

# ANNUAL REPORT AND ACCOUNTS 2016

PRITISH NANDY COMMUNICATIONS LTD

www.pritishnandycom.com

Content clearly is indispensable for the success of a movie and it is imperative that that the producers take cognisance of the changing tastes of the consumers and reassess their budgets and business models to create profitable films. The audience has become more experimental and open to new concepts, platforms and other sources of entertainment. The industry is inching closer towards digital as a potential revenue stream, which could disrupt the industry and completely alter its outlook, provided the industry is able to leverage and monetise it aptly.

# PRITISH NANDY COMMUNICATIONS LTD 23RD ANNUAL REPORT AND ACCOUNTS 2016

# **BOARD OF DIRECTORS**

Pritish Nandy | Chairman
Udayan Bose
Nabankur Gupta
Hema Malini
Rina Pritish Nandy
Dr Vishnu Kanhere (up to May 26, 2016)
Raghu Palat (w.e.f. August 9, 2016)
Pallab Bhattacharya | Wholetime Director & CEO
Rangita Pritish Nandy | Creative Director

# COMPANY SECRETARY

Vikas Shaw

# **AUDITORS**

KR Khare & Co Chartered Accountants

# PRINCIPAL BANKERS

Yes Bank Nariman Point Mumbai 400021

Standard Chartered Bank Breach Candy Mumbai 400036

HDFC Bank Marine Drive Mumbai 400020

# REGISTERED OFFICE

87/88 Mittal Chambers Nariman Point Mumbai 400021

As the Prime Minister's dream project of Digital India translates into reality, we are expecting the digital marketplace to grow even larger, reaching out to audiences all over India and the world. The big screen will be supported by all kinds of handset viewings and the length of films and formats will keep changing to attract viewers of different age groups and their viewing preferences. In fact, that is the future: Customized and interactive digital content at an affordable cost to the consumer.

I welcome you all to your Company's 23rd Annual General Meeting. It is a pleasure to be with you here today and to share the experiences of the year in retrospect. But more important is the fact that in the coming year we will enter our 25th year of business, a landmark we look forward to celebrating with all the stakeholders of this enterprise.

These past few years have seen some important changes in the nature of the media and entertainment business, changes that are going to fundamentally impact the future of the business and your company.

As a content maker we have traditionally had little control over the distribution process. Once we created the content we passed it on to studios and distributors who negotiated its release with exhibitors nationwide and overseas. The box office was the ultimate arbiter of the success of what we produced. And once we were able to pass that test, we released our content on television and home video.

Now, with the amazing growth of the digital universe, the whole world will be opening up for the exploitation of our content. There is a clear shift in the consumption patterns of the industry and millions of people are already watching what we make on their cell phones and laptops, tablets and desk computers. Exciting new web series and short features are currently the flavour of the season and the digital marketplace for feature films is growing apace. Even our promotional features and songs are getting a reach that far exceeds our expectations.

Your company is one of the first content makers to explore and exploit the opportunities that this expansion of the digital market offers. As the Prime Minister's dream project of Digital India translates into reality, we are expecting the digital marketplace to grow even larger, reaching out to audiences all over India and the world. The big screen will be supported by all kinds of handset viewings and the length of films and formats will keep changing to attract viewers of different age groups and their viewing preferences. In fact, that is the future: Customized and interactive digital content at an affordable cost to the consumer. Bought either by subscription or through an a la carte menu offered by streaming services.

This will mean enlarging our content offering. Both in theatres and on digital platforms that are available or will soon be available. We have already acquired the technology for distribution and online streaming and intend to put that out once we have adequate content offering of different formats in our library and the emerging business model for streaming acquires a more predictable nature.

The future looks quite rewarding but everything will depend on how the new digital scenario eventually pans out. The entire media and entertainment business is likely to go through a further sea change. Your company will be no exception. We are preparing ourselves for this transformation which is likely to yield better working results in years to come.

This statement will be incomplete without thanking all our stakeholders. We are slowly recovering from a difficult phase and it is the management's belief that results will continue to improve as we go along. I thank you, our shareholders. I thank our bankers, our business associates, our clients, our consumers, and all members of Team PNC who have worked so hard to keep pace with the changing scenario of the business. We look forward to bettering our performance as we go ahead.

Thank you for being here today and for being part of this annual occasion when we meet, talk, share our views. If there is anything more you may want to know, please feel free to contact our Vice President Yatender Verma at verma@pritishnandycom.com. The company's official internet site will continue to keep you informed of all developments on a regular, day to day basis.













To

The Members

Your Directors present the 23rd Annual Report on the business and operations of the Company together with the audited financial accounts for the financial year ended March 31, 2016.

#### FINANCIAL HIGHLIGHTS

Total income for this year was ₹ 2,185.29 lakh as compared to ₹ 219.39 lakh for the earlier year. The Company made a profit of ₹ 251.02 lakh before tax as compared to a loss of ₹ 534.76 lakh before tax in the preceding year

In ₹ lakh

Particulars	Standalone
	Year ended March 31, 2016 Year ended March 31, 2015
Income from operations	2,123.46 42.10
Other income	61.83
Total turnover	2,185.29 219.39
Total expenditure	1,934.27
Profit/ (loss) before exceptional and extra ordinary items and tax	251.02 (316.33)
Exceptional and extra ordinary items	0 218.43
Profit/ (loss) after exceptional and extra ordinary items and before tax	251.02 (534.76)
Provision for current tax	44.63
Profit/ (loss) after current tax	206.39 (534.76)
Provision for deferred tax	323.49 (5.38)
Profit/ (loss) after deferred tax	(117.10)
Dividend (%)	0
Transfer to reserves	0
Balance in statement of profit and loss	(479.70) (362.59)
Paid up capital	1,446.70
Earnings per share	(0.81)
Book value per share	54.66

#### PRESENT ECONOMIC SITUATION AND PERFORMANCE OF THE COMPANY

The Indian film industry has always displayed strong potential for growth. The current industry scenario has encouraged several innovations in content production which are clearly backed by a growing acceptance by the audience. Good, intelligent, sharp content is meeting commercial success side-by-side with traditional content. This encourages your Company to go back to its roots, re-align itself with the audience's new acceptances and focus on making good cinema which can cut through clutter as well as mass reach cinema which may have commercial appeal across audiences. Your Directors believe that your Company has the capability, expertise and experience to emerge as one of the leading companies in this renewed entertainment industry. During the year, your Company's film Mastizaade released worldwide.

#### DIVIDEND

To conserve the resources of the Company and invest them in forthcoming projects, your Directors do not recommend any dividend for this year.

#### LISTING WITH THE STOCK EXCHANGES

The equity shares of the Company continue to remain listed with the Bombay Stock Exchange Ltd (BSE) and National Stock Exchange of India Ltd (NSE). The listing fees payable to both the stock exchanges for the year 2016-2017 have been paid.

#### TRANSFER TO RESERVES

Your Company has not transferred any amount to the general reserve.

#### DEPOSIT FROM PUBLIC

The Company has not accepted any deposits within the meaning of Sections 73, 74 and 76 of the Companies Act, 2013 (the Act) and the rules framed thereunder.

#### SUBSIDIARIES

The Company has two subsidiaries viz. PNC Digital Ltd and PNC Wellness Ltd. There are no associate companies within the meaning of Section 2(6) of the Act. There has been no material change in the nature of the business of the subsidiaries.

Pursuant to Section 129(3) of the Act, in addition to the financial statements provided under sub-section (2), consolidated financial statements of the Company and of all its subsidiaries in the same form and manner as that of its own shall also be laid before the Annual General Meeting of the Company. A statement containing salient features of the financial statements of the Company's subsidiaries in Form AOC-1 is appended as Annexure 1.

Pursuant to the provisions of Section 136 of the Act, the financial statements and consolidated financial statements of the Company along with relevant documents and separate audited accounts in respect of subsidiaries are available on the Company's website.

#### PNC Digital Ltd

There has been no material change in the nature of the business of this subsidiary. Its principal business is creating content for digital streaming, setting up a delivery system for digital streaming and running the business of content streaming as well as any other technology business using the internet as its primary delivery platform. In April 2015 this subsidiary identified and entered into an arrangement with an investor who was ready to invest in the exploitation of Ogle worldwide. To enable this exploitation a joint venture company, Ogle Technologies Ltd, was incorporated at British Virgin Islands. This subsidiary owns 51% of the issued and paid up capital of Ogle Technologies Ltd. The commercial exploitation of Ogle will be taken up and conducted by Ogle Technologies Ltd. The launch of Ogle has not yet commenced due to operational reasons beyond the management's control. However the subsidiary has launched and is actively pursuing the business of creating content for digital streaming through its existing content creation talent.

# PNC Wellness Ltd

There has been no material change in the nature of the business of this subsidiary. During the year, this subsidiary company operated only in one business segment, i.e. wellness segment. Although there was no revenue generation, this subsidiary company owns the wellness brand Moksh and sub brands like Power Yoga, Passion Yoga, Cool Yoga, Couple Yoga etc. This subsidiary is in the process of realigning its business through the digital medium and is in an ongoing dialogue with others in the wellness segment to develop a non-rental model which delivers wellness services to customers without depending on the uncertainty of increasing costs relating to rental premises. This subsidiary company has obtained a valuation report from M/s Dharmendra Molani & Co, Chartered Accountants, valuing the business enterprise at ₹ 216.30 lakh. The Holding Company is facilitating and supporting the revival of this subsidiary's business.

# DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 134(5) of the Act, the Board of Directors, to the best of their knowledge and ability, confirm that:

- a. in the preparation of the annual accounts, the applicable accounting standards have been followed and there are no material departures;
- b. they have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period;
- c. they have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- they have prepared the annual accounts on a going concern basis;
- e. they have laid down internal financial controls to be followed by the Company and such internal financial controls were adequate and operating effectively;
- f. they have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively

#### DIRECTORS AND KEY MANAGERIAL PERSONNEL

In accordance with the provisions of the Act and articles of associations of the Company, Pallab Bhattacharya, wholetime Director of the Company, retires by rotation at the ensuing Annual General Meeting, and being eligible, offers himself for reappointment.

#### DECLARATION BY INDEPENDENT DIRECTORS

The Company has received necessary declaration from each independent Director under Section 149(7) of the Act, that he/ she meets the criteria of independence laid down in Section 149(6) of the Act, and Regulation 25 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI Listing Regulations).

During the year, except for the sitting fees, the independent Directors of the Company had no other pecuniary relationship or transactions with the Company.

#### PARTICULARS OF EMPLOYEES

This disclosure required to be furnished pursuant to Section 197(12) read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is appended as Annexure II.

#### NUMBER OF MEETINGS OF THE BOARDS

Four meetings of the Board were held during the year. For details of the meeting of the Board, please refer to the Corporate Governance Report, which forms part of this report.

#### BOARD EVALUATION

The Board of Directors has carried out an annual evaluation of its own performance, Board Committees and individual Directors including independent Directors pursuant to the provisions of the Act and the Corporate Governance requirements as prescribed by the Securities and Exchange Board of India (SEBI) and the SEBI Listing Regulations.

In a separate meeting of independent Directors, the performance of non-independent Directors, performance of the Board as a whole and performance of the Chairman was evaluated, taking into account the views of executive Directors and non-executives Directors.

#### POLICY ON DIRECTORS' APPOINTMENT AND REMUNERATION AND OTHER DETAILS

The Company's policy on Directors' appointment and remuneration and other matters provided in Section 178(3) of the Act has been disclosed in the Corporate Governance Report, which forms part of this Directors' report.

#### AUDITORS

#### Statutory Auditor

At the Annual General Meeting held on September 21, 2015, K R Khare & Co, Chartered Accountants, were appointed as Statutory Auditors of the Company to hold office from the conclusion of that Annual General Meeting till the conclusion of the forthcoming four Annual General Meetings, concluding four years of his term. In terms of the first proviso to Section 139 of the Act, such appointment of the auditors shall be placed for ratification at every Annual General Meeting, Accordingly, the appointment of K R Khare & Co, Chartered Accountants, Statutory Auditors of the Company, is placed for ratification by the shareholders.

#### AUDITOR'S REPORT

The Auditor's Report does not contain any qualifications, reservations or adverse remarks.

In the Emphasis of Matter paragraph, the auditor has stated:

We draw attention to note 32 on the standalone financial statements which describes the facts related to the arbitration proceedings initiated by the Company against Prasar Bharati, on account of wrongful encashment of bank guarantee of ₹ 75,050,000. The Company has obtained a legal opinion from Justice AM Ahmadi, former Chief Justice of Supreme Court of India, which supports the Company's stand that the amount is fully recoverable and hence no provision is made there against.

We further draw attention to note 37 on the standalone financial statements which relates to investment in subsidiary company PNC Wellness Ltd. The investment in this subsidiary stands at ₹ 29,100,000 whereas the net worth of the subsidiary is ₹ 10,768,360 as at March 31, 2016. The management considers the diminution in value of this investment as of temporary nature, in view of its commitment to the business in the new form. In view of this no provision for diminution in value of investment, which is considered temporary, is made at this stage.

We further draw attention to note 38 on the standalone financial statements which describes the facts related to the legal proceedings initiated by the Company for the recovery of advance amounting to  $\overline{\xi}$  15,000,000. The management considers the same as good and fully recoverable. The legal opinion obtained by the Company supports this. We have relied on the opinion and consequently the Company has not made provision of any amount there against.

Our opinion is not modified in respect of these matters.

Your Directors confirm that the matters referred to in the segment relation to Emphasis of Matter by the independent auditors in their report have been clarified in notes 32, 37 and 38 on the financial statement forming part of the Balance Sheet and Statement of Profit and Loss, and are self explanatory and reproduced below.

#### NOTE 32

Arbitration proceedings initiated by the Company against Prasar Bharati on account of wrongful encashment of bank guarantees of ₹ 75,050,000 were ongoing before former Chief Justice YV Chandrachud. The parties completed the pleadings before the Arbitrator but unfortunately he passed away in July 2008 while the cross examinations were on. The Company had filed a petition before the Hon. High Court at Bombay for appointment of a Sole Arbitrator in place and stead of Justice Chandrachud in January 2009. The Bombay High Court appointed Justice BN Srikrishna, former Judge of Supreme Court of India as Sole Arbitrator vide order dated November 27, 2009 and the arbitration proceedings are ongoing. Opinion obtained by the Company from Justice AM Ahmadi, former Chief Justice of the Supreme Court of India, supports the Company's stand that the amount is fully recoverable. In view of this, the management of the Company does not consider it necessary to make a provision there against in the accounts. The Company is showing amount withheld by Prasar Bharti as "Long Term Loans and Advances".

#### NOTE 37

Investment in wholly owned subsidiary, PNC Wellness Ltd

The Company has an investment of  $\mathbf{\tilde{\tau}}$  29,100,000 (last year  $\mathbf{\tilde{\tau}}$  29,100,000) in equity shares of wholly owned subsidiary viz PNC Wellness Ltd. The net worth of this subsidiary is  $\mathbf{\tilde{\tau}}$  10,768,360 as on March 31, 2016.

This subsidiary company owns the wellness brand Moksh and sub brands like Power Yoga, Passion Yoga, Cool Yoga, Couple Yoga etc. This subsidiary is in the process of realigning its business through the digital medium and is in an ongoing dialogue with others in the wellness segment to develop a non-rental model which delivers wellness services to customers without depending on the uncertainty of increasing costs relating to rental premises. This subsidiary company has obtained a valuation report from M/s Dharmendra Molani & Co, Chartered Accountants, valuing the business enterprise at ₹ 216.30 lakh. The management is of the view that the diminution in net worth of this subsidiary is temporary and transient and not of a permanent nature. Therefore the management considers the investment as fully realisable.

#### NOTE 38

Loans and Advances of ₹ 15,000,000 against the Music, Asian and Indian Satellite rights of a film, where the Company has lien over the exploitation of the said rights. The Company has filed a Summary Suit with the Hon. High Court at Bombay which is pending hearing and disposal. The management considers the same is good and fully recoverable. Legal opinion obtained by the Company from SF Rego, Judge (Retired), City Civil and Sessions Court, Mumbai, supports this and consequently no provision has been made in the accounts at this stage. The Company is showing this amount as "Long Term Loans and Advances".

#### SECRETARIAL AUDITOR'S REPORT

VN Deodhar & Company, practicing Company Secretaries, was appointed to conduct the Secretarial Audit of the Company for the fiscal year 2016, as required under Section 204 of the Act, and rules thereunder.

The Secretarial Auditor's Report is given as Annexure III which forms part of this report. The Secretarial Auditor's report states that during the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned therein except in the following cases:

- 1. The Company has not appointed Chief Financial Officer as required under the provisions of Section 203(iii) of the Act and the Listing Agreements with Stock Exchanges.
- 2. The Company has paid remuneration to its whole time Directors in excess of the limits prescribed under Schedule V read with Section 197 of the Act.



#### Your Directors state that

- 1. Your Company had advertised in newspapers to fill up the vacancy of Chief Financial Officer (CFO). No suitable candidate was found. Hence appointment of CFO could not be made. Your Company is continuing with its advertisement on the Company's website to identify and appoint a suitably qualified person and is also planning another newspaper advertisement.
- The Company's film 'Mastizaade', released in January 2016 and due to its average collections could not generate your Company's expected theatrical collections. Consequently the Company was unable to make adequate
  profit resulting in excess payment on Directors' remuneration account.

#### MANAGEMENT DISCUSSIONS AND ANALYSIS

A detailed report on Management Discussion and Analysis is enclosed with this report.

#### INTERNAL CONTROL SYSTEM AND ITS ADEOUACY

The Company has an Internal Control System, commensurate with the size, scale and complexity of its operations. The scope and authority of the Internal Audit function is well defined in the organization. To maintain its objectivity and independence, the Internal Auditor submits his report to the Audit Committee of the Board.

The Internal Auditor monitors and evaluates the efficacy and adequacy of the internal control system of the Company, its compliance with operating systems, accounting procedures and policies of the Company. Based on the report of the Internal Auditor, officers undertake corrective action in their respective areas and thereby strengthen control. Significant audit observations and corrective actions suggested are presented to the Audit Committee of the Poord

#### RISK MANAGEMENT

The Company has adopted a Risk Management Policy, pursuant to the provisions of Section 134 of the Act, which enables identification and evaluation of business risks and opportunities. This policy seeks to create transparency, minimize adverse impacts on business objectives and enhance the Company's competitive advantage. The Company has constituted a Business Process and Risk Management Committee to monitor the risks and their mitigating actions continuously.

#### PARTICULARS OF LOANS, GUARANTEES AND INVESTMENTS

The particulars of loans, guarantees and investments have been disclosed in the financial statements

#### TRANSACTIONS WITH RELATED PARTIES

All Related Party Transactions entered into during the financial year were on an arm's length basis and in the ordinary course of business. Details of Related Party Transactions are disclosed in note 36 of the Audited Financial Statements of the Company.

#### EXTRACT OF ANNUAL RETURN

Under Section 92(3) of the Act, the extract of annual return is given in Annexure IV in the prescribed form MGT-9, which forms part of the report.

#### CORPORATE SOCIAL RESPONSILITY (CSR)

The Company's CSR policy is aimed at demonstrating care for the community through its focus on education, skill development, health, wellness and research on content.

Further in accordance with the provisions of Section 135 of the Act and rules framed thereunder, the Company has adopted and constituted a CSR Committee of Directors comprising of the following

- Nabankur Gupta (Chairman)
- 2. Pallab Bhattacharya
- Vikas Shaw

The detailed policy and constitution of the committee is available on the Company's website.

The average net profit/ (loss) of the Company during the last three financial years for the purpose of computation of CSR activities is (loss)  $\ref{20,512,176}$ . As there is average net loss of the Company, the Company is not required to spend any amount on CSR activities.

#### DISCLOSURE REQUIREMENT

As per SEBI Listing Regulations, Corporate Governance Report with Auditors' certificate thereon and Management Discussion and Analysis are attached, which form part of this report.

Details of the familiarization programme of the independent Directors are available on the website of the Company.

Policy for determining material subsidiaries of the Company is available on the website of the Company.

Policy on dealing with related party transactions is available on the website of the Company.

The website of the Company is www.pritishnandycom.com

The Company has formulated and published a Whistle Blower Policy to provide vigil mechanism for employees including Directors of the Company to report genuine concerns. The provisions of this policy are in line with the provisions of Section 177(9) of the Act and the SEBI Listing Regulations.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

As per Section 134(3) (m) of the Act, the particulars of Energy Conservation, Research and Development and Technology Absorption are not applicable to your Company.

Foreign Exchange Earnings and Outgo during the year are given in note 18.1, 20.1 and 24.2 of the Financial Statements of the Company.

TRANSFER OF AMOUNTS TO INVESTOR EDUCATION AND PROTECTION FUND

Pursuant to provisions of Section 124 (5) and 125 of the Act ₹ 532,876 which remained unclaimed, and therefore unpaid, for a period of 7 years has been transferred by the Company to the Investor Education and Protection Fund.

#### ACKNOWLEDGMENT

The Board thanks all stakeholders in the Company, clients, bankers and financial institutions for their continued support during the year. It also wishes to record its appreciation of the efforts put in by all staff and associates of the Company.

For and on behalf of the Board of Directors

Pallab Bhattacharya Wholetime Director and CEO

Vishnu Kanhere Director

Mumbai, 26 May, 2016

PRITISH NANDY COMMUNICATIONS LTD THE 23RD ANNUAL REPORT AND ACCOUNTS 2016

# ANNEXURE I

STATEMENT PURSUANT TO FIRST PROVISO TO SUB-SECTION (3) OF SECTION 129 OF COMPANIES ACT, 2013, READ WITH RULE 5 OF COMPANIES (ACCOUNTS) RULES. 2014 IN THE PRESCRIBED FORM AOC -1 RELATING TO SUBSIDIARY COMPANIES

	PARTICULARS					
		1	2			
	Name of Subsidiary Company	PNC Wellness Ltd	PNC Digital Ltd			
Sr. No.						
1.	Reporting currency	INR	INR			
2.	Exchange rate	NA	NA			
3.	Share capital	6,600,000	5,000,000			
4.	Reserves and surplus	4,168,360	324,876			
5.	Total assets	11,305,038	64,801,895			
6.	Total liabilities (except share capital and reserve and surplus	536,678	59,477,019			
7.	Investments	0	32,838			
8.	Turnover (including other income)	4,599,931	21,386			
9.	Profit before taxation	4,146,926	(13,695)			
10.	Provision for taxation (including deferred tax)	2,907,109	0			
11.	Profit after taxation	1,239,817	(13,695)			
12.	Proposed dividend	Nil	Nil			
13.	% of shareholding	100%	99.78%			

Notes: Reporting period for all the Subsidiaries is March 31, 2016.

# ANNEXURE II

THE INFORMATION REQUIRED UNDER SECTION 197 OF THE COMPANIES ACT, 2013, READ WITH RULE 5(1) OF THE COMPANIES APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL RULES, 2014 ARE GIVEN BELOW:

a. The ratio of the remuneration of each director to the median remuneration of the employees of the Company for the financial year:

Description	Ratio of median remuneration
Wholetime Directors (WTD)	
Pallab Bhattacharya	6.04
Rangita Pritish Nandy	5.96

b. The percentage increase in remuneration of each Director, Chief Executive Officer, Chief Financial Officer, Company Secretary in the financial year:

Name	% increase in remuneration in the financial year
Pallab Bhattacharya, WTD & CEO	Nil
Rangita Pritish Nandy (Creative Director & WTD)	Nil
Vikas Shaw, Company Secretary	Nil

c. The percentage increase in the median remuneration of employees in the financial year: (8.83)%.

The number of permanent employees on the rolls of Company: 16

d. The explanation on the relationship between average increase in remuneration and Company performance:

There were no increments during 2015-16.

e. Comparison of the remuneration of the key managerial personnel against the performance of the Company:

Aggregate remuneration of Key Managerial Personnel (KMP): F.Y 2015-2016	Amount (In ₹ lakh)
Revenue	2,185.29
Remuneration of KMP (as % of revenue)	2.85
Profit Before Tax (PBT)	253.07
Remuneration of KMP (as % of PBT)	24.83

Variations in the market capitalisation of the Company, price earnings ratio as at the closing date of the current financial year and previous financial year:

Particulars	March 31, 2016	March 31, 2015	% Change
Market Capitalization (in ₹ lakh)	2,003.68	1,736.04	15.42
Price Earnings Ratio	(17.10)	(3.29)	(419.35)

g. Percentage increase over decrease in the market quotations of the shares of the Company in comparison to the rate at which the Company came out with the last public offer:

Particulars	March 31, 2016	IPO	% Change
Market Price (BSE)	13.85	155	(91.06)
Market Price (NSE)	14.05	155	(90.94)

h. Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:

There was no increase during the year.

- Comparison of remuneration of each key managerial personnel against the performance of the Company;
  - The Company's revenues or profits which can not be compared with the immediate earlier year. The film 'Mastizaade', released in January 2016, could not generate the expected theatrical collections. This resulted in payment of remuneration to Wholetime Directors exceeding the limits prescribed under Section 197 read with Part II of Schedule V of the Act by ₹ 1,554,000.
- . The key parameters for any variable component of remuneration availed by the Directors: The Company does not have any variable component of remuneration availed by the Directors.
- k. The ratio of the remuneration of the highest paid Director to that of the employees who are not directors but receive remuneration in excess of the highest paid Director during the year:
  - There is no employee drawing remuneration which exceeds the highest paid Directors.
- 1. Affirmation that the remuneration is as per the remuneration policy of the Company: The Company affirms remuneration is as per the remuneration policy of the Company
- m. The statement containing particulars of employees as required under Section 197(12) of the Act read with Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014:
  - There was no employee drawing remuneration of sixty lakh rupees per annum or rupees five lakh per month.

# ANNEXURE III

# FORM No. MR-3

#### SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED MARCH 31, 2016

[PURSUANT TO SECTION 204(1) OF THE COMPANIES ACT. 2013 AND RULE NO. 9 OF THE COMPANIES (APPOINTMENT AND REMUNERATION PERSONNEL) RULES. 2014]

To The Members, Pritish Nandy Communications Ltd. 87/88, Mittal Chambers Nariman Point Mumbai 400 021

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by Pritish Nandy Communications Ltd (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on March 31, 2016 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2016 according to the provisions of:

- i. The Companies Act, 2013 (the Act) and the rules made there under;
- ii. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
- iii. The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;
- iv. Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- v. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
  - a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992;
  - c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009; (Not applicable to the Company during the Audit Period);
  - d. The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999; (Not applicable to the Company during the Audit Period);
  - e. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; (Not applicable to the Company during the Audit Period);
  - f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
  - g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009; (Not applicable to the Company during the Audit Period); and
  - h. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998; (Not applicable to the Company during the Audit Period);
  - The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 notified with effect from December 1, 2015.
- vi. We have been informed that there are no laws applicable specifically to the Company. Additionally, a declaration on compliance of various statues is submitted to the Board on quarterly basis.

We have also examined compliance with the applicable clauses of the following

- . Secretarial Standards issued by The Institute of Company Secretaries of India
- ii. The Listing Agreements entered into by the Company with Bombay Stock Exchange and National Stock Exchange in respect of Issue and Listing of Securities;

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above except in the following cases:

- i. The Company has not appointed Chief Financial Officer as required under the provisions of Section 203(iii) of the Act and the Listing Agreements with Stock Exchanges
- ii. The Company has paid remuneration to its whole time Directors in excess of the limits prescribed under Schedule V read with Section 197 of the Act

We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at Board Meetings and Committee meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

For V N Deodhar & Co

PRITISH NANDY COMMUNICATIONS LTD THE 23RD ANNUAL REPORT AND ACCOUNTS 2016

# ANNEXURE IV

#### FORM No. MGT-9

#### EXTRACT OF ANNUAL RETURN

#### AS ON THE FINANCIAL YEAR ENDED ON MARCH 31, 2016

[PURSUANT TO SECTION 92(3) OF THE COMPANIES ACT, 2013 AND RULE 12(1) OF THE COMPANIES (MANAGEMENT AND ADMINISTRATION) RULES, 2014]

#### I. REGISTRATION AND OTHER DETAILS:

- i. CIN L22120MH1993PLC074214
- ii. Registration Date September 28, 1993
- iii. Name of the Company Pritish Nandy Communications Ltd
- iv. Category/ sub-Category of the Company Company limited by shares
- v. Address of the registered office and contact details

Pritish Nandy Communications Ltd

87/88 Mittal Chambers, Nariman Point, Mumbai 400021

Tel: 91-22-42130000

Fax: 91-22-42130033

Website :www.pritishnandycom.com

- vi. Whether listed Company: Yes
- vii. Name, Address and Contact details of Registrar and Transfer Agent, if any

Linkintime India Private Ltd

C-13, Pannalal Silk Mills Compound, LBS Marg

Bhandup (West)

Mumbai 400 078

Tel.: 022-25963838

Fax: 022-25962691

Website: www.linkintime.co.in

#### II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

All the business activities contributing 10 % or more of the total turnover of the company shall be stated

Sr. No.	Name and Description of main products/ services	NIC Code of the Product/ service	% to total turnover of the Company	
1.	Film production and media consultancy	921	100%	

#### III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES –

Sr. No.	Name and Address of the Company	CIN/ GLN	Holding/ Subsidiary/ Associate	% of shares held	Applicable
					Section
1.	PNC Digital Ltd	U22110MH1994PLC076934	Subsidiary	99.78	2(87)
	Address: 87/88 Mittal Chambers, Nariman Point, Mumbai – 400021				
2.	PNC Wellness Ltd	U55100MH1999PLC120196	Subsidiary	100.00	2(87)
	Address: 87/88 Mittal Chambers, Nariman Point, Mumbai – 400021				

# IV. STATEMENT SHOWING SHAREHOLDING PATTERN

# i. Category-wise share holding

Catego	Category of Shareholders		No. of Shares held at the beginning of the year (i.e as on April 1, 2015)			No. of Shares held at the end of the year (i.e as on March 31, 2016)				% Change during the	
			Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	year
A.	Promo	oters									
1.		Indian									
	a.	Individual/HUF	3,896,307	0	3,896,307	26.93	3,896,307	0	3,896,307	26.93	0
	b.	Central Govt	0	0	0	0	0	0	0	0	0
	c.	State Govt (s)	0	0	0	0	0	0	0	0	0
	d.	Bodies Corp.	2,098,232	0	2,098,232	14.51	2,098,232	0	2,098,232	14.51	0
	e.	Banks/ FI	0	0	0	0	0	0	0	0	0
	f.	Any Other	0	0	0	0	0	0	0	0	0
Sub-to	otal (A)(	1)	5,994,539	0	5,994,539	41.44	5,994,539	0	5,994,539	41.44	0
2.		Foreign									
	a.	NRIs –	0	0	0	0	0	0	0	0	0
	b.	Others –	0	0	0	0	0	0	0	0	0
	c.	Bodies Corp.	0	0	0	0	0	0	0	0	0
	d.	Banks / FI	0	0	0	0	0	0	0	0	0
	e.	Any Other	0	0	0	0	0	0	0	0	0
Sub-to	otal (A)(	2)	0	0	0	0	0	0	0	0	0
	Shareho (A)(1)+	olding of Promoters/ Promoter Group (A)(2)	5,994,539	0	5,994,539	41.44	5,994,539	0	5,994,539	41.44	0

Category of Shareholders		No. of Shares held at the beginning of the year (i.e as on April 1, 2015)			No. of Shares held at the end of the year (i.e as on March 31, 2016)				% Change during the		
			Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	year
B.		Public Shareholding									
1.		Institutions									
	a.	Mutual Funds	0	0	0	0	0	0	0	0	0
	b.	Banks/ Financial Institutions	217,334	0	217,334	1.5	217,334	0	217,334	1.50	0
	c.	Central Government	0	0	0	0	0	0	0	0	0
	d.	State Government(s)	0	0	0	0	0	0	0	0	0
	e.	Venture Capital Funds	0	0	0	0	0	0	0	0	0
	f.	Insurance Companies	25,000	0	25,000	0.17	25,000	0	25,000	0.17	0
	g.	Foreign Institutional Inverstor(s)	3,000,000	0	3,000,000	20.74	3,000,000	0	3,000,000	20.74	0
	h.	Foreign Venture Capital Funds	0	0	0	0	0	0	0	0	0
	i.	Others (specify)	0	0	0	0	0	0	0	0	0
Sub-to	Sub-total (B)(1)		3,242,334	0	3,242,334	22.41	3,242,334	0	3,242,334	22.41	0
2.		Non-Institutions									
a.		Bodies Corporate									
	1.	Indian	526,988	1	526,989	3.64	408,002	1	408,003	2.82	-0.82
	2.	Overseas	475,000	0	475,000	3.28	475,000	0	475,000	3.28	0
b.		Individuals									
	i.	Individual shareholders holding nominal share capital upto ₹ 1 lakh	2,644,176	4,280	2,648,456	18.31	2,729,454	4,280	2,733,734	18.89	0.59
	ii.	Individual shareholders holding nominal share capital in excess ₹ 1 lakh	1,528,806	0	1,528,806	10.57	1,565,472	0	1,565,472	10.83	0.25
c.		Others (specify)									
	1.	Trusts	3,000	0	3,000	0.02	3,000	0	3,000	0.02	0
	2.	Clearing members	47,876	0	47,876	0.33	44,918	0	44,918	0.31	-0.02
Sub-to	tal (B)(2	2)	5,225,846	4,281	5,230,127	36.15	5,225,846	4,281	5,230,127	36.15	0
Total S	Sharehol	lding (B)= (B) (1)+(B)(2)	8,468,180	4,281	8,472,461	58.56	8,468,180	4,281	8,472,461	58.56	0
Total (	A) + (B	)	14,462,719	4,281	14,467,000	100	14,462,719	4,281	14,467,000	100	0
C.		Share held by Custodian for GDRs & ADRs	0	0	0	0	0	0	0	0	0
Grand	total (A	+B+C)	14,462,719	4,281	14,467,000	100	14,462,719	4,281	14,467,000	100	0

# ii. Shareholding of promoters

Sr. No.	Shareholder's Name	Shareholding at the beginning of the year (i.e as on April 1, 2015)			Shareh (i.	% Change in Share holding		
		No. of Shares	% of total shares of the Company	% of Share Pledged / encumbered to total shares	No. of Shares	% of total shares of the Company	% of Share Pledged / encumbered to total shares	during the years
1.	Pritish Nandy	2,952,197	20.41	0	2,952,197	20.41	0	0
2.	Artinvest India Pvt Ltd	1,394,789	9.64	0	1,394,789	9.64	0	0
3.	Ideas.com India Pvt Ltd	703,443	4.86	0	703,443	4.86	0	0
4.	Rina Pritish Nandy	625,000	4.32	0	625,000	4.32	0	0
5.	Rangita Pritish Nandy	193,500	1.34	0	193,500	1.34	0	0
6.	Ishita Pritish Nandy	125,610	0.87	0	125,610	0.87	0	0
	Total	5,994,539	41.44	0	5,994,539	41.44	0	0

# iii. Change in Promoters' Shareholding (please specify, if there is no change)

	Shareholding at the beginning of the year		Cumulative Shareho	lding during the year
	No. of shares	% of total shares of the Company	No. of shares	% of total shares of the Company
At the beginning of the year				
Date wise Increase/ Decrease in Promoters Shareholding during the year specifying the reasons for increase/ decrease (e.g. allotment/ transfer/ bonus/ sweat equity etc):	or No Change			
At the end of the year				

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# iv. Shareholding pattern of top ten shareholders (Other than Directors, Promoters and Holders of GDRs and ADRs)

Sr. No.	Top 10 Shareholders	Shareholding at the beginning of the year		Cumulative Shareho	lding during the year
		No. of shares	% of total shares of the Company	No. of shares	% of total shares of the Company
1.	Apms Investment Fund Ltd	1,000,000	6.91	1,000,000	6.91
2.	Cresta Fund Ltd	1,000,000	6.91	0	0
3.	Elara India Opportunities Fund Ltd	1,000,000	6.91	1,000,000	6.91
4.	Eriska Investment Fund Ltd	0	0	1,000,000	6.91
5.	International Communications Investments (Mauritius) Ltd	475,000	3.28	475,000	3.28
6.	Naminder Singh Dhir	142,433	0.98	142,433	0.98
7.	Parag Suresh Kamat	77,080	0.53	131,378	0.91
8.	Sushma Daga	127,000	0.88	127,000	0.88
9.	Mustafa Rajkotwala	83,331	0.58	90,631	0.62
10.	Sonal Parag Kamat	0	0	86,683	0.59
11.	Bank of Maharashtra TIBD	82,653	0.57	82,653	0.57
12.	Anil Bansilal Lodha	81,842	0.57	0	0

#### v. Shareholding of Directors and Key Managerial Personnel

Sr. No.	Folio/Beneficiary	Name of the Shareholders	Reason Shareholding at the beginning of the year Cumulative Shareholding durin		Shareholding at the beginning of the year		lding during the year
	Account no			No. of shares	% of total shares of the Company	No. of shares	% of total shares of the Company
1.	IN300126-10509983	Pallab Bhattacharya	At the beginning of the year	50,000	0.34	50,000	0.34
			At the end of the year	50,000	0.34	50,000	0.34
2.	IN301151-23126481	Nabankur Gupta	At the beginning of the year	26,702	0.18	26,702	0.18
			At the end of the year	26,702	0.18	26,702	0.18

# V. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/ accrued but not due for payment

	Secured Loans	Unsecured Loans	Deposits	Total Indebtedness
	excluding deposits			
Indebtedness at the beginning of the financial year				
i. Principal Amount	52,480,695	0	0	52,480,695
ii. Interest due but not paid	0	0	0	0
iii. Interest accrued but not due	0	0	0	0
Total (i+ii+iii)	52,480,695	0	0	52,480,695
Change in Indebtedness during the financial year				
• Addition	0	0	0	-
• Reduction	46,568,577	0	0	46,568,577
Net change	46,568,577	0	0	46,568,577
Indebtedness at the end of the financial year				
i. Principal Amount	5,912,118	0	0	5,912,118
ii. Interest due but not paid	0	0	0	0
iii. Interest accrued but not due	0	0	0	0
Total (i+ii+iii)	5,912,118	0	0	5,912,118

## VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

# a. Remuneration to Managing Director, whole-time Directors and/ or Manager:

Sr. No.	Particulars of Remuneration	Name of MD/V	WTD/ Manager	Total Amount
		Pallab Bhattacharya	Rangita Nandy	
		WTD & CEO	Creative Director	
1.	Gross salary			
	a. Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	2,169,600	2,223,000	4,392,600
	b. Value of perquisites u/s 17(2) Income-tax Act, 1961	0	0	0
	c. Profits in lieu of salary under section 17(3) Income-tax Act, 1961	0	0	0
2.	Stock Option	0	0	0
3.	Sweat Equity		0	0
4.	Commission	0	0	0
	- as % of profit			
	- others, specify			
5.	Others, please specify	728,400	633,000	1,361,400
	Total (A)	2,898,000	2,856,000	5,754,000
	Ceiling as per the Act	The Company has made inadequate profit during the year. In view of the inadequate profit and based on effective capital of the Company, managerial remuneration as prescribed under Schedule V read with Section 197 of the Companies Act, 2013 is restricted to ₹ 4,200,000 for the year. The Company has paid managerial remuneration of ₹ 5,754,000 which is in excess of the limits prescribed under Schedule V by ₹ 1,554,000. The excess remuneration paid is subject to approval of the shareholders of the Company by a special resolution in the forthcoming Annual General Meeting.		

#### b. Remuneration to other directors:

Sr. No.	Particulars of Remuneration	Name of	Directors	Total Amount		
		Fee for attending Board/ Committee  Meetings	Commission Others, please specify			
1.	Independent, Non-Executive Directors					
	a. Vishnu Kanhere	360,000	0	360,000		
	b. Udayan Bose	360,000	0	360,000		
	c. Nabankur Gupta	360,000	0	360,000		
	d. Hema Malini	40,000	0	40,000		
	Total (1)	1,120,000	0	1,120,000		
2.	Other Non-Executive Directors					
	a. Pritish Nandy	120,000	0	120,000		
	b. Rina Pritish Nandy	160,000	0	160,000		
	Total (2)	280,000	0	280,000		
	Total (b)=(1+2)	14,00,000	0	1,400,000		
	Total Managerial Remuneration	1,400,000	0	1,400,000		
	Overall Ceiling as per the Act	Ceiling as is not applicable since only sitting fees are paid to Independent and Non-Executive Directors.				

# c. Remuneration to key managerial personnel other than Managing Director/ Manager/ Wholetime Director

Sr. No.	Particulars of Remuneration	Company Secretary
1.	Gross salary	
	a. Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	325,836
	b. Value of perquisites u/s 17(2) Income-tax Act, 1961	0
	c. Profits in lieu of salary under section 17(3) Income-tax Act, 1961	0
2.	Stock Option	0
3.	Sweat Equity	0
4.	Commission	0
	- as % of profit	
	- others, specify	
5.	Others, please specify	153,334
	Total	479,170

# $\label{eq:VII.} \textbf{PENALTIES/PUNISHMENT/COMPOUNDING OF OFFENCES:}$

There were no penalties, punishment or compounding of offence during the year ended March 31, 2016.

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#### OVERVIEW

The Indian film industry has always displayed a strong potential for growth. The current industry scenario has encouraged several innovations in content production which are clearly backed by a growing acceptance by the audience. Good, intelligent, sharp content is meeting commercial success side-by-side with traditional content. This encourages your Company to go back to its roots, re-align itself with the audience's new acceptances and focus on making good cinema which can cut through clutter as well as mass reach cinema which may have commercial appeal across audiences. Your Directors believe that your Company has the capability, expertise and experience to emerge as one of the leading companies in this renewed entertainment industry.

#### 1. INDUSTRY, SEGMENT-WISE PERFORMANCE, OPPORTUNITIES AND OUTLOOK

#### a. CONTENT

With an upward-looking global economic environment and a stable central government, the country's current financial outlook and business sentiment appears encouraging. With positive demographics enhancing consumer base, a strong macro-economic outlook, business friendly regulatory environment, the requisite ingredients are in place to power the Indian entertainment industry to greater heights. Given this strong fundamental backdrop, the medium term outlook for the entertainment sector is upbeat.

During the year we passed through a learning curve and focused our energies on understanding the exhaustive process of getting a film by the Central Board of Film Certification. We are working on becoming a trend-setting content production house and getting our slate right to release at least one movie each year. We are now moving a step forward and becoming even more productive by understanding the system and streamlining the organization. Our aim is to explore how best we can leverage PNC's competitive strengths to create entertainment products across multiple exploitation platforms.

During the year of March 31, 2016, the film titled 'Mastizaade' featuring Sunny Leone, Tushar Kapoor, Vir Das and Riteish Deshmukh in a special appearance released worldwide. The film did average business at the box office.

Our key growth driver are innovating ideas and storylines that are appealing and cater to the shifting and constantly changing audiences' choices. Movies with strong and differentiated content are getting appreciated both critically as well as commercially.

Your Company's core activity is creating and marketing content across all platforms. With the growth of multiplexes providing a larger platform for the first exhibition of cinematic content and with digitization and hand held devices opening up a wide range of new delivery systems, the entertainment industry and the Company's opportunities to create and distribute new content products continues to grow. Emerging media are opening up new avenues of revenue. Broadband, IPTV and DTH subscriptions are growing exponentially. Depending on the opportunities available, the Company will seek to enhance and/or diversify its focus on multiple content platforms.

The Company continues to focus on film content and several projects are at advanced pre-production stage being planned to move into production shortly. The Company has the capability, skill sets and experience to emerge as a leader in the entertainment industry.

#### DIGITAL AND WELLNESS: The Company has two subsidiaries viz. PNC Digital Ltd and PNC Wellness Ltd.

#### PNC Digital Ltd

There has been no material change in the nature of the business of this subsidiary. Its principal business is creating content for digital streaming, setting up a delivery system for digital streaming and running the business of content streaming as well as any other technology business using the internet as its primary delivery platform, including any further innovations in the broad field of web technology. In April 2015 this subsidiary identified and entered into an arrangement with an investor who was ready to invest in the exploitation of Ogle worldwide. To enable this exploitation a joint venture company, Ogle Technologies Ltd, was incorporated at British Virgin Islands. This subsidiary owns 51% of the issued and paid up capital of Ogle Technologies Ltd. The commercial exploitation of Ogle will be taken up and conducted by Ogle Technologies Ltd. The launch of Ogle has not yet commenced due to operational reasons beyond the management's control. However the subsidiary has launched and is actively pursuing the business of creating content for digital streaming through its existing content creation abilities.

#### PNC Wellness Ltd

There has been no material change in the nature of the business of this subsidiary. During the year, the Company operated only in one business segment, i.e. wellness segment. Although there was no revenue generation, this subsidiary company owns the wellness brand Moksh and sub brands like Power Yoga, Passion Yoga, Cool Yoga, Couple Yoga etc. This subsidiary is in the process of realigning its business through the digital medium and is in an ongoing dialogue with others in the wellness segment to develop a non-rental model which delivers wellness services to customers without depending on the uncertainty of increasing costs relating to rental premises. The Company has obtained a valuation report from M/s Dharmendra Molani & Co, Chartered Accountants, valuing the business enterprise at ₹ 216.30 lakh. The Holding Company is facilitating and supporting the revival of this subsidiary's business.

#### 2. RISKS, CONCERNS AND THREATS

The content business is risk-prone. Shifting audience preferences has made the market fickle and unpredictable with films having shorter windows for garnering revenues at the time of their first theatrical release and with distributors reluctant to take risks by paying minimum guarantees upfront. The Company is therefore focusing on strategies for recovering its investment in content prior to or at the time of a film release. The Company however plays a vital role in designing the marketing and distribution of its films.

Digital Piracy suddenly has become a serious risk in this business

The Company continues its multi-product portfolio approach to minimize and manage the inherent risks of the business. The Company is also constantly researching audience tastes and creating innovative products that can meet the challenge of changing audience expectations through constantly changing technology.

#### 3. INTERNAL CONTROL SYSTEMS, THEIR ADEQUACY AND RISK MANAGEMENT

The Company has adequate internal control systems in place. These systems constantly assess and vet creative ideas. There is collective responsibility at every stage of decision making and a Corporate Leadership Team including all the department heads examines and clears each project for implementation. Your Company has in place an adequate system of internal controls with documented procedures covering all corporate functions. Systems of internal controls are designed to provide reasonable assurance regarding the effectiveness and efficiency of operations, the adequacy of safeguards for assets, the reliability of financial controls and compliance with applicable laws and regulations.

Adequate internal control measures are in the form of various policies and procedures issued by the management covering all critical and important activities viz. revenue management, production operations, purchase, finance, compliances, human resources, safety, etc. These policies and procedures are updated from time to time and compliance is monitored by internal audit. The effectiveness of internal controls is reviewed through the internal audit process, which is undertaken for every operational activity. The focus of these reviews is as follow:

- Identify weakness and areas of improvement
- Compliance with defined policies and processes
- Safeguarding of tangible and intangible assets
- Management of business and operational risks
- Compliance with applicable statutes
- Compliance with the PNC Code of Conduct

The Business Process and Risk Management Committee under the supervision of the Audit Committee of the Board oversees the adequacy of internal control environment through regular reviews of the Internal Audit Report and monitoring implementations of internal audit recommendations through the compliance reports submitted to them. Your Company is faced with different types of risks which need different approaches for mitigation.

On a primary basis your Company has identified and categorized the following risks: Operational risks like injury to lead actor/s and/ or workmen, loss by fire, high personnel turnover ratio, piracy, delay in production cycle, censor certification, litigation, negative public perception, box office failure and realization of payments due, environment risks like technological changes, new emerging trends and statutory and legal compliances. Financial risks like shortage of working capital, diminution of asset values, data loss, inventory loss, bad debts and theft/ loss of cash and valuables. Intangible asset risks such as misuse of intellectual property rights and deterioration of brand image.

Depending on the nature, impact and probability of the risk your Company has devised various mitigating solutions like: providing for contingencies, taking insurance cover wherever necessary, making quality films, devising appropriate marketing strategies, aligning pay scale with industry standards, training staff and offering growth opportunities, maintaining work life balance, providing for leisure, installing proper payment systems, maintaining good relations, carrying out raids, lodging complaints with antipiracy organizations, making audiences aware of the benefit of original print quality, reducing CD/DVD prices, ensuring proper project management, forming multiple teams with experienced team leaders, ensuring film content complies with guidelines, ensuring proper contractual documentation of rights to copyright and other film rights, ensuring clarification/ true facts are disseminated swiftly, identifying new platforms, acquiring sponsors, tying up with distributors and exhibitors, dealing with established and reputed dealers, ensuring staff familiarity with latest technology, identifying trends, carrying out research, ensuring proper filling of statutory documents / returns, etc., ensuring proper budgetary planning and cash flow, complying with proper depreciation accounting policy, complying with dividend payout policy, ensuring timely replacement of equipment/ technology at best prices, maintaining, proper inward and outward register for films, checking library periodically, initiating legal action whenever applicable, monitoring cash levels and installing cash safe, investing in liquid funds or fixed deposits, registering intellectual property with appropriate authorities and monitoring and managing brand imaging continuously.

# 4. FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE

The Company's financial performance is not comparable to last year and it is focusing on returning to growth and profitability.

#### 5. HUMAN RESOURCES AND INDUSTRIAL RELATIONS

The Company is continuously building its talent base. Its Corporate Leadership Team has qualified and experienced members drawn from different specializations. The middle management cadre has been developed and strengthened. However, the Company, as a policy, sees its core content making business essentially as project management. It prefers to assemble talent teams for each content project and these teams are disbanded once the project is complete. The talent bank that PNC has access to remains independent and is yet available to the Company at short notice.

The Company enjoys cordial relations with its employees and the talent that it hires on a project basis

#### 6. CAUTIONARY STATEMENT

Statements in the Management Discussion and Analysis describing the Company's objectives and expectations may be forward looking statements within the meaning of applicable securities laws and regulations. Actual results could differ from those expressed or implied.

The Company is committed to maintaining high standards of Corporate Governance. It believes in fair dealing, ethical conduct and best practices that recognize the importance of all stakeholders

This means ensuring accountability, efficiency and compliance. The Company believes that its action must reflect a sense of social responsibility and incorporate the importance of values in all transactions. Therefore, a systematic approach has been followed for proper internal controls, timely dissemination of information to investors and compliance with listing norms and the SEBI (Listing and Disclosure Requirements) Regulations 2015 (hereinafter referred to as the SEBI Listing Regulations). Information to investors is being provided through the website of the Company and the stock exchanges, as well as by publication of quarterly financial results in newspapers and through the annual report and accounts to shareholders.

#### THE COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

The Company's philosophy is to maintain high levels of transparency, accountability and equity in all areas of its operations and in all interaction with its stakeholders. It believes that it must attain the objective of enhancing stakeholder value on a continuing and sustainable basis.

The Company is in compliance with the requirements stipulated under Clause 49 of the Listing Agreements and the regulations specified in the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as applicable, with regard to corporate governance.

At the core of the Company's corporate governance practice is the Board, which oversees how the management serves and protects the long-term interests of its stakeholders. Your Company believes an active, well-informed, independent Board is crucial to ensure high standards of corporate governance.

The Company's corporate governance policy is meant to assist the Board in the exercise of its responsibilities. This policy is subject to future changes as may be required in the light of the amendments in various regulations. To ensure that stakeholders are aware of all such changes, these are posted on the Company website: www.pritishnandycom.com.

#### 2. BOARD OF DIRECTORS

The composition of the Board of Directors of the Company is governed by the Companies Act, 2013 (the Act) and the SEBI Listing Regulations entered into with the stock exchanges where the securities issued by the Company are listed. The Board has 8 directors as on March 31, 2016, of who 2 are Promoter Non-Executive Directors, 2 are Wholetime Directors and 4 are Independent Non-Executive Directors. All the Directors are eminent professionals with specialist experience. Wholetime Directors in the Company have grown from the ranks.

None of the Directors on the Board hold directorships\* in more than 10 public companies. Further, none of them is a member of more than 10 committees or chairman of more than 5 committees across all the public companies in which he is a director. Necessary disclosures regarding committee positions in other public companies as on March 31, 2016 have been made by the Directors.

During 2015-2016, the Board met 4 times: on May 25, 2015, July 24, 2015, November 09, 2015, and February 02, 2016. The time gap between any 2 meetings was not more than 120 days or more than 4 calendar months. The following table gives details of Directors, their attendance at Board Meetings and at the last Annual General Meeting, number of memberships held by Directors on the board and committees of various companies as on March 31, 2016.

Director (Designation)	Category	Number of Board Meetings attended	Whether last AGM attended	Number of other Company's directorships*, committee+ memberships and chairmanship		Shareholding	
				Director	Committee Member	Committee Chairman	Equity share of ₹ 10 each
Pritish Nandy** (Chairman)	Promoter, Non-Executive Director	3	Yes	1	-	-	2,952,197
Udayan Bose	Independent, Non-Executive Director	4	No	2	1	-	-
Nabankur Gupta	Independent, Non-Executive Director	4	Yes	9	2	-	26,702
Hema Malini	Independent, Non-Executive Director	1	No	-	-	-	-
Rina Pritish Nandy**	Promoter, Non-Executive Director	4	Yes	1	-	-	625,000
Vishnu Kanhere***	Independent, Non-Executive Director	4	Yes	2	-	3	-
Pallab Bhattacharya (Wholetime Director and CEO)	Executive Director	4	Yes	2	2	1	50,000
Rangita Pritish Nandy** (Creative Director)	Promoter, Executive Director	3	Yes	1	-	-	193,500

<sup>\*</sup>Other Company directorships do not include directorship in private limited companies, foreign companies and companies registered under Section 8 of the Act.

All Directors have made necessary disclosures regarding committee positions occupied by them in other companies. The membership and chairmanship of committees of other companies in which the Directors of the Company are member or chairman are in compliance with the SEBI Listing Regulations.

#### 3. AUDIT COMMITTEE

The constitution of the Audit Committee meets with the requirements of Section 177 of the Act and the SEBI Listing Regulations. The terms of reference specified by the Board to the Audit Committee are as per the SEBI Listing Regulations and the same is part of the Corporate Governance policy adopted by the Board.

As on March 31, 2016, the Audit Committee consisted of Vishnu Kanhere, Chairman, Udayan Bose and Nabankur Gupta as members. All members of the Audit Committee including the Chairman are Independent Directors and financially literate. The Chairman, Dr Kanhere, a practicing Chartered Accountants has extensive expertise in financial management. Vikas Shaw, Company Secretary acts as Secretary of the Audit Committee.

During the year 2015-2016, the Audit Committee met 4 times: on May 25, 2015, July 24, 2015, November 09, 2015 and February 02, 2016. Attendance of Committee members during the year 2015-2016 is as under:

Name of member	Attendance	May 25, 2015	July 24, 2015	November 09, 2015	February 02, 2016
Vishnu Kanhere (Chairman)	4	Yes	Yes	Yes	Yes
Udayan Bose	4	Yes	Yes	Yes	Yes
Nabankur Gupta	4	Yes	Yes	Yes	Yes

# 4. HUMAN RESOURCES, NOMINATION AND REMUNERATION COMMITTEE (HRNR Committee):

The Human Resources, Nomination and Remuneration Committee (HRNR Committee) has been established with the duty to assist the Board of Directors in fulfilling their roles and responsibility involving human resources as defined under the Act and the SEBI Listing Regulations.

To rationalize all employees related issues, while adhering to the requirements of the Act and the SEBI Listing Regulations as amended from time to time, the Board of the Company has constituted the Human Resources, Nomination and Remuneration Committee.

Constitution of the Human Resources, Nomination and Remuneration Committee and the terms of reference specified by the Board to the Committee are as per the requirements of the SEBI Listing Regulations and Schedule V of the Act. Remuneration Committee consisted of Vishnu Kanhere, Chairman, Nabankur Gupta and Udayan Bose as members. Vikas Shaw, Company Secretary acts as Secretary of the Committee.

# Directors' Remuneration

- a. Advisory fees- The Company has paid ₹ 96 lakh per annum as advisory fee to the Non-Executive Chairman. The payment of this fee is approved under Section 197(1) of the Act, by the Government of India, Ministry of Law, Justice & Company Affairs, Department of Company Affairs.
- b. Sitting fees Sitting fees are paid to Non-Executive Directors for attending Board Meetings. All Non-Executive Directors are paid sitting fees of ₹ 40,000 for attending Board Meetings and Audit Committee Meetings.

<sup>+</sup>Committee includes only Four committees: Audit Committee and Stakeholders Relationship Committee of other public companies, Human Resources, Nomination and Remuneration (HRNR) Committee, Risk Management Committee.

<sup>\*\*</sup>Relationship among Directors: Pritish Nandy and Rina Pritish Nandy are husband and wife and Rangita Pritish Nandy is their daughter.

<sup>\*\*\*</sup>Resigned with effect from end of business hours on May 26, 2016.

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#### Remuneration- Details of current remuneration paid to wholetime directors are as under:

Pallab Bhattacharya, was re-appointed as Wholetime Director and CEO of the Company for a further period of 5 years with effect from February 18, 2015 to February 17, 2020 on the remuneration and other terms and conditions as set out in the agreement executed with him, the broad terms whereof are given herein below:

- a. Salary: Not exceeding ₹ 241,500 per month, subject to annual increment effective April 1, every year.
- b. Perquisite: Mr Bhattacharya is entitled to a Company car with a driver.
- c. Gratuity is payable as per rules of the Company at the end of service.
- d. Reimbursement of traveling, hotel and other reasonable expenses actually incurred by Mr Bhattacharya for Company work.

Rangita Pritish Nandy, was re-appointed as Creative Director of the Company for a further period of 5 years with effect from January 31, 2015 to January 30, 2020 on the remuneration and other terms and conditions as set out in the agreement executed with her, the broad terms whereof are given herein below:

- a. Salary: Not exceeding ₹ 238,000 per month, subject to annual increment effective April 1, every year.
- b. Perquisite: Ms Nandy is entitled to a Company car with a driver.
- Gratuity is payable as per rules of the Company at the end of service.
- d. Reimbursement of traveling, hotel and other reasonable expenses actually incurred by Ms Nandy for Company work.

Wholetime Directors of the Company are entitled to annual increments, as decided by the Board, effective from 1st April every year. Annual increments are merit based and taking into account the Company's performance. If in any financial year, the Company has no profits or its profits are inadequate, remuneration by way of salary and perquisites will be subject to the provisions of schedule V of the Act.

The Company has made inadequate profit during the year. In view of this inadequate profit and based on effective capital of the Company, managerial remuneration as prescribed under Schedule V read with Section 197 of the Act, is restricted to  $\mathfrak{T}$  4,200,000 lakh for the year. The Company has paid managerial remuneration of  $\mathfrak{T}$  5,754,000 which is in excess of the limits prescribed by  $\mathfrak{T}$  1,554,000. The excess remuneration paid is subject to approval of the shareholders of the Company by a special resolution in the forthcoming Annual General Meeting.

Shareholdings of the Non-Executive Directors of the Company:

Of the 2 Non-Executive Directors, Promoter Directors Pritish Nandy and Rina Pritish Nandy hold 2,952,197 (20.41%) and 625,000 (4.32%) equity shares of the Company respectively. Nabankur Gupta, Independent, Non-Executive Director holds 26,702 shares of the Company as on March 31, 2016.

#### 5. STAKEHOLDERS RELATIONSHIP COMMITTEE

Your Company has a Stakeholder's Relationship Committee in accordance with the provisions of the Act and the SEBI Listing Regulations.

This Stakeholders Relationship Committee functioned under the chairmanship of Independent Director, Vishnu Kanhere, Udayan Bose and Pallab Bhattacharya. Vikas Shaw, Company Secretary acts as Secretary of this Committee

This Committee reviews and redresses the grievances related to securities such as transfer of securities, dividend and any other investor grievances like non-receipt of Annual Report and non-receipt of dividends. The Committee also oversees the performance of the Registrar and Share Transfer Agents and recommends measures for overall improvement of the quality of investor services. The Board of Directors has delegated the power for approving transfer of securities to this Committee.

No investor's request or complaint was received during the year 2015-2016.

#### 6. GENERAL BODY MEETINGS

Year	Location	Date and Time
Annual General Meeting(s)		
2012-2013	MC Ghia Hall, Mumbai 400001	September 27, 2013 at 2.00 PM
2013-2014	Walchand Hirachand Hall, Mumbai 400020	September 19, 2014 at 2.00 PM
2014-2015	Walchand Hirachand Hall, Mumbai 400020	September 21, 2015 at 3.00 PM

## 7 OTHER COMMITTEES

RISK MANAGEMENT COMMITTEE: The Risk Management Policy which includes procedures for risk assessment and minimization is adopted by the Board. The said policy is also put up on the website of the Company: www.pritishnandycom.com. The Board has constituted the Business Process and Risk Management Committee consisting of Pallab Bhattacharya, Non-Independent and Executive Director as Chairman and Yatender Verma, Vice President – Finance, Compliances and Legal Affairs as member.

The terms of reference of the Risk Management Committee inter alia, include the following.

- 1. To review the Risk Management Plan/ Policy and its deployment within the Company.
- 2. To monitor the effectiveness of the Risk Management Plan/ Policy.
- 3. To decide the maximum risk taking ability of the Company to guide the Board in making new investments.
- 4. To review the major risks of the Company and advise on its mitigation to the Board.
- 5. Such other functions as may be delegated by the Board from time to time.

During the year, the Committee met once and was attended by all the members.

#### DISCLOSURES

- a. Disclosures on materially significant related party transactions i.e. transactions of the Company of material nature with its Promoters, the Directors or the management, their subsidiaries or relatives, etc. that may have potential conflict with the interests of the Company at large None of the transactions with any related party were in conflict with the interests of the Company.
- b. Details of non-compliance by the Company, penalties, and strictures imposed on the Company by Stock Exchange or SEBI or any statutory authority, on any matter related to capital markets, during the last 3 years There were no instances of non-compliance on any matter related to the capital markets during the last 3 years.
- e. The Company has adopted a whistle blower policy and has established the necessary vigil mechanism for employees and Directors to report concerns about unethical behavior. No person has been denied access to the chairman of the Audit Committee. The said policy is also put up on the website of the Company.
- e. The Board has adopted policies to establish transparency and good governance. These policies are the Board Diversity Policy, Code of Conduct of directors and senior management, Policy on Material Subsidiary, Related Party Transaction Policy, Succession Policy and Insider Trading Policy. These policies are put up on the website of the Company.

#### 9. SUBSIDIARY COMPANIES

The audit committee reviews the consolidated financial statements of the Company and the investments made by its unlisted subsidiary companies. The minutes of the board meetings along with a report on significant developments of the unlisted subsidiary companies are periodically placed before the Board of Directors of the Company.

The Company does not have material non-listed Indian subsidiary companies

# 10. MEANS OF COMMUNICATION

- a. The unaudited quarterly financial statements, audited annual financial statements, quarterly shareholding pattern and corporate governance reports are posted on the website of the Company. The website also carries official news about the Company's upcoming activities.
- b. The quarterly unaudited and annual audited financial statements are generally published in all editions of the Financial Express and Dainik Sagar, Mumbai, a vernacular Marathi daily. All the material information about the Company including the financial results are immediately submitted to Stock Exchanges, where the shares of the Company are listed to enable them to upload the same on their website.
- c. The Company also makes presentations to investors from time to time.
- d. Management Discussion and Analysis forms part of this Annual Report.

#### GENERAL SHAREHOLDER INFORMATION

11.1 Annual General Meeting

11.5 Listing on stock exchanges

Date and time September 21, 2016 at 3:00 P M

Venue Walchand Hirachand Hall, 4th floor, IMC Building, IMC Marg

Churchgate, Mumbai 400020

11.2 Financial calendar (tentative) for financial year April 1 2016 to March 31 2017

Board meetings to consider financial results

Before August 14, 2016 Results for the first quarter Before November 14, 2016 Results for the second quarter Before February 14, 2017 Results for the third quarter

Before May 30, 2017 Results for the fourth quarter and year ending March 31, 2017

Annual General Meeting September, 2017

11.3 Date of book closure September 11, 2016 to September 21, 2016 (both days inclusive)

11.4 Dividend payment date Not applicable

Bombay Stock Exchange Ltd Phiroze Jeejeebhoy Towers Dalal Street, Mumbai 400023

National Stock Exchange of India Ltd Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai 400051

11.6 Stock code and other information Bombay Stock Exchange - 532387

National Stock Exchange - PNC

Market lot - 1 share

ISIN: INE 392B01011 (Equity)

Equity shares of the Company are traded only in dematerialized form.

11.7 Company's share price performance in comparison to broad based indices – BSE Sensex and NSE Nifty

Period (As on March 31, 2015 and March 31, 2016)	% change in Company's share price	% change in Indices	
BSE-Sensex	14.94	(9.35)	
NSE-Nifty	12.40	(10.17)	

#### 11.8 Market price data:

	NS	SE	В	SE
	Month's high price (₹)	Month's low price (₹)	Month's high price (₹)	Month's low price (₹)
April 2015	15.20	11.65	16.55	12.00
May 2015	13.95	11.30	14.19	11.50
June 2015	13.40	10.10	12.40	10.23
July 2015	18.35	11.20	17.85	10.25
August 2015	19.25	14.55	18.70	14.95
September 2015	16.20	13.00	16.75	12.60
October 2015	19.30	13.90	18.00	13.95
November 2015	16.60	13.50	17.20	13.56
December 2015	29.35	14.65	23.50	14.50
January 2016	30.60	19.70	30.30	19.85
February 2016	21.80	12.50	20.90	12.45
March 2016	17.65	13.45	17.05	13.21

11.9 Registrar and transfer agents

Link Intime India Private Ltd

11.10 Share transfer system

Share transfer requests received in physical form are registered within 30 days from the date of receipt and demat requests are normally confirmed within an average of 15 days from the date of receipt.

# 11.11 Distribution of shareholding as on March 31, 2016

	Equity shares of face value of ₹ 10 each				
Shares of nominal value of ₹	Number of shareholders	%	Number of shares	Share amount in (₹)	%
Up to 5,000	4,411	78.43	703,782	7,037,820	4.87
5,001 to 10,000	546	9.71	461,834	4,618,340	3.19
10,001 to 20,000	294	5.23	460,668	4,606,680	3.18
20,001 to 30,000	117	2.08	300,886	3,008,860	2.08
30,001 to 40,000	53	0.94	192,117	1,921,170	1.33
40,001 to 50,000	43	0.76	202,114	2,021,140	1.40
50,001 to 100,000	73	1.30	541,145	5,411,450	3.74
100,001 and above	87	1.55	11,604,454	116,044,540	80.21
Total	5,624	100.00	14,467,000	144,670,000	100.00

Distribution of shareholding as on March 31, 2016 (Category wise)

Promoters holding 41.44 Mutual Funds and Unit Trust of India 0.00 Banks and Financial Institutions 1.50 20.74 Foreign Institutional Investors Insurance Companies 0.17 Clearing Member 0.31 0.02 Public and private corporate bodies 2.82 NRIs/ OCBs 3.28 Indian public and others 29.72 Total 100.00

# CORPORATE GOVERNANCE REPORT AND COMPLIANCE CERTIFICATE

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11.12 Dematerialization of shares and liquidity:

About 14,462,719 equity shares of the Company are held in dematerialized form which constitutes 99.97% of the total number of equity shares dematerialized as on March 31, 2016. Trading in the equity shares of the Company is permitted only in dematerialized form. The equity shares of the Company are actively traded on BSE and NSE.

www.pritishnandvcom.com

11.13 Outstanding GDR/ADRs warrants or convertible instruments : The Company has no outstanding instruments convertible into equity shares.

Company

The Company Secretary

87/88, Mittal Chambers,

Nariman Point.

Website

Mumbai 400021

Pritish Nandy Communications Ltd

11.14 Plant locations : The Company has no plant.

11.15 Address for investor correspondence

Registrar and share transfer agent Link Intime India Pvt Ltd

Unit: Pritish Nandy Communications Ltd C-13, Pannalal Silk Mills Compound, LBS Marg, Bhandup (West),

Mumbai 400078

 Tel
 :
 022-25963838
 Tel
 :
 022-4213 00 00

 Fax
 :
 022-25962691
 Fax
 :
 022-4213 00 33

Email : rnt.helpdesk@linkintime.co.in email : investorgrievance@pritishnandycom.com

Website : w
OTHER INFORMATION

Listing fees for the financial year 2016-2017 have been paid to both the exchanges.

www.linkintime.co.in

Code of Conduct for Board of Directors

The Board has adopted a Code of Conduct for its Directors and the senior management of the Company, This Code of Conduct has been followed by all and is available on the website of the Company,

c. PNC's Code for Prevention of Insider Trading

The Board has adopted a Code of Conduct in accordance with the model code of conduct prescribed by SEBI. The Code, besides other relevant matters, prohibits an insider from dealing in the shares of the Company while in possession of unpublished price sensitive information in relation to the Company. The Company Secretary has been appointed as the Compliance Officer for monitoring implementation of the Code. This Code of Conduct is applicable to all employees who have access to unpublished price sensitive information relating to the Company as well as the Directors; they have complied with the Code and the Company has received confirmation to that effect. During the time of declaration of results, dividend and other material events, the trading window is closed as per the Code.

CEO/ CFO Certification

A certificate from the Wholetime Director and CEO and the Vice President, Finance, Compliances and Legal Affairs on the financial statement of the Company was placed before the Board.

For and on behalf of the Board

Pallab Bhattacharya Yatender Verma Vikas Shaw
Mumbai, May 26, 2016 Wholetime Director and CEO Vice President, Finance, Compliances and Legal Affairs Company Secretary

# **DECLARATION BY CEO**

I, Pallab Bhattacharya, Wholetime Director and CEO of Pritish Nandy Communications Ltd, confirm that the Company has adopted a Code of Conduct for its Directors including Non-Executive Directors and Senior Management.

This code is available on our Company's website: www.pritishnandycom.com. I further confirm that the Company has received a declaration of compliance with the Code of Conduct for the year ended March 31, 2016 from members of its Board and senior management personnel.

Mumbai, May 26, 2016

Pallab Bhattacharya Wholetime Director and CEO

# COMPLIANCE CERTIFICATE ON CORPORATE GOVERNANCE

То

The Members of

Pritish Nandy Communications Ltd

We have examined the compliance of conditions of Corporate Governance by Pritish Nandy Communications Ltd for the year ended on March 31, 2016 as stipulated in the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

The compliance of conditions of Corporate Governance is the responsibility of the management. Our examination was conducted in the manner described in the "Guidance Note on Certificate of Corporate Governance" issued by The Institute of Chartered Accountants of India and was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance with the conditions of Corporate Governance. Our examination was neither an audit nor was it conducted to express an opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us and the representations made by the Directors and the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

We further state that such compliance is neither an assurance to the future viability of the Company nor the efficiency or effectiveness with which the Management has conducted the affairs of the Company.

For KR Khare & Co Chartered Accountants Firm Registration Number 105104W

Kishor R Khare Proprietor Membership Number 032993

# INDEPENDENT AUDITOR'S REPORT

To
The Members
Pritish Nandy Communications Ltd

#### REPORT ON STANDALONE FINANCIAL STATEMENTS

We have audited the accompanying standalone financial statements of Pritish Nandy Communications Ltd ("the Company"), which comprise the Balance Sheet as at March 31, 2016, the Statement of Profit and Loss, the Cash Flow Statement for the year then ended and a summary of significant accounting policies and other explanatory information.

#### MANAGEMENT'S RESPONSIBILITY FOR THE STANDALONE FINANCIAL STATEMENTS

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

#### AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these standalone financial statements based on our audit. We have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder.

We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Company's preparation of the standalone financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Company's Directors, as well as evaluating the overall presentation of the standalone financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.

#### OPINION

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India of the state of affairs of the Company as at March 31, 2016 and its loss and its cash flows for the year ended on that date.

# EMPHASIS OF MATTER

We draw attention to note 32 on the standalone financial statements which describes the facts related to the arbitration proceedings initiated by the Company against Prasar Bharati, on account of wrongful encashment of bank guarantee of ₹ 75,050,000. The Company has obtained legal opinion from Justice AM Ahmadi, former Chief Justice of Supreme Court of India, which supports the Company's stand that the amount is fully recoverable and hence no provision is made there against.

We further draw attention to note 37 on the standalone financial statements which relates to investment in subsidiary company "PNC Wellness Ltd". The investment in this subsidiary stands at  $\mathfrak{T}$  29,100,000 whereas the net worth of the subsidiary is  $\mathfrak{T}$  10,768,360 as at March 31, 2016. The management considers the diminution in value of this investment as of temporary nature in view of its commitment for the business in the new form. In view of the proposed business plans of the subsidiary company no provision for diminution in value of investment, which is considered temporary, is made at this stage.

We further draw attention to note 38 on the standalone financial statements which describes the facts related to the legal proceedings initiated by the Company for the recovery of advance amounting to  $\mathfrak{T}$  15,000,000. The management considers the same as good and fully recoverable. The legal opinion obtained by the Company supports this. We have relied on the opinion and consequently the Company has not made provision of any amount there against.

Our opinion is not modified in respect of these matters.

#### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

- As required by the Companies (Auditor's Report) Order, 2016 ("the Order") issued by the Central Government of India in terms of Section 143(11) of the Act, we give in the Annexure "A" statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- As required by section 143(3) of the Act, we report that:
  - we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
  - in our opinion, proper books of account as required by law have been kept by the Company so
    far as appears from our examination of those books;
  - the Balance Sheet, Statement of Profit and Loss, and Cash Flow Statement dealt with by this Report are in agreement with the books of account;
  - d. in our opinion the aforesaid standalone financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
  - e. on the basis of written representations received from the Directors as on March 31, 2016, and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2016, from being appointed as a Director in terms of Section 164(2) of the Act.
  - f. With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, referred to our separate Annexure "B".
  - g. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
    - the Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements – Refer note no 32 and 38 to the financial statements;
    - the Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
    - there has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

For K R Khare & Co. Chartered Accountants Firm Registration Number 105104W

Kishor R Khare Proprietor Membership Number 032993

Mumbai, May 26, 2016

# ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT

(referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our Report of even date)

Report on Companies (Auditor's Report) Order, 2016 ("the Order") issued by the Central Government in terms of Section 143(11) of the Companies Act, 2013 ("the Act") of Prithish Nandy Communications Ltd. ("the Company")

On the basis of such checks as we considered appropriate and according to the information and explanation given to us during the course of our audit, we report that;

- The Company has maintained proper records showing full particulars, including quantitative details and situation of its fixed assets.
  - As explained to us, fixed assets have been physically verified by the management during the year and no material discrepancies were noticed on such verification.
  - On the basis of information and explanations given to us, the Company does not own any immovable property.
- ii. As explained to us by the management, the production/ making of content requires various types, qualities and quantities of content related consumables and inputs in different denominations. Due to the multiplicity and complexity of items, it is not practicable to maintain quantitative record/

continuous stock register except for the items of storage of the unamortised, finished and unfinished content, as the process of making content is not amenable to it. All the purchases of content related consumables are treated as consumed. In view of this the Company does not maintain stock register except the record of the finished content, unamortised content, unfinished content and also does not carry out physical verification of stock. However management physically verifies the finished content in the hand at the end of the year.

- As informed to us, the Company has not granted any loans, secured or unsecured to companies, firms, Ltd Liability Partnerships or other parties covered in the register maintained under Section 189 of the Act, 2013 other than;
  - a. the temporary interest free advances to its wholly owned subsidiary viz. PNC Wellness Ltd for meeting its operational expenses amounting to ₹ 425,750 (Previous Year ₹ NIL), and
  - b. the temporary interest free advances to its subsidiary viz. PNC Digital Ltd for content production account amounting to  $\P$  58,656,671 as at the year end. (Previous Year  $\P$  58,656,671)

As explained to us there are no terms for repayment of these temporary advances.

 According to the information and explanations given to us, the Company has not given any loans, made investments, provided guarantees and securities during the year as contemplated under Section 185 and 186 of the Act.

# ANNEXURE TO INDEPENDENT AUDITOR'S REPORT

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- v. In our opinion and according to the information and explanations given to us, the Company has not accepted deposits from the public during the year. Therefore, the provisions of clause 3(v) of the Order are not applicable to the Company.
- According to information and explanations given to us, the maintenance of cost records under Section 148(1) of the Act is not prescribed under the Companies (Cost Records and Audit) Rules, 2014.
- vii. a. The Company is regular in depositing undisputed statutory dues payable including provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess and other material statutory dues applicable to it with the appropriate authorities during the year. There were no undisputed statutory dues as mentioned above in arrears as at March 31, 2016 for a period of more than six months from the date they became payable.
  - According to information and explanations given to us, there are no dues of provident fund, employees' state insurance, income-tax, sales-tax, service tax, duty of customs, duty of excise, value added tax, cess which have not been deposited on account of any dispute except as follows

Name of statute	Nature	Period to	Amount ₹	Forum where pending	
	of Dues	which relate			
VAT Act, 2005	VAT	FY 2003-04	1,520,760	JT Commissioner of Sales Tax	
				(Appeals) II, Mumbai City	
				Division, Mumbai	
VAT Act, 2005	VAT	FY 2004-05	355,268	DY Commissioner of Sales	
				Tax (Appeals) I, Mumbai City	
				Division, Mumbai	
VAT Act, 2005	VAT	FY 2005-06	2,724,675	DY Commissioner of Sales Tax	
				(Appeals) E817, Business Audit,	
				Mumbai	
VAT Act, 2005	VAT	FY 2007-08	3,787,768	Asst Commissioner of Sales Tax	
				Business Audit, , Mumbai	
VAT Act, 2005	VAT	FY 2008-09	51,729	DY Commissioner of Sales	
				Tax (Appeals) I, Mumbai City	
				Division, Mumbai	

- viii. According to the information and explanations given to us, the Company has not defaulted in repayment of dues to any financial institutions or bank, Government during the year.
- ix. The Company did not raise any money by way of initial public offer or further public offer (including

- debt instruments) and term loans during the year. Accordingly, paragraph 3 (ix) of the Order is not applicable.
- x. Based upon the audit procedures performed and information and explanations given by the management, we report that we have not come across any instances of fraud by the Company or any fraud on the Company by its officers or employees that have been noticed or reported during the year nor have been informed of such a case by management.
- xi. According to information and explanations given to us and based on our examination of the records of the Company, the Company has paid/ provided for managerial remuneration in excess of the limits prescribed by the provisions of Section 197 read with Schedule V to the Act in view of the inadequate profits and the same is subject to the approval by special resolution in the ensuing Annual General Meeting.
- xii. In our opinion and according to the information given to us, the Company is not a nidhi Company. Accordingly, paragraph 3 (xii) of the order is not applicable.
- xiii. According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with Sections 177 and 188 of the Act where applicable and details of such transactions have been disclosed in note 36 on standalone financial statements as required by the applicable accounting standards.
- xiv. According to the information and explanations give to us and based on our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year.
- xv. According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into non-cash transactions with Directors or persons connected with them. Accordingly, paragraph 3(xv) of the Order is not applicable.
- xvi. The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act. 1934.

For K R Khare & Co. Chartered Accountants Firm Registration Number105104W

Kishor R Khare Proprietor

Mumbai, May 26, 2016 Membership Number 032993

# ANNEXURE B TO THE INDEPENDENT AUDITOR'S REPORT

(referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' section of our Report of even date)

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls over financial reporting of Pritish Nandy Communications Ltd ("the Company") as of March 31, 2016 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

#### MANAGEMENT'S RESPONSIBILITY FOR INTERNAL FINANCIAL CONTROLS

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act, 2013.

#### AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

#### MEANING OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that

- pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
- provide reasonable assurance that transactions are recorded as necessary to permit preparation of
  financial statements in accordance with generally accepted accounting principles, and that receipts and
  expenditures of the Company are being made only in accordance with authorisations of management
  and Directors of the Company; and
- provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### OPINION

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2016, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For K R Khare & Co. Chartered Accountants Firm Registration Number105104W

Kishor R Khare Proprietor Membership Number 032993

As at March 31, 2016

	NOTE No		March 31, 2016 ₹		March 31, 2015 ₹
EQUITY AND LIABILITIES					
1. Shareholders' funds					
a. Share capital	2	144,670,000		144,670,000	
b. Reserves and surplus	3	646,124,223	790,794,223	657,834,558	802,504,558
2. Non-current liabilities					
a. Long-term borrowings	4	1,260,088		1,910,090	
b. Deferred tax liabilities (net)	5	149,563,840	150,823,928	117,215,076	119,125,166
3. Current liabilities					
a. Short term borrowings	6	4,002,028		48,944,809	
b. Trade payables	7	41,908,241		38,286,339	
c. Other current liabilities	8	34,825,822		47,683,068	
d. Short-term provision	9	4,447,400	85,183,491	0	134,914,216
			1,026,801,642		1,056,543,940
ASSETS				:	
Non-current assets					
a. Fixed assets					
Tangible assets	10	6,336,547		9,889,877	
b. Non-current investments	11	36,216,600		36,246,050	
c. Long term loans and advances	12	385,106,830	427,659,977	386,902,360	433,038,287
2. Current assets					
a. Cinematic and television content	13	508,332,557		537,125,897	
b. Trade receivables	14	9,749,338		3,351,063	
c. Cash and bank balances	15	49,360,406		53,004,365	
d. Short term loans and advances	16	30,155,883		27,687,171	
e. Other current assets	17	1,543,481	599,141,665	2,337,157	623,505,653
			1,026,801,642		1,056,543,940
Significant accounting policies and notes on financial statements	1 to 42			<u>:</u>	

Authenticated by us	
For Pritish Nandy Communications Ltd	
Pallab Bhattacharya	Vishnu Kanhere
Wholetime Director and CEO	Director
Yatender Verma	Vikas Shaw
VP, Finance, Compliances and Legal Affairs	Company Secretary
Mumbai, May 26, 2016	
	For Pritish Nandy Communications Ltd  Pallab Bhattacharya Wholetime Director and CEO  Yatender Verma VP, Finance, Compliances and Legal Affairs

PRITISH NANDY COMMUNICATIONS LTD
THE 23RD ANNUAL REPORT AND ACCOUNTS 2016

For the year ended March 31, 2016

	NOTE No	March 31, 2016 ₹	March 31, 2015 ₹
INCOME			
Revenue from operations	18	212,345,600	4,210,600
Other income	19	6,182,970	17,728,758
Total income		218,528,570	21,939,358
EXPENSES			
Cost of content	20	44,592,897	133,313,132
Advertisement and digital release expenses	-	73,290,041	0
Changes in inventories of content	21	28,793,340	(133,313,132)
Employee benefit expenses	22	10,771,683	14,797,140
Finance cost	23	7,810,921	3,664,534
Depreciation and impairment	10	2,164,219	3,883,293
Other expenses	24	26,003,940	31,227,671
Total expenses		193,427,041	53,572,638
Profit/ (loss) before exceptional and extra ordinary items and tax		25,101,529	(31,633,280)
Exceptional and extra ordinary items			
Advance to subsidiary company - written off		0	21,843,002
Profit/ (loss) after exceptional and extra ordinary items and before tax		25,101,529	(53,476,282)
Tax expense			
Current tax		4,463,100	0
Deferred tax		32,348,764	(538,095)
Profit/ (loss) from continuing operations		(11,710,335)	(52,938,187)
Earning per equity share			
Basic and diluted	25	(0.81)	(3.66)
Significant accounting policies and notes on financial statements	1 to 42		

As per our attached report of even date	Authenticated by us	
For K R Khare & Co	For Pritish Nandy Communications Ltd	
Chartered Accountants		
Firm Registration Number 105104W		
Kishor R Khare	Pallab Bhattacharya	Vishnu Kanhere
Proprietor	Wholetime Director and CEO	Director
Membership Number 032993		
	Yatender Verma	Vikas Shaw
	VP, Finance, Compliances and Legal Affairs	Company Secretary
Mumbai, May 26, 2016	Mumbai, May 26, 2016	

### **NOTES ON FINANCIAL STATEMENTS**

PRITISH NANDY COMMUNICATIONS LTD
THE 23RD ANNUAL REPORT AND ACCOUNTS 2016

#### NOTE 1

#### SIGNIFICANT ACCOUNTING POLICIES

#### 1.1 Basis of accounting

- a. The financial statements have been prepared as per historical cost convention and in accordance with generally accepted accounting principles in India.
- The financial statements are prepared in accordance with the Accounting Standards notified by the Central Government in terms of Section 143 of the Companies Act, 2013.
- Expenses and revenue are generally accounted for on accrual basis, except those associated with significant uncertainties which are accounted on cash basis.

#### 1.2 Use of estimates

The preparation of financial statements requires estimates and assumptions to be made that affect the reported amount of assets and liabilities on the date of the financial statements and the reported amount of the revenues and expenses during the reporting periods. The difference between the actual results and estimates are recognised in the period in which the results are known or materialized.

# 1.3 Revenue recognition

- In respect of commissioned content/ content produced/ acquired, income is recognised as on date of delivery of Digi Betas.
- In respect of sponsored content/ content produced/ acquired, income is recognised as and when the relevant content is telecast.
- In respect of cinematic content produced/ acquired, income is recognised on the following basis:
  - In respect of cinematic content, which is not complete i.e. under production, no income is recognised.
  - ii. In respect of cinematic content, which is complete but not released, income is recognised as – so much of the estimated income on release as bears to the whole of the estimated income the same proportion as the actual recoveries/ realisations/ confirmed contracts bears to the total expected realisations.
  - In respect of cinematic content completed and released during the year income is recognised on release/ delivery of release prints except income, if any, already recognised as per clause c (ii).
  - In respect of cinematic content, which is complete but not released, income from streams other than theatrical release is recognised on the basis of contracts/ deal memo and delivery of Digi Betas.
  - v. In respect of music rights, income is recognised on its release or exploitation contract
- In respect of consultancy services, income is recognised as and when services are actually rendered resulting in enforceable claim.
- e. Dividend from investments is recognised when the right to receive the payment is established and when no significant uncertainty as to measurability or collectability exists. Interest income is recognised on accrual basis.

#### 1.4 Cinematic content

The cinematic content has been valued on the following basis:

a. Incomplete cinematic content

 at lower of allocated/ identified cost or net realisable value.

b. Abandoned/ shelved cinematic content

: at lower of cost or net realisable value.

c. Completed cinematic content

at lower of unamortised allocated cost as estimated by the management depending on the genre, nature and contents of the cinematic content net realizable value.

The Company allocates cost of production amongst music rights, exhibition rights, other rights and residual rights on an equitable basis.

Basis of amortisation of allocated costs

- a. Music rights are amortised at 100% on the basis of release of music/exploitation contract.
- b. All rights other than music and residual rights are amortised as under:

First release Second release Third release 50% 30% 20%

 Residual rights are amortised on an equitable basis. The Company estimates useful life of the cinematic content at 20 years.

#### Notes

- The production/ acquiring costs are amortised on the above basis by the Company. The production costs are revenue costs and are treated as such for the purposes of taxation.
- No unamortised costs are retained once the entire rights in respect of the cinematic content are sold out on an outright basis.

#### 1.5 Television content

The television content has been valued on the following basis

Unexploited television content : at lower of average of allocated cost or net realizable value.

Unfinished television content : at lower of average of allocated cost or net realizable value.

Production property : at lower of allocated cost or net realisable value

Exploited television content is amortised as under

Exploited television content : at lower of unamortised cost as estimated by the management on the following basis or net realizable value

Particulars	1st Telecast	2nd Telecast	3rd Telecast	Residual value
Entertainment content	50%	30%	15%	5%
Current affairs and news based content	95%	-	-	5%
Commissioned content	100%	-	-	-

No unamortised costs shall be carried forward beyond a period of 10 years.

#### Notes

- The Company amortises production costs in respect of television content once telecast and further retelecastable on the basis of the nature and contents of the television content and the expected number of telecasts as per the chart depicted above.
- The production costs are amortised as per the above referred policy followed by the Company.
   The production costs are revenue costs and are treated as such for the purposes of taxation.
- iii. The Company retains one copy of its own television content for record purpose.

#### 1.6 Fixed assets

Fixed assets are stated at cost less accumulated depreciation. Cost comprises purchase price including any attributable cost of bringing the asset to its working condition for its intended use and any other identifiable direct expenses.

All expenditure incurred prior to commencement of project is carried forward as pre-operative expenditure which would be capitalised/ written off on commencement of business.

#### 1.7 Depreciation

- Depreciation on tangible fixed assets is provided on the straight line method over the useful lives of assets as prescribed under para C of Schedule II of the Companies Act, 2013.
- No depreciation has been charged on the assets, which have not been put to use during the period.
- Depreciation on addition/deletion to assets is calculated on a pro-rata basis from the month of addition and till month of deletion.
- Depreciation on improvement to leave and license premises is calculated over the period of leave and license.

#### 1.8 Taxation

#### Current tax:

Provision for current tax for the year has been made after considering deduction/ allowances/ claims admissible to the Company under the Income Tax Act. 1961.

#### Deferred tax:

Deferred tax is recognised, on timing differences, being difference between taxable income and accounting income that originate in one period and are capable of reversal in one or more subsequent periods.

Deferred tax assets arising from temporary timing differences are recognised to the extent there is reasonable certainty that the assets can be realised in future.

Deferred tax assets in respect of unabsorbed depreciation and carry forward of losses are recognised if there is virtual certainty that there will be sufficient future taxable income available to realise such losses.

# 1.9 Investments

Long term investments are stated at cost. Provision for diminution in the value of long term investment is made only if such a decline is other than temporary. Current investments are stated at lower of cost or market value.

#### 1.10 Contingent liabilities

No provision has been made for liabilities, which are contingent in nature.

#### 1.11 Foreign currency transactions

- Transactions in foreign currency are recorded at the rate prevailing on the date when the amount is received or remitted.
- Foreign currency assets and liabilities are converted into rupee at the exchange rate prevailing on the balance sheet date; gains/ losses are reflected in the statement of profit and loss.
- Exchange difference on account of acquisition of fixed assets is adjusted to carrying cost of fixed assets.

# 1.12 Retirement benefits

- Contributions are made to Provident Fund and charged to revenue wherever applicable.
- b. The Company contributes to Employees Group Saving Linked Insurance Scheme with Life Insurance Corporation of India to cover its liability towards employee gratuity. The expense is recognised at the present value of the amount payable determined using actuarial gratuity report.
- The Company does not have any policy for leave encashment.

# 1.13 Borrowing costs

Borrowing costs that are attributable to the acquisition or construction of qualifying assets are capitalized as part of such assets. The qualifying asset is one that necessarily takes substantial period of time to get ready for intended use. All other borrowing costs are charged to revenue.

#### 1.14 Impairment of assets

At Balance Sheet date, the Company assesses whether there is any indication that any asset may be impaired. If any such indication exists, the Company estimates the recoverable amount. If the carrying amount of the assets exceeds the recoverable amount, an impairment loss is recognised in the accounts to the extent the carrying amount exceeds the recoverable amount.

#### 1.15 Provisions and contingencies

The Company recognises a provision when there is a present obligation as a result of past events, that probably requires an outflow of resources and a reliable estimate can be made of the amount of the obligation. A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not require an outflow of resources. Where there is a possible obligation or a present obligation that the likelihood of outflow of resources is remote, no provision or disclosure is made.

Contingent assets are not recognised in the financial statements.

# **NOTES ON FINANCIAL STATEMENTS**

PRITISH NANDY COMMUNICATIONS LTD THE 23RD ANNUAL REPORT AND ACCOUNTS 2016

NOTE 2	March 31, 2016 ₹	March 31, 2015 ₹
SHARE CAPITAL Authorised share capital		
20,000,000 (L Y 20,000,000) equity shares of ₹ 10 each	200,000,000	200,000,000
Issued, subscribed and fully paid up 14,467,000 (L Y 14,467,000)	144,670,000	144,670,000
equity shares of ₹ 10 each	144,670,000	144,670,000

#### NOTE 2.1

Company has only one class of share referred to as equity share with voting right.

#### NOTE 2.2

The reconciliation of the number of shares outstanding is set out below

	As at March 31, 2016		As at March 31, 2015	
Particulars	Number of shares	Amount ₹	Number of shares	Amount ₹
Equity shares				
Opening balance as at April 1, 2015	14,467,000	144,670,000	14,467,000	144,670,000
Add: Issued during the year	0	0	0	0
Closing balance as at March 31, 2016	14,467,000	144,670,000	14,467,000	144,670,000

The details of share holders holding more than 5% shares

	As at March 31, 2016		As at March 31, 2015	
Name	Number of	% held	Number of	% held
	Share Holding		Share Holding	
Pritish Nandy	2,952,197	20.41	2,952,197	20.41
Artinvest India Pvt Ltd	1,394,789	9.64	1,394,789	9.64
Cresta Fund Ltd	0	0.00	1,000,000	6.91
Elara India Opportunities Fund Ltd	1,000,000	6.91	1,000,000	6.91
APMS Investment Fund Ltd	1,000,000	6.91	1,000,000	6.91
Eriska Investment Fund Ltd	1,000,000	6.91	0	0

#### NOTE 2.4

Terms/ rights attached to equity shares

The Company has only one class of equity shares having a face value of ₹ 10 per share. Each holder of equity share is entitled to one vote per share. The equity shares are entitled to dividend proposed by Board of Directors subject to approval of the share holders in the Annual General Meeting except in case of interim dividend. In the event of liquidation of the Company, holder of equity shares are entitled to receive remaining assets of the Company, after distribution of all preferential amounts in proportion to their share holding.

		March 31, 2016		March 31, 2015
TE 3		₹		₹
ERVES AND SURPLUS				
tal reserve				
ning balance as at April 1, 2015	36,865		36,865	
: Transferred during the year	0		0	
ing balance as at March 31, 2016	36,865	36,865	36,865	36,865
eral reserve				
ning balance as at April 1, 2015	22,098,279		22,098,279	
: Transferred during the year	0		0	
ing balance as at March 31, 2016	22,098,279	22,098,279	22,098,279	22,098,279
lus/ (deficit) in statement of profit loss				
ning balance as at April 1, 2015	(36,259,406)		19,134,759	
: Current years profit/ (loss)	(11,710,335)		(52,938,187)	
: Depreciation on assets whose expired before April 1, 2014	0		(3,554,237)	
: Deferred tax reversed on above	0		1,098,259	
ing balance as at March 31, 2016	(47,969,741)	(47,969,741)	(36,259,406)	(36,259,406)
rity premium reserve				
ning balance as at April 1, 2015	671,958,820		671,958,820	
: Transferred during the year	0		0	
ing balance as at March 31, 2016	671,958,820	671,958,820	671,958,820	671,958,820
		646,124,223		657,834,558
TE 4				
IG TERM BORROWINGS				
ared long term finance lease obligati	ions			
ured against the hypothecation of v	ehicles)			
nler Financial Services (I) Pvt Ltd		1,260,088		1,910,090
		1,260,088		1,910,090

#### NOTE 4.1

Secured long term finance lease obligations repayable in monthly equitable instalments are as follows

Particulars	As at March 31, 2016		As at March 31, 2015	
	Amount	Rate of	Amount	Rate of
	₹	interest p.a.	₹	interest p.a.
Repayable upto November, 2018	1,260,088	11.32%	1,910,090	11.32%
Total	1,260,088		1,910,090	

As at March 31, 2016

222,694

Principal

1,260,088

#### NOTE 4.2

Particulars

Finance lease commitments

Later than one year and not later than

	<		
As at March 31, 2015			
Principal	Interest		

311,638

1,910,090

Later than five years	0	0	0	0
Total	1,260,088	222,694	1,910,090	311,638
		March 31, 2016		March 31, 2015
NOTE 5		₹		₹
DEFERRED TAX LIABILITIES				
Deferred tax liabilities				
Opening balance as at April 1, 2015		117,215,076		118,851,430
Add: Liabilities provided for the year	32,348,764		0	
Less: Liability reversal on depreciation of assets whose life				
expired before April 1, 2014	0		1,098,259	
Less: Assets provided on depreciation				
for the year	0	32,348,764	538,095	1,636,354
		149,563,840		117,215,076

#### NOTE 5.1

The Company estimates deferred tax charge/ credit using the applicable rate of taxation based on the impact of timing differences between financial statements and estimated taxable income for the current year. The net deferred tax liability as at March 31, 2016 is given below

## (In ₹ lakh)

Particular	As at	Created during	Reversed	As at
	April 1, 2015	the year	during the year	March 31, 2016
Deferred tax liabilities				
Unamortised content	1,240.58	322.97		1,563.55
Depreciation and capital loss	(17.27)	0.58		(16.69)
Adjustment for change in tax rate	(51.16)			(51.16)
Total	1,172.15	323.55	0.00	1,495.70

NOTE 6		March 31, 2016 ₹		March 31, 2015 ₹
SHORT TERM BORROWINGS				
Secured				
Overdraft with Yes Bank Ltd		4,002,028		48,944,809
(Secured against current assets)				
		4,002,028		48,944,809
NOTE 7				
TRADE PAYABLES				
Total outstanding dues to micro, small and medium enterprises and small enterprises		0		0
Others				
For cinematic and television content	38,426,688		36,801,531	
For expenses and other liabilities	3,481,553	41,908,241	1,484,808	38,286,339
		41,908,241		38,286,339

# NOTE 7.1

The Company has not received any intimation from suppliers regarding the status under The Micro, Small And Medium Enterprises Development Act, 2006. Accordingly, disclosure as required by the said Act is made on that basis

NOTE 8	March 31, 2016 ₹	March 31, 2015 ₹
OTHER CURRENT LIABILITIES		
Advance received from subsidiary company		
PNC Digital Ltd	1,548,394	2,495,984
Advances and liabilities	32,627,426	43,504,991
Current maturity of secured long term		
finance lease obligation		
(payable within one year - secured		
against the hypothecation of vehicles)		
ICICI Bank Ltd	0	326,061
Kotak Mahindra Prime Ltd	0	718,981
Daimler Financial Services (I) Pvt Ltd	650,002	580,754
Unclaimed dividend*	0	56,297
	34,825,822	47,683,068

\*This figure does not include any amounts, due and outstanding to be credited to Investor Education and Protection Fund.

NOTE 9	March 31, 2016 ₹	March 31, 2015 ₹
SHORT TERM PROVISION		
Provision for income tax	4,447,400	0

NOTE 10

TANGIBLE ASSETS

Particulars	GROSS BLOCK				DEPRECIATION					NET B	LOCK
	As at	Additions	Deductions	As at	As at	For the year	Impairment	Deductions	Total	As at	As at
	April 1, 2015			March 31, 2016	April 1, 2015					March 31, 2016	March 31, 2015
Improvement to leasehold premises	723,764	0	0	723,764	723,764	0	0	0	723,764	0	0
Furniture and fixtures	1,465,509	0	982,974	482,535	1,054,894	108,923	122,268	982,974	303,111	179,424	410,615
Office equipments	9,398,654	75,090	6,655,932	2,817,812	8,236,317	342,266	332,797	6,655,932	2,255,448	562,364	1,162,337
Motor cars	12,002,155	0	3,603,762	8,398,393	3,899,367	1,167,672	0	2,033,211	3,033,828	5,364,566	8,102,788
Computers, printers and software	2,690,542	106,350	394,240	2,402,652	2,476,405	90,293	0	394,240	2,172,458	230,193	214,137
Total ₹	26,280,624	181,440	11,636,908	14,825,156	16,390,747	1,709,154	455,065	10,066,357	8,488,609	6,336,547	9,889,877
As at March 31, 2015	26,143,950	136,674	0	26,280,624	8,953,217	7,437,530*	0	0	16,390,747	9,889,877	

\*Out of the total depreciation ₹ 7,437,530, an amount of ₹ 3,554,237 relates to assets whose life has expired before April 1, 2014 in terms of schedule II of the Companies Act, 2013 and the same has been recognised net of deferred tax in the opening balance of retained earnings and the balance ₹ 3,883,293 has been charged to statement of profit and loss.

deferred tax in the opening balance of re	ramed carmings	and the balance v.	5,005,275 has been charged to state.	nent of profit and ross.		
NOTE 11		March 31, 2016 ₹	March 31, 2015 ₹	NOTE 16	March 31, 2016 ₹	March 31, 2015 ₹
NON CURRENT INVESTMENTS		`		avona monte e como en la como en		
Long term investments				SHORT TERM LOANS AND ADVANCES		
Unquoted investments				(Unsecured considered good)		
In subsidiary company				a. Loans		
PNC Digital Ltd		7,019,700	7,019,700	Staff	0	150,000
498,900 (L Y 498,900) equity shares of		7,012,700	7,015,700	b. Advances		
face value of ₹ 10 each fully paid up						
• • •				Advances to - wholly owned subsidiary		
In wholly owned subsidiary company				PNC Wellness Ltd	425,750	0
PNC Wellness Ltd		29,100,000	29,100,000	Other advances	29,484,039	27,237,414
660,000 (L Y 660,000) equity shares				c. Pre-paid expenses	246,094	299,757
of face value ₹ 10 each fully paid up				c. Pre-paid expenses		
					30,155,883	27,687,171
Quoted investments						
Moving Picture Company (India) Ltd				NOTE 17		
95,000 (LY 95,000) equity shares of						
face value ₹ 10 each fully paid up				OTHER CURRENT ASSETS		
Opening balance as on April 1, 2015	126,350		143,450	Accrued interest on fixed deposits	1,543,481	2,337,157
Less: Diminution in value of					1,543,481	2,337,157
investments	29,450	96,900	<u>17,100</u> 126,350		=====	
Market value ₹ 1.02 (L Y ₹ 1.33) per sh	are					
		36,216,600	36,246,050	NOTE 18		
Aggregate value of quoted and unquoted	d invastments			REVENUE FROM OPERATIONS		
Aggregate value of quoted and unquoted			16 1 24 2045	Sales - owned content*	206,220,600	650,000
		31, 2016	March 31, 2015		200,220,000	050,000
	Book Value	Market Value	Book Value Market Value	Services*		
Quoted investments	96,900	96,900	126,350 126,350	Infilm promotion	6,125,000	0
Unquoted investments	36,119,700	NA	36,119,700 N A	Consultancy services	0	3,560,600
					212,345,600	4,210,600
NOTE 12		March 31, 2016	March 31, 2015	*The above income is net of VAT and service tax		
NOTE 12		₹	₹	The doore meane is not of that and service tax		
LONG TERM LOANS AND ADVANC	ES			NOTE 18.1		
Advances to subsidiary PNC Digital Ltd	i	58,656,671	58,656,671	NOTE 10.1		
Income tax		12,652,416	9,352,991	EARNING IN FOREIGN CURRENCY		
Other advances (Refer note 32)		125,190,646	126,060,601	Owned content USD 2,321.81 [L Y - Nil]	153,181	0
Security Deposits		3,044,140	3,044,140		153,181	
Advance for content (Refer note 38)		185,562,957	189,787,957		133,161	
		385,106,830	386,902,360			
				NOTE 19		
NOTE 13				OTHER INCOME		
CINEMATIC AND TELEVISION CON	JTENT			Interest on fixed deposits	3,297,290	8,000,116
At cost or net realisable value whicheve					3,291,290	8,000,110
(As valued and certified by	1 13 10WC1			[TDS ₹ 329,729 (L Y ₹ 884,916)]		
management) - Refer note 33				Interest on income tax refund	0	265,259
Unamortised content		452,506,653	374,672,765	Interest on advances	2,250,000	0
Unexploited content		52,825,904	26,140,000	Rebate and credit balances written back	8,366	689,045
Unfinished content		3,000,000	136,313,132	Provisions written back	0	8,655,211
		508,332,557	537,125,897	Profit on sale of assets	385,004	0
			=====	Gratuity raturn on plan accept and actuarial gain	207,758	0
NOTE 14				Gratuity - return on plan asset and actuarial gain		
				Miscellaneous income	34,552	119,127
TRADE RECEIVABLES					6,182,970	17,728,758
Unsecured, considered good						
Over six month		2,714,173	2,789,263	NOTE 20		
Others		7,035,165	561,800	COST OF CONTENT		
		9,749,338	3,351,063	COST OF CONTENT		
NOTE 15				Cost of content - owned content	44,592,897	133,313,132
NOTE 15					44,592,897	133,313,132
CASH AND BANK BALANCES						
Cash at bank - unpaid dividend account		0	56,297	NOTE 20.1		
Cash at bank - fixed deposits		49,105,899	52,808,101	Europe diture in foreign account		
(Includes ₹ 4,400,000 kept under lien w				Expenditure in foreign currency		
against bank guarantee issued (L Y ₹ Ni	1))			Shooting expenses Nil (L Y USD 45,000)	0	2,827,108
Cash at bank - current account		243,117	128,575	Shooting expenses Nil (L Y Thai Baht 10,027,357)	0	19,831,971
Cash and imprest account		11,390	11,392		0	22,659,079
		40 260 406	52 004 265			

53,004,365

49,360,406

PRITISH NANDY COMMUNICATIONS LTD
THE 23RD ANNUAL REPORT AND ACCOUNTS 2016

	March 31, 2016	March 31, 2015		March 31, 2016	March 31, 2015
NOTE 21	₹	Walch 31, 2013	NOTE 23	Walch 31, 2016 ₹	Watch 31, 2013
CHANGES IN INVENTORIES			FINANCE COST		
Opening balance as at April 1, 2015 Unamortised content 374,672,765		374,672,765	Finance charges	315,661	488,078
Unexploited content 26,140,000		26,140,000	Processing and documentation charges for loan	1,925,500	500,000
Unfinished content 136,313,132	537,125,897	3,000,000 403,812,765	Interest on overdraft	5,305,560	2,676,456
Less: Closing balance as at March 31, 2016 Unamortised content 452,506,653		374,672,765	Bank guarantee charges	264,200	0
Unexploited content 52,825,904		26,140,000		7,810,921	3,664,534
Unfinished content 3,000,000	508,332,557	136,313,132 537,125,897	NOTE 24		
	28,793,340	(133,313,132)			
NOTE 22			OTHER EXPENSES	450 505	
EMPLOYEE BENEFITS EXPENSES			Additors' remuneration	463,725	500,058
Salaries	10,771,683	13,722,829	Advances written off Bad debts written off	816,975	0 2,448,938
Group gratuity obligation	0	1,074,311	Business promotion expenses	623,175	2,697,304
	10,771,683	14,797,140	Communications expenses	245,465	368,773
NOTE 22.1			Contract service expenses	4,670,509	5,947,904
The disclosures as required under the Accounting Stand	ard AS (15) (Revise	ed) in respect of gratuity, a defined	Conveyance and motor car expenses	1,951,080	2,167,821
benefit scheme is as follows		11. 4.7	Diminution in value of investment	29,450	17,100
Group gratuity liability is recognised on the basis of gra			Directors sitting fees	1,400,000	1,260,000
During the year, Company has recognised the following	amounts in the fina	ancial statements	General expenses	2,701,113	2,970,896
a. Defined contribution plan			Insurance charges	326,927	259,075
Contribution to defined contribution plan, recognis	ed as expense for the	ne year are as under	Internet subscription and website expenses	285,022	323,416
Particulars	March 31, 2016	March 31, 2015	Electricity charges	570,555	519,583
	₹	₹	Legal, professional and consultancy fees	4,406,921	2,522,798 52,701
Employer's contribution to Provident Fund	0	0	Interest on service tax  Printing and stationery	260,138	375,200
b. Defined Benefit Plan			Rent, rates, taxes and business service center charges	6,092,400	6,174,193
Particulars			Research and development expenses	526,779	672,732
Reconciliation of opening and closing balance		-	Traveling expenses	633,706	1,949,179
Defined benefit obligation at the beginning of the year	4,864,680	3,480,747		26,003,940	31,227,671
Current service cost	347,374	324,754			
Interest cost	388,688	351,288	NOTE 24.1		
Actuarial (gain)/ loss	(583,307)	745,553	Payment to Auditors as		
Benefit paid  Defined Benefit obligation at the end of year	(635,538) 4,381,897	(37,662) 4,864,680	· ·	264.046	264,046
		<u>—————————————————————————————————————</u>	<ul><li>a. Statutory audit fees</li><li>b. Certification, VAT audit and other fees</li></ul>	264,046 199,679	236,012
Reconciliation of opening and closing balance	•	_	b. Certification, var addit and other rees	463,725	500,058
Fair value of plan assets at the beginning of the year	4,202,036	3,495,203			
Expected return on plan assets	335,743	304,083	NOTE 24.2		
Actuarial gain/ (loss)	24,770	43,201	Expenditure in foreign currency	0	0
Employers contribution Benefit paid	494,820 (635,538)	397,211 (37,662)	Expenditure in foreign currency		
Fair value of plan assets at the end of the year		4,202,036			=====
			NOTE 24.3		
Actual return on plan assets	225 542	201002			
Expected return on plan assets Actuarial gain/ (loss) on plan assets	335,743 24,770	304,083 43,201	Operating lease	6 210 900	( 202 900
Actual return on plan assets	360,513	347,284	Not later than one year  Later than one year and not later than five years	6,210,800 13,900,865	6,303,800 14,185,865
			Later than five years  Later than five years	13,500,803	14,165,605
Reconciliation of fair value of plan assets and  E	-	4 202 026	Later than five years	20,111,665	20,489,665
Fair value of assets as at March 31, 2015 Present value of obligation as at	4,421,831 (4,381,897)	4,202,036 (4,864,680)			20,107,000
March 31, 2016	( )- · · / · · /	(,,,,,,,,	Nome of	March 31, 2016	March 31, 2015
Amount recognised in Balance Sheet	39,934	(662,644)	NOTE 25	₹	₹
Expenses recognised during the year			Earning per share (EPS)		
Current service cost	347,374	351,288	Net profit/ (loss) after tax as per statement of profit and loss attributable to equity share holders	(11,710,335)	(52,938,187)
Interest cost	388,688	324,754	Weighted average number of equity shares used as	14,467,000	14,467,000
Expected return on plan assets	(335,743)	(304,083)	denominator for calculating EPS	14,407,000	14,407,000
Actuarial (gain)/ loss  Expenses recognised in Statement of Profit	(608,077)	702,352 1,074,311	Basic and diluted earning per share	(0.81)	(3.66)
and Loss	(===,,===)		Face value per equity share	10	10
Investment details					
The Company made annual contribution to	LIC of India of a	in amount advised by them. The	NOTE 26		
Company was not informed by LIC of the Ir	vestments made or	the break down of plan assets by	Estimated amount of contracts to be executed on	0	0
investment type.			capital account. (Net of capital advances)		
Actuarial assumptions			Nome of		
Discount rate (per annum)	7.99%	7.99%	NOTE 27		
Salary escalation (per annum)	7%	7%	Bank guarantee issued by the bankers	4,400,000	0

# NOTES ON FINANCIAL STATEMENTS PRITISH NANDY COMMUNICATIONS LTD THE 23RD ANNUAL REPORT AND ACCOUNTS 2016

NOTE 28	March 31, 2016 ₹	March 31, 2015 ₹
CONTINGENT LIABILITIES  a. Claims against the Company not acknowledged as debts.	150,100,000	150,100,000
b. VAT Liability	8,440,200	1,876,028

Future cash outflow in respect of (a) and (b) above are determinable only on receipt of judgment/ decision pending with authorities.

NOTE 29	March 31, 2016	March 31, 2015
NOTE 2)	₹	₹
Dividend remitted in foreign currency	0	0
NOTE 30		
<ul> <li>a. CIF value of imports</li> </ul>	0	0
<ul> <li>FOB value of imports</li> </ul>	0	0
NOTE 31		

The Company is engaged in the production/ making of cinematic and television content, which requires various types, qualities and quantities of raw materials and inputs in different denominations. Due to the multiplicity and complexity of the items it is not practicable to maintain the quantitative record/ continuous stock register, as the process of making content is not amenable to the same. Hence quantitative details are not maintained. Physical stock of finished content is taken at the end of year.

#### NOTE 32

Arbitration proceedings initiated by the Company against Prasar Bharati on account of wrongful encashment of bank guarantees of ₹ 75,050,000 were ongoing before former Chief Justice YV Chandrachud. The parties completed the pleadings before the Arbitrator but unfortunately he passed away in July 2008 while the cross examinations were on. The Company had filed a petition before the Hon. High Court at Bombay for appointment of a Sole Arbitrator in place and stead of Justice Chandrachud in January 2009. The Bombay High Court appointed Justice BN Srikrishna, former Judge of Supreme Court of India as Sole Arbitrator vide order dated November 27, 2009 and the arbitration proceedings are ongoing. Opinion obtained by the Company from Justice AM Ahmadi, former Chief Justice of the Supreme Court of India, supports the Company's stand that the amount is fully recoverable. In view of this, the management of the Company does not consider it necessary to make a provision there against in the accounts. The Company is showing amount withheld by Prasar Bharti as "Long Term Loans and Advances".

#### NOTE 33

Accounting Standard (AS) 26 on "Intangible Assets" states that in the absence of persuasive evidence, there is presumption that intangible assets have a useful life of 10 years. In respect of cinematic content, the Company has persuasive evidence that the useful life of cinematic content is over 20 years.

The management has considered the following factors viz. the expected usage of the asset by the enterprise, typical product life cycles, technical, technological or other types of obsolescence, expected actions by competitors or potential competitors, the level of maintenance expenditure required to obtain the expected future economic benefits from the asset, the period of control over the asset, the useful life of the asset and for reasons viz. shelf lives of movies have substantially increased since 2000, getting better value for longer lease in excess of ten years, emergence of channels dedicated only for featuring content more than ten years old, growth in the number of distribution channels, rapid multiplication of remaking, animation and other new versions etc., and hence is of the view that the useful life of the cinematic content is 20 years. Hence, amortisation of ₹ 156,703,165 in respect of cinematic content having life of more than 10 years, is not required to be made. The Company is in line with International Accounting Practices and is a step towards complying with IFRS norms.

The details of cinematic and television content is as under

	Cinematic content	Television content	Total
	₹	₹	₹
Gross carrying amount as at April 1, 2015	1,813,540,769	811,389,424	2,624,930,193
Add: Additions during the year 2015-16	44,592,897	0	44,592,897
Total	1,858,133,666	811,389,424	2,669,523,090
Less: Amortised up to March 31, 2015	1,299,414,872	788,389,424	2,087,804,296
Less: Amortised during the year 2015-16	73,386,237	0	73,386,237
Net carrying amount as at March 31, 2016	485,332,557	23,000,000	508,332,557
			2.2

Based on a review of estimates of future realisations taken as a whole, the management is of the view that future recoverable amount from content rights to be more than its carrying unamortised cost of content. Hence, no impairment/ write down is considered necessary on this account.

There is no individual content that is material to the financial statements of the Company as a whole. There is no content whose title is restricted. The content was pledged to Yes Bank Ltd as security for overdraft facility of  $\sqrt[3]{50,000,000}$ .

#### NOTE 34

As per Accounting Standard (AS) 28 on "Impairment of Assets", the Company has assessed whether there is any indications that any assets has impaired. During the year the Company has recognised certain assets whose carrying amount is more than the recoverable amount, an amount of ₹ 455,065 has been charged in the financial statements towards impairment.

#### NOTE 35

Segment information

During the year, the Company operated in only one business segment viz content segment.

As per our attached report of even date

For K R Khare & Co

Chartered Accountants

Firm Registration Number 105104W

Kishor R Khare Proprietor

Membership Number 032993

NOTE 36

ii

Related Party Disclosure

In accordance with Accounting Standard (AS) 18 "Related Party Disclosure", the disclosure in respect of transactions with the company's related parties are as given below:

- Subsidiaries of the Company a. PNC Digital Ltd
  - b. PNC Wellness Ltd (wholly owned subsidiary)
  - Key managerial personnel a. Pallab Bhattacharya Wholetime Director and CEO
    - b. Rangita Pritish Nandy Wholetime and Creative Director
       c. Vikas Shaw Company Secretary
- iii. Non executive Directors and their relationships
- . Pritish Nandy Non Executive Chairman
- B. Rina Pritish Nandy Non Executive Director
- c. Udayan Bose Non Executive, Independent Director
- d. Nabankur Gupta Non Executive, Independent Director
- e. Vishnu Kanhere Non Executive, Independent Director
- f. Hema Malini Non Executive, Independent Director
- g. Ishita Pritish Nandy daughter of Non Executive Chairman

Details relating to parties/ persons referred to in above items are as under

			In₹ lakh
	Nature of transaction	March 31, 2016	March 31,2015
Subsidiary company	Advance/ loan received back	0	21.06
	Advance paid back	9.48	0
	Advance given	4.26	0
	Advance to PNC Wellness Ltd written off	0	218.43
	Balance outstanding at year end		
	Receivable	590.82	586.57
	Balance outstanding at year end Payable	15.48	24.96
Key management	Remuneration/ Reimbursement	62.33	62.05
personnel	Balance outstanding at year end Payable	5.27	4.80
Non-executive directors	Remuneration/ Reimbursement/		
and their relatives	sitting fees	41.42	40.02
	Professional Fees	96.00	96.00
	Balance outstanding at year end payable	71.53	14.09

Related Party relationship is as identified by the Company and relied upon by the Auditors.

In view of the inadequate profit and based on effective capital of the Company, managerial remuneration as prescribed by Schedule V read with Section 197 of the Companies Act, 2013 is restricted to  $\P$  4,200,000 for the year. The Company has paid managerial remuneration of  $\P$  5,754,000 which is in excess of the limits prescribed by  $\P$  1,554,000. The excess remuneration paid is subject to approval of the shareholders of the Company by a special resolution in the forthcoming Annual General Meeting. If approved by the shareholders by a special resolution in the Annual General Meeting, the managerial remuneration as prescribed by Schedule V read with Section 197 of the Companies Act, 2013 shall be doubled to  $\P$  8,400,000. Alternatively the same shall be recoverable from the managerial personnel.

#### NOTE 37

Investment in wholly owned subsidiary - PNC Wellness Ltd

The Company has an investment of ₹ 29,100,000 (L Y ₹ 29,100,000) in equity shares of wholly owned subsidiary viz PNC Wellness Ltd. The net worth of this subsidiary is ₹ 10,768,360 as on March 31, 2016.

This subsidiary company owns the wellness brand Moksh and sub brands like Power Yoga, Passion Yoga, Cool Yoga, Couple Yoga etc. This subsidiary is in the process of realigning its business through the digital medium and is in an ongoing dialogue with others in the wellness segment to develop a non-rental model which delivers wellness services to customers without depending on the uncertainty of increasing costs relating to rental premises. This subsidiary company has obtained a valuation report from M/s Dharmendra Molani & Co, Chartered Accountants, valuing the business enterprise at ₹ 216.30 lakh. The management is of the view that the diminution in net worth of this subsidiary is temporary and transient and not of a permanent nature. Therefore the management considers the investment as fully realisable.

#### NOTE 38

Loans and Advances of  $\P$  15,000,000 against the Music, Asian and Indian Satellite rights of a film, where the Company has lien over the exploitation of the said rights The Company has filed a Summary Suit with the Hon. High Court at Bombay which is pending hearing and disposal. The management considers the same is good and fully recoverable. Legal opinion obtained by the Company from SF Rego, Judge (Retired), City Civil and Sessions Court, Mumbai, supports this and consequently no provision has been made in the accounts at this stage. The Company is showing this amount as "Long Term Loans and Advances".

# NOTE 39

In the opinion of the management, investments, current assets and loans and advances are of the value stated in the financial statements are realisable in the ordinary course of business. The provisions for all known liabilities and depreciation are adequate and are not in excess of the amounts considered, reasonably necessary.

# NOTE 40

There are no dues payable to the Investor Education and Protection Fund as at March 31, 2016.

#### NOTE 41

All known liabilities have been provided in the books of accounts.

#### NOTE 43

The previous year figures have been regrouped/ reclassified, wherever necessary to bring conformity to the current year's presentation.

Authenticated by us

For Pritish Nandy Communications Ltd

Pallab Bhattacharya Wholetime Director and CEO

Yatender Verma VP, Finance, Compliances and Legal Affairs Mumbai, May 26, 2016 Vishnu Kanhere Director

Vikas Shaw Company Secretary

CASH FLOW FROM OPERATING ACTIVITIES

Profit/ (loss) before taxes

March 31 2015

(50 975 671)

For the year ended March 31, 2016

₹

March 31 2016

27 206 017

24,647,812

(70,240,595)

65,782,854

(7,810,921)

12,379,150

(3,509,212)

53,461,887

49,952,675

(1,625,796)

(3,664,534)

43,654,479

(117,324,276)

170,786,163

53,461,887

# STANDALONE CASH FLOW STATEMENT

# CONSOLIDATED CASH FLOW STATEMENT

	March 31, 2016	March 31, 2015
	March 31, 2016 ₹	March 31, 2013
CASH FLOW FROM OPERATING ACTIVITIES		
Profit/ (loss) before taxes	25,101,529	(53,476,282)
Bad debts and rebate and discount	0	2,448,938
Advances written off	816,975	(
Depreciation	2,164,219	3,883,293
Finance cost	7,810,921	3,664,534
Diminution in value of investments	29,450	17,100
Advance to subsidiary company - written off	0	21,843,002
Sundry creditors balances written back	(8,366)	(689,045
Provisions written back	0	(8,655,211)
Interest on fixed deposit	(3,297,290)	(8,000,116
Profit on sale of assets	(385,004)	(
Operating cash flow before working capital changes	32,232,434	(38,963,787
Adjusted for:		
Cinematic and television content	28,683,340	(133,021,424
Trade receivables	(6,398,275)	2,169,738
Long term loan and advances	(700,453)	(16,844,200)
Short term loans and advances	(3,175,687)	9,802,117
Other current assets	793,675	109,619
Trade payables	3,630,268	(1,385,407
Other current liabilities	(10,361,262)	12,558,812
Cash generated from operations before taxes paid	44,704,040	(165,574,532
Direct taxes paid	(15,700)	(
Net Cash from/ (used in) operating activities	44,688,340	(165,574,532
CASH FLOW FROM INVESTING ACTIVITIES		
Purchase of fixed assets	(181,440)	(136,674
Sale of fixed assets	1,955,555	` (
Changes in investments	0	(
Interest on fixed deposit	3,297,290	8,000,110
Net cash from/ (used in) investing activities	5,071,405	7,863,442
, ,		
CASH FLOW FROM FINANCING ACTIVITIES		
Proceeds from borrowing	24,647,812	48,944,809
Repayment of borrowing	(70,240,595)	(1,625,796
Finance and other charges paid	(7,810,921)	(3,664,534
Net cash from/ (used in) financing activities	(53,403,704)	43,654,479
Net changes in cash and cash equivalents (A+B+C)	(3,643,959)	(114,056,611
Cash and cash equivalents- opening balance	53,004,365	167,060,970
Cash and cash equivalents- closing balance	49,360,406	53,004,365

	Profit/ (loss) before taxes	27,386,817	(50,975,671)
	Bad debts and rebate and discount	0	2,448,938
	Depreciation	2,164,219	6,753,545
	Diminution in value of investments	29,450	17,100
	Advances written off	816,975	17,891
	Finance charges	7,810,921	3,664,534
	Loss on sale of assets	0	13,635,302
	Profit on sale of assets	(385,004)	0
	Sundry creditors balances written back	(4,608,297)	(1,743,875)
	Provisions written back	0	(8,655,221)
	Interest on fixed deposit	(3,315,886)	(8,076,448)
	Operating cash flow before working capital changes	29,899,195	(42,913,905)
	Adjusted for:		
	Cinematic and television content	28,683,340	(133,021,424)
	Trade receivable	(5,817,901)	2,229,738
	Long term loans and advances	1,085,049	19,063,002
	Short term loans and advances	(66,665,014)	(25,795,490)
	Other current assets	795,194	280,095
	Trade payables	8,258,827	(713,364)
	Other current liabilities	(17,095,953)	9,452,819
	Cash generated from operations	(20,857,263)	(171,418,529)
	Direct taxes paid	(15,700)	-
	Net cash from/ (used in) operating activities	(20,872,963)	(171,418,529)
B.	CASH FLOW FROM INVESTING ACTIVITIES		
	Purchase of fixed assets	(181,440)	(136,674)
	Sale of fixed assets	1,955,555	2,500,000
	Changes in investments	(105,400)	0
	Interest on fixed deposit	3,315,886	8,076,448
	Net cash from/ (used in) investing activities	4,984,601	10,439,774
C.	CASH FLOW FROM FINANCING ACTIVITIES		

# Notes:

- 1. The above cash flow statement has been prepared as per indirect method.
- Direct taxes paid are treated as arising from operating activities and are not bifurcated between investing and financing activities
- 3. Figures in brackets represents deductions/ outflows.
- Previous year's figures have been regrouped wherever necessary.

# Notes:

Net changes in cash and cash equivalents (A+B+C)

Net cash from/ (used in) financing activities

Cash and cash equivalents- opening balance

Cash and cash equivalents- closing balance

Proceeds from borrowings

Repayment of borrowings

Proceeds from preference shares

Finance and other charges paid

- 1. The above cash flow statement has been prepared as per indirect method.
- Direct taxes paid are treated as arising from operating activities and are not bifurcated between investing and financing activities.
- 3. Figures in brackets represents deductions/ outflows.
- 4. Previous year figures have been regrouped wherever necessary

For K R Khare & Co

Chartered Accountants Firm Registration Number 105104W

Kishor R Khare Proprietor

Membership Number 032993

Authenticated by us

For Pritish Nandy Communications Ltd

Pallab Bhattacharya Vishnu Kanhere
Wholetime Director and CEO Director

Yatender Verma Vikas Shaw
VP, Finance, Compliances and Legal Affairs Company Secretary

Mumbai, May 26, 2016

# INDEPENDENT AUDITOR'S REPORT ON CONSOLIDATED FINANCIAL STATEMENTS

To
The members of
Pritish Nandy Communications Ltd
REPORT ON THE CONSOLIDATED FINANCIAL STATEMENTS

We have audited the accompanying Consolidated Financial Statements of Pritish Nandy Communications Ltd (hereinafter referred to as "the Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") and its associate, comprising of the Consolidated Balance Sheet as at March 31, 2016, the Consolidated Statement of Profit and Loss, the Consolidated Cash Flow Statement for the year then ended, and a summary of the significant accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

#### MANAGEMENT'S RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The Holding Company's Board of Directors is responsible for the preparation of these consolidated financial statements in terms of the requirements of the Companies Act, 2013 (hereinafter referred to as "the Act") that give a true and fair view of the Consolidated Financial Position, consolidated financial performance and consolidated cash flows of the Group including in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014. The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

#### AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on the Consolidated Financial Statements based on our audit. While conducting the audit, we have taken into account the provisions of the Act, the accounting and auditing standards and matters which are required to be included in the audit report under the provisions of the Act and the Rules made thereunder

We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the Consolidated Financial Statements are free from material misetatement.

An audit involves performing procedures to obtain audit evidence about the amounts and the disclosures in the Consolidated Financial Statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Consolidated Financial Statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal financial control relevant to the Holding Company's preparation of the Consolidated Financial Statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of the accounting estimates made by the Holding Company's Board of Directors, as well as evaluating the overall presentation of the Consolidated Financial Statements.

We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the Consolidated Financial Statements.

### OPINION

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Consolidated Financial Statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at March 31, 2016, and their consolidated loss and their consolidated cash flows for the year ended on that date.

# EMPHASIS OF MATTER

We draw attention to note 32 on the consolidated financial statements which describes the facts related to the arbitration proceedings initiated by the company against Prasar Bharati, on account of wrongful encashment of bank guarantee of  $\ref{total}$  75,050,000. The Company has obtained legal opinion from Justice AM Ahmadi, former Chief Justice of Supreme Court of India, which supports the Company's stand that the amount is fully recoverable and hence no provision is made there against.

We further draw attention to note 38 on the consolidated financial statements which describes the facts related to the legal proceedings initiated by the Company for the recovery of advance amounting to  $\overline{\xi}$  15,000,000. The management considers the same as good and fully recoverable. The legal opinion obtained by the Company supports this. We have relied on the opinion and consequently the Company has not made provision of any amount there against.

Our opinion is not modified in respect of this matter.

#### OTHER MATTERS

a. We did not audit the financial statements of the overseas subsidiary of Subsidiary whose financial statements include total assets of ₹ 640.96 lakh as at March 31, 2016, total expenses of ₹ 17.21 lakh and net loss of ₹ 17.21 lakh for the year ended on that date, as considered in the consolidated financial statements. These financial statements are unaudited and have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of this Subsidiary, is based on such unaudited financial statements. In our opinion and according to the information and explanations given to us by the Management, these financial statements are not material to the Group.

Our opinion on the consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matter.

#### REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

- As required by Section 143(3) of the Act, we report, to the extent applicable to the Holding Company
  and subject to sub-paragraph (a) of the Other Matters paragraph above, with regard to our inability of
  reporting under Section 143(3) of the Act in respect of subsidiary of its subsidiaries and associate, that -
  - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated Financial Statements.
  - b. In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Financial Statements have been kept by the Holding Company so far as it appears from our examination of those books.
  - c. The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss, and the Consolidated Cash Flow Statement dealt with by this Report are in agreement with the relevant books of account maintained by the Holding Company for the purpose of preparation of the consolidated financial statements.
  - d. In our opinion, the aforesaid Consolidated Financial Statements comply with the Accounting Standards specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules. 2014.
  - e. On the basis of the written representations received from the directors of the Group Companies, which are incorporated in India, as on March 31, 2016 taken on record by the Board of Directors of the Group Companies, none of the directors of the Group Companies is disqualified as on March 31, 2016 from being appointed as a director in terms of Section 164 (2) of the Act.
  - f. With respect to the adequacy of the internal financial controls over financial reporting of the Group and the operating effectiveness of such controls, except for the reporting in respect of the subsidiary of the subsidiary incorporated outside India whose accounts are not audited as on the date of the report, refer to our Report in Annexure "A". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Group companies' internal financial controls over financial reporting.
  - g. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
    - The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group - Refer note 32 and 38 on the Consolidated Financial Statements.
    - The Group Companies did not have any long term contracts including derivatives contracts for which there were any material foreseeable losses.
    - There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiary companies.

For K R Khare & Co. Chartered Accountants Firm Registration Number 105104W

Kishor R Khare Proprietor Membership Number 032993

# ANNEXURE TO INDEPENDENT AUDITOR'S REPORT ON CONSOLIDATED FINANCIAL STATEMENTS

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PRITISH NANDY COMMUNICATIONS LTD
THE 23RD ANNUAL REPORT AND ACCOUNTS 2016

# ANNEXURE A TO INDEPENDENT AUDITOR'S REPORT ON CONSOLIDATED FINANCIAL STATEMENTS

(Referred to in paragraph 1(f) under 'Report on Other Legal and Regulatory Requirements' section of Independent Auditors' Report on consolidated financial statements of even date)

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated financial statements of the Company as of and for the year ended March 31, 2016, we have audited the internal financial controls over financial reporting of Pritish Nandy Communications Ltd ("the Holding Company") and its subsidiary companies which are companies incorporated in India, as of that date.

#### MANAGEMENT'S RESPONSIBILITY FOR INTERNAL FINANCIAL CONTROLS

The Respective Board of Directors of the Holding Company and its subsidiary companies, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

#### AUDITORS' RESPONSIBILITY

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") issued by ICAI and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

#### MEANING OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

#### INHERENT LIMITATIONS OF INTERNAL FINANCIAL CONTROLS OVER FINANCIAL REPORTING

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

#### OPINION

In our opinion, the Holding Company and its subsidiary companies, have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2016, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

For K R Khare & Co. Chartered Accountants Firm Registration Number 105104W

Kishor R Khare Proprietor Membership Number 032993

As at March 31, 2016

			NOTE No		March 31, 2016 ₹		March 31, 2015 ₹
EQU	JITY A	AND LIABILITIES					
1.	Shar	reholders' funds					
	a.	Share capital	2	144,670,000		144,670,000	
	b.	Reserves and surplus	3	621,996,076	766,666,076	633,484,925	778,154,925
2.	Min	nority Interest			64,957,724		18,177
3.	Non	n-current liabilities					
	a.	Long-term borrowings	4	1,260,088		1,910,090	
	b.	Deferred tax liabilities (net)	5	141,559,562	142,819,650	106,303,689	108,213,779
4.	Cur	rent liabilities					
	a.	Short term borrowings	6	4,002,028		48,944,809	
	b.	Trade payables	7	42,019,161		38,368,631	
	c.	Other current liabilities	8	34,097,776		51,193,724	
	d.	Short-term provision	9	4,447,400	84,566,365	0	138,507,164
					1,059,009,815		1,024,894,045
ASS	SETS						
1.	Non	n-current assets					
	a.	Fixed assets					
		Tangible assets	10	6,336,547		9,889,879	
	b.	Non-current investments	11	202,300		126,350	
	c.	Long term loans and advances	12	388,108,690	394,647,537	390,010,705	400,026,934
2.	Cur	rent assets					
	a.	Cinematic and television content	13	505,253,679		534,047,019	
	b.	Trade receivables	14	9,749,338		3,931,437	
	c.	Cash and bank balances	15	49,952,675		53,461,887	
	d.	Short term loans and advances	16	97,862,395		31,087,383	
	e.	Other current assets	17	1,544,191	664,362,278	2,339,385	624,867,111
					1,059,009,815		1,024,894,045
Sign	nificant	t accounting policies and notes on financial statements	1 to 42				

As per our attached report of even date	Authenticated by us	
For K R Khare & Co	For Pritish Nandy Communications Ltd	
Chartered Accountants		
Firm Registration Number 105104W		
Kishor R Khare	Pallab Bhattacharya	Vishnu Kanhere
Proprietor	Wholetime Director and CEO	Director
Membership Number 032993		
	Yatender Verma	Vikas Shaw
	VP, Finance, Compliances and Legal Affairs	Company Secretary
Mumbai, May 26, 2016	Mumbai, May 26, 2016	

PRITISH NANDY COMMUNICATIONS LTD
THE 23RD ANNUAL REPORT AND ACCOUNTS 2016

For the year ended March 31, 2016

	NOTE No	March 31, 2016 ₹	March 31, 2015 ₹
INCOME			
Revenue from operations	18	212,345,600	7,288,141
Other income	19	10,805,265	18,907,430
Total income		223,150,865	26,195,571
EXPENSES			
Cost of material consumed	20	44,592,897	133,313,132
Advertisement and digital release expenses	-	73,290,041	0
Changes in inventories of content	21	28,793,340	(133,313,132)
Employee benefits expenses	22	10,771,683	14,305,140
Finance cost	23	7,810,921	3,664,534
Depreciation and impairment	10	2,164,219	6,753,545
Other expenses	24	28,340,947	52,448,023
Total expenses		195,764,048	77,171,242
Profit/ (loss) before tax		27,386,817	(50,975,671)
Tax expense			
Current tax		4,463,100	0
Deferred tax		35,255,873	(1,827,804)
Profit/ (loss) from continuing operations		(12,332,156)	(49,147,867)
Share of minority interest		843,307	2,841
Net profit/ (loss) after minority interest		(11,488,849)	(49,145,026)
Earning per equity share			
Basic and diluted	25	(0.79)	(3.40)
Significant accounting policies and notes on financial statements	1 to 42		

As per our attached report of even date	Authenticated by us	
For K R Khare & Co	For Pritish Nandy Communications Ltd	
Chartered Accountants		
Firm Registration Number 105104W		
Kishor R Khare	Pallab Bhattacharya	Vishnu Kanhere
Proprietor	Wholetime Director and CEO	Director
Membership Number 032993		
	Yatender Verma	Vikas Shaw
	VP, Finance, Compliances and Legal Affairs	Company Secretary
Mumbai, May 26, 2016	Mumbai, May 26, 2016	

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# NOTES ON CONSOLIDATED FINANCIAL STATEMENTS

PRITISH NANDY COMMUNICATIONS LTD
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#### NOTE 1

#### BASIS OF CONSOLIDATION AND SIGNIFICANT ACCOUNTING POLICIES

#### A. BASIS OF CONSOLIDATION

 The consolidated financial statements relate to Pritish Nandy Communications Ltd and its subsidiaries.

#### Basis of Accounting

The financial statements of the subsidiaries company viz PNC Digital Ltd and PNC Wellness Ltd, used in the consolidation are drawn upto the same reporting date as of the Company i.e. year ended March 31, 2016. The financial statements of the Company and its Subsidiaries have been prepared in accordance with the Accounting Standards issued by The Institute of Chartered Accountants of India, and generally accepted accounting principles.

#### Principles of consolidation

The consolidated financial statements have been prepared on the following basis. The financial statements of the Company and its subsidiaries have been combined on a line by-line basis by adding together like items of assets, liabilities, income and expenses. The intra-group balances and intra-group transactions and unrealised profits or losses are fully eliminated in accordance with Accounting Standard (AS) 21 "Consolidated Financial Statements" issued by The Institute of Chartered Accountants of India.

# Information on subsidiary companies

The following subsidiaries are considered in the consolidated financial statements

The following substitutings are constative in the consolitation	Statements
Name of the Company	% of holding
a. PNC Digital Ltd	99.78
b. PNC Wellness Ltd	100

#### B. SIGNIFICANT ACCOUNTING POLICIES

#### General

- The financial statements have been prepared as per historical cost convention and in accordance with generally accepted accounting principles in India.
- Expenses and revenue are generally accounted for on accrual basis, except those associated with significant uncertainties and ex-gratia which are accounted on cash basis.

#### 2. Revenue recognition

- In respect of commissioned content/ content produced/ acquired, income is recognised as on date of delivery of Digi Betas.
- In respect of sponsored content/ content produced/ acquired, income is recognised as and when the relevant content is telecast.
- In respect of cinematic content produced/ acquired, income is recognised on the following basis
  - In respect of cinematic content, which is not complete i.e. under production, no income is recognised.
  - ii. In respect of cinematic content, which is complete but not released, income is recognised as – so much of the estimated income on release as bears to the whole of the estimated income the same proportion as the actual recoveries/ realisations/ confirmed contracts bears to the total expected realisations.
  - In respect of cinematic content completed and released during the year, income is recognised on release/ delivery of release prints except income, if any, already recognised as per clause (ii) above.
  - In respect of cinematic content, which is complete but not released, income from streams other than theatrical release is recognised on the basis of contracts/ deal memo and delivery of Digi Betas.
  - In respect of music rights, income is recognised on its release or exploitation contract.
- In respect of consultancy services, income is recognised as and when services are actually rendered resulting in enforceable claim.
- In respect of wellness business, income from membership fee is recognised over the period of membership.
- In respect of services rendered in wellness business, income is recognised as and when services are rendered.
- g. In respect of PNC Digital Ltd, income from professional/ supervision activity is recognised as and when services are actually rendered resulting in enforceable claim.
- Dividend from investments is recognised when the right to receive the payment is established and when no significant uncertainty as to measurability or collectability exists. Interest income is recognised on accrual basis.

#### Cinematic content

The cinematic content has been valued on the following basis

. Incomplete cinematic content : at lower of allocated/ identified cost or net realisable value.

b. Abandoned/ shelved cinematic content: at lower of cost or net realisable value.

Completed cinematic content : at lower of unamortised allocated cost as estimated by the management depending on the genre, nature and contents of the cinematic content or net realizable value.

The Company allocates cost of production amongst music rights, exhibition rights, other rights and residual rights on an equitable basis.

Basis of amortisation of allocated costs

 Music rights are amortised at 100% on the basis of release of music/ exploitation contract.

b. All rights other than music and residual rights are amortised as under

 First release
 Second release
 Third release

 50%
 30%
 20%

Residual rights are amortised on an equitable basis. The Company estimates useful life
of the cinematic content over 20 years.

#### Notes

- The production/acquiring costs are amortised on the above basis by the Company. The production costs are revenue costs and are treated as such for the purposes of taxation.
- No unamortised costs are retained once the entire rights in respect of the cinematic content are sold out on an outright basis.

#### 4 Television content

The television content has been valued on the following basis

Unexploited television content : at lower of average of allocated cost or net realizable value.

Unfinished television content : at lower of average of allocated cost or net realizable value.

Production property : at lower of allocated cost or net realisable value.

Exploited television content is amortised as under

Exploited television content : at lower of unamortised cost as estimated by the management on the following basis or net realizable value

Particulars	1st Telecast	2nd Telecast	3rd Telecast	Residual value
Entertainment content Current affairs and	50%	30%	15%	5%
news based content	95%	-	-	5%
Commissioned content	100%	-		-

No unamortised costs shall be carried forward beyond a period of 10 years.

#### Notes

- The Company amortises production costs in respect of television content once telecast and further retelecastable on the basis of the nature and contents of the television content and the expected number of telecasts as per the chart depicted above.
- The production costs are amortised as per the above referred policy followed by the Company.
   The production costs are revenue costs and are treated as such for the purposes of taxation.
- iii. The Company retains one copy of its own television content for record purpose.

#### Fixed Assets

Fixed assets are stated at cost less accumulated depreciation. Cost comprises purchase price including any attributable cost of bringing the asset to its working condition for its intended use and any other identifiable direct expenses.

All expenditure incurred prior to commencement of project is carried forward as pre-operative expenditure which would be capitalised/written off on commencement of business.

#### Depreciation

- Depreciation has been provided on Straight Line Method at the rates specified in schedule XIV of the Companies Act, 1956 as under
- No depreciation has been charged on the assets, which have not been put to use during the period.
- Depreciation on addition/ deletion to assets is calculated on a pro-rata basis from the month of such addition/ deletion.
- Depreciation on improvement to leave and licence premises is calculated over the period of leave and licence.

#### Taxation

Current tax: Provision for current tax for the year has been made after considering deductions/allowances/ claims admissible to the Company under the Income Tax Act, 1961.

Deferred tax: Deferred tax is recognised, on timing differences, being difference between taxable income and accounting income that originate in one period and are capable of reversal in one or more subsequent periods.

Deferred tax assets arising from temporary timing differences are recognised to the extent there is reasonable certainty that the assets can be realised in future.

Deferred tax assets in respect of unabsorbed depreciation and carry forward of losses are recognised if there is virtual certainty that there will be sufficient future taxable income available to realise such losses.

#### Investments

Long term investments are stated at cost. Provision for diminution in the value of long term investments is made only if such a decline is other than temporary. Current investments are stated at lower of cost or market value.

# Contingent liabilities

No provision has been made for liabilities, which are contingent in nature.

# 10. Foreign currency transactions

- Transactions in foreign currency are recorded at the rate prevailing on the date when the amount is received or remitted.
- Foreign currency assets and liabilities are converted into rupee at the exchange rate prevailing on the Balance Sheet date; gains/ losses are reflected in the Statement of Profit and Loss.
- Exchange difference on account of acquisition of fixed assets is adjusted to carrying cost of fixed assets.

#### 11. Retirement benefits

- a. Regular contributions are made to Provident Fund and charged to revenue.
- The Company contributes to Employees Group Saving Linked Insurance Scheme with Life Insurance Corporation of India to cover its liability towards employee gratuity.
- The Company does not have any policy for leave encashment.

## 12. Borrowing costs

Borrowing costs that are attributable to the acquisition or construction of qualifying assets are capitalised as part of such assets. The qualifying asset is one that necessarily takes substantial period of time to get ready for intended use. All other borrowing costs are charged to revenue.

#### 13. Impairment of Asset

At Balance Sheet date, the Company assesses whether there is any indication that any asset may be impaired. If any such indication exists, the Company estimates the recoverable amount.

If the carrying amount of the assets exceeds the recoverable amount, an impairment loss is recognised in the accounts to the extent the carrying amount exceeds, the recoverable amount.

## 14. Provisions and contingencies

The Company recognises a provision when there is a present obligation as a result of past events, that probably requires an outflow of resources and a reliable estimate can be made of the amount of the obligation. A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not require an outflow of resources. Where there is a possible obligation or a present obligation that the likelihood of outflow of resources is remote, no provision or disclosure is made.

Contingent assets are not recognised in the financial statement.

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PRITISH NANDY COMMUNICATIONS LTD THE 23RD ANNUAL REPORT AND ACCOUNTS 2016

NOTE 2	March 31, 2016 ₹	March 31, 2015 ₹
SHARE CAPITAL		
Authorised share capital		
20,000,000 (L Y 20,000,000) equity shares of ₹ 10 each	200,000,000	200,000,000
Issued, subscribed and fully paid up		
14,467,000 (L Y 14,467,000)	144,670,000	144,670,000
equity shares of ₹ 10 each		
	144,670,000	144,670,000
NOTE 2.1		

#### NOTE 2.1

Company has only one class of share referred to as equity share with voting right.

#### NOTE 2.2

The reconciliation of the number of shares outstanding is set out below

	As at Marc	ch 31, 2016	As at March 31, 2015		
Particulars	Number of	Amount	Number of	Amount	
	shares	₹	shares	₹	
Equity shares					
Opening balance as at April 1, 2015	14,467,000	144,670,000	14,467,000	144,670,000	
Add: Issued during the year	0	0	0	0	
Closing balance as at March 31, 2016	14,467,000	144,670,000	14,467,000	144,670,000	

#### NOTE 2.3

The details of share holders holding more than 5% shares

	As at March 31, 2016		As at March 31, 2015	
Name of shareholder	Number of	% held	Number of	% held
	Share Holding	70 11010	Share Holding	, o neid
Pritish Nandy	2,952,197	20.41	2,952,197	20.41
Artinvest India Pvt Ltd	1,394,789	9.64	1,394,789	9.64
Cresta Fund Ltd	0	0	1,000,000	6.91
Elara India Opportunities Fund Ltd	1,000,000	6.91	1,000,000	6.91
APMS investment Fund Ltd	1,000,000	6.91	1,000,000	6.91
Eriska Investment Fund Ltd	1 000 000	6.91	0	0

		March 31, 2016		March 31, 2015
NOTE 3		₹		₹
RESERVES AND SURPLUS				
Capital reserve				
Opening balance as at April 1, 2015	36,865		36,865	
Add: Transferred during the year	0		0	
Closing balance as at March 31, 2016	36,865	36,865	36,865	36,865
General reserve				
Opening balance as at April 1, 2015	22,098,279		22,098,279	
Add: Transferred during the year	0		0	
Closing balance as at March 31, 2016	22,098,279	22,098,279	22,098,279	22,098,279
Surplus/ (deficit) in statement of profit and loss				
Opening balance as at April 1, 2015	(60,609,039)		(9,008,035)	
Add: Current years profit/ (loss)	(11,488,849)		(49,145,026)	
Add: Deferred tax reversed on assets written off	0		1,098,259	
Less: Depreciation on assets whose life expired before April 1, 2014	0		3,554,237	
Closing balance as at March 31, 2016	(72,097,888)	(72,097,888)	(60,609,039)	(60,609,039)
Security premium reserve				
Opening balance as at April 1, 2015	671,958,820		671,958,820	
Add: Transferred during the year	0		0	
Closing balance as at March 31, 2016	671,958,820	671,958,820	671,958,820	671,958,820
		621,996,076		633,484,925
		=====		=====
NOTE 4				
LONG TERM BORROWINGS				
Secured term loan				
Secured long term finance lease obligati	on			
(Secured against the hypothecation of ve	ehicles)			
Daimler Financial Services (I) Pvt Ltd		1,260,088		1,910,090

#### NOTE 4.1

Secured loans repayable in monthly equitable installments are as follows

Particulars	As at Marc	h 31, 2016	As at Marc	h 31, 2015
	Amount	Rate of	Amount	Rate of
	₹	interest p.a.	₹	interest p.a.
Repayable upto November, 2018	1,260,088	11.32%	1,910,090	11.32%
Total	1,260,088		1,910,090	

1,260,088

NOTE	4.2

Finance lease commitments

Particulars	As at Marc	ch 31, 2016	As at Marc	h 31, 2015
	Principal	Interest	Principal	Interest
Later than one year and not later than	1,260,088	222,694	1,910,090	311,638
five years				
Later than five years	0	0	0	0
Total	1,260,088	222,694	1,910,090	311,638
		March 31, 2016		March 31, 2015
NOTE 5		₹		₹
DEFERRED TAXATION				
Deferred tax liabilities				
Opening balance as at April 1, 2015	117,753,171		118,851,430	
Add/ (less):Liability/(Asset) provided	32,296,616	150,049,787	(1,098,259)	117,753,171
for current year				
Deferred tax assets				
Opening balance as at April 1, 2015	11,449,482		9,621,678	
Add: Additional adjustment for	(2,959,257)	8,490,225	1,827,804	11,449,482
current year				
		141,559,562		106,303,689

#### NOTE 5.1

The Company estimates deferred tax charge/ credit using the applicable rate of taxation based on the impact of timing differences between financial statements and estimated taxable income for the current year. The net deferred tax liability as at March 31, 2016 is given below

(In ₹ lakh)

March 31, 2015

Particular	As at April 1,	Created during	Reversed	As at March
	2015	the year	during the year	31, 2016
Deferred tax liabilities				
Unamortised content	1,233.20	322.97		1,556.17
Depreciation and capital loss	(4.51)	0.00		(4.51)
Adjustment for change in tax rate	(51.16)	0.00	0.00	(51.16)
Deferred tax asset				
Depreciation	(20.90)	(0.45)	(0.98)	(20.37)
Unabsorbed business loss	(93.60)	0.00	(29.07)	(64.53)
Net deferred tax liabilities	1,063.03	322.52	(30.05)	1,415.60

March 31, 2016

NOTE 6		₹		₹
SHORT TERM BORROWINGS			_	-
Secured				
Overdraft with Yes Bank Ltd		4,002,028		48,944,809
(Secured against current assets)				
		4,002,028		48,944,809
NOTE 7				
TRADE PAYABLES				
Total outstanding dues to micro		0		0
enterprises and small enterprises				
Others				
For cinematic and television content	38,426,688		36,801,531	
For expenses and other liabilities	3,592,473	42,019,161	1,567,100	38,368,631
		42,019,161		38,368,631

#### NOTE 7.1

1,910,090

The Company has not received any intimation from suppliers regarding the status under The Micro, Small And Medium Enterprises Development Act, 2006. Accordingly, disclosure as required by the said Act is made on that basis.

NOTE 8	March 31, 2016 ₹	March 31, 2015 ₹
OTHER CURRENT LIABILITIES		
Advances and liabilities	33,447,774	43,504,991
Current maturity of secured long term finance lease obligation (payable within one year - secured against the hypothecation of vehicles)		
ICICI Bank Ltd	0	326,061
Kotak Mahindra Prime Ltd	0	718,981
Daimier Financial Services (I) Pvt Ltd	650,002	580,754
Unclaimed dividend*	0	56,297
Deposits	0	2,493,000
Other liabilities	0	3,513,640
	34,097,776	51,193,724

\*These figures does not include any amounts, due and outstanding to be credited to Investor Education and Protection Fund.

	March 31, 2016	March 31, 2015
NOTE 9	₹	₹
SHORT TERM PROVISION		
Provision for income tax	4,447,400	0
	4,447,400	0



GROSS BLOCK

PRITISH NANDY COMMUNICATIONS LTD
THE 23RD ANNUAL REPORT AND ACCOUNTS 2016

NOTE 10

Particulars

TANGIBLE ASSETS

DEPRECIATION

NET BLOCK

Particulars		GROSS	BLOCK			I	DEPRECIATIO	N .		NET B	LOCK
	As At		Deductions	As At	As At	For the year	Impairment	Deduction	s Total	As at	As at
In the second se	April 1, 2015	_	0	March 31, 2016	April 1, 2015	0	0		722.764	March 31, 2016	March 31, 2015
Improvement to lease hold premises	723,764	0	0 002 074	723,764	723,764 1,054,892			982,972	,	170.424	410.617
Furniture and fixtures	1,465,509		982,974	482,535		108,923	122,268			179,424	410,617
Office equipment	9,398,654 12,002,155		6,655,932 3,603,762	2,817,812 8,398,393	8,236,317 3,899,366	342,266 1,167,672	332,797	6,655,932 2,033,21		562,364 5,364,566	1,162,337 8,102,789
Motor car Computers, printers and Software	2,853,042	1	394,240	2,565,152	2,638,906	90,293	0	394,240		230,193	214,136
Total	26,443,124	181,440	11,636,908	14,987,656	16,553,245	1,709,154	455,065	10,066,355	+	6,336,547	9,889,879
											2,002,072
As on March 31, 2015	52,685,917		26,379,467	26,443,124	16,489,630	10,307,782*	0	10,244,16		9,889,879	
*Out of the total depreciation ₹ 10,307, deferred tax in the opening balance of r	etained earnings	and the balance ₹	6,753,545 has be	se me has expire een charged to st	atement of profit	and loss.	i schedule ii oi t	ne Companies A	Act, 2013 and the	same nas been rec	cognised net of
		March 31, 2016		March 31, 2015	;				March 31, 2016		March 31, 2015
NOTE 11		Walch 51, 2010 ₹			NOTE 10	5			Waten 31, 2010 ₹		Waren 31, 2013
LONG TERM INVESTMENTS					_		AND ADVANCI	ES		-	
Long term investments					(Unsecur	ed considered go	ood)				
Quoted investments					a. L	oans					
Moving Picture Company (India) Ltd					S	taff			0		150,000
95,000 (L Y 95,000) equity shares of face value of ₹ 10 each fully paid up						dvances					
Opening balance as on April 1, 2015	126,350		143,450			ther advances			97,616,301		30,637,626
Less: Diminution in value of						re-paid expenses	5		97,862,395		299,757 31,087,383
investments	29,450	96,900	17,100	126,350	)				=======================================		=======================================
Market value ₹ 1.02 (L Y ₹ 1.33) per sh	nare	202 200		126.256	NOTE 1	7					
		202,300		126,350	_						
	March 2	31, 2016	March	31, 2015		CURRENT ASS					
	Book value	Market value	Book value	Market value	Accrued	interest on fixed	deposits		1,544,191		2,339,385
Quoted investments	96,900	96,900	126,350	126,350	)				1,544,191		2,339,385
Unquoted investments	0	0	0		) NOTE 1						
					NOTE 18						
NOTE 12		March 31, 2016		March 31, 2015	)	JE FROM OPEI	RATIONS				
NOTE 12		₹			_	wned content*			206,220,600		650,000
LONG TERM LOANS AND ADVANC	CES					rom co-producti	on activity				
Income tax		12,652,416		9,369,071					( 125 000		0
Other advances (Refer note 32)		183,849,177		126,152,866	In film p				6,125,000		2.500.000
Security Deposits		6,044,140		6,044,140	) Wellness	ncy services			0		3,560,600 2,932,836
Advance for content (Refer note 38)		185,562,957		248,444,628					0		144,705
		388,108,690		390,010,705	- Other ser	vices			212,345,600		7,288,141
					*The abo	ve income is ne	t of VAT and serv	vice tax	=======================================		7,200,141
NOTE 13											
					NOTE 18	3.1					
CINEMATIC AND TELEVISION CON	NTENT				EADNIN	IG IN FOREIGN	CUDDENCY				
At cost or net realisable value							USD 2,321.81 (L	V Nil)	153,181		0
whichever is lower					Sales - O	whed content - (	03D 2,321.61 (L	1 1111)	153,181		
(As valued and certified by management) - Refere note 33									=====		
Unamortised content		449,427,775		371,593,887	NOTE 19	)					
Unexploited content		52,825,904		26,140,000		INCOME			2 215 996		0.076.440
Unfinished content		3,000,000		136,313,132		on fixed deposits			3,315,886		8,076,448
		505,253,679		534,047,019		31,589 (L Y ₹ 8 on income tax ref			2,790		293,567
						nd credit balance			4,608,297		1,743,875
NOTE 14						sale of assets	WILLOW DACK		385,004		8,655,211
TRADE RECEIVABLES						n advance			2,250,000		0,055,211
Unsecured, considered good						neous income			35,530		138,329
Over six month		2,714,173		3,369,637			asset and actuari	al gain	207,758		0
Others		7,035,165		561,800	•	1		-	10,805,265		18,907,430
Others		9,749,338		3,931,437	_						
		=======================================		3,931,43	NOTE 20	)					
NOTE 15					COST O	F CONTENT					
NOTE 15						ontent - owned	content		44,592,897		133,313,132
CASH AND BANK BALANCES					_ 350 01 0				44,592,897		133,313,132
Cash at bank - unpaid dividend account		0		56,297	7						
Cash at bank - fixed deposits		49,345,937		53,029,884							
(Includes ₹ 4,400,000 (L Y Nil) kept					NOTE 20	0.1					
under line with bank against bank					Expendit	ure in foreign cu	irrency				
guarantees)					Shooting	expenses Nil (L	Y USD 45,000	)	0		2,827,108
Cash at bank - current account		558,485		314,045	5 Shooting	expenses Nil (L	Y Thai Baht 10,	027,357)	0		19,831,971
Cash and imprest account		48,253		61,661					0		22,659,079
		10.555			-						

53,461,887

49,952,675

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NOTE 21	March 31, 2016 ₹	March 31, 2015 ₹	NOTE 24	March 31, 2016 ₹	March 31, 2015 ₹
CHANGES IN INVENTORIES OF CONTENT			OTHER EXPENSES		
Opening balance as at April 1, 2015			Advances written off Auditors' remuneration	816,975 498,075	17,891 550,620
Unamortised content 371,593,88° Unexploited content 26,140,000	· ·	0,000	Bad debts written off	498,073	2,448,938
Unfinished content 136,313,132		0,000 400,733,887	Business promotion expenses	623,175	3,189,304
Less: Closing balance as at March 31, 2016	251,017,015	100,755,007	Communications expenses	245,465	368,773
Unamortised content 449,427,775	5 371,59	3,887	Contract service expenses	4,670,509	5,947,904
Unexploited content 52,825,904		0,000	Conveyance and motor car expenses	1,951,080	2,167,821
Unfinished content 3,000,000			Provision for diminution in value of investment Directors sitting fees	29,450 1,400,000	17,100 1,260,000
	28,793,340	(133,313,132)	General expenses	3,188,696	3,354,282
NOTE 22			Insurance charges	326,927	259,075
EMPLOYEE BENEFITS EXPENSES			Interest on service tax	0	52,701
Salaries	10,771,683	13,230,829	Internet subscription and website expenses	285,022	323,416
Group gratuity obligation account	0	1,074,311	Electricity charges	570,555	1,267,456
	10,771,683	14,305,140	Legal, professional and consultancy fees Loss on sale of fixed assets	6,073,047	4,077,755 13,635,302
NOTE 22.1			Printing and stationery	260,138	385,007
NOTE 22.1			ROC filing fees	21,000	0
The disclosures as required under the Accounting Stand	dard AS (15) (Revised) in resp	ect of gratuity, a defined	Rent, rates, taxes and business service centre charges	6,092,400	9,284,297
benefit scheme is as follows			Research and development expenses	526,779	672,732
Group gratuity liability is recognised on the basis of gr	atuity report provided by Actu	iary.	Traveling expenses	633,706	1,949,179
During the year, Company has recognised the followin	g amounts in the financial stat	ements	Preliminary expenses written off	$\frac{127,948}{28,340,947}$	1,218,470 52,448,023
a. Defined contribution plan				28,340,947	32,446,023
Contribution to defined contribution plan, recogni	sed as expense for the year ar	e as under	NOTE 24.1		
Particulars	Monch 21, 2016	March 31, 2015	Payment to Auditors as		
Particulars	March 31, 2016 ₹	March 31, 2015	a. Statutory audit fees	298,396	314,608
Employer's contribution to Provident Fund			b. Certification, VAT audit and other fees	199,679	236,012
	Ü	U		498,075	550,620
Particulars			NOTE 24.2		
<ul> <li>Reconciliation of opening and closing balance</li> </ul>	es of Defined Benefit obligati	on	Expenditure in foreign currency	0	0
Defined benefit obligation at the beginning	4,864,680	3,480,747		0	0
of the year	1,001,000	3,100,717	NOTE 24.2		
Current service cost	347,374	324,754	NOTE 24.3		
Interest cost	388,688	351,288	Operating lease		
Actuarial (gain)/ loss	(583,307)	745,553	In respect of premises  Not later than one year	6,210,800	6,303,800
Benefit paid	(635,538)	(37,662)	Later than one year and not later than five years	13,900,865	14,185,865
Defined Benefit obligation at the end of year	4,381,897	4,864,680	Later than five years	0	0
<ul> <li>Reconciliation of opening and closing balance</li> </ul>	es of fair value of plan assets of	defined benefit obligation	•	20,111,665	20,489,665
Fair value of plan assets at the beginning	4,202,036	3,495,203			
of the year	-,,	-,,	NOTE 25		
Expected return on plan assets	335,743	304,083	Earning per share (EPS)		
Actuarial gain/ (loss) Employers contribution	24,770 494,820	43,201 397,211	Net profit after tax as per statement of profit and loss attributable to equity share holders	(11,488,849)	(49,145,026)
Benefit paid	(635,538)	(37,662)	Weighted average number of equity shares used as	14,467,000	14,467,000
Fair value of plan assets at the end of the year	r 4,421,831	4,202,036	denominator for calculating EPS	11,107,000	11,107,000
<ul> <li>Actual return on plan assets</li> </ul>			Basic and diluted earning per share	(0.79)	(3.40)
Expected return on plan assets	335,743	304,083	Face value per equity share	10	10
Actuarial gain/ (loss) on plan assets	24,770	43,201	NOTE 26		
Actual return on plan assets	360,513	347,284	NOTE 20		
Reconciliation of fair value of plan assets and					
	1 benefit obligation		Estimated amount of contracts to be executed on	Nil	Nil
reconcination of fair value of plan assets and	d benefit obligation		Estimated amount of contracts to be executed on capital account. (Net of capital advances)	Nil	Nil
Fair value of assets as at March 31, 2015	4,421,831	4,202,036	capital account. (Net of capital advances)	Nil	Nil
Fair value of assets as at March 31, 2015 Present value of obligation as at	Ü	4,202,036 (4,864,680)	capital account. (Net of capital advances)  NOTE 27		
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016	4,421,831 (4,381,897)	(4,864,680)	capital account. (Net of capital advances)	Nil 4,400,000	Nil Nil
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016 Amount recognised in Balance Sheet	4,421,831		capital account. (Net of capital advances)  NOTE 27		
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016	4,421,831 (4,381,897)	(4,864,680)	capital account. (Net of capital advances)  NOTE 27  Bank guarantee issued by the bankers		
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016 Amount recognised in Balance Sheet	4,421,831 (4,381,897)	(4,864,680)	capital account. (Net of capital advances)  NOTE 27  Bank guarantee issued by the bankers  NOTE 28		
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016 Amount recognised in Balance Sheet  Expenses recognised during the year Current service cost Interest cost	4,421,831 (4,381,897) 39,934 347,374 388,688	(4,864,680) (662,644) 351,288 324,754	capital account. (Net of capital advances)  NOTE 27  Bank guarantee issued by the bankers  NOTE 28  CONTINGENT LIABILITIES  a. Claims against the Company not acknowledged as debts.	4,400,000 150,100,000	Nil 150,324,720
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016 Amount recognised in Balance Sheet Expenses recognised during the year Current service cost Interest cost Expected return on plan assets	4,421,831 (4,381,897) 39,934 347,374 388,688 (335,743)	(4,864,680) (662,644) 351,288 324,754 (304,083)	capital account. (Net of capital advances)  NOTE 27  Bank guarantee issued by the bankers  NOTE 28  CONTINGENT LIABILITIES  a. Claims against the Company	4,400,000	Nil
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016 Amount recognised in Balance Sheet Expenses recognised during the year Current service cost Interest cost Expected return on plan assets Actuarial (gain)/ loss	34,374 388,688 (335,743) (608,077)	(4,864,680) (662,644) 351,288 324,754 (304,083) 702,352	capital account. (Net of capital advances)  NOTE 27  Bank guarantee issued by the bankers  NOTE 28  CONTINGENT LIABILITIES  a. Claims against the Company not acknowledged as debts.  b. VAT Liability  Future cash outflow in respect of (a) and (b) above	4,400,000 150,100,000 8,440,200	Nil 150,324,720 1,876,028
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016 Amount recognised in Balance Sheet  Expenses recognised during the year Current service cost Interest cost Expected return on plan assets Actuarial (gain)/ loss Expenses recognised in Statement of Profit	4,421,831 (4,381,897) 39,934 347,374 388,688 (335,743)	(4,864,680) (662,644) 351,288 324,754 (304,083)	capital account. (Net of capital advances)  NOTE 27  Bank guarantee issued by the bankers  NOTE 28  CONTINGENT LIABILITIES  a. Claims against the Company not acknowledged as debts.  b. VAT Liability  Future cash outflow in respect of (a) and (b) above pending with authorities.	4,400,000 150,100,000 8,440,200 are determinable only on rec	Nil 150,324,720 1,876,028 ceipt of judgment/ decision
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016 Amount recognised in Balance Sheet  Expenses recognised during the year Current service cost Interest cost Expected return on plan assets Actuarial (gain)/ loss Expenses recognised in Statement of Profit and Loss	34,374 388,688 (335,743) (608,077)	(4,864,680) (662,644) 351,288 324,754 (304,083) 702,352	capital account. (Net of capital advances)  NOTE 27  Bank guarantee issued by the bankers  NOTE 28  CONTINGENT LIABILITIES  a. Claims against the Company not acknowledged as debts.  b. VAT Liability  Future cash outflow in respect of (a) and (b) above pending with authorities.  Legal proceedings relating to dispute in respect of	4,400,000  150,100,000  8,440,200  are determinable only on red	Nil 150,324,720 1,876,028 ceipt of judgment/ decision see of the conditions of the
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016 Amount recognised in Balance Sheet  Expenses recognised during the year Current service cost Interest cost Expected return on plan assets Actuarial (gain)/ loss Expenses recognised in Statement of Profit and Loss  Investment details	34,31,831 (4,381,897) 39,934 347,374 388,688 (335,743) (608,077) (207,758)	(4,864,680) (662,644) 351,288 324,754 (304,083) 702,352 1,074,311	capital account. (Net of capital advances)  NOTE 27  Bank guarantee issued by the bankers  NOTE 28  CONTINGENT LIABILITIES  a. Claims against the Company not acknowledged as debts.  b. VAT Liability  Future cash outflow in respect of (a) and (b) above pending with authorities.	4,400,000  150,100,000  8,440,200  e are determinable only on reconf compliance and performan ksh Zip is operating have beg	Nil  150,324,720  1,876,028  ceipt of judgment/ decision  ace of the conditions of the  gun between the Subsidiary
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016 Amount recognised in Balance Sheet  Expenses recognised during the year Current service cost Interest cost Expected return on plan assets Actuarial (gain)/ loss Expenses recognised in Statement of Profit and Loss  Investment details The Company made annual contribution to	4,421,831 (4,381,897) 39,934 347,374 388,688 (335,743) (608,077) (207,758)	(4,864,680) (662,644) 351,288 324,754 (304,083) 702,352 1,074,311 t advised by them. The	capital account. (Net of capital advances)  NOTE 27  Bank guarantee issued by the bankers  NOTE 28  CONTINGENT LIABILITIES  a. Claims against the Company not acknowledged as debts.  b. VAT Liability  Future cash outflow in respect of (a) and (b) above pending with authorities.  Legal proceedings relating to dispute in respect of license for the use of the premises from where Mo	4,400,000  150,100,000 8,440,200 e are determinable only on red f compliance and performan ksh Zip is operating have beg the premises. Pending the out	Nil  150,324,720  1,876,028 ceipt of judgment/ decision use of the conditions of the gum between the Subsidiary come of the aforesaid legal
Fair value of assets as at March 31, 2015 Present value of obligation as at March 31, 2016 Amount recognised in Balance Sheet  Expenses recognised during the year Current service cost Interest cost Expected return on plan assets Actuarial (gain)/ loss Expenses recognised in Statement of Profit and Loss  Investment details The Company made annual contribution to Company was not informed by LIC of the I	4,421,831 (4,381,897) 39,934 347,374 388,688 (335,743) (608,077) (207,758)	(4,864,680) (662,644) 351,288 324,754 (304,083) 702,352 1,074,311 t advised by them. The	capital account. (Net of capital advances)  NOTE 27  Bank guarantee issued by the bankers  NOTE 28  CONTINGENT LIABILITIES  a. Claims against the Company not acknowledged as debts.  b. VAT Liability  Future cash outflow in respect of (a) and (b) above pending with authorities.  Legal proceedings relating to dispute in respect of license for the use of the premises from where Mo Company, PNC Wellness Ltd and the Licensor of the proceedings, the impact of the outcome on the fine.	4,400,000  150,100,000 8,440,200 e are determinable only on ree of compliance and performan ksh Zip is operating have beg the premises. Pending the out ancial statements cannot be a March 31, 2016	Nil  150,324,720  1,876,028 ceipt of judgment/ decision use of the conditions of the gun between the Subsidiary come of the aforesaid legal scertained.  March 31, 2015
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#### NOTE 32

Arbitration proceedings initiated by the Company against Prasar Bharati on account of wrongful encashment of bank guarantees of ₹ 75,050,000 were ongoing before former Chief Justice YV Chandrachud. The parties completed the pleadings before the Arbitrator but unfortunately he passed away in July 2008 while the cross examinations were on. The Company had filed a petition before the High Court at Bombay for appointment of a Sole Arbitrator in place and stead of Justice Chandrachud in January 2009. The Bombay High Court appointed Justice BN Srikrishna, former Judge of Supreme Court of India as Sole Arbitrator vide order dated Abovember 27, 2009 and the arbitration proceedings are ongoing. Opinion obtained by the Company from Justice AM Ahmadi, former Chief Justice of the Supreme Court of India, supports the Company's stand that the amount is fully recoverable. In view of this, the management of the Company does not consider it necessary to make a provision there against in the accounts. The Company is showing amount withheld by Prasar Bharti as "Long Term Loans and Advances".

Accounting Standard (AS) 26 on "Intangible Assets" states that in the absence of persuasive evidence there is a presumption that intangible assets have a useful life of 10 years. In respect of cinematic content, the Company has persuasive evidence that the useful life of cinematic content is over 20 years.

The management has considered the following factors viz. the expected usage of the asset by the enterprise, typical product life cycles, technical, technological or other types of obsolescence, expected actions by competitors or potential competitors, the level of maintenance expenditure required to obtain the expected future economic benefits from the asset, the period of control over the asset, the useful life of the asset and for reasons viz. shelf lives of movies have substantially increased since 2000, getting better value for longer lease in excess of ten years, emergence of channels dedicated only for featuring content more than ten years old, growth in the numbers of distribution channels, rapid multiplication of remaking, animation and other new versions etc., is of the view that the useful life of the cinematic content is over 20 years. Hence, amortisation of ₹ 155,328,685 is not required to be made. The Company is in line with International Accounting Practices and this is a step towards complying with IFRS norms.

The details of cinematic and television content is as under

	Cinematic content	Television content	Total
	₹	₹	₹
Gross carrying amount as at April, 1, 2015	1,824,752,611	811,389,423	2,636,142,034
Add: Additions during the year	44,592,897	0	44,592,897
Total	1,869,345,508	811,389,423	2,680,734,931
Less: Amortised up to March, 31, 2015	1,318,284,979	783,810,036	2,102,095,015
Less: Amortised during the year	73,386,237	0	73,386,237
Net carrying amount as at March 31, 2016	477,674,292	27,579,387	505,253,679

There is no individual content that is material to the financial statements of the Company as a whole

There is no content whose title is restricted. The content is pledged to Yes Bank Ltd as security for working capital overdraft facility of ₹ 50,000,000.

The total cost of content as at March 31, 2016 is ₹ 505,253,679. Based on a review of estimates of future realisations taken as a whole, the management is of the view that future recoverable amount from content rights to be more than its carrying unamortised cost of content. Hence, no impairment/ write down is considered necessary on this account.

# NOTE 34

As per Accounting Standard (AS) 28 on "Impairment of Assets", the Company has assessed whether there is any indications that any assets has impaired. During the year the Company has recognised certain assets whose carrying amount is more than the recoverable amount, an amount of ₹ 455,065 has been charged in the financial statements towards impairment.

#### NOTE 35

# SEGMENT INFORMATION

The consolidated financial statements are divided into two business segment viz content and wellness. This business segments have been identified in line with Accounting Standard (AS) 17 "Segment Reporting". Segment revenue results include amounts identifiable to each segment for consolidated purpose. Other un allocable expenditure includes revenues and expenditures, which are not directly identifiable to the individual segment as well as expenses, which relate to the Company as whole

Particulars	Content	Wellness	Total
	₹	₹	₹
Revenue			
External	212,345,600	0	212,345,600
Inter segment	0	0	0
Total revenue	212,345,600	0	212,345,600
Expenditure			
Cost of content	44,592,897	0	44,592,897
Advertisement and digital release expenses	73,290,041	0	73,290,041
Changes in inventories of finished goods	28,793,340	0	28,793,340
Employee benefit expense	10,771,683	0	10,771,683
Finance cost	7,810,921	0	7,810,921
Depreciation and amortisation expense	2,164,219	0	2,164,219
Other expenses	27,887,942	453,005	28,340,947
Total expenditure	195,311,043	453,005	195,764,048
Result	17,034,557	(453,005)	16,581,552
Add: Other income	6,205,334	4,599,931	10,805,265
Segment results	23,239,891	4,146,926	27,386,817

As per our attached report of even date For K R Khare & Co

Chartered Accountants

Firm Registration Number 105104W

Kishor R Khare Proprietor Membership Number 032993

Particulars	Content	Wellness	Total
	₹	₹	₹
Profit before tax	23,239,891	4,146,926	27,386,817
Current tax	4,463,100	0	4,463,100
Profit before deferred tax	18,776,791	4,146,926	22,923,717
Deferred tax	32,348,764	2,907,109	35,255,873
Profit after tax	(13,571,973)	1,239,817	(12,332,156)
Other information:			
Segment assets	1,055,709,055	3,300,760	1,059,009,815
Segment liabilities	299,811,339	(7,467,600)	292,343,739
Depreciation	2,164,219	0	2,164,219

#### NOTE 36

#### RELATED PARTY DISCLOSURE

In accordance with Accounting Standard (AS) 18 "Related Party Disclosure", the disclosure in respect of transactions with the companies related parties are as given below:

- Key managerial personnel Pallab Bhattacharya - Wholetime Director and CEO
  - Rangita Pritish Nandy Wholetime and Creative Director Vikas Shaw Company Secretary
  - c.
- Non executive Directors and their relationships
- Pritish Nandy Non Executive Chairman
- h
- Rina Pritish Nandy Non Executive Director Udayan Bose Non Executive, Independent Director
- Nabankur Gupta Non Executive, Independent Director
- Vishnu Kanhere Non Executive, Independent Director Hema Malini Non Executive, Independent Director
- Ishita Pritish Nandy daughter of Non Executive Chairman

Details relating to parties/ persons referred to in above items are as under

			In₹ lakh
	Nature of transaction	March 31, 2016	March 31, 2015
Key management	Remuneration/ Reimbursement	62.33	62.05
personnel	Balance outstanding at year end Payable	5.27	4.80
Non-executive directors and their relatives	Remuneration/ Reimbursement/ Sitting Fees	41.42	40.02
	Professional Fees	96.00	96.00
	Balance outstanding at year end payable	71.53	14.09

Related Party relationship is as identified by the Company and relied upon by the Auditors.

In view of the inadequate profit and based on effective capital of the Company, managerial remuneration as prescribed by Schedule V read with Section 197 of the Companies Act, 2013 is restricted to ₹ 4,200,000 for the year. The Company has paid managerial remuneration of ₹ 5,754,000 which is in excess of the limits prescribed by  $\mathfrak{F}$  1,554,000. The excess remuneration paid is subject to approval of the shareholders of the Company by a special resolution in the forthcoming Annual General Meeting. If approved by the shareholders by a special resolution in the forthcoming Annual General Meeting, the managerial remuneration as prescribed by Schedule V read with Section 197 of the Companies Act, 2013 shall be doubled to  $\overline{\epsilon}$  8,400,000. Alternatively the same shall be recoverable from the managerial personnel.

#### NOTE 37

In view of loss, no provision has been made for income tax liability during the year.

Loans and Advances of ₹ 15,000,000 against the Music, Asian and Indian Satellite rights of a film, where the Company has lien over the exploitation of the said rights The Company has filed a Summary Suit with the Hon. High Court at Bombay which is pending hearing and disposal. The management considers the same is good and fully recoverable. Legal opinion obtained by the Company from SF Rego, Judge (Retired), City Civil and Sessions Court, Mumbai, supports this and consequently no provision has been made in the accounts at this stage. The Company is showing this amount as "Long Term Loans and Advances"

In the opinion of the management, investments, current assets and loans and advances are of the value stated in the financial statements and realisable in the ordinary course of business. The provisions for all known liabilities and depreciation are adequate and are not in excess of the amounts considered, reasonably necessary.

There are no dues payable to the Investor Education and Protection Fund as at March 31, 2016.

#### NOTE 41

All known liabilities have been provided in the books of accounts.

#### NOTE 42

The previous year figures have been regrouped/ reclassified wherever necessary to conform to the current year's presentation.

Authenticated by us

For Pritish Nandy Communications Ltd

Pallab Bhattacharya Wholetime Director and CEO

Yatender Verma VP, Finance, Compliances and Legal Affairs Mumbai, May 26, 2016

Vishnu Kanhere Director

Vikas Shaw Company Secretary

Notice is hereby given that the 23rd Annual General Meeting of the members of PRITISH NANDY COMMUNICATIONS LTD (CIN L22120MH1993PLC074214) will be held on September 21, 2016 at 3.00 pm at Walchand Hirachand Hall, 4th floor, Indian Merchant Chambers Building, IMC Marg, Churchgate, Mumbai 400 020 to transact the following business:

#### ORDINARY BUSINESS

- 1 To receive, consider and adopt
  - a. the audited financial statements of the Company for the financial year ended March 31, 2016, together with the reports of the Board of Directors and the Auditors thereon; and
  - the audited consolidated financial statements of the Company for the financial year ended 31 March, 2016, together with the report of the Auditors thereon.
- 2 To appoint a Director in place of Pallab Bhattacharya who retires by rotation and being eligible, offers himself for re-appointment.
- 3. To ratify the appointment of K R Khare & Co, Chartered Accountants, as Statutory Auditors of the Company to hold office from the conclusion of this Annual General Meeting till the conclusion of the next Annual General Meeting and fix their remuneration. In this connection, to consider and if thought fit, to pass with or without modification(s) the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 139 and such other applicable provisions if any, of the Companies Act, 2013 and the Rules framed thereunder, as amended from time to time and pursuant to the resolution passed by the Members at the Annual General Meeting held on September 21, 2015 in respect of the appointment of the Auditors, K R Khare & Co, Chartered Accountants (ICAI Firm Registration No.105104W) till the conclusion of the Annual General Meeting to be held in the year 2019, the Company hereby ratifies and confirms the appointment of K R Khare & Co., Chartered Accountants, as Auditors of the Company to hold office from the conclusion of this Annual General Meeting till the conclusion of the Annual General Meeting of the Company to be held in the year 2017, to examine and audit the accounts of the Company on such remuneration as may be mutually agreed between the Board of Directors of the Company, its Audit Committee and the Auditors."

#### SPECIAL BUSINESS

- To appoint Raghu Palat as an Independent Director for a term of 5 years and in this connection, to
  consider and if thought fit, to pass with or without modifications(s), the following resolution as a Special
  Resolution.
  - "RESOLVED THAT Raghu Palat (DIN 311994) who was appointed by the Board of Directors as an Additional Independent Director of the Company with effect from August 09, 2016 and who holds office upto the date of this Annual General Meeting of the Company in terms of Section 161 of the Companies Act, 2013 ('Act'') and in respect of whom the Company has received a notice in writing from a Member under Section 161 of the Act proposing his candidature for the office of Director of the Company, be and is hereby appointed as an Independent Director of the Company."
- To approve excess remuneration paid to Wholetime Directors and in this connection, to consider and if thought fit, to pass with or without modifications(s), the following resolution as an Special Resolution.
  - "RESOLVED THAT  $\stackrel{?}{\stackrel{?}{\stackrel{?}{$}}}$  1,554,000 being remuneration paid to managerial personnel in excess of the limits prescribed under Schedule V read with Section 197 of the Companies Act, 2013 be and is hereby approved."

By Order of the Board

Vikas Shaw Company Secretary Mumbai, August 9, 2016

Registered Office 87/88 Mittal Chambers Nariman Point Mumbai 400021

# NOTES

- A member entitled to attend and vote at the Annual General Meeting (the 'AGM') is entitled to appoint
  a proxy to attend and vote on poll instead of himself and such a proxy need not be a member of the
  Company. The instrument appointing a proxy, in order to be valid, should be deposited at the registered
  office of the Company not less than 48 hours before the commencement of the Meeting.
  - A person can act as a proxy on behalf of members not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the Company carrying voting rights. A member holding more than ten percent of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or shareholder.
- Corporate members intending to send their authorized representatives to attend the Meeting are requested
  to send to the Company a certified copy of the Board Resolution authorizing their representative to attend
  and yote on their behalf at the Meeting.
- In case of joint holders attending the meeting, only such joint holder who is higher in the order of names will be entitled to vote.
- The Company has announced closure of register of members and share transfer books of the Company from September 11, 2016 to September 21, 2016 (both days inclusive) for the purpose of annual book closure.
- Members desirous of seeking any information at the Annual General Meeting are requested to send in their request(s) so as to reach the registered office of the Company at least 10 days before the Annual General Meeting so that the same can be suitably replied.
- All documents referred to in the accompanying notice are open for inspection at the registered office of the Company on all working days, except Saturdays and Sundays, between 11 am and 1 pm upto the date of the Annual General Meeting.
- As a measure of economy copies of annual reports will not be distributed at the venue of the Annual General Meeting. Members are requested to bring their copy of the Annual Report to the Annual General Meeting.
- 8. The Notice of the AGM along with the Annual Report 2015-16 is being sent by electronic mode to those Members whose e-mail addresses are registered with the Company/ Depositories, unless any Member has requested for a physical copy of the same. For Members who have not registered their e-mail addresses, physical copies are being sent by the permitted mode.
- To support the 'Green Initiative' Members who have not registered their e-mail addresses so far as are
  requested to register the same with the Depositories for receiving all communication including Annual
  Report, Notices, Circulars, etc. from the Company electronically.
- The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are,

- therefore, requested to submit their PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company or Registrar and Share Transfer Agent.
- At the ensuing AGM Pallab Bhattacharya is retiring by rotation as per the requirements of Section 152 of the Companies Act, 2013 and being eligible, offer themselves for re-appointment.

The information required to be provided under the SEBI Listing Regulations regarding the Directors who are proposed to be appointed/re-appointed are given herein below

Pallab Bhattacharya, Wholetime Director and CEO of the Company is associated with the Company since November 1995. Mr Bhattacharya has a bachelor's degree in arts from Calcutta University as well as a diploma in printing technology from the Regional Institute of Printing Technology, Jadaypur. He has 35 years of experience in media, which includes publishing and printing, television and cinematic content production. Mr Bhattacharya worked in The Times of India group from 1983 till 1991, after which he joined The Observer Group of Newspapers as Chief Manager, Operations. He joined the Company in 1995 and is currently Chairman of the Corporate Leadership Team and also looks after the Company's day-to-day affairs and administration.

Other directorships of Mr Bhattacharya are PNC Digital Ltd, PNC Wellness Ltd. Mr Bhattacharya is a member of the Stakeholders' Relationship Committee (Formerly - Shareholders' Investors' Grievances Committee of the Company. He holds 50,000 shares in the Company. He is retiring by rotation at the ensuing Annual General Meeting and being eligible offers himself for re-appointment.

- Brief Profile of Independent Director who is proposed to be appointed as an Independent Director is given below
  - Raghu Palat, well known banker, studied economics at the Madras Christian College and then passed from the Institute of Chartered Accountants in England & Wales. He worked for, among others, Deloitte and Company, Warren Industrial and American Express Bank for 15 years. When he left the American Express Bank in 1995, he was Senior Director and Chief of Staff for India, responsible for strategy, new initiatives and country administration. Post that, he set up the Indian operations of Bank Internasional Indonesia as CFO.

He is currently Chairman and Managing Director of Cortlandt Rand Consultancy and heads the Institute of Banking and Business Communication which conducts elearning courses. He has written and published fifty books on banking, investments and finance and was a member of the Executive Council of the Indian Banks' Association.

13. Voting through electronic means-

In compliance with provisions of Section 108 of the Companies Act, 2013 and Rule 20 of the Companies (Management and Administration) Rules, 2014, the Company is pleased to provide its members the facility to exercise their right to vote at the 23rd Annual General Meeting (AGM) by electronic means and the business may be transacted through e-Voting Services provided by Central Depository Services (India) Ltd (CDSL).

The instructions for members for voting electronically are as under:-

In case of members receiving e-mail:

- i. Log on to the e-voting website www.evotingindia.com
- ii. Click on "Shareholders" tab.
- iii. Now, select the "COMPANY NAME" from the drop down menu and click on "SUBMIT"
- iv. Now enter your User ID
  - a. For CDSL: 16 digits beneficiary ID,
  - b. For NSDL: 8 Character DPID followed by 8 Digits Client ID,
  - Members holding shares in physical form should enter folio number registered with the Company.
- v. Next enter the Image Verification as displayed and Click on Login.
- vi. If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier voting of any company, then your existing password is to be used.
- vii. If you are a first time user follow the steps given below:
  - Enter your 10 digit alpha-numeric PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders)
  - Enter the Date of Birth as recorded in your demat account or in the Company records for the said demat account or folio in dd/mm/yyyy format.
  - Enter the dividend bank details as recorded in your demat account or in the Company records for the said demat account or folio.

Please enter the DOB or Dividend Bank Details in order to login. If the details are not recorded with the depository or Company please enter the number of shares held by you as on the cut off date in the dividend bank details field.

- viii. After entering these details appropriately, click on "SUBMIT" tab.
- ix. Members holding shares in physical form will then reach directly to the Company selection screen. However, members holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field.
- x. For Members holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- xi. Click on the EVSN for the relevant Company name on which you choose to vote.
- xii. On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- xiii. Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- xiv. After selecting the resolution you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- xv. Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- xvi. You can also take out print of the voting done by you by clicking on "Click here to print" option on the Voting page.
- xvii. If Demat account holder has forgotten the changed password then enter the User ID and the image verification code and click on Forgot Password and enter the details as prompted by the system.

- Institutional shareholders (i.e. other than Individuals, HUF, NRI etc.) are required to log on to https://www.evotingindia.co.in and register themselves as corporate.
- b. They should submit a scanned copy of the Registration Form bearing the stamp and sign of the entity to helpdesk.evoting@cdslindia.com.
- c. After receiving the login details they have to create a user who would be able to link the account(s) which they wish to vote on.
- d. The list of accounts should be mailed to helpdesk.evoting@cdslindia.com and on approval of the accounts they would be able to cast their vote.
- e. They should upload a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favor of the Custodian, if any, in PDF format in the system for the scrutinizer to verify the same.
- xviii. The voting period begins on September 18, 2016 at 9.00 am and ends on September 20, 2016 at 5.00 pm. The e-voting module shall be disabled by CDSL for voting thereafter.
- xix. Mr V N Deodhar, practicing Company Secretary has been appointed as the Scrutinizer to scrutinize the e-voting process in a fair and transparent manner.
- xx. The voting rights of shareholders shall be in proportion to their shares of the paid up equity share capital of the Company as on the cut-off date (record date) of September 10, 2016.
- xxi. In case you have any queries or issues regarding e-voting, you may refer the Frequently Asked Questions ("FAQ") and e-voting manual available at www.evotingindia.co.in under help section or write an email to helpdesk.evoting@cdslindia.com.

EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESS PURSUANT TO SECTION 102 OF THE COMPANIES ACT. 2013

#### Item No. 4

The Board of Directors in its meeting held on August 9, 2016 appointed Raghu Palat as Additional Independent Director. In terms of provisions of Section 161(1) of the Companies Act, 2013 (the 'Act') Mr Palat holds office upto the date of this Annual General Meeting. The Company has received a notice in writing from a member alongwith the deposit of requisite amount under Section160 of the Act proposing the candidature of Mr Palat for the office of Independent Director of the Company.

Mr Palat is not disqualified from being appointed as a Director in terms of Section 164 of the Act and has given his consent to act as Director.

Section 149 of the Act inter alia stipulates the criteria of independence should a Company proposed to appoint an Independent Director on its Board. Based on the declarations received from Mr Palat in terms of Section 149(7) of the Act, the Board is of the opinion that Mr Palat meets with the criteria of independence and he possesses appropriate skills, experience and knowledge in the field of Corporate Governance and the business carried out by the Company.

Raghu Palat, well known banker, studied economics at the Madras Christian College and then passed from the Institute of Chartered Accountants in England & Wales. He worked for, among others, Deloitte and Company, Warren Industrial and American Express Bank for 15 years. When he left the American Express Bank in 1995, he was Senior Director and Chief of Staff for India, responsible for strategy, new initiatives and country administration. Post that, he set up the Indian operations of Bank Internasional Indonesia as CEO.

He is currently Chairman and Managing Director of Cortlandt Rand Consultancy and heads the Institute of Banking and Business Communication which conducts elearning courses. He has written and published fifty books on banking, investments and finance and was a member of the Executive Council of the Indian Banks' Association.

Keeping in view his vast expertise and knowledge it will be in the interest of the Company that Mr Palat is appointed as an Independent Director.

Copy of the draft letter of appointment of Mr Palat as an Independent Director setting out the terms and conditions is available for inspection by the Members at the registered office of the Company during normal working hours on working days till the date of the meeting.

Save and except Mr Palat, none of the other Directors/ Key Managerial Personnel of the Company/ their relatives are in any way concerned or interested, financially or otherwise, in the resolution set out at Item No.

The Board recommends the resolution for approval by the shareholders

#### Item No. 5

Pallab Bhattacharya, was reappointed as Wholetime Director and CEO of the Company for a further period of five years with effect from February 18, 2015 to February 17, 2020 on the remuneration and other terms and conditions as set out in the agreement executed with him, the broad terms whereof are given herein below:

- . Salary: Not exceeding ₹ 241,500 per month, subject to annual increment effective April 1, every year.
- b. Perquisite: Mr Bhattacharya is entitled to a Company car with a driver.
- c. Gratuity is payable as per rules of the Company at the end of service.
- ${\it d.} \quad \mbox{Reimbursement of traveling, hotel and other reasonable expenses actually incurred by Mr Bhattacharya for Company work. \\$

Rangita Pritish Nandy, daughter of Pritish Nandy, Chairman and Rina Pritish Nandy, Director of the Company, was reappointed as Creative Director of the Company for a further period of five years with effect from January 31, 2015 to January 30, 2020 on the remuneration and other terms and conditions as set out in the agreement executed with her, the broad terms whereof are given herein below:

- a. Salary: Not exceeding ₹ 238,000 per month, subject to annual increment effective April 1, every year.
- b. Perquisite: Ms Nandy is entitled to a Company car with a driver.
- Gratuity is payable as per rules of the Company at the end of service.
- Reimbursement of travelling, hotel and other reasonable expenses actually incurred by Ms Nandy for Company work.

The shareholders approved the above appointments and payment of remuneration to above directors in the Annual General Meeting held on September 19, 2014.

The details of the remuneration paid to the above said executive directors' is given herein below:

Pallab Bhattacharya: salary of ₹ 241,500 per month aggregating to ₹ 2,898,000 for the year ended March 31, 2015.

Rangita Pritish Nandy: salary of  $\stackrel{?}{\text{<}}$  238,000 per month aggregating to  $\stackrel{?}{\text{<}}$  2,856,000 for the year ended March 31, 2015.

The total managerial remuneration paid was ₹ 5,754,000.

The Company has made inadequate profit during the year. In view of the inadequate profit and based on effective capital of the Company, managerial remuneration as prescribed under Schedule V read with Section 197 of the Companies Act, 2013 is restricted to ₹ 4,200,000 for the year. The Company has paid managerial remuneration of ₹ 5,754,000 which is in excess of the limits prescribed by ₹ 1,554,000. The excess remuneration paid being ₹ 782,672 to Pallab Bhattacharya and ₹ 771,328 to Rangita Pritish Nandy is subject to approval of the Members.

The Company's film 'Mastizaade', released in January 2016, could not generate the expected theatrical collections. Consequently the Company was unable to make adequate profit resulting in excess payment on Directors' remuneration account.

The Board considers that it would be in the interest of the Company if Members approve the payment of remuneration made to the executive directors which is in excess of the limits prescribed under Schedule V read with Section 197 of the Companies Act, 2013. The Board recommends the resolution at item No. 5 of the accompanying Notice for acceptance by the Members by passing the same as Special Resolution.

By Order of the Board

Vikas Shaw Company Secretary Mumbai, August 9, 2016

Registered Office 87/88 Mittal Chambers, Nariman Point Mumbai 400021



# PRITISH NANDY COMMUNICATIONS LTD CIN: L22120MH1993PLC074214 REGISTERED OFFICE: 87/88 MITTAL CHAMBERS, NARIMAN POINT, MUMBAI 400021

# ATTENDANCE SLID

		ATTENDANCE SLIP			
Folio no					
DP ID					
Client ID					
Number of Shares held					
		General Meeting of the Company helding, IMC Marg, Churchgate, Mumbai 4			
Signature of the Shareholder(s	)	Signature of the Pro-	xy		
Name of the Shareholder(s) (in	n block letters)	Name of the Proxy			
2. The proxy form sig		at the entrance of the meeting venue. ould reach the Registered Office of the O		ss than 48 hours before the	-
[Pursuant to Sect	REGISTERED OFFICE:	PRITISH NANDY COMMUNICATION (TISH NANDY COMU	ONS LTD 4 IAN POINT, M		Rules, 2014]
Name of the member(s)		Email ID			
Registered address		Folio No/ Client	Id/ DP ID		
				ares of the above named of	company, hereby appoint
		Signature			
2. Name:					
Address:					
E-mail ID:		Signature			or failing him
3 Name:					
Address:					
E-mail ID:		Signature			
September 21, 2016 at		me/ us and on my/our behalf at the 23rd and Hall, 4th floor, Indian Merchant Cl			
Resolution No,					
ORDINARY BUSINESS					
To receive, consider and     a. the audited finance     Auditors thereon;	ial statements of the Compan and	y for the financial year ended March 31 of the Company for the financial year	, , ,	1	
2. To appoint a Director in	f Auditors to hold office from	a who retires by rotations and being elig n the conclusion of this Annual General			Annual General Meeting
SPECIAL BUSINESS					
4. To appoint Raghu Palat	as an Independent Director i	or a term of 5 years.			Affix

Note: This form of proxy in order to be effective should be duly completed and deposited at the Registered Office of the Company. not less than 48 hours before the commencement of the Meeting.

To approve excess remuneration paid to wholetime directors

day of \_

Signed this

Signature of Shareholder(s) Signature of Proxy holder(s)\_ Revenue Stamp

As the audience gets more discerning, the multiplex experience would be reserved for the big budget films and the smaller films would be consumed via personal devices. In short, the digital penetration would create a more democratic environment for the sector, giving a thrust to the small budget good content films. Thus, in order to maximise returns from digital platforms, it is important for the digital players to chalk out a scalable model whereby Indian users can see value in paying for content.



THE POWER OF ENTERTAINMENT.













