and opportunities.
23. The content for each Key Action should:
 - a) Identify the Key Action
 - b) Prioritisation with a focus on substantive actions/outputs;
 - c) Linkage to Transformational Shifts/Growth Directives;
 - d) Partner role allocation to actions using the framework from UFTI;
 - e) Level of committed funding and resources
 - f) Progress update
 - g) Monitoring and reporting accountability
 - h) Interdependencies
24. The Implementation and Funding Plan should be kept manageable and prioritised, particularly for public engagement. Feedback from the SMG meeting on 25 October is that the focus of

the Implementation and Funding Plan should be on substantive actions/outputs such as MDRS delivery (PC 33 and PC 92) and Tauriko West Plan Changes, the funding and delivery of major transport projects, and Local Area Spatial Planning for papakāinga/whenua Māori, rather than inputs.

25. Prioritisation should be based on the importance of a 'Key Action' to the achievement of SmartGrowth objectives.
26. While the intention is to focus the Key Actions on substantive outputs, some input-related Key Actions will be needed to meet statutory obligations, enhance delivery and to maintain SmartGrowth partnership arrangements.
27. The Implementation and Funding Plan should be monitored, reported, and updated on a quarterly cycle, with actions directly linked to the SG Transformational Shifts. This will replace the current SmartGrowth Programme.
28. A 'work in progress' sample based on the current UFTI Delivery Plan content is included in Appendix 1. This is an illustrative example only and does not yet contain updated SmartGrowth Strategy / FDS actions.

Plan Format

29. The Implementation and Funding Plan will be published on the SG website and draw information from spreadsheet updated each quarter, merging this into a user-friendly presentation format with appropriate background and explanatory information.
30. These details are yet to be worked through but should follow the design format of the SG Strategy and FDS.

Plan Development Programme

31. The Implementation and Funding Plan needs to be developed and approved through the SmartGrowth decision pathway.
32. The programme recognises the uncertainties arising from several linked implementation plans including LTPs with varying timelines and the raft of significant policy changes proposed by the new coalition government.
33. The potential for a "City Deal" to create a long-term pipeline of regional projects under the incoming government's "Infrastructure for the Future Plan" is a significant emerging issue that will also influence the Implementation and Funding Plan. The outcome and implications of this will need to be monitored with appropriate adjustments made where required.
34. Some Key Actions will need to be identified as "placeholders" while these processes are worked through.

35. Several hold-points are being planned where alignment can be assured. This will be a responsibility for Senior Managers Group / SmartGrowth Implementation Group.
36. Working back from the milestone of adoption by 1 July 2024, and to accommodate Hearings Panel deliberations, the following meeting programme is proposed:

SmartGrowth	Date	Milestone/Task
SLG	18 December	Approve preliminary Implementation and Funding Plan scope and content
SMG	31 January	Consider First Draft Implementation and Funding Plan and alignment with partner long-term plans, etc
Hearing Panel	7-8 February 2024	Workshop Session on Final Draft Strategy, FDS and Draft Implementation and Funding Plan.
SGIG	21 February 2024	Confirm Draft Implementation and Funding Plan, including alignment with partner long-term plans, etc
Hearing Panel	29 February - 1 March 2024	Panel Deliberations and recommendations on Final Draft Strategy, FDS and Implementation and Funding Plan.
SLG	21 March 2024	Adopt Final Draft Strategy, FDS and Implementation and Funding Plan and recommend to partners.
Partners	April/June	Partners Adopt Strategy, FDS and Implementation and Funding Plan.
SLG	September	First Quarterly Review and Update of Implementation and Funding Plan.

Recommendations

That the SmartGrowth Implementation Group:

1. Receive the report.
2. Note the proposed scope, structure, and content for the "Draft Implementation and Funding Plan" to implement the SmartGrowth Strategy and FDS including:
 - a) Primarily a corridor-based document structure;
 - b) Content that includes:
 - i. Key Actions
 - ii. Prioritisation with a focus on substantive actions/outputs;
 - iii. Linkage to Transformational Shifts/Growth Directives;
 - iv. Partner role allocation to actions using the PASCI framework from UFTI;

- v. Level of committed funding and resources;
 - vi. Progress update;
 - vii. Monitoring and reporting accountability;
 - viii. Interdependencies.
3. Note the programme for developing the Draft Implementation and Funding Plan.
4. Endorse the directive that the Implementation and Funding Plan process provide for assurance of alignment with:
- a) central government policy changes;
 - b) partner long-term plans and infrastructure strategies;
 - c) regional land transport plan;
 - d) other plans, including any City Deal.



Appendix 1: Sample Implementation and Funding Plan (Work in Progress)

Reference	Corridor	Key Action	Transformational Shift 1	Transformational Shift 2	Priority	Start	Finish	Involved agencies (indicative PASC)	Key Steps	Committed Funding and Resources	Progress update	Monitoring and Reporting Method and Accountability	Interdependencies
A1	Central Corridor urban form and transport corridor package	Complete Te Papa business cases, District Plan changes to support City intensification, and carparking strategy changes to support increased parking turn-over	Emissions Reduction	Homes for Everyone	1	0	5	TCC (A) (C), BOPRC (S), Waka Kotahi (S), WBOPDC (I), SmartGrowth Secretariat (S), tangata whenua (S)		Yes	Indicative business case for Te Papa complete. PC 33 notified. Tauranga Car Parking Strategy complete and being implemented.		
A2	Central Corridor urban form and transport corridor package	Complete Te Papa place making initiatives to support increased residential density and provide amenity such as Memorial Park Upgrade	Emissions Reduction	Homes for Everyone	1	0	30	TCC (A) (C), tangata whenua (S), other partners (I)		Yes	\$89M identified in LTP for community places and spaces		
A3	Central Corridor urban form and transport corridor package	Complete multimodal Cameron Rd improvements to support PT uptake, active modes, and intensification (TCC). Project in two stages to deliver PT infrastructure necessary to support PT journeys. Stages 1 and 2 completed early to encourage PT uptake.	Emissions Reduction	Homes for Everyone	1	0	20	TCC (A) (C), BOPRC (S) (C), Waka Kotahi (S) (C), Other partners (I), tangata whenua (S), TSP (P)		Yes	Construction for stage 1 underway. Short list options for Stage 2 about to be consulted on.		
A4	Central Corridor urban form and transport corridor package	Complete multimodal corridor and intersection improvements at Barkes Corner and Takitimu Drive roundabout to support strategic PT journey from Tauriko to the City Centre	Emissions Reduction	Homes for Everyone	1	0	10	TCC (S), BOPRC (S) (C), Waka Kotahi (A), other partners (I), tangata whenua (S), TSP (P)		No	Addressed through long-term Tauriko Business Case		
A5	Central Corridor urban form and transport corridor package	SH29A capacity improvements between SH29 and Oroqui Roundabout to support PT and freight journeys (could be delivered together with 4 above)	Economic Corridors	Emissions Reduction	1	10	15	Waka Kotahi (A) (C), TCC (S), BOPRC (S) (C), other partners (I), tangata whenua (S), TSP (P)		No	Partly covered in Tauriko long-term business case		
A6	Central Corridor urban form and transport corridor package	Confirm locations for PT hubs and interchanges in the central corridor (in consideration of TNL connections decisions)	Emissions Reduction	Homes for Everyone	1	1	4	TCC (A) (C), BOPRC (A) (C), Waka Kotahi (S) (C), other partners (S)		No	Underway. City centre bus interchange identified. Stage 2 Cameron Rd business case will identify other PT hubs/interchanges.		
A7	Central Corridor urban form and transport corridor package	Turret Rd and 15th Ave improvements to support improved multimodal access, safety, better travel choices, and Te Papa place making	Emissions Reduction	Homes for Everyone	1	1	10	TCC (A) (C), BOPRC (S), Waka Kotahi (S) (C), other partners (I) Tangata whenua (S), TSP (P)		No	Point of Entry has been submitted.		
A8	Central Corridor urban form and transport corridor package	Commence planning for Pukehinahina/Gate Pā and Merivale residential areas in partnership with Accessible Properties, central and local government to provide additional social housing dwellings	Homes for Everyone			1	3	TCC (S), Kāinga Ora (TBC), Accessible Properties (TBC), tangata whenua (S), other partners (I)		No	Infrastructure and high-level feasibility underway to test options and costs for Gate Pā.		Link to Housing Action Plan - E6 & E7
A9	Central Corridor urban form and transport corridor package	Establish active Partnership with Bay of Plenty District Health Board and Waikato University as key destinations in the corridor to promote use of public transport and active modes	Emissions Reduction			1	1	TCC (A), BOPRC (A), Waka Kotahi (S), Waikato University (S), BOPDHB (S), other partners (I)		No	DHB has work underway on PT/active modes. Check in with TSP.		
A10	Central Corridor urban form and transport corridor package	Determine future use of Crown-owned land in the central corridor	Homes for Everyone			4	10	MHUD (A) Kāinga Ora (TBC), TCC (S), tangata whenua (S), other partners (I)		No	Greerton Maarawaewae study has been consulted on. Recommendation to the Crown due in 2023.		
A11	Central Corridor urban form and transport corridor package	Otumoetai Spatial Framework and DBC	Emissions Reduction			1	3	TCC (A) (C), BOPRC (S) (C), Waka Kotahi (C), WBOPDC (I), tangata whenua (S)		Yes	Otumoetai Spatial Plan has been completed, awaiting adoption. Business cases will be completed for individual projects.		
A12	Central Corridor urban form and transport corridor package	Incorporate Otumoetai, Mt Maunganui to Bayfair/Arakaki intensification provisions into revised District Plan	Emissions Reduction	Homes for Everyone		4	10	TCC (A) (C), BOPRC (S) (C), Waka Kotahi (S), WBOPDC (I), SmartGrowth Secretariat (S), tangata whenua (S)		No	Completed as part of PC 33.		
A13	Western Corridor Package	Complete structure planning and rezoning for the Tauriko Business Estate extension and Keenan Rd	Economic Corridors			0	5	TCC (A), all other partners (S)		Yes	TBE - lodging a private plan change. Keenan Rd - yet to commence but owned.		
A14	Western Corridor Package	Complete local authority boundary adjustments	Economic Corridors			1	1	LGC (A), TCC (S), WBoPDC (S), BOPRC (S)		Yes	All done		
A15	Western Corridor Package	Complete Tauriko West structure plan and rezoning	Homes for Everyone			1	3	TCC (A), all other partners (S)		Yes	Structure Plan underway. Variation to be notified this year.		
A16	Western Corridor Package	Complete and deliver Tauriko early works business case and associated improvements	Homes for Everyone			1	3	TCC (A), Waka Kotahi (A), BOPRC (S), tangata whenua (S), all other partners (I)		No	Completed. Construction to begin in late 2023.		
A17	Western Corridor Package	Complete Tauriko West Network Connections Detailed Business Case and other related DBCs to create a multimodal transport network	Emissions Reduction			1	3	TCC (A), Waka Kotahi (A), BOPRC (S), tangata whenua (S), all other partners (I)		Yes	Waka Kotahi to submit to Board		
A18	Western Corridor Package	Implement Tauriko West Network Connections (including multimodal) improvements stage 1				4	10	TCC (A), Waka Kotahi (A), BOPRC (S), tangata whenua (S), all other partners (I)		No	Underway - Waka Kotahi leading delivery		

Reference	Corridor	Key Action	Transformational Shift 1	Transformational Shift 2	Priority	Start	Finish	Involved agencies (indicative PASC)	Key Steps	Committed Funding and Resources	Progress update	Monitoring and Reporting Method and Accountability	Interdependencies
A19	Western Corridor Package	Implement Tauriko West Network Connections (including multimodal) improvements stage 2				10	30	TCC (A), Waka Kotahi (A), BOPRC (S), tangata whenua (S), all other partners (I)		No	Underway - Staging plan for delivery has been prepared		
A20	Western Corridor Package	Review timing and sequencing of new greenfield sites on the western and northern corridors in light of further technical work and adjust spatial plan as appropriate				0	10	SmartGrowth Secretariat (P), All other partners (A)		No	On the radar but longer term action. About ensuring what is done now doesn't create impediments in the future		
A21	Western Corridor Package	Complete master plan for the Western Corridor urbanisation (including Upper Belk, Merrick, and Joyce Roads)				10	20	TCC (A), all other partners (S)		No	Future action		
A22	Western Corridor Package	Deliver social and community infrastructure to support planned growth in the Western Corridor				1	1	Ministry of Education (A), TCC (A), all other partners (I)		Partial	Funding in LTP. MoE has funding for relocated primary school.		
A23	Western Corridor Package	Construct new infrastructure to support further Western Corridor urbanisation				30	30	To be determined		No	Future action		
A24	Freight access to the Port and the upper North Island package	Design Hewletts Road optimisation package, including intersection optimisation improvements, lane usage, PT priority lanes etc. to support the strategic function and mode/movement priorities				0	1	Waka Kotahi (A), TCC (A), BOPRC (S) (C), Port of Tauranga (S) (C), KiwiRail (S) (C), tangata whenua (S), TSP (P)		Yes	Nothing active at the moment. Will likely come under the business case. Check in with TSP		
A25	Freight access to the Port and the upper North Island package	Implement Hewletts Road optimisation package, including intersection optimisation improvements, lane usage, PT priority lanes etc to support the strategic function and mode/movement priorities				1	3	Waka Kotahi (A), TCC (A), BOPRC (S) (C), Port of Tauranga (S) (C), KiwiRail (S) (C), tangata whenua (S), TSP (P)		No	Note above		
A26	Freight access to the Port and the upper North Island package	Complete Hewletts Road sub-area access single stage business case				1	3	Waka Kotahi (A), TCC (A), BOPRC (S), Port of Tauranga (S) (C), KiwiRail (S) (C), tangata whenua (S), TSP (P)		No	Agreed POE. Waka Kotahi have allocated funding for this in the NLTP. Might be broken into different business cases		
A27	Freight access to the Port and the upper North Island package	Implement Hewletts Road sub-area access single stage business case				4	10	Waka Kotahi (A), TCC (A), BOPRC (S), Port of Tauranga (S) (C), KiwiRail (S) (C), tangata whenua (S), (TCC change)			See above. Money for implementation in the NLTP and LTP		
A28	Freight access to the Port and the upper North Island package	Investigate SH29A single stage business case and optimisation package (including intersection optimisation improvements, lane usage, PT priority lanes etc) to support the strategic function and mode/movement priorities				1	3	Waka Kotahi (A), TCC(S) (C), BOPRC (S) (C), tangata whenua (S) (C), TSP (P)		No	Not prioritised through TSP. Will be on a longer timeframe. Waka Kotahi have allocated funding for this in the NLTP		
A29	Freight access to the Port and the upper North Island package	Implement SH29A single stage business case and optimisation package				10	30	Waka Kotahi (A), TCC(S), BOPRC (S) (C), tangata whenua (S) (C), TSP (P)		No	See above.		
A30	Freight access to the Port and the upper North Island package	Continue to invest in optimisation of the rail network to continue to increase mode share of freight movement by rail				0	30	KiwiRail (A), Waka Kotahi (C) all other partners (S)		No	Check in with TSP.		
A31	CBD and Mt Maunganui package	Complete investigations into Mount Maunganui to CBD Ferry Connection and convert into business case				0	1	TCC (C), BOPRC (A), Waka Kotahi (S), tangata whenua (S), Priority 1 (P), other partners (I)		Yes	Feasibility study complete. Investigations will continue. Funding in the BOPRC LTP.		
A32	CBD and Mt Maunganui package	Deliver Mount Maunganui to CBD Ferry Connection				1	3	TCC (A), BOPRC (A), Waka Kotahi (C), tangata whenua (S), Priority 1 (P), other partners (I)		No	See above		
A33	CBD and Mt Maunganui package	Implement multi-modal Maunganui Rd business case				1	3	TCC (A), Waka Kotahi (S) (C), BOPRC (S) (C), tangata whenua (S)		Yes	Under construction.		
A34	CBD and Mt Maunganui package	Complete Mt Maunganui/Bayfair/Arataki Spatial Planning Framework and DBCs				1	1	TCC (A), all other partners (S)		No	Underway		
A35	CBD and Mt Maunganui package	Complete IBC(s) and DBCs examining potential alignment of additional bus lane capacity (Harbour Crossing) and alternatives for the Matapihi Rail Bridge replacement				4	10	KiwiRail (A), Waka Kotahi (A), BOPRC (S) (C), TCC (A) (C), tangata whenua (S) (C), TSP (P)		No	Considered at a high level as part of business case. Would need its own process in the future		
A36	CBD and Mt Maunganui package	Implement additional bus lane Capacity (Harbour Crossing) and Matapihi Rail Bridge replacement IBC/DBC				10	30	KiwiRail (A), Waka Kotahi (A), BOPRC (S) (C), TCC (A) (C), tangata whenua (S) (C)		No	See above		
A37	CBD and Mt Maunganui package	Complete CBD revitalisation strategy to attract business and residential growth				1	3	P1 (P), TCC (A), Waka Kotahi (S), BOPRC (S), (C), tangata whenua (S)		Yes	ūCBD Blueprint complete. Tauranga City Council's City Centre Action and Investment Plan complete.		
A38	CBD and Mt Maunganui package	Implement CBD revitalisation strategy				3	10	TCC (A), P1 (S), Waka Kotahi (S), BOPRC (S) (C), tangata whenua (S)		No	See above		

Reference	Corridor	Key Action	Transformational Shift 1	Transformational Shift 2	Priority	Start	Finish	Involved agencies (indicative PASC)	Key Steps	Committed Funding and Resources	Progress update	Monitoring and Reporting Method and Accountability	Interdependencies
A39	Northern Corridor package	Complete investigations into Omokoroa to CBD Ferry Connection (Ferry Connections SSBC)				0	1	TCC (C), WBOPDC (A), BOPRC (A), Waka Kotahi (S), (C) tangata whenua (S), Priority 1 (P), other partners (I)		Yes	Completed as part of A31.		
A40	Northern Corridor package	Complete Omokoroa Stage 3 Structure Plan				1	3	WBOPDC (A), Waka Kotahi (S), (C), tangata whenua (S)		Yes	Structure Plan complete. Plan Change 92 has been notified.		
A41	Northern Corridor package	Deliver social and community infrastructure to support planned growth in the Northern Corridor				1	10	WBOPDC (A), Ministry of Education (A), tangata whenua (S)		Yes	Ongoing. Funding allocated for various community facilities in LTP.		
A42	Northern Corridor package	Complete Northern revocation planning for old SH2 through Te Puna and Bethlehem				1	3	Waka Kotahi (A), WBOPDC (A), TCC (A), other partners (I), TSP (P)		Yes	Owned - public feedback on options likely to be sought in 2023		
A43	Northern Corridor package	Complete the TNL Tauranga Connections Network Plan via the Transport system operating framework.				0	1	Waka Kotahi (A), TCC (S) (C), BOPRC (S) (C), tangata whenua (S), all other partners (I), TSP (P)		Yes	Looking to progress in the future - not now. Not part of priority business cases. Potential Gap		
A44	Northern Corridor package	Construct Tauranga Northern Link and Omokoroa Extension with Tauranga network connections				1	7	Waka Kotahi (A), all other partners (S)		Yes	TNL is underway. Omokoroa Ext has been pushed out.		
A45	Northern Corridor package	Complete Northern revocation planning for old SH2 Te Puna to Omokoroa				3	7	WBOPDC (A) (C), Waka Kotahi (A) (C), BOPRC (for PT) (A) (C), all other partners (I), TSP (P)		Yes	On hold until that part of the route is underway. Need to change timing		
A46	Northern Corridor package	Complete Te Puna Master Plan				20	30	WBOPDC (A) (C), all other partners (S)		No	Note long timeframes - future action		
A47	Northern Corridor package	Design park n ride facilities at Apata, Omokoroa, and Te Puna for high frequency PT services (future proofed for rail)				1	5	WBOPDC (A), BOPRC (S) (C), all other partners (S)		No	Omokoroa - part of Structure Plan. Te Puna - not completed. Action is owned		
A48	Northern Corridor package	Deliver park n ride facilities at Apata, Omokoroa, and Te Puna for high frequency PT services (future-proofed for rail)				5	10	WBOPDC (A), BOPRC (S) (C), Waka Kotahi (C), all other partners (S)		No	Dependent on above		
A49	Eastern Corridor Package	Resolve access to Te Tumu				1	3	TCC (A), tangata whenua (A), Waka Kotahi (S), MHUD (S)			This action is owned but is dependent on other processes and outcomes		
A50	Eastern Corridor Package	Te Tumu Structure Plan and rezoning				1	1	TCC (A), all other partners (S)		Yes	This action is owned but is dependent on other processes and outcomes		
A51	Eastern Corridor Package	Te Tumu transport multi modal network design and delivery				4	10	TCC (A), BOPRC and Waka Kotahi (S) (C), all other partners (S)		Yes	POE agreed. Well advanced in terms of design.		
A52	Eastern Corridor Package	Te Tumu and Wairakei community facilities to support town centre and amenity				4	10	Ministry of Education (A), TCC (A), all other partners (I)		Partial	Funding in LTP.		
A53	Eastern Corridor Package	Complete Rangiora Business Park including the interchange to support road/rail integration, and freight movements to the Port				1	3	Waka Kotahi (S) (C), WBOPDC (A), TCC (I), tangata whenua (S), all other parties (I)		No	Underway.		
A54	Eastern Corridor Package	Complete Papamoa East Interchange				1	10	Waka Kotahi (S) (C), TCC (A), tangata whenua (S), all other parties (I)		Yes	Design complete. Funding through the HIF and other co funding.		
A55	Eastern Corridor Package	Prepare new eastern settlement concept plan that defines location of new settlement, and associated District Plan change to protect the area from inappropriate subdivision and development				4	10	WBOPDC (A), all other partners (S)		No	Strategic assessment complete. Next stage - business case.		
A56	Eastern Corridor Package	Complete New Eastern Settlement Masterplan including decisions on multi modal connectivity between new settlement, Wairakei, Rangiora and Te Puke				10	20	WBOPDC (A), all other partners (S)		No	See above		
A57	Eastern Corridor Package	Construct infrastructure to support new eastern settlement				20	30	To be determined		No	Long-term		
A58	Enhancing the role of tangata whenua as a treaty partner	Improve level of advice, support, and resourcing for tangata whenua participation in SmartGrowth. Set up a new expert advisory panel of relevant experts from within tangata whenua to assist tangata whenua in their role as partners of SmartGrowth. The expert group will provide advice and assist with indirect engagement with hapū and iwi, Māori Land Trusts and Incorporations and Post-Settlement Governance Entities				0	1			Yes	Pou and Kai Arahī appointments made. Additional resourcing provided.		Link to Stocktake Action B17
A59	Enhancing the role of tangata whenua as a treaty partner	SmartGrowth Leadership Group to develop agreed hapū and iwi engagement protocols and work with tangata whenua to establish cultural outcomes as key performance indicators				0	1	SmartGrowth Secretariat (A), tangata whenua (C), all other agencies (S)		Yes	Superseded. Councils have protocols in place. Note: cultural outcome KPIs needed. Consider as part of Iwi Spatial Plan or Could be more of a checklist - council resource could assist with this. Action needs to be rescoped.		

Reference	Corridor	Key Action	Transformational Shift 1	Transformational Shift 2	Priority	Start	Finish	Involved agencies (indicative PASC)	Key Steps	Committed Funding and Resources	Progress update	Monitoring and Reporting Method and Accountability	Interdependencies
A60	Enhancing the role of tangata whenua as a treaty partner	Develop Iwi Spatial Plan for incorporation in SmartGrowth Joint Spatial Plan				0	1	Tangata whenua (A), SmartGrowth Secretariat(P), all other partners (S)		Yes	Underway.		Link to JSP action D1
A61	Enhancing the role of tangata whenua as a treaty partner	Develop and implement plan of actions arising from Joint Spatial Plan				1	3	To be determined			JSP identifies key moves - these are part of the work programme. SG Strategy review currently underway - this will include an implementation plan.		Link to JSP actions
A62	Sub-regional housing supply and affordability initiatives package	Portfolio management approach: Take a portfolio management approach to foster greater collaboration and strategic decisions potentially through a new Housing Portfolio Partnership Entity (HPPE) to co-ordinate response to housing supply and affordability issues.				0	1	SmartGrowth Secretariat (P), Kāinga Ora (S), MHUD (S) TCC (S), WBOPDC (S), tangata whenua (S)		Yes	Partly addressed through Housing Action Plan and the Housing Working Group, and the PDA Taskforce		
A63	Sub-regional housing supply and affordability initiatives package	Project delivery of affordable housing (firstly in the Te Papa peninsula): Capitalise opportunities for social and affordable housing (identified through the portfolio management approach) through the most effective project structure. Short-term focus (in Te Papa and Te Puke, Omokoroa and Katikati first)				1	10	To be confirmed by the partners		No	APL and KO have work underway		
A64	Sub-regional housing supply and affordability initiatives package	Project delivery for affordable housing elsewhere with an emphasis on catalyst projects in urban centres and around PT nodes/Corridors				3	30	To be confirmed by the partners		No	Some work underway. Note Housing System Plan which will address some of this.		
A65	Sub-regional housing supply and affordability initiatives package	Develop sub-regional social and affordable housing plan using a collaborative approach to set out actions and responsibilities between partners				1	3	SmartGrowth Secretariat (P), TCC (S), WBOPDC (S), tangata whenua (S) and other partners as agreed		No	Housing Action Plan addresses this - note also the development of the Housing System Plan		
A66	Sub-regional housing supply and affordability initiatives package	Investigate on a council by council basis the ability for financial incentives or concessions to deliver social housing.				1	3	To be determined by sub-regional social and affordable housing plan.		Partial	TCC - DCs rebate fund for social housing and papakainga. WBOPDC - considering a similar policy		Link to Housing Action Plan - E20 & E21
A67	Sub-regional housing supply and affordability initiatives package	Actively encourage philanthropic investment into social housing				0	30	SmartGrowth Secretariat (P), TCC (S), WBOPDC (S), Tangata Whenua (S)		Partial	Not much happening in this space - need to decide whether to keep this		
A68	Sub-regional housing supply and affordability initiatives package	Continue to optimise through district plan reviews and plan changes how district plans: -provide for regulatory incentives and addressing disincentives to affordable housing -enable a greater mix of residential section size and building typologies -define an appropriate balance between quality of developments and cost effectiveness -streamline administrative and plan change processes				1	10	TCC (A), WBOPDC (A), all other partners as required (S) Tangata Whenua		No	TCC & WBOP DPs through plan changes have and will continue to consider section sizes and typologies and streamlined processes. MDRS has overtaken this action to some extent. Further work may be required on regulatory incentives.		Link to Housing Action Plan - E19 & E20
A69	Sub-regional housing supply and affordability initiatives package	Reinvigorate Te Keteparaha Mo Nga Papakainga – Māori Housing Toolkit				0	1	SmartGrowth Secretariat (P), TCC (S), MHUD (S) WBOPDC (S), tangata whenua (A)(C)		No	Toolkit completed. Note that Papakainga will form part of the TWSP.		
A70	Sub-regional housing supply and affordability initiatives package	Seek voluntary agreements with developers regarding land covenants they impose in private developments to ensure such covenants do not preclude delivery of affordable housing				0	30	TCC (A), WBOPDC (A), all other partners (S), tangata whenua, HUD		No	HUD is currently looking into the issue of covenants		
A71	Sub-regional housing supply and affordability initiatives package	Support removal of barriers in legislation such as RMA and Building Act to provision of affordable and social housing				0	30	SmartGrowth Partner Secretariat (P) and other partners as required		No	RM(EHS) Act addresses some of this. Nothing in the Building Act space		
A72	Sub-regional PT, mode shift, and emission reduction initiatives package	Plan and facilitate introduction of low carbon transport fuel infrastructure (e.g., EV or Hydrogen) network for the sub-region				0	30	BOPRC, TCC, Waka Kotahi (A) and WBOPDC (A), TSP(P), P1		No	P1 working in this space (hydrogen). Nothing in terms of Evs. Potential gap		
A73	Sub-regional PT, mode shift, and emission reduction initiatives package	Implement Western Bay of Plenty Strategic Walking and Cycling network (first 60% delivered within 10 years)				0	30	TCC(A), WBOPDC (A), BOPRC(S), Tangata whenua(S), Waka Kotahi (A)		Partial	In LTP and funded in NLTP. Priority areas - Mt M and Otumoetai, Cameron Rd. Waihi Beach to Omokoroa and Papamoa - Maketu and to Rotorua		
A74	Sub-regional PT, mode shift, and emission reduction initiatives package	Complete mode shift plan for the sub-region				0	1	BOPRC (S) (C), Waka Kotahi (A), all other partners (S)		Partial	Bay of Plenty Mode Shift Plan completed Sept 2020		

Reference	Corridor	Key Action	Transformational Shift 1	Transformational Shift 2	Priority	Start	Finish	Involved agencies (indicative PASC)	Key Steps	Committed Funding and Resources	Progress update	Monitoring and Reporting Method and Accountability	Interdependencies
A75	Sub-regional PT, mode shift, and emission reduction initiatives package	Enhancements to existing PT network and infrastructure to support mode shift and intensification initiatives including those identified via the Transport System Operating Framework				0	30	BOPRC (A), TCC (A), WBOPDC (A), Waka Kotahi (S) (C), all other partners (I), TSP (P)		Partial	Owned and underway. PT services business case underway.		
A76	Sub-regional PT, mode shift, and emission reduction initiatives package	Deliver a mode shift behavioural change programme to support and enable mode shift				0	30	BOPRC (A), Waka Kotahi (S) (C), TCC (S), WBOPDC (S), all other partners (I)		Partial	Owned and underway. Project plan stage.		
A77	Other transport, policy, and pricing interventions package	Complete Transport System Operating Framework and refine list of UFTI implementation actions accordingly				0	1	TCC (A), Waka Kotahi (A), BOPRC (A), WBOPDC (A), all other partners (S), TSP (P)		Yes	TSOF process completed for TSP to determine priority projects. TSOF v2 underway.		
A78	Other transport, policy, and pricing interventions package	Develop a monitoring framework for the Key Performance Indicators and Measures to form part of SmartGrowth Leadership Group's portfolio monitoring and reporting	Homes for Everyone	Homes for Everyone		0	1	SmartGrowth secretariat (P), TSP (P), all other partners A		Partial	Completed.		
A79	Other transport, policy, and pricing interventions package	Complete SmartGrowth Joint Spatial Plan including new iwi spatial layer, utility service provision plan and consideration of other core services such as fire, police, health, and education				0	1	SmartGrowth Secretariat (p), all other partners (S)(C)		Yes	Initial Draft JSP completed. SG Strategy 2023 underway. Considering all of these elements.		
A80	Other transport, policy, and pricing interventions package	Revise Regional Policy Statement to support Settlement Pattern and implement new NPS requirements (including addressing natural hazard and resilience issues)				0	2	BOPRC (A) (C), all other partners (S)		No	Proposed Change 6 has been notified.		
A81	Other transport, policy, and pricing interventions package	Review District Plans giving effect to RPS changes				2	5	TCC (A), WBOPDC (A), BOPRC (S),		No	Plan changes underway. DP reviews uncertain given RM reforms.		
A82	Other transport, policy, and pricing interventions package	Investigate and introduce economic instruments to influence travel choice (parking policies, tolling, congestion charging, freight mode choices). Parking policy changes to commence 2021 as per the Te Papa business case.				0	10	Waka Kotahi (A) (C), TCC (A) (C), BOPRC (A) (C), WBOPDC (S), tangata whenua (S), TSP (P)		No	TCC Parking Strategy has been adopted and is being implemented. Work on congestion charging underway.		
A83	Other transport, policy, and pricing interventions package	Update sub-regional economic development strategy and implement				1	10	P1 (P), WBOPDC (S) (C), TCC (S) (C), all other partners (S)		Yes	Strategy complete. Implementation underway.		
A84	Other transport, policy, and pricing interventions package	Complete and implement a seasonal workers accommodation and transport action plan				1	3	P1 (P), WBOPDC (A), BOPRC (A for transport)		No	Owned. Action Plan not started yet		
A85	Other transport, policy, and pricing interventions package	Investigate, and if appropriate, establish sub-regional urban development entity to co-ordinate delivery of regeneration activities, including facilitating private investment				1	5	TCC (A), Kainga Ora (S), all other partners (I)		No	UDA - Kainga Ora powers. Action partly superseded - needs rewording.		
A86	Other transport, policy, and pricing interventions package	Consider the use of different planning tools to speed up land use planning change processes				0	1	TCC (A), WBOPDC (A), BOPRC (A), all other partners (I)		Yes	Links to PDA actions. Recent RM (EHS) Act also addresses this.		PDA actions
A87	Portfolio management, funding, and financing package	Update and revise UFTI economic case based on business cases and more detailed evaluation of wider economic benefits etc in accordance with the Waka Kotahi Economic Evaluation Model.				1	3	SmartGrowth Secretariat (P), Waka Kotahi (C), all other partners (S)		No	Nothing has occurred. Might need a rethink. Could be addressed by each business case.		
A88	Portfolio management, funding, and financing package	Develop an outcomes based portfolio management approach including reporting system for the SmartGrowth Leadership Group				1	3	SmartGrowth Secretariat (A), TSP (P), all other partners (S)		No	Work Programme. PDA trackers.		
A89	Portfolio management, funding, and financing package	Investigate the suitability of new funding instruments such as PPPs or Regulatory Asset Base for specific UFTI projects and the governance and business systems required to procure and participate in managing complex alternative procurement methodologies				1	3	TSP (P), SmartGrowth Secretariat (A), all other partners (S)		No	SmartGrowth IFF project looked at a wide range of funding tools. Further work underway for each PDA. Note - mandatory 3 waters reform.		



Urban Programmes Update

December 2023



Why are we here today?

- Update SLG on progress in developing the Urban Programme for western Bay of Plenty
- Working towards formal 'Noting' of the programme at SLG in early 2024

What we will cover

- Strategic context and local benefits (why should we care?)
- Timelines and outputs
- What is the gap between the SmartGrowth Strategy and the MOT Target
- Programmes, risks and next steps

Strategic Context

Climate Change
Response Act 2002



Climate Change Response (Zero
Carbon) Amendment Act 2019



The Government is committing to four transport targets

The Government has set four transport targets that will support these focus areas and align with achieving the sector sub-targets for transport.² This is approximately equivalent to a 41 per cent reduction in transport emissions by 2035 from 2019 levels.³

- ▶ **Target 1** – Reduce total kilometres⁴ travelled by the light fleet by 20 per cent by 2035 through improved urban form and providing better travel options, particularly in our largest cities.
- ▶ **Target 2** – Increase zero-emissions vehicles to 30 per cent of the light fleet by 2035.
- ▶ **Target 3** – Reduce emissions from freight transport⁵ by 35 per cent by 2035.
- ▶ **Target 4** – Reduce the emissions intensity of transport fuel by 10 per cent by 2035.

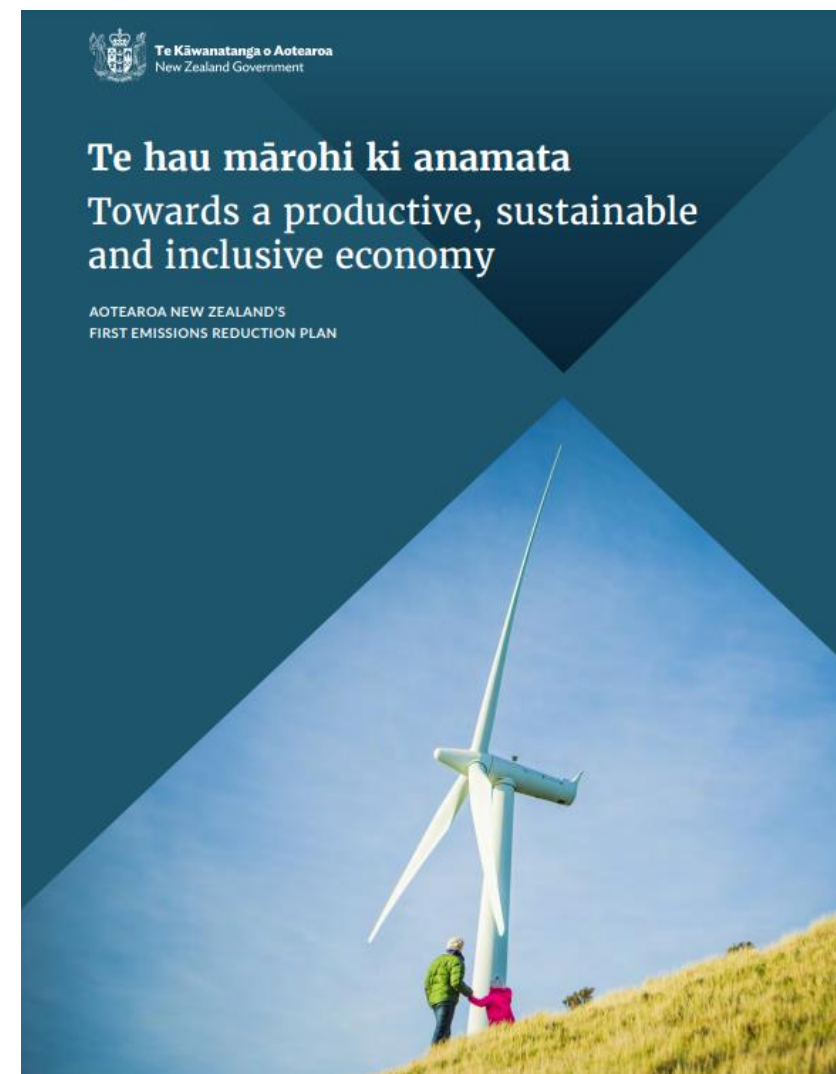
Strategic Context

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- ▶ **Target 1** – Reduce total kilometres⁴ travelled by the light fleet by 20 per cent by 2035 through improved urban form and providing better travel options, particularly in our largest cities.

Action 10.1.2: Support people to walk, cycle and use public transport

- ▶ Develop VKT reduction programmes for Aotearoa New Zealand's major urban areas (Tier 1 and 2) in partnership with local government, Māori and community representatives.



Strategic Context

We are focused on making the programme:

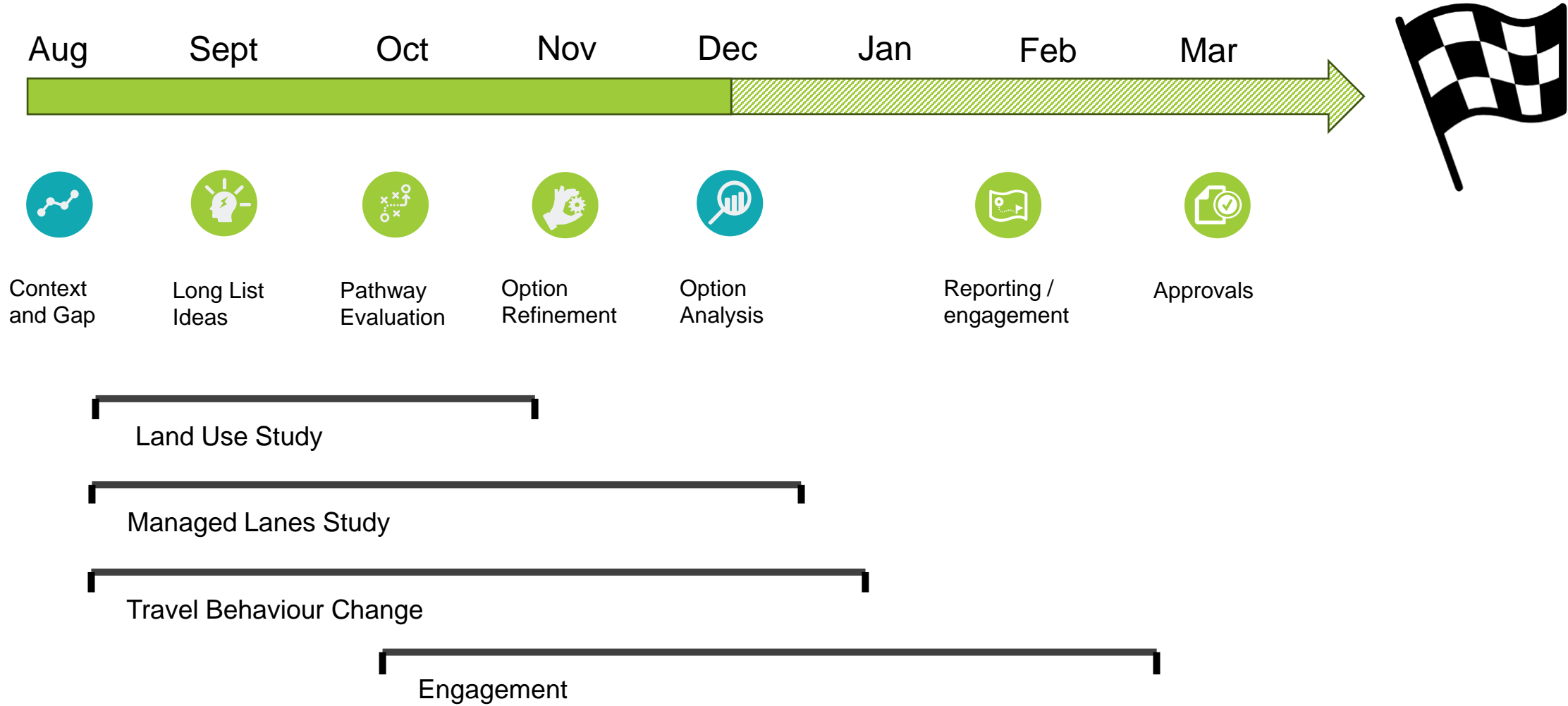
- Align with SmartGrowth Strategy and enable Connected Centres
- Align and build on TSOV2
- Align with other enabling business cases:
 - Public Transport Services and Infrastructure Business Case
 - Managed Lane Study
 - Travel Demand Management (TDM) Scoping Study

The benefits to western BoP

Its not just about emission reduction targets, there are broad benefits for western Bay of Plenty

- Making the most out of existing assets and planned investments
- Sustainable urban environments
- Travel choices and increasing public transport patronage
- Congestion reduction – those that need to use the road can
- Focus on supporting growth in existing urban area

There is clear alignment between SmartGrowth Strategy and the Urban Programme work



What we will produce

Programmes that outline the interventions that will contribute toward the outcomes noted earlier will be:

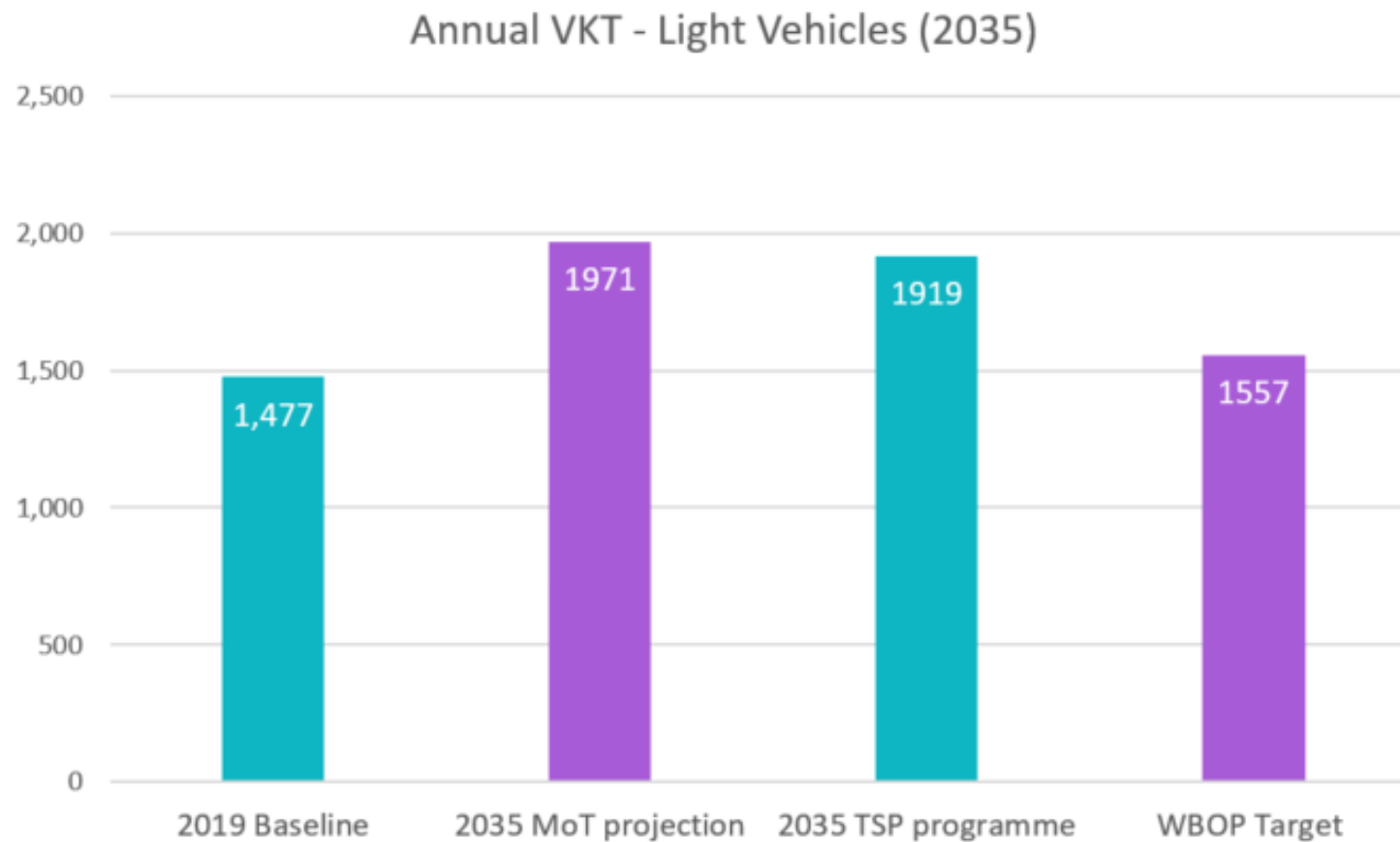
- Prioritised
- Costed
- Tested with the community
- Analysed to understand their impacts
- The key risks and barriers to implementation will be identified
 - Including where Government intervention is required (changes to regulations etc)
- Next steps for key programme elements will be identified

VKT Gap

The target is to reduce light VKT by 21% by 2035.

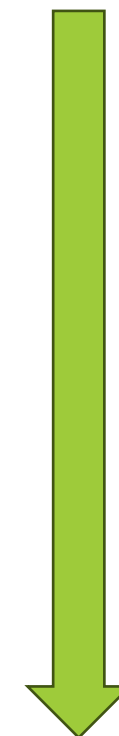
This is around 19% lower than the TSP programme projection

This means VKT in 2035 should be nearly the same as it was in 2019.



The Programme Options

Scenario	Characteristics
Reference Programme	Endorsed TSP Programme
Programme 2	Accelerated TSP programme (activities that reduce VKT, emphasis on Behaviour Change, TDM / Pricing. UFTI / TSP land use i.e. intensification + green field)
Programme 3	Programme 2 with additional PT, W&C investment and incentives
Programme 4	Programme 3 with major land use changes and associated infrastructure (do max)



Increasing barriers incl:

- cost
- complexity
- political will
- legislation and policy

Plus increasing benefits incl:

- liveability
- VKT reduction

Examples of interventions

Big Shift (WK)	Themes (workshop)	Examples of activities in long list (from workshop)
Urban Form	Govt Intervention Mixed of land uses Intensification Planning/Collaboration	<ul style="list-style-type: none"> Govt-led investment in intensification Localised services, amenities, businesses, places of employment Put a behavioural insights lens over all plans and decisions Co-design the growth everyone wants Tauranga to have/look like
Make shared and active modes more attractive	Facilities/services Culture/behaviour Speed/access restrictions Technology	<ul style="list-style-type: none"> Reliable, frequent, quality, cheap PT with good coverage of routes Cycleways, major cycle routes connecting key O/Ds Integrated transport planning Closing streets (some temporarily and some permanently) Speed restrictions and access restrictions On demand PT Ride sharing
Motivate people to travel differently	Pricing/incentives Governance Technology/TDM Educational/promotion	<ul style="list-style-type: none"> Congestion pricing, increase ownership costs, ban driving on a specific day Close roads and drop off zones for pedestrian priority and restrict car access Promote flexible working arrangements Education initiatives for schools and public about sustainable modes

Key Risks

- **Change of Government – change in policy direction to focus more on decarbonisation and explicit emissions reduction**
- **Industry capacity to deliver the anticipated investment above BAU**
- **Affordability and barriers to implementation - we need an output that is useful**
- **Political support – this is a complex story that we are telling, need to make sure it is clear and digestible, and highlights the opportunity, and risks if a BAU approach is taken**

Next Steps

- **Programme assessment:**

- **Step 1: Quantitative assessment of preferred option**

- **Step 2: Sensitivity of the envelope including BAU vs all in programme**

- **Reporting through Jan-Mar 2024**

- **Return to SLG as needed leading to formal decision in March/April 2024**

Discussion