## Trefethen Intelligence

## TrefethenAdvisors

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## About Trefethen Advisors, LLC

Trefethen Advisors is a privately held investment bank. Trefethen is unique in its ability to maximize value for its clients by providing strategy-led, consultative investment banking services in situations requiring specialized industry, analytical, and/or structuring expertise. We offer skilled transaction execution capabilities and a full range of financial and strategic advisory services:

- Mergers \& Acquisitions (Buy-Side \& Sell-Side)
- Corporate Finance
- Financial Restructuring and Distressed M\&A
- ESOP Buyouts

Corporate Finance Products Include:

- Family Offices
- Venture Capital
- Debt/Sub-Debt
- Private Equity
- Financial Companies
- Sale-Leaseback Financing

For more company information, please visit our website at www.trefethenib.com
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## Convenience Store Market

 Quarterly NewsletterTrefethen Advisors, LLC is pleased to bring you this quarterly edition of its market update. This periodical is designed to provide current information on the public equity markets, convenience retailing markets, M\&A activity as well as market and sector commentary. If you would like to add any colleagues to this newsletter, please contact us at mokeefe@trefethenib.com

## Market Summary

Volatility returned to the equity markets in September, sparked by the Bank of Japan (BOJ), European Central Bank (ECB) and Federal Reserve (Fed) meetings, namely BOJ's decision on keeping policy at its current state, rather than easing further. Overall, S\&P 500 and NASDAQ rose $-0.12 \%$ and $1.89 \%$, respectively. After the two-day meeting, Fed decided not to increase interest rate as expected by many economists and investors. Globally, OPEC's oil production reached a new high in September 2016, producing 33.75 million barrels a day. However, this seems to be the end of it, at least for the near future. OPEC, at the unofficial summit in Algiers, announced a surprising preliminary agreement to limit oil production by 1-2\%. The announcement caused oil prices to surge, with WTI Crude Oil ending the month up 8.0\%. Equity performance of the Trefethen C-Store Index increased $7.88 \%$ for the quarter and $12.94 \%$ for the year.

## C-Store Market Summary

In the industry's biggest M\&A news, Alimentation Couche-Tard announced the pending $\$ 4.4$ billion acquisition of CST Brands on August 22, 2016 with an expected closed in early 2017. CST employs over 14,000 people at over 2,000 locations with a strong presence in the Southeast.
For the most recent quarter, Alimentation Couche-Tard, Casey's and CST Brands all reported fuel gross margins in excess of $\$ 0.20$ per gallon, an increase from the $\$ 0.15$ to $\$ 0.17$ range experienced five years ago. Merchandise gross margins were largely flat over that same period. Alimentation Couche-Tard and CST Brands both continue to experience strong same-store sales growth over the past few years. All three stock prices remain near their highs with CST driven up by the stock premium offered by CoucheTard and the others driven by increased profitability from fuel sales and steady growth.


Money Markets


## Commodity Markets



## Equity Markets

| (\$MM, Except per Share Data) |  |  | \$ in Local Currency |  |  | Selected Financial Data (US \$ |  |  |  |  | Price/Earnings |  |  | TEV/EBITDA |  |  | Leverage |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Security | Ticker | Most Recent Qtr. End | $\begin{gathered} \quad \text { Last } \\ \text { 09/30/16 } \end{gathered}$ | $\begin{aligned} & 52 \mathrm{~W} \\ & \text { High } \end{aligned}$ | $\begin{aligned} & 52 \mathrm{~W} \\ & \text { Low } \end{aligned}$ | $\begin{aligned} & \text { Market } \\ & \text { Cap } \\ & \text { (MM) } \end{aligned}$ | Net Debt | TEV | TTM EPS | $\begin{gathered} \text { LTM } \\ \text { EBITDA } \end{gathered}$ | LTM | $\begin{aligned} & \text { NTM } \\ & \text { (Est) } \end{aligned}$ | $\begin{aligned} & +2 Y \\ & \text { (Est) } \end{aligned}$ |  |  | $\begin{aligned} & +2 \mathrm{Y} \\ & \text { (Est) } \end{aligned}$ | Total Debt | Total <br> Debt / <br> LTM <br> EBITDA | Lease <br> Adj. Leverage <br> (Est) |
| Indices |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOW JONES INDUS. AVG | $\wedge$ ^JI |  | 18,308 | 18,636 | 15,660 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| S\&P 500 INDEX | ^SPX |  | 2,168 | 2,190 | 1,829 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SPDR S\&P RETAIL ETF | ARCA:XRT |  | 43.55 | 47.06 | 37.80 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TREFETHEN C-STORE INDEX |  |  | 58.42 | 63.79 | 46.04 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Convenience |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ALIMENTATION COUCHE-TARD - B | B TSX:ATD.B | 07/16 | 48.44 | 52.29 | 39.02 | 27,558 | 2,496 | 30,054 | 2.19 | 2,357 | 22.8 | 19.3 | 17.8 | 12.8 | 11.1 | 10.4 | 3,117 | 1.3 | 2.2 |
| CASEY'S GENERAL STORES INC Natal | NasdaqGS:CASY | 07/16 | 120.15 | 136.22 | 98.80 | 4,707 | 698 | 5,406 | 5.49 | 570 | 20.5 | 20.3 | 20.3 | 9.5 | 9.0 | 8.4 | 888 | 1.6 | 1.6 |
| CST BRANDS, INC.* | NYSE:CST | 06/16 | 48.09 | 48.31 | 29.73 | 3,640 | 1,587 | 5,808 | 1.92 | 474 | 23.3 | 27.7 | 27.7 | 12.3 | 14.5 | 13.6 | 1,783 | 3.8 | 3.7 |
| MURPHY USA, INC. | NYSE:MUSA | 09/16 | 71.36 | 80.44 | 51.68 | 2,795 | 473 | 3,267 | 4.02 | 403 | 13.4 | 14.7 | 14.7 | 8.1 | 7.5 | 7.4 | 679 | 1.7 | 1.9 |
| travelcenters of america | NasdaqGS:TA | 06/16 | 7.16 | 12.67 | 6.41 | 278 | 206 | 485 | 0.32 | 105 | 154.1 | 12.5 | 12.5 | 4.6 | 3.4 | 3.1 | 339 | 3.2 | 6.5 |
| Refining/Wholesale/Retail |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ALON USA ENERGY INC | NYSE:AL | 09/16 | 8.06 | 19.84 | 5.86 | 572 | 357 | 984 | (1.67) | 110 | NM | NM | NM | 9.0 | 6.8 | 5.9 | 622 | 5.7 | 6.2 |
| CROSSAMERICA PARTNERS LP | NYSE:CAPL | 06/16 | 25.39 | 27.69 | 17.39 | 848 | 481 | 1,329 | 0.52 | 105 | 49.2 | 59.4 | 59.4 | 12.7 | 11.9 | 11.2 | 485 | 4.6 | 4.6 |
| DELEK US HOLDINGS INC | NYSE:DK | 09/16 | 17.29 | 29.90 | 11.41 | 1,069 | 512 | 1,834 | (3.69) | 154 | NM | NM | NM | 11.9 | 8.5 | 7.2 | 828 | 5.4 | 5.2 |
| global partners lp | NYSE:GLP | 09/16 | 16.14 | 35.00 | 12.28 | 541 | 1,295 | 1,969 | (4.04) | 187 | NM | NM | NM | 10.5 | 10.2 | 10.3 | 1,310 | 7.0 | 7.1 |
| HOLLYFRONTIER CORP | NYSE:HFC | 09/16 | 24.50 | 52.30 | 22.07 | 4,307 | 1,187 | 6,014 | (2.02) | 783 | NM | 14.4 | 14.4 | 7.7 | 6.1 | 5.5 | 1,666 | 2.1 | 2.8 |
| MARATHON OIL CORP | NYSE:MRO | 09/16 | 15.81 | 20.44 | 6.52 | 13,395 | 5,325 | 18,092 | (2.01) | 1,947 | NM | NM | NM | 9.3 | 8.7 | 7.5 | 7,278 | 3.7 | 4.0 |
| MURPHY OIL CORP | NYSE:MUR | 09/16 | 30.40 | 37.48 | 14.30 | 5,235 | 2,123 | 7,292 | (4.62) | 725 | NM | NM | NM | 10.1 | 7.4 | 5.5 | 2,994 | 4.1 | 4.7 |
| PHILLIPS 66 | NYSE:PSX | 09/16 | 80.55 | 94.12 | 71.74 | 42,128 | 6,521 | 49,982 | 3.82 | 4,940 | 13.9 | 17.9 | 17.9 | 10.1 | 9.4 | 8.2 | 8,858 | 1.8 | 2.1 |
| SUNOCO LP | NYSE:SUN | 06/16 | 29.01 | 40.06 | 22.86 | 3,242 | 4,112 | 7,354 | 1.19 | 584 | 24.4 | 16.2 | 16.2 | 12.6 | 9.7 | 9.1 | 4,195 | 7.2 | 7.3 |
| TESORO CORP | NYSE:TSO | 09/16 | 79.56 | 119.67 | 67.80 | 9,451 | 3,295 | 15,509 | 5.81 | 2,416 | 7.5 | 13.9 | 13.9 | 6.4 | 6.6 | 6.0 | 4,682 | 1.9 | 3.1 |
| VALERO ENERGY CORP | NYSE:VLO | 09/16 | 53.00 | 73.88 | 46.88 | 24,451 | 2,585 | 27,864 | 4.72 | 5,381 | 8.5 | 12.2 | 12.2 | 5.2 | 5.4 | 4.7 | 7,510 | 1.4 | 1.1 |
| WESTERN REFINING INC | NYSE:WNR | 09/16 | 26.46 | 47.55 | 18.14 | 2,869 | 1,845 | 5,159 | 1.53 | 677 | 9.4 | 16.2 | 16.2 | 7.6 | 8.0 | 7.1 | 2,112 | 3.1 | 3.5 |
| Major Oil |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| BP PLC | LSE:BP. | 09/16 | 5.86 | 6.05 | 3.25 | 110,760 | 33,431 | 143,557 | (0.20) | 19,518 | NM | 19.9 | 19.9 | 7.4 | 6.1 | 5.2 | 58,997 | 3.0 | 4.0 |
| CHEVRON CORP | NYSE:CVX | 09/16 | 102.92 | 107.58 | 75.33 | 194,161 | 37,913 | 231,324 | (0.80) | 22,284 | NM | 31.8 | 31.8 | 10.4 | 7.1 | 6.5 | 45,585 | 2.0 | 2.0 |
| CONOCOPHILLIPS | NYSE:COP | 09/16 | 43.47 | 57.24 | 31.05 | 53,838 | 24,365 | 78,650 | (5.65) | 3,671 | NM | NM | NM | 21.4 | 9.5 | 7.7 | 28,689 | 7.8 | 7.5 |
| EXXON MOBIL CORP | NYSE:XOM | 09/16 | 87.28 | 95.55 | 71.55 | 361,920 | 41,062 | 408,317 | 2.14 | 31,909 | 34.7 | 23.7 | 23.7 | 12.8 | 8.0 | 7.9 | 46,155 | 1.4 | 1.6 |
| ROYAL DUTCH SHELL PLC-A SHS | ENXTAM:RDSA | 09/16 | 24.92 | 28.67 | 18.57 | 205,444 | 77,845 | 283,321 | 0.53 | 30,712 | NM | 18.3 | 18.3 | 9.2 | 7.0 | 6.0 | 97,829 | 3.2 | 3.5 |
| TOTALSA | ENXTPA:FP | 09/16 | 47.40 | 53.28 | 39.58 | 113,406 | 31,409 | 147,505 | 1.62 | 19,973 | 37.0 | 12.9 | 12.9 | 7.4 | 6.1 | 5.4 | 57,965 | 2.9 | 2.6 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Drug |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CVS CAREMARK CORP | NYSE:CVS | 06/16 | 88.99 | 106.67 | 86.50 | 94,882 | 27,429 | 122,317 | 4.34 | 12,928 | 20.5 | 14.2 | 14.2 | 9.5 | 9.0 | 8.6 | 28,636 | 2.2 | 2.9 |
| WALGREEN Co | NasdaqGS:WBA | 08/16 | 80.62 | 95.74 | 71.50 | 87,256 | 9,189 | 97,888 | 3.82 | 8,581 | 27.9 | 16.5 | 16.5 | 11.4 | 10.5 | 9.9 | 19,028 | 2.2 | 3.8 |
| Restaurant |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DARDEN RESTAURANTS INC | NYSE:DRI | 08/16 | 61.32 | 68.97 | 53.38 | 7,740 | 326 | 7,905 | 3.03 | 927 | 22.1 | 15.8 | 15.8 | 8.5 | 8.0 | 7.8 | 440 | 0.5 | 2.2 |
| MCDONALD'S CORP | NYSE:MCD | 09/16 | 115.36 | 131.96 | 97.13 | 98,444 | 23,740 | 121,326 | 5.32 | 9,315 | 22.0 | 19.9 | 19.9 | 13.0 | 12.8 | 12.5 | 26,007 | 2.8 | 3.7 |
| STARBUCKS CORP | NasdaqGS:SBUX | 06/16 | 54.14 | 64.00 | 52.63 | 79,402 | 1,286 | 80,690 | 1.78 | 5,173 | 30.4 | 25.6 | 25.6 | 15.6 | 14.2 | 13.6 | 3,602 | 0.7 | 1.9 |
| YUM! BRANDS INC | NYSE:YUM | 09/16 | 90.81 | 91.99 | 64.58 | 35,406 | 6,289 | 40,032 | 3.89 | 2,941 | 27.4 | 23.5 | 23.5 | 13.6 | 12.7 | 12.4 | 9,174 | 3.1 | 4.4 |
| Grocery |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| KROGER CO | NYSE:KR | 08/16 | 29.68 | 42.75 | 29.49 | 28,023 | 12,101 | 40,149 | 2.11 | 5,887 | 14.1 | 13.8 | 13.8 | 6.8 | 6.7 | 6.4 | 12,420 | 2.1 | 2.2 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Home Improvement |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| HOME DEPOTINC | NYSE:HD | 07/16 | 128.68 | 139.00 | 109.62 | 158,994 | 16,925 | 175,919 | 5.91 | 14,619 | 21.8 | 19.1 | 19.1 | 12.0 | 11.0 | 10.7 | 20,943 | 1.4 | 1.8 |
| LOWE'S COS INC | NYSE:LOW | 07/16 | 72.21 | 83.65 | 62.62 | 63,159 | 13,655 | 76,923 | 3.09 | 7,406 | 23.4 | 16.3 | 16.3 | 10.4 | 9.2 | 8.8 | 15,811 | 2.1 | 2.3 |
| Discount |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| DOLLAR GENERAL CORP | NYSE:DG | 07/16 | 69.99 | 96.88 | 59.75 | 19,719 | 2,873 | 22,592 | 4.28 | 2,397 | 16.4 | 14.9 | 14.9 | 9.4 | 8.5 | 8.6 | 3,058 | 1.3 | 2.9 |
| WAL-MART STORES INC | NYSE:WMT | 07/16 | 72.12 | 75.19 | 56.30 | 223,086 | 40,432 | 266,137 | 4.64 | 33,782 | 15.5 | 16.5 | 16.5 | 7.9 | 8.1 | 8.1 | 48,108 | 1.4 | 1.6 |

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## Alimentation Couche Tard, Inc.

Ticker:
icker: TSX:ATD.B
Alimentation Couche-Tard, Inc. operates a network of 24 -hour convenience stores in the United States and Canada. In Europe, Couche-Tard is also a leader in convenience store and road transportation fuel retail in the Scandinavian and Baltic countries with a significant presence in Poland. The Company offers a variety of food and other products, fast-food services, lottery and gasoline sales, and automated banking machines.
(SUSD MM, Except per Share Data and Where Otherwise Noted)

| (SUSD MM, Except per Share Data and Where Otherwise Noted) |  |
| :--- | ---: |
| Valuation Analytics (USD) |  |
| Latest Fiscal Year: | $9 / 6 / 2016$ |
| LTM as of: | 6/27/2016 |
| 52-Week High | $9 / 30 / 2016$ |
| 52-Week Low |  |
| Daily Volume (30 Day Average, Thousand) |  |
| Current Price (USD) |  |
| 52-Week High (\% Chg) |  |
| 52-Week Low (\% Chg) |  |
| \% 52 Week Price Range High/Low |  |
| Shares Outstanding (MM) |  |
| Market Capitalization (USD) |  |
| Total Debt |  |
| Preferred Stock |  |
| Minority Interest |  |
| Cash and Equivalents |  |
| Enterprise Value |  |
| Relative Stock Price Performance |  |
| YTD Change |  |
| YTD \% Change |  |
| Spider Retail Index YTD \% Change |  |


| Spider Retail Index YTD \% Change |  |  |  |  | 0.7 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Income Statement (USD Mil |  |
|  | Fiscal Year Ended |  |  |  |  |
|  | 4/29/2012 | 4/28/2013 | 4/27/2014 | 4/26/2015 | 4/24/2016 |
| Sales | 22,980 | 35,543 | 37,962 | 34,530 | 34,145 |
| Gross Profit | 2,975 | 4,610 | 4,988 | 5,268 | 6,082 |
| Operating Expense | 2,397 | 3,757 | 3,999 | 3,911 | 4,420 |
| Operating Income | 578 | 853 | 989 | 1,358 | 1,662 |
| EBITDA | 839 | 1,390 | 1,591 | 1,913 | 2,289 |
| Net Income | 458 | 573 | 811 | 929 | 1,194 |
| Normalized Diluted EPS | 0.81 | 1.11 | 1.35 | 1.80 | 2.09 |
| Margins: |  |  |  |  |  |
| Gross Profit (\%) | 12.9\% | 13.0\% | 13.1\% | 15.3\% | 17.8\% |
| Operating Income (\%) | 2.5\% | 2.4\% | 2.6\% | 3.9\% | 4.9\% |
| EBITDA Margin (\%) | 3.7\% | 3.9\% | 4.2\% | 5.5\% | 6.7\% |
| Net Income (\%) | 2.0\% | 1.6\% | 2.1\% | 2.7\% | 3.5\% |
| Fuel Operations (U.S. Stores): |  |  |  |  |  |
| Fuel Volume (MM Gallons) | 3,896 | 4,276 | 4,612 | 5,119 | 7,260 |
| Fuel Gross Profit | 537 | 783 | 796 | 1,093 | 1,479 |
| Fuel margin (CPG) | 17.0 | 18.8 | 18.1 | 21.7 | 20.2 |
| Same Store Fuel Vol in U.S. (\%Chg) | 0.1\% | 0.6\% | 1.7\% | 3.4\% | 6.6\% |
| Merchandise /Service (U.S. Stores): |  |  |  |  |  |
| Merchandise /Service Sales | 4,134 | 4,549 | 4,822 | 5,311 | 7,367 |
| Merchandise /Service Gross Profit | 1,370 | 1,506 | 1,576 | 1,748 | 2,452 |
| Merchandise /Service Margin (\%) | 33.1\% | 33.1\% | 32.7\% | 32.9\% | 33.3\% |
| Same Store Merch /Serv Sale in US (\%Chg) | 2.7\% | 1.0\% | 3.8\% | 3.9\% | 4.6\% |
| Other Information: |  |  |  |  |  |
| Number of U.S. Stores (Co-op) | 4,569 | 6,235 | 6,236 | 7,787 | 7,929 |
| Capital Expenditures | 317 | 537 | 529 | 635 | 906 |
| Balance Sheet |  |  |  |  |  |
| Assets: |  |  |  |  |  |

Total Current Assets
LT Assets:
Net Fixed Assets
Other
Long Term Investments
Total LT Assets
Total Assets

| 2,947 |
| ---: |
|  |
| 6,355 |
| 2,835 |
| 375 |
| 9,565 |
| 12,512 |
|  |
| 2,659 |
|  |
| 3,087 |
| 1,491 |
| 7,237 |

ST Liabilities
LT Liabilities:
LT Debt
Other LT
Total Liabilities
Shareholder's Equity:
16
Preferred Equity \& Minority
Retained Earnings
Comprehensive Income
Treasury Stock
Common Stock
Total Liabilities \& Equity

## S\&P Credit Rating

S\&P Outlook
Credit Metrics
unded Debt / EBITDA
Lease Adjusted Leverage*
Total Debt to Capital
Current Ratio
Metrics
Return on Capital (LTM)
Return on Common Equity (LTM)
Notes
*Calculated as follows: [(Net Rent Expense* 8) + LT debt] / EBITDAR




## Casey's General Store, Inc.

Ticker:
NasdaqGS:CASY
Casey's General Stores, Inc. operates convenience stores in the Midwest. The Company's stores, operating under the name Casey's General Store, carry a selection of food, beverages, tobacco products, health and beauty aids, automotive products, and other non-food items, as well as sells gasoline.
(SUSD MM, Except per Share Data and Where Otherwise Noted)

| Valuation Analytics |
| :--- |
| Latest Fiscal Year: |
| LTM as of: |
| 52-Week High |
| 52-Week Low |
| Daily Volume (30 Day Average, Tho |
| Current Price |
| 52-Week High \% Change |
| 52-Week Low \% Change |
| \% 52 Week Price Range High/Low |
| Shares Outstanding (MM) |
| Market Capitalization |
| Total Debt |
| Preferred Stock |
| Minority Interest |
| Cash and Equivalents |
| Enterprise Value |
| Relative Stock Price Performance |
| YTD Change |

Share Price and Volume

120.15
$\begin{array}{lll}11.8 \%) & \text { Market Data } & 0.80 \%\end{array}$
0.50

4,707 Short Int. (Short Interest to Total Shares Outstanding)
8881 Yr Return on Equity
YTD Return
Relative Strength Index
189 S\&P STARS Ranking (1-5)
5,406

| 5,406 | S\&P Quality Ranking |  |  |  | Last Fiscal |
| :---: | :--- | ---: | ---: | ---: | ---: |
|  | Valuation | $\underline{\text { LTM }}$ | $\underline{\text { FY }+1}$ | FY +2 |  |
| $(0.30)$ | Enterprise Value / Revenue | 0.8 | 0.8 | 0.7 | 0.6 |
| $(0.2 \%)$ | Enterprise Value / EBITDA | 9.7 | 9.5 | 9.3 | 8.3 |
| $0.7 \%$ | Price / Earnings (P/E) | 21.0 | 20.5 | 21.2 | 18.7 |

Spider Retail Index YTD \% Change

|  | Fiscal Year Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 4/30/2012 | 4/30/2013 | 4/30/2014 | 4/30/2015 | 4/30/2016 |
| Sales | 6,461 | 6,655 | 7,194 | 7,052 | 6,304 |
| Gross Profit | 1,000 | 1,071 | 1,222 | 1,440 | 1,614 |
| Operating Expense | 785 | 869 | 986 | 1,115 | 1,223 |
| Operating Income | 215 | 203 | 236 | 325 | 391 |
| EBITDA | 315 | 329 | 377 | 479 | 560 |
| Net Income | 115 | 104 | 127 | 181 | 226 |
| Normalized Diluted EPS | 3.04 | 2.91 | 3.46 | 4.62 | 5.73 |
| Margins: |  |  |  |  |  |
| Gross Profit (\%) | 15.5\% | 16.1\% | 17.0\% | 20.4\% | 25.6\% |
| Operating Income (\%) | 3.3\% | 3.0\% | 3.3\% | 4.6\% | 6.2\% |
| EBITDA Margin (\%) | 4.9\% | 4.9\% | 5.2\% | 6.8\% | 8.9\% |
| Net Income (\%) | 1.8\% | 1.6\% | 1.8\% | 2.6\% | 3.6\% |
| Fuel Operations: |  |  |  |  |  |
| Fuel Volume (MM Gallons) | 1,476 | 1,535 | 1,666 | 1,817 | 1,952 |
| Fuel Gross Profit | 227 | 233 | 268 | 351 | 382 |
| Fuel margin (CPG) | 15.4 | 15.2 | 16.8 | 19.3 | 19.6 |
| Same Store Fuel Vol (\%Chg) | (1.5\%) | 0.1\% | 3.1\% | 2.6\% | 2.6\% |
| Grocery \& Other Merchandise: |  |  |  |  |  |
| Grocery \& Other Merchandise Sales | 1,365 | 1,419 | 1,583 | 1,795 | 1,974 |
| Grocery \& Other Merchandise Gross Profit | 443 | 463 | 508 | 576 | 629 |
| Grocery \& Other Merchandise Margin (\%) | 32.5\% | 32.6\% | 32.1\% | 32.1\% | 31.9\% |
| Same Store Grocery/Merch Sale (\%Chg) | 6.7\% | 0.8\% | 7.4\% | 7.8\% | 7.1\% |
| Other Information: |  |  |  |  |  |
| Number of Stores (Co-op) | 1,699 | 1,749 | 1,808 | 1,878 | 1,931 |
| Capital Expenditures | 241 | 305 | 309 | 361 | 393 |



## Annual Same Store Sales/Volume \% Change


otal Liabilities
Shareholder's Ec

| 435 |
| ---: |
|  |
| 2,303 |
| 148 |
| - |
| 2,451 |
| 2,886 |

Preferred Equity \& Minority
Retained Earnings


## CST Brands, Inc.

## Ticker:

NYSE:CST

CST Brands, Inc. operates as an independent retailer of motor fuel and convenience merchandise items in the United States and eastern Canada. The Company's retail operations include sale of motor fuel at convenience stores, commission agents, and cardlocks; food, merchandise items, and services at convenience stores; and heating oil to residential customers, as well as heating oil and motor fuel to small commercial customers

| (\$USD MM, Except per Share |
| :--- |
| Valuation Analytics |
| Latest Fiscal Year: |

Latest Fiscal
LTM as of:
LTM as of:
52-Week High
52-Week Low
Daily Volume (30 Day Average, Thousand)
Daily Volume (30 Day Ave
Current Price
52-Week High \% Change
52-Week High \% Change
52-Week Low \% Change
\% 52 Week Price Range High/Low
Shares Outstanding (MM)

| Market Capitalization |
| :--- |
| Total Debt |
| Preferred Stock |
| Minority Interest |

Cash and Equivalents
Enterprise Value
$\begin{array}{lr}\text { Relative Stock Price Performance } & 5,808 \\ \text { YTD Change } & 8.95 \\ \text { YTD \% Change } & 22.9 \% \\ \text { Spider Retail Index YTD \% Change } & 0.7 \%\end{array}$

Share Price and Volume


Market Data
Dividend Yield $\quad 0.52 \%$
62.5\% Beta 5 Y

3,640 $\begin{array}{ll}\text { Short Int. (Short Interest to Total Shares Outstanding) }\end{array}$
1,783 1 Yr Return on Equity
YTD Return
581 Relative Strength Index
196 S\&P STARS Ranking (1-5)
S\&P Quality Ranking
Valuation
Enterprise Value / Revenue
Enterprise Value / EBITDA

Sales
Gross Profit
Operating Expense
Operating Income

## EBITDA

Net Income
Normalized Diluted EPS
Margins:
Gross Profit (\%)
Operating Income (\%)
EBITDA Margin (\%)
Net Income (\%)
Fuel Operations(U.S. Retail):

## Fuel Operations(U.S. Retail): <br> Fuel Gross Profit

Fuel margin (CPG)
Same Store Fuel Vol (\%Chg)
Merchandise/Service (U.S. R
Merchandise/Service Sales
Merchandise/Service Sales
Merchandise/Service Gross Profit
Merchandise/Service Gross Profit
Merchandise/Service Margin (\%)
Same Store Merch Sale (\%Chg)
Other Information:
Capital Expenditures

| Assets: |
| :--- |
| Total Current Assets |
| LT Assets: |


| Fiscal Year Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 12/31/2011 | 12/31/2012 | 12/31/2013 | 12/31/2014 | 12/31/2015 |
| 10,826 | 11,058 | 10,750 | 10,773 | 9,499 |
| 1,133 | 1,133 | 1,097 | 1,273 | 1,383 |
| 808 | 820 | 853 | 974 | 1,116 |
| 325 | 313 | 244 | 299 | 267 |
| - | - | 366 | 441 | 432 |
| 218 | 208 | 139 | 200 | 149 |
| - | 2.12 | 1.89 | 2.38 | 2.19 |
| 10.5\% | 10.2\% | 10.2\% | 11.8\% | 14.6\% |
| 3.0\% | 2.8\% | 2.3\% | 2.8\% | 2.8\% |
| - | - | 3.4\% | 4.1\% | 4.5\% |
| 2.0\% | 1.9\% | 1.3\% | 1.9\% | 1.6\% |
| 1,843 | 1,915 | 1,890 | 1,826 | 1,953 |
| 258 | 298 | 262 | 383 | 376 |
| 15.0 | 16.0 | 14.0 | 20.1 | 19.5 |
| NA | NA | (3.2\%) | (4.6\%) | (0.9\%) |
| 1,276 | 1,295 | 1,335 | 1,396 | 1,514 |
| 406 | 367 | 436 | 460 | 497 |
| 31.8\% | 28.3\% | 32.7\% | 33.0\% | 32.8\% |
| NA | NA | (0.7\%) | 1.1\% | 2.9\% |
| 998 | 1,032 | 1,036 | 1,021 | 1,049 |
| 130 | 156 | 200 | 285 | 343 |

Other
Long Term Investments
Total LT Assets
Total Assets
Total Assets
Liabilities:
$\qquad$

T Liabilities:
LT Debt
Other LT
Total Liabilities
Paid in Capital
Preferred Equity \& Minority
Retained Earnings
Comprehensive Income
Treasury Stock
Common Stock
Total Liabilities \& Equity
Credit Ratings
S\&P Credit Rating
S\&P Outlook
Funded Debt / EBITDA
Lease Adjusted Leverage*
Total Debt to Capital
Current Ratio
Profitability Metrics
Return on Capital (LTM)
Return on Common Equity (LTM)
$\longrightarrow$
*Calculated as follows: [(Net Rent Expense* 8) + LT debt] / EBITDAR
22.9\% Enterprise Value / EBITDA
$0.7 \%$ Price / Earnings (P/E)
Millions)

|  |  |
| ---: | ---: | ---: | ---: | ---: | ---: |


| 1,413 | 1,465 |
| :--- | :--- |
| 1,136 | 1,173 |
| 277 | 2929 |

## Murphy USA, Inc.

Ticker:
NYSE:MUSA
Share Price and Volume
Murphy USA, Inc. operates a chain of retail stores in the United States. The Company's retail stores offer motor fuel product and convenience merchandise.

| Valuation Analytics |  |
| :---: | :---: |
| Latest Fiscal Year: |  |
| LTM as of: |  |
| 52-Week High | 8/4/2016 |
| 52-Week Low | 1/26/2016 |
| Daily Volume (Thousand) |  |
| Current Price | 9/30/2016 |
| 52-Week High \% Change |  |
| 52-Week Low \% Change |  |
| \% 52 Week Price Range High/Low |  |
| Shares Outstanding (MM) |  |
| Market Capitalization |  |
| Total Debt |  |
| Preferred Stock |  |
| Minority Interest |  |
| Cash and Equivalents |  |
| Enterprise Value |  |
| Relative Stock Price Performance |  |
| YTD Change |  |
| YTD \% Change |  |
| Spider Retail Index YTD \% Change |  |



|  | 1,2011 | 12/31/2012 | 2/31/2013 | 2/31/2014 |
| :---: | :---: | :---: | :---: | :---: |
| Sales | 17,088 | 17,339 | 15,930 | 15,055 |
| Gross Profit | 470 | 398 | 466 | 565 |
| Operating Expense | 159 | 186 | 189 | 200 |
| Operating Income | 311 | 212 | 277 | 365 |
| EBITDA | - | - | 340 | 475 |
| Net Income | 324 | 84 | 235 | 244 |
| Normalized Diluted EPS | - | - | 3.27 | 5.11 |
| Margins: |  |  |  |  |
| Gross Profit (\%) | 2.8\% | 2.3\% | 2.9\% | 3.8\% |
| Operating Income (\%) | 1.8\% | 1.2\% | 1.7\% | 2.4\% |
| EBITDA Margin (\%) | - | - | 2.1\% | 3.2\% |
| Net Income (\%) | 1.9\% | 0.5\% | 1.5\% | 1.6\% |
| Fuel Operations: |  |  |  |  |
| Fuel Volume (Million Gallons) | 3,716 | 3,796 | 3,800 | 3,981 |
| Fuel Gross Profit | 625.7 | 556.7 | 550.4 | 653.9 |
| Fuel margin (CPG) | 15.6 | 12.9 | 13.0 | 15.8 |
| Avg Per Store Month Fuel Vol (\%Chg) | (9.4\%) | (0.3\%) | (3.1\%) | 0.7\% |
| Merchandise: |  |  |  |  |
| Merchandise Sales | 2,116 | 2,144 | 2,159 | 2,161 |
| Merchandise Gross Profit | 264 | 289 | 282 | 302 |
| Merchandise Margin (\%) | 12.5\% | 13.5\% | 13.1\% | 14.0\% |
| APSM Merch Sales (\%Chg) | 3.0\% | (1.1\%) | (2.5\%) | (3.7\%) |
| Other Information: |  |  |  |  |
| Number of Stores (Co-op) | 1,128 | 1,165 | 1,203 | 1,263 |
| Capital Expenditures | 100 | 105 | 163 | 135 |
|  | Balance |  |  |  |
| Assets: |  |  |  |  |
| Total Current Assets |  |  |  | 528 |
| LT Assets: |  |  |  |  |
| Net Fixed Assets |  |  |  | 1,488 |
| Other |  |  |  | 40 |
| Long Term Investments |  |  |  | - |
| Total LT Assets |  |  |  | 1,529 |
| Total Assets |  |  |  | 2,057 |
| Liabilities: |  |  |  |  |
| ST Liabilities |  |  |  | 417 |
| LT Liabilities: |  |  |  |  |
| LT Debt |  |  |  | 639 |
| Other LT |  |  |  | 241 |
| Total Liabilities |  |  |  | 1,298 |
| Shareholder's Equity: |  |  |  |  |
| Paid in Capital |  |  |  | 550 |
| Preferred Equity \& Minority |  |  |  | - |
| Retained Earnings |  |  |  | 705 |
| Comprehensive Income |  |  |  | - |
| Treasury Stock |  |  |  | (497) |
| Common Stock |  |  |  | 0 |
| Total Liabilities \& Equity |  |  |  | 2,057 |
| Credit Ratings |  |  |  |  |
| S\&P Credit Rating |  |  |  | BB+ |
| S\&P Outlook |  |  |  | Stable |
| Credit Metrics |  |  |  |  |
| Funded Debt / EBITDA |  |  |  | 1.7 |
| Lease Adjusted Leverage* |  |  |  | 1.9 |
| Total Debt to Capital |  |  |  | 47\% |
| Current Ratio |  |  |  | 1.3 |
| Profitability Metrics |  |  |  |  |
| Return on Capital (LTM) |  |  |  | 13.1\% |
| Return on Common Equity (LTM) |  |  |  | 27.9\% |
| Notes |  |  |  |  |

[^1]
## TravelCenters of America LLC

Ticker:

## NasdaqGS:TA

TravelCenters of America LLC operates and franchises travel center and convenience store. The Company's convenience store business, operating under the Minit Mart brand, offers gasoline, packages food and snack items, non-prescription drug and beauty supplies, tobacco products and video products. The Company also provides roadside truck service program for truck and trailer repair services.
truck and trailer repair services.
(SUSD MM, Except per Share Data and Where Otherwise Noted)

| Valuation Analytics |  |
| :---: | :---: |
| Latest Fiscal Year: |  |
| LTM as of: |  |
| 52-Week High | 11/6/2015 |
| 52-Week Low | 1/20/2016 |
| Daily Volume (Thousand) |  |
| Current Price | 9/30/2016 |
| 52-Week High \% Change |  |
| 52-Week Low \% Change |  |
| \% 52 Week Price Range High/Low |  |
| Shares Outstanding (MM) |  |
| Market Capitalization |  |
| Total Debt |  |
| Preferred Stock |  |
| Minority Interest |  |
| Cash and Equivalents |  |
| Enterprise Value |  |
| Relative Stock Price Performance |  |
| YTD Change |  |
| YTD \% Change |  |
| Spider Retail Index YTD \% Change |  |

Share Price and Volume

7.16
(43.5\%)
11.7\% $\begin{array}{lll}\text { Dividend Yield } & 0.00 \%\end{array}$
97.7\% Beta 5 Y
38.9 Float \%

278 Short Int. (Short Interest to Total Shares Outstanding)
$1.3 \%$
$0.3 \%$
1 Yr Return on Equity
23.8\%)

YTD Return
Relative Strength Index
$\begin{array}{ll}1 & \text { Relative Strength Index } \\ 4 & \text { S\&P STARS Ranking (1-5) }\end{array}$
S\&P Quality Ranking
Valuation
(2.24)
(23.8\%)
0.7\%

|  | Income Statement (USD millio |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  | Fiscal Year Ended |  |  |  |  |
|  | 12/31/2011 | 12/31/2012 | 12/31/2013 | 12/31/2014 | 12/31/2015 |
| Sales | 7,889 | 7,996 | 7,945 | 7,779 | 5,851 |
| Gross Profit | 361 | 387 | 397 | 503 | 504 |
| Operating Expense | 327 | 346 | 366 | 390 | 426 |
| Operating Income | 34 | 42 | 31 | 114 | 78 |
| EBITDA | 81 | 93 | 80 | 179 | 150 |
| Net Income | 24 | 32 | 32 | 61 | 28 |
| Normalized Diluted EPS | 1.00 | 1.15 | 0.54 | 1.64 | 0.97 |
| Margins: |  |  |  |  |  |
| Gross Profit (\%) | 4.6\% | 4.8\% | 5.0\% | 6.5\% | 8.6\% |
| Operating Income (\%) | 0.4\% | 0.5\% | 0.4\% | 1.5\% | 1.3\% |
| EBITDA Margin (\%) | 1.0\% | 1.2\% | 1.0\% | 2.3\% | 2.6\% |
| Net Income (\%) | 0.3\% | 0.4\% | 0.4\% | 0.8\% | 0.5\% |
| Fuel Operations: |  |  |  |  |  |
| Fuel Volume (MM) | 2,087 | 2,040 | 2,035 | 2,025 | 2,130 |
| Fuel Gross Profit | 301 | 326 | 342 | 429 | 414 |
| Fuel margin (CPG) | 15.0 | 16.7 | 17.2 | 19.8 | 20.5 |
| Same Store Fuel Vol. (\%Chg) | 0.0\% | (4.2\%) | (3.1\%) | (4.3\%) | 0.7\% |
| Merchandise: |  |  |  |  |  |
| Merchandise Sales | 1,271 | 1,345 | 1,451 | 1,617 | 1,783 |
| Merchandise Gross Profit | 723 | 745 | 798 | 878 | 963 |
| Merchandise Margin (\%) | 56.9\% | 55.4\% | 55.0\% | 54.3\% | 54.0\% |
| Same Store Merch Sale (\%Chg) | 8.4\% | 3.2\% | 2.7\% | 4.1\% | 5.4\% |
| Other Information: |  |  |  |  |  |
| Number of Stores (Co-op) | 196 | 210 | 251 | 254 | 426 |
| Capital Expenditures | 125 | 189 | 164 | 170 | 295 |
| Balance Sheet |  |  |  |  |  |
| Assets: |  |  |  |  |  |


| Prev LTM | Cur LTM | $F Y+1$ | $F Y+2$ | $F Q+1$ | $F Q+2$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $12 / 31 / 2014$ | $6 / 30 / 2016$ | $12 / 31 / 2016$ | $12 / 31 / 2017$ | $9 / 30 / 2016$ | $12 / 31 / 2016$ |
| 7,779 | 5,470 | 5,656 | 6,501 | 1,550 | 1,496 |
| 503 | 488 | $N A$ | $N A$ | $N A$ | NA |
| 390 | 461 | $N A$ | $N A$ | $N A$ | NA |
| 114 | 28 | $N A$ | $N A$ | $N A$ | NA |
| 111 | 105 | 119 | 156 | 47 | 26 |
| 61 | 2 | 10 | 26 | 12 | $(1)$ |
| 0.78 | 0.12 | 0.20 | 0.69 | 0.35 | 0.03 |

Total Current Assets


Net Fixed Assets
Other
Long Term Investments
Total LT Assets
Total Assets
Liabilities:
ST Liabilities
LT Liabilities:
LT Debt
Other LT
Total Liabilities


## Paid in Capital

Preferred Equity \& Minority
Retained Earnings
Comprehensive Income
Treasury Stock
Total Liabilities \& Equity
131


1,203
1,700
374
$\begin{array}{r}318 \\ 461 \\ \hline 1,153\end{array}$

S\&P Credit Rating
S\&P Outlook
Credit Metrics
Lease Adjusted Leverage*
Total Debt to Capital
Current Ratio
Profitability Metrics
Return on Capital (LTM)
Return on Common Equity (LTM)
*Calculated as follows: [(Net Rent Expense* 8) + LT debt] / EBITDAR

Anr



Comparison Graphics: Convenience Retailing


Index, 100 = September 26, 2014





## Private Transactions

## Private Transaction Valuation Metrics

|  | Fee Owed Real Estate |  |
| :--- | :---: | :---: |
| Low | High |  |
| Corporate EBITDA Multiple | 5.0 | 10.0 |
| Store Level EBITDA Multiple | 4.0 | 8.0 |

The above capital market multiples were derived by Trefethen Advisors, LLC based on an analysis of private transactions involving the sale of petroleum retailing/convenience store companies and/or specific assets, from interviews with active buyers and sellers and from analysis of publicly available information relating to the industry. All transactions were analyzed using a consistent methodology. The multiples above reflect a composite of transactions, interviews and other publicly available information and do not reflect the multiple for any individual transaction. The above multiples do not reflect transactions involving individual assets which may be significantly higher (or lower) for certain types of assets. For leasehold, the above multiples would generally be lower.

It is important that the methodology utilized to derive the multiples be understood. The multiples reflect the gross purchase price (cash plus any liabilities assumed before transaction costs) divided by various measures of EBITDA (earnings before interest, taxes, depreciation, and amortization) for the most recent; 12-month period prior to the transaction adjusted for non-recurring and extraordinary items. Corporate EBITDA reflects EBITDA after all corporate G\&A expenses. Store level EBITDA reflects EBITDA before G\&A expenses and approximates store level EBITDA. G\&A generally includes all corporate expenses not directly incurred at the store level such as area managers, corporate staff, home office expenses, advertising/marketing, etc.

| Announced Transactions |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Date | Buyer | Seller | Purchase <br> Price(MM) | Units | Location | Comments |
| Sep-16 | GPM Investments LLC | Smith Oil Co. |  | 20 | IL | 20 Jiffi Stop c-stores |
| Aug-16 | Fist Coast Energy | Mountain Energy |  | 20 | NC |  |
| Aug-16 | COPEC | Delek U.S. | \$535.0 | 348 | Various | 100\% equity interest in Mapco Express Inc. |
| Aug-16 | Alimentation Couche- <br> Tard | Investments LLC \& North American |  | 53 | LA | Cracker Barrel c-store sites |
| Aug-16 | Mirabito | Global Partners | \$40.0 | 30 | NY, PA | Includes long-term supply contracts |
| Aug-16 | Parkland Fuel Corp. | Alimentation CoucheTard | \$745.7 |  | Canada | Majority of the Canadian business and assets of CST, the deal is conditional upon closing of the CST transaction |
| Aug-16 | Alimentation CoucheTard | CST Brands, Inc. | \$4,430.0 | 2,000 | Various | Will retain CrossAmerica, but to sell certain CST Canadian assets |
| Aug-16 | Sunoco LP | Denny Oil Co. | \$55.0 | 6 |  | The transaction includes fuel supply contracts with 127 wholesale dealers and 500 commercial customers |
| Jul-16 | Dollar General Corp. | Wal-Mart Stores |  | 41 | Various |  |
| Jul-16 | Wallis Cos. | U-Gas Holdings Inc. |  | 33 |  | 19 U-Gas \& 14 Dirt Cheap c-stores |
| Jul-16 | CrossAmerica Partners | State Oil Company | \$43.1 |  | IL | 59 fee sites; 55 lessee dealers, 25 independent dealers, 3 co-op locations, 2 nonfuel sites |
| Jul-16 | BW Gas \& Convenience | Kum \& Go L.C. |  | 21 | IA |  |
| Jul-16 | 7-Eleven Inc. | CST Brands | \$408.0 | 79 | CA, WY |  |
| Jul-16 | Undisclosed | Global Partners LP | \$63.5 | 30 | NE | Sale-leaseback deal |

## Earnings Announcements

Alimentation Couche-Tard, Inc. (ATD) reported on August 30, 2016 the results for the first quarter and the fiscal 2017. Annual samestore merchandise revenue grew in all markets: $2.4 \%$ in the U.S., $4.9 \%$ in Europe and $0.9 \%$ in Canada. They announced a definitive merger agreement wiht CST Brands with a total enterprise value of approximately $\$ 4.4$ billion including net debt assumed. Highlights include:

Income: Net earnings totaled $\$ 324.4$ million in the first quarter of 2017, up $8.9 \%$ over first quarter of 2016. Excluding adjustments and acquisition costs, earnings rose from a combination of acquisitions, higher fuel margins in the U.S. as well as continued organic growth.

EBITDA: EBITDA increased by $12.2 \%$ compared with the same quarter last year, reaching $\$ 614.7$ million for fourth quarter.
Merchandise \& Service: During the first quarter of 2017, merchandise and service gross margin increased by $0.1 \%$ in the U.S, a slight decrease of $0.1 \%$ in Europe and stayed flat in Canada. Further cost savings are expected due to economies of scale from recent acquisitions and improved supply conditions.

Fuel: For the first quarter of 2017, U.S and Europe same-store road transportation fuel volumes grew $2.5 \%$ and $0.9 \%$, respectively. In Canada same-store road transportation fuel volumes increased slightly $0.6 \%$. Fuel gross margin were $\$ 0.209$ per gallon in the U.S., $\$ 0.087$ per liter in Europe and of C $\$ 0.0678$ per liter in Canada.

Casey's General Stores, Inc. (CASY) reported on September 6, 2016 the results for the first quarter of fiscal 2017. Highlights include:
Income: Net income rose to $\$ 67.4$ million, up from $\$ 61.8$ million the same quarter last year.
Merchandise \& Service: For the first quarter, grocery same-store sales were up $4.7 \%$ with an average margin of $31.6 \%$. Cigarette sales continued to lead the category as customers traded up to premium brands in response to lower retail fuel prices.

Prepared Foods \& Fountain: For the first quarter, same-store sales were up $5.1 \%$ with an average margin of $62.8 \%$. Casey's implemented on-line ordering in all stores and continue to roll out major remodels, 24 -hour conversions, and pizza delivery.

Fuel: For the quarter, same-store gallons sold were up $3.1 \%$ with an average margin of 19.5 cents per gallon, compared to a 17.5 cent margin in the same quarter a year ago. The Company sold 17.9 million RINs for $\$ 14.7$ million during the quarter.

CST Brands, Inc. (CST) reported on August 5, 2016 the second quarter 2016 results. Highlights include:
Income: Second quarter net income was \$24 million, up from $\$ 19$ million the prior year. This was driven by an increase in the U.S. motor fuel and merchandise and services gross profit during the quarter.

EBITDA: EBITDA was $\$ 122$ million for the quarter compared to $\$ 96$ million for the prior year. The increase in EBITDA was due primarily to an increase in U.S. motor fuel and merchandise and service gross profits along with an increase in depreciation, amortization and accretion expense.

Merchandise \& Service: U.S. Merchandise and Services Gross Profit growth of $27 \%$ year-over-year was driven by $21 \%$ sales growth and a 150 basis point improvement in gross margin. Same Store Merchandise and Services declined 1\% in the U.S. and increased 4.9\% in Canada (excluding foreign currency impact).

Fuel: Gross Profit on U.S. fuel sales improved to $\$ 73$ million from $\$ 59$ million in the same quarter of 2015 , driven by an overall favorable margin environment and fuel pricing optimization initiatives.

## Earnings Announcements (Cont')

Murphy USA, Inc. (MUSA) reported on August 4, 2016 the second quarter 2016 results. Store construction in progress includes 23 new sites and ten raze and rebuilds, most of which will be placed into service late in the second quarter. Highlights include:

Income: Net income was $\$ 46.3$ million in Q1 2016, compared $\$ 26.2$ million last year. The increased income primarily due to higher retail fuel margin, higher merchandise gross margin and increased total retail fuel volumes.

EBITDA: Adjusted EBITDA rose to $\$ 108.6$ million in the second quarter, up from $\$ 73.6$ million the prior year, due to higher retail fuel margins, higher network fuel volumes, record merchandise margins, and higher RINs sales, partially offset by lower PS\&W contributions.

Merchandise \& Service: Total merchandise sales increased 3.0\% in Q2, driven both by new store additions and 4.7\% increase in non-tobacco APSM sales. Total margin contribution increased $10.8 \%$ for the quarter, due primarily to the benefits recognized from the Core-Mark supply contract, in addition to per store improvements and better promotional effectiveness. Total unit margins were up by 110 basis points from $14.6 \%$ in the prior period, setting a second consecutive quarterly record of $15.7 \%$.

Fuel: Total fuel sales volumes per station were down $2.5 \%$ in the 2016 period from 2015 . The decline reflected the impact of the high number of stores opened in Q4 2015 that are still ramping up operations. Retail fuel margin improved $20.0 \%$ to 10.8 cpg in 2016 quarter. Product supply and wholesale margin dollars increased in the quarter due to periods of tighter market conditions driven by pipeline maintenance and high demand. In the current period, 57.0 million RINs were sold at an average price of $\$ 0.77$ per RIN, or $\$ 43.9$ million.

TravelCenters of America LLC (TA) reported on August 8, 2016 the results for the second quarter 2016. Highlights include:
Income: Net income for the second quarter was $\$ 3.6$ million, compared to $\$ 3.8$ million for the 2015 second quarter. The change in net income is primarily due to the increase in site level operating expenses.

EBITDAR: EBITDAR for the 2016 second quarter was $\$ 98.4$ million, a increase of $\$ 5.0$ million, or $5.3 \%$, compared to the 2015 second quarter EBITDAR of $\$ 9.3$ million primarily due to the increase in fuel gross margin.

Nonfuel: Nonfuel revenue was up $12.1 \%$ to $\$ 509.5$ million, up from $\$ 454.6$ million, with gross margin on nonfuel sales declining 77 basis points from 54.2\% to 53.4\%.

Fuel: Fuel sales volume increased 26.4 million gallons, or $4.9 \%$, in the 2016 second quarter to 561.154 million gallons compared to the 2015 second quarter of 534.796 million gallons. Fuel revenue declined by $\$ 193.9$ million, or $17.2 \%$, due to significantly lower market prices for fuel compared to the 2015 second quarter.

Empire Petroleum Partner announced September 28, 2016 that it has acquired the Missouri, Oklahoma and a portion of the Kansas wholesale distribution rights of Sunshine Fuel LLC.

CrossAmerica Partners LP announced September 28, 2016 that it closed the acquisition on $\$ 45$ million acquisition of State Oil Co. and certain related retail assets and wholesale fuels distribution business. The transaction included the real estate at 57 locations and the leasehold interest at one site.

First Coast Energy announced September 9, 2016 that it paid $\$ 10$ million for more than a dozen Mountain Energy properties in North Carolina's Buncombe County. The acquisition included 20 convenience stores, Moutain Tank Lines, a trucking company, and Mountain Energy Home Hear, a home-heating-oil company.

GPM Investments LLC announced September 6, 2016 that it has acquired 20 Jiffi Stop convenience stores in central Illinois, and th Jiffi Stop name, from Smith Oil Co.

FamilyMart Co. announced September 1, 2016 a merger agreement with Uny Group Holdings Co., creating Japan's second-largest convenience-store operator after Seven \& I Holdings Co.

Alimentation Couche-Tard announced August 29, 2016 that it has agreed to purchase 53 Cracker Barrel convenience-store sites held by American General Investments LLC and North American Financial Group LLC.

Mirabito Holdings Inc. announced August 26, 2016 that it has completed the acquisition of 30 nonstrategic convenience stores in New York and Pennsylvania from Global Partners LP.

Alimentation Couche-Tard Inc. announced August 22, 2016 that it is acquiring U.S.-based c-store retailer CST Brands for \$4.43 billion. After completion, Couche-Tard will surpass 7-Eleven as the company with the most convenience stores in the Unites States and Canada.

Parkland Fuel Corp. announced August 22, 2016 that they has entered into an agreement with Couche-Tard to acuire the majority of the Canadian business and assets of CST Brand for approx. C $\$ 965$ million.

Sunoco LP announced August 4, 2016 that it has agreed to purchase six convenience stores and fuel supply contracts with 127 wholesale dealers and 500 commercial customers from Denny Oil Co. Inc. for approx. $\$ 55$ million.
Wallis Cos. announced July 26, 2016 that it has signed a definitive agreement to acquire the assets of U-Gas Holdings Inc., including 19 U-Gas and 14 Dirt Cheap convenience stores.

CrossAmerica Partners LP announced July 15, 2016 has entered into a definitive agreement to acquire certain assets of State Oil Co. for $\$ 45$ million. The assets consist of 59 fee sites, including 55 lessee dealer accounts, 25 independent dealer accounts, three company-operated locations, two nonfuel sites snd certain other assets.

7-Eleven Inc. announced July 8, 2016 that it acquired on its purchase of 79 c-stores from CST Brands for $\$ 408$ million.
Global Partners LP announced July 6, 2016 completed the company's 30 gas stations and convenience stores as part of a $\$ 63.6$ million sale-leaseback deal.

|  | Senior Term Debt | Senior Debt Asset Based | Mortgage Financing | High Yield | Mezzanine / Subordinated Debt | Private Equity | Sale Lease-Back |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Issuers / Providers | Reduced base of traditional lenders including national, super-regional, regional and local banks | Bank and non-bank lenders (e.g. captive subs. of large commercial banks, standalone finance companies, and finance arms of large diversified corporations) | Bank and non-bank lenders (e.g. captive subs. of large commercial banks, standalone finance companies, and finance arms of large diversified corporations) | Institutional investors | Private investment funds / hedge funds, captive subsidiaries of large commercial banks and stand-alone finance companies | Private equity / hedge funds and captive subsidiaries of large commercial banks | Individual retail investors, private real estate companies, REIT's, developers and private equity / hedge funds |
| General Structure /Issue Size | Revolver and/or funded term loan. Issue size may determine need for syndication on a best efforts or underwritten basis | Revolver - generally | Term loan | Non-amortizing; bullet maturity. Suggested minimum transaction size of $\$ 125.0$ to $\$ 150.0$ million. Absolute minimum EBITDA of $\$ 30$ million | Amortizing term loan $\$ 5$ to $\$ 50$ million | Issue size generally $\$ 20.0$ to $\$ 200.0$ million | From a single asset to a total issue size up to \$300 million |
| Cost of Capital | Libor + 175-325 bps | Libor + approx. <br> 225-375 bps | $\begin{aligned} & \text { Fixed: Swaps + approx. } \\ & 175-300 \text { bps. } \\ & \text { Variable: Libor + approx. } \\ & 175-300 \text { bps. } \end{aligned}$ | 2.69\%-9.86\% depends on ratio | Generally pricing in the teens. May include warrants | 20\%-30\% | $5.5 \%$ to $10.5 \%$ depending on asset quality, escalation provisions, unit economics and tenant credit |
| Interest Type | Fixed to swaps and variable | Variable | Long-term fixed rate financing (can be variable) | Fixed | Fixed / Variable. May include PIK component | May include preferred dividends - cash or PIK | Fixed - with periodic escalations |
| Advance Rate | Capacity limited by leverage. Availability up 5.0x lease adjusted leverage | Capacity limited by asset coverage. Typically <70\% of $A / R$ and inventory balances | $60 \%$ to $65 \%$ loan to real estate value | Generally up to 5 X firm cash flow | Generally up to 5X firm cash flow depending on nature of assets (fee RE vs leased RE) | Investors will typically desire aggressive levels of leverage in order to maximize return on investment | $100 \%$ of real estate value |
| Term / Amortization | Term of 5 years. Amortization up to 15 years | 1 to 3 years - generally. Interest only. CO TERM ALSO | 5-10 years term 20-30 years amortization | Generally 7 to 10 <br> years. Nonamortizing; bullet maturity | Term is generally less than 7 years. Amortization varies | Generally 3 to 5 years | Primary term 15 to 20 years plus multiple tenant option terms |
| Collateral / Security | Senior lien on all longterm assets. Personal guaranties most likely required for smaller companies | $A / R$, inventory and other available assets | Specific real estate assets | Senior, seniorsubordinated or subordinated lien on specific or all longterm assets | First or second lien on all assets. Personal guaranties may be required for smaller companies | Warrants / shares with put rights and other substantial minority protections. May have outright control | Lessor owns assets |
| Typical Covenants | Numerous balance sheet and income statement covenants | Numerous balance sheet and income statement covenants | Minimum balance sheet covenants. Moderate income statement coverage types of covenants | Numerous balance sheet and income statement covenants but generally less restrictive than bank covenants | Moderate balance sheet and income statement covenants (subject to senior lender requirements). May contain control provisions | Control provisions / board representations | Minimal covenants |
| Call Protection | Yield maintenance for fixed little or no premium for floating rate | Pre-payable with little or no call premiums | Yield maintenance for fixed little or no premium for floating rate | Non-callable for $3 / 4$ years; thereafter at set premiums | Non-callable / make-whole payments | N/A | N/A |
| Other General Advantages / Disadvantages | No public disclosure of financial performance | No public disclosure of financial performance | No public disclosure of financial performance | Least restrictive covenant package. S\&P and Moody's rating required. Public disclosure requirements / Sarbanes Oxley | No public disclosure of financial performance. Premium pricing to public bond | Negotiable control and governance issues. No public disclosure of financial performance | Minimal covenants, higher advance rates and ability to control the property for up to 50 years through options |
| Other General Comments | Select lenders are getting more active in the industry. Underwriting is conservative, but there is debt available | The Asset Based Lending market is driven by current economic conditions, contraction in the traditional bank market and a renewed focus on structure and collateral by issuers | May be expensive to pre-pay | The high yield market may entertain lower rated issuers as investors may be willing to take on greater risk in the search for yield | Credit requirements include a strong, sustainable cash flow, growth potential in revenue and cash flow, strong asset base and experienced management teams with ownership position | May be useful for growth capital / acquisitions / large project financing. Requirements would include current or near term profitability, strong management team | Market is gaining some liquidity resulting in compressed cap rates |

## Featured Article: Why Consider an ESOP Transaction

Trefethen Advisors has well-rounded investment bankers who are experienced in M\&A and capital placement transactions, but also who specialize in buyout transactions using Employee Stock Ownership Plans (ESOPs). ESOPs are an often overlooked and misunderstood exit option. However business owners looking to sell their businesses would be wise to consider the significant tax benefits associated with ESOP buyout transactions, which is a flexible succession planning tool that has several tax advantages including (i) a tax deferred, potentially tax-free sale for the selling shareholders, and (ii) a significant tax-shield or potentially a full tax exemption for the company post-transaction. We have had great success in completing transactions using ESOPs so that the business owners can sell their company stock for cash in a manner that the company and its employees ultimately also benefit from the transaction.

ESOPs offer many benefits to business owners, companies, and employees. ESOPs provide a tax-efficient structure for shareholders to sell some or all of their stock to a trust set up for the benefit of the company's employees (aka the ESOP). In certain ESOP transactions, shareholders can defer the capital gains taxes on the sale of their stock and post-transaction the company can deduct the cost of purchasing the stock or exempt all or part of its income from federal or state taxation indefinitely. As a result, the federal and state government essentially finance the cost of the stock purchase by the ESOP.

The ultimate tax efficiency is achieved when a company is owned $100 \%$ by its ESOP and elects to be treated as an S-Corporation for tax purposes. Under these circumstances, the corporation's income escapes taxation at the shareholder level, as well as at the corporate level, because the ESOP is a tax-exempt shareholder. This tax-free arrangement enables a company to utilize the cash (that would have otherwise been used to pay income tax) to grow and possibly, acquire other companies.

Our ESOP team can help business owners in properly evaluating, structuring and completing an ESOP buyout transaction to maximize the benefits to the business owners and their loyal management and employees. We also have a wealth of experience in working with lenders to finance ESOP buyout transactions. We are able to offer creative solutions to lenders to create more cash at closing for the selling shareholders.

An ESOP may be a good fit for your company and its culture. We would appreciate the opportunity to discuss with you how an ESOP buyout may achieve your succession planning goals and objectives and may help your business.

## About Trefethen Advisors, LLC

Trefethen Advisors, LLC is an independent financial and strategic advisory firm, serving leading middle-market public and private corporations, family offices, institutional investors, operating executives and individual business owners. Our hands-on senior partners have negotiated, structured, and completed more than $\$ 8$ billion in transactions. Trefethen's sector-focused model enables us to provide our clients with a complete perspective of the micro and macro economic trends affecting their industry and business, and influencing their complex strategic decisions.

Trefethen's collaborative approach consists of developing and executing value-maximizing strategies that are aligned with our clients' objectives. We offer a full range of financial and strategic advisory services (e.g., M\&A; Corporate Finance; Financial Restructuring, ESOP Buyouts), and skilled transaction execution capabilities. Our principals have significant experience in senior housing and have extensive relationships with industry and capital markets participants. Our focus on value-added research provides our clients with insight on industry specific and macro issues affecting their business.

[^2]
## Maximizing Value for Clients

## M\&A - Buy Side <br>  <br> ConocoPhillips

The bankers of Trefethen Advisors acted as a financial advisor to Couche-Tard, Inc. in the acquisition of 2,013 retail assets of Circle K Stores
M\&A - Sell Side
The bankers of Trefethen Advisors acted as a
financial advisor to Garvin Oil Company, Inc.
d/b/a Kent's Korner in the sale of 15 retail assets
Corporate Finance

## PACIFic <br> Convenience be Fuelsue

The bankers of Trefethen Advisors acted as a financial advisor to Pacific Convenience and Fuels, LLC. in the recapitalization of the senior debt of

## M\&A - Buy Side 130 Retail Assets



The bankers of Trefethen Advisors acted as a financial advisor to Fortress Investment Group in the acquisition of 130 retail sites from United Oil
M\&A Sell Side Undisclosed
nice n easy


The bankers of Trefethen Advisors acted as a financial advisor to Valentine Stores on its sale to a subsidiary of Sunoco LP


CB Mart, Inc.


The bankers of Trefethen Advisors acted as a financial advisor to CB Mart, Inc. in the sale of 46 retail assets to 7 -Eleven

## M\&A - Buy Side <br> 44 Stores


fintind


Convenience Stores and Markets

The bankers of Trefethen Advisors acted as a financial advisor to Southwest Georgia Oil Co. in the acquisition of 44 stores from Scaff's, Inc.
M\&A - Sell Side 251 Retail Assets

PRCIFic


The bankers of Trefethen Advisors acted as a financial advisor to Pacific Convenience and Fuels, LLC. in the sale of 251 retail assets to


The bankers of Trefethen Advisors acted as a financial advisor to Sam's Mart, LLC. in the sale of 55 retail assets to 7-Eleven

## Contact Trefethen Advisors

For questions about Trefethen Advisors, its businesses and opportunities
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[^0]:    *Stock price reached an all-time high for the pending acquisition by Alimentation Couche-Tard

[^1]:    Notes
    *Calculated as follows: [(Net Rent Expense* 8) + LT debt] / EBITDAR

[^2]:    This report is for information purposes only and is not intended as an offer or solicitation with respect to any purchase or sale of any security. This report may contain information provided by third parties. Trefethen Advisors, LLC and such third parties do not guarantee the accuracy, adequacy, or completeness of such information and are not responsible for any errors or omissions regardless of the cause or for the results obtained from the use thereof. In no event shall Trefethen Advisors, LLC or the third-party information providers be liable for any damages, costs or losses in connection with any use of such information. Reproduction or distribution of such information is prohibited without prior written consent of the related third party. The opinions presented herein reflect the current judgment of the authors and are subject to change. Trefethen Advisors, LLC makes no warranties, expressed or implied, regarding the accuracy of this information or the subjective opinions expressed by the authors. Trefethen Advisors, LLC, its officers, directors and partners may at any time have positions in the securities of the companies discussed herein.

