



Governing Board Meeting – October 5, 2023, 1:00pm – 4:00pm. ** Remote / Virtual **

MEETING GOALS

The theme of today's meeting is to reaffirm and get grounded in HealthierHere's mission, vision, and values. Specifically, we will:

- 1) Further develop HealthierHere's mission and approach going forward; and
- 2) Receive an update on our policy/advocacy work

AGENDA

1:00 pm	1) Land Acknowledgement	Jolene Williams, HealthierHere
	2) Welcome <ul style="list-style-type: none"> Meeting Agenda and Goals 	Jeff Sakuma, Board President Betsy Lieberman, Board Vice-President John Kim, HealthierHere
1:05 pm	3) Consent Agenda (Action Item) <ul style="list-style-type: none"> Approval of September Meeting Minutes 	Jeff Sakuma, Board President Betsy Lieberman, Board Vice-President
1:10 pm	4) Equity Moment	Giselle Zapata-Garcia, Board Member
1:20 pm	5) CEO Report	John Kim, HealthierHere
1:30 pm	6) Executive Committee Update	Jeff Sakuma, Board President Betsy Lieberman, Board Vice-President
1:35 pm	7) Policy Update	John Kim, HealthierHere
1:45 pm	Public Comment	
1:50 pm	Break	
2:00 pm	8) Mission, Vision & Values Work Session	John Kim, HealthierHere
3:45 pm	9) Board Reflection on Today's Meeting	Jeff Sakuma, Board President Betsy Lieberman, Board Vice-President John Kim, HealthierHere
4:00 pm	Adjourn	

Next Meeting: November 2, 2023, 1-4pm <i>(Remote)</i>



Governing Board Meeting Summary

September 7, 2023, 1:00 p.m. – 4:00 p.m.

Hybrid Meeting, In-person at World Trade Center Seattle

Members Present: Swee May Cripe (CCV), Claudia D'Allegri (SeaMar Community Health Centers), , Ryan Gilbert (Seattle Indian Health Board), Junson Hu (Interlm Community Development Association), Betsy Lieberman (Betsy Lieberman Consulting), Zayeko Ngoma (AZISWA), Michael Ninburg (HEP), Semra Riddle (Sound Cities Association), Laurent Rotival (Cambia Health Solutions), Jeff Sakuma (City of Seattle), Ixtlixochitl Salinas White Hawk (Ancestral Sisterhood), Matias Valenzuela (Public Health), Jolene Williams (Snoqualmie Tribe), Andrea Yip (Seattle/King County Aging & Disability Services), Lisa Yohalem (HealthPoint), and Giselle Zapata-Garcia (Latinos Promoting Good Health).

Members Not Present: Jay Fathi (Molina Healthcare), Shelley Cooper-Ashford (Center for Multicultural Health), Jennifer Vickers (Bill & Melinda Gates Foundation), Mario Paredes (Consejo Counseling & Referral Services), and Denise Yu (Kaiser Permanente of WA),.

Staff: Graeme Aegerter, Christine Berch, Hannah Borneman, Monica De Leon, Tavish Donahue, Maria Escalera Maldonado, Marya Gingrey, Thuy Hua-Ly, Tony Ke, Bethlehem Kebret, John Kim, Madelyn McCaslin, Michael McKee, Catherine Seneviratne, and Christina Hulet (Consultant).

Guests: Mario Banuelos (Empower Next Generation), , Rim Cothren (Consultant), Veronica Flores (Atlantic Street), Travis Grady (Cowlitz Tribe), Candace Hunsucker (CHPW), Laura Johnson (United Health Care), and Chala Moore (Coordinated Care Health).

Governing Board Meeting

The Governing Board meeting, including board members, delegates, and the public, was called to order at 1:00 pm.

Welcome & Introductions

John Kim welcomed everyone, and Jeff Sakuma reviewed the agenda.

Board Business

Approval of the Minutes from August 3, 2023

The board reviewed and approved the August 3rd meeting minutes unanimously.

Abstentions: None

Equity Moment

We did not have an Equity Moment at the September meeting.



CEO Report

John Kim referred to the CEO report in the pre-read packet. John highlighted a variety of initiatives HealthierHere has engaged in and their effect in cross-sector collaboration, addressing disparities and reminded the Board about completing the Equity Definition and Guidelines Survey.

Executive Committee Update

Jeff Sakuma and Betsy Lieberman on behalf of the Executive Committee have decided for transparency they will be providing a brief report at the board meetings. Highlights include the following:

- Finance Committee approved an updated charter for our Finance & Audit Committee. See the Pre-Read Packet on page 17
- We're in the process of updating all our committee charters for good housekeeping.
- Encourage any board members who would like to serve on a committee to do so. Specifically, we're looking for additional people on our Finance and Executive Committees. If you're interested, please reach out to me or Betsy

Governance

Organizational Planning

John Kim provided a review of HealthierHere organizational planning. This review included near and mid-range goals. See highlights below.

- Staff
 - *Designing and implementing a new cultural charter*
 - *Institutionalizing policies, procedures, and practices*
 - *Staffing up to meet existing and emerging needs*
- Organization
 - *Building 501(c)3 infrastructure*
 - *Transferring operations from LLC to 501(c)3*
 - *Continue exploring development strategies to diversify revenue*
- Office
 - *Office space search and development of design specifications to mitigate barriers to return*
 - *Develop in-office policies to balance value of remote work against value of in-person work*
 - *Plan for ramp up of in-person opportunities for staff and board between now and office return*

Time was given for Q & A.



Public Comment

No comment.

Waiver 2.0 Requirements

John Kim gave a high-level overview of the Waiver 2.0 Requirements. Board members that attended in person were also able to play a game of MTP 2.0 Bingo with key words from the waiver. Highlights below:

- What is the Medicaid Renewal Waiver- MTP 2.0?
- Review of the goals for the 2.0 waiver
- Focus on HRSN's & what services they will include
- Community Based Hub Structure, Implementation Elements, and who will be the customers
- Review of current activities and priorities as well as what will be the future work of MTP 2.0

Time was given to board members to engage in conversations and ask questions. John Kim explained this is the initial conversation on the topic as the Board will continue to engage in conversations.

Fianance

Thuy Hua-Ly provided an overview of the budgets for the LLC and 501c3 as of June 30, 2023. Highlights below:

- Review of 2023 Administrative Budget Summary
- LLC project Budget Status
- C3 Statement of Activity and Financial Position

Thuy Hua-Ly then opened the time to answer any questions and or concerns board members had about the reports shared.

Board Reflection: Today's Key Takeaways

John Kim, Jeff Sakuma, and Betsy Lieberman thanked all our presenters and meeting attendees for the great conversation. Time was given back to meeting attendees to engage in meeting takeaways during the social hour that followed the meeting.

The meeting adjourned at 4 pm.



October 2023 Chief Executive Officer Report

Date: October 5, 2023

To: HealthierHere Governing Board and Community

From: John Kim

Dear Governing Board,

I enjoyed meeting many of you in person for the first time at our September Governing Board meeting. The energy in the room was palpable, and I appreciated the ideas and thoughtfulness everyone brought to our shared table. See photos from the gathering in our [recent newsletter](#).

In order to launch the Community Hub by July 2024, we are ramping up the planning process.

- We are delighted that Tavish Donahue has agreed to be our new Community Hub Director. In that role, among other duties she will be responsible for overseeing the Care Connect 2.0 workstream as well as driving the MTP 2.0 Community Hub development.
- We will be working diligently to fill vacant positions as well as creating and filling new positions required to stand up and operate the Hub.
- We continue to work through the Coalition of ACHs to ensure that the payment protocols between Health Care Authority (HCA) and the Centers for Medicare & Medicaid Services (CMS) are appropriate from the ACH perspective and to prepare for contract negotiations with HCA.

Now one quarter into my role as CEO of HealthierHere, I am seeing an organization that is moving forward after a period of uncertainty. As pieces fall into place and other pieces come into focus, our path forward becomes clearer. Not all of what got us here is going to take us where we need to go. This means that many changes will have to be made and change is always challenging. Being laser-focused on the populations we serve and how our work could improve their lives is a way we can look beyond our own discomfort and move forward.

Please see below for more updates from across HealthierHere.

Cross-Sector Collaboration

HealthierHere and our partner [Chinese Information and Service Center](#) were thrilled to recently host the U.S. State Department's Special Advisor on International Disability Rights, [Sara Minkara](#), and her team to share about our collaborative efforts here in King County. During the site visit, we explored and exchanged promising practices around cross-sector collaboration, advancing equity, community innovation, and disability inclusion.

Learn more about Special Advisor Minkara and her work in this [CBS News video](#).



Addressing Disparities

The HealthierHere Community Hub will be a central component of MTP 2.0 and a crucial mechanism for tracking and addressing health disparities in King County. We are now interviewing for a second [Referral Specialist](#) and have hired a [Training and Support Specialist](#) to continue building our team as we prepare for the MTP 2.0 Hub. The Community Hub team has also begun using a new work planning tool developed by [Uncommon Solutions](#) and the [Washington State Department of Health](#) for broader planning purposes.



Equity in Process and Effect

Last month, I was thrilled to represent HealthierHere at the [Re-Imagining Behavioral Health: Race, Equity and Social Justice Conference](#) hosted by the Harborview Behavioral Health Institute. At my plenary session entitled “Equity in Process and Effect: At the Intersection of ‘Nothing Without Us’ and ‘Meet People Where They Are’”, I had the opportunity to share lessons learned from HealthierHere’s approaches to building trustful relationships, centering community voices, and sharing power in service of advancing every day and long-range goals around health equity.

System Transformation

HealthierHere is beginning work on an inclusive and transparent data governance process which involves transitioning from the current process focused on the Connect2 Community Network (C2CN) to coordinating how data is collected and used across all of HealthierHere’s projects. We will also seek consultant support to address Tribal Data Sovereignty.

Additionally, the C2CN is currently creating a roadmap for adding additional partners, and integrating the platforms they use now or as users of Connect2 Coordinator (which provides Secure cloud-based access for participating organizations). We are also planning for updates to the Resource Directory to include additional King County-specific resources and processes for custodianship.

For the C2CN Resource Directory, we are currently finalizing development completion and are planning for stewardship, publishing, training, and user support. If you or anyone from your organization is interested in joining the **Connect2 Community Network Resource Directory Workgroup** to help co-design and make recommendations for strategy and governance, [please register for the bi-weekly meetings](#).

HealthierHere Internal Operations

We are continuing our work with BeCulture to create a culture development plan that will support our collaborative commitment to building an equitable, thriving growth environment at HealthierHere. Staff were able to nominate themselves and/or others to participate in a Culture Design Team that will collaborate with HealthierHere’s leadership team to deliver a Culture Charter, which are expectations that operationalize organizational values.



The Design Team is made up of people from across the organization who represent their unique perspectives and will help share information with/from their teams. This Design Team will incorporate reflections from a staff survey about organizational culture into their decision-making and is committed to contributing to collective learning on behalf of the organization.

Thank you all for your continued engagement. I look forward to deepening our work together in the coming months.

Sincerely,

John Kim

CEO, HealthierHere



HealthierHere

Committee & Workgroup Rosters

9 of 18

Community & Consumer Voice Committee (CCV)

Meets the 4th Monday of each month at 1:30pm-3:30pm

Joe Chrasti	IAF Northwest/Health Equity
Gladis Clemente	Promotora Comunitaria South Park
Shelley Cooper-Ashford	Center for Multicultural Health
Shantel Davis	Peoples Harm Reduction Alliance
Michelle DiMiscio	Community Health Workers KC
Lisa Floyd	KC Department of Community and Human Services
Dorothy Gibson	Sound Alliance/AF
Riham Hashi	Living Well Kent
Shamso Issak	Living Well Kent
Elizabeth Kimball	Public Health Seattle/KC
Guo Liao	Asian Counseling & Referral Service
AJ McClure	Global to Local
Hani Mohamed	SKC Public Health
Sonia Morales	Molina Health Care
Cicily Nordness	Seattle Housing Authority
Janelle Okorogu	Center for Multicultural Health
Hallie Pritchett	Lake Washington Institute of Technology
Isabel Quijano	Promotora Comunitaria South Park
Jihan Rashid	Community Member
Marguerite Ro	AARP Washington
Julie Romero	Neighborhood House
Nadine Shiroma	Hepatitis B Foundation
Christine Stalie	DOH & Washington Immigrant Network
Michael Ninburg	Hepatitis Education Project
Laura Titzer	Northwest Harvest
Janet Zamzow Bliss	Community Member
Giselle Zapata-Garcia	Latinos Promoting Good Health

Staff: Marya Gingrey, Abriel Johnny

Executive Committee (EC)

Meets the 3rd Friday of every month at 8:30am-10:00am

Shelley Cooper-Ashford	Center for MultiCultural Health
Betsy Lieberman (Board Vice President)	Affordable and Public Housing Group
Mario Paredes	Consejo
Semra Riddle	Lake Forest Park City Council
Jeff Sakuma (Board President)	City of Seattle, Human Services Dept.

Staff: Thuy Hua-Ly & Christina Hulet

Finance Committee (FC)

Meets the 3rd Thursday of each month at 3:30 pm-5 pm

Janine Childs	Neighborcare
David DiGiuseppe	Community Health Plan of WA
Pam Gallagher	Swedish Hospital
Travis Grady	Cowlitz Tribal Health
Hiroshi Nakano (co-chair)	Valley Medical
Mario Paredes	Consejo Counseling & Referral Service
Karen Spoelman	King County DCHS - BHRD
Semra Riddle	Lake Forest Park City Council

Staff: Thuy Hua-Ly & Christine Berch

Indigenous Nations Committee (INC)

Meets monthly

Colleen Chalmers	Chief Seattle Club
Craig Dee	Fred Hutchinson
Matt EchoHawk - Hayashi	Headwater People
Travis Grady	Cowlitz Tribal Health
Camie Goldhammer	UIATF - Doula program
Sacena Gurule	Cowlitz Tribal Health
Christian Hogan	Unkitawa
Leslie Jimenz	KC Public Health - Environmental Health
Jessica Juarez-Wagner	United Indians of All Tribes Foundation
Ellany Kayce	Nakani Native Program

Committee & Workgroup Rosters

Sara Marie Ortiz	Highline Public Schools - Native Education
Jeff Smith	Nakani Native Program
My-le Tang	Dept of Commerce - Tribal Homeless Youth
Raven Twofeathers	
Ixtli White Hawk	Unkitawa

Chair: Vacant

Staff: Abriel Johnny

Connect2 Community Network Advisory Group

Meets every other month

Tashau Asefaw	Community Health Plan of WA
Modester Chatta (co-chair)	Association of Zambians in Seattle, WA
Barbara de Michele (co-chair)	Issaquah City Council
Joanne Donahue	Sound Generations
Jon Ehrenfeld	Seattle Fire Department
Allie Franklin	Harborview
Michelle Glatt	HealthPoint
Donald Lachman	Westcare WA/WA Serves
Joceyln Lui	Asian Counseling & Referral Service
Sara Mathews	Premera
Martha Lucas	WA State Coalition of African Community Leaders
Thuy Hua-Ly	HealthierHere
Peter Muigai	Pamoja Christian Church
Michael Myint	MultiCare
Gary Renville	Project Access Northwest
Marcy Miller	King County
Michelle McDaniel	Crisis Connections
Marguerite Ro	AARP Washington
Lina Stinson-Ali	WA State Coalition for African Community Leaders
Sally Sundar	YMCA of Greater Seattle
Cody West	Peer Seattle
Kim Wicklund	Kaiser Permanente
Andrea Yip	Aging & Disability Services

Staff: Thuy Hua-Ly, Michael McKee, & Christina Hulet

Integration Assessment Workgroup

Meets the 1st Monday of each month at 2:30pm-4 pm

Liz Baxter	North Sound ACH
Dee Brown	United Health Care
Miranda Burger	Olympic Community Health

Tory Gildred	Molina
Jennie Harvell	HCA
Michael McKee	HealthierHere
Jessica Molberg	Coordinated Care
Colette Rush	HCA
Caitlin Safford	Amerigroup
John Schapman	North Sound ACH
Audrey Silliman	Coordinated Care
Lindsay Knaus	North Sound ACH
Celeste Schoenthaler	Better Health Together ACH
Tawnya Christiansen	Community Health Plan of Washington
Mattie Osborn	Amerigroup
Andrea Ray	United Health Care
Siobhan Brown	Community Health Plan of WA
Mary Franzen	HCA
Marc McManus	United Health Care
Sarah Bolling Dorn	Better Health Together ACH

Tri-Chairs: Tory Gildred, Michael McKee, Colette Rush

Staff: Diana Bianco & Cathy Kaufman, Artemis Consulting

Care Coordination Transformation Committee

Meets monthly

Paul Park	Solid Ground
Patrick Joseph	SSKANA
Risho Sapano	Mother Africa
Sean Soth	Evergreen Treatment Services
Dan Floyd	Behavioral Health and Recovery Division
Olivia Hood	UW Department of Emergency Medicine
Travis Grady	Cowlitz
Mike Wong	City of Seattle
Andrea Yip	City of Seattle
Dicken Leung	International Community Health Services
Shannon Baker	Community Health Plan of Washington

Staff: Madelyn Devoe, Michael McKee, Anne Farrell-Sheffer

Who	Purpose	Highlights	What's Next
Governing Board (GB, Board)	<ul style="list-style-type: none"> Steward the organization's overall mission and strategic plan Assume fiduciary responsibility/single point of accountability, including financial decision-making authority for demonstration projects and fund allocations Hire, fire and evaluate the Executive Director (ED) Maintain updated operating agreements and bylaws Monitor organizational and project performance Appoint Governing Board members Represent and communicate HH's work to the public Review and approve consumer/community engagement plan Ensure alignment with regional health needs and priorities 	<p>September Agenda</p> <ul style="list-style-type: none"> Review the Medicaid Transformation Project/Waiver 2.0 requirements; Begin HealthierHere's organizational/strategic planning process; and Review our 2023 2nd quarterly financial reports. 	<p>October Agenda</p> <ul style="list-style-type: none"> Further develop HealthierHere's mission and approach going forward Receive an update on our policy/advocacy work <p>Next Meeting: November 2</p>
Executive Committee (EC)	<ul style="list-style-type: none"> Support the ED in achieving organizational goals Oversee ED selection, compensation, and evaluation Act on behalf of the Governing Board in cases of emergency or when urgent decisions are needed Approve expenditures/contracts between \$100-\$500K not included in the board-approved budget as needed Oversee board member recruitment and selection process 	<p>September Agenda</p> <ul style="list-style-type: none"> 2023 Strategic Planning & 2024 Retreat Update Finance Committee charter Updates: Privacy policy, Culture charter, Return to office Review September GB draft agenda 	<p>October Agenda</p> <ul style="list-style-type: none"> TBD <p>Next Meeting: October 13</p>

Who	Purpose	Highlights	What's Next
	<ul style="list-style-type: none"> Oversee board governance (e.g., committee structure, bylaws) Support HH's future sustainability and the development of key initiatives such as the Equity & Wellness Fund Approve state-required reports 		
Finance Committee (FC)	<ul style="list-style-type: none"> Oversee HH's budgeting, financial monitoring, internal control processes and financial policies and procedures Ensure adequate protection of HH's assets Oversee distribution of funds to partnering organizations and for investment priorities Ensure HH is meeting requirements for state, provider, and other contracts Oversee/coordinate with Funds Flow Workgroup Facilitate value-based payment 	<p>September Agenda</p> <ul style="list-style-type: none"> The committee discussed the identification of HealthierHere's new Treasurer role, development of the HealthierHere Investment Policy, and initial planning of the 2023 Administrative budget. 	<p>October Agenda:</p> <ul style="list-style-type: none"> Review the draft investment policy Review draft of 2024 administrative budget. <p>Next Meeting: October 26</p>
Community & Consumer Voice Committee (CCV)	<ul style="list-style-type: none"> Proactively engage communities and beneficiaries to co-design and embed equity in HH's work Engage and support community-based organization (CBO) partners and build CBO capacity Actively recruit and support community members serving on the Board/committees Provide input into and help design the community engagement plan Gather data/information on the experience of Medicaid members 	<p>September Agenda:</p> <ul style="list-style-type: none"> INC reviewed the work done in 2023 Discussed the process of developing the 2024 workplan. Started the process for Committee Charter review 	<p>October Agenda:</p> <ul style="list-style-type: none"> Continue the conversation of both the workplan for 2024 & the Committee Charter review and revisions. <p>Next meeting: October 23</p>

Who	Purpose	Highlights	What's Next
	<ul style="list-style-type: none"> Monitor results and ensure accountability/transparency with communities 		
Indigenous Nations Committee (INC)	<ul style="list-style-type: none"> Proactively engage American Indian/Alaska Native/Indigenous (AI/AN/I) community and beneficiaries to co-design and embed equity in HH's work Engage and support AI/AN/I serving community-based organization (CBO) partners and build CBO capacity Actively recruit and support AI/AN/I community members serving on the Board/committees Provide input into and help design the tribal engagement plan Gather data/information on the experience of Medicaid members Monitor results and ensure accountability/transparency with community 	<p>Jointly the INC & CCV</p> <ul style="list-style-type: none"> See CCV entry 	<p>Jointly the INC & CCV</p> <p>See CCV entry</p>

Who	Purpose	Highlights	What's Next
Connect2 Community Network Workgroups	<p>Community Information Exchange (CIE) Collaborative:</p> <ul style="list-style-type: none"> Collaborative members will work together to establish a community-led governance structure and guide the development of a CIE <p>Network Partners Workgroup (NP):</p> <ul style="list-style-type: none"> Develop shared long-term CIE requirements and implementation plan in consultation with Legal Framework and Data & Technology Workgroups <p>Legal Framework and Data and Technology Workgroups (LDT):</p> <ul style="list-style-type: none"> Develop shared long-term CIE requirements and implementation plan in partnership with Network Partners Workgroup 	<p>CIE AG Meeting</p> <ul style="list-style-type: none"> Michael Mckee provided an overview of the MTP renewal waiver with focus on the intersections between the Community Hub and CIE Anne Farrell-Sheffer shared the CIE timeline with major milestones through June of 2024. The group agreed to meet on ad hoc basis with the meetings focus on providing input and guidance to key decisions 	<p>CIE AG Meeting</p> <ul style="list-style-type: none"> Guidance for next steps with CIE integration Discuss the AG role in MTP 2.0 implementation <p>Next meeting: November 21</p> <p>1st Ad Hoc Committee Meeting: October 21</p> <p>Training Workgroup Meeting: October TBD</p>
Integration Assessment Workgroup	<p>Supports statewide implementation of a standardized tool to assess level of integration for outpatient primary care and behavioral health agencies. Includes representatives from HCA, MCOs, & ACHs to:</p> <ul style="list-style-type: none"> Identify a tool to be implemented statewide Make recommendations to HCA on implementation and timeline 	<p>WA-ICA Agenda:</p> <ul style="list-style-type: none"> The WA-ICA workgroup did not meet in the month of September due to transitions in funding and the work is currently paused until further notice. 	<p>WA-ICA Agenda:</p> <ul style="list-style-type: none"> Work on HOLD, this will be the committee's last report until further notice. <p>Next Meetings: TBD</p>

Who	Purpose	Highlights	What's Next
	<ul style="list-style-type: none"> • Make recommendations to HCA on data collection, analysis, reporting, and data sharing • Make recommendations to HCA on quality improvement structure and areas of focus including training, TA, practice coaching, etc. to help providers advance along the continuum of integrated care • Oversee launch of WA-ICA 		
Care Coordination Transformation Committee	<p>The Care Coordination Transformation Committee (CCTC) provides knowledge and perspective across sectors involved in care coordination in King County to:</p> <ul style="list-style-type: none"> • lend context about the current state of care coordination as well as priority areas of focus for system transformation • help shape the future direction of HealthierHere's care coordination work • inform how HealthierHere engages partners in this work • inform a Care Coordination Strategic Plan for King County and participate in ongoing thought partnership regarding the implementation and evaluation of the Strategic Plan. 	<p>September Agenda</p> <ul style="list-style-type: none"> • Discuss the MTP Renewal Waiver updates and opportunities for strategic care coordination system transformation work and for the build of the Community Hub. 	<p>October Agenda</p> <ul style="list-style-type: none"> • Discuss the approach for building the Community Hub and approach for broader strategic care coordination system transformation. <p>Next Meetings: October 23</p>



HealthierHere

Our Mission

Eliminate health disparities and improve the health and well-being of all people in King County through innovative, cross-sector collaborations.

Our Vision

All people in King County are healthy and achieve their optimal physical, mental, and social well-being.

Our Values

Equity

HealthierHere leads with equity. We work to eliminate disparities in health and well-being and address the current power dynamic and structural racism in our healthcare system.

Community

We ensure community members have what they need to engage effectively and develop formal, ongoing feedback processes for those making decisions to respond to and take action on consumer/community recommendations.

Partnership

We take a multi-sector, multi-pronged approach to make systemic change at the local, state, and federal levels. No one participant or sector controls the direction, agenda, and decision-making.

Results

HealthierHere works to improve health outcomes across King County, with a particular focus on health equity and prioritizing resources and efforts toward those most marginalized, and implementing strategies that can scale for broader population health impact.

Innovation

We are committed to fundamental system transformation, prioritizing strategies that improve healthcare delivery and address population health, prevention, and the social determinants of health.

Glossary of Terms

ACH	Accountable Community of Health
AI/AN	American Indian/Alaska Native
AIM	Analytics, Interoperability, and Measurement, part of the Health Care Authority
AIMS	Advancing Integrated Mental Health Solutions, part of University of Washington
AMDG	Agency Medical Directors' Group
BHO	Behavioral Health Organization
BMI	Body Mass Index
BRFSS	Behavioral Risk Factor Surveillance System
CIE	Community Information Exchange
CMS	Centers for Medicare & Medicaid Services
C2C	Connect2 Community
CBO	Community-Based Organizations
CCM	Chronic Care Model
CCV	Community/Consumer Voice Committee
CDP	Chronic Disease Prevention and Control Project
CDR	Clinical Data Repository
CEO	Chief Executive Officer
CHARS	Comprehensive Hospital Abstract Reporting System
CHW	Community Health Worker(s)
CLS	Community Learning Sessions
CMCH	Center for Multi-Cultural Health
CMS	Centers for Medicare & Medicaid Services
DAST	Drug Abuse Screening Test
DCHS	Department of Community and Human Services
DPC	Demonstration Project Committee
DPP	Diabetes Prevention Program
DSHS	Department of Social and Health Services
DSRIP	Delivery System Reform Incentive Payment
DT	Design Team
DY1	DSRIP Year 1
ED	Emergency Department
EHR	Electronic Health Record
FIMC	Fully Integrated Managed Care
FFS	Fee-For-Service
FPL	Federal Poverty Level
FQHC	Federally Qualified Health Centers
GAD	Generalized Anxiety Disorder
G2P	Guidelines to Practice
HCA	Health Care Authority
HCP LAN	Health Care Payment Learning & Action Network
HHSTP	Health and Human Services Transformation Plan
HIE	Health Information Exchange
HIT	Health Information Technology
HKCC	Healthy King County Coalition
HUD	U.S. Department of Housing and Urban Development
ICA	Integrated Care Assessment
IDC	Integration Design Committee
IHCP	Indian Health Care Provider

ILC	Interim Leadership Council
IOM	Institute of Medicine
IPT	Investment Prioritization
IT	Information Technology
ITU	Indian Health Service, tribally operated, or urban Indian health program
JAMA	Journal of the American Medical Association
KCACH	King County Accountable Community of Health
LEAD	Law Enforcement Assisted Diversion
LGBT	Lesbian, Gay, Bisexual, and/or Transgender
LOI	Letter of Intent
MAT	Medication Assisted Treatment
MCO	Managed Care Organization
MeHAF	Maine Health Access Foundation
MHIP	Mental Health Integration Program
MIDD	Mental Illness and Drug Dependency
MOU	Memorandum of Understanding
MTP	Medicaid Transformation Project(s)
MVP	Medicaid Value-Based Purchasing
ODU	Opioid Use Disorder
P4P	Pay-for-Performance
P4R	Pay-for-Reporting
PAL	Partnership Access Line
PCORI	Patient-Centered Outcomes Research Institute
PCP	Primary Care Provider
PHSKC	Public Health – Seattle & King County
PIMH	Partnership for Innovation in Mental Health
PMD	Performance Measurement and Data
PMP	Prescription Monitoring Program
PRISM	Predictive Risk Intelligence System
PSH	Permanent Supportive Housing
QBS	Quality Benchmarking System
RHIP	Regional Health Improvement Plan
RHNI	Regional Health Needs Inventory
SAMHSA	Substance Abuse and Mental Health Services Administration
SBIRT	Screening, Brief Intervention, and Referral to Treatment
SCORE	South Correctional Entity
SIHB	Seattle Indian Health Board
SIM	State Innovation Model(s)
SUD	Substance Use Disorder
TA	Technical Assistance
TSP	Transition Support Program
UIHI	Urban Indian Health Institute
US	United States
VBP	Value-Based Payment
VOCAL-WA	Voices of Community Activists and Leaders, Washington State Chapter
WAC	Washington Administrative Code
WSHA	Washington State Hospital Association
WSMA	Washington State Medical Association