## Trefethen Intelligence <br> 2016 Quarter 2

## TrefethenAdvisors

## Convenience Store Market Quarterly Newsletter

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## About Trefethen Advisors, LLC

Trefethen Advisors is a privately held investment bank. Trefethen is unique in its ability to maximize value for its clients by providing strategy-led, consultative investment banking services in situations requiring specialized industry, analytical, and/or structuring expertise. We offer skilled transaction execution capabilities and a full range of financial and strategic advisory services:

- Mergers \& Acquisitions (Buy-Side \& Sell-Side)
- Corporate Finance
- Financial Restructuring and Distressed M\&A
- ESOP Buyouts

Corporate Finance Products Include:

- Family Offices
- Venture Capital
- Debt/Sub-Debt
- Private Equity
- Financial Companies
- Sale-Leaseback Financing

For more company information, please visit our website at www.trefethenib.com
For more c-store information, please contact
Robert Valentine at rvalentine@trefethenib.com
Trefethen Advisors, LLC is pleased to bring you this quarterly edition of its market update. This periodical is designed to provide current information on the public equity markets, convenience retailing markets, M\&A activity as well as market and sector commentary. If you would like to add any colleagues to this newsletter, please contact us at mokeefe@trefethenib.com

## Market Summary

During the month of June, U.S. Stocks were driven higher and lower almost exclusively by the UK referendum vote on whether to exit the EU (BREXIT). The decision in favor of leaving the European Union caused one of the largest sell offs since 2011. S\&P 500 and NASDAQ declined $3.0 \%$ and $5.3 \%$, respectively, during the month of June. The British pound fell to lows not seen in more than 30 years while "safe" assets like U.S. Treasuries and precious metals spiked higher. Globally, WTI oil prices rebounded from lows of $\$ 27 /$ barrel in early February to nearly $\$ 48 /$ barrel by the end of June. New jobless claims continued to fall in June, signaling a recovery in the U.S. Economy. Meanwhile, investors fled to perceived "safe" assets as the Japanese Yen rose $18 \%$ versus U.S. Dollar and gold increased nearly $24 \%$ since the start of this year. Equity performance of the Trefethen CStore Index increased $0.44 \%$ for the month of June and $4.34 \%$ for the year.


Money Markets


## Commodity Markets





|  | Senior Term Debt | Senior Debt Asset Based | Mortgage Financing | High Yield | Mezzanine / Subordinated Debt | Private Equity | Sale Lease-Back |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Issuers / Providers | Reduced base of traditional lenders including national, super-regional, regional and local banks | Bank and non-bank lenders (e.g. captive subs. of large commercial banks, standalone finance companies, and finance arms of large diversified corporations) | Bank and non-bank lenders (e.g. captive subs. of large commercial banks, standalone finance companies, and finance arms of large diversified corporations) | Institutional investors | Private investment funds / hedge funds, captive subsidiaries of large commercial banks and stand-alone finance companies | Private equity / hedge funds and captive subsidiaries of large commercial banks | Individual retail investors, private real estate companies, REIT's, developers and private equity / hedge funds |
| General Structure /Issue Size | Revolver and/or funded term loan. Issue size may determine need for syndication on a best efforts or underwritten basis | Revolver - generally | Term loan | Non-amortizing; bullet maturity. Suggested minimum transaction size of $\$ 125.0$ to $\$ 150.0$ million. Absolute minimum EBITDA of $\$ 30$ million | Amortizing term loan $\$ 5$ to $\$ 50$ million | Issue size generally \$20.0 to \$200.0 million | From a single asset to a total issue size up to \$300 million |
| Cost of Capital | Libor + 225-375 bps | Libor + approx. 225-375 bps | Fixed: Swaps + approx. 175-300 bps. <br> Variable: Libor + approx. $175-300 \mathrm{bps}$. | 2.69\%-9.86\% depends on ratio | Generally pricing in the teens. May include warrants | 20\%-30\% | $5.5 \%$ to $10.5 \%$ depending on asset quality, escalation provisions, unit economics and tenant credit |
| Interest Type | Fixed to swaps and variable | Variable | Long-term fixed rate financing (can be variable) | Fixed | Fixed / Variable. May include PIK component | May include preferred dividends - cash or PIK | Fixed - with periodic escalations |
| Advance Rate | Capacity limited by leverage. Availability up 5.5x lease adjusted leverage | Capacity limited by asset coverage. Typically <70\% of $A / R$ and inventory balances | $60 \%$ to $70 \%$ loan to real estate value | Generally up to 5 X firm cash flow | Generally up to 5X firm cash flow depending on nature of assets (fee RE vs leased RE) | Investors will typically desire aggressive levels of leverage in order to maximize return on investment | $100 \%$ of real estate value |
| Term / Amortization | Term of 5 years. Amortization up to 15 years | 1 to 3 years - generally. Interest only. CO TERM ALSO | 10 to 30 years | Generally 7 to 10 years. Nonamortizing; bullet maturity | Term is generally less than 7 years. Amortization varies | Generally 3 to 5 years | Primary term 15 to 20 years plus multiple tenant option terms |
| Collateral / Security | Senior lien on all longterm assets. Personal guaranties most likely required for smaller companies | $A / R$, inventory and other available assets | Specific real estate assets | Senior, seniorsubordinated or subordinated lien on specific or all longterm assets | First or second lien on all assets. Personal guaranties may be required for smaller companies | Warrants / shares with put rights and other substantial minority protections. May have outright control | Lessor owns assets |
| Typical Covenants | Numerous balance sheet and income statement covenants | Numerous balance sheet and income statement covenants | Minimum balance sheet covenants. Moderate income statement coverage types of covenants | Numerous balance sheet and income statement covenants but generally less restrictive than bank covenants | Moderate balance sheet and income statement covenants (subject to senior lender requirements). May contain control provisions | Control provisions / board representations | Minimal covenants |
| Call Protection | Yield maintenance for fixed little or no premium for floating rate | Pre-payable with little or no call premiums | Yield maintenance for fixed little or no premium for floating rate | Non-callable for $3 / 4$ years; thereafter at set premiums | Non-callable / make-whole payments | N/A | N/A |
| Other General Advantages / Disadvantages | No public disclosure of financial performance | No public disclosure of financial performance | No public disclosure of financial performance | Least restrictive covenant package. S\&P and Moody's rating required. Public disclosure requirements/ Sarbanes Oxley | No public disclosure of financial performance. Premium pricing to public bond | Negotiable control and governance issues. No public disclosure of financial performance | Minimal covenants, higher advance rates and ability to control the property for up to 50 years through options |
| Other General Comments | Select lenders are getting more active in the industry. Underwriting is conservative, but there is debt available | The Asset Based Lending market is driven by current economic conditions, contraction in the traditional bank market and a renewed focus on structure and collateral by issuers | May be expensive to pre-pay | The high yield market may entertain lower rated issuers as investors may be willing to take on greater risk in the search for yield | Credit requirements include a strong, sustainable cash flow, growth potential in revenue and cash flow, strong asset base and experienced management teams with ownership position | May be useful for growth capital / acquisitions / large project financing. Requirements would include current or near term profitability, strong management team | Market is gaining some liquidity resulting in compressed cap rates |

## Equity Markets

| (\$MM, Except per Share Data) |  |  | \$ in Local Currency |  |  | Selected Financial Data (US \$) |  |  |  |  | Price/Earnings |  |  | TEV/EBITDA |  |  | Leverage |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Security | Ticker | Most Recent Qtr. End | $\begin{gathered} \text { Last } \\ 06 / 30 / 16 \end{gathered}$ | $\begin{aligned} & 52 \mathrm{~W} \\ & \text { High } \end{aligned}$ | $\begin{gathered} 52 \mathrm{~W} \\ \text { Low } \end{gathered}$ | Market Cap (MM) | Net Debt | TEV | TTM EPS | $\begin{aligned} & \text { LTM } \\ & \text { EBITDA } \end{aligned}$ |  |  | $\begin{aligned} & +2 \mathrm{Y} \\ & \text { (Est) } \\ & \hline \end{aligned}$ |  | $\begin{aligned} & \text { NTM } \\ & \text { (Est) } \end{aligned}$ | $\begin{aligned} & +2 \mathrm{Y} \\ & \text { (Est) } \end{aligned}$ | Total Debt | Total <br> Debt / <br> LTM <br> EBITDA | Lease <br> Adj. Leverage (Est) |
| Indices |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOW JONES INDUS. AVG | $\wedge$ ^JI |  | 17,930 | 18,120 | 15,660 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S\&P 500 INDEX | $\wedge$ ^SPX |  | 2,099 | 2,128 | 1,829 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SPDR S\&P RETAIL ETF | ARCA:XRT |  | 41.96 | 50.97 | 37.80 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TREFETHEN C-STORE INDEX |  |  | 57.71 | 62.53 | 45.34 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Convenience |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ALIMENTATION COUCHE-TARD - | B TSX:ATD.B | 04/16 | 42.74 | 49.45 | 37.10 | 24,362 | 2,479 | 27,471 | 2.08 | 2,277 | 20.1 | 19.4 | 17.2 | 12.1 | 11.4 | 10.3 | 3,079 | 1.4 | 2.3 |
| CASEY'S GENERAL STORES INC | NasdaqGS:CASY | 04/16 | 131.51 | 131.52 | 95.30 | 5,147 | 762 | 5,910 | 5.07 | 560 | 23.0 | 22.5 | 22.5 | 10.6 | 10.0 | 9.2 | 838 | 1.5 | 1.5 |
| CST BRANDS, INC. | NYSE:CST | 06/16 | 43.08 | 45.28 | 29.73 | 3,261 | 1,587 | 5,519 | 1.95 | 481 | 21.4 | 23.4 | 23.4 | 11.5 | 13.3 | 12.5 | 1,783 | 3.7 | 3.6 |
| MURPHY USA, INC. | NYSE:MUSA | 06/16 | 74.16 | 74.20 | 47.73 | 2,922 | 424 | 3,414 | 3.81 | 389 | 15.8 | 16.5 | 16.5 | 8.8 | 8.2 | 7.9 | 679 | 1.7 | 2.0 |
| TRAVELCENTERS OF AMERICA | NasdaqGS:TA | 06/16 | 8.16 | 16.95 | 6.41 | 317 | 612 | 525 | 0.34 | 112 | 153.7 | 21.1 | 21.1 | 4.7 | 3.8 | 3.3 | 746 | 6.7 | 6.3 |
| Refining/Wholesale/Retail |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ALON USA ENERGY INC | NYSE:AL | 06/16 | 6.48 | 23.29 | 5.93 | 455 | 350 | 882 | (0.95) | 196 | NM | NM | NM | 4.5 | 4.6 | 4.1 | 556 | 2.8 | 3.7 |
| CROSSAMERICA PARTNERS LP | NYSE:CAPL | 06/16 | 24.52 | 31.49 | 17.39 | 815 | 481 | 1,317 | 0.52 | 105 | 54.0 | 43.9 | 43.9 | 12.5 | 12.0 | 11.0 | 485 | 4.6 | 4.6 |
| DELEK US HOLDINGS INC | NYSE:DK | 06/16 | 13.21 | 40.47 | 11.41 | 816 | 564 | 1,629 | (0.79) | 193 | 130.1 | NM | NM | 8.4 | 6.9 | 5.8 | 941 | 4.9 | 4.8 |
| GLOBAL PARTNERS LP | NYSE:GLP | 06/16 | 13.71 | 35.67 | 12.28 | 460 | 1,384 | 1,847 | (0.33) | 199 | NM | NM | NM | 9.3 | 9.7 | 9.7 | 1,392 | 7.0 | 6.6 |
| HOLLYFRONTIER CORP | NYSE:HFC | 06/16 | 23.77 | 54.73 | 22.53 | 4,179 | 1,145 | 5,932 | (1.31) | 1,215 | 8.2 | 10.4 | 10.4 | 4.9 | 5.6 | 4.8 | 1,678 | 1.4 | 1.9 |
| MARATHON OIL CORP | NYSE:MRO | 06/16 | 15.01 | 26.38 | 6.52 | 12,723 | 4,697 | 17,932 | (2.89) | 1,923 | NM | NM | NM | 9.3 | 10.1 | 8.0 | 7,281 | 3.8 | 4.0 |
| MURPHY OIL CORP | NYSE:MUR | 06/16 | 31.75 | 41.51 | 14.30 | 5,467 | 2,057 | 8,327 | (13.75) | 864 | NM | NM | NM | 9.6 | 9.0 | 7.1 | 2,455 | 2.8 | 3.5 |
| PHILLIPS 66 | NYSE:PSX | 06/16 | 79.34 | 94.12 | 68.84 | 41,700 | 6,630 | 49,667 | 5.78 | 6,779 | 11.9 | 14.0 | 14.0 | 7.3 | 7.9 | 7.3 | 8,862 | 1.3 | 1.6 |
| SUNOCO LP | NYSE:SUN | 06/16 | 29.95 | 46.08 | 22.86 | 3,347 | 4,112 | 7,468 | 1.19 | 602 | 29.5 | 14.0 | 14.0 | 12.4 | 10.0 | 9.2 | 4,195 | 7.0 | 7.1 |
| TESORO CORP | NYSE:TSO | 06/16 | 74.92 | 119.67 | 67.80 | 8,989 | 3,394 | 15,040 | 10.59 | 3,490 | 6.3 | 10.5 | 10.5 | 4.3 | 5.9 | 5.6 | 4,515 | 1.3 | 2.2 |
| VALERO ENERGY CORP | NYSE:VLO | 06/16 | 51.00 | 73.88 | 49.91 | 23,960 | 2,585 | 28,356 | 6.22 | 7,100 | 7.1 | 9.1 | 9.1 | 4.0 | 4.6 | 4.4 | 7,510 | 1.1 | 1.7 |
| WESTERN REFINING INC | NYSE:WNR | 06/16 | 20.63 | 50.71 | 18.14 | 1,883 | 1,872 | 4,634 | 2.81 | 881 | 5.9 | 12.0 | 12.0 | 5.3 | 7.7 | 6.2 | 2,070 | 2.3 | 2.7 |
| Major Oil |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| BP PLC | LSE:BP. | 06/16 | 5.82 | 5.92 | 3.32 | 109,325 | 32,103 | 138,930 | (0.29) | 16,176 | NM | 23.4 | 23.4 | 8.6 | 6.1 | 5.1 | 55,727 | 3.4 | 4.4 |
| CHEVRON CORP | NYSE:CVX | 06/16 | 104.83 | 105.00 | 69.58 | 197,573 | 36,001 | 232,202 | (0.40) | 19,657 | 151.8 | 36.7 | 36.7 | 11.8 | 7.9 | 6.5 | 45,085 | 2.3 | 2.3 |
| CONOCOPHILLIPS | NYSE:COP | 06/16 | 43.60 | 60.77 | 31.05 | 53,994 | 24,525 | 78,594 | (5.69) | 3,235 | NM | NM | NM | 24.3 | 10.7 | 7.7 | 28,677 | 8.9 | 8.4 |
| EXXON MOBIL CORP | NYSE:XOM | 06/16 | 93.74 | 93.83 | 66.55 | 388,703 | 40,113 | 433,276 | 2.52 | 32,835 | 30.2 | 28.3 | 28.3 | 13.2 | 10.0 | 8.3 | 44,471 | 1.4 | 1.7 |
| ROYAL DUTCH SHELL PLC-A SHS | ENXTAM:RDSA | 06/16 | 27.40 | 30.13 | 18.35 | 220,268 | 75,107 | 289,840 | (0.69) | 37,887 | NM | 23.7 | 23.7 | 7.7 | 6.9 | 5.9 | 90,329 | 2.4 | 2.8 |
| total sa | ENXTPA:FP | 06/16 | 48.18 | 52.64 | 39.10 | 115,100 | 30,786 | 147,333 | 1.27 | 20,149 | 29.5 | 13.8 | 13.8 | 7.3 | 6.4 | 5.2 | 55,457 | 2.8 | 2.4 |
| Drug |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CVS CAREMARK CORP | NYSE:CVS | 06/16 | 95.74 | 113.65 | 81.37 | 102,827 | 27,429 | 128,438 | 4.34 | 12,365 | 20.8 | 15.9 | 15.9 | 10.4 | 9.6 | 9.0 | 28,636 | 2.3 | 3.0 |
| Walgreen co | NasdaqGS:WBA | 05/16 | 83.27 | 97.30 | 71.50 | 89,952 | 10,199 | 100,770 | 2.89 | 8,373 | 27.2 | 17.4 | 17.4 | 12.0 | 11.0 | 10.1 | 13,525 | 1.6 | 3.3 |
| Restaurant |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DARDEN RESTAURANTS INC | NYSE:DRI | 05/16 | 63.34 | 75.60 | 53.38 | 8,027 | 165 | 8,192 | 2.78 | 918 | 22.8 | 16.4 | 16.4 | 8.9 | 8.3 | 8.0 | 440 | 0.5 | 2.2 |
| MCDONALD'S CORP | NYSE:MCD | 06/16 | 120.34 | 131.96 | 87.50 | 105,641 | 22,882 | 125,684 | 5.24 | 9,182 | 23.1 | 21.1 | 21.1 | 13.7 | 13.3 | 12.8 | 26,010 | 2.8 | 3.7 |
| STARBUCKS CORP | NasdaqGS:SBUX | 06/16 | 57.12 | 64.00 | 42.05 | 83,675 | 1,286 | 85,256 | 1.78 | 4,999 | 33.8 | 27.6 | 27.6 | 17.1 | 15.2 | 14.2 | 3,602 | 0.7 | 2.0 |
| YUM! BRANDS INC | NYSE:YUM | 06/16 | 82.92 | 92.42 | 64.58 | 33,785 | 4,568 | 37,743 | 3.32 | 2,877 | 27.4 | 22.1 | 22.1 | 13.1 | 12.2 | 11.8 | 5,363 | 1.9 | 3.5 |
| Grocery |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| KROGER CO | NYSE:KR | 05/16 | 36.79 | 42.75 | 27.32 | 34,913 | 11,995 | 46,950 | 2.14 | 5,837 | 17.2 | 16.1 | 16.1 | 8.0 | 7.5 | 7.2 | 12,386 | 2.1 | 2.3 |
| Home Improvement |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| HOME DEPOTINC | NYSE:HD | 05/16 | 127.69 | 137.82 | 92.17 | 158,847 | 17,691 | 176,538 | 5.69 | 14,080 | 22.4 | 19.7 | 19.7 | 12.5 | 11.4 | 10.8 | 20,948 | 1.5 | 1.9 |
| LOWE'S COS INC | NYSE:LOW | 04/16 | 79.17 | 80.76 | 62.62 | 70,153 | 10,670 | 80,823 | 3.00 | 7,248 | 26.4 | 18.9 | 18.9 | 11.2 | 9.9 | 9.4 | 15,405 | 2.1 | 2.3 |
| Discount |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| dollar general corp | NYSE:DG | 04/16 | 94.00 | 94.27 | 59.75 | 26,675 | 2,804 | 29,479 | 4.14 | 2,357 | 22.7 | 19.7 | 19.7 | 12.5 | 11.1 | 10.7 | 2,991 | 1.3 | 3.1 |
| WAL-MART STORES INC | NYSE:WMT | 04/16 | 73.02 | 74.14 | 56.30 | 227,578 | 42,952 | 273,105 | 4.52 | 34,043 | 16.1 | 17.0 | 17.0 | 8.0 | 8.5 | 8.4 | 50,549 | 1.5 | 1.6 |

## Alimentation Couche Tard, Inc.

Ticker:

## TSX:ATD.B

Alimentation Couche-Tard, Inc. operates a network of 24 -hour convenience stores in the United States and Canada. In Europe, Couche-Tard is also a leader in convenience store and road transportation fuel retail in the Scandinavian and Baltic countries with a significant presence in Poland. The Company offers a variety of food and other products, fast-food services, lottery and gasoline sales, and automated banking machines.
(SUSD MM, Except per Share Data and Where Otherwise Noted)
(SUSD MM, Except per Sh
LTM as of:

| 52-Week High | $12 / 2 / 2015$ |
| :--- | :--- |
| 52-Week Low | $8 / 24 / 2015$ |
| Daily Volume (30 Day Average, Thousand) | $6 / 30 / 2016$ |

Current Price (USD)
52-Week High (\% Chg)
52-Week Low (\% Chg)
52-Week Low (\% Chg)
\% 52 Week Price Range High/Low
Shares Outstanding (MM)

| Shares Outstanding (MM) |
| :--- |
| Market Capitalization (USD) |
| Total Debt |
| Preferred Stock |
| Minority Interest |
| Cash and Equivalents |
| Enterprise Value |
| Relative Stock Price Performance |
| YTD Change |
| YTD \% Change |
| Spider Retail Index YTD \% Change |



|  | Income Statement (USD Mill |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year Ended |  |  |  |  |
|  | 4/29/2012 | 4/28/2013 | 4/27/2014 | 4/26/2015 | 4/24/2016 |
| Sales | 22,980 | 35,543 | 37,962 | 34,530 | 34,145 |
| Gross Profit | 2,975 | 4,610 | 4,988 | 5,268 | 6,082 |
| Operating Expense | 2,397 | 3,757 | 3,999 | 3,905 | 4,468 |
| Operating Income | 578 | 853 | 989 | 1,363 | 1,614 |
| EBITDA | 839 | 1,390 | 1,591 | 1,913 | 2,281 |
| Net Income | 458 | 573 | 811 | 933 | 1,194 |
| Normalized Diluted EPS | 0.81 | 1.11 | 1.35 | 1.80 | 2.11 |
| Margins: |  |  |  |  |  |
| Gross Profit (\%) | 12.9\% | 13.0\% | 13.1\% | 15.3\% | 17.8\% |
| Operating Income (\%) | 2.5\% | 2.4\% | 2.6\% | 3.9\% | 4.7\% |
| EBITDA Margin (\%) | 3.7\% | 3.9\% | 4.2\% | 5.5\% | 6.7\% |
| Net Income (\%) | 2.0\% | 1.6\% | 2.1\% | 2.7\% | 3.5\% |
| Fuel Operations (U.S. Stores): |  |  |  |  |  |
| Fuel Volume (MM Gallons) | 3,896 | 4,276 | 4,612 | 5,119 | 7,260 |
| Fuel Gross Profit | 537 | 783 | 796 | 1,093 | 1,479 |
| Fuel margin (CPG) | 17.0 | 18.8 | 18.1 | 21.7 | 20.2 |
| Same Store Fuel Vol in U.S. (\%Chg) | 0.2\% | 1.1\% | 1.8\% | 3.3\% | 6.7\% |
| Merchandise /Service (U.S. Stores): |  |  |  |  |  |
| Merchandise /Service Sales | 4,134 | 4,549 | 4,822 | 5,311 | 7,367 |
| Merchandise /Service Gross Profit | 1,370 | 1,506 | 1,576 | 1,748 | 2,452 |
| Merchandise /Service Margin (\%) | 33.1\% | 33.1\% | 32.7\% | 32.9\% | 33.3\% |
| Same Store Merch /Serv Sale in US (\%Chg) | 2.7\% | 1.0\% | 3.8\% | 3.9\% | 4.6\% |
| Other Information: |  |  |  |  |  |
| Number of U.S. Stores (Co-op) | 4,569 | 6,235 | 6,236 | 7,787 | 7,929 |
| Capital Expenditures | 317 | 537 | 529 | 635 | 906 |
| Balance Sheet |  |  |  |  |  |
| Assets: |  |  |  |  |  |





## Casey's General Store, Inc.

Ticker:
NasdaqGS:CASY
Casey's General Stores, Inc. operates convenience stores in the Midwest. The Company's stores, operating under the name Casey's General Store, carry a selection of food, beverages, tobacco products, health and beauty aids, automotive products, and other non-food items, as well as sells gasoline.
(SUSD MM, Except per Share Data and Where Otherwise Noted)

| Valuation Analytics |  |  |
| :---: | :---: | :---: |
| Latest Fiscal Year: |  | 4/30/20 |
| LTM as of: |  | 4/30/20 |
| 52-Week High | 6/30/2016 | 131 |
| 52-Week Low | 7/6/2015 | 9 |
| Daily Volume (30 Day Average, Thousand) |  | 717. |
| Current Price | 6/30/2016 | 131.5 |
| 52-Week High \% Change |  | (0.0 |
| 52-Week Low \% Change |  | 38. |
| \% 52 Week Price Range High/Low |  | 38. |
| Shares Outstanding (MM) |  | 39 |
| Market Capitalization |  | 5,14 |
| Total Debt |  | 8 |
| Preferred Stock |  |  |
| Minority Interest |  |  |
| Cash and Equivalents |  |  |
| Enterprise Value |  | 5,910 |
| Relative Stock Price Performance |  |  |
| YTD Change |  | 11.0 |
| YTD \% Change |  | 9.2 |
| Spider Retail Index YTD \% Change |  |  |
|  |  | ent (USD |


31.51
$38.0 \%$ Dividend Yield 0.73\%
38.0\% Beta 5 Y Yid

5,147 Short Int. (Short Interest to Total Shares Outstanding)
8381 Yr Return on Equity
YTD Return
Relative Strength Index
76 S\&P STARS Ranking (1-5)
5,910 S\&P Quality Ranking
11.06
9.2\% Enterprise Value / EBITDA
.0\%) Price / Earnings (P/E)


## Annual Same Store Sales/Volume \% Change




## CST Brands, Inc.

Ticker:
NYSE:CST

CST Brands, Inc. operates as an independent retailer of motor fuel and convenience merchandise items in the United States and eastern Canada. The Company's retail operations include sale of motor fuel at convenience stores, commission agents, and cardlocks; food, merchandise items, and services at convenience stores; and heating oil to residential customers, as well as heating oil and motor fuel to small commercial customers
(\$USD MM, Except per Share Data and Where Otherwise Noted)

| (\$USD MM, Except per Share |
| :--- |
| Valuation Analytics |
| Latest Fiscal Year: |

## Latest Fisca LTM as of:

52-Week High
52-Week Low
Daily Volume (30 Day Average, Tho
Current Price
52-Week High \% Change
52-Week Low \% Change
\% 52 Week Price Range High/Low

| Shares Outstanding (MM) | 75.5 |
| :--- | ---: |
| Market Capitalization | 3,261 |
| Total Debt | 1,820 |
| Preferred Stock | - |
| Minority Interest | 605 |
| Cash and Equivalents | 167 |
| Enterprise Value | 5,519 |
| Relative Stock Price Performance |  |
| YTD Change | 3.94 |
| YTD \% Change | $10.1 \%$ |
| Spider Retail Index YTD \% Change | $(3.0 \%)$ |

Share Price and Volume


Market Data

| Dividend Yield | $0.58 \%$ |
| :--- | :--- |

2.3\% Beta 5 Y
1.15
$98.0 \%$

Short Int. (Short Interest to Total Shares Outstanding)
1 Yr Return on Equity
YTD Return
605 Relative Strength Index
167 S\&P STARS Ranking ( $1-5$ )
S\&P Quality Ranking

|  | Valuation | Last Fiscal | LTM | $\frac{\mathrm{FY}+1}{}$ | $\mathrm{FY}+2$ |
| :--- | :--- | ---: | ---: | ---: | ---: |
| .94 | Enterprise Value / Revenue | 0.6 | 0.6 | 0.6 | 0.5 |
| $1 \%$ | Enterprise Value / EBITDA | 12.8 | 12.1 | 13.8 | 12.5 |
| $0 \%)$ | Price / Earnings (P/E) | 22.1 | 21.4 | 23.6 | 21.1 |

Sales
Gross Profit
Operating Expense
Operating Income

## EBITDA

Net Income
Net Income
Normalized Diluted EPS
Margins:
Gross Profit (\%)
Operating Income (\%)
EBITDA Margin (\%)
Net Income (\%)
Fuel Operations(U.S. Retail):

## Fuel Operations(U.S. Retail): Fuel Volume (MM Gallons) <br> Fuel Gross Profit

Fuel margin (CPG)
Same Store Fuel Vol (\%Chg)

| Fiscal |  |  |  |  |
| :---: | ---: | ---: | ---: | ---: |
| Year Ended |  |  |  |  |
| $12 / 31 / 2011$ | $12 / 31 / 2012$ | $12 / 31 / 2013$ | $12 / 31 / 2014$ | $12 / 31 / 2015$ |
| 10,826 | 11,058 | 12,777 | 12,754 | 11,444 |
| 1,133 | 1,133 | 1,097 | 1,273 | 1,383 |
| 808 | 820 | 853 | 974 | 1,116 |
| 325 | 313 | 244 | 299 | 267 |
| - | - | 366 | 441 | 432 |
| 218 | 208 | 139 | 200 | 149 |
| - | 2.12 | 1.89 | 2.38 | 2.19 |
|  |  |  |  |  |
| $10.5 \%$ | $10.2 \%$ | $8.6 \%$ | $10.0 \%$ | $12.1 \%$ |
| $3.0 \%$ | $2.8 \%$ | $1.9 \%$ | $2.3 \%$ | $2.3 \%$ |
| - | - | $2.9 \%$ | $3.5 \%$ | $3.8 \%$ |
| $2.0 \%$ | $1.9 \%$ | $1.1 \%$ | $1.6 \%$ | $1.3 \%$ |
|  |  |  |  |  |
| 1,843 | 1,915 | 1,890 | 1,826 | 1,953 |
| 258 | 298 | 262 | 383 | 376 |
| 15.0 | 16.0 | 14.0 | 20.1 | 19.5 |
| NA | NA | $(3.2 \%)$ | $14.6 \%)$ | $10.9 \%)$ |
|  |  |  |  |  |
| 1,276 | 1,295 | 1,335 | 1,396 | 1,514 |
| 406 | 367 | 436 | 460 | 497 |
| $31.8 \%$ | $28.3 \%$ | $32.7 \%$ | $33.0 \%$ | $32.8 \%$ |
| NA | NA | $(0.7 \%)$ | $1.1 \%$ | $2.9 \%$ |
|  |  |  |  |  |
| 998 | 1,032 | 1,036 | 1,021 | 1,049 |
| 130 | 156 | 200 | 285 | 343 |
| Balance Sheet |  |  |  |  |
|  |  |  |  |  |


|  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | ---: | ---: |
| Merchandise/Service (U.S. Retail): |  |  |  |  |  |
| Merchandise/Service Sales | 1,276 | 1,295 | 1,335 | 1,396 | 1,514 |
| Merchandise/Service Gross Profit | 406 | 367 | 436 | 460 | 497 |
| Merchandise/Service Margin (\%) | $31.8 \%$ | $28.3 \%$ | $32.7 \%$ | $33.0 \%$ | $32.8 \%$ |
| Same Store Merch Sale (\%Chg) | NA | NA | $(0.7 \%)$ | $1.1 \%$ | $2.9 \%$ |
| Other Information: |  |  |  |  |  |
| Number of Stores (Co-op) | 998 | 1,032 | 1,036 | 1,021 | 1,049 |
| Capital Expenditures | 130 | 156 | 200 | 285 | 343 |


| Capital Expenditures |
| :--- |
| Assets: |
| Total Current Assets |
| LT Assets: |

$\frac{\text { LT Assets: }}{\text { Net Fixed Assets }}$
Other
Long Term Investments
Total LT Assets
Total Assets
Total Assets
Liabilities:

## ST Liabilities

LT Liabilities:
LT Debt
Other LT
Total Liabilities
Shareholder's Equity
Shareholder's Eq in Capital
Preferred Equity \& Minority
Retained Earnings
Comprehensive Income
Treasury Stock
Common Stock
Total Liabilities \& Equity
Credit Ratings
S\&P Credit Rating
S\&P Outlook
Funded Debt / EBITDA
Lease Adjusted Leverage*
Total Debt to Capital
Current Ratio
Profitability Metrics
Return on Capital (LTM)

## Return on Common Equity (LTM)

*Calculated as follows: [(Net Rent Expense* 8) + LT debt] / EBITDAR



## Murphy USA, Inc.

Ticker:

## NYSE:MUSA

Murphy USA, Inc. operates a chain of retail stores in the United States. The Company's retail stores offer motor fuel product and convenience merchandise.

| (SUSD MM, Except per Share Data and Where Otherwise Noted) |  |
| :--- | :--- |
| Valuation Analytics |  |
| Latest Fiscal Year: | $6 / 30 / 2016$ |
| LTM as of: | $8 / 26 / 2015$ |
| 52-Week High | $6 / 30 / 2016$ |
| 52-Week Low |  |
| Daily Volume (Thousand) |  |
| Current Price |  |
| 52-Week High \% Change |  |
| 52-Week Low \% Change |  |
| \% 52 Week Price Range High/Low |  |
| Shares Outstanding (MM) |  |
| Market Capitalization |  |
| Total Debt |  |
| Preferred Stock |  |
| Minority Interest |  |
| Cash and Equivalents |  |
| Enterprise Value |  |
| Relative Stock Price Performance |  |
| YTD Change |  |
| YTD \% Change |  |
| Spider Retail Index YTD \% Change |  |

Share Price and Volume


| Fiscal Year Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 12/31/2011 | 12/31/2012 | 12/31/2013 | 12/31/2014 | 12/31/2015 |
| 17,088 | 17,339 | 15,930 | 15,055 | 10,731 |
| 470 | 398 | 466 | 565 | 472 |
| 159 | 186 | 189 | 200 | 217 |
| 311 | 212 | 277 | 365 | 255 |
| - | - | 340 | 475 | 343 |
| 324 | 84 | 235 | 244 | 176 |
| - | - | 3.27 | 5.11 | 4.05 |
| 2.8\% | 2.3\% | 2.9\% | 3.8\% | 4.4\% |
| 1.8\% | 1.2\% | 1.7\% | 2.4\% | 2.4\% |
| - | - | 2.1\% | 3.2\% | 3.2\% |
| 1.9\% | 0.5\% | 1.5\% | 1.6\% | 1.6\% |
| 3,716 | 3,796 | 3,800 | 3,981 | 4,124 |
| 625.7 | 556.7 | 550.4 | 653.9 | 510.2 |
| 15.6 | 12.9 | 13.0 | 15.8 | 12.5 |
| (9.4\%) | (0.3\%) | (3.1\%) | 0.7\% | (0.9\%) |
| 2,116 | 2,144 | 2,159 | 2,161 | 2,274 |
| 264 | 289 | 282 | 302 | 327 |
| 12.5\% | 13.5\% | 13.1\% | 14.0\% | 14.4\% |
| 3.0\% | (1.1\%) | (2.5\%) | (3.7\%) | 0.6\% |
| 1,128 | 1,165 | 1,203 | 1,263 | 1,335 |
| 100 | 105 | 163 | 135 | 205 |
| Balance | eet |  |  |  |

## Sales

Gross Profit
Operating Expense
Operating Income
EBITDA
Net Income
Normalized Diluted EPS
Margins:
Gross Profit (\%)
Operating Income (\%)
Operating Income (\%)
EBITDA Margin (\%)
Net Income (\%)
Fuel Operations:
Fuel Volume (Million Gallons)
Fuel Gross Profit
Fuel margin (CPG)
Avg Per Store Month Fuel Vol (\%Chg)

## Merchandise Sales

Merchandise Gross Profit
Merchandise Margin (\%)

| Merchandise Margin (\%) | $12.5 \%$ | 13.5 | $(1.1 \%)$ |
| :--- | :---: | ---: | ---: |
| APSM Merch Sales (\%Chg) | $3.0 \%$ | $(2.5 \%)$ |  |
| Other Information: |  |  |  |
| Number of Stores (Co-op) | 1,128 | 1,165 | 1,203 |
| Capital Expenditures | 100 | 105 | 163 |

Capital Expenditures
Assets:
Total Current Assets

Total Current Assets
LT Assets:
Net Fixed Assets
Other
Long Term Investments

Total LT Assets
Total Assets $\qquad$
LT Liabilities:
LT Liabilities:
LT Debt
Other LT
Total Liabilities


Shareholder's Ecuid in Capital


Preferred Equity \& Minorit
Retained Earnings
Comprehensive Income
Treasury Stock
Common Stock
Total Liabilities \& Equity
Credit Ratings
S\&P Outlook
\& Oulook
Funded Debt / EBITDA
Lease Adjusted Leverage*
Total Debt to Capital
Current Ratio
Profitability Metrics
12.4\%

Return on Capital (LTM)
25.5\%

Return on Common Equity (LTM)

## Return

*Calculated as follows: [(Net Rent Expense* 8) + LT debt] / EBITDAR

## TravelCenters of America LLC

Ticker:

## NasdaqGS:TA

TravelCenters of America LLC operates and franchises travel center and convenience store. The Company's convenience store business, operating under the Minit Mart brand, offers gasoline, packages food and snack items, non-prescription drug and beauty supplies, tobacco products and video products. The Company also provides roadside truck service program for truck and trailer repair services.
truck and trailer repair services.
(\$USD MM, Except per Share Data and Where Otherwise Noted)

| (SUSD MM, Except per Share Data and Where Otherwise Noted) |  |
| :--- | ---: |
| Valuation Analytics |  |
| Latest Fiscal Year: | $8 / 5 / 2015$ |
| LTM as of: | $1 / 20 / 2016$ |
| 52-Week High | $6 / 30 / 2016$ |
| 52-Week Low |  |
| Daily Volume (Thousand) |  |
| Current Price |  |
| 52-Week High \% Change |  |
| 52-Week Low \% Change |  |
| \% 52 Week Price Range High/Low |  |
| Shares Outstanding (MM) |  |
| Market Capitalization |  |
| Total Debt |  |
| Preferred Stock |  |
| Minority Interest |  |
| Cash and Equivalents |  |
| Enterprise Value |  |
| Relative Stock Price Performance |  |
| YTD Change |  |
| YTD \% Change |  |
| Spider Retail Index YTD \% Change |  |


|  | Income State |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Fiscal Year Ended |  |  |  |
|  | 12/31/2011 | 12/31/2012 | 12/31/2013 | 12/31/2014 |
| Sales | 7,889 | 7,996 | 7,945 | 7,779 |
| Gross Profit | 361 | 387 | 397 | 503 |
| Operating Expense | 327 | 346 | 366 | 390 |
| Operating Income | 34 | 42 | 31 | 114 |
| EBITDA | 81 | 93 | 80 | 179 |
| Net Income | 24 | 32 | 32 | 61 |
| Normalized Diluted EPS | 1.00 | 1.15 | 0.54 | 1.64 |
| Margins: |  |  |  |  |
| Gross Profit (\%) | 4.6\% | 4.8\% | 5.0\% | 6.5\% |
| Operating Income (\%) | 0.4\% | 0.5\% | 0.4\% | 1.5\% |
| EBITDA Margin (\%) | 1.0\% | 1.2\% | 1.0\% | 2.3\% |
| Net Income (\%) | 0.3\% | 0.4\% | 0.4\% | 0.8\% |
| Fuel Operations: |  |  |  |  |
| Fuel Volume (MM) | 2,087 | 2,040 | 2,035 | 2,025 |
| Fuel Gross Profit | 301 | 326 | 342 | 429 |
| Fuel margin (CPG) | 15.0 | 16.7 | 17.2 | 19.8 |
| Same Store Fuel Vol. (\%Chg) | 0.0\% | (4.2\%) | (3.1\%) | (4.3\%) |
| Merchandise: |  |  |  |  |
| Merchandise Sales | 1,271 | 1,345 | 1,451 | 1,617 |
| Merchandise Gross Profit | 723 | 745 | 798 | 878 |
| Merchandise Margin (\%) | 56.9\% | 55.4\% | 55.0\% | 54.3\% |
| Same Store Merch Sale (\%Chg) | 8.4\% | 3.2\% | 2.7\% | 4.1\% |
| Other Information: |  |  |  |  |
| Number of Stores (Co-op) | 196 | 210 | 251 | 254 |
| Capital Expenditures | 125 | 189 | 164 | 170 |
|  | Balance S | neet |  |  |
| Assets: |  |  |  |  |
| Total Current Assets |  |  |  | 466 |
| LT Assets: |  |  |  |  |
| Net Fixed Assets |  |  |  | 1,030 |
| Other |  |  |  | 115 |
| Long Term Investments |  |  |  | 28 |
| Total LT Assets |  |  |  | 1,172 |
| Total Assets |  |  |  | 1,638 |
| Liabilities: |  |  |  |  |
| ST Liabilities |  |  |  | 331 |
| LT Liabilities: |  |  |  |  |
| LT Debt |  |  |  | 317 |
| Other LT |  |  |  | 450 |
| Total Liabilities |  |  |  | 1,097 |
| Shareholder's Equity: |  |  |  |  |
| Paid in Capital |  |  |  | - |
| Preferred Equity \& Minority |  |  |  | - |
| Retained Earnings |  |  |  | (143) |
| Comprehensive Income |  |  |  | 0 |
| Treasury Stock |  |  |  | - |
| Common Stock |  |  |  | 683 |
| Total Liabilities \& Equity |  |  |  | 1,638 |
| Credit Ratings |  |  |  |  |
| S\&P Credit Rating NR |  |  |  |  |
| S\&P Outlook |  |  |  |  |
| Credit Metrics |  |  |  |  |
| Funded Debt / EBITDA |  |  |  | 2.8 |
| Lease Adjusted Leverage* |  |  |  | 6.3 |
| Total Debt to Capital |  |  |  | 38\% |
| Current Ratio |  |  |  | 1.4 |
| Profitability Metrics |  |  |  |  |
| Return on Capital (LTM) |  |  |  | 2.7\% |
| Return on Common Equity (LTM) |  |  |  | 0.4\% |
| Notes |  |  |  |  |

Total Current Assets

Long Term Investments
Total Assets
Liabilities:
LT Debt
Other LT
Shareholder's Equity:
Paid in Capital
Preferred Equity \& Minority
Comprehensive Income
Common Stock
Total Liabilities \& Equity

Share Price and Volume

(51.9\%)
27.3\% Dividend Yield $\quad 0.00 \%$
164.4\% Beta 5 Y
38.8 Float \% $0.9 \%$
$0.4 \%$
317 Short Int. (Short Interest to Total Shares Outstanding) $\begin{array}{r}0.4 \% \\ \hline\end{array}$
1 Yr Return on Equity
$13.2 \%)$
57.62
Relative Strength Index
S\&P STARS Ranking ( $1-5$ )
S\&P Quality Ranking
Valuation
(1.24)
(13.2\%)
(3.0\%)


|  | Price to Earnings (P/E) |  |  | 11.3 | 153.7 | 25.4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| nillions) |  |  |  |  |  |  |
|  | Prev LTM | Cur LTM | FY+1 | FY+2 | $\mathrm{FQ}+1$ | $\mathrm{FQ}+2$ |
| 5 | 12/31/2014 | 3/31/2016 | 12/31/2016 | 12/31/2017 | 6/30/2016 | 9/30/2016 |
| 1 | 7,779 | 5,607 | 5,641 | 6,446 | 1,446 | 1,547 |
| 4 | 503 | 477 | NA | NA | NA | NA |
|  | 390 | 440 | NA | NA | NA | NA |
|  | 114 | 37 | NA | NA | NA | NA |
|  | 150 | 111 | 130 | 161 | 41 | 48 |
| - | 61 | 2 | 15 | 31 | 8 | 13 |
|  | 0.78 | 0.27 | 0.32 | 0.79 | 0.21 | 0.35 |





Comparison Graphics: Convenience Retailing


Index, 100 = June 26, 2014





| Private Transaction Valuation Metrics |  |  |
| :---: | :---: | :---: |
| Fee Owed Real Estate |  |  |
|  | Low | High |
| Corporate EBITDA Multiple | 5.0 | 10.0 |
| Store Level EbITDA Multiple | 4.0 | 8.0 |
| The above capital market multiples were derived by Trefethen Advisors, LLC based on an analysis of private transactions involving the sale of petroleum retailing/convenience store companies and/or specific assets, from interviews with active buyers and sellers and from analysis of publicly available information relating to the industry. All transactions were analyzed using a consistent methodology. The multiples above reflect a composite of transactions, interviews and other publicly available information and do not reflect the multiple for any individual transaction. The above multiples do not reflect transactions involving individual assets which may be significantly higher (or lower) for certain types of assets. For leasehold, the above multiples would generally be lower. |  |  |
| It is important that the methodology utilized to derive the multiples be understood. The multiples reflect the gross purchase price (cash plus any liabilities assumed before transaction costs) divided by various measures of EBITDA (earnings before interest, taxes, depreciation, and amortization) for the most recent; 12-month period prior to the transaction adjusted for non-recurring and extraordinary items. Corporate EBITDA reflects EBITDA after all corporate G\&A expenses. Store level EBITDA reflects EBITDA before G\&A expenses and approximates store level EBITDA. G\&A generally includes all corporate expenses not directly incurred at the store level such as area managers, corporate staff, home office expenses, advertising/marketing, etc. |  |  |


| Announced Private Transactions |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Date | Buyer | Seller | Purchase <br> Price(MM) | Units | Location | Comments |
| Jun-16 | Institutional Real-Estate Investor | Global Partners LP | \$63.50 | 30 | NE | Sale-leaseback Deal |
| Jun-16 | Delano Oil Co. | Midwest Petroleum Corp. |  | 5 | MO |  |
| Jun-16 | TravelCenters of America LLC | Seveoil Est OU |  | 23 | Estibua |  |
| Jun-16 | Sunoco LP | Valentine Stores, Inc. |  | 18 | NY | Nice N Easy Grocery |
| Jun-16 | Sunoco LP | Kolkhorst Petroleum Inc. |  | 14 | TX | Rattlers C-Stores |
| Jun-16 | TravelCenters of America LLC | Illico, Inc. |  | 5 | IL | Apollo Marts |
| May-16 | Dunne Manning, Inc. | District Petroleum, Inc. |  | 22 | OH | Hy-Miler C-Stores |
| May-16 | Mirabito Holdings, Inc. | Global Partners LP |  | 31 | NY, PA |  |
| May-16 | GPM Investment LLC | Gas-Mart USA Inc. | 6.98 | 21 | IL, IO, NE |  |
| May-16 | Alimentation Couche-Tard, Inc. | A/S Dansk Shell |  | 286 | Denmark | Closed |
| Apr-16 | Hurd Real Estate Services, Inc. | Hy -Vee, Inc. | 82.35 | 12 |  |  |
| Apr-16 | One Rock Capital Partners | Chevron Corp. |  | 58 | Hawaii |  |
| Apr-16 | Cary Oil Co. | Mount Airy Oil Co. |  | 6 | NC |  |

## Earnings Announcements

Alimentation Couche-Tard, Inc. (ATD) reported on July 11, 2016 the results for the fourth quarter and the fiscal 2016. Annual same-store merchandise revenue grew in all markets: $4.6 \%$ in the U.S., $2.8 \%$ in Europe and $2.9 \%$ in Canada. They successfully acquired Topaz which comprises 444 service stations on Febrary 1st, 2016. Highlights include:

Income: Net earnings totaled \$206.2 million up 62.5\% in fourth quarter and \$1,193.7 million for fiscal 2016, up 28.4\% over fiscal 2015. Excluding adjustments and acquisition costs, earnings rose from a combination of acquisitions, higher fuel margins in the U.S. as well as continued organic growth.

EBITDA: EBITDA increased by $45.0 \%$ compared with the same quarter last year and $24.4 \%$ compared with last year, reaching $\$ 462.7$ million for fourth quarter and $\$ 2.3$ billion for fiscal 2016.

Merchandise \& Service: During fiscal 2016, merchandise and service gross margin increased by $0.4 \%$ in the U.S, by $1.3 \%$ in Europe and a slight decrease of $0.1 \%$ in Canada. Further cost savings are expected due to economies of scale from recent acquisitions and improved supply conditions.

Fuel: For fiscal 2016, U.S and Europe same-store road transportation fuel volumes grew $6.6 \%$ and $2.6 \%$, respectively. In Canada same-store road transportation fuel volumes increased slightly $0.9 \%$. Fuel gross margin were $\$ 0.202$ per gallon in the U.S., $\$ 0.0882$ per liter in Europe and of C $\$ 0.0641$ per liter in Canada. In local currencies, the margin in Europe was similar to the margin of fiscal 2015.

Casey's General Stores, Inc. (CASY) reported on June 6, 2016 the results for the fourth quarter and fiscal year end of fiscal 2016. Highlights include:

Income: Net income rose to $\$ 47.0$ million, up from $\$ 41.3$ million the prior year. For the year, net income grew to $\$ 226.0$ million, up from $\$ 180.6$ million the prior year.

Merchandise \& Service: For the fourth quarter, grocery same-store sales were up $7.4 \%$ with an average margin of $32.1 \%$. For the year, grocery same-store sales were up $7.1 \%$ with an average margin of $32.1 \%$. Cigarette sales continued to lead the category as customers traded up to premium brands in response to lower retail fuel prices.

Prepared Foods \& Fountain: For the year, same-store sales were up $8.4 \%$ with an average margin of $62.5 \%$. For the fourth quarter, same-store sales were up $8.2 \%$ with an average margin of $61.9 \%$. Casey's implemented on-line ordering in all stores and continue to roll out major remodels, 24 -hour conversions, and pizza delivery.

Fuel: For the year, same-store gallons sold were up $3 \%$ with an average margin of 19.6 cents per gallon. For the quarter, same-store gallons rose $4.6 \%$ with an average margin of 17.8 cents per gallon. For fiscal 2016, total gallons sold were up $7.4 \%$ to 2.0 billion, while gross profit rose $8.7 \%$ to $\$ 381.7$ million.

CST Brands, Inc. (CST) reported on May 6, 2016 the first quarter 2016 results. Highlights include:
Income: First quarter net income was $\$ 19$ million, up from $\$ 14$ million the prior year. This was driven by an increase in the U.S. motor fuel and merchandise and services gross profit during the quarter.

EBITDA: EBITDA was $\$ 79$ million for the quarter compared to $\$ 66$ million for the prior year. The increase in EBITDA was due primarily to an increase in U.S. motor fuel and merchandise and service gross profits along with an increase in Other income of $\$ 9$ million primarily related to a foreign currency gain on a U.S. dollar denominated intercompany loan.

Merchandise \& Service: U.S. Merchandise and Services Gross Profit growth of $25 \%$ year-over-year was driven by 20\% sales growth and a 160 basis point improvement in gross margin. Same Store Merchandise and Services grew in both the U.S., up 2.2\%, and Canada, up 5.6\% (excluding foreign currency impact).

Fuel: Gross Profit on U.S. fuel sales improved to $\$ 75$ million from $\$ 63$ million in the same quarter of 2015, driven by an overall favorable margin environment and fuel pricing optimization initiatives.

Acquisition and organic growth added 173 stores during the quarter and they also announced the commencement of an exploration of strategic alternatives to further enhance stockholder value.

## Earnings Announcements (Cont')

Murphy USA, Inc. (MUSA) reported on May 9, 2016 the first quarter 2016 results. Store construction in progress includes 23 new sites and ten raze and rebuilds, most of which will be placed into service late in the second quarter. Highlights include:

Income: Net income was $\$ 85.9$ million in Q1 2016, which included $\$ 56.0$ million of after-tax gain on disposition of the CAM pipeline system, which closed on March 31. This was up from $\$ 22.9$ million for the first quarter in the prior year.

EBITDA: Adjusted EBITDA rose to $\$ 83.1$ million in the first quarter, up from $\$ 63.5$ million the prior year, due to higher retail fuel margins, higher network fuel volumes, record merchandise margins, and higher RINs sales, partially offset by lower PS\&W contributions.

Merchandise \& Service: Total merchandise sales increased $7.2 \%$ in Q1, driven both by new store additions and $1.8 \%$ increase in APSM sales. Total margin contribution increased $16.8 \%$ for the quarter, due primarily to the benefits recognized from the Core-Mark supply contract, in addition to per store improvements and better promotional effectiveness. Total unit margins were up by 130 basis points from $14.0 \%$ in the prior period, setting a new quarterly record of $15.3 \%$. Tobacco sales were down $0.6 \%$ on an APSM basis while non-tobacco sales were up $9.9 \%$ versus the prior period.

Fuel: Total network retail gallons sold in the quarter increased by $4.6 \%$, while same store gallons increased by $0.2 \%$. Per store volumes declined $0.6 \%$ on an APSM basis, reflecting the impact of the high number of new stores opened in Q4 2015 that are ramping up. Product supply and wholesale margin dollars declined in the quarter as elevated RINs and strong crack spreads pressured product prices at the rack. In the current period, 54.0 million RINs were sold at an average price of $\$ 0.72$ per RIN, or $\$ 38.8$ million, in the current period. For the prior year quarter, RINs added

TravelCenters of America LLC (TA) reported on May 9, 2016 the results for the first quarter 2016. Highlights include:
Income: Net loss for the first quarter was ( $\$ 9.9$ million), compared to net income of $\$ 15.7$ million for the 2015 first quarter. The change in net income is primarily due to the decrease in fuel gross margin.

EBITDAR: EBITDAR for the 2016 first quarter was $\$ 75.3$ million, a decrease of $\$ 30.4$ million, or $28.8 \%$, compared to the 2015 first quarter EBITDAR of $\$ 105.7$ million primarily due to the decrease in fuel gross margin.

Merchandise \& Service: Nonfuel revenue was up $12.2 \%$ to $\$ 450.6$ million, up from $\$ 401.5$ million, with gross margin on nonfuel sales declining 140 basis points from $55.6 \%$ to $54.2 \%$. $\$ 42.7$ million of the revenue increase was due to sites acquired since the beginning of 2015 and $\$ 6.4$ million was due to an increase in same site revenue.

Fuel: Fuel sales volume increased 40.4 million gallons, or $8.1 \%$, in the 2016 first quarter to 541.004 million gallons compared to the 2015 first quarter of 500.609 million gallons: a 48.6 million gallon increase from sites acquired since the beginning of 2015 , offset by an 8.2 million gallon decrease in same site volume. Fuel revenue declined by $\$ 293.6$ million, or $29.3 \%$, due to significantly lower market prices for fuel compared to the 2015 first quarter.

## Featured Article: Why Consider an ESOP Transaction

Trefethen Advisors has well-rounded investment bankers who are experienced in M\&A and capital placement transactions, but also who specialize in buyout transactions using Employee Stock Ownership Plans (ESOPs). ESOPs are an often overlooked and misunderstood exit option. However business owners looking to sell their businesses would be wise to consider the significant tax benefits associated with ESOP buyout transactions, which is a flexible succession planning tool that has several tax advantages including (i) a tax deferred, potentially tax-free sale for the selling shareholders, and (ii) a significant tax-shield or potentially a full tax exemption for the company post-transaction. We have had great success in completing transactions using ESOPs so that the business owners can sell their company stock for cash in a manner that the company and its employees ultimately also benefit from the transaction.

ESOPs offer many benefits to business owners, companies, and employees. ESOPs provide a tax-efficient structure for shareholders to sell some or all of their stock to a trust set up for the benefit of the company's employees (aka the ESOP). In certain ESOP transactions, shareholders can defer the capital gains taxes on the sale of their stock and post-transaction the company can deduct the cost of purchasing the stock or exempt all or part of its income from federal or state taxation indefinitely. As a result, the federal and state government essentially finance the cost of the stock purchase by the ESOP.

The ultimate tax efficiency is achieved when a company is owned $100 \%$ by its ESOP and elects to be treated as an S-Corporation for tax purposes. Under these circumstances, the corporation's income escapes taxation at the shareholder level, as well as at the corporate level, because the ESOP is a tax-exempt shareholder. This tax-free arrangement enables a company to utilize the cash (that would have otherwise been used to pay income tax) to grow and possibly, acquire other companies.

Our ESOP team can help business owners in properly evaluating, structuring and completing an ESOP buyout transaction to maximize the benefits to the business owners and their loyal management and employees. We also have a wealth of experience in working with lenders to finance ESOP buyout transactions. We are able to offer creative solutions to lenders to create more cash at closing for the selling shareholders.

An ESOP may be a good fit for your company and its culture. We would appreciate the opportunity to discuss with you how an ESOP buyout may achieve your succession planning goals and objectives and may help your business.

## About Trefethen Advisors, LLC

Trefethen Advisors, LLC is an independent financial and strategic advisory firm, serving leading middle-market public and private corporations, family offices, institutional investors, operating executives and individual business owners. Our hands-on senior partners have negotiated, structured, and completed more than $\$ 8$ billion in transactions. Trefethen's sector-focused model enables us to provide our clients with a complete perspective of the micro and macro economic trends affecting their industry and business, and influencing their complex strategic decisions.

Trefethen's collaborative approach consists of developing and executing value-maximizing strategies that are aligned with our clients' objectives. We offer a full range of financial and strategic advisory services (e.g., M\&A; Corporate Finance; Financial Restructuring, ESOP Buyouts), and skilled transaction execution capabilities. Our principals have significant experience in senior housing and have extensive relationships with industry and capital markets participants. Our focus on value-added research provides our clients with insight on industry specific and macro issues affecting their business.

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## Other M\&A News

Delano Oil announced June 27, 2016 that it was selling its five Delano gas stations and Station Break convenience stores to Midwest Petroleum.

Sunoco announced June 23, 2016 that it completed the acquisition of 18 Valentine Stores in upstate New York including convenience stores and QSR operations as well as the acquisition of Rattlers convenience-stores and wholesale fuel business from Kolkhorst Petroleum Inc. Trefethen Advisors advised on the Valentine Stores

Alimentation Couche-Tard Inc. announced June 20, 2016 that it signed an agreement to purchase the majority of the assets operated under the Premium 7 brand from Sevenoil Est OÜ in Estonia.

Alimentation Couche-Tard Inc. announced June 10, 2016 the acquisition of the Apollo Mart locations in central Illinois and will rebrand those its Mini Mart c-store brand.

Global Partners LP announced May 31, 2016 an agreement to acquire from an institutional real-estate investor through a sale and leaseback 33 gas stations and convenience stores in New England.

Dunne Manning announced May 31, 2016 completion of the purchase of District Petroleum Inc., which owns and operates 22 Hy -Miler convenience stores in Ohio.

Mirabito Holdings Inc. announced May 26, 2016 the purchase of 31 Global Partners gas station and convenience stores in New York and Pennsylvania.
Sunshine Fuel announced May 4, 2016 that they are selling a leasehold interests in 21 convenience stores with gasoline in Kansas, Missouri and Oklahoma, along with sublease/fuel supply interests, as well as two fuel supply
Alimentation Couche-Tard Inc. announced May 3, 2016 that they completed the previously announced acquisition of A/S Dansk Shell's downstream retail business in Denmark.

Hurd Real Estate Services Inc. announced April 28, 2016 that it acquired seven Hy-Vee grocery stores and five convenience stores located in three states for $\$ 82.35$ million through a sale-leaseback transaction.

Global Partners announced April 27, 2016 that it is selling 86 convenience stores with gasoline in the Northeast and mid-Atlantic.

One Rock Capital Partners announced April 20, 2016 purchased Chevron's 58 retail convenience store locations, four product distribution terminals, pipeline distribution systems and other related downstream assets in Hawaii.

Global Partners announced April 15, 2016 that it expanded its gas station and convenience-store network to western Massachusetts with the addition of 22 retail sites through long-term leases with O'Connell Oil Associates Inc.

Cary Oil announced April 14, 2016 purchase of six North Carolina c-stores from Mount Airy Oil Co.
MFA Oil Co. announced April 12, 2016 the acquisition of Brownfield Oil Co., a refined fuels and lubricants supplier based in Missouri and includes a Sinclair gas station in and a Sinclair cardlock fueling facility.
Croton Holding Co. announced April 11, 2016 the purchase of Par Mar Oil Co.'s 52 Par Mar convenience stores in Pennsylvania, Ohio, West Virginia and Kentucky.
Wallis Oil. Co. purchased four Schnucks Express convenience stores in Illinois and Missouri, which was announced April 8, 2016.

Nouria Energy Corp. announced April 5, 2016 the acquisition of the assets of J\&S Oil, including eight Xpress Stop convenience stores with fuel, two Express Lube auto-service locations and three Ultra Clean car washes.

TravelCenters of America announced April 1, 2016 the completed acquisition of 17 QMart convenience stores in Wisconsin from Quality State Oil Co. Inc.


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