

Table of Contents I. Thesis

16515

II. Company Description

III. Company Strategy and Segments

IV. SkyMiles

V. Key Financials

VI. ESG

VII: Free Cash Flow
VIII: DCF

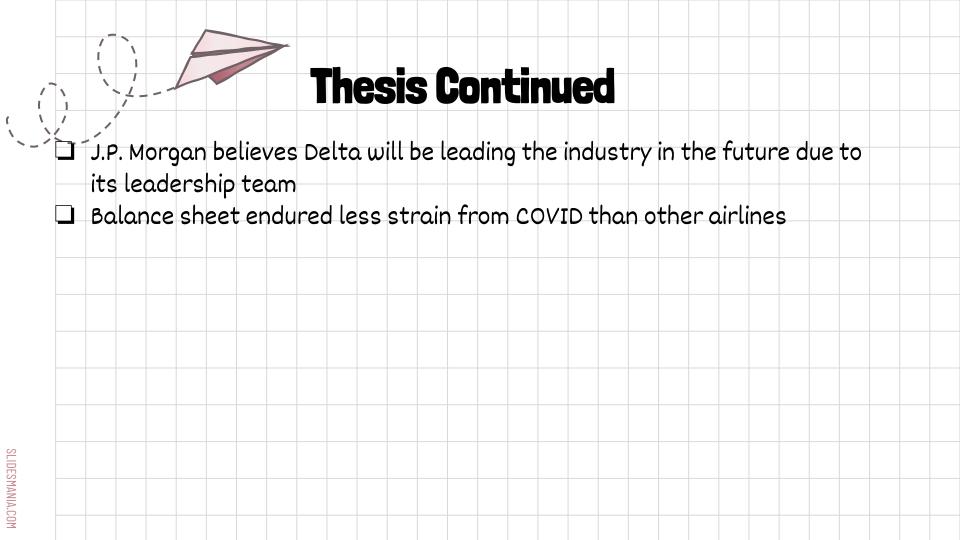
IX: Analyst Numbers

X: Risks

XI: Conclusion

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- We believe that delta is undervalued and because of its recent earnings, it will be very profitable in the upcoming months.
- Free cash flow is expected to triple over the next year
- Delta's "Skymiles" partnership with American Express is growing and offers
 - the company great customer retention.
- Global passenger volume in 2023 is expected to reach 8.6 billion passengers.
- 2024 is expected to be a milestone for global passenger traffic recovery as it is projected to reach 9.4b passengers, surpassing 2019 that welcomed 9.2b
- passengers
 - 100% of analysts recommend a buy (24/24)
 - Going into holiday season which is a peak time for travel





- ☐ DAL provides scheduled air transportation for passengers freight and mail worldwide operating from Atlanta, Georgia
- ☐ Founded in Macon,GA as the world's first crop-dusting service. World's largest airlines by traffic and revenues after \$ 2.8B acquisition of Northwest
 - Airlines in 2008

 Serves over 800 destinations in about 130 different countries.
- ☐ Fleet of 1,200 aircraft with more than 5,000 departures daily
 - ☐ Customers from the US account for approximately 75% of net sales
 - Economy/Coach tickets 40% of revenue, Business/Premium 30% of
 - revenue and other services account for remainder

Company Strategy and Segments

- ☐ DAL divides its operations into two segments: airline and refinery 80% and 20% of sales respectively
- Strategy to expand its global network has been to make significant investments in airlines in other parts of the world
 - ☐ Founding of SkyTeam which includes Aeromexico, Air
 - France-KLM, China Eastern, Korean Air and Virgin Atlantic
- ☐ Technology as a strategic differentiator
 - ☐ Invests in technological improvements that enhance CX, support operations and provide tools for employees

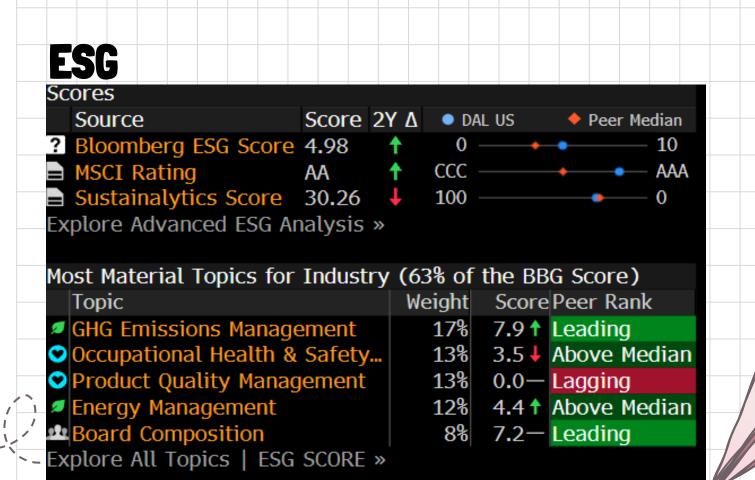
Delta-Amex "SkyMiles"

- Delta has a partnership with American Express known as their "SkyMiles" loyalty program.
- Customers can earn Miles through everyday purchases with the Delta-Amex SkyMiles card which can be redeemed for travel on Delta Air Lines
 - flights, Delta Vacation Packages, and upgrades, as well as premium drinks at Delta "Sky Club" lounges.
 - Skymiles makes up 10% of Delta's revenue miles flown, which is up roughly 25% compared to prepandemic numbers.
 - Currently there is about \$ 7.9 billion in deferred revenue waiting to be recognized when members redeem their miles.

Key Financials

In Millions of USD	2019 Y	2020 Y	2021 Y	2022 Y	Current/LTM	2023 Y Est	2024 Y Est	
12 Months Ending	12/31/2019	12/31/2020	12/31/2021	12/31/2022	09/30/2023	12/31/2023	12/31/2024	
Market Capitalization	37,589.3	25,661.3	25,009.9	21,072.0	22,762.5			
- Cash & Equivalents	2,882.0	14,096.0	11,319.0	6,534.0	5,005.0			
+ Preferred & Other	0.0	0.0	0.0	0.0	0.0			
	17,255.0	35,548.0	34,679.0	30,610.0	26,799.0			

■ Name	Mkt Cap	Last Px	Chg Pct	Chg Pct	Rev - 1	EPS - 1	P/E	ROE	Dvd 12M
(BI Peers)	(USD)	(USD)	1 D	1M	Yr Gr:Y	Yr Gr:Y			Yld
Median	4.76B	35.45	4.29%	3.94%	69.18%	59.28%	4.98	42.50%	1.63%
101) 🕣 DELTA AIR LINES INC	22.81B	35.45	3.73%	3.94%	69.18%	368.18%	6.61	50.03%	0.56%
102) 🕣 AMERICAN AIRLINES GROUP INC	8.03B	12.29	4.29%	4.86%	63.88%		3.62		
103) 🕣 UNITED AIRLINES HOLDINGS INC	12.90B	39.48	3.56%	1.96%	82.49%		3.98	47.93%	
104) 🗔 ALASKA AIR GROUP INC	4.64B	36.21	5.33%	9.48%	56.19%	-88.06%	7.29	16.20%	
105) 🕣 AIR CANADA	4.76B	13.30	1.50%	2.51%	158.69%	59.28%	3.51		
-106) √ HAWAIIAN HOLDINGS INC	236.22M	4.58	11.98%	-6.82%	65.43%	49.44%		-83.38%	
107) 🕣 COPA HOLDINGS SA-CLASS A	3.91B	91.51	4.64%	8.58%	88.86%	210.87%	5.97	42.50%	2.69%





Free Cash Flow

	In Millions of USD	2019 Y	2020 Y	2021 Y	2022 Y	Current/LTM	2023 Y Est	2024 Y Est	
	12 Months Ending	12/31/2019	12/31/2020	12/31/2021	12/31/2022	09/30/2023	12/31/2023	12/31/2024	
	Market Capitalization	37,589.3	25,661.3	25,009.9	21,072.0	21,517.4			
	- Cash & Equivalents	2,882.0	14,096.0	11,319.0	6,534.0	5,005.0			
	+ Preferred & Other	0.0	0.0	0.0	0.0	0.0			
	+ Total Debt	17,255.0	35,548.0	34,679.0	30,610.0	26,799.0			
	Enterprise Value	51,962.3	47,113.3	48,369.9	45,148.0	43,311.4			
	Revenue, Adj	47,007.0	17,095.0	29,899.0	50,582.0	57,260.0	54,622.8	56,847.6	
	Growth %, YoY	5.8	-63.6	74.9	69.2	22.8	8.0	4.1	
	Gross Profit, Adj	-	-	_	-				
	■ Margin %				-				
	EBITDA, Adj	10,408.0	-4,865.0	216.0	6,593.0	7,838.0	8,600.8	9,047.4	
	Margin %	22.1	-28.5	0.7	13.0	13.7	15.7	15.9	
	Net Income, Adj	5,029.3	-8,883.7	-2,679.5	2,077.2	3,455.8	3,929.4	4,277.6	
	■ Margin %	10.7	-52.0	-9.0	4.1	6.0	7.2	7.5	
	EPS, Adj	7.70	-13.98	-4.21	3.24	5.37	6.12	6.67	
	Growth %, YoY	37.3		69.9	-	223.6	88.6	9.1	
	Cash from Operations	8,425.0	-3,793.0	3,264.0	6,363.0	7,107.0			_ /
_1	Capital Expenditures	-4,936.0	-1,899.0	-3,247.0	-6,366.0	-5,921.0	-5,376.8	-4,844.9	_/
/	Free Cash Flow	3,489.0	-5,692.0	17.0	-3.0	1,186.0	2,539.5	3,656.7	

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Discounted Cash Flow

Instead of using the projected growth rates based on free cash flow (due to 2020 being such a outlier year from covid) we decided to use the industry average of around 3% to produce our DCF

	1	Discounted Cash Flow Valuation	
	2		
	3	Market Assumptions	
	4	Risk Free Rate	4.57%
	5	Market Risk Premium	5.98%
	6		
	7	Equity Assumptions	
+	8	Beta	1.24
	9	Cost of Equity	12.00%
	10	MV of Equity Est. (\$M)	23,727
	11		
2	12	Debt Assumptions	
•	13	Pre-Tax Cost of Debt	4.57%
	14	Effective Tax Rate	23.63%
7	15	After Tax Cost of Debt	3.49%
+	16	MV of Debt Est. (\$M)	26,799
	17		
	18	Firm Assumptions	
	19	Firm Value Est. (\$M)	50,526
	20	Debt-MV Ratio	53.04%
	21	WACC	7.5%
	22	Initial Cash Flow	2,250
	23	Long-Term (Terminal) Growth Rate	3.00%
+	24		
	25		
	26		
+	27		

Valuation Model									
Cal. Year	Year	Gr. Rate	FCF (\$M)	Term. Val.	Total	PV			
	0	2.70%	2,250		2,250				
	1	3.00%	2,311		2,311	2,150			
	2	3.00%	2,380		2,380	2,060			
	3	3.00%	2,451		2,451	1,974			
	4	3.00%	2,525		2,525	1,892			
	5	3.00%	2,601	_	2,601	1,813			
	6	3.00%	2,679	61,520	64,198	41,633			
				F	irm Value	51,522			
				Percent D	ifference	1.97%			
					ebt Value	26,799			
					uity Value	24,723			
				Shares Ou	itstanding	643.5			
			L	Intrinsic Va	lue/Share \$	38.42			
				Market Pr	ice/Share \$	33.44			
				Pote	ntial Gain	14.89%			

Analyst Numbers

- Our DCF produced #'s of \$ 38.42 intrinsic value and potential gain of 14.89%
- ☐ Compared to analyst #'s of \$ 51.36 12 intrinsic value and 45.5% potential return



Risks Slow Jet f

fares.

- ☐ Slowdown in international and business recovery
 ☐ Jet fuel prices rapidly escalating and Delta cant raise
 - ☐ Original Equipment Manufacturer delays
- Competitors meeting Delta with an enhanced competitive response to Delta's growth

Conclusion Buy 210 shares @ 35.24 for a total of \$ 7,400