



report **3MIN**  
**2022**

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*This year, we have had a shared experience of surviving the extremes of a full-scale war and waiting for a new, no less difficult year. 2022 was bitter, with painful losses, hard to comprehend, incredibly vulnerable and exposed. Dense, saturated, and intense. In spite of everything and against all odds.*

### **What did we manage to commit?**

*Resilience and self-help*

*Triggers and most frequently used definitions of this year. Since the beginning of the full-scale war, hundreds of NGOs have actively responded to burning challenges. This has become one of the determining factors for the efficiency and resilience of Ukrainian society. The 3MIN team also shifted their focus to respond to demands and needs for support in times of war, with flexibility and vulnerability to the situation.*

*Values*

*At the time of the greatest extremes, it is critical to define and match values, to understand where and why we are together.*

*Multicomponent approach and Interaction*

*Solutions to challenges are not efficient without an integrated approach. The public sector, business, and government share more goals than ever. Intersections and proper synergy can intensify an efficient response to the challenges of war, which should nourish a good ground for development and revival.*

*Flexibility and Adaptability*

*The benefits of a local private foundation is that it can be flexible and context-bound. To reinforce the actors and areas overlapping with the current context, while creating opportunities for the buildup of knowledge and tools for strategic thinking.*

*Honesty and Awareness*

*Our society is on the path of change. These changes are and will be difficult and complex. They will require new efforts and models. This calls for high-quality knowledge, analytics and consolidation at different levels.*

### **Where are we going next?**

*This year has shown more clearly that community-building processes are key and valuable for 3MIN. The community can build an ecosystem of strategic impact. The foundation's capital primarily focuses on strengthening and reinforcing this ecosystem. Our short-term objective this year is to build a model of balance between emergency response to the challenges of extreme conditions and long-term solutions.*

*We are grateful to each and every one for staying with us during this incredibly difficult year.*

**WE ARE NOTHING WITHOUT YOU**



**Khrystyna Boyko**  
director of 3MIN

# ACTIVITIES IN 2022

## FOCUS AREAS AND KEY TRACKS

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Activities in 2022 for 3MIN were channeled into such key areas: **emergency response, systemic support to the challenges of war, sustainable long-term programs, and strengthening the community network.**

In the first months of the full-scale invasion, the 3MIN team, like hundreds of other foundations and organizations, shifted our focus to urgent challenges.

Later – we focused on the medical support and procurement of vehicles.

The second half of the year brought the resumption of long-term, systemic, and sustainable programs, with a focus on strategic action and impact. Every decision is about resilience and strength to build the tomorrow together.

The key focus for 3MIN this year **was to strengthen the network of partners – a community of like-minded people to develop solutions within a common value framework.**

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## Focus Areas

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**Emergency response**



**Landmark events**



**Grant program**



**Scholarships**



**Sustainable support to organizations**



**Systemic support to respond to the challenges of war**



**Platform. Co-creation.**

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## Key Tracks

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**Support for science and engineering**



**Education**



**Information campaigns**



**Strengthening the economy**



**Capacity building**



**Research**



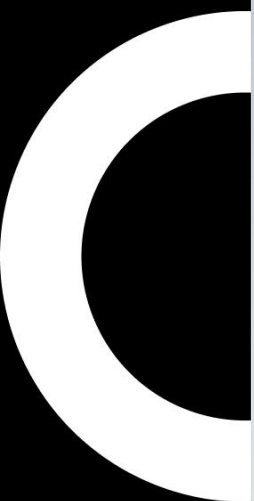
**Rehabilitation**



**Cultural Practices**



**Networking**



# **Programs 2022**





# EMERGENCY RESPONSE

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01

## Army support

Equipment, protection, technical support

02

## Distribution Center of 3MIN

Support to civilians  
Humanitarian assistance

03

## Medical track

Provision of tactical medicine, medications, medical equipment

04

## Mobility

Purchase of ambulances, minivans, special vehicles, all-wheel drive cars

Despite the fact that the foundation's strategy is to ensure systemic, consistent, and long-term activities, flexible and sensitive to the context, since February, 24, we have reformatted and focused on emergency response.

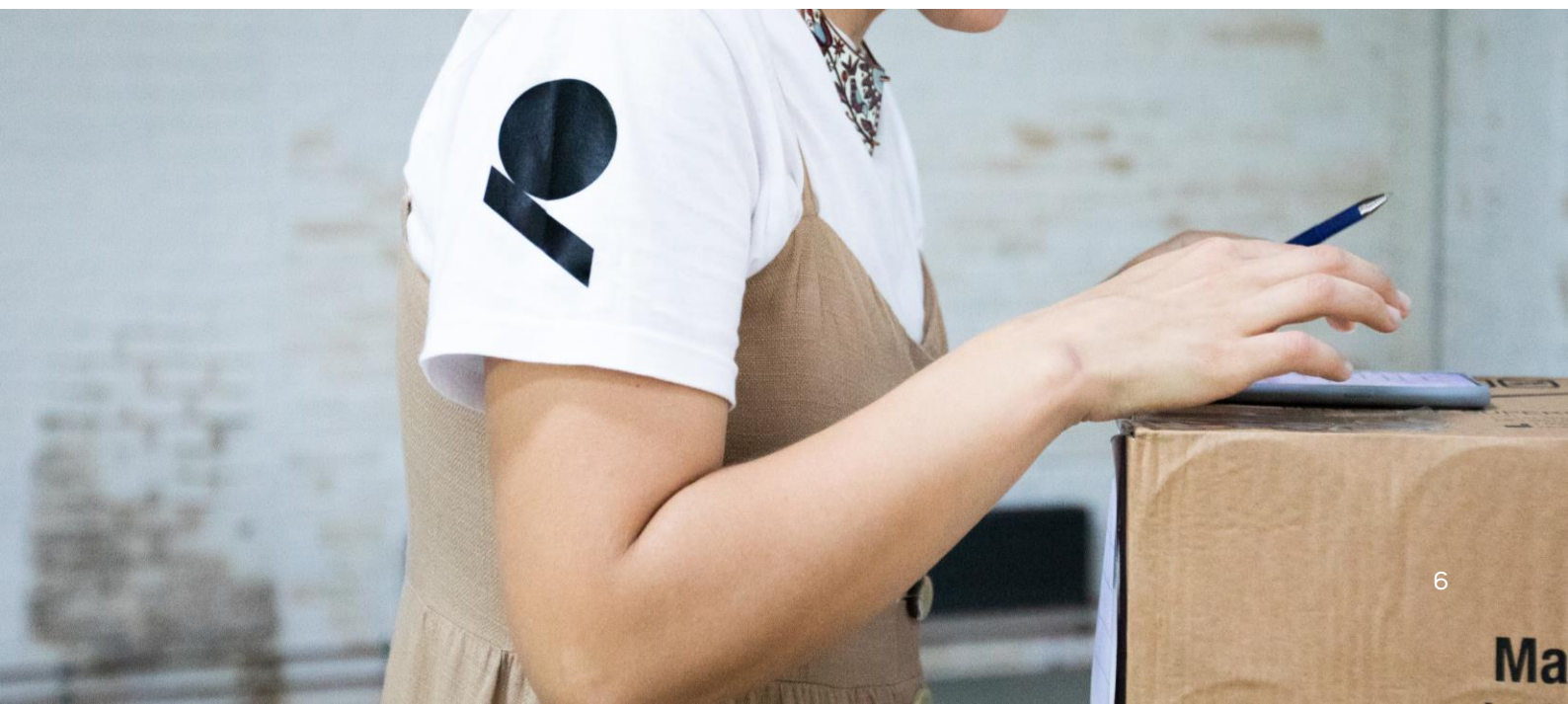
With a focus on the relative security of the team, our main decision was to respond and act in support of the military, medics, and civilians, to be able to resume sustainable programs and plans later.

Subsequently, a more comprehensive and systematic approach was developed. We worked closely with foundations, non-governmental organizations, and military

formations. We established cooperation with government agencies, volunteers, and activists.

During this time, a unique architecture of networks, communities, and people was built. It made it possible to respond efficiently, and act in the interests of society in the conditions of war.

To summarize the activities throughout the year, we realize that the major challenge in such crisis settings is **good coordination of action, and the possibility to use money as an effective resource.**





# 01 Army support

## Purchase of munitions, PPEs, gears, equipment, and machinery for the military and medics

- **Optical devices** (night vision devices, thermal imagers, thermal sights, microcontrollers, rangefinders, binoculars)
- **Means of communication** (radios and accessories)
- **PPEs** (body armor, helmets)
- **Machinery** (generators, chargers)
- **Gear** (backpacks, unloading systems, tactical shoes, military uniforms, thermal underwear, balaclavas, sleeping bags, ground pads, heating pads, hygiene products, tourist equipment, tourist showers, water purification tablets)
- **Foodstuff** (sublimates, specialized food, energy food)

- > Interaction with more than **80 military structures**
- > Close communication and cooperation with the command of military units and formations
- > Established Needs Assessment and Reporting Procedure
- > More than **1,000 processed requests**

## Budget

€ 19,080,229

Optical devices

€ 7,865,266

Means of communication

€ 1,326,979

Personal protection equipment

€ 3,733,566

Machinery

€ 1,310,556

Gear

€ 4,366,004

Foodstuff

€ 477,858





## 02 Distribution Center of 3MIN

In partnership and through **cooperation with Jam Factory**, we have deployed a distribution center to pack the purchased goods and coordinate further logistics.

To optimize the processes, coordination was established between organizations, volunteers, and activists who expertly and transparently delivered assistance to the addressees.

Active operations of the distribution center – March-October 2022.

### The track included:

- > Support for people forced to temporarily leave their homes as a result of hostilities
- > Assistance in furnishing IDP shelters (modular systems)
- > Cooperation with humanitarian headquarters, foundations, volunteer organizations
- > More than 1,250 processed requests, more than 1,500 signed Acts of completion
- > About 100 tons of aid was purchased and transferred as part of the humanitarian mission

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Budget

€ 4,686,614

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## 03 Medical Track

This area of work is one of the most obvious, because there is an ongoing need for medical care, and the outcomes literally mean saved health and lives. In the area of medical support, the team acted effectively and systematically, thanks to interaction with doctors and initiatives working in the same area.

An important decision in the medical field was to **purchase the hemostatic drug Celox (11,000 pcs)**, which was in high demand and need.

- > Provision of tactical medicine, medications, medical equipment and devices
- > Interaction with military hospitals, medics, and regular hospitals
- > Cooperation with more than **20 hospitals in the country**

### Medical equipment and devices

Equipping ambulances /Metrodonic, ventilators, defibrillators, oxygen concentrators, air ducts, perforators, pumps, fans, vials, auto-refrigerators, thermal bags/

**Amount € 986,782**

### Medicines and Medications

/anti-inflammatory, antibiotics, antiviral/

**Amount € 2,006,372**

### Tactical Medicine

|                      |        |
|----------------------|--------|
| Celox Gauze          | 10,000 |
| Celox Applicator     | 1,000  |
| CAT Tourniquets      | 1,300  |
| Israeli bandages     | 4,000  |
| Occlusive bandages   | 1,500  |
| First aid kits       | 780    |
| Nasopharyngeal tubes | 150    |
| Frameless stretchers | 250    |

**Amount € 12,034,906**

### Provisions for hospitals

/solutions, medical bedding, syringes, cannulas, threads, disinfectors, catheters, medical nutrition, rehabilitation corsets/

**Amount € 1,660,082**

Budget

**€ 16,688,906**



## 04 Mobility

Purchase of ambulances, minivans, all-wheel drive cars.

Since the beginning of the full-scale war, 3MIN has arranged the purchase and transfer of vehicles for the needs of the military and medics. Despite the urgency, we consider the project to be strategically important. We are talking about mobility and speed – hence, the protection of the military and medics.

The Ukrainian military have to confront the overwhelming forces of the enemy. One of the main factors in such a war is mobility and maneuverability, which allows you to save forces and resources and not only to defend the positions, but also to counterattack and carry out rapid raids in the rear of the enemy.

The implementation of this activity requires multiple resources and long time.

Budget

€ 16,940,914

Acquired during 2022

**65 vehicles**



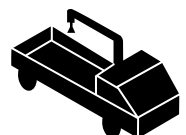
19

Ambulances



9

Minivans  
(refrigerated cars,  
evacuation cars)



5

Special equipment  
(cars with a  
manipulator, trucks,  
tow trucks)



32

SUVs and pickups

An important part of the "Mobility" track is also the financing of car repairs, the purchase of tires, spare parts and components, and the provision of fuel.

Ambulances

€ 5,445,173

Vehicles

€ 10,480,000

Maintenance  
and repair

€ 863,936

Fuel, logistics

€ 151,740

# EMPOWERMENT FOR CHALLENGES

## 01 Supporting funds and institutions that are active in responding to challenges of the full-scale war



Body armor, ballistic plates,  
helmets – **€ 3,733,566**  
Drones – 35, worth **€ 3,000,000**



Фонд  
Федора  
Шпига

Donation for the purchase of  
radios, in the amount of  
**€ 878,000**



Donation for the purchase of drones in the  
amount of **€ 20,000**

**ПЛАСТ  
ЛЬВІВ**

**€ 1,000,000** for the purchase of military  
first aid kit

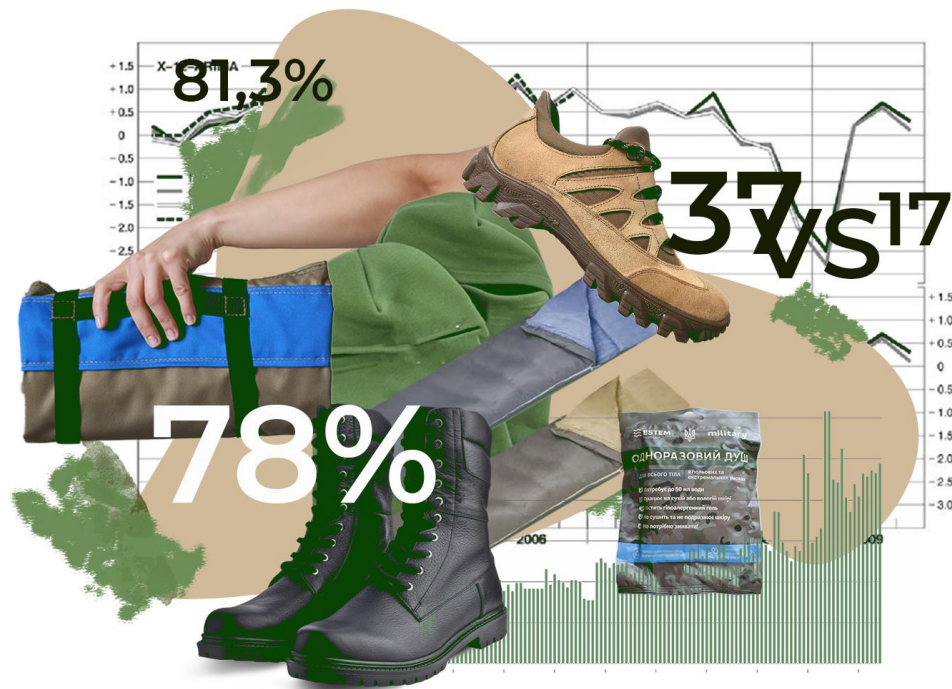
**€ 150,000** for food kits

Budget

**€ 5,048,000**







## 02 Supporting the economy

- > Reinforcing local producers working to meet the needs in a state of war. For systematic support and development of entrepreneurship in Ukraine
- > Supporting initiatives that involve people who have lost the opportunity in war settings
- > Capacity building for organizations relocated to the region
- > Building cooperation in the format of peer partnership
- > Interaction with **12 brands**
- > More than **30 employees involved**

**Gorgany**

**200**  
Sleeping bags for the military

**Must Have**

**6,200**  
Unloading systems

**3,200**  
Balaklava

**127**  
Warm Suits

**Porichka**

**1,030**  
Bedding kits for shelters

**Kacharovska & Papuchi**

**200**  
Combat boots for the military

**~200**  
Pair of shoes (donation for making them)

**Enjoy**

**150**  
Stretchers

**200**  
Sleeping bags for arrangement of shelters

**TM byme**

**50**  
Flak vests for the Armed Forces (donation for sewing)

**ECTEM**

**15,000**  
Shower sponges

**YIDLO / food**

**3,000**  
Sublimates and Energy Foods

**TM KENT&AVER**

**3,000**  
Meters of fabric and accessories

**1,400**  
Unloading systems, first-aid kits and plate carriers

**Odesa manufacturer**

**2,000**  
Thermal Clothing

**100**  
Military Clothing Sets

Budget  
€ 4,848,934

# 03 Time for Culture

Programs for the support of culture, museums, heritage, education

## > Protection of museum displays

- Working with 5 museums
- Production of boxes for the evacuation of art works
- Provision of materials necessary for the preservation of heritage sites
- Scaling the project among museum communities

## > Education and Books

Support for the project of purchasing books for children who temporarily stay abroad. Distribution and coordination in Lublin and Copenhagen.



50

Production of boxes for the evacuation of heritage sites



1,560 K – 300 M<sup>3</sup>

Tyvek



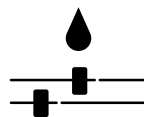
40

Museum evacuation boxes



15

Fire extinguishers



250 M<sup>3</sup>

Moisture protection



150

Books purchased

Budget  
€ 156,919



## 04 Science and Technology

Strengthening the inventions in R&D for scientists and engineers.

**1. Sustainable monthly institutional support for the activities of the Vector-optical laboratory.** Vector-optical laboratory from 2014 restores for the Ukrainian army the optical devices broken at the front, which are not worse than the new ones.

Modern optics in war is critical, expensive, and also extremely fragile. The effort of craftsmen who repair broken optical devices quite literally saves the lives of Ukrainian soldiers and also tens of thousands of hryvnias that can be spent on their other needs.

The organization's main goal is to provide the members of the military with serviceable optical devices.

Repairs at the VOL take up 10-20% of the cost of a new device. As of October, 2022, the workshop has repaired more than 7,000 optical devices with a total cost of more than EUR 18 million.

### **2. Scholarships for the staff of the Department of Organic Chemistry of the National University "Lviv Polytechnic"**

The focus of the research group is to create and study the properties of combined hydrogels in order to develop the latest materials for medical needs.

Within this project, methods and techniques for the formation of a number of combined hydrogel materials suitable for the creation of a number of medical devices based on them will be obtained: an intra-abdominal composition for emergency care for penetrative abdominal wounds, hydrogel implantation therapeutic systems for the prolonged delivery of critical drugs, for example, hormones, chondroprotectors, stimulants and with the prospect of development for insulin delivery.

The group includes: 3 doctors of chemical sciences, 4 candidates of chemical sciences; 1 chemical engineer, 2 graduate students, 2 masters. Also, more than 10 students are involved in the study.

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Budget

€ 1,505,260

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# GRANT PROGRAM

Grant program 2022 supported social change makers who continued their uninterrupted activities with account for challenges of the full-scale war.

- Support to initiatives that efficiently and actively contribute to civil society effort
- Strengthening resilience and self-sufficiency of organizations
- Reinforcing with finances and other resources

## Geography

Project implementation regions: Kyiv, Ivano-Frankivsk, Lviv, Melitopol, Kherson, Ternopil.

Despite the fact that the priority of the competition was to focus on the region with the opportunity to have warm contact and interact with teams working with large-scale challenges at the micro level – the number of applications from Lviv was only 10.5%, the number of teams that indicated Lviv as the place of implementation was 13%.

## Topics

Understanding the challenges and realizing the complexity of activities in extreme conditions, the program did not have a clear framework and complex procedure. We focused on topical issues: integration and rehabilitation. However, it is very important that approaches to the study of these topics could be very diverse: educational practices, communication campaigns, book publishing, the development of science, etc.

## Severity

The grant format is well provided for the first joint interaction with new organizations with the possibility of further sustainable interaction.



Thanks to the interaction with the grantee teams, the network of 3MIN partnerships for systematic expert activities for the sake of strengthening effective social transformations and sustainable development is increasing.

During the program



received  
**214**  
applications



**11**  
supported  
projects

Budget

€ 1,682,777

# Grantees

## 01. Young Explorer's Club, Lviv Open Lab

Systematic informal meetings for young people with a focus on science, technology and experimentation. The project uses a special methodology developed by the Copernicus Science Center.

- Total number of participants: 250
- 2 sets of lab tables purchased
- 28 practical classes and 4 open lectures were held

Budget

€ 217,600



## 02. At a Distance. With Melitopol in the Heart, "People.ua" NGO with Radio SKOVORODA

Recording the experiences and voices of the Melitopol community in the podcast format.

- 10 episodes
- Total number of views – 44,148
- Consolidation of the majority of Melitopol residents among themselves for mutual assistance in all parts of the country and the world.

Budget

€ 87,400



## 03. Kherson: Chronicles of Cultural Resistance, Center for Cultural Development "Totem"

The creation of a digital book – recording the experiences of war and occupation. Strengthening and scaling the cultural resistance of Kherson through the consolidation of the community of artists.

- The number of authors who joined and created the author's illustration – 41
- Published diary [www.khersondiary.com](http://www.khersondiary.com)
- Preserving the experience of life in the occupation and war crimes of Russia in Kherson

Budget

€ 145,800





# Grantees

## 04. Business school Start UP, Regional Development Agency in Ternopil region ARRTO

Career guidance educational project for high school students. Creating a space for young people to work through the trauma of war by investing in knowledge and skills.

- 12 students/approx.
- 3 months of training, 30 training hours, 5 field trips to successful enterprises of the region
- 3 areas of training

Budget

€ 68,990



## 06. Circle of Care, Guardian Angel

Information campaign for awareness of health professionals on how to work with grief. Seeing the complex unspoken topic of perinatal losses.

- The communication campaign reached an audience of 447,000 people
- Information materials were developed and printed, and requested by 180 medical workers

> >



## 05. Study of the impact of war on Ukrainian society, Cedos

Social research and analysis in order to record the thoughts, experiences and actions of people in Ukraine during a full-scale war for further scientific research. Analysis of data on the impact of war during the first six months of a full-scale war.

- Gathering data on the impact of nine months of the big invasion
- A one-day research seminar in Lviv on how to conduct social research during the war, which brought together experts from different areas.

Budget

€ 264,000





# Grantees

- Healthcare workers acquired skills to work with patients in grief, which will significantly reduce the stress level when working with vulnerable groups and help prevent professional burnout. Patients will receive basic first psychological aid from the staff. Parents who have experienced the loss will immediately receive information about the available free support.

Budget

€ 133,345



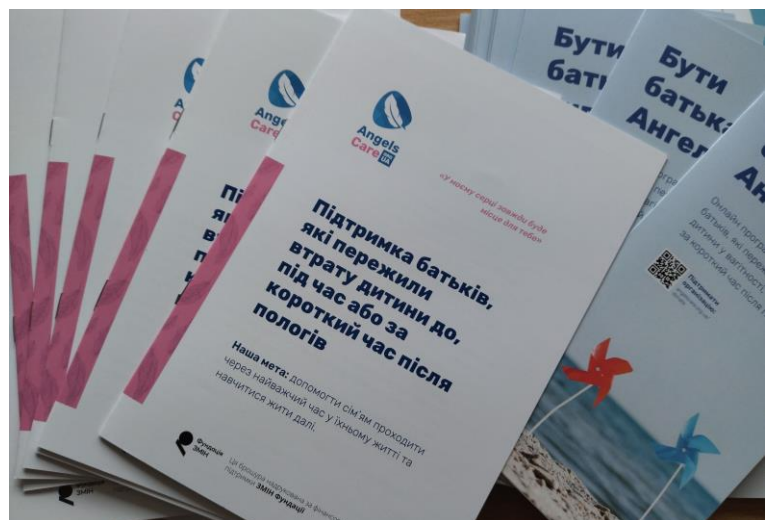
## 08. The Science of Pain, LIGA.net

Special project to promote the scientific approach and evidence-based medicine, in particular related with injury, on the LIGA.Life platform

- 5 longreads on 5 topical and painful topics for society
- Involvement in the co-authorship of Ukrainian evidence-based doctors and scientists who promote knowledge
- Total hits: 1,654,013

Бюджет

€ 131,188



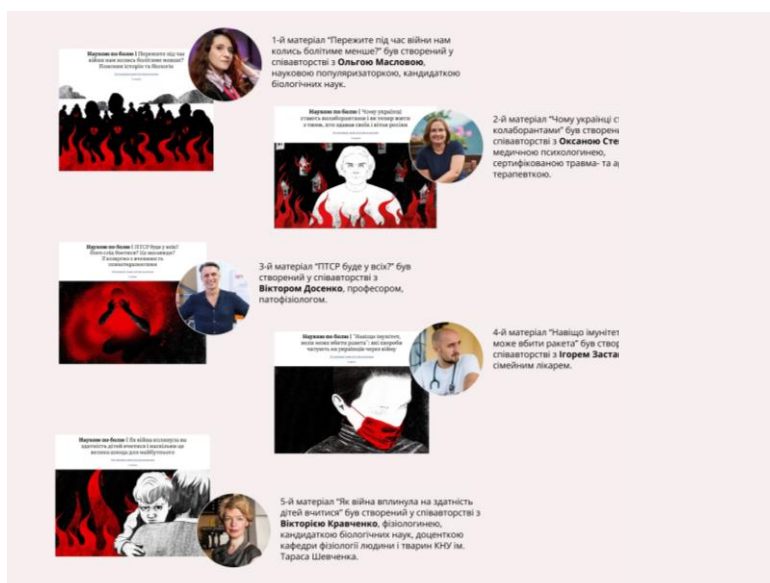
## 07. Navigation, Jam Factory Art Center

Support program for artists who had to move to Lviv in connection with a full-scale war. 17 artists from different cities of Ukraine who moved to Lviv after February, 24, 2022.

- 10 weeks, 12 individual and 4 collaborative art projects
- 5 public events
- Integration of artists from other cities of Ukraine into the cultural and artistic environment of Lviv and mutual influence on the development of artistic activities of local and non-local authors

Budget

€ 163,733



# Grantees

## 09. Inclusivity Forum 2022, AVAILABLE.UA

The annual project is a meeting place for business, government and proactive citizens to get acquainted, discuss the development of accessibility, inclusion and democracy in the period of recovery after a full-scale war in Ukraine. More than 50 organizations and speakers from all over Ukraine took part in the events. They discussed important issues of rehabilitation and socialization of people who have been injured. They talked about making plans and solutions for the recovery period.

- Open Doors Award: gratitude to organizations and individuals who help people with limited mobility – 10 organizations were awarded
- Reached through social networks and media – 1,051,700



Budget  
€ 195,920

## 11. Smart Interaction, Young Community

Promoting social change in the Rudky and Dubenchne territorial hromada by implementing effective solutions to the challenges of war, in particular by integrating the original mechanism of the "Citizen Token System" into local procedures.

Piloting the mechanisms for interaction with hromadas.

- 854 residents created 901 useful cases under 11 smart contracts
- 4 projects of entrepreneurs found support
- Strengthening participatory local self-government of pilot hromadas and increasing the ability to scale up new opportunities in hromadas of Ukraine



Budget  
€ 165,800

## 10. Open science, OSHA and ACHORG

Collaboration of ornithologists of Melitopol and Lviv to preserve the scientific heritage.

Transfer of archived scientific data to the Global Biodiversity Information System (GBIF). Vision of the Ukrainian scientific heritage.

- Registration of local centers in the Global Biodiversity Data Network (GBIF)
- 11,012 entries were made from ZUOT, ACHORG – 8,208 records
- Ukrainian scientific heritage was visible in the scientific digital space



Budget  
€ 109,000



# SCHOLARSHIP SUPPORT

## 01 Workshop of culture practitioners

Certified modular program for culture practitioners. Educational platform for professional development, personal growth, making and maintaining partnerships in the field of culture. The workshop is held in cooperation with the Department of Cultural Studies of UCU and ICC. This year's final task for cultural practitioners was to describe and comprehend the extreme experience of the life and survival of culture workers in 2022, to turn it into new knowledge and tools for development and growth.

Support from 3MIN: full coverage of scholarships for participants, through fees to trainers and program developers.

- 18 participants - practitioners of culture from Kherson, Bakhmut, Vinnitsa, Odessa, Lviv
- 6 Trainers
- 2 months, 7 modules
- 4 final group projects

Budget

€ 475,000





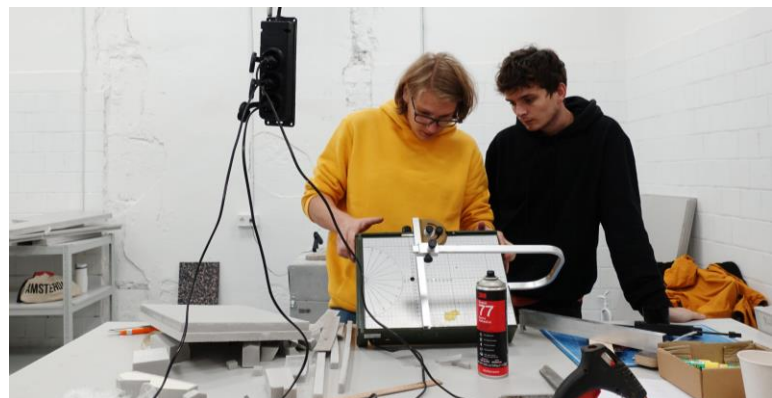
## 02 Kharkiv School of Architecture

2 full scholarships and institutional support constancy of KhSA.

Scholarships cover a significant share of the cost of training and provide an opportunity for gifted and ambitious young people to obtain a high-quality and relevant architectural education.

Budget

€ 500,000



## 03 Boryviter Military Training School

The military school "Boryviter" was created in April 2022, in response to the military invasion of the Russian Federation. The mission is to support the Armed Forces of Ukraine in the war with Russia by providing intensive and free of charge training courses for Ukrainian servicemen, as well as promoting the development of Ukraine's capacity to independently provide modern and efficient military training according to the standards of

NATO countries. Support from 3MIN – providing a full modular course of training in the area of UAV aircraft type – training of 8 crews (16 cadets). All cadets passed the exams and already use the acquired knowledge in practice.

Budget

€ 1,100,000



# SUPPORT FOR SUSTAINABLE PARTNERSHIPS

## 01 Emmaus

Supporting the campaign to distribute the comic book “Maria and I”.

The book is an autobiographical work by Miguel Gayardo. The comic strip introduces the readers to the experience of families raising children with disabilities and to their daily challenges. It counteracts discrimination, develops an empathic and tolerant attitude for people with disabilities.

In addition, an important focus is the support of book publishing – Ukrainian translation of popular books diversifies and enriches the sector, and grows the reading culture.

This year, 5,000 copies were printed. The book appeared on the shelves of popular bookstores and in online stores. It is available and competitive among other publications. The profit from the sale of the book goes to support the activities of Emmaus.

Published review on [Chytomo](#).



Budget

€ 240,000 \* Invested in 2021

## 02 Kharkiv School of Architecture



Kharkiv School of Architecture is a private institution of higher education. The vision is to create a new tradition of Ukrainian architecture and to fuse a new generation of architects and urbanists who have deep knowledge and skills in the profession, who have critical thinking and are responsible.

Because of the full-scale war, the school had to relocate from Kharkiv to Lviv. The 3MIN helped them organize the premises for study, at the Academy of Arts that hosted students and lecturers.

Budget

€ 200,000



## 03 Dzherelo

A survey project to study the needs for social services at the level of Lviv city territorial hromada. Lviv CTH has several municipal institutions that provide social services to different categories of people in distressed situations. Due to the large number of people that now temporarily live in the hromada, of necessity, it is important to understand what services need to be developed on the ground, to have tools for assessing the quality of providing basic social services and to understand the actual need of citizens.

To this end, the Dzherelo Center initiated and commissioned a sociological survey among recipients of social services in the Lviv CTH run by the Fama sociological agency.

Budget

€ 300,000



## 04 Let the kids move



Let the children move! It is a national civic movement in Ukraine to create a proactive school environment for the dissemination of new global educational practices into the system of educating and developing children in Ukraine.

As part of cooperation with the 3MIN Foundation, writing cabinets were purchased to run an educational experiment in educational institutions in Rzeszów, Poland. The development of the methodology and the conduct of research takes place in cooperation between Polish and Ukrainian scientists. According to its findings, a research paper will be published in co-authorship, which will become the basis for recommending the method with a dynamic change in postures not only in Ukrainian schools, but also in schools of the European Union.

Budget

€ 77,500



# 05 Museum of the City

Participatory educational project for young people is a space for recording, analyzing and sharing the experience of exploring the city with peers and all those interested in a different perception of the city.

The first stage of the project is the mapping of the central part of the city, implemented in 2021-2022.

The second stage is the study of the Naukova neighbourhood and the creation of an alternative quest route with a focus on the personal experience of younger residents.

- The team of 8 children developers attended all 15 meetings according to the schedule program, and received new knowledge in architecture, urbanism, history, and branding.

- A travel kit was developed with an urban game (a wooden model with tokens), with a map and quest tasks.
- Prizes in the form of models of three buildings of Naukova Street (Central Dpt Store, Sputnik Hotel, typical nine-storey building) were made to assemble the prizes for the quest participants.
- Travel kits were located in partner organizations – 8 libraries and the Tourist Information Center.

Budget

€ 178,340



# EVENTS

## 01 Lecture of Independence from Halyna Kruk

"Ukrainian art is now either a weapon or a first aid kit," Halyna Kruk.

Visionary meeting for Independence Day "Man vs War" organized by the Institute of Culture Strategy. The formats of celebrating and honoring Independence Day are different. This multiplicity of choices is an important part of civil society. We make our choices with the question "who else but for me."

The choice is shaped by the Ukrainian culture that keep saying that a person should be civically engaged.

The summary of the lecture is available on 3MIN website.

Budget

€ 16,000



## 02 3MIN IN



3MIN IN is a platform for dialogue uniting efforts for the interaction of the public sector, business, managers, philanthropists, and government authorities.

The pilot meeting of the series was a visionary conversation, a workshop with Iryna Solovey, about ecosystem leadership as a source of self-sufficiency of Ukraine. They talked about new opportunities for fruitful interaction between citizens, businesses, and local self-government in Ukraine. It was about trust, dialogue forms, and building peer relations.

\* Iryna Solovey is a community development strategist and president of the Garage Gang NGO, co-founder of the Big Idea platform.



# 03 Triennial of Contemporary Art

## Ukrainian section

The Ukrainian section is a triennial of contemporary Ukrainian art, launched in 2010 in Lviv and designed to present about contemporary Ukrainian art, mostly outside Ukraine.

In 2022, from November, 4 to December, 4, the fifth Ukrainian section was held in Lithuania in Kaunas, the European Capital of Culture 2022. The theme of the fifth section is UKRAINE! UNMUTED. This topic was prompted by the times, by the desire of Ukrainians to talk about themselves, a response to the demand of many people in the world who look at Ukraine carefully and with interest. "The Ukrainian voices began to be listened to more closely when they noticed the explosions and turned on the sound. Ukrainian art, which remained in the "blind spot", is always present, but still invisible, "is a fragment of the concept.



UKRAINE UNMUTED brought together an exhibition of art projects by contemporary Ukrainian artists, a discussion program with speakers from Ukraine and abroad, and a collection of essays on the cultural context and background of Ukraine.

The exhibition includes 17 art projects: video, installations, art pieces, painting, graphics, performance, and photography from 27 Ukrainian artists.



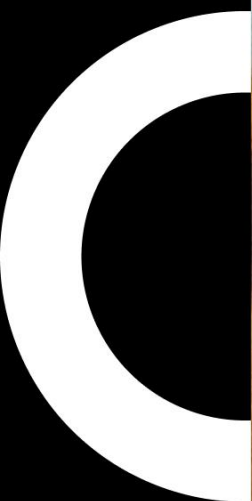
The project is implemented by the Institute of Culture Strategy, the NGO "Institute of Contemporary Art" and "Armenian 35" with the support of the Lviv City Council, the 3MIN Foundation, the International Renaissance Foundation, and the office of the European Capital of Culture Kaunas 2022.

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Contribution from 3MIN  
€ 1,000,000

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**Budget**

# BUDGET

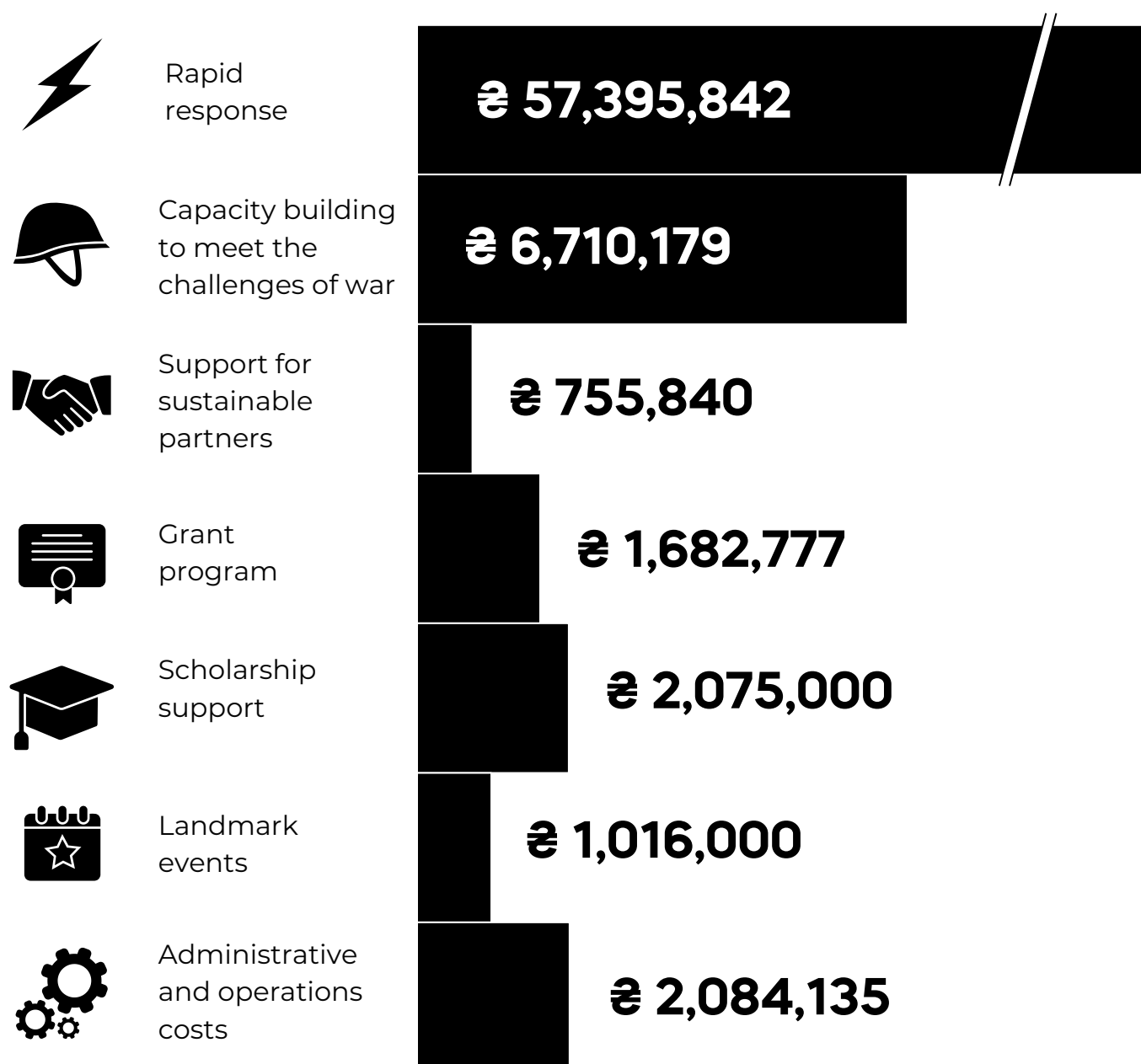
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Total investment budget of 3MIN in 2022

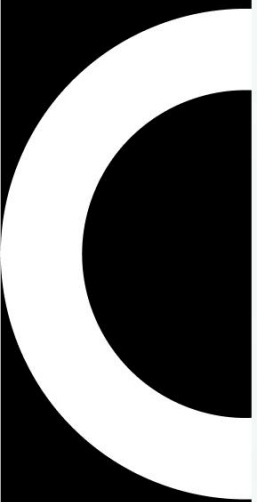
€ 71,719,773

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## Focus areas 2022







# **Communications. Network. Team**





# COMMUNICATIONS

## Communication indicators


In March 2022, we published and provided content on 3MIN website [www.zmin.foundation](http://www.zmin.foundation)


\* in cooperation with HAPPY


 **4**  
sections

 **59**  
publications

In 2022, we started running social media accounts on Facebook, Instagram, LinkedIn

 Facebook  
Reach  
**18,072**

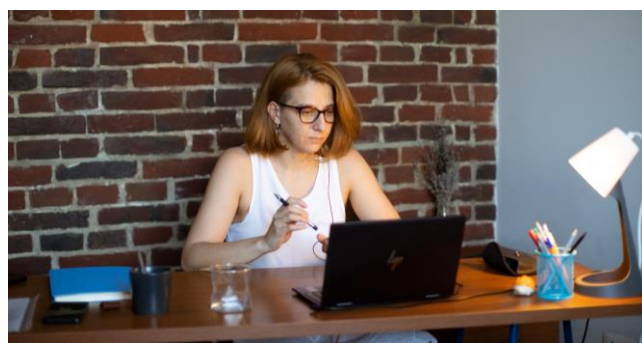
 Instagram  
Reach  
**1,041**

 Likes on  
Facebook page  
**828**

 Followers on  
Instagram  
**258**

## Participation in events, forums, conferences

- "Plans for Tomorrow" is a series of discussion programs about the challenges and opportunities that will come to the fore in Ukraine immediately after defeating the enemy.
- Talk about Cultural Memory and Memory as Action (Khrystyna Rutar)
- Talk about philanthropy, charity and their impact on the building of Ukraine in 30 years of independence (Khrystyna Boyko)



Forum "UkraineLab: What organizations are efficient in war conditions?"

Online networking trip to Ukraine, as part of the Cultural Transformation Laboratory

Conference "Culture in Transformation". Civil Society Development Forum

"The basic element." Debate club

Cultural Transformation Laboratory.

Training for skills development in the third sector – communication course from Bazylik and "Charity Match: reboot" course from Zagoriy Foundation. Khrystyna Rutar.



# NETWORK. PARTNERS

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## Partner support

TGS Shell

Verco S A

BULK <sup>TM</sup>

Hüttenes - Albertus Chemische Werke GmbH

Mib Construction LTD

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## Foundations, Organizations and Institutions

Lviv City Council

Lviv Military Regional Administration

Institute of Cultural Strategy

Ukrainian Catholic University

Jam Factory

Center for Urban History

Natural History Museum

InsO Lviv

Plast Lviv

Lem Station

Serhii Prytula Foundation

Fedir Shpyg Foundation

Ukrainian Angels

M.R.I.A Foundation

Dream Workshop

City Museum

Emmaus Center

Dzherelo

Shared Values Foundation

Kharkiv School of Architecture

Let the kids move

Vector Optical Laboratory

Boryviter Military Training School

Lviv Open Lab

Totem PEOPLE.UA

Agency for Regional Development

Business School Start Up

Cedos

Angel's Care

Liga Net

Dostupno.ua

ZUOt and ACHORG

Young community

Radio Skovoroda

TO-MY

Garage Gang

# TEAM implementing 3MIN

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## **Yulia Pylypiv & Partners**

Financial Aid  
and visionary part

## **Khrystyna Boyko**

management,  
coordination

## **Vira Matviiv**

financial  
support

## **Khrystyna Rutar**

project  
management,  
grant support

## **Oksana Nesterenko**

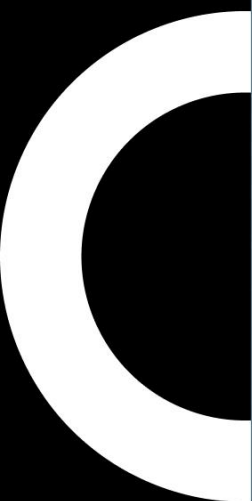
visual  
communications

## **Victoria Yuskevich**

visual  
communications







# Plans 2023



# PLANS 2023

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The horizontal track for 2023 is the strengthening of the community of like-minded people.

As a society, we are getting closer to realize that for complex challenges it is more efficient to make decisions in partnership.

Post-war transformation will require coordination of joint effort, acquisition of new knowledge, and development of new models and policies.

The partners that the Foundation brings together create a strategic impact ecosystem that combines an interdisciplinary approach and tools.

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## Focus areas

- Rehabilitation and recovery
- Support for science and technology
- Strengthening the economy
- Education
- Institutional support
- Cultural practices
- Information campaigns
- Analytics
- Strengthening Networks and Communities

## Focus Areas

> Urgent Response to the challenges of war

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> Grant calls

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> Scholarship programs

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> Sustainable Partnerships

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> Strategic Programs

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> Awareness raising. Research.

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> Interaction platform. Series of public meetings 3MIN IN



WE ARE NOTHING  
WITHOUT YOU



Lviv

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79005

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