



Governing Board Meeting – September 7, 2023, 1:00pm – 4:00pm.

** In Person with Virtual Option **

MEETING GOALS

The theme of today's meeting is to lay the foundation for HealthierHere's organizational planning and waiver implementation through the rest of 2023 and into 2024. Specifically, we will:

- 1) Review the Medicaid Transformation Project/Waiver 2.0 requirements;
- 2) Begin HealthierHere's organizational/strategic planning process; and
- 3) Review our 2023 2nd quarterly financial reports.

AGENDA

1:00 pm	1) Land Acknowledgement	Laurent Rotival, HealthierHere
	2) Welcome <ul style="list-style-type: none"> Meeting Agenda and Goals 	Jeff Sakuma, Board President Betsy Lieberman, Board Vice-President John Kim, HealthierHere
1:05 pm	3) Consent Agenda (Action Item) <ul style="list-style-type: none"> Approval of August Meeting Minutes 	Jeff Sakuma, Board President Betsy Lieberman, Board Vice-President
1:10 pm	4) Equity Moment	Denise Yu, Board Member
1:20 pm	5) CEO Report	John Kim, HealthierHere
1:30 pm	6) Executive Committee Update <ul style="list-style-type: none"> Finance & Audit Committee Charter Committee Assignments/Openings 	Jeff Sakuma, Board President Betsy Lieberman, Board Vice-President
1:35 pm	7) Organizational Planning	John Kim, HealthierHere
2:20 pm	Public Comment	
2:25 pm	Break	
2:35pm	8) Waiver 2.0 Requirements	John Kim & Thuy Hua-Ly, HealthierHere
3:20 pm	9) Financial Reports <ul style="list-style-type: none"> 2023 Q2 Financials for HealthierHere's LLC and 501c3 Entities 	Thuy Hua-Ly, HealthierHere

3:45 pm	10) Board Reflection on Today's Meeting	<i>Jeff Sakuma, Board President</i> <i>Betsy Lieberman, Board Vice-President</i> <i>John Kim, HealthierHere</i>
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4:00 pm	Adjourn Official Board Meeting
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4:00 - 6:00 pm	Mixer / Social Hour for Board Members & Staff
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Next Meeting: October 5, 2023, 1-4pm (<i>Hybrid</i>)



Governing Board Meeting Summary

August 3, 2023, 1:00 p.m. – 4:00 p.m.

Video Conferencing

Members Present: Swee May Cripe (CCV), Claudia D'Allegri (SeaMar Community Health Centers), Jay Fathi (Molina Healthcare), Ryan Gilbert (Seattle Indian Health Board), Junson Hu (Interlm Community Development Association), Betsy Lieberman (Betsy Lieberman Consulting), Zayeko Ngoma (AZISWA), Michael Ninburg (HEP), Semra Riddle (Sound Cities Association), Laurent Rotival (Cambia Health Solutions), Jeff Sakuma (City of Seattle), Matias Valenzuela (Public Health), Jolene Williams (Snoqualmie Tribe), Andrea Yip (Seattle/King County Aging & Disability Services), Lisa Yohalem (HealthPoint), Denise Yu (Kaiser Permanente of WA), and Giselle Zapata-Garcia (Latinos Promoting Good Health).

Members Not Present: Shelley Cooper-Ashford (Center for Multicultural Health), Jennifer Vickers (Bill & Melinda Gates Foundation), Mario Paredes (Consejo Counseling & Referral Services), and Ixtlixochitl Salinas White Hawk (Ancestral Sisterhood).

Staff: Graeme Aegerter, Christine Berch, Monica De Leon, Alexis Desrosiers, Tavish Donahue, Maria Escalera Maldonado, Marya Gingrey, Thuy Hua-Ly, Tony Ke, Bethlehem Kebret, John Kim, Madelyn McCaslin, Michael McKee, Rogelio Mogollan and Christina Hulet (Consultant).

Guests: Jeralee Anderson (City of Redmond), Tawnya Christiansen, Rim Cothren, Sue Eastman, Veronica Flores (Atlantic Street), Mary Franzen, Michelle Glatt, Yui Hashimoto, Jeremy Hoog, Maria Jimenez, Laura Johnson (United Health Care), Amanda Kay, Kat Latet, Laurel Lee, Terry Lee, Kazia Mermel, Kayla Rodriguez, Courtney Ward, and Yade Yan.

Governing Board Meeting

The Governing Board meeting, including board members, delegates, and the public, was called to order at 1:00 pm.

Welcome & Introductions

John Kim welcomed everyone, and Jeff Sakuma reviewed the agenda.

Board Business

Approval of the Minutes from June 1, 2023

The board reviewed and approved the June 1st meeting minutes unanimously. With two amendments: Swee May Cripe represents the CCV not Best Start for Kids, and grammatical errors to the Equity moment.

Abstentions: Claudia D'Allegri, Lisa Yohalem, Matias Valenzuela.



CEO Report

John Kim referred to the CEO report in the pre-read packet. John expressed gratitude to Board member Semra Riddle, last minute HealthierHere was tapped to serve as a moderator for Senator Cantwell at the fourth Fentanyl listening session.

Time was given to Semra Riddle to share her thoughts on the experience.

Equity Moment

Junson Hu shared the meeting equity moment. Junson wanted to start his equity moment with an experience he had at a clinic. Junson explained he met a parent who was not able to cover vaccination for their child. The family was offered the Childhood Vaccine Program which covers all vaccination for children under the age of 19 yrs old. Junson expressed his gratitude in being able to see first hand how the advancement of childhood vaccination has advanced and felt grateful to be able to have witnessed first-hand this moment.

Governance

Board Member Appointments

Betsy Lieberman provided an overview of one Governing Board Appointment- CBO/SDOH Seat.

- Marguerite Ro

The Executive Committee recommends the Board approve the appointment. More information can be found in the pre-read packet starting on page 18. Time was given for Q & A.

The board unanimously voted to approve the Board Appointment.

Abstentions: None

DM: Updated Executive Committee Charter

Jeff Sakuma provided an overview the Executive Committee is bringing forward an updated EC charter for the Board's consideration

- Much of the charter remains unchanged; however, there were some sections the Committee recommends we update.
- You can see a full list of changes in the decision memo in pre-read packet.

Highlights include:

- Updating language around the committee's purpose;
- Stating the importance of Tribal voice in the principles;
- Adding some responsibilities to the committee (e.g., around long-term sustainability, investment policies, serving as the Policy Committee); of note, the committee has been doing several of these in practice but wasn't formalized in



- the charter; and
- Updating language based on recent bylaw changes (e.g., around Officer appointments)

The Executive Committee recommends the updated Executive Committee Charter.

The board unanimously voted to approve the Executive Committee Charter.

Abstentions: None

Health Literacy Project: Community Impact & Learnings

Marya Gingrey introduced the Health Literacy team from HealthierHere and Public Health Seattle King County. Their presentation will consist of where we started, where we are and where we hope to be. Highlights below:

- Overview of Health Literacy Definitions
- Program background
- Project Partners
- Program Activities
- Review of the program key findings: Successes/ Challenges.

Time was given to Matias Valenzuela and Amanda Kay to share their thoughts on why they chose to partner with HealthierHere and where do we go from here.

The meeting attendees were divided into breakout groups to engage in discussion. The question the groups were asked to answer was the following:

“What opportunities exist in your organization and our region to support and advance health literacy?”

Group was called back to main room and time was given for people to share what was a highlight of their discussion.

Public Comment

No comment.

Innovation Funds- Testing Models for Integrated Care

Michael McKee provided a high-level overview and introduced guests. Highlights below:

- HealthPoint and Valley Cities: “Shared Care Between Community Mental Health and Primary Care”



- DESC and CHPW: “Co-Designing a Low-Barrier MAT Benefit”

The meeting attendees were divided into breakout groups to engage in discussion. The question the groups were asked to answer was the following:

“Sustaining whole person integrated care, particularly for people with complex health and related social needs, can be challenging. What are 1-2 things about today’s presentations that were particularly exciting to you and why?”

The group was called back to the main room. Michael expressed his gratitude to all the presenters, and group facilitators.

Next steps, breakout group notes will be provided to Board members once they are completed.

Board Reflection: Today’s Key Takeaways

John Kim and Betsy Lieberman thanked all our presenters and meeting attendees for the great conversation. Time was given to everyone to share anything they took away from the meeting. Highlights below:

- Relationships and continuity of care with our PCP. But also how do we educate individuals to engage and sustain that relationships.
- Performance based contracts: having a pilot of bundle payments for BH
- Concierge medicine; we are able to provide services that normally would not be paid for. Such as wound care, helping someone get new socks, or other necessities that are not currently being met by our current health system.
- Whole person care: relationship building/ outreach, built trust.
- Innovations: Sen. Cantwell was looking for these types of innovations mentioned at this meeting

The meeting adjourned at 3:56 pm.



September 2023 Chief Executive Officer Report

Date: September 7, 2023

To: HealthierHere Governing Board and Community

From: John Kim

Dear Governing Board Members,

I hope you all have been enjoying the gifts of summertime in the Pacific Northwest.

On September 7th, we will come together for our first in-person governing board meeting in over three years. I look forward to seeing you all for this celebration of the people and relationships that make HealthierHere so vibrant and uniquely positioned to create change as a cross-sector convener. Certain near-term realities are starting to come into focus that will require changes to our staffing and infrastructure needs. We want to meet those needs with an eye toward HealthierHere's mid-range and long-term aspirations and the strategies we will develop to achieve them. In the coming months, we plan to dedicate more time to having generative conversations that will help ensure our mission, vision, and values are still relevant and will continue to be so as we look forward.

We are now embarking on the journey of planning for Medicaid Transformation Project (MTP) 2.0. The coalition of ACHs continues to align our efforts and advocacy with the Health Care Authority as the final terms and conditions of our contract are finalized. Amidst the waiver planning, we must keep our sights set on horizons beyond MTP. It's time to envision all the things HealthierHere can be, and what we can achieve with, by, and for our communities. I am inspired by the collective wisdom of this board. Please bring your insights, expertise, and bold ideas to the table as we chart our path ahead.

Here, I'd like to highlight a variety of initiatives HealthierHere engages in that represent the breadth of our work and capabilities.

Cross-Sector Collaboration

HealthierHere is an active partner in [CHW CARE](#), a three-year cross-sector initiative funded by the [Centers for Disease Control and Prevention](#) to **train, deploy, and engage community health workers (CHW) in King County**. HealthierHere serves on workgroups related to communications and data,



drawing on our in-house expertise to inform strategy, co-develop resources, and amplify [learnings](#) and [successes](#) upstream – with the goal of scaling and sustaining the CHW model in our region and beyond.

Addressing Disparities

From the earliest days of the pandemic, we saw the [disproportionate impacts of COVID-19](#) on certain King County communities. As previously shared, HealthierHere implemented Care Connect 1.0 with funding from WA Department of Health to ensure that community members were supported through successful completion of quarantine periods. [Read our latest blog post](#) to see stories and highlights from Care Connect 1.0.

Even after the end of the Public Health Emergency, individuals and families continue to face challenges to their well-being and recovery due to the pandemic. In July 2023 HealthierHere's [Community Hub](#) launched Care Connect 2.0, again funded by the WA Department of Health. The program supports people in King County impacted by the pandemic – in particular, those struggling to recover from its health, economic, and social effects.

Equity in Process and Effect

For the third year in a row, Healthierhere is offering to members of staff, board, and committees the opportunity to participate in [Wrestling with the Truth of Colonization](#). This training and community organizing initiative developed by the [Industrial Areas Foundation](#) focuses on the impacts and history of relationships between dominant society and Indigenous Peoples; it aims to eliminate systemic barriers in current dominant structures by creating conditions that protect and expand Indigenous sovereignty while creating racial equity for all. The learnings, personal reflections, and recommended actions from the initiative continue to inform HealthierHere's work around [equity](#), decolonization, and anti-racism.

As part of HealthierHere's commitment to the process and of effects of equity, we recently launched our [Equity Definition and Guidelines Survey](#), which asks all the bodies of HealthierHere to honestly evaluate HealthierHere's implementation of its equity principles. Honest feedback will allow HealthierHere to understand where our equity strengths are and where our areas of improvement and growth reside. All of the information received in the survey will inform our Equity implementation plans for the organization.

Please see your emails for more information about the survey, which closes on Friday, September 22nd, 2023.



System Transformation

The [Connect2 Community Network](#) (C2CN) continues to make progress in bringing together disparate systems to better serve the health and social service needs of our community. After two years of community-centered co-design, planning, and building a Community Information Exchange (CIE) for King County, C2CN conducted its soft launch in the spring, which included publication of its [Privacy Policy](#).

The C2CN technology interface, which is currently in testing, will allow HealthierHere and its [contractors under Care Connect](#) to share information collected in Care Coordination Systems (CCS) in order to make bi-directional referrals beyond the boundaries of the Care Connect program.

If you are interested in learning more, please feel free to join us for the next Network Partner Workgroup meeting on Wednesday, September 20th at 10 AM – [register here](#).

HealthierHere Internal Operations

With growing staff and the need for more in-person interactions, HealthierHere is making plans to return to a dedicated office space. We are eyeing a hybrid work arrangement for staff beginning sometime in 2024. After three years of fully remote operations, we understand this change will impact staff's lives. We are engaging with all staff members to understand and address their needs and visions to collaboratively plan for this transition. Our goal is to strengthen our organization and network, and position HealthierHere for success for years to come.

* * *

I look forward to seeing you all in-person at our September Governing Board meeting to build relationships and begin the conversations that will help guide our organization into a bright future.

Sincerely,

John Kim, CEO, HealthierHere

Committee & Workgroup Rosters

Community & Consumer Voice Committee (CCV)

Meets the 4th Monday of each month at 1:30pm-3:30pm

Joe Chrasti	IAF Northwest/Health Equity
Gladis Clemente	Promotora Comunitaria South Park
Shelley Cooper-Ashford	Center for Multicultural Health
Shantel Davis	Peoples Harm Reduction Alliance
Michelle DiMiscio	Community Health Workers KC
Lisa Floyd	KC Department of Community and Human Services
Dorothy Gibson	Sound Alliance/AF
Riham Hashi	Living Well Kent
Shamso Issak	Living Well Kent
Elizabeth Kimball	Public Health Seattle/KC
Guo Liao	Asian Counseling & Referral Service
AJ McClure	Global to Local
Hani Mohamed	SKC Public Health
Sonia Morales	Molina Health Care
Cicily Nordness	Seattle Housing Authority
Janelle Okorogu	Center for Multicultural Health
Hallie Pritchett	Lake Washington Institute of Technology
Isabel Quijano	Promotora Comunitaria South Park
Jihan Rashid	Community Member
Marguerite Ro	AARP Washington
Julie Romero	Neighborhood House
Nadine Shiroma	Hepatitis B Foundation
Christine Stalie	DOH & Washington Immigrant Network
Michael Ninburg	Hepatitis Education Project
Laura Titzer	Northwest Harvest
Janet Zamzow Bliss	Community Member
Giselle Zapata-Garcia	Latinos Promoting Good Health

Staff: Marya Gingrey, Abriel Johnny

Executive Committee (EC)

Meets the 3rd Friday of every month at 8:30am-10:00am

Shelley Cooper-Ashford	Center for MultiCultural Health
Betsy Lieberman (Board Vice President)	Affordable and Public Housing Group
Mario Paredes	Consejo
Semra Riddle	Lake Forest Park City Council
Jeff Sakuma (Board President)	City of Seattle, Human Services Dept.

Staff: Thuy Hua-Ly & Christina Hulet

Finance Committee (FC)

Meets the 3rd Thursday of each month at 3:30 pm-5 pm

Janine Childs	Neighborcare
David DiGiuseppe	Community Health Plan of WA
Pam Gallagher	Swedish Hospital
Travis Grady	Cowlitz Tribal Health
Hiroshi Nakano (co-chair)	Valley Medical
Mario Paredes	Consejo Counseling & Referral Service
Karen Spoelman	King County DCHS - BHRD
Jenny Tripp	DESC

Staff: Thuy Hua-Ly & Christine Berch

Indigenous Nations Committee (INC)

Meets monthly

Colleen Chalmers	Chief Seattle Club
Craig Dee	Fred Hutchinson
Matt EchoHawk - Hayashi	Headwater People
Travis Grady	Cowlitz Tribal Health
Camie Goldhammer	UIATF - Doula program
Sacena Gurule	Cowlitz Tribal Health
Christian Hogan	Unkitawa
Leslie Jimenz	KC Public Health - Environmental Health
Jessica Juarez-Wagner	United Indians of All Tribes Foundation

Committee & Workgroup Rosters

Ellany Kayce	Nakani Native Program
Sara Marie Ortiz	Highline Public Schools - Native Education
Jeff Smith	Nakani Native Program
My-le Tang	Dept of Commerce - Tribal Homeless Youth
Raven Twofeathers	
Ixtli White Hawk	Unkitawa

Chair: Vacant

Staff: Abriel Johnny

Connect2 Community Network Advisory Group

Meets every other month

Tashau Asefaw	Community Health Plan of WA
Modester Chatta (co-chair)	Association of Zambians in Seattle, WA
Barbara de Michele (co-chair)	Issaquah City Council
Joanne Donahue	Sound Generations
Jon Ehrenfeld	Seattle Fire Department
Allie Franklin	Harborview
Michelle Glatt	HealthPoint
Donald Lachman	Westcare WA/WA Serves
Joceyln Lui	Asian Counseling & Referral Service
Sara Mathews	Premera
AJ McClure	Global to Local
Thuy Hua-Ly	HealthierHere
Peter Muigai	Pamoja Christian Church
Michael Myint	MultiCare
Gary Renville	Project Access Northwest
Marcy Miller	King County
Michelle McDaniel	Crisis Connections
Marguerite Ro	AARP Washington
Lina Stinson-Ali	WA State Coalition for African Community Leaders
Sally Sundar	YMCA of Greater Seattle
Cody West	Peer Seattle
Kim Wicklund	Kaiser Permanente
Andrea Yip	Aging & Disability Services

Staff: Thuy Hua-Ly, Michael McKee, & Christina Hulet

Integration Assessment Workgroup

Meets the 1st Monday of each month at 2:30pm-4 pm

Liz Baxter	North Sound ACH
Dee Brown	United Health Care
Miranda Burger	Olympic Community Health
Tory Gildred	Molina
Jennie Harvell	HCA
Michael McKee	HealthierHere
Jessica Molberg	Coordinated Care
Colette Rush	HCA
Caitlin Safford	Amerigroup
John Schapman	North Sound ACH
Audrey Silliman	Coordinated Care
Lindsay Knaus	North Sound ACH
Celeste Schoenthaler	Better Health Together ACH
Tawnya Christiansen	Community Health Plan of Washington
Mattie Osborn	Amerigroup
Andrea Ray	United Health Care
Siobhan Brown	Community Health Plan of WA
Mary Franzen	HCA
Marc McManus	United Health Care
Sarah Bolling Dorn	Better Health Together ACH

Tri-Chairs: Tory Gildred, Michael McKee, Colette Rush

Staff: Diana Bianco & Cathy Kaufman, Artemis Consulting

Care Coordination Transformation Committee

Meets monthly

Paul Park	Solid Ground
Patrick Joseph	SSKANA
Risho Sapano	Mother Africa
Sean Soth	Evergreen Treatment Services
Dan Floyd	Behavioral Health and Recovery Division
Olivia Hood	UW Department of Emergency Medicine
Travis Grady	Cowlitz
Mike Wong	City of Seattle
Andrea Yip	City of Seattle
Dicken Leung	International Community Health Services
Shannon Baker	Community Health Plan of Washington

Staff: Madelyn Devoe, Michael McKee, Anne Farrell-Sheffer

Who	Purpose	Highlights	What's Next
Governing Board (GB, Board)	<ul style="list-style-type: none"> Steward the organization's overall mission and strategic plan Assume fiduciary responsibility/single point of accountability, including financial decision-making authority for demonstration projects and fund allocations Hire, fire and evaluate the Executive Director (ED) Maintain updated operating agreements and bylaws Monitor organizational and project performance Appoint Governing Board members Represent and communicate HH's work to the public Review and approve consumer/community engagement plan Ensure alignment with regional health needs and priorities 	<p>August Agenda</p> <ul style="list-style-type: none"> Review the evaluation results and lessons learned from a health literacy grant implemented in partnership with Public Health Seattle-King County; Learn about the innovative work that HealthPoint and Valley Cities are doing to develop a care coordination model for patients with complex physical and behavioral health diagnoses; Understand the collaborative work between Downtown Emergency Service Center (DESC), Community Health Plan of Washington (CHPW), and King County's Behavioral Health and Recovery Division (BHRD) to test a new, comprehensive bundled payment model for clients on Medication Assisted Therapy for opioid use and experiencing complex physical and social health needs; and Review and approve several governance items, including a new Board member appointment and an updated charter for our Executive Committee. 	<p>September Agenda</p> <ul style="list-style-type: none"> Review the Medicaid Transformation Project/Waiver 2.0 requirements; Begin HealthierHere's organizational/strategic planning process; and Review our 2023 2nd quarterly financial reports. <p>Next Meeting: October 5</p>

Who	Purpose	Highlights	What's Next
Executive Committee (EC)	<ul style="list-style-type: none"> Support the ED in achieving organizational goals Oversee ED selection, compensation, and evaluation Act on behalf of the Governing Board in cases of emergency or when urgent decisions are needed Approve expenditures/contracts between \$100-\$500K not included in the board-approved budget as needed Oversee board member recruitment and selection process Oversee board governance (e.g., committee structure, bylaws) Support HH's future sustainability and the development of key initiatives such as the Equity & Wellness Fund Approve state-required reports 	<p>August Agenda</p> <ul style="list-style-type: none"> 2023 Strategic Planning & 2024 Retreat Update Finance Committee charter Updates: Privacy policy, Culture charter, Return to office Review September GB draft agenda 	<p>September Agenda</p> <ul style="list-style-type: none"> TBD <p>Next Meeting: September 8</p>
Finance Committee (FC)	<ul style="list-style-type: none"> Oversee HH's budgeting, financial monitoring, internal control processes and financial policies and procedures Ensure adequate protection of HH's assets Oversee distribution of funds to partnering organizations and for investment priorities Ensure HH is meeting requirements for state, provider, and other contracts Oversee/coordinate with Funds Flow Workgroup Facilitate value-based payment 	<p>August Agenda</p> <ul style="list-style-type: none"> August Finance Committee meeting was cancelled 	<p>September Agenda:</p> <ul style="list-style-type: none"> TBD <p>Next Meeting: September 21</p>

Who	Purpose	Highlights	What's Next
Community & Consumer Voice Committee (CCV)	<ul style="list-style-type: none"> Proactively engage communities and beneficiaries to co-design and embed equity in HH's work Engage and support community-based organization (CBO) partners and build CBO capacity Actively recruit and support community members serving on the Board/committees Provide input into and help design the community engagement plan Gather data/information on the experience of Medicaid members Monitor results and ensure accountability/transparency with communities 	<p>August 28 Agenda:</p> <ul style="list-style-type: none"> Presentation from Tavish Donahue on the Care Connect with a great Q &A portion. PHSKC's strategic planning portion with Matias Valenzuela. 	<p>September Agenda: "Tentative"</p> <ul style="list-style-type: none"> Finalizing charter revisions Engagement with PHSKC in support of their strategic planning and MTP 2.0 <p>Next meeting: September 25</p>
Indigenous Nations Committee (INC)	<ul style="list-style-type: none"> Proactively engage American Indian/Alaska Native/Indigenous (AI/AN/I) community and beneficiaries to co-design and embed equity in HH's work Engage and support AI/AN/I serving community-based organization (CBO) partners and build CBO capacity Actively recruit and support AI/AN/I community members serving on the Board/committees Provide input into and help design the tribal engagement plan Gather data/information on the experience of Medicaid members Monitor results and ensure accountability/transparency with community 	<p>Jointly the INC & CCV</p> <ul style="list-style-type: none"> See CCV entry 	<p>Jointly the INC & CCV</p> <p>See CCV entry</p>

Who	Purpose	Highlights	What's Next
Connect2 Community Network Workgroups	<p>Community Information Exchange (CIE) Collaborative:</p> <ul style="list-style-type: none"> Collaborative members will work together to establish a community-led governance structure and guide the development of a CIE <p>Network Partners Workgroup (NP):</p> <ul style="list-style-type: none"> Develop shared long-term CIE requirements and implementation plan in consultation with Legal Framework and Data & Technology Workgroups <p>Legal Framework and Data and Technology Workgroups (LDT):</p> <ul style="list-style-type: none"> Develop shared long-term CIE requirements and implementation plan in partnership with Network Partners Workgroup 	<p>Care Coordination Transformation Committee</p> <ul style="list-style-type: none"> Review findings from Care Coordination Landscape Analysis and feedback session Discuss implications for the Care Coordination Strategic Planning RFP 	<p>Care Coordination Transformation Committee</p> <ul style="list-style-type: none"> HH/CIE staff provided an update to the network since the workgroup has not convened since Feb. Presentation was given on the Resource Directory. Introduction to the training work underway was given. Community was invited to join the Resource Directory. <p>Next meeting: September</p> <p>Resource Directory Workgroup: September 11</p> <p>Training Workgroup Meeting: October TBD</p>
Integration Assessment Workgroup	<p>Supports statewide implementation of a standardized tool to assess level of integration for outpatient primary care and behavioral health agencies. Includes representatives from HCA, MCOs, & ACHs to:</p> <ul style="list-style-type: none"> Identify a tool to be implemented statewide Make recommendations to HCA on implementation and timeline 	<p>WA-ICA Agenda:</p> <p>August 14</p> <ul style="list-style-type: none"> Discuss broad an unified communications about the status of the WA-ICA absent of MTP funding. Discussed developing a report for key learnings and accomplishments in "phase 	<p>WA-ICA Agenda:</p> <ul style="list-style-type: none"> Continue to work on messaging for communications and developing a report. <p>Next Meetings: TBD</p>

Who	Purpose	Highlights	What's Next
	<ul style="list-style-type: none"> • Make recommendations to HCA on data collection, analysis, reporting, and data sharing • Make recommendations to HCA on quality improvement structure and areas of focus including training, TA, practice coaching, etc. to help providers advance along the continuum of integrated care • Oversee launch of WA-ICA 	<p>three" of the WA-ICA to codify the work to date.</p>	
Care Coordination Transformation Committee	<p>The Care Coordination Transformation Committee (CCTC) provides knowledge and perspective across sectors involved in care coordination in King County to:</p> <ul style="list-style-type: none"> • lend context about the current state of care coordination as well as priority areas of focus for system transformation • help shape the future direction of HealthierHere's care coordination work • inform how HealthierHere engages partners in this work • inform a Care Coordination Strategic Plan for King County and participate in ongoing thought partnership regarding the implementation and evaluation of the Strategic Plan. 	<p>August Agenda</p> <ul style="list-style-type: none"> • Did not meet in August 	<p>September Agenda</p> <ul style="list-style-type: none"> • Discuss the RFP release for strategic planning consultant for care coordination system transformation and provide input on the RFP and selection process. <p>Next Meetings: September 25</p>



Finance & Audit Committee Charter

New Charter Approved: August 2023

Original Charter: January 2018

Purpose

The Finance & Audit Committee supports HealthierHere in fulfilling its fiduciary responsibilities for both the LLC and 501C3 entities, including budgeting, financial modelling, monitoring budget vs. actual, financial reporting, contracting and audit.

The Finance & Audit Committee is responsible for fiscal oversight related to:

- A. The internal operations of HealthierHere such as the administrative budget;
- B. The financial analysis to support a fully functioning C3 organization;
- C. The MTP 2.0 Renewal Waiver;
- D. HealthierHere's annual audit;
- E. Ad-hoc financial analysis in support to the Governing Board and its committees, as needed; and
- F. The development of HealthierHere's investment policy for approval by the Executive Committee and Governing Board, followed by ongoing oversight of investments.

Committee Members

Name	Organization	Sector Seat
Travis Grady	Cowlitz	Tribal
Janine Childs	Neighborcare	FQHC
Pam Gallagher	Swedish Hospital	Hospital
Mario Paredes	Consejo Counseling	BHA
Hiroshi Nakano	Valley Medical	Hospital
David DiGiuseppe	MCO - CHPW	MCO
Karen Spoelman	King County DCHS	Government
<i>Recruitment underway for additional members</i>		

Guiding Principles

The Finance & Audit Committee will operate under the broad HealthierHere principles including equity, community voice, mutual respect, and transparency and will work with other committees as appropriate to mitigate decisions made in silos that could have financial impacts to HealthierHere or its partnering providers. Specific additional principles for this workgroup include:

Eliminate disparities: Work intentionally to ensure that all people can access the same opportunities for health and experience similar outcomes by eliminating racial, ethnic, socio-economic and geographic

disparities in health and well-being. Look at who decides, who provides, and who benefits from or bears the burden of our actions.

Fiduciary Responsibility: Always act in the best interest of the community HealthierHere serves, not our personal or organizational self-interests. Operate with the highest legal and ethical standards.

Generally Accepted Accounting Principles (GAAP): Ensure the ACH's financial operations, processes and reporting follow this industry standard and best practice.

Accountability: Responsible to perform duties required of this workgroup to further the goals of HealthierHere.

Transparency: Open communication of information and process and not focus on sector's agenda but rather focus on the overall transformation goals

Collaboration: Members work together to achieve HealthierHere's goals and objectives

Value-Driven: Seek to meet the state's definition for Triple Aim of better health, better care, and lower costs.

Flexibility: Being open to innovative ideas and explore possibilities with pragmatism

Responsibilities

Internal Operations

- Review and recommend to the Governing Board HealthierHere's annual budget
- Oversee the development of the organization's budgeting, financial monitoring, internal control processes, and financial policies and procedures
- Review and approve financial reports
- Ensure adequate protection of HealthierHere's assets
- Develop and oversee HealthierHere's investment policy

External Operations - Including Delivery System Reform Incentive Payment (DSRIP), Value Based Payments, and Other Funds:

- Oversee the distribution of funds to partnering providers
- Oversee the distribution of funds to investment priorities agreed to by HealthierHere's Governing Board
- Monitor HealthierHere in meeting requirements outlined in state, provider, and other transformation project contracts

Confidentiality

- Ensure confidentiality of discussions until final recommendations and/or decisions are ready to be communicated

Timeline / Meeting Frequency

The Finance & Audit Committee is a standing committee that meets at least quarterly. It may decide to add, cancel, or modify meetings as appropriate. To constitute a "quorum", at least 60% of all members of the Finance & Audit Committee must be (physically or electronically) present. The preferred meeting mode is in-person though members may call in, if necessary.

Each member of the Finance & Audit Committee will act as a fiduciary for HealthierHere, rather than a representative of his or her sector. Further, all members of the Finance & Audit Committee must attend at least 75% of all regular and special meetings held during each calendar year, unless the absence is excused for good cause, as determined by the Committee Co-Chairs. Failure to meet the attendance requirements will lead to potential removal of the member.

Decision Making Process

The Finance & Audit Committee aims for consensus but relies on a simple majority vote for final decision-making. Key decisions will be made in person at Finance & Audit Committee meetings. Members will be provided with adequate advanced notice about decision items. For more routine items, decision making may be conducted over email and/or phone.

The Treasurer, who also serves as one of the Co-Chairs of the Finance & Audit Committee, will coordinate and ensure communication of key activities or issues with the Executive Committee.

Reporting

The Finance & Audit Committee will provide regular updates to HealthierHere's Governing Board. Agenda and meeting materials will be distributed at least 3 business days in advance, and will, whenever possible/appropriate, be available to the public online. Decisions will be documented in meeting summaries.

Membership and Terms

Membership will include individuals representing sectors critical to the project success and the terms for the members will align with their terms on the Governing Board, if applicable. The committee reserves the right to designate/appoint additional non-board members as needed based on the need for specific subject matter expertise. The committee will specify the duration of this appointment.

Finance & Audit Committee members will select the Co-Chairs of the Finance & Audit Committee. Replacement of a vacating board member will be prioritized by the sector represented by that board member. Nominees will be reviewed by the Finance Co-Chairs/Treasurer, and HH's CFOO and the recommendation will be presented to the Finance & Audit Committee for approval.

HealthierHere's CFOO will maintain a detailed list of board member terms and alert the Finance & Audit Committee when actions are needed.

Conflicts of Interest

Finance & Audit Committee members are required to comply with HealthierHere's Conflict of Interest Policy.

Glossary of Terms

ACH	Accountable Community of Health
AI/AN	American Indian/Alaska Native
AIM	Analytics, Interoperability, and Measurement, part of the Health Care Authority
AIMS	Advancing Integrated Mental Health Solutions, part of University of Washington
AMDG	Agency Medical Directors' Group
BHO	Behavioral Health Organization
BMI	Body Mass Index
BRFSS	Behavioral Risk Factor Surveillance System
CMS	Centers for Medicare & Medicaid Services
CBO	Community-Based Organizations
CCM	Chronic Care Model
CCV	Community/Consumer Voice Committee
CDP	Chronic Disease Prevention and Control Project
CDR	Clinical Data Repository
CEO	chief executive officer
CHARS	Comprehensive Hospital Abstract Reporting System
CHW	Community Health Worker(s)
CLS	Community Learning Sessions
CMCH	Center for Multi-Cultural Health
CMS	Centers for Medicare & Medicaid Services
DAST	Drug Abuse Screening Test
DCHS	Department of Community and Human Services
DPC	Demonstration Project Committee
DPP	Diabetes Prevention Program
DSHS	Department of Social and Health Services
DSRIP	Delivery System Reform Incentive Payment
DT	Design Team
DY1	DSRIP Year 1
ED	Emergency Department
EHR	Electronic Health Record
FIMC	Fully Integrated Managed Care
FFS	Fee-For-Service
FPL	Federal Poverty Level
FQHC	Federally Qualified Health Centers
GAD	Generalized Anxiety Disorder
G2P	Guidelines to Practice
HCA	Health Care Authority
HCP LAN	Health Care Payment Learning & Action Network
HHSTP	Health and Human Services Transformation Plan
HIE	Health Information Exchange
HIT	Health Information Technology
HKCC	Healthy King County Coalition
HUD	U.S. Department of Housing and Urban Development
IDC	Integration Design Committee
IHCP	Indian Health Care Provider

ILC	Interim Leadership Council
IOM	Institute of Medicine
IPT	Investment Prioritization
IT	Information Technology
ITU	Indian Health Service, tribally operated, or urban Indian health program
JAMA	Journal of the American Medical Association
KCACH	King County Accountable Community of Health
LEAD	Law Enforcement Assisted Diversion
LGBT	Lesbian, Gay, Bisexual, and/or Transgender
LOI	Letter of Intent
MAT	Medication Assisted Treatment
MCO	Managed Care Organization
MeHAF	Maine Health Access Foundation
MHIP	Mental Health Integration Program
MIDD	Mental Illness and Drug Dependency
MOU	Memorandum of Understanding
MTP	Medicaid Transformation Project(s)
MVP	Medicaid Value-Based Purchasing
ODU	Opioid Use Disorder
P4P	Pay-for-Performance
P4R	Pay-for-Reporting
PAL	Partnership Access Line
PCORI	Patient-Centered Outcomes Research Institute
PCP	Primary Care Provider
PHSKC	Public Health – Seattle & King County
PIMH	Partnership for Innovation in Mental Health
PMD	Performance Measurement and Data
PMP	Prescription Monitoring Program
PRISM	Predictive Risk Intelligence System
PSH	Permanent Supportive Housing
QBS	Quality Benchmarking System
RHIP	Regional Health Improvement Plan
RHNI	Regional Health Needs Inventory
SAMHSA	Substance Abuse and Mental Health Services Administration
SBIRT	Screening, Brief Intervention, and Referral to Treatment
SCORE	South Correctional Entity
SIHB	Seattle Indian Health Board
SIM	State Innovation Model(s)
SUD	Substance Use Disorder
TA	Technical Assistance
TSP	Transition Support Program
UIHI	Urban Indian Health Institute
US	United States
VBP	Value-Based Payment
VOCAL-WA	Voices of Community Activists and Leaders, Washington State Chapter
WAC	Washington Administrative Code
WSHA	Washington State Hospital Association
WSMA	Washington State Medical Association