



BRIGSHAW  
LEARNING PARTNERSHIP

# Scheme of Delegation

2023 - 2024

## *Monitoring and Review of this Document:*

The Trust shall be responsible for reviewing this document from time to time to ensure that it meets legal requirements and reflects best practice.



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The Brigshaw Learning Partnership is an exempt charity regulated by the Secretary of State for Education. It is a company limited by guarantee registered in England and Wales, Registered Company Number 10301662, whose registered office is at The Brigshaw Learning Partnership, Brigshaw High School, Allerton Bywater, Castleford WF10 2HR

Providing a cradle to career education that allows our children to enjoy lives of **choice** and **opportunity**



## Document Controls

<b>Policy Document:</b>	Scheme of Delegation
<b>Legislation/Category: Academy Schools</b>	<b>Legally required</b>
<b>Lead Staff Member:</b>	CEO
<b>Approved by:</b>	The Trust Board
<b>Date Approved:</b>	July 2023
<b>Revision Date:</b>	July 2024
<b>Review Frequency:</b>	Annually

Version	Date	Author	Changes
1.0	March 23	Trust Central Services	BLP Format
1.1	July 23	Trust Central Services	2023-2024 update



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## ***Introduction***

**Brigshaw Learning Partnership MAT exists to provide a cradle to career education that allows our children to enjoy lives of choice and opportunity. By the age of 18, we want every child to have the option of university or a high quality alternative.**

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## ***Governance Arrangements***

**Brigshaw Learning Partnership (BLP) is a multi-academy Trust, which is one legal entity responsible for the running of academies. The Governance Structure has two primary purposes; to ensure educational outcomes are strong, and in line with the Ofsted framework and to ensure there is full compliance with the ESFA guidance for the proper use of Public Funds.**

BLP has a Finance Manual that sets out how the Trust and schools handle their finances in a clear and responsible manner; meeting the requirements of the ESFA's Academy Trust Handbook (previously called the Academies Financial Handbook). This is reviewed annually. The Trust is accountable to the Education Skills Funding Agency (ESFA) for proper use of public funds. The purpose of the BLP Finance Manual is to set out the financial regulations the Trust and schools adhere to, therefore providing the BLP Board with assurances that the resources are being properly applied in delivering the educational objectives of the Trust. These regulations apply to the Trust and all BLP schools and are relevant to staff at all levels, in particular, office administration staff, senior leaders, Headteachers and central staff. This document lays out the levels of delegations from the Trust board over its specific duties. It serves as a decision-making framework.



## ***Governance & Organisation Structure***

### ***Members***

Members have **responsibility** for ensuring the purpose of the Trust and its charitable objectives are met, determining the Trust's constitution and governance structure, and appointing and removing Trustees and Members; this is a strategic 'eyes on, hands off' role. This Scheme of Delegation focuses on the delegations from the Trust Board within the Trust. Members have an overarching oversight role, but are referenced in their role to amend the Trust's Articles and appoint the external auditors.

### ***Trust Board***

The Trust Board hold ultimate legal **accountability** for all aspects of operational delivery, as well as being **responsible** for Trust policy and decision-making. The Board will also be the employer. The Trustees oversee the management and administration of the Trust and the schools run by the Trust and delegate authority and responsibility to others, including executive officers and school leadership teams who undertake the day to day management of the academies. Trustees are both the charity Trustees and company directors. Key matters reserved to the Board include strategic direction, vision and values, and approval of the Trust business plan, policy delegation and educational targets. The Trust Board is supported by the Finance and Resources, Audit and Risk Committee, Standards and Curriculum Committee, Pay Committee, Local School Committee and, if required, an Emergency Committee.

### ***Executive Team***

The Executive Team is comprised of the Chief Education Officer (and accounting officer) the Chief Financial Officer, and the Governance Professional and are **responsible** for the operational running of the organisation at Trust level and **supporting** Trust schools with academy level operational matters.

### ***Headteacher***

The Headteacher is **responsible** for a range of operational delivery areas within their school, in line with BLP Trust delivery models.

### ***Local School Committee***

The Local School Committee are **accountable** to the Trust Board for ensuring that the Headteachers fulfil their responsibilities for educational outcomes for children and young people; safeguarding; and health & safety of their school. In other areas, they provide a crucial **challenge and support role** by monitoring school outcomes.



**The Members of the Board and Trustees have ultimate responsibility for the Trust's finances and educational outcomes. It is specifically responsible for ensuring that the Trust's funds are used only in accordance with the following documents:**

- BLP Articles of Association
- The Funding Agreement
- The ESFA Academy Trust Handbook

**The main responsibilities of the Board as outlined in the Funding Agreement include:**

- Ensuring that the grant from the funding body is used only for the purposes intended
- Approving the annual budget
- Approving the scheme of delegated authority
- Appointing key members of staff (CEO, Headteacher and Chair of Local School Committee)
- Establishing a Finance & Audit Committee, setting and varying its terms of reference and reviewing its work

**Trustees have statutory duties as Company Directors, which are set out in sections 170 to 177 of the Companies Act 2006. These comprise of duties to:**

- Act within their powers
- Promote the success of the company
- Exercise independent judgement
- Exercise reasonable care, skill and diligence
- Avoid conflict of interest
- Not to accept benefits from third parties, and
- Declare any interest in proposed transactions or arrangement



At all levels of BLP governance, Members, Trustees, and Local Governors will act in accordance with the BLP Governance code of conduct and the Nolan Principles of public life:

### *The Seven Principles of Public Life*

(Originally published by the Nolan Committee: The Committee on Standards in Public Life was established by the then Prime Minister in October 1994, under the Chairmanship of Lord Nolan, to consider standards of conduct in various areas of public life, and to make recommendations).

#### *Selflessness*

Holders of public office should act solely in terms of the public interest. They should not do so in order to gain financial or other material benefits for themselves, their family, or their friends.

#### *Integrity*

Holders of public office should not place themselves under any financial or other obligation to outside individuals or organisations that might seek to influence them in the performance of their official duties.

#### *Objectivity*

In carrying out public business, including making public appointments, awarding contracts, or recommending individuals for rewards and benefits, holders of public office should make choices on merit.

#### *Accountability*

Holders of public office are accountable for their decisions and actions to the public and must submit themselves to whatever scrutiny is appropriate to their office.

#### *Openness*

Holders of public office should be as open as possible about all the decisions and actions that they take. They should give reasons for their decisions and restrict information only when the wider public interest clearly demands.

#### *Honesty*

Holders of public office have a duty to declare any private interests relating to their public duties and to take steps to resolve any conflicts arising in a way that protects the public interest.

#### *Leadership*

Holders of public office should promote and support these principles by leadership and example.



## ***Scheme of Delegation - Powers and Duties Reserved for the Trust***

The Trust is responsible for the operational and the financial probity of its schools. As such, the BLP Board has provided the Trust's Scheme of Delegation. The Accounting Officer, a role carried out by the Chief Education Officer, reserves the right to suspend and/or withdraw delegated authorities in whole or part where these financial regulations are not being adhered to. This would effectively withdraw delegated financial authority to make expenditure on staff or other resources.

The Accounting Officer role is mandated by the DfE and this role is personally responsible to Parliament, and to the ESFA, for the resources under their control, and must be able to assure Parliament and the public of the high standards of the probity in the management of public funds. The Accounting Officer takes personal responsibility for regularity and propriety.

### ***Senior Officer Roles***

**The following list provides an overview of the senior roles within the Trust who are responsible for financial management:**

#### ***Trust Board:***

The members of the Board have statutory duties as Company Directors, which are set out in sections 170 to 177 of the Companies Act 2006.

#### ***Chair of Trust Board:***

Manage the Trust Board and the Performance Management of the CEO.

#### ***Chief Education Officer -***

As the appointed Accounting Officer, this is the key executive responsible for delivering the overall strategy of the Trust, including its educational outcomes within the constraints of financial sustainability. This role leads on the deployment of resources on a day-to-day basis. This role has specific responsibilities ultimately for financial matters and the Trust compliance with the Education and Skills Funding Agency (ESFA).

#### ***Headteacher -***

Responsible to the Chief Education Officer for the management of the school's finances. The Headteacher takes responsibility for the management of the school's financial position, ensuring basic controls over the finances are adhered to and making sure that all financial matters are conducted with due consideration for regularity, propriety and value for money.

Note: The overriding legal assumption that sits behind the scheme of delegation is that all schools are governed by one Trust and a single board of directors. The board of directors is the legally accountable body. Although the Trust board may delegate many of its functions it still remains accountable for these functions.





## Strategic Level Division of Responsibilities

Functional area	Board	Chief Education Officer / Executive Team	School Headteacher	Local School Committee (LSC)
<b>Teaching &amp; Learning</b>	<ul style="list-style-type: none"> <li>Approve the strategic vision for education</li> <li>Accountable for the overall quality and impact of teaching</li> </ul>	<ul style="list-style-type: none"> <li>Responsible for the overall quality and impact of teaching across the Trust</li> <li>Responsible for maintaining a view of the quality of teaching in all schools through effective Teacher Evaluation</li> <li>Delivery of Trust Professional Development</li> <li>Development of the BLP Schools</li> <li>Support school Headteachers in setting the school strategic vision for approval by CEO and model for teaching, arranging CPD/ coaching and reporting on teacher performance</li> <li>Evaluate and review the quality of teaching, assessment and pupil attainment within schools.</li> </ul>	<ul style="list-style-type: none"> <li>Implement Trust wide approaches to Teacher Evaluation</li> <li>Set and deliver the vision and model for developing teaching and approach to improving teacher quality</li> <li>Arrange CPD and coaching for teachers</li> </ul>	<ul style="list-style-type: none"> <li>Monitor school approach to securing the quality and impact of teaching, including the effectiveness of CPD for teachers</li> <li>Review School Development plan and self-evaluation ensuring it is in line with Trust objectives</li> </ul>
<b>Curriculum &amp; Assessment</b>	<ul style="list-style-type: none"> <li>Approve Trust pupil performance targets</li> <li>Accountable for all curriculum and assessment practices meeting requirements laid out in statutory guidance</li> </ul>	<ul style="list-style-type: none"> <li>Responsible for Trust targets, approve school targets</li> <li>Responsible for all curriculum and assessment practices, meeting requirements laid out in statutory guidance</li> <li>Determine the Trust assessment cycle</li> <li>Undertake Achievement Reviews in line with review cycle</li> <li>Provide guidance to schools on approaches to assessment, curriculum and inclusion</li> <li>Approve school curriculum and assessment models</li> <li>Commission SEND &amp; PP audits</li> </ul>	<ul style="list-style-type: none"> <li>Accountable for meeting school targets</li> <li>Propose school targets to Executive team</li> <li>Ensure that school targets relate to individual pupil targets</li> <li>Implement the Trust assessment cycle</li> <li>Develop school approaches to assessment, curriculum and inclusion</li> <li>Engage with SEND &amp; PP audit process</li> </ul>	<ul style="list-style-type: none"> <li>Review school approaches to assessment, curriculum, inclusion</li> <li>Reviews approach to SEND &amp; PP</li> <li>Review the impact of SEND and PP funding</li> <li>Consulted on school targets (Chair)</li> <li>Monitor progress towards school targets</li> <li>Appoint link governor for SEND and PP</li> </ul>



Functional area	Board	Chief Education Officer / Executive Team	School Headteacher	Local School Committee (LSC)
<p><i>Culture, Ethos &amp; Wellbeing</i></p>	<ul style="list-style-type: none"> <li>• Approve Exclusions, behaviour and Safeguarding policies</li> <li>• Accountable for exclusions, pastoral and safeguarding arrangements meeting national requirements laid out in statutory guidance</li> <li>• Other Policies approved as per the Policy delegation list</li> <li>• Participate in Trust wide exclusion review panels / PDCs if required</li> </ul>	<ul style="list-style-type: none"> <li>• Agree Exclusions and Safeguarding policies</li> <li>• Responsible for exclusions, pastoral and safeguarding arrangements meeting national requirements laid out in statutory guidance</li> <li>• Agree Behaviour and Safeguarding policies</li> <li>• Responsible for ensuring Trust practices around Exclusions, pastoral and Safeguarding arrangements meet national requirements</li> <li>• Arrange Exclusions training and independent review panels (IRPs)</li> <li>• Instruct annual safeguarding audits to be undertaken and report to the Board</li> <li>• Respond to issues flagged by DBS</li> <li>• Provide guidance to schools on a positive approach to culture, ethos and wellbeing</li> <li>• Ensure Schools handle complaints in line with Complaints Policy</li> <li>• Provide guidance to Headteachers to ensure effective pastoral arrangements and adherence to safeguarding and child protection policies</li> <li>• Sign off Permanent Exclusions and review fixed term exclusion data</li> <li>• Review school mobility trends</li> </ul>	<ul style="list-style-type: none"> <li>• Set school approaches to culture, ethos and wellbeing including the behaviour model and routines, attendance and inclusion practices</li> <li>• Ensure compliance with Trust and school policies and guidance on statutory responsibilities</li> <li>• Implement effective school attendance, inclusion and safeguarding procedures inc. training and DBS processes within Trust policies</li> <li>• Set internal exclusions procedures and ensure exclusion administration fulfils all relevant requirements for these, fixed term and permanent exclusions</li> <li>• Respond to safeguarding and other complaints against staff</li> <li>• Oversee referral of at-risk children to Local Authority and other agencies</li> </ul>	<ul style="list-style-type: none"> <li>• Review school approach to culture, ethos and wellbeing including behaviour model and routines,</li> <li>• Review approach to attendance and inclusion</li> <li>• Review Exclusion decisions through KPI figures</li> <li>• Participate in Trust wide exclusion review panels / PDCs if required</li> <li>• Informed of safeguarding complaints, referrals and training within school</li> <li>• Appoint Safeguarding Link governor</li> <li>• Review school Single Central Record and school safeguarding arrangements</li> <li>• Appoint LAC link governor</li> </ul>



Functional area	Board	Chief Education Officer / Executive Team	School Headteacher	Local School Committee (LSC)
<p><i>Our People</i></p>	<ul style="list-style-type: none"> <li>• Approve HR policies requiring board approval ECT; Pay, whistleblowing</li> <li>• Accountable for meeting statutory reporting requirements</li> <li>• Approve staffing structure as part of Pay Policy</li> </ul>	<ul style="list-style-type: none"> <li>• Agree all Trust HR policies including recruitment, performance management, capability, disciplinary/grievance, leave and organisational change</li> <li>• Undertake an annual staff wellbeing and workload survey</li> <li>• Set overarching approach to attraction &amp; recruitment &amp; performance appraisal</li> <li>• CEO to set central staff structure and delegate responsibility as appropriate</li> <li>• Develop HR plans for schools to ensure staffing structures, skills sets and future workforce plans are in place and within budget, and that risks identified in HR monitoring and reports are acted upon</li> <li>• Oversee Headteacher appointments</li> <li>• Be responsible for Headteacher induction</li> <li>• Line manage Headteachers in line with performance targets; support with coaching &amp; mentoring</li> <li>• Responsible for managing levels of TUPE risk identified during due diligence for new schools</li> <li>• Decide on tribunal and settlement strategies</li> <li>• Review growth opportunities</li> <li>• Provide strategic guidance to Headteachers to support staff line management according to performance targets</li> <li>• Engage in Disciplinary and Grievance panels and appeals</li> <li>• Conduct the schools Pay Award and Pay Scales process annually in consultation with unions</li> <li>• Provide employee relations, KCSIE (Keeping Children Safe in Education) checks and SCR (Single Central Record) reporting, payroll, pensions and recruitment training and guidance to schools</li> <li>• Liaise with unions</li> <li>• Oversee all HR monitoring and reporting</li> <li>• Accountable for meeting statutory reporting requirements</li> </ul>	<ul style="list-style-type: none"> <li>• Establish a culture and level of organisation which actively contributes to staff wellbeing</li> <li>• Recruit for and induct to school roles in line with overall BLP approach to attraction and recruitment</li> <li>• Implement BLP approach to performance appraisal, probation, leadership development, pay and benefits, disciplinary and grievance including investigations at school level and other HR policies as relevant</li> <li>• Approve and Ensure effective SCR (Single Central Record) procedures are being followed</li> <li>• Determine the school staffing structure in line with budget requirements</li> </ul>	<ul style="list-style-type: none"> <li>• Monitor compliance with SCR (Single Central Record) process</li> <li>• Participates in Headteacher appraisal (Chair)</li> <li>• Informed of performance management process and outcomes for staff</li> <li>• Informed of HT appointments and dismissal</li> <li>• Consulted on restructure proposals</li> </ul>



Functional area	Board	Chief Education Officer / Executive Team	School Headteacher	Local School Committee (LSC)
<b>Parents &amp; Community</b>	<ul style="list-style-type: none"> <li>Accountable for meeting statutory admissions and publication requirements</li> <li>Act as Admissions Authority for all schools in the Trust</li> </ul>	<ul style="list-style-type: none"> <li>Responsible for meeting statutory admissions and publication requirements</li> <li>Manage external relationships with local authorities and Regional Schools Commissioner</li> <li>Oversee admissions arrangements including policies</li> <li>Oversee compliance with website publication requirements</li> <li>Provide advice/guidance on media communications, ensuring consistency</li> <li>Manage crisis communications</li> <li>Set school brand guidelines and website design</li> <li>Provide guidance and examples of best practice on communication with parents</li> </ul>	<ul style="list-style-type: none"> <li>Manage school admissions appeals in line with BLP guidance</li> <li>Maintain effective engagement and communication with parents and the wider community</li> <li>Maintain school website in line with compliance requirement</li> <li>Plan and deliver open days, offer and acceptance process and parental engagement</li> <li>Manage local media, community, LA relations</li> <li>Approve FAP admissions</li> </ul>	<ul style="list-style-type: none"> <li>Support engagement with parents, community and LA</li> <li>Consulted on changes to admissions policy</li> </ul>
<b>Finance</b>	<ul style="list-style-type: none"> <li>Approve relevant Finance policies as per the policy delegation list</li> <li>Approve Executive Team and Headteacher remuneration</li> <li>Accountable for meeting statutory requirements around reporting, budget submissions and financial controls</li> </ul>	<ul style="list-style-type: none"> <li>Set all Finance policies and procedures including policies and best practice around financial control</li> <li>Propose the BLP Scheme of Delegation to the Audit &amp; Risk Committee</li> <li>Set Headteacher pay</li> <li>Set school and central finance targets and budgets including setting holdback top slice? charge</li> <li>Prepare Trust budgets, forecasts, reports, statements &amp; tax returns</li> <li>Manage internal and external audits</li> <li>Accountable for meeting statutory requirements around reporting and budget submissions to Companies House and ESFA</li> <li>Decide procurement strategy, including mandating contracts and frameworks for tenders.</li> </ul>	<ul style="list-style-type: none"> <li>Approve relevant Finance policies as per the policy delegation list</li> <li>Approve Executive Team and Headteacher remuneration</li> <li>Accountable for meeting statutory requirements around reporting, budget submissions and financial controls</li> <li>Approve funding from reserves</li> <li>Review internal and external audit outcomes</li> <li>Direct auditing program</li> <li>Follow the delegated levels set out in the Trust Finance Regulations including purchases, contracts, procurement etc</li> </ul>	<ul style="list-style-type: none"> <li>Informed of finance policies and budget targets</li> <li>Informed of the delegated budget and finances for the school and management accounts</li> <li>Review the impact of spending on pupil outcomes</li> <li>Informed of capital plans and proposed funding</li> <li>Informed of procurement activity</li> <li>Support activities to generate additional income</li> </ul>



	<ul style="list-style-type: none"><li>• Approve funding from reserves</li><li>• Review internal and external audit outcomes</li><li>• Direct auditing program</li><li>• Follow the delegated levels set out in the Trust Finance Regulations including purchases, contracts, procurement etc</li><li>• Ensure investment risk is properly managed and track financial exposure</li><li>• Ensure effective financial oversight, regularity and propriety in the use of funds</li><li>• Approve top slice</li><li>• Review Risk Register</li></ul>	<ul style="list-style-type: none"><li>• Ensure that the delegated approval levels in the Trust Finance Regulations are followed and Board approval is sought where required</li><li>• Share monthly management accounts with the Chair</li></ul>	<ul style="list-style-type: none"><li>• Ensure investment risk is properly managed and track financial exposure</li><li>• Ensure effective financial oversight, regularity and propriety in the use of funds</li><li>• Approve top slice</li><li>• Review Risk Register</li></ul>	
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Functional area	Board	Chief Education Officer / Executive Team	School Headteacher	Local School Committee (LSC)
<b>Recruitment</b>	<ul style="list-style-type: none"> <li>• Approve wider recruitment strategy as part of strategic plan</li> </ul>	<ul style="list-style-type: none"> <li>• Recruit for central &amp; Headteacher roles</li> <li>• Conduct pre-appointment checks for central/ Headteacher roles</li> <li>• Sign off school budget and staffing structures</li> <li>• Review Headteachers' pay recommendations for staff</li> <li>• Review DHT and AHT PM in consultation with HT</li> <li>• Set school improvement budget and agree with Headteacher's school funding arrangements</li> <li>• Oversee all accounting and finance teams</li> <li>• Sign off on year end packs for all schools</li> <li>• Sign off on all items of exceptional spend</li> <li>• Sign off any new roles</li> <li>• outside the agreed budget model staffing structure</li> </ul>	<ul style="list-style-type: none"> <li>• Approve all new recruitment (replacement and new roles) for positions where base salary is less than £70k and within agreed budget model staffing structure</li> </ul>	<ul style="list-style-type: none"> <li>• Review updates on recruitment and retention data</li> </ul>
<b>IT</b>	<ul style="list-style-type: none"> <li>• Approve Data Handling Policy</li> <li>• Approve network IT outsourcing strategy</li> </ul>	<ul style="list-style-type: none"> <li>• Set the Trust's IT policies</li> <li>• Set the Trust's IT strategy</li> <li>• Lead on engagement with IT contractors/ service providers at school level</li> <li>• Set schools IT and Acceptable Use policy</li> <li>• Lead on contract management for overall IT service</li> <li>• Set standardised solutions</li> <li>• Lead on IT procurement</li> <li>• Ensure cyber risk is managed</li> </ul>	<ul style="list-style-type: none"> <li>• Set school IT strategy (in line with Trust scope)</li> <li>• Implement the Acceptable Use policy amongst pupils and staff</li> <li>• Approve IT Project budgets</li> <li>• Engage and approve decisions for IT Projects</li> <li>• Ensure that procurement is in line with the IT Catalogue and procurement</li> <li>• Inform filtering policy of what can and cannot be whitelisted in school</li> </ul>	<ul style="list-style-type: none"> <li>• Informed of IT strategy including capital investments</li> </ul>



Functional area	Board	Chief Education Officer / Executive Team	School Headteacher	Local School Committee (LSC)
<p><i>Estates and H&amp;S</i></p>	<ul style="list-style-type: none"> <li>Accountable for meeting statutory requirements around health and safety (H&amp;S)</li> <li>Approve all relevant H&amp;S policies</li> <li>Appoint competent person for H&amp;S</li> <li>Approve SCA spend if over delegated limits (F and R)</li> <li>Informed of partial or full school closure due to Health and safety</li> </ul>	<ul style="list-style-type: none"> <li>Responsible for meeting statutory requirements around health and safety (H&amp;S)</li> <li>Set Trust H&amp;S policy</li> <li>Arrange H&amp;S, fire risk audits and other audits as necessary</li> <li>Oversee all aspects of capital works inc. procurement, legal and project management</li> <li>Support schools in arranging contracts e.g. school catering, M&amp;E, energy</li> <li>Set Trusts capital strategy and SCA allocation</li> <li>Review the school's routine compliance audits and the implementation of action plans</li> <li>Responsible for any partial or full school closure decisions due to Health and Safety</li> </ul>	<ul style="list-style-type: none"> <li>Implement school H&amp;S policies and procedures</li> <li>Maintain an up to date asset register</li> <li>Ensure that appropriate risk assessments are in place</li> <li>Engage in H&amp;S and fire risk audits</li> <li>Ensure compliance with procurement and building maintenance regulations at school level and approve premises management documents</li> <li>Engage in capital build projects as required</li> <li>Determine and deliver ongoing maintenance and capital works strategy</li> </ul>	<ul style="list-style-type: none"> <li>Informed of H&amp;S arrangements and compliance</li> <li>Informed of any maintenance issues affecting the school</li> <li>Informed of capital build project updates</li> </ul>



Functional area	Board	Chief Education Officer / Executive Team	School Headteacher	Local School Committee (LSC)
<b>Vulnerable Schools</b>	<ul style="list-style-type: none"><li>• Where the Board, on the recommendation of The Chief Education Officer, believes that a school is at risk, it may approve a range of interventions, placing the school in a formal 'intensive support' status, on a whole-school or targeted basis</li><li>• This may involve the suspension and removal of the LSC should this be deemed necessary</li></ul>	<ul style="list-style-type: none"><li>• Implement intervention strategies and controls as referenced in Financial procedures manual</li></ul>		





Functional area	Board	Chief Education Officer / Executive Team	School Headteacher	Local School Committee (LSC)
<b>Projects</b>	<ul style="list-style-type: none"> <li>• Approve the strategy for growth</li> <li>• Sign off five stage approvals for new schools</li> <li>• Accountable for signing new school legal documentation</li> </ul>	<ul style="list-style-type: none"> <li>• Responsibility for Trust growth</li> <li>• Accountable for pre-opening financial approvals</li> <li>• Approve pre-opening legal documentation</li> <li>• Approve transition and new school plans</li> <li>• Provide educational and leadership strategy for transition and new schools</li> </ul>	<ul style="list-style-type: none"> <li>• Informed of development of the Trust</li> </ul>	<ul style="list-style-type: none"> <li>• Informed of development of the Trust</li> </ul>
<b>Monitoring &amp; Reporting</b>	<ul style="list-style-type: none"> <li>• Review Trust wide improvement plans</li> </ul>	<ul style="list-style-type: none"> <li>• Set Trust improvement planning templates</li> <li>• Set standards for schools in terms of their use of data to support decision making</li> <li>• Maintain systems map and support schools in designing their approach to data</li> <li>• Publish guidance and training materials on how to use data systems</li> <li>• Support third party data integrations and procure data tools for use across the network</li> <li>• Develop School Improvement Plans</li> <li>• Sign off school SEFs and improvement plans</li> <li>• Lead on annual external monitoring and lead regional peer review</li> <li>• Support Headteachers preparing for Ofsted inspections &amp; monitoring visits</li> <li>• Represent the Board in Ofsted inspection governance meetings</li> <li>• Provide an annual report to LSCs on school performance</li> </ul>	<ul style="list-style-type: none"> <li>• Develop Self Evaluation and School Improvement Plan</li> <li>• Provide regular analysis of school performance data to the Executive Team and LSC via Headteacher's report</li> <li>• Ensure that any issues with data collection are actioned</li> </ul>	<ul style="list-style-type: none"> <li>• Review school performance data</li> <li>• Informed of the outcomes of external monitoring</li> <li>• Attend annual monitoring visit (Chair)</li> <li>• Informed of any issues with data quality</li> <li>• Review the school's arrangements for supporting LAC and SEND children ensuring compliance with relevant statutory frameworks</li> </ul>



Functional area	Board	Chief Education Officer / Executive Team	School Headteacher	Local School Committee (LSC)
<p><b>Governance &amp; Accountabilities</b></p>	<ul style="list-style-type: none"> <li>• Approve Scheme of Delegation, Terms of Reference, Risk Framework and Policy Framework</li> <li>• Accountable for meeting statutory requirements around data protection and security</li> <li>• Accountable for meeting statutory requirements for governance arrangements</li> <li>• Approve Governance Professional appointment</li> <li>• Approve and remove committees</li> <li>• Appoint and remove chairs of committees</li> </ul>	<ul style="list-style-type: none"> <li>• Develop Scheme of Delegation, Terms of Reference and Policy Framework</li> <li>• Responsible for meeting statutory requirements around data protection and security</li> <li>• Provide data protection guidelines and standards and oversee network approach to data protection controls</li> <li>• Lead response in event of large data breach</li> <li>• Develop Risk Framework and register</li> <li>• Responsible for oversight and review of school risk registers</li> <li>• Accountable for meeting statutory requirements around governance arrangements</li> <li>• Responsible Disaster Response and Recovery Plans (DRRP)</li> <li>• Accountable for oversight of school Business Continuity Plan</li> <li>• Review the school's routine compliance audits: website, data protection, safeguarding, SCR and pathways and enrichment</li> <li>• Support Headteachers with preparation of school DRRP</li> <li>• Approve Declarations of interest registers</li> <li>• Approve school day</li> </ul>	<ul style="list-style-type: none"> <li>• Ensure required policies are in place and communicated to all staff according to overall BLP approach</li> <li>• Conduct routine annual audits (website, data protection safeguarding, SCR and pathways and enrichment)</li> <li>• Contribute to review of individual school risk register and provide timely information to the Executive Team on status of risks and controls</li> <li>• Ensure school meets and implements data protection requirements and standards at school level in line with overall BLP approach</li> <li>• Develop school Business Continuity Plan</li> </ul>	<ul style="list-style-type: none"> <li>• Agree additions to school level policies, school [risk register] and individual audit reports</li> <li>• Review school risks</li> <li>• Informed of overall approach to DP and security</li> <li>• Informed of data breaches and status of Subject Access Requests</li> <li>• Review school Business Continuity Plan</li> </ul>