# RFM Poultry | NSX:



Managed by:



Half year ended 31 December 2016

2 March 2017

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## Agenda



## 1. Results and outlook

## 2. Fund and operational update

## 3. Appendices

#### **RFM** attendees



**Stuart Waight** *Chief Operating Officer* 



**Daniel Yap** *Financial Controller* 



James Powell Investor Relations & Distribution Manager

1 Results and outlook



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## **Results summary**



#### Metrics as at 31 December 2016

| Income           |                               |            |
|------------------|-------------------------------|------------|
|                  | Revenue                       | 12,102,383 |
|                  | Net profit after income tax   | 546,506    |
|                  | Earnings per unit (cents)     | 7.94       |
| Portfolio        |                               |            |
|                  | Net assets value (NAV)        | 7,870,094  |
|                  | NAV per unit                  | 1.14       |
| Balance sheet    |                               |            |
|                  | Gross assets                  | 8,965,313  |
|                  | External borrowings           | Nil        |
| Distributions    |                               |            |
| (cents per unit) | Paid October 2016             | 2.51       |
|                  | Declared December 2016        | 2.51       |
|                  | Total distribution            | 5.03       |
|                  | Total franking                | 2.15       |
|                  | Total grossed up distribution | 7.18       |

- HY17 net profit higher than HY16 (refer slide 6)
- Distributions totalled 7.18 cpu (inclusive of franking), consistent with previous corresponding period
- NAV per unit \$1.14, up from \$1.11 at 30 June 2016
- Nil interest bearing liabilities
- Forecast income yield 11.77% based on 17 Feb 2017 close price of \$1.22 per unit and forecast FY17 DPU of 14.36 cents (inclusive of franking)

## **HY17** results



#### Summarised statement of comprehensive income

|                              | Half Year ended<br>31 December 2016 | Half Year ended<br>31 December 2015 |
|------------------------------|-------------------------------------|-------------------------------------|
| Revenue                      | 12,102,383                          | 12,270,560                          |
| Other income                 | 47,547                              | 71,691                              |
| Total income                 | 12,149,930                          | 12,342,251                          |
| Direct grower costs          | (9,124,871)                         | (9,523,070)                         |
| Employee costs               | (309,353)                           | (236,067)                           |
| Depreciation                 | (12,601)                            | (20,438)                            |
| Repairs and maintenance      | (1,175,123)                         | (1,261,673)                         |
| Management fees              | (271,720)                           | (277,502)                           |
| Other expenses               | (475,539)                           | (635,605)                           |
| Net profit before income tax | 780,723                             | 387,896                             |
| Income tax expense           | (234,217)                           | (116,369)                           |
| Net profit after income tax  | 546,506                             | 271,527                             |
| Total comprehensive income   | 546,506                             | 271,527                             |

- Higher profit to 31 December 2016 is primarily due to lower:
  - energy and water usage;
  - repairs and maintenance; and
  - other expenses (savings in insurance premiums and service fees)
- Employee costs were higher during the period, offset by lower contracting costs

## **HY17** results



#### **Summarised balance sheet**

|                             | As at            | As at        |
|-----------------------------|------------------|--------------|
|                             | 31 December 2016 | 30 June 2016 |
|                             |                  |              |
| Cash and cash equivalents   | 6,086,460        | 6,384,706    |
| Trade and other receivables | 2,044,523        | 2,048,855    |
| Other current assets        | 342,346          | 289,385      |
| Income tax receivable       | 229,790          | 69,400       |
| Plant and equipment         | 249,679          | 165,488      |
| Deferred tax assets         | 12,515           | 20,747       |
| Total assets                | 8,965,313        | 8,978,581    |
|                             |                  |              |
| Trade and other payables    | 889,154          | 1,111,736    |
| Short term provisions       | 204,302          | 196,571      |
| Long term provisions        | 1,763            | 744          |
| Total liabilities           | 1,095,219        | 1,309,051    |
| Net assets                  | 7,870,094        | 7,669,530    |
|                             |                  |              |
| Units on issue              | 6,884,416        | 6,884,416    |
| NAV per unit                | 1.14             | 1.11         |

- NAV increased in line with RFP's profitability net of distributions
- RFP maintains an adequate capital position with sufficient working capital, and reserves to assist with financial volatility resulting from operations (subject to annual review)

## **Outlook**



- Outlook remains unchanged:
  - distributions per unit of 14.36 cents inclusive of franking
  - net profit of \$1.24m before tax and \$0.87m after tax, consistent with FY16 result
- RFM is expecting an increase in energy prices and other operating expenses in 2H17
- The forecast profit is subject to operating risks such as; disease, growing performance (and associated bonuses and penalties), seasonal conditions, operating expenses and inflation
- The financial consequences of the above risks can be permanent or represent timing differences depending on how the variances interact with the growing contracts
- The Distribution Reinvestment Plan remains suspended

#### FY17 forecast DPU (inc. franking)

| Record date       | cents |
|-------------------|-------|
| 30 September 2016 | 3.59  |
| 30 December 2016  | 3.59  |
| 31 March 2017     | 3.59  |
| 30 June 2017      | 3.59  |
| Total FY17        | 14.36 |

#### FY17 forecast profit

| Net profit before tax | \$1.24m |
|-----------------------|---------|
| Net profit after tax  | \$0.87m |

# 2 Fund and operational update





## **Operational update**



#### Turi contract transition for Lethbridge sheds

- On 22 August 2016, RFM announced that the Victorian chicken growing contracts had been novated from Baiada Poultry Pty Ltd to Turi Foods Pty Ltd (Turi)
- Birds were placed on the first two farms in November and the remaining two farms in early February, in conjunction with their normal batch cycle
- The handover is now complete with no disruptions to operations

#### **RSPCA** endorsement for sheds

- Since December, the Lethbridge poultry sheds have been undergoing the assessment process to conform with the RSPCA guidelines (see slide 14)
- Griffith poultry sheds operated by RFP continue to be endorsed as compliant with RSPCA quidelines

#### **RSPCA** improvements



Stocking density has been reduced from 38-40 kg/m<sup>2</sup> down to 34-36 kg/m<sup>2</sup>



Lighting systems have been installed to simulate dusk and dawn conditions within the sheds. Ground litter is maintained in a dry and friable condition

## Fund performance and strategy

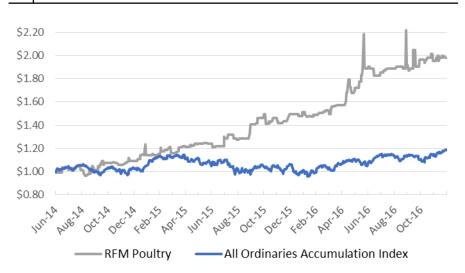


- RFM has communicated the following strategy for RFP:
  - build awareness to increase liquidity and fair valuation
- Market capitalisation has increased since listing, consistent with this strategy:
  - RFP closed at \$1.23 on 31 December 2016, 7% above the NAV of \$1.14
- Liquidity:
  - 80 trades comprising 252,442 units during the 6 months ended Dec 2016
  - RFM advised Unitholders that to assist in improving liquidity it would prepare information on trading on the NSX
  - RFM has since reviewed a number of methods available to Unitholders to trade RFP (see slide 13)

#### Market capitalisation and liquidity



### Total shareholder return 1 July 2014 - 31 Dec 2016<sup>1</sup>



#### Notes:

<sup>1</sup> RFP is not part of the All Ordinaries Index. Total return assumes \$1.00 invested June 2014 and all distributions are reinvested. Total return of All Ordinaries Index as provided by S&P.

3
Appendices

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## **Trading RFP units**



- RFM previously advised it would prepare communication on trading RFP units on the NSX with the aim of improving liquidity
- Taylor Collison provides a broking service at a cost of 1%, with a \$100 min (plus GST)
- A detailed guide to trading RFP units through Taylor Collison can be accessed by contacting RFM (Figure 1), however as an overview:
  - Provide a copy of your Issuer Sponsored Holding Statement with Securities Reference Number (SRN) (Figure 2);
  - Complete an Account Application form, available from Taylor Collison (and RFM);
  - 3. Submit certified identification (e.g. certified by a financial planner); and
  - Provide Taylor Collison with instruction by email or phone to trade

#### **Taylor Collison** contact - Emilia Seto:

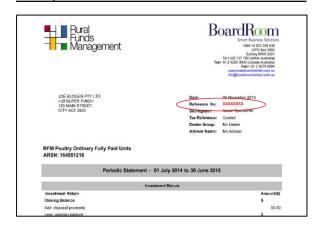
- eseto@taylorcollison.com.au
- (08) 8217 3900 (South Australia)
- A complete list of authorised brokers is available on the NSX website

Fig 1: Step-by-step guide



RFM has compiled a step-by-step guide to trading RFP through a broker, Taylor Collison

#### Fig 2: Obtaining your SRN



Example: Periodic Holding Statement (SRN circled in red)

## **RSPCA** standards summary



- RFP's Griffith operations are assessed against the RSPCA's Approved Farming Scheme Standards Meat chickens<sup>1</sup>
- Guidelines are extensive but are underpinned by the 'Five Freedoms' framework (see table below)
- Ongoing compliance with the Standards is monitored through RSPCA audits, with each farm being audited twice annually.
   Random audits are also conducted
- In addition to animal welfare improvements, RFP staff have observed that compliance has led to reduced bird mortality in extreme weather events, safer working conditions and overall healthier chickens

|   | Five key freedoms                                                                                                                 | RFP practices                                                                                                        |
|---|-----------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|
| 1 | <b>Freedom from hunger and thirst:</b> by ready access to fresh water and a diet to maintain full health and vigour               | Chickens are provided with 24 hr access to clean food and water                                                      |
| 2 | <b>Freedom from discomfort:</b> by providing an appropriate environment including shelter and a comfortable resting area          | Chickens are housed in temperature and lighting controlled sheds, with sufficient dry, friable flooring              |
| 3 | <b>Freedom from pain, injury or disease:</b> by prevention, rapid diagnosis and treatment                                         | RFP staff undertake ongoing health and disease<br>monitoring. Any sick chickens are quickly relocated and<br>treated |
| 4 | <b>Freedom to express normal behaviour:</b> by providing sufficient space, proper facilities and company of the animal's own kind | RFP has reduced the density rates of chickens in line with standards                                                 |
| 5 | <b>Freedom from fear and distress:</b> by ensuring conditions and treatment which avoid mental suffering                          | All sheds have been installed with perches and pecking toys                                                          |

#### Note:

<sup>&</sup>lt;sup>1</sup> RSPCA (2013), 'RSPCA's Approved Farming Scheme Standards — Meat chickens', RSPCA, ACT, Australia.

## Fund and farm manager



#### RFM is a fund and farm manager with 20 years of experience in Australian agriculture

#### **Key information**

| <u> </u>                           |                                                                                     |                                                                    |
|------------------------------------|-------------------------------------------------------------------------------------|--------------------------------------------------------------------|
| Established                        |                                                                                     | 1997                                                               |
| Assets under management            |                                                                                     | \$608m                                                             |
| Ownership                          | Directors & staff                                                                   |                                                                    |
| Assets under management (by fund)  | Rural Funds Group:<br>RFM Poultry:<br>Almond Funds 06-08:<br>2007 Macgrove Project: | \$552<br>\$8m<br>\$38m<br>\$10m                                    |
| Asset locations                    | NSW, SA, VIC, QLD, WA                                                               |                                                                    |
| Farm management & operations staff |                                                                                     | 50                                                                 |
| Funds management staff             |                                                                                     | 35                                                                 |
| RFM direct operational experience  | Almonds:<br>Vineyards:<br>Poultry:<br>Livestock:<br>Cotton:                         | Since 2006<br>Since 2000<br>Since 2003<br>Since 2010<br>Since 1998 |
| Management team tenure             |                                                                                     | 10+yrs (avg.)                                                      |
| RFP fee structure                  | 5% p.a. of opera<br>&                                                               | ating expenses<br>cost recovery                                    |
|                                    |                                                                                     |                                                                    |

#### **Key responsibilities**

RFM maintains a focus on:

- Compliance to financial, farming and reporting requirements
- Continuous improvement of operations
- Management of infrastructure e.g. ongoing R&M
- Budgeting and performance monitoring
- Relationship with processors (Baiada Poultry and Turi Foods)
- Improve awareness to increase liquidity and fair valuation
- Investigating growth opportunities



managing good assets with good people

## RFM Board and management team

### RFP is externally managed and governed by a highly experienced management team and board

Board Contacts



**Guy Paynter** Non-executive Chairman

- Former director of broking firm JBWere with more than 30 years' experience in corporate finance
- Guy is a former member of the ASX
- Agricultural interests include cattle breeding in the Upper Hunter region in New South Wales
- Member of RFM Audit Committee



**David Bryant** *Managing Director* 

- Established RFM in February 1997
- Responsible for leading the RFM Executive and sourcing and analysing new investment opportunities
- Responsible for over \$500m in asset acquisitions across eight Australian agricultural regions, including negotiating the acquisition of more than 35 properties and over 100,000 megalitres of water entitlements



Michael Carroll Non-Executive Director

- Serves a range of food and agricultural businesses in a board and advisory capacity, including Tassal Group Ltd, Select Harvests Ltd, Paraway Pastoral Company, Sunny Queen Ltd and the Gardiner Dairy Foundation
- Senior executive experience in a range of companies, including establishing and leading NAB's Agribusiness division
- Chair of RFM Audit Committee



Julian Widdup
Non-Executive Director

- Fund manager and asset consultant with extensive experience in major infrastructure acquisition and asset management
- Former executive of infrastructure investment management companies, Palisade Investment Partners and Access Capital Advisers (now Whitehelm Capital)
- Previous director of Palisade Investment Partners, Darwin
  International Airport, Alice Springs Airport, NZ timberland
  company Taumata Plantations Limited, Regional Livestock
  Exchange Investment Company, Merredin Energy power generation
  company, Victorian and AgriBioscience Research Facility
- Member of RFM Audit Committee



**Stuart Waight** *Chief Operating Officer* 

- - RFM Company Secretary
     Responsible for reviewing and optimising the performance of the RFM funds, and analysing future developments, acquisitions, and investments
  - Oversees the Asset Management activities, as well as the Farm Management activities of the National Manager of each of Poultry, Almonds, Cattle and Cropping and Livestock.



**Andrea Lemmon** Executive Manager, Funds Management

- Joined at inception in 1997
- RFM Company Secretary

Joined RFM in 2003

 Responsible for the development of new products, the continuous improvement of existing products, management of research activities, and the provision of services and communications to investors and advisers



**David Thomson**Business Manager RFM Poultry

- Joined RFM in 2007
- Business Manager RFM Poultry (RFP), Cattle JV Pty Ltd and Cotton JV Pty Ltd (CotJV).
- Responsible for the financial analysis, operational support, and day-to-day funds management of these entities



James Powell Investor Relations and Distribution Manager

- Joined RFM in 2006
- Responsible for overseeing RFM's sales and distribution activities, development of key relationships required to increase the awareness of RFM's investment opportunities and part of the product development division

## **Corporate information**















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|-----------------------------|-----------------------------|---------------------------------------------|
| David Bryant                | Stuart Waight               | James Powell                                |
| Managing Director           | Chief Operating Officer     | Investor Relations and Distribution Manager |
| Rural Funds Management      | Rural Funds Management      | Rural Funds Management                      |
| T 02 6203 9700              | T 0419 126 689              | T 0420 279 374                              |
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