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HOMELAND SECURITY EXPERTS GROUP (HSEG)

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2021 HOMELAND SECURITY ENTERPRISE FORUM

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PLENARY SESSION 1:

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THE HOMELAND ENTERPRISE: PERSPECTIVES FROM THE

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STATE HOUSE WITH GOVERNOR LARRY HOGAN

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Salamander Resort

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Middleburg, Virginia

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Monday, September 13, 2021

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1           Plenary Session 1 - The Homeland Enterprise:

2                   Perspectives from the State House

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4           UNIDENTIFIED SPEAKER: Good afternoon ladies  
5 and gentlemen, our event will begin momentarily.

6 Please come and take your seats. Please come and take  
7 your seats. Thank you. Ladies and gentlemen, please  
8 take your seats.

9           MR. WALKER: All right. Good afternoon,  
10 ladies and gentlemen, both to our in-person and virtual  
11 attendees and say welcome to the inaugural Homeland  
12 Security Enterprise Forum hosted by the Homeland  
13 Security Experts Group. We're so glad you're here  
14 joining us for these critical conversations around many  
15 of the greatest challenges our nation faces today. I'm  
16 Rob Walker. I'm the Executive Director of the Homeland  
17 Security Experts Group. And on behalf of our co-  
18 chairs, Jane Harman, and Michael Chertoff, and the 40  
19 plus members of the group, again, I say welcome, and  
20 thank you all for coming. It's great to have you here.  
21 And most importantly, thank you for your commitment to  
22 the security of our nation.

1           I'd like to make a special welcome, he's  
2 backstage though, to Governor Larry Hogan, who will  
3 join us on stage shortly for a conversation with Ms.  
4 Harman, and also to National Cyber Director Chris  
5 Inglis, who will speak after the Governor. And  
6 following that we will have Secretary of Homeland  
7 Security Alejandro Mayorkas. We're looking forward to  
8 all three of those conversations tonight.

9           So these things don't happen without  
10 partnership and cooperation among a host of groups and  
11 agencies. And I just like to take a moment to thank  
12 those corporate partners, who supported us along the  
13 way, helped us to be here today, brought their thought  
14 leadership and their financial support to this  
15 endeavor. First like to thank our presenting sponsor,  
16 the MITRE Corporation, who also, I will add, is the  
17 generous operational support to the Homeland Security  
18 Experts Group. Our gold partner, Deloitte, our silver  
19 partners, anduril, S2 Global, Securonix, American  
20 Airlines, Guidehouse, Leidos, GDIT, InfraGard National  
21 Members Alliance, and Cornerstone Government Affairs.  
22 And to our bronze and small business partners,

1   GardaWorld Federal Services, TransUnion, Motorola  
2   Solutions, Arc Aspicio, SIMS Software, Pangiam,  
3   Moonshot, the Washington Homeland Security Roundtable  
4   and T-REX. Thank you all. Give them all a hand for  
5   their support.

6                   (Applause)

7                   MR. WALKER: You'll find more information  
8   about all of those companies and the support they  
9   provide and their mission within the Homeland Security  
10  Enterprise on our website, under the partners tab.  
11  Please feel free to link to their sites. Some of them  
12  have physical booths here in the hallway, and many of  
13  them have a physical presence on our virtual platform.  
14  So please engage with those. You may find a new  
15  business relationship, you may find somebody else to  
16  hire. Check that out online, please.

17                   You'll hear from many of these partners  
18  throughout tomorrow's plenary sessions. We've invited  
19  them up as thought leaders in the program because we  
20  recognize that Homeland Security is not solely the  
21  purview of government, that the private sector and all  
22  of us as citizens play a critical role in securing our

1 homeland.

2 The theme for this inaugural event is simple.

3 Remember, reflect, renew. Remember, reflect, renew.

4 We spent the past week in remembrance of that fateful

5 day, 9/11, 20 years ago. One of the darkest and most

6 horrific days of our nation's history. We woke that

7 morning to an attack from an unknown enemy, against

8 targets we felt were untouchable. We watched as our

9 own civilian airlines were used as missiles against

10 some of our nation's most iconic landmarks. And we

11 were shaken by the loss of so many lives, yet in all of

12 those who rushed into the unknown to save their fellow

13 citizens. And just as our nation paused this past

14 week, in remembrance of those lost in September 11, I

15 ask us all now to pause for a moment of silence in

16 tribute and remembrance.

17 (Silence)

18 MR. WALKER: Thank you. In the days, weeks

19 and months following those attacks, a new phrase began

20 to take root in the American lexicon, Homeland

21 Security. We didn't really have that before. We had

22 civil defense, we had reaction, we had disaster

1 management, but to lump it together in a concept of  
2 Homeland Security was new to us. Until that day, we  
3 had assumed that threats to our security will be met  
4 over there. And that here at home, our biggest  
5 concerns were recovery and resilience. And as we began  
6 our long journey of national physical and emotional  
7 recovery, gaps and challenges in our security systems  
8 were identified from the tactical to the strategic,  
9 everything from interoperability of radios at the first  
10 responder level, to the ability to gather international  
11 intelligence, the globe over.

12           We were suddenly seeing how interrelated the  
13 local, state and federal efforts of keeping ourselves  
14 safe truly should be. And we saw just how many gaps  
15 actually existed in that effort. The Homeland Security  
16 enterprise was envisioned to address those gaps and a  
17 new perspective of American security, which proposed  
18 weaving together of government at all levels, expanded  
19 partnership with the private sector, and connecting  
20 ourselves, the citizens of this nation, into the  
21 ultimate team sport, Homeland Security. We are all  
22 part of this enterprise. We're all part of the success

1 of this enterprise.

2           This past week has caused us to pause moments  
3 of remembrance, but it also has caused us to reflect.  
4 The enterprise has been around for 20 years. Where  
5 have we come? Where have we been? Provides ourselves  
6 -- the best thing we can do is provide ourselves an  
7 honest assessment of how far we've come in the past 20  
8 years, and then look ahead to the next 20. And we hope  
9 this event will be that pivot. We pause in  
10 remembrance, we reflect on where we've been, and we  
11 pivot ahead to renew the promise of the Homeland  
12 Security enterprise. I had an opportunity today to  
13 speak with two of the architects of the Homeland  
14 Security Enterprise, Senators Lieberman and Collins,  
15 Senator Joe Lieberman, Senator Susan Collins. I'd say  
16 two of the four, we have a third of the four here, Jane  
17 Harman. And they wanted to pass this message on and we  
18 did it. We did a video chat. Unfortunately, technical  
19 difficulties did not allow us to play that tonight.

20           But their message was this. The bipartisan  
21 effort that they engaged in along with Jane and others  
22 across the House and Senate, and the administration at

1 the time, was unparalleled in American history. And  
2 it's hard to find that sort of effort going on now.  
3 Their message was, the enterprise was built for a  
4 purpose. And that purpose has been successful for 20  
5 years. That we should continue to engage and endeavor  
6 to improve the enterprise and not tear it down.

7           When the homeland security experts group set  
8 out to create this conference, we started with a blank  
9 slate. We started with a blank calendar. Secretary  
10 Chertoff and Ms. Harmon told me, "Rob, we're going to  
11 do it at the Salamander. We don't care when, just do  
12 it." So I called up, Linda, where are you? Linda  
13 Webster, thank you very much. Linda Webster runs the -  
14 - is the president of the Webster Group and her team  
15 are doing a phenomenal job here, setting all of this  
16 up. So thank them as you see them throughout the hall.  
17 Please.

18           (Applause)

19           MR. WALKER: Linda, Wendy, Deborah, Phoebe,  
20 Christina and a host of others that are around, as you  
21 see them, thank them for all their tireless work to put  
22 this together. But we started with a blank calendar,



1 and the only thing was, Michael Chertoff said, do it  
2 out here, Rob. And I said, okay, sir. So I came out  
3 here, and we talked about calendars. And it just so  
4 happened, it was serendipitous, that we fall on these  
5 dates. No other times were available. This was the  
6 best opportunity for us. So we're proud to be on the  
7 heels of the 20th anniversary of those remembrances and  
8 reflections.

9 But it gave us a new purpose. It gave us this  
10 opportunity to renew, give us a moment of renewal. So  
11 we want this event to serve that purpose. Everyone  
12 here, all of us here in the room, those of you online  
13 and across the nation, we want you to remember and  
14 reflect of these past 20 years. We want you to reflect  
15 on that spirit of unity, coordination and mutual  
16 support that we all saw in the wake of 9/11. But now,  
17 we also want to renew the promise of this thing we call  
18 the Homeland Security Enterprise, of the partnership,  
19 the coordination and the support that built this  
20 enterprise and has kept our United States safe for the  
21 past 20 years. Remember, reflect renew.

22 Today, our nation faces a myriad of threats

1 from nation state actors, international criminal  
2 organizations, international terrorists, natural  
3 disasters of increased frequency and severity, rising  
4 domestic violent, extremist threat. The list goes on  
5 and on in the physical world. We also face still more  
6 challenges in the digital domain as our government,  
7 companies, citizens face the onslaught of cyber attacks  
8 day in and day out. And even less tangible, we face  
9 the challenge of misinformation and disinformation  
10 that's permeating our society and challenging the very  
11 principles of our nation and eroding the trust that  
12 many of our citizens have in the very institutions that  
13 make our country great. The members of the HSEG, all  
14 41 of us, have worked tirelessly to advance these  
15 issues. And we are proud, you are here today to  
16 sharing those efforts. Again, thank you.

17           The mission of the group, the Homeland  
18 Security Experts Group, is threefold. We invigorate  
19 conversations, we elevate above partisanship and we  
20 integrate solutions to face those threats and  
21 challenges. The Homeland Security Enterprise Forum was  
22 designed to serve that mission. Through some 13

1 plenary sessions and 8 working groups over the next day  
2 and a half, we will explore these challenges together  
3 and open an engaging dialogue from a diverse set of  
4 voices, experiences and perspectives. In a few weeks  
5 after the event closes, and I get some sleep, we will  
6 issue a report with some of the best ideas and  
7 recommendations that come out of those plenary and  
8 working group sessions. And we will follow-up  
9 tirelessly over the next year to see that some of those  
10 policy, legislative or other recommendations are moved  
11 towards integrating into solution. We're here together  
12 to invigorate conversations, elevate above  
13 partisanship, and integrate solutions. And through  
14 this, together, we will renew the promise of the  
15 Homeland Security Enterprise. Thank you again for  
16 joining us. We look forward to your thoughts and ideas  
17 throughout the event.

18               Sorry, how to get a stage queue. This event  
19 is meant to facilitate engagement and networking. So  
20 please download our app either on the Google Play Store  
21 or the App Store. It's titled HSEF21. We'll send  
22 messages and updates through that app throughout the

1 conference, speaker updates. There'll be polls and  
2 survey questions that go on throughout. Connect with  
3 one another through both the virtual platform and of  
4 course here in person, exchange business cards. If you  
5 don't remember how to do that, we can do some training  
6 real quick. Engage with us in these dialogues on  
7 Twitter, follow us at @Homeland Experts and use the  
8 hashtag HSEF21 when engaging in the conversation.

9           So now it's my pleasure to welcome to the  
10 stage Ms. Jane Harman and Governor Larry Hogan of the  
11 state of Maryland. As they make their way up, will  
12 tell you a bit about, Jane and Michael have been the  
13 co-chairs of this group for a dozen years. Jane  
14 started when she was eight, I think. It's been a  
15 phenomenal group. I've been a part of it for the past  
16 three or four. And I've truly enjoyed being a part of  
17 this group of experts and the mission that they have.

18           Governor, Ms. Harmon, welcome. I will now  
19 turn it over to Ms. Connie Larossa of Cornerstone  
20 government affairs to introduce the first plenary  
21 session of our inaugural Homeland Security Enterprise  
22 Forum.

1 (Applause)

2 MS. LAROSSA: One of the critical lessons that  
3 we learned from September 11, 2001, is the importance  
4 of that relationship between the federal government and  
5 state and locals. It is unfortunate that Governor  
6 Edwards of Louisiana could not be here this evening.  
7 He is tending to his state's recovery from Hurricane  
8 Ida. And our thoughts and prayers are with Louisiana  
9 and the Northeast as they recover from this terrible  
10 natural disaster. But it is my honor to introduce  
11 Governor Larry Hogan, who is leading the great State of  
12 Maryland with a tremendous COVID-19 response and  
13 addressing cybersecurity by bridging the government,  
14 private sector and academia to take decisive actions at  
15 the state level. It's also my pleasure to introduce  
16 our moderator this evening, former Congresswoman Jane  
17 Harman, who has been a leader in Homeland Security  
18 since 9/11. Thank you.

19 (Applause)

20 MS. HARMAN: So let me say what an honor it is  
21 to be the opening act here with the most popular  
22 governor on the planet Earth, maybe other planets as

1 well. Larry Hogan, is it true 80 percent? Did I read  
2 that somewhere?

3 MR. HOGAN: I don't know about that, Jane.  
4 I'm not sure, but it sounds good.

5 MS. HARMAN: Okay. Now whatever it is, there  
6 is not one member of Congress in our lifetimes who's  
7 ever had a rating like that, that I can imagine. In my  
8 dreams, I would have loved that. But he -- there's  
9 some magic sauce that he puts on his food. And his  
10 accomplishments are amazing. So I want to talk about  
11 that. But just one little personal story beyond what  
12 was said and it is this. I was elected to Congress in  
13 1992. My first elected office, I know Larry Hogan's  
14 first elected office was governor, is governor and I  
15 had a business, a law career before that. He had a  
16 business career before that. At any rate, I was in  
17 Congress for three terms and left to run for governor  
18 of California in 1998. My buddy Dianne Feinstein was  
19 going to run, but she pulled out of the race, so I  
20 decided to try this.

21 What happened to me? I lost and I lost in a  
22 three way primary to a guy named Gray Davis who went on

1 to become governor of California, only later to be  
2 recalled and in case anyone has missed this movie, The  
3 Something's Happening Tomorrow in California about some  
4 other governor. So this is a kind of remedy. I hope  
5 Maryland will never adopt just free advice.

6 MR. HOGAN: Me too.

7 MS. HARMAN: Well, it will never apply to you,  
8 my friend. So at any rate, I lost. So I was out of  
9 Congress and obviously not governor, I did think and  
10 still do that governor is the best job in politics. So  
11 I was out of Congress. So what happened next, Dick  
12 Gephardt, who was the Minority Leader then of the house  
13 called and asked me, and also asked Juliette Kayyem,  
14 who's a member of our hearty little group here, to be -  
15 - to join the National Commission on terrorism, which I  
16 did do. And we were one of three groups that predicted  
17 a major attack on U.S. soil, some of you may know that.  
18 And then came 9/11. And we were unprepared. And not  
19 only were we unprepared for the attack, but I then was  
20 back in Congress, some of us never learned lessons.

21 I was a senior member of the House  
22 Intelligence Committee, I was co-chair of a special

1   subcommittee on terrorism, and I was walking toward the  
2   dome of the Capitol on 9/11, which was, everyone  
3   thinks, the intended target of the fourth plane. And  
4   had that plane hit the target, in fact, had it taken  
5   off earlier and surprised the passengers on the plane  
6   who would not have gotten real information about the  
7   attacks on the Trade Towers and not really knowing what  
8   was happening, we could have had a continuity of  
9   government issue. This is really serious. The members  
10   like me, we're milling around outside, they closed the  
11   Capitol, closed the house office and senate office  
12   buildings. I was horrified because I thought, you  
13   know, we take an oath, we members of Congress, to  
14   provide for the common defense. So why are we closing  
15   our buildings where we work, but that was my view. And  
16   we worked hard that day to get them reopened. And at  
17   the end of the day, some of you've heard this coverage  
18   on the news, we stood on the steps of the Capitol  
19   holding hands. And nobody looked to see, is the guy  
20   next to me of my party or a different party, do I like  
21   him or not, or her. We held hands and we sang God  
22   Bless America because America was under attack. And



1     there was no finger pointing then for a while.

2                 But just saying, that was a moment that is  
3     really very special. So I have a lot of things I want  
4     to ask Larry Hogan, but that -- on 9/11, where were  
5     you?

6                 MR. HOGAN: Well, first of all, Jane, let me  
7     just thank you for your leadership. It's an honor to  
8     be sharing the stage with her. And there's no question  
9     about how important your leadership was to Homeland  
10    Security. And it's an honor to be here with all of  
11    you, with all of you experts who've been focused on  
12    this space and doing so much hard work to keep us safe,  
13    here on the anniversary of 9/11. I don't have an  
14    exciting story as being in the Capitol. I was in the  
15    private sector. I was small business guy. And I was  
16    at a real estate convention when I -- somebody just  
17    grabbed me and said, come look at the television, when  
18    the first plane hit. I mean, everybody remembers  
19    exactly where they were. And I had just kind of gotten  
20    to the television and saw the thing when the second  
21    plane was hitting.

22                But it was, I just spoke at a ceremony on

1 Saturday for fallen heroes in Maryland. And it just is  
2 hard to believe that that was 20 years ago, and  
3 everything that's passed, and all the things that  
4 everybody in this room and others have worked hard to  
5 try to keep it from happening again. But, yeah, that  
6 was a time where as terrible as the tragedy was, you  
7 know, the positive was that how we came together as a  
8 country, like you just said, holding hands, not caring  
9 if they were Republicans or Democrats. It wasn't a  
10 Democratic America or a Republican America, it was the  
11 United States of America. And we all came together and  
12 rose to the challenge. And that's something to be very  
13 proud of.

14 MS. HARMAN: Well, I agree and a lot of people  
15 whom I can't recognize behind your masks in this room,  
16 were part of it. So thank you to the extended  
17 audience. And obviously, thank you to our group, our  
18 enterprise group led very ably by Rob Walker, and my  
19 brother, Michael Chertoff. We're brother and sister by  
20 mutual adoption. And we met when he was Homeland  
21 Secretary and I was in, you know, a senior member in  
22 Congress. And this enterprise is truly, totally

1     bipartisan.

2                 So let me start with that. I want to ask you  
3     about some specific things that you have handled in the  
4     homeland space in Maryland. I also want to ask you  
5     about the National Governors Association, which you  
6     have led until recently.

7                 But first, you ran on this notion that you  
8     would reach for the best ideas from either party. How  
9     in the world did you pull off an election with that as  
10    your mantra in these toxic times? And not only that,  
11    how did you get reelected? You were elected first in,  
12    I guess, you started service in 2015. But you were  
13    elected in 2014, reelected overwhelmingly in 2018. How  
14    does a guy in the center who, really no kidding,  
15    reaches for the best ideas on both sides survive in our  
16    era of toxic tribalism?

17                MR. HOGAN: Well, it's a great question. I'm  
18    not sure I have the magic secret sauce.

19                MS. HARMAN: I think you do.

20                MR. HOGAN: Yeah. But, you know, I was just a  
21    small business guy, who was really frustrated with  
22    politics, as usual. And quite frankly was angry at

1 Democrats and Republicans. And I started a grassroots  
2 citizen organization called Change Maryland. That was  
3 really about, you know, trying to bring people  
4 together. And so my state is the bluest state in  
5 America, even a little slightly more blue than  
6 California.

7 MS. HARMAN: Yeah.

8 MR. HOGAN: And 24 percent Republican, we had  
9 only elected one Republican in 50 years to a statewide  
10 office. And, you know, I ran by bringing together not  
11 just those few Republicans, most of the independents  
12 and a big chunk of discerning Democrats by focusing on  
13 this message of, you know, bipartisan commonsense  
14 solutions, and that I didn't care which side of the  
15 aisle an idea came from. If it was a good idea, we  
16 were going to work together to get it done and about  
17 compromise isn't a dirty word. But we've got to come  
18 together to fix the problems and stop pointing fingers.

19 MS. HARMAN: Well, you're here. But then in  
20 2018, a fairly well known person, Democrat, ran against  
21 you in a blue state and got creamed. I mean, really?

22 MR. HOGAN: Well, you know, I think it's

1 because -- so I ran, it was kind of a fluke, I was -- I  
2 joke with the Governors Association, I was voted the  
3 least likely to succeed in 2014. Nobody expected.  
4 That was a complete shocker. It was the biggest  
5 surprise, upset in America. But in 2018, it was a -- I  
6 was in the bluest state and a huge blue year with a  
7 giant blue wave. And we were losing governors across  
8 the country in my party and people, you know, we, you  
9 know, I ran against a very high profile Democrat,  
10 chairman of the NAACP nationally in a state that's more  
11 than 30 percent African-American, and very Democratic,  
12 and I won by 15 points, again, in a landslide. And I  
13 think the answer was just what we were talking about  
14 the first time. People said, you know, whether you're  
15 a Republican or an independent or Democrat, most people  
16 want us to work together to fix problems.

17           And I think they said, you know, people came  
18 up to me, and they said, I've never voted for a  
19 Republican in my life. And I don't even agree with you  
20 on everything. But I know you say, you tell it like it  
21 is, and you're willing to work together to get things  
22 fixed. And I think that's really popular today. It

1 really is. I mean, if you look at them, I have some  
2 colleagues that are Republican governors in blue states  
3 up in New England, several of them, and they're also  
4 very, very high --

5 MS. HARMAN: Charlie Baker.

6 MR. HOGAN: -- approval numbers, Charlie  
7 Baker, Phil Scott, Sununu. And I think it's because we  
8 have to, my legislature is more than 70 percent  
9 progressive Democrats. If I'm ever to succeed at  
10 anything, I have to convince them, you know, we all  
11 want to solve the problems, we just come at it from a  
12 different perspective. And so it turns out this  
13 popular among Democrats, independents and Republicans,  
14 if you try to work together, and you stop all the  
15 partisan nonsense.

16 MS. HARMAN: So thought experiment. What if  
17 we outsourced the United States Congress to you?

18 (Laughter)

19 MR. HOGAN: Well, that sounds good.

20 MS. HARMAN: What do you think? Yeah.

21 (Applause)

22 MR. HOGAN: I mean, it really is. You're

1 kidding. But it really worth, our State Capitol is  
2 less than 30 miles from the seat of power. And yet it  
3 couldn't be more different. Washington is broken. And  
4 both parties are to blame. And the whole people are  
5 frustrated that nothing ever gets done. You know, we  
6 in the middle of COVID, and I lead the Governors  
7 Association through most of COVID, which is old,  
8 another topic I think we'll talk about.

9 MS. HARMAN: We'll get there.

10 MR. HOGAN: But in the middle of that, I  
11 actually got my 70 percent democratic legislature to  
12 pass the largest tax cut in history for \$1.45 billion  
13 to let small businesses and struggling families keep  
14 more of their money in their pockets during the time  
15 when they were struggling. And that, you know, I  
16 convinced Democrats that that was a good idea. We were  
17 helping people.

18 MS. HARMAN: Okay. So on your watch, we'll  
19 get to cyber and we'll get to COVID. But on your  
20 watch, there were riots in Baltimore, in 2015, your  
21 first year. You got serious cancer in 2015, you're now  
22 cured. There were epic flash floods in 2018. And I'm

1     sure plagues and other things. But, I mean, talk about  
2     some of that.

3             MR. HOGAN: Yeah.

4             MS. HARMAN: I mean, those are in the homeland  
5     field. How did you successfully navigate things like  
6     that, that many other governors are not so successful  
7     in navigating?

8             MR. HOGAN: Well, it certainly was not what I  
9     expected. You know, it's you can plan. And this is no  
10    matter what field you're in or what you're doing, there  
11    are a lot of things that you can plan and you can  
12    execute the plan. We were being successful. I was  
13    trying to accomplish the things that I ran on and said  
14    I was going to do. We had a successful first  
15    legislative session right at the start of the day after  
16    I was sworn in, put a budget together, put a  
17    legislative package together. Just after that, 89 days  
18    after being governor, we had the worst violence in 47  
19    years breakout in our largest city of Baltimore, after  
20    the death of Freddie Gray.

21             It was at the -- it was after Ferguson and the  
22    next big flashpoint of the United States. And, you



1 know, Baltimore City was on fire, our largest city  
2 people were in danger and they were crying out and they  
3 -- we responded immediately. I declared a state of  
4 emergency. I sent in 4,000 members of the National  
5 Guard, a 1,000 police officers and firefighters from  
6 around the state and around the country. And we  
7 immediately stopped all the violence. And I walked the  
8 streets of Baltimore for a week, talking with the folks  
9 in the neighborhood and talking -- trying to address  
10 concerns, meeting with faith based leaders. But  
11 basically, we allowed peaceful protests. And people  
12 had legitimate frustrations, but we stopped all of the  
13 violence and the looting and nobody got hurt and  
14 nothing else happened the rest of the week.

15 And I think this past summer, we saw some  
16 people that overreacted and caused more problems. We  
17 saw other people that sat back and just let their  
18 cities be taken over for months at a time. I think we  
19 -- I actually taught a course at NGA to other governors  
20 about how to handle a crisis like that, but a lot of  
21 them didn't seem to pay attention.

22 (Laughter)

1           MS. HARMAN: They certainly did. But how did  
2 you know how to do that?

3           MR. HOGAN: I didn't. You know, I -- this is  
4 a lesson for whatever you're doing, to surround  
5 yourself with the best people, the subject matter  
6 experts and listen to their advice. And so I came in  
7 how to, you know, folk, a great Homeland Security  
8 advisor, a great superintendent of State Police, we  
9 appointed a great Adjutant General of the National  
10 Guard, a serious team and the governor's office. And -  
11 - but some of it was gut instinct.

12          MS. HARMAN: Yes.

13          MR. HOGAN: You know, I had to act quickly. I  
14 had a mayor that frankly didn't want me to come into  
15 the city, who said that there was -- things were under  
16 control when they obviously were not. I had citizens  
17 begging us to come in. But we acted within, you know,  
18 the first couple of hours and I went right to the city,  
19 we set our command staff up. And, you know, it's -- I  
20 had never been a commander in chief. I had never  
21 called up members of the military. I had never, you  
22 know, run a state police force or done Homeland

1 Security in my private sector capacity. But I just  
2 know that you have to get the best input, you have to  
3 act swiftly and you have to make the right decisions.  
4 And you have to be willing to, you know, not care about  
5 the politics, but just act.

6 MS. HARMAN: Wow! Is there another example  
7 like yours of any city in America --

8 MR. HOGAN: No, I don't think so.

9 MS. HARMAN: -- being handled the way you  
10 handled Baltimore? I don't think so either.

11 MR. HOGAN: Well, and I'll tell you, flash  
12 forward to this past summer when we had so much unrests  
13 across the country. Baltimore was not one of them  
14 because of the way we handled 2015 and the response.  
15 We didn't have violence this summer when everybody else  
16 did. And we did have some outside agitators, organized  
17 groups come in from outside of the state, you know, the  
18 folks that are wearing all black that are -- have  
19 Molotov cocktails and things and trying to start. Our  
20 Baltimore City residents dragged them over to our State  
21 Police and our National Guard and said these guys are  
22 the troublemakers, arrest them. So the neighborhood

1 didn't want to see any more violence.

2 MS. HARMAN: Isn't that, well, does everybody  
3 think that's as impressive as I do? Yes, yes.

4 (Applause)

5 MS. HARMAN: Okay. And that same year, you're  
6 diagnosed with very serious cancer and go through  
7 massive chemo and all the rest of it, while you're  
8 handling all of this?

9 MR. HOGAN: Yeah. Well, so I --

10 MS. HARMAN: How did you do that?

11 MR. HOGAN: Well, my -- so right after the  
12 riots, we did our first trade mission to Asia. And I  
13 went to Korea, China and Japan. My wife is from South  
14 Korea. That was our first stop. And I wasn't feeling  
15 that great. But I, you know, I had just been through a  
16 really tough campaign. I just went through my first  
17 legislative session, I went through the riots. I  
18 wasn't getting a lot of sleep, I was stressed. On the  
19 plane ride over there, my back was hurting. And I was  
20 just feeling lethargic. I was trying to climb the  
21 Great Wall of China. I'm usually an energizer bunny, I  
22 had to stop and sit down. And then I was in my last

1 day in Japan, I felt a lump in my throat.

2               So I went to my doctor when I came back. And,  
3 you know, I did some MRIs and CAT scans and three  
4 doctors walk into the room, which is never a good sign.  
5 And they said I had very advanced and aggressive  
6 cancer. I had 40 or 50 tumors all over my body,  
7 advanced non-Hodgkin's lymphoma, which I, you know, I  
8 had to announce to the people that had just elected me  
9 that the person that they put their faith and trust in  
10 and that was, you know, it was questionable whether I  
11 was going to make it or not. But I went through six  
12 months of 24 hour a day chemotherapy while I was  
13 running the state from my hospital bed. And so it was  
14 a good first couple of months.

15               MS. HARMAN: So are you human?

16               MR. HOGAN: Yeah, I am. I used to have a  
17 beautiful head of hair by the way. So the cancer did  
18 get the hair.

19               MS. HARMAN: Well, all right. But now you  
20 don't have a bad hair day.

21               MR. HOGAN: Yeah, no, I don't have bad hair  
22 days.

1 MS. HARMAN: I also asked you about the epic  
2 floods in 2018.

3 MR. HOGAN: Yeah, it's we had Ellicott City,  
4 which is a beautiful historic town in Howard County,  
5 Maryland, got back to back 100 year storms. This was a  
6 Mill Town that was built at the confluence of a couple  
7 of major waterways. And we just had a massive amount  
8 of rainfall in a very short period of time that  
9 devastated this town. And we respond to the media,  
10 again, the state of emergency, send in the National  
11 Guard, worked with the county, worked with the feds,  
12 trying to address that. And just as we were, you know,  
13 there was an incredibly resilient group of small  
14 business owners and people who had lived there their  
15 whole lives that just, you know, didn't let it get them  
16 down. They fought hard to rebuild, and then they got  
17 hit with another one.

18 So it was back to back 100 year floods that  
19 wiped out this town and now we're rebuilding the town.  
20 We've done all kinds of efforts on resiliency and used  
21 federal and state dollars to try to, you know, fix the  
22 problem.

1 MS. HARMAN: Doesn't it sound easy?

2 MR. HOGAN: It's easy. Oh, well, I'm giving  
3 you the short version. It was a lot more to it.

4 MS. HARMAN: Yeah. Okay. All right. So I  
5 want to get to two more issues. But then I have to ask  
6 you about the NGA.

7 MR. HOGAN: Yeah.

8 MS. HARMAN: Okay. Cyber.

9 MR. HOGAN: Yeah.

10 MS. HARMAN: You just held the Cyber Summit.

11 MR. HOGAN: Yes.

12 MS. HARMAN: What is the threat as you  
13 perceive it in Maryland, and what did the summit  
14 accomplish?

15 MR. HOGAN: Well, so I hesitate to say this  
16 here in Virginia. So with all due respect to my  
17 Virginia friends here, Maryland is the cyber capital of  
18 America. We're headquarters to --

19 MS. HARMAN: Congratulations.

20 MR. HOGAN: Yeah, we're the headquarters to  
21 the NSA and U.S. Cyber Command, the NIST and Cyber  
22 Center of Excellence. And we have the largest

1 concentration of cyber talent, 110,000 college degrees  
2 in cyber stuff. We have 12,000 IT companies and 1,300  
3 cybersecurity companies. So it's a big economic  
4 development driver for us. But it's also we're, you  
5 know, an important spot. We've been focused on it, you  
6 know, as a state for job creation, for workforce  
7 development, for our universities, how to invest in.  
8 We have 17 centers of cyber excellence, universities  
9 and colleges. And we've been focused on our own  
10 security, cyber threats at the state, but also working.

11 We had Baltimore City Government, you know,  
12 had a ransomware problem, the Baltimore County school  
13 system. And we've been jumping into those with the  
14 help of others. But, you know, I was -- to skip ahead  
15 to preview of the NGA discussion, I held a yearlong  
16 infrastructure initiative. And then we called a summit  
17 on infrastructure. I brought together Republican  
18 governors and senators and congressmen in Annapolis,  
19 and we made sure that cyber and resiliency and  
20 protecting the grid was included in the infrastructure  
21 bill. It was not in the Biden Bill or the Republican  
22 Bill. And we got everybody to include that. Following



1 that successful summit, which was the basis of the  
2 current infrastructure, compromise bill.

3           We then had a summit in Annapolis on  
4 cybersecurity. And we brought in all the top federal  
5 government experts, the best university leaders that  
6 were focused on this, our state folks, and many private  
7 sector companies. And it was just to try to get  
8 everybody on the same page because this really is our  
9 number one threat. And it's something that does take  
10 the collaboration of the federal, state and local  
11 governments, with our private sector partners. We're  
12 all vulnerable. We saw that with the Colonial  
13 Pipeline, how vulnerable we are. And that was just  
14 kind of a small preview of what could happen if we're  
15 not doing more.

16           So we've got money for cyber infrastructure  
17 bill, which we got the President who agreed to. We've  
18 got the Senate to pass and now it's held up in with  
19 your old colleagues in House, which we got to get that  
20 done and get it to the President's desk and sign it, so  
21 we can get all of those things accomplished. But it's  
22 -- it really is, it was -- we had a great summit. We

1 had the deputy senior policy leader on this from the  
2 White House, we had, you know, leaders from NSA, you  
3 know, our university presidents that are focused on as  
4 UMBC, we crank out more cyber talent than anybody,  
5 University of Maryland has a lot. But we're focused on  
6 how do we all work together and address this threat,  
7 which is obviously important to every single government  
8 entity and every private sector person out there.

9 MS. HARMAN: Right. So in terms of state,  
10 federal and local collaboration, what do you think?  
11 How good is it? How would you grade it?

12 MR. HOGAN: I think it's pretty good. I think  
13 we can do more and that's the -- that's why I wanted to  
14 bring people together. It's why with all the -- we got  
15 all 50 governors together on this topic and has made it  
16 a part of our infrastructure recommendations. But we  
17 also, you know, this was just a, you know, one summit  
18 is not going to solve all the problems. But I think we  
19 do work well with our federal partners. We also worked  
20 together with our local governments who are turning to  
21 the state to say, they can't handle this issue or  
22 problem. We have, you know, we have some of the

1    smartest people in the world here that are focused on  
2    this issue from all directions. And we need to  
3    capitalize, and we need to share information and  
4    cooperate. And I think sharing the data and the  
5    concerns, you know, I've met with all the security  
6    agencies.

7                You know, there's this little one in Langley  
8    that I go to, in addition to the Maryland ones, you  
9    know, FBI and NSA.

10               MS. HARMAN: Yeah. But that's not Maryland.

11               MR. HOGAN: No, no, no, the one is on the --  
12   the one crossed over into Virginia. We've got that  
13   one.

14               MS. HARMAN: That one, yeah, whatever that is.

15               MR. HOGAN: But we work with all of them very  
16   closely and collaborate with them at the state level  
17   and with a lot of the people in this room, I think, who  
18   worked with state governments --

19               MS. HARMAN: You can't recognize them under  
20   their masks, but they're here.

21               MR. HOGAN: Yeah, I think there are. I've got  
22   lights in my eyes and masks on.

1 MS. HARMAN: Yeah.

2 MR. HOGAN: So I'm sure there are some folks  
3 here we've worked with.

4 MS. HARMAN: But -- yes. The other piece, as  
5 you mentioned, is the private sector and lashing the  
6 private sector up with the -- with government and --

7 MR. HOGAN: It's critically important.

8 MS. HARMAN: And how are you doing in Maryland  
9 with that? I assume your background helped you with  
10 it.

11 MR. HOGAN: Well, the biggest issue that  
12 everybody's having in this space, and almost anywhere  
13 else, is talent. It's just finding the right, you  
14 know, people with the right skills. And so we have, I  
15 mentioned 1,300 private sector cybersecurity companies  
16 headquartered there, they're all desperate for talent,  
17 which is why we cranked so many of them out of our  
18 universities, with our 17 universities of cyber  
19 excellence. But there's an insatiable need, as  
20 everybody here knows, that you need more and more  
21 folks. And so we're trying -- constantly getting the  
22 people the training that they need. I mentioned, we

1 had the largest number of cyber skills in the country,  
2 which surprises some people, by far we do. And -- but  
3 there's not enough. And so NSA, Cyber Command sucks up  
4 a lot of those people, you know, right into the air,  
5 and then all the companies are fighting, and they can't  
6 really afford to find or pay the talent. That's the  
7 big issue we have. But it's a big thing for us. Our  
8 two strengths in Maryland, from a business, economic  
9 development, commerce standpoint are cybersecurity,  
10 and, you know, healthcare. And so both of them are  
11 critically important to us.

12 MS. HARMAN: For sure. One more question  
13 before we get to NGA.

14 MR. HOGAN: Yeah.

15 MS. HARMAN: And that'll be my last set of  
16 questions. And then we're going to get to your  
17 questions.

18 MR. HOGAN: Yeah.

19 MS. HARMAN: So get ready for brilliant short  
20 questions.

21 MR. HOGAN: Are you saying I got to shorten my  
22 answers?

1           MS. HARMAN: I thought I'd ask you about some  
2 -- about interactions.

3           MR. HOGAN: Yes, I'll talk about that.

4           MS. HARMAN: So okay, January 6, you were  
5 asking for the National Guard to be mobilized, if I  
6 remember this, and it took hours. I've heard on the  
7 airwaves that there might be another one, some kind of  
8 a repeat movie, next weekend, in Washington. And I'm  
9 wondering, how do you reflect back on the January 6  
10 experience that Maryland had and what are you doing in  
11 anticipation of possible problems on next Saturday?

12          MR. HOGAN: Well, let me walk you through that  
13 because it's an unbelievable story. I was sitting in  
14 the Governor's reception room with this kind of ornate  
15 room and off the Governor's office where we have all  
16 kinds of ceremonies. I was on a Zoom with the Japanese  
17 ambassador, when it was sort of like 9/11 almost. My  
18 chief of staff leaned in to say that Capitol was just  
19 attacked. And you know, so I excused myself from the  
20 discussion with the ambassador. I immediately called  
21 all of our Homeland Security Team, our Homeland  
22 Security Director, our Adjutant General and National

1 Guard, top leaders of the State Police, my whole team  
2 together. And we've got some of them on a Zoom, some  
3 of them into the office right away. And we're making  
4 decisions.

5           Like I said, we sent 250 riot trained Maryland  
6 State Police, our mobile field force, sent them  
7 immediately into the city, they were on the way. And I  
8 told the Adjutant General to call up the guard to be  
9 ready. We had gotten a call from a Mayor Bowser  
10 requesting us to send them in, most every state, we can  
11 do that. When Governor request, you know, I'm the  
12 commander in chief on an incident, I can call them,  
13 send them. D.C. is different. So they can only get  
14 the approval of the Secretary of Defense. So our guys  
15 run up the channel through the National Guard, through  
16 the Department of the Army, and they're told, like six,  
17 seven times, no. I activated them anyway, mobilized  
18 them on the outskirts of the city.

19           But while I -- right in the middle of the  
20 beginning of that, I get a call on my cellphone from  
21 Steny Hoyer, your former colleague, who says, Governor,  
22 the Capitol has been overrun, we're hiding in an

1   undisclosed location in the basement of the Capitol.  
2   I'm here with Nancy Pelosi and Chuck Schumer and the  
3   Capitol Police have been overrun. The Metropolitan  
4   Police aren't here. We have no help. Please send  
5   help. This is the U.S. Government calling out to the  
6   next door neighbor Governor to ask him for help. And  
7   so I said to him, Maryland State Police just arrived.  
8   I've already activated the guard, but we haven't gotten  
9   approval. And Hoyer says you don't need approval. You  
10   know, just send them in. I was like, no, we've been  
11   told that we don't have approval. He goes, "Hey,  
12   Chuck, Hogan says they don't have approval." He's  
13   like, "Oh, Chuck says you do have the approval." I was  
14   like, "I don't care what Chuck says. I'm telling you,  
15   Department of Defense said no."

16               So this goes on and on for two and a half  
17   hours. We keep asking up the chain of command. So  
18   finally, I'm sitting in this room with all of these  
19   moving parts. People are going, assembling, our guys  
20   are in the Capitol now. And my cellphone rings, a  
21   number I don't recognize, Virginia number. And usually  
22   I wouldn't answer it. I would say its spam. But we're



1 in the middle of this, I would say, this could be  
2 important. So I took it and they go, "This Ryan  
3 McCarthy, Secretary of Army. Governor, can you send  
4 the National Guard?" We've been trying to for two and  
5 a half hours.

6 MS. HARMAN: Wow! Okay. So fast forward to  
7 next weekend?

8 MR. HOGAN: Yeah.

9 MS. HARMAN: So what happens if mayhem breaks  
10 out again in Washington?

11 MR. HOGAN: Well, hopefully it won't. We had  
12 a meeting of our security team and talking with our  
13 federal partners on this topic, a couple of -- our  
14 teams are talking a lot, both State Police and the  
15 Guard, and we're on standby and ready. But everybody  
16 seems to be hopeful that this is a much smaller group.  
17 I know all the federal agencies and all of our state  
18 agencies and others are working very closely on it to  
19 make sure we don't have another one of these. But, you  
20 know, they're -- I think the estimates are it maybe 500  
21 people, 700 people, which is a lot more manageable than  
22 what we had on January 6.

1 MS. HARMAN: Well, January 6 was horrifying to  
2 someone like me, who spent 22 years in those buildings.  
3 And the total breakdown in terms of protection was  
4 staggering, given the fact that we prepared so  
5 carefully for inaugurations and other events that have  
6 most members of government there. I mean, we could  
7 easily have had a, you know, a failure of continuity of  
8 government easily.

9 MR. HOGAN: Yeah. I mean, I never would have  
10 imagined that it could happen, number one, that this  
11 could happen in our country, but then also that we  
12 could be so unprepared. You know, that they -- knew  
13 that there were threats of this happening and the  
14 Capitol Police weren't prepared. The Metropolitan  
15 Police weren't prepared. D.C. Guard wasn't prepared.  
16 Our federal agencies dropped the ball. It was a  
17 failure from top to bottom.

18 MS. HARMAN: Well, let's hope that this  
19 Saturday is, as they say, a nothingburger.

20 MR. HOGAN: Yeah.

21 MS. HARMAN: Final question on NSA, leading  
22 NSA. Were you really the least likely to succeed?

1           MR. HOGAN: Well, you know, I didn't lead the  
2 NSA, it was the NGA. Maybe I'll do the NSA later.

3           MS. HARMAN: NGA, I don't mean NSA. Apologies  
4 to Mike Rogers who maybe here, the former head of NSA.

5           MR. HOGAN: Yeah. Well, I mean, I really was  
6 -- they'd had no -- Maryland is like, you know, when  
7 the RGA or the DGA focuses on races, they go, well, can  
8 we make a difference? Can we win? I was like, no way  
9 in hell is that going to -- I was on the no way in hell  
10 list and Maryland could not win. And so I surprised  
11 everyone. That's why I say the least likely to  
12 succeed. But my colleagues, all of the governors  
13 elected me. It was a huge honor to be able to chair  
14 the National Governors Association for a year.  
15 Governor picks up a -- the chair picks a chair's  
16 initiative and I picked rebuilding America's  
17 infrastructure, which we focused on for the first six  
18 months of my term, and then COVID hit.

19           MS. HARMAN: Okay. And what did you do about  
20 COVID? You just mentioned that the whole group tried  
21 to work together.

22           MR. HOGAN: So we had the NGA national

1 conference in Washington first week in February. And  
2 it was just kind of at the beginning of the crisis.  
3 And we had been looking at it since January, early  
4 January, watching what's going on in China, but nobody  
5 was really talking about it. And so I called for all  
6 the Governors, we squeezed in a meeting that wasn't on  
7 our agenda. And we asked all the top leaders from the  
8 federal government to come address us on COVID. And I  
9 brought in Dr. Robert Redfield, Dr. Anthony Fauci,  
10 Francis Collins, who runs NIH, and a number of other,  
11 Robert Kadlec, who's our infectious disease guy, five  
12 of the top federal government guys who came in to  
13 address the 50 governors in a private session.

14 And what they told us made the hair stand up  
15 on the back of your neck. It wasn't being talked  
16 about. The President wasn't talking about it. The  
17 media wasn't talking about it. But I came out of that  
18 meeting the next day and, you know, stood up our whole  
19 team and got more ramped up.

20 MS. HARMAN: Your whole Maryland team.

21 MR. HOGAN: Whole Maryland team.

22 MS. HARMAN: Because not every Governor did

1 what you did. I just thought I would tell you that.

2 MR. HOGAN: But I also -- so they called me  
3 down to the Situation Room, first couple of meetings,  
4 the day that Mike Pence got named as the head of the  
5 corona, the day Deborah Birx got hired as the  
6 coordinator. The whole -- their whole cabinet and me,  
7 and then the rest of the governors on a Zoom from the  
8 White House. And I did a couple of those from the  
9 White House. And then we started doing it remotely.  
10 And I led 60 some Zooms with all 50 governors and  
11 either the President or the Vice President and every  
12 one of the top leaders on Corona. So I sometimes was  
13 pushing back. I was speaking for the governors like  
14 here are the six things we need you guys to address or  
15 we need an answer on this. Or, you know, I've ruffled  
16 some feathers with the President a few times, but I was  
17 really just trying to fight for what we needed at the  
18 states. We were on the front lines.

19 And I'll tell you, we talked at the beginning  
20 and I'm going to shut up because we've got questions  
21 now. But at the beginning about working together,  
22 usually the Governor's, you know, we're friendly with

1 each other. We see each other at conference two or  
2 three times a year. We talked multiple times a week,  
3 and not just the whole group, but regionally, you know,  
4 Democrats, Republicans, how are you dealing with this  
5 problem? How are you addressing that? Can you help us  
6 with this? It really was an amazing display, talking  
7 about Washington being broken, the Governors work  
8 together in a very bipartisan way. And I was honored  
9 to lead it, although it was a nice extra job I had part  
10 time aside from the Governor's job.

11 MS. HARMAN: So, you're not head of the NGA  
12 anymore.

13 MR. HOGAN: No.

14 MS. HARMAN: But today's news, in case you  
15 missed it, is that at least 12 Governors are going to  
16 bring a lawsuit challenging the mass mandate that  
17 President Biden has issued. In an effort, I would say,  
18 maybe some disagree with me, to try to combat the  
19 endless threat of this pandemic, which in some states  
20 is growing.

21 MR. HOGAN: Yeah.

22 MS. HARMAN: Not in Maryland, but in some

1 states.

2 MR. HOGAN: Yeah.

3 MS. HARMAN: Let's go to questions. I don't  
4 want to put you on a spot.

5 MR. HOGAN: I wanted to talk about that.

6 MS. HARMAN: Oh, you want to talk, sure you  
7 do.

8 MR. HOGAN: Well, just on COVID, I mean, I --  
9 look, we have people mandating that you must do this  
10 and people mandating that you can't do that. And we're  
11 talking about, look, we've just tried to be as clear as  
12 possible. We're we vaccinated 82 percent of everybody  
13 over 12, 12 and over. We vaccinated 95% of all the  
14 people 65 and over. We have a second lowest case rate  
15 in America because people listen to the advice. And  
16 that was just, it's politics and people fighting back  
17 and forth, it's crazy.

18 MS. HARMAN: Well, just to point out, in many  
19 of the states where Governors are suing against the  
20 mask mandate, there are mandates to vaccinate kids  
21 against all kinds of other illnesses.

22 MR. HOGAN: Of course, every state -- every

1 single state in America has been mandating vaccines for  
2 decades.

3 MS. HARMAN: Okay. Out there in the  
4 hinterlands, raise your hand if you have a question.  
5 And I would suggest take your mask off, so we can see  
6 when you ask your question, and please identify who you  
7 are and where you work and ask a short question. Can I  
8 see? I'll start over there. And come on.

9 MR. HOGAN: They're very quiet.

10 MS. HARMAN: Are you all shy?

11 MR. HOGAN: Very quiet group.

12 MS. HARMAN: This is not --

13 MR. HOGAN: Yeah, I see a hand in the back  
14 corner here.

15 MS. HARMAN: Okay. Mike is coming. We have a  
16 mike runner. It's a good title. Mike runner.

17 MS. SPAULDING: Governor, Suzanne Spaulding.  
18 I'm a proud member of the Homeland Security Experts  
19 Group. I want to thank you for all that you've done  
20 and for being here tonight.

21 MR. HOGAN: Thank you.

22 MS. SPAULDING: I want to talk with you about



1 Maryland has been a leader in civics education.

2 MR. HOGAN: Yeah.

3 MS. SPAULDING: And I think January 6 was a  
4 clear indication to so many people on both sides of the  
5 aisle of the desperate need for reinvigorating civics  
6 education in this country. And yet it has, like so  
7 much else, been dragged into the culture wars. And  
8 given your ability to cross party lines and bring about  
9 consensus, how do we renew a consensus around the  
10 importance of civics education in this country?

11 MR. HOGAN: Well, thank you very much. Thanks  
12 for the question. And thanks for your interest and  
13 focus on the area. Yeah, we -- I forgot what the group  
14 was. But somebody just recognized us as having been  
15 one of the best or the best in the country with respect  
16 to our civics education throughout the state, which is  
17 kind of surprising at our state. But we've been  
18 successful at taking the politics out of it again,  
19 teaching civics is critically important. I mean, if  
20 you look, our country is at such a point where you know  
21 that that's something that's missing from our kids.  
22 They're not being taught and I -- we get battles on

1 both sides about we don't want to, you know, talk --  
2 preach this or that in the schools. But we do have to  
3 get back to basic civics education. I think it's  
4 critically important. It's one of the things that's  
5 missing in our school systems today.

6           So we've been talking about that among the  
7 Governors actually, on both sides and trying to find a  
8 way to further that in other places because, you know,  
9 a lot of people pushing different agendas on both  
10 sides. And we just have to teach, you know, what  
11 American democracy is all about and how we can teach  
12 kids what this country stands for.

13           MS. HARMAN: Any questions over here?  
14 Anybody? I can't see.

15           MR. HOGAN: In the bright light.

16           MS. HARMAN: Okay. There you are. Okay.

17           MS. FRYE: Okay. Thanks for the mike. I'm  
18 Emily Frye with MITRE. And I want to pull Suzanne's  
19 thread just a little further. Knowing that one of your  
20 passions is cybersecurity. What does it mean for the  
21 next generation of Marylanders and the rest of the  
22 country to be a citizen in cyberspace?

1           MR. HOGAN: Well, it's a great question. So  
2   thank you for that question. Well, first of all, we  
3   have -- one of the things we did was we created, we've  
4   worked so hard on this, on talent at the college level,  
5   at the high school level, we started things like P-Tech  
6   Schools, we're focused on training kids to go into the  
7   cyber, but we're also working on things like Girls Who  
8   Code Clubs who are trying to get people interested in  
9   that. We have put more money into. We started a, not  
10  just internships, but in our workforce development,  
11  we've got things we're working with kids at both junior  
12  high even to high school to college to get them  
13  interested in the field of cyber defense and  
14  cybersecurity because it's a huge, you know,  
15  opportunity for them in the future to -- that's where  
16  huge demand is all across the country.

17           MS. HARMAN: Over here, anybody?

18           MR. HOGAN: We started an apprenticeship  
19  program in the state that was one of the first in  
20  cybersecurity.

21           MR. LEWIS: Hey, Governor, how are you?

22           MR. HOGAN: Hi.

1           MR. LEWIS: I'm Chuck Lewis, with MITRE. I  
2 actually live in Howard County. I'm also a volunteer  
3 firefighter.

4           MR. HOGAN: Thank you for your service.

5           MR. LEWIS: Well, thank you. I was there for  
6 both Ellicott City floods.

7           MR. HOGAN: Well, thank you for that. I was  
8 there too.

9           MR. LEWIS: And I love the haircut by the way.

10          MR. HOGAN: Yeah, thank you.

11          MR. LEWIS: Talking about climate change. So  
12 there's a bit of overlap with climate change and  
13 Homeland Security --

14          MR. HOGAN: Yeah.

15          MR. LEWIS: -- as well. So what are you doing  
16 in Maryland now to really kind of take climate change  
17 to the next level? Not the debate of whether it's  
18 happening or it's not.

19          MR. HOGAN: Yes.

20          MR. LEWIS: But we got to start preparing, we  
21 got to start planning for it.

22          MR. LEWIS: Well, so on the Maryland side, we

1 have stronger clean air standards than 48 other states.  
2 So we're number two in the country, and twice as strong  
3 as the Paris Accord. But we've been working with our  
4 private sector partners to come up with, you know,  
5 energy alternatives, which is, again, kind of a  
6 surprising thing for a Republican Governor, when we  
7 have some folks that are denying climate change. But I  
8 also, at NGA, we included resiliency and in our  
9 proposals on infrastructure, and we included in this  
10 compromise bill that passed the Senate, it was  
11 addressing some of these threats caused by climate  
12 change, you know, with respect to flooding like  
13 Ellicott City, you know, the tides rising and looking  
14 at the things we just dealt with. We just had  
15 tornadoes touched down for the third year in a row in  
16 Maryland where we never used to get them and it's all  
17 because of climate change.

18 MS. HARMAN: Let's take two final questions,  
19 and we'll ask them together and then let Governor Hogan  
20 answer them. If there are two people with questions.  
21 One over here. Where's the other one? Okay. One here  
22 and one there.

1           MR. HOGAN: I'll be fast.

2           MS. GEORGE: So I'm Asha George from the great  
3 state of Maryland, also former staffer for Jane Harman.

4           MR. HOGAN: Well, that's two pluses for you.

5           MS. HARMAN: That makes her extremely bright.

6           MS. GEORGE: I am the Executive Director for  
7 the Bipartisan Commission on Biodefense. And living in  
8 Maryland, living in Montgomery County, I can tell you  
9 that we paid a lot of attention to the 270 Biotech  
10 Corridor.

11          MR. HOGAN: Yeah.

12          MS. GEORGE: Maryland is somewhat unique, not  
13 in having a corridor, but in encouraging more and more  
14 businesses coming up and down on the 270 Corridor. And  
15 attaching to or connecting to Fort Detrick in some of  
16 our government -- federal agencies. How do you, as a  
17 Governor, foresee not just continuing that investment,  
18 but forcing the State to not just focus on COVID,  
19 today's threat?

20          MR. HOGAN: Yes.

21          MS. GEORGE: But looking out into the future  
22 so that that economic driver will be there for the

1 entire quarter.

2 MR. HOGAN: That was a great, great question.

3 MS. HARMAN: Great question. She is well  
4 trained.

5 MR. HOGAN: She is smart. I don't know where  
6 she got all of that.

7 MS. HARMAN: Do we want to wait and get the  
8 second question, so we can --

9 MR. HOGAN: Well, let me answer that one real  
10 quick because I don't want to get confused on two  
11 questions, then we'll go with that, I'm going to talk  
12 about. So I mentioned earlier that both cyber and bio  
13 are our two strengths and 270 Corridor is a perfect  
14 example of both, actually. But with all of those  
15 companies there, there's a confluence. I mean, we talk  
16 about the problems of what just happened with this  
17 virus coming in. All of those companies that are  
18 working on cutting edge bio things are subject to  
19 threats. I mean, they're probably the number one  
20 target in the country, certainly in our State. And so  
21 working together with the folks at NSA, with our  
22 Homeland Security Team, with those private sector

1 companies in both the bio and in cyber is, there's no  
2 question, that's a huge thing to worry about.

3 MS. HARMAN: Last question over here.

4 MS. ANDER: Great. Thank you so much.

5 Roseanna Ander with the University of Chicago Crime  
6 Lab. Huge fan of yours, Governor Hogan. I was curious  
7 what -- I appreciated you mentioning that the sort of  
8 social unrest that happened this summer, Baltimore seem  
9 to weather it pretty well compared to a lot of other  
10 places. And I'm just curious, what are the lessons  
11 from Baltimore around police reform? Or what does this  
12 tell us about defund police in the sort of current  
13 narrative around policing?

14 MR. HOGAN: Well, so, you know, we took  
15 actions in Maryland to do some police reform, but the  
16 Defund the Police movement, in my opinion, is just  
17 crazy. And I came out and said that. It's like saying  
18 you want -- we're concerned about crime. But we want  
19 to, you know, we want to defund the police. We're  
20 concerned about education, we're going to defund the  
21 teachers in our schools. We need to invest more in  
22 public safety. So we can do better recruitment and



1 better training and de-escalation techniques and get  
2 body cams and to, you know, recruit people that are  
3 community policing and all of those things take more  
4 investment in public safety.

5 But we do have to address some underlying  
6 problems. And police reform is certainly a bipartisan  
7 issue that, you know, I know that Tim Scott in the  
8 Senate is working on a number of things. And we have -  
9 - we came to some agreements in our state. I didn't  
10 agree with all of the bills that came out of our  
11 legislature, some of them I did. But it's a big issue  
12 for all of us to continue to focus on. But reducing  
13 the number of police officers and the quality of police  
14 officers and the amount of money we put into keeping  
15 people safe is not the answer.

16 MS. HARMAN: So let me conclude by saying  
17 this. I met Larry Hogan some years ago through a  
18 mutual friend of ours named Fred Malek. Fred Malek  
19 became the chair of the Wilson Center, which I led for  
20 10 years. But he was a friend long before that. Fred  
21 Malek was the primary fundraiser for the Republican  
22 Governors Association, and a passionate Republican.

1   However, he insisted that those he supported put the  
2   country first. And oh, by the way, he supported a few  
3   Democrats, including me, which was very nice of him.  
4   But my point is, Fred unfortunately died a few years  
5   ago. If he were around now, I bet his list of people  
6   he would support has shrunk from whatever it was to a  
7   small number. And the top of that list would be Larry  
8   Hogan. And I hope everybody here appreciates why  
9   that's true.

10               MR. HOGAN: well, thanks.

11               MS. HARMAN: Country first, country over  
12   party, you're amazing. And we all want a little hint  
13   of -- for those who want to run for public office in  
14   the future, that does not include me, we want a little  
15   of that fairy dust so that they will do some of what  
16   you are able to do.

17               MR. HOGAN: Well, thank you so much, Jane, and  
18   thank you for having me today. It's been wonderful.  
19   It's been an honor to be with you. And I feel the same  
20   way about you and you've been working together in a  
21   bipartisan way. I think it's critically important for  
22   the country. We just have to come together, the way we

1    came together after 9/11.

2               MS. HARMAN:   Right.

3               MR. HOGAN:   We can disagree passionately on  
4    certain issues, but we can't let our country be torn  
5    apart.  We've got to figure out a way to lower the  
6    temperature, work together and solve problems.

7               MS. HARMAN:   Hear, hear.

8               (Applause)

9               MR. WALKER:   All right.  Before we move on to  
10   our next panel, we've had a few folks --

11                               \*   \*   \*   \*   \*