

# Governing Board Meeting – June 1, 2023, 1:00pm – 4:00pm (Virtual)

#### **MEETING GOALS**

The objectives of today's meeting are to: (1) welcome HealthierHere's new CEO, (2) welcome our new Governing Board members (3) review and approve appointments for two vacant Board seats, (4) provide an overview of the state's Medicaid Transformation Project (MTP) renewal waiver and its current status, and (5) discuss HealthierHere's care coordination work and recent progress on the Community Information Exchange.

#### **AGENDA**

| 1:00 pm | 1) Land Acknowledgement  | Christine Berch, HealthierHere   |
|---------|--|--|
| 1:05 pm | <ul><li>2) Board Business</li><li>Meeting Goals/Agenda</li><li>Approval of May Meeting Minutes</li></ul>   | Jeff Sakuma, Board President<br>Thuy Hua-Ly, HealthierHere   |
| 1:10 pm | <ul> <li>Welcome HealthierHere's New CEO!</li> <li>Warm Welcome &amp; Introduction</li> <li>Leadership Transition &amp; Appreciations</li> </ul> | Jeff Sakuma, Board President<br>Betsy Lieberman, Board Vice-President<br>John Kim, HealthierHere<br>Thuy Hua-Ly, HealthierHere |
| 1:25 pm | <ul><li>4) Welcome Our New Board Members</li><li>• Welcome and Introductions</li></ul>   | Jeff Sakuma, Board President<br>Betsy Lieberman, Board Vice-President  |
| 1:45 pm | 5) Equity Moment   | Semra Riddle, Board Member   |
| 1:55 pm | <ul> <li>6) HealthierHere Updates</li> <li>Leadership Report</li> <li>Formally Combining 501c3/LLC Board</li> </ul>                              | Thuy Hua-Ly, HealthierHere   |
| 2:05 pm | <ul><li>7) Governance</li><li>Action Item: Governing Board Member Appointments</li></ul>   | Jeff Sakuma, Board President<br>Betsy Lieberman, Board Vice-President  |
| 2:10 pm | 8) Waiver Renewal Overview & Status  | Thuy Hua-Ly, HealthierHere<br>Cathy Kaufmann, Artemis Consulting   |
| 2:55 pm | Public Comment   |  |
| 3:00 pm | Break  |  |
| 3:05 pm | 9) HH's C2C Network (Community Informatio Exchange) Overview & Status  | n Thuy Hua-Ly, HealthierHere<br>Rim Cothren, Contracted CTO  |
| 4:00 pm | 10) Adjourn  |  |

Next Meeting: July 6, 2023, 1-4pm (virtual)

# Governing Board Meeting Summary May 4, 2023, 1:00 p.m. – 3:30 p.m. Video Conferencing

Members Present: Yusuf Bashir (Falis Community Services), Kristin Conn (Kaiser Permanente of WA), Steve Daschle (Southwest Youth and Family Services), Christina Diego (delegate for Seattle Indian Health Board), Jesus Elizalde Lindgren (delegate for Swedish), Jay Fathi (Molina Healthcare), Jovvana Herrera Osorio (delegate for Consejo Counseling and Referral Services), Michael Ninburg (Hepatitis Education Project), Semra Riddle (Sound Cities Association), Jeff Sakuma (City of Seattle), Andrea Yip (delegate for Seattle/King County Aging & Disability Services), and Giselle Zapata-Garcia (Latinos Promoting Good Health).

Members Not Present: Roi-Martin Brown (Washington Community Action Network), Shelley Cooper-Ashford (Center for Multicultural Health), Leo Flor (King County Department of Community and Human Services), Jeff Foti (Seattle Children's Hospital), Betsy Lieberman (Betsy Lieberman Consulting), Tricia Madden (Harborview Medical Center), Daniel Malone (Downtown Emergency Service Center), Elizabeth Tail (Cowlitz Indian Tribe), and Lisa Yohalem (HealthPoint).

Staff: Alexis Desrosiers, Catherine Seneviratne, Graeme Aegerter, Jaspreet Malhotra, Maria Escalera-Maldonado, Marya Gingrey, Monica De Leon, Rogelio Mogollan, Thuy Hua-Ly, Tony Ke, and Christina Hulet (Consultant).

Guests: Amber Casey (Hepatitis Education Project), Hali Willis (SCA), Jeralee Anderson (City of Redmond), Laura Johnson (United Health Care), Laurel Lee (Molina Healthcare), Lois Bernstein (MultiCare), and Sue Eastman (Eastman Strategies).

# **Governing Board Meeting**

The Governing Board meeting, including board members, delegates, and the public, was called to order at 1:07 pm.

### Welcome & Introductions

Thuy Hua-Ly welcomed everyone, and Jeff Sakuma reviewed the agenda.

#### **Board Business**

#### Approval of the Minutes from April 6, 2023

The board reviewed and approved the April 6<sup>th</sup> meeting minutes unanimously.

Abstentions: Kristin Conn

#### Executive's Report

Thuy Hua-Ly reviewed the CEO report. See page 6 of the pre-read packet for details. Thuy's highlights included:

- Highlight Mental Health Awareness Month
- May 5<sup>th</sup> is the National Day of Awareness and Action for Missing and Murdered Indigenous Women.
- We will be saying goodbye to ten Board Members and welcoming new Board members.
- We are in the recruitment process as well for the Director of CIE and Product Manager which will support CIE.

### **Equity Moment**

Michael Ninburg shared the meeting equity moment. Michael wanted to start his equity moment around people in the state of Washington. Drug use and its criminalization and the impact it has on communities. We must look at the way people use drugs there's a big discrepancy in the treatment of people who use drugs legally vs illegally. We have an opportunity to do something progressive regarding this matter.

#### Governance

#### Updated 501c3 Bylaws

Jeff Sakuma and Thuy Hua-Ly provided an overview of the recommendations the Executive Committee recommends. Below are highlights of the background, where have been, and where we are headed.

- Align with Washington State's recent Nonprofit Corporation Act which requires nonprofits to have a Board President, Vice President, and Treasurer (instead of Chairs/Co-Chairs)
- Ensure stronger Tribal representation/voice on the Board in the event that Tribal Nations or the Urban Indian Health Board, as "lead entities", can't fill their reserved seats; the new language allows the Indigenous Nations Committee (INC) to fill these seats with a "Tribal Alternate" in the interim (INC recommendation)
- Clarify that term limits do not apply to federally recognized Tribal Nations out of respect for their sovereignty (INC recommendation)

Time was given for any questions and or discussion Board members have regarding the update on the Bylaws. A recommendation for an amendment was made to add language to section 2.6.1 in where it would provide clarification for people who are stepping in middle of term and or are serving partial terms.

The board unanimously voted to approve the updated 501c3 Bylaws with the amendment that was recommended.

Abstentions: None

#### **Board Member Appointments**

Thuy Hua-Ly provided an overview of the Governing Board Appointments. Below are highlights.

- Every year, approximately one-third of our board member terms expire (our "April wave").
- Last year, our Board extended terms that were expiring in April 2022 by one year to provide leadership continuity during our transition to a 501c3 board and the state's new waiver.
- As a result, we now have the equivalent of two "waves" coming up for appointment or reappointment this April.
- Our bylaws allow Board members to serve two consecutive, three-year terms. Terms are tied to the seat, not when a member joined.
- The Board approved a new Board composition in November 2022 (reduced some seats, added and adjusted others)

The Executive Committee recommends the Board approve 10 new appointments, 3 reappointments and 2 Officer extensions. More information can be found in the pre-read packet starting on page 28. Time was given for Q & A.

The board unanimously voted to approve the Board approve 10 new appointments, 3 reappointments and 2 Officer extensions that was recommended.

Abstentions: Semra Riddle and Michael Ninburg (Section 1-13) & Jeff Sakuma (section 14-15)

#### **Public Comment**

No comment

# Policy/ Legislative Session Update

Thuy Hua-Ly provided an overview of the current Washington State Legislative session. The discussions right now are within the appropriation committee regarding the budget. We will have the final budget soon. Highlights below:

- Sales Tax Exemption was passed
- Waiver MTP 2.0 update: The Healthcare Authority expects the waiver to be approved in July.
- The statewide CIE is still in the negotiation process.

# **Board Member Appreciations**

Thuy Hua-Ly provided the names of our ten Board members that will be leaving as of May 2023. It was shared with the meeting each name and all the committees each member was involved in. Members leaving the HealthierHere Governing Board are listed below:

- Daniel Malone
- Jeff Foti
- Tricia Madden
- Nwando Anyaoku
- Kristin Conn
- Roi-Martin Brown
- Yusuf Bashir
- Elizabeth Tail
- Esther Lucero
- Steve Daschle

The remainder of the meeting was spent honoring and appreciating the Board members whose terms are coming to an end and have given so much of their time and expertise to HealthierHere over the years. Time was given to attendees to express their gratitude for Board members as well.

The meeting adjourned at 3:35 pm.

# May 2023 Chief Executive Officer Report

**Date:** June 1, 2023

To: HealthierHere Governing Board

From: Thuy Hua-Ly

Dear Governing Board Members,

It's hard to believe summer is just around the corner! We sure are already getting hot weather, so I hope you are all staying cool and getting to enjoy the natural beauty of the Pacific Northwest.

This month, I am honored to pass the baton to HealthierHere's new CEO, John Kim, when he joins our organization on June 1<sup>st</sup>. John's first day coincides with our June Governing Board Meeting, so I am thrilled that you are meeting him today. Upon John's arrival, I will assume the role of Chief Financial and Operations Officer.

I have the utmost confidence that John will be an amazing leader for HealthierHere. He is looking forward to working closely with our Governing Board, staff, partners, and community to build on our successes and learnings so far and help guide us forward. In his first few months, he will be doing a lot of meet-and-greets, so we'll keep you updated as details about those opportunities come together.

It has been a privilege to serve as Interim CEO for the past eight months. It was hard work, but it has been rewarding to help lead and support the organization through this time of transition. As I said when I began in the role, my guiding principle has always been to strive to do what is best for HealthierHere, our partners, and the people of King County. I hope you have seen and felt this principle in action during my tenure.

During my time in the role, I've worked hard to try to support and make things easier for staff to thrive, especially amidst many waves of change. We're still on that journey of getting to the other side of the river, but I'd like to think that together, we are moving in a good direction.

I have enjoyed working with the other Accountable Community of Health (ACH) Executives across Washington State, including setting up a 501(c)(6) entity together. We've been able to collaborate and find alignment in our work, recognizing our regional differences as opportunities to learn from one another and grow.

It's been a joy getting to collaborate with all of you on the Governing Board; in particular, I have loved the opportunity to work closely with the executive committee. I appreciate the unique lenses and expertise each of you brings to our shared tables. I'm inspired by your dedication to finding community-centered solutions that make a difference in the lives of those we serve.

In my time as Interim CEO, I have been proud to support and see HealthierHere (HH) move forward in several ways, including:

- Completed the 2022 investments as approved by the board to partners.
- Completing the refreshed organizational chart to position the organization for the work ahead of us closing the loop on a process started by our founding CEO, Susan McLaughlin.
- Pivot to a service delivery organization through the DOH (Department of Health) Care Connect contract which provides housing assistance and groceries for individuals and families quarantined or recovering from Covid-19.
- Developing and implementing internal policies and processes that we need to move from "startup mode" to a sustainable organization. These provide a solid foundation from which HealthierHere can launch to new heights.
- Represent HH in the Medicaid Renewal waiver with the Health Care Authority and ACH executives.
- Improving communications and tools for staff, including streamlining how we meet and supporting the development of our annual Strategic Communications Plan.
- Started the organizational culture and change management with staff and BeCulture.
- Resuming in-person All Staff meetings to help build team culture and advance our work.
- Building and maintaining our connections with the WA Department of Health and the ACH coalition.
- Advancing our policy agenda in the 2022 legislative session.
- Moving forward our Community Information Exchange work through providing leadership for the integration work with DOH and CCS (Care Coordination Systems), guidance for data privacy policies framework to support the soft launch of the Connect2 Community Network.
- Leadership team members completed/begin recruitment for various vacant positions.
- Began the prioritization of HealthierHere's bodies of work.
- Supporting the 501c3 financial structures, including a new Financial Policy Manual for the c3. We are also now able to print our 501(c)(3) checks (it may sound trivial, but it is important!).
- Re-seating the Connect2 Community Network Advisory Group.
- Transitioned the Governing Board from the LLC to C3 composition, updated by-laws and seated 12 new board members that included tribal, community and philanthropy organizations.

We should all be incredibly proud of everything we have accomplished together during this time. Every achievement listed above came to fruition thanks to the hard work and thoughtful collaboration of so many people across HealthierHere. It truly takes a village. I thank every person in this collaborative for their heart and willingness to help with the challenging work.

Now, the work ahead of us is taking shape before our eyes.

From what we know, the Centers for Medicare and Medicaid Services (CMS) is going to approve the Community Hub portion of the new Medicaid Transformation Project (MTP) waiver, and we will have a year to plan for the next iteration of this work. We are staying tuned for approval of other elements of the new MTP waiver, and their implications for our work.

The Connect2 Community Network marches on toward a full launch in 2024. Our vision is that this will serve as an essential resource and tool – complementary to our Care Connect program and Community Hub. In the rest of 2023, we will also embark on strategic planning to set priorities and provide a roadmap to guide HealthierHere into the years to come.

As always, we will be guided by our core values and will continue to center community and Tribal voices in our efforts to transform systems, improve health outcomes, and advance equity.

I am excited and hopeful for what comes next for HealthierHere, and I look forward to continuing to shape the path together!

With gratitude,

Thuy Hua-Ly Interim CEO, HealthierHere

# **OTHER HEALTHIERHERE HAPPENINGS**

# **Open Invitation: Join Our Juneteenth Video Campaign**

HealthierHere is proud to recognize Juneteenth, a holiday celebrated annually on June 19<sup>th</sup> to honor Black and African American peoples' historical and ongoing struggles for freedom, justice, and healing. You can learn more about the history of the holiday in this <u>blog post</u>.

In recognition of Juneteenth, HealthierHere is putting out an <u>open invitation to members of our Governing Board, committees, staff, and partners to record and share short videos reflecting on the significance of this holiday</u>. HealthierHere will compile the clips into one video which will be shared on our communications channels, with our partners, and with all participants.

Please see these <u>Submission Guidelines</u> for more background on the project and instructions on how to participate. **Video submissions are due no later than 5:00 pm PT on Wednesday June 7, 2023.** 

We encourage you to participate and to share this open invitation with your organizations! To aid in our planning, we ask that if you or anyone else from your organization plans to participate, please send a note to HealthierHere's Communications Manager, Graeme Aegerter, at gaegerter@healthierhere.org noting your intent by June 2<sup>nd</sup>.

If you have any questions about the campaign or how to participate, you can contact HealthierHere's Communications Manager, Graeme Aegerter, at <a href="mailto:gaegerter@healthierhere.org">gaegerter@healthierhere.org</a>.

#### Care Coordination Transformation Committee Moves Forward

The Care Coordination Transformation Committee (CCTC) will provide knowledge and perspective across sectors involved in care coordination in King County to lend context about the current state of care coordination as well as priority areas of focus for system transformation. The CCTC will help shape the future direction of HealthierHere's care coordination work, how HealthierHere engages partners in this work, and how entities across the county can contribute to system transformation collectively. Input from the CCTC will help inform a Care Coordination Strategic Plan for King County, the development of which HealthierHere will be contracting to an experienced entity.

Committee members are being identified, and our first meeting will be virtually on June 27th.

# **Investing in Mental Health Through HealthierHere's Workforce Development Fund**

With May's Mental Health Awareness Month coming to a close soon, we would like to highlight the investments HealthierHere made in 39 of our clinical, community, and Tribal partners through our Workforce Development Fund. Awardees could choose up to two focus areas for the funding to address pressing workforce challenges in their organizations, and 29 out of the 39 awardees chose Staff Wellness and Burnout Prevention as one of their focus areas. This trend highlights the essential need to support the mental health, wellbeing, and whole-person health of King County's workforce. Partners will be providing their first narrative associated with the funding in June 2023. These investments were recently featured in a story in The Kent Reporter. Read more in our press release and stay tuned for future coverage of this work coming soon.

# **Goodbyes and Hellos to HealthierHere Staff**

We want to express our gratitude and appreciation to two of our HealthierHere Staff members who will be leaving us, Jaspreet Malhotra and Lisa Watanabe. Jaspreet was our Connect2 Network Manager and her last day at HealthierHere was May 19<sup>th</sup>. Lisa Watanabe was our Product Manager for our CIE program and will be retiring, her last day will be June 2<sup>nd</sup>. We want to wish them both the best in their new endeavors.

HealthierHere is also happy to announce the hiring of our new Product Manager, Bello Donja. We are excited to have them join the HealthierHere Team.

## Community & Consumer Voice Committee (CCV)

Meets the 4<sup>th</sup> Monday of each month at 1:30pm-3:30pm

| Ioo Chrasti                | IAE Northwost/Hoalth Equity         |  |
|----------------------------|-------------------------------------|--|
| Joe Chrasti                | IAF Northwest/Health Equity         |  |
| Gladis Clemente            | Promotora Comunitaria South Park    |  |
| Shelley Cooper-<br>Ashford | Center for Multicultural Health     |  |
| Shantel Davis              | Peoples Harm Reduction Alliance     |  |
| Michelle                   | reopies naith neduction Amarice     |  |
| DiMiscio                   | Community Health Workers KC         |  |
|                            | KC Department of Community and      |  |
| Lisa Floyd                 | Human Services                      |  |
| Dorothy Gibson             | Sound Alliance/AF                   |  |
| Riham Hashi                | Living Well Kent                    |  |
| Shamso Issak               | Living Well Kent                    |  |
| Elizabeth Kimball          | Public Health Seattle/KC            |  |
| Guo Liao                   | Asian Counseling & Referral Service |  |
| AJ McClure                 | Global to Local                     |  |
| Hani Mohamed               | SKC Public Health                   |  |
| Sonia Morales              | Molina Health Care                  |  |
| Cicily Nordness            | Seattle Housing Authority           |  |
| Janelle Okorogu            | Center for Multicultural Health     |  |
|                            | Lake Washington Institute of        |  |
| Hallie Pritchett           | Technology                          |  |
| Isabel Quijano             | Promotora Comunitaria South Park    |  |
| Jihan Rashid               | Community Member                    |  |
| Marguerite Ro              | AARP Washington                     |  |
| Julie Romero               | Neighborhood House                  |  |
| Nadine Shiroma             | Hepatitis B Foundation              |  |
|                            | DOH & Washington Immigrant          |  |
| Christine Stalie           | Network                             |  |
| Michael Ninburg            | Hepatitis Education Project         |  |
| Laura Titzer               | Northwest Harvest                   |  |
| Janet Zamzow               |                                     |  |
| Bliss                      | Community Member                    |  |
| Giselle Zapata-            | Latinos Promoting Cood Health       |  |
| Garcia                     | Latinos Promoting Good Health       |  |

*Staff:* Marya Gingrey, Abriel Johnny

#### Executive Committee (EC)

Meets the 3<sup>rd</sup> Friday of every month at 8:30am-10:00am

| Shelley Cooper-<br>Ashford                   | Center for MultiCultural Health       |
|--|---------------------------------------|
| Betsy Lieberman<br>(Board Vice<br>President) | Affordable and Public Housing Group   |
| Mario Paredes                                | Consejo                               |
| Jeff Sakuma<br>(Board<br>President)          | City of Seattle, Human Services Dept. |

Staff: Thuy Hua-Ly & Christina Hulet

## Finance Committee (FC)

Meets the 3<sup>rd</sup> Thursday of each month at 3:30 pm-5 pm

| Janine Childs    | Neighborcare                  |
|------------------|-------------------------------|
| David DiGiuseppe | Community Health Plan of WA   |
| Pam Gallagher    | Swedish Hospital              |
| Travis Grady     | Cowlitz Tribal Health         |
| Hiroshi Nakano   | Valley Medical                |
| (co-chair)       |                               |
| Mario Paredes    | Consejo Counseling & Referral |
|                  | Service                       |
|                  | Service                       |
| Karen Spoelman   | King County DCHS - BHRD       |
| Karen Spoelman   |                               |

*Staff:* Thuy Hua-Ly & Christine Berch

## Indigenous Nations Committee (INC)

Meets monthly

| Colleen Chalmers | Chief Seattle Club               |  |
|------------------|----------------------------------|--|
| Craig Dee        | Fred Hutchinson                  |  |
| Matt EchoHawk -  | Headwater People                 |  |
| Hayashi          |                                  |  |
| Travis Grady     | Cowlitz Tribal Health            |  |
| Camie            | UIATF - Doula program            |  |
| Goldhammer       |                                  |  |
| Sacena Gurule    | Cowlitz Tribal Health            |  |
| Christian Hogan  | Unkitawa                         |  |
| Leslie Jimenz    | KC Public Health - Environmental |  |
|                  | Health                           |  |

| Jessica Juarez-  | United Indians of All Tribes     |  |
|------------------|----------------------------------|--|
| Wagner           | Foundation                       |  |
| Ellany Kayce     | Nakani Native Program            |  |
| Sara Marie Ortiz | Highline Public Schools - Native |  |
|                  | Education                        |  |
| Jeff Smith       | Nakani Native Program            |  |
| My-le Tang       | Dept of Commerce - Tribal        |  |
|                  | Homeless Youth                   |  |
| Raven            |                                  |  |
| Twofeathers      |                                  |  |
| Ixtli White Hawk | Unkitawa                         |  |

*Chair:* Vacant

Staff: Abriel Johnny

## Connect2 Community Network Advisory Group

Meets every other month

| Tashau Asefaw      | Community Health Plan of WA         |  |
|--------------------|-------------------------------------|--|
| Modester Chatta    | Association of Zambians in Seattle, |  |
| (co-chair)         | WA                                  |  |
| Barbara de         | Issaquah City Council               |  |
| Michele (co-chair) |                                     |  |
| Joanne Donahue     | Sound Generations                   |  |
| Jon Ehrenfeld      | Seattle Fire Department             |  |
| Allie Franklin     | Harborview                          |  |
| Michelle Glatt     | HealthPoint                         |  |
| Donald Lachman     | Westcare WA/WA Serves               |  |
| Joceyln Lui        | Asian Counseling & Referral         |  |
|                    | Service                             |  |
| Sara Mathews       | Premera                             |  |
| AJ McClure         | Global to Local                     |  |
| Thuy Hua-Ly        | HealthierHere                       |  |
| Peter Muigai       | Pamoja Christian Church             |  |
| Michael Myint      | MultiCare                           |  |
| Gary Renville      | Project Access Northwest            |  |
| Marcy Miller       | King County                         |  |
| Michelle McDaniel  | Crisis Connections                  |  |
| Marguerite Ro      | AARP Washington                     |  |
| Lina Stinson-Ali   | WA State Coalition for African      |  |
|                    | Community Leaders                   |  |
| Sally Sundar       | YMCA of Greater Seattle             |  |
| Cody West          | Peer Seattle                        |  |
| Kim Wicklund       | Kaiser Permanente                   |  |
| Andrea Yip         | Aging & Disability Services         |  |

Staff: Thuy Hua-Ly, Michael McKee, & Christina Hulet

## **Integration Assessment Workgroup**

Meets the 1st Monday of each month at 2:30pm-4 pm

| Liz Baxter         | North Sound ACH             |  |
|--------------------|-----------------------------|--|
| Dee Brown          | United Health Care          |  |
| Miranda Burger     | Olympic Community Health    |  |
| Tory Gildred       | Molina                      |  |
| Jennie Harvell     | HCA                         |  |
| Michael McKee      | HealthierHere               |  |
| Jessica Molberg    | Coordinated Care            |  |
| Colette Rush       | HCA                         |  |
| Caitlin Safford    | Amerigroup                  |  |
| John Schapman      | North Sound ACH             |  |
| Audrey Silliman    | Coordinated Care            |  |
| Lindsay Knaus      | North Sound ACH             |  |
| Celeste            | Better Health Together ACH  |  |
| Schoenthaler       |                             |  |
| Tawnya             | Community Health Plan of    |  |
| Christiansen       | Washington                  |  |
| Mattie Osborn      | Amerigroup                  |  |
| Andrea Ray         | United Health Care          |  |
| Siobhan Brown      | Community Health Plan of WA |  |
| Mary Franzen       | HCA                         |  |
| Marc McManus       | United Health Care          |  |
| Sarah Bolling Dorn | Better Health Together ACH  |  |
|                    |                             |  |

*Tri-Chairs:* Tory Gildred, Michael McKee, Colette Rush *Staff:* Diana Bianco & Cathy Kaufman, Artemis Consulting

| Who                            | Purpose  | Highlights  | What's Next                              |
|--------------------------------|--|---|--|
| Governing Board<br>(GB, Board) | <ul> <li>Steward the organization's overall mission and strategic plan</li> <li>Assume fiduciary responsibility/single point of accountability, including financial decision-making authority for demonstration projects and fund allocations</li> <li>Hire, fire and evaluate the Executive Director (ED)</li> <li>Maintain updated operating agreements and bylaws</li> <li>Monitor organizational and project performance</li> <li>Appoint Governing Board members</li> <li>Represent and communicate HH's work to the public</li> <li>Review and approve consumer/community engagement plan</li> <li>Ensure alignment with regional health needs and priorities</li> </ul> | <ul> <li>May 4 Agenda</li> <li>Review and approve updates to HealthierHere's bylaws.</li> <li>Appoint/reappoint Governing Board members.</li> <li>Receive an update on HealthierHere's policy work,</li> <li>Appreciate our departing board members for all that they contribute to our work and the community at large.</li> </ul> | June 1 Agenda  Next Meeting: June 1      |
| Executive<br>Committee<br>(EC) | <ul> <li>Support the ED in achieving organizational goals</li> <li>Oversee ED selection, compensation, and evaluation</li> <li>Act on behalf of the Governing Board in cases of emergency or when urgent decisions are needed</li> <li>Approve expenditures/contracts between \$100-\$500K not included in the board-approved budget as needed</li> <li>Oversee board member recruitment and selection process</li> </ul>  | <ul> <li>May 12 Agenda</li> <li>Appointment of Andrea Yip as official board member for CBO/SDHO seat         Appointment of Matias Valenzuela for public health seat     </li> <li>Appointment of Susan McLaughlin for Hospital seat</li> <li>Formal transition to the 501c3 Board</li> </ul>                                       | June Agenda  • TBD  Next Meeting: June 9 |

| Who   | Purpose  | Highlights  | What's Next   |
|---|--|---|---|
|   | <ul> <li>Oversee board governance (e.g., committee structure, bylaws)</li> <li>Support HH's future sustainability and the development of key initiatives such as the Equity &amp; Wellness Fund</li> <li>Approve state-required reports</li> </ul>   | <ul> <li>CEO transition planning</li> <li>Review June's EC draft agenda</li> </ul>  |   |
| Finance<br>Committee<br>(FC)                        | <ul> <li>Oversee HH's budgeting, financial monitoring, internal control processes and financial policies and procedures</li> <li>Ensure adequate protection of HH's assets</li> <li>Oversee distribution of funds to partnering organizations and for investment priorities</li> <li>Ensure HH is meeting requirements for state, provider, and other contracts</li> <li>Oversee/coordinate with Funds Flow Workgroup</li> <li>Facilitate value-based payment</li> </ul> | May 18 Agenda  HH Governance update Finance Committee update Finance Committee Chair update Review of the Finance Committee charter Update on the MTP Renewal Waiver  | <ul> <li>MTP Renewal Waiver review</li> <li>Q2 Financials for HealthierHere LLC and HealthierHere 501c3</li> <li>Next Meeting: June 15</li> </ul> |
| Community &<br>Consumer Voice<br>Committee<br>(CCV) | <ul> <li>Proactively engage communities and beneficiaries to co-design and embed equity in HH's work</li> <li>Engage and support community-based organization (CBO) partners and build CBO capacity</li> <li>Actively recruit and support community members serving on the Board/committees</li> <li>Provide input into and help design the community engagement plan</li> <li>Gather data/information on the experience of Medicaid members</li> </ul>                  | <ul> <li>May 22 Agenda:</li> <li>Jointly the INC &amp; CCV</li> <li>INC and CCV anticipate having updates on: <ul> <li>Juneteenth communications update.</li> <li>Possible Pride awareness communications engagement.</li> <li>MMIW awareness event partner share back.</li> <li>Possibly having a RHEN summary. Joint committee</li> </ul> </li> </ul> | June Agenda:  • TBD  Next meeting: June 26  |

| Who  | Purpose  | Highlights                                  | What's Next   |
|--|--|---|---|
|  | Monitor results and ensure<br>accountability/transparency with<br>communities  | Implementation feedback follow up possibly. |   |
| Indigenous<br>Nations<br>Committee<br>(INC)    | <ul> <li>Proactively engage American Indian/Alaska Native/Indigenous (AI/AN/I) community and beneficiaries to co-design and embed equity in HH's work</li> <li>Engage and support AI/AN/I serving community-based organization (CBO) partners and build CBO capacity</li> <li>Actively recruit and support AI/AN/I community members serving on the Board/committees</li> <li>Provide input into and help design the tribal engagement plan</li> <li>Gather data/information on the experience of Medicaid members</li> <li>Monitor results and ensure accountability/transparency with community</li> </ul> | Jointly the INC & CCV  • See CCV entry      | Jointly the INC & CCV See CCV entry                         |
| Connect2<br>Community<br>Network<br>Workgroups | Community Information Exchange (CIE) Collaborative:  Collaborative members will work together to establish a community- led governance structure and guide the development of a CIE  Network Partners Workgroup (NP):  | There is no meeting in June                 | C2C Network Partner Workgroup  TBD  Next meeting: August 16 |

| Who                                    | Purpose   | Highlights  | What's Next  |
|--|---|---|--|
|  | <ul> <li>Develop shared long-term CIE requirements and implementation plan in consultation with Legal Framework and Data &amp; Technology Workgroups</li> <li>Legal Framework and Data and Technology Workgroups (LDT):</li> <li>Develop shared long-term CIE requirements and implementation plan in partnership with Network</li> </ul>   |   |  |
| Integration<br>Assessment<br>Workgroup | Partners Workgroup  Supports statewide implementation of a standardized tool to assess level of integration for outpatient primary care and behavioral health agencies. Includes representatives from HCA, MCOs, & ACHs to:  Identify a tool to be implemented statewide  Make recommendations to HCA on implementation and timeline  Make recommendations to HCA on data collection, analysis, reporting, and data sharing  Make recommendations to HCA on quality improvement structure and areas of focus including training, TA, practice coaching, etc. to help providers advance along the continuum of integrated care  Oversee launch of WA-ICA | <ul> <li>May 1 Agenda:</li> <li>In May, the WA-ICA tri-chairs hosted a panel at the Integrated Care Conference, presented by UW AIMS Center, to share about the WA-ICA work.</li> <li>The workgroup has also wrapped up interviews with WA-ICA Cohort 1 invited practices and continues to work on developing a TA guide to help practices in advancing integration.</li> </ul> | <ul> <li>WA-ICA Agenda:</li> <li>The WA-ICA workgroup will continue to discuss preparations for Cohort 2 and updates to the WA-ICA for the future.</li> <li>Next Meetings: June 5</li> </ul> |



# DECISION MEMO: Governing Board Member Appointments – CBO/SDOH and King County/Public Health Seats

Memo prepared by: Christina Hulet, on behalf of the Executive Committee

Date prepared: May 19, 2023
Date of proposed action: June 1, 2023

#### Issue

The appointment of two Governing Board members to fill one of our CBO/social determinants of health seat and the King County/public health seat.

#### **Background**

HealthierHere's 26-member Governing Board was established with designated seats representing specific sectors/perspectives. In allocating seats, the team sought to balance representation between public, private, and non-profit organizations, as well as between institutional health care partners and community-based organizations. In addition, some seats were designated as 'open' (i.e., open to applicants from the general public), while others were 'reserved' for lead entities to nominate a candidate for the board's approval.

- Andrea Yip has served as a long-time Board delegate in what used to be called our long-term-care (LTC) services and support seat. This was one of the seats that the Board reclassified in January 2023 for those representing "a balance of CBOs representing the Social Determinants of Health." The Board's intent was to create a more flexible, broader category. The intent was not to lose the important perspective of LTC, nor the expertise that Andrea brings.
  - Specifically, Andrea is the Planning Manager for Aging & Disability Services at the City of Seattle. In this role, she manages the city's Care Transitions and Chronic Care Management programs, oversees planning and development for the Area Plan on Aging for Seattle-King County, and supports access and services for Medicaid/Medicare clients.
- 2. Matías Valenzuela is being recommended by the County for the King County/public health seat. As a reminder, this seat is 'reserved' to the County to nominate its preferred candidate.
  - Matías currently serves as the Director of the Office of Equity and Community Partnerships for Public Health Seattle & King County. Prior to this, he was the Director of the Office of Equity and Social Justice for King County, and has held numerous positions within Public Health Seattle & King County since 2000.

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#### Recommendation

The Executive Committee recommends that the Governing Board appoint Andrea Yip as an official Board member in one of our CBO/SDOH seats. It also recommends appointing Matías Valenzuela in the King County/public health seat. Both will bring valuable expertise and perspective to our Board.

#### **Values**

How does this recommendation align with HealthierHere's core values of equity, community, partnership, innovation, and results?

In making this recommendation, the Executive Committee relies on the expertise of our **community partners** to identify their preferred candidate for reserved seats. We also value the long-standing commitment of both candidates to our region and to advancing health **equity.** 

# Board Meeting Evaluation Form (also available online at HERE)

| On a scale of 1 to 10, how would you rate the quality of today's meeting? |  |
|---|--|
| What would it take to make it a 10?                                       |  |

**COMMENTS** (optional)

# Glossary of Terms

ACH Accountable Community of Health Al/AN American Indian/Alaska Native

AIM Analytics, Interoperability, and Measurement, part of the Health Care Authority
AIMS Advancing Integrated Mental Health Solutions, part of University of Washington

AMDG Agency Medical Directors' Group BHO Behavioral Health Organization

BMI Body Mass Index

BRFSS Behavioral Risk Factor Surveillance System CMS Centers for Medicare & Medicaid Services

CBO Community-Based Organizations

CCM Chronic Care Model

CCV Community/Consumer Voice Committee
CDP Chronic Disease Prevention and Control Project

CDR Clinical Data Repository
CEO chief executive officer

CHARS Comprehensive Hospital Abstract Reporting System

CHW Community Health Worker(s)
CLS Community Learning Sessions
CMCH Center for Multi-Cultural Health

CMS Centers for Medicare & Medicaid Services

DAST Drug Abuse Screening Test

DCHS Department of Community and Human Services

DPC Demonstration Project Committee
DPP Diabetes Prevention Program

DSHS Department of Social and Health Services
DSRIP Delivery System Reform Incentive Payment

DT Design Team
DY1 DSRIP Year 1

ED Emergency Department
EHR Electronic Health Record
FIMC Fully Integrated Managed Care

FFS Fee-For-Service FPL Federal Poverty Level

FQHC Federally Qualified Health Centers GAD Generalized Anxiety Disorder G2P Guidelines to Practice

HCA Health Care Authority

HCP LAN Health Care Payment Learning & Action Network HHSTP Health and Human Services Transformation Plan

HIE Health Information Exchange
HIT Health Information Technology
HKCC Healthy King County Coalition

HUD U.S. Department of Housing and Urban Development

IDC Integration Design Committee
IHCP Indian Health Care Provider

ILCInterim Leadership CouncilIOMInstitute of MedicineIPTInvestment PrioritizationITInformation Technology

ITU Indian Health Service, tribally operated, or urban Indian health program

JAMA Journal of the American Medical Association
KCACH King County Accountable Community of Health

LEAD Law Enforcement Assisted Diversion

LGBT Lesbian, Gay, Bisexual, and/or Transgender

LOI Letter of Intent

MAT Medication Assisted Treatment MCO Managed Care Organization MeHAF Maine Health Access Foundation **MHIP** Mental Health Integration Program **MIDD** Mental Illness and Drug Dependency MOU Memorandum of Understanding **MTP** Medicaid Transformation Project(s) **MVP** Medicaid Value-Based Purchasing

OUD Opioid Use Disorder
P4P Pay-for-Performance
P4R Pay-for-Reporting
PAL Partnership Access Line

PCORI Patient-Centered Outcomes Research Institute

PCP Primary Care Provider

Public Health - Seattle & King County **PHSKC** PIMH Partnership for Innovation in Mental Health **PMD** Performance Measurement and Data **PMP** Prescription Monitoring Program **PRISM** Predictive Risk Intelligence System **PSH** Permanent Supportive Housing QBS Quality Benchmarking System **RHIP** Regional Health Improvement Plan

SAMHSA Substance Abuse and Mental Health Services Administration
SBIRT Screening, Brief Intervention, and Referral to Treatment

Regional Health Needs Inventory

SCORE South Correctional Entity
SIHB Seattle Indian Health Board
SIM State Innovation Model(s)
SUD Substance Use Disorder
TA Technical Assistance

TSP Transition Support Program
UIHI Urban Indian Health Institute

US United States

**RHNI** 

VBP Value-Based Payment

VOCAL-WA Voices of Community Activists and Leaders, Washington State Chapter

WAC Washington Administrative Code
WSHA Washington State Hospital Association
WSMA Washington State Medical Association