



WELLINGTON

SHIRE COUNCIL

The Heart of Gippsland

Council Meeting Agenda

Meeting to be held at

Port of Sale Business Centre

Foster Street, Sale

Tuesday 19 April 2016, commencing at 6pm

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ORDINARY MEETING OF COUNCIL – 19 APRIL 2016

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Council Meeting Information

Members of the Public Gallery should note that the Council records and publishes Council meetings via Webcast to enhance the accessibility of Council meetings to the broader Wellington community. These recordings are also archived and may be published on Council's Website for viewing by the public or used for publicity or information purposes. At the appropriate times during the meeting, members of the gallery may address the Council at which time their image, comments or submissions will be recorded.

Members of the public who are not in attendance at the Council meeting but who wish to communicate with the Council via the webcasting chat room should lodge their questions or comments early in the meeting to ensure that their submissions can be dealt with at the end of the meeting.

Please could gallery visitors and Councillors ensure that mobile phones and other electronic devices are turned off or in silent mode for the duration of the meeting.



A - PROCEDURAL



STATEMENT OF ACKNOWLEDGEMENT

***“We acknowledge the traditional custodians
of this land the Gunaikurnai people,
and pay respects to their elders past and present”***



PRAYER

***“Almighty God, we ask your blessing upon the Wellington
Shire Council, its Councillors, officers, staff and their families.
We pray for your guidance in our decisions so that the
true good of the Wellington Shire Council may result to
the benefit of all residents and community groups.”***

Amen



A - PROCEDURAL

A4 CONFIRMATION OF MINUTES OF PREVIOUS COUNCIL MEETING/S

ITEM A4**ADOPTION OF MINUTES OF PREVIOUS MEETING/S**

ACTION OFFICER:

GENERAL MANAGER CORPORATE SERVICES

DATE:

19 APRIL 2016

OBJECTIVE

To adopt the minutes of the Ordinary Council Meeting of 5 April 2016 as tabled.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That Council adopt the minutes and resolutions of the Ordinary Council Meeting of 5 April 2016 as tabled.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.



A - PROCEDURAL

A5 BUSINESS ARISING FROM PREVIOUS MEETING/S

ITEM A5**BUSINESS ARISING FROM PREVIOUS MEETING/S**

ACTION OFFICER

CHIEF EXECUTIVE OFFICER

DATE:

19 APRIL 2016

ITEM	FROM MEETING	COMMENTS	ACTION BY
Nil			



A - PROCEDURAL

A6 ACCEPTANCE OF LATE ITEMS



A - PROCEDURAL

A7 NOTICE/S OF MOTION



A - PROCEDURAL

A8 RECEIVING OF PETITIONS OR JOINT LETTERS

ITEM A8(1)**OUTSTANDING PETITIONS**

ACTION OFFICER

GOVERNANCE

DATE:

19 APRIL 2016

ITEM	FROM MEETING	COMMENTS	ACTION BY



A - PROCEDURAL

A9 INVITED ADDRESSES, PRESENTATIONS OR ACKNOWLEDGEMENTS



A - PROCEDURAL

A10 QUESTIONS ON NOTICE

ITEM A10(1)**OUTSTANDING QUESTIONS ON NOTICE**

ACTION OFFICER

CHIEF EXECUTIVE OFFICER

DATE:

19 APRIL 2016

ITEM	FROM MEETING	COMMENTS	ACTION BY
<p><i>Question on Notice</i></p> <p><i>"The Victorian Government has committed to make Victoria the "Education State", promising to deliver a \$320 million TAFE Rescue Fund. Can the CEO please provide council with an update on our local Federation Training campus noting how much of the TAFE rescue fund has been spent, what the effect of this spending is, the enrolment and completion rates at Federation Training's campuses compared with other comparable institutions across Victoria and future directions.</i></p>	4 November 2015	<p>A response will be provided at a future Council Meeting</p> <p><u>15 December 2015</u> "Council has contacted Federation Training seeking a response to a number of the points raised as these matters are not able to be answered without their input. It is anticipated that we will have a response for Council's first meeting in 2016."</p> <p><u>2 February 2016</u> "Council has contacted Federation Training seeking a response to a number of the points raised as these matters are not able to be answered without their input. Although we anticipated that we would have a response for Council's first meeting in 2016 this has not been achieved. Council officers will be meeting with Federation Training over the coming weeks and we are hopeful that a final response will be in hand by the end of February 2016."</p> <p><u>16 February 2016</u> No further update</p> <p><u>1 March 2016</u> Mayor McCubbin and CEO met with Federation Training executives on 11 February they were advised that a detailed response would be made within 4 weeks. A detailed verbal update will be provided to Councillors at that time.</p> <p><u>15 March 2016</u> No further update</p> <p><u>5 April 2016</u> No further update</p> <p><u>19 April 2016</u></p>	General Manager Development



A - PROCEDURAL

A11 MAYOR'S REPORT

ITEM A11(1)**MAYOR'S REPORT**

OFFICER: COUNCILLOR McCUBBIN

DATE: 19 APRIL 2016

RECOMMENDATION***That the Mayor's report be noted.***

16 March 2015 – 19 April 2016

17 March	Maffra Parkfit equipment launch	Mayor attended.
17 March	Close the Gap Day at Ramahyuck District Aboriginal Cooperation	Mayor and Cr Crossley attended.
18 March	Sale Toy Library Opening	Mayor attended.
18 March	Sale College Annual Debutante Ball	Mayor attended.
19 March	Bi-Annual Installation Luncheon - North Gippsland Group of Melbourne Legacy	Mayor attended.
19 March	Maffra Mardi Gras	Mayor, Cr Crossley and Cr Hole attended.
20 March	2016 Ride for the Animals	Mayor attended.
21 March	Wellington People's Choice Awards	Deputy Mayor Bob Wenger, Cr Hole, Cr Rossetti, Cr Mclvor, Cr Crossley and Cr Duncan attended.
23 March	Support for redevelopment of AIR5428	Deputy Mayor Bob Wenger, Cr Cleary, Cr Mclvor, Cr Crossley, Cr Hole and Cr Rossetti attended.

24 March	Yarram Library event: Author Honey Brown in Conversation with Cr Carolyn Crossley	Cr Crossley attended.
31 March	RAAF Air Force Week event	Deputy Mayor Bob Wenger, Cr Crossley, Cr Peter Cleary and Cr Rossetti attended.
1 April	Gippsland Regional Livestock Exchange official opening	Deputy Mayor Bob Wenger, Cr Crossley, Cr Mclvor and Cr Cleary attended.
1 April	Meeting with Member for Eastern Victoria Region Jeff Bourman MLC	Deputy Mayor Bob Wenger, Cr Crossley, Cr John Duncan and Cr Mclvor attended.
2 April	Guest speaker at Yarram Men's Breakfast	Deputy Mayor Bob Wenger attended.
3 April	Tinamba Food and Wine Festival	Deputy Mayor Bob Wenger, Cr Crossley and Cr Duncan attended.
6 April	Loch Sport Skate Park official opening	Deputy Mayor Bob Wenger, Cr Crossley and Cr Hole attended.
6 April	Gippsland Regional Sporting Complex Stage 2A Funding Announcement with Member for Eastern Victoria Region Harriet Shing MP	Deputy Mayor Bob Wenger, Cr Crossley, Cr Hole, Cr Rossetti, Cr Davine and Cr Cleary attended.
6 April	Meeting with Member for Eastern Victoria Region Harriet Shing MP	Deputy Mayor Bob Wenger and Cr Crossley attended.
8 April	RAAF Base East Sale Freedom of Entry to the City Parade	Deputy Mayor Bob Wenger, Cr Cleary, Cr Crossley, and Cr Mclvor attended.
8 April	Civic Reception for RAAF following Freedom of Entry to the City	Deputy Mayor Bob Wenger, Cr Cleary, Cr Crossley, and Cr Mclvor attended.
9 April	Official opening of Longford Fire Station extension	Deputy Mayor Bob Wenger attended.
11 April	Maree Macpherson scholarship at Yarram Secondary College	Deputy Mayor Bob Wenger attended.
14 April	AusTimber Official Opening Dinner	Mayor Darren McCubbin, Cr Hole, Cr Crossley, Cr Davine

and Deputy Mayor Bob Wenger attended.

15 April Wood – the Intelligent Alternative Seminar Mayor Darren McCubbin,
Deputy Mayor Bob Wenger and
Cr Hole attended.

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COUNCILLOR DARREN McCUBBIN
MAYOR



B –REPORT

DELEGATES



C1 - REPORT

CHIEF EXECUTIVE OFFICER

ITEM C1.1**MARCH 2016 PERFORMANCE REPORT**

DIVISION: CORPORATE SERVICES
ACTION OFFICER: GENERAL MANAGER CORPORATE SERVICES
DATE: 19 APRIL 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
✓	✓	✓	✓	✓					

OBJECTIVE

For Council to receive and note the March 2016 Council Performance Report.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That Council receive and note the March 2016 Council Performance Report as attached.

BACKGROUND

The March 2016 Council Performance Report comprises key highlights towards achievement of the 2013 -17 Council Plan, progress in relation to Major Initiatives and Initiatives as identified in the 2015/16 Budget together with an overview of Council finances including an Income Statement, a Balance Sheet with commentary regarding any major variances, information on cash balances, the level of rates outstanding and a progress update on Council's Capital Works program.

Section 138(1) of the *Local Government Act 1989* requires that at least every three months, the Chief Executive Officer must ensure that a statement comparing budgeted revenue and expenditure for the financial year with the actual revenue and expenditure to date is presented to Council at a Council meeting which is open to the public.

OPTIONS

Following consideration of the attached March 2016 Performance Report, Council can resolve to either:

1. Receive and note the March 2016 Council Performance Report; or
2. Not receive and note the March 2016 Council Performance Report and seek further information for consideration at a later Council meeting, which would result in Council not meeting legislative requirements.

PROPOSAL

That Council receive and note the attached March 2016 Council Performance Report.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.

FINANCIAL IMPACT

The attached financial report provides information that informs Council on its financial operations for the March 2016 quarter as well as the expected financial position for the 2015/16 year.

COMMUNICATION IMPACT

The Council Plan communicates Council's strategic direction to the community. The Council Plan can also be used by Council to communicate its vision and direction to other tiers of government, organisations, government agencies and funding bodies.

LEGISLATIVE IMPACT

Section 138(1) of the *Local Government Act 1989* requires that at least every three months, the Chief Executive Officer must ensure that a statement comparing budgeted revenue and expenditure for the financial year with the actual revenue and expenditure to date is presented to Council at a Council meeting which is open to the public.

COUNCIL POLICY IMPACT

The March 2016 Council Performance Report has been prepared in the context of existing Council policies.

COUNCIL PLAN IMPACT

Objective 2.2 states that Council will:

"Maintain processes and systems to ensure sound financial management"

Objective 2.3 states that Council will:

"Ensure sound governance processes that result in responsive, ethical, transparent and accountable decision making".

MARCH PERFORMANCE REPORT

Major Initiatives	Completion Target	Progress Comment	Status
LEADERSHIP AND ENGAGEMENT			
Develop 2016-2020 Economic Development and Tourism Strategy and work with industry partners and broader industry engagement to provide basis for the review	30 September 2016	<p>Liaised with Committee for Wellington and Wellington Regional Tourism as steering group members. Request for Quotation sent to six Consultants with a strong background in Economic Development strategies. Geografia appointed consultant and working on inception meetings held 5 Nov 15.</p> <p>Geografia conducted stakeholder one on one interviews from across broad cross section of businesses 7-8 December and external stakeholder workshop held 9 December. Number of other businesses interviewed by telephone. Business audits conducted for Sale, Maffra and Yarram as part of Economic Development Strategy. Manager Economic Development (MED) met with consultants in Melbourne in January prior to receipt of Issues and Opportunities paper, which was received 20 January for comment. Steering Group reviewed draft Economic Development Strategy early March 2016. Workshop for Councillors delayed until 3 May 2016 to allow more time for Steering Group input to be taken into account for draft. Completion date for adoption of Strategy now not expected until August/September 2016.</p>	In Progress (80%)
Develop and Implement the Environmental Health Policies and Procedures Manual	30 June 2016	Developing procedures on Promapp is well underway - aligned with Municipal Services Mobility Strategy review of generic templates	In Progress
ORGANISATIONAL			
Develop a cost allocation model for Aqua Energy to enable identification of direct service delivery costs.	30 June 2016	Direct cost allocation model draft completed and being trialled with monthly data. Created by Mark Susa - WSC Management Accountant in conjunction with Healthy Lifestyles staff.	In Progress

Major Initiatives	Completion Target	Progress Comment	Status
		Presentation of the model and sample data to several General Managers and Managers has returned positive response. Continuing to finalise details and input data over next 3 months.	
Manage the implementation of new business systems to meet organisational business needs as per Business Applications Roadmap 2015-2017.	30 April 2016	Business Systems Process Improvement works currently being undertaken with Municipal Services with completion scheduled April 2016. Planning for new Document and Records Management systems is in progress.	In Progress
NATURAL ENVIRONMENT			
Progress rehabilitation of Longford Landfill in accordance with EPA requirements	30 June 2016	Environment Protection Authority (EPA) has approved Low Risk Landfill category.	In Progress
INFRASTRUCTURE			
Progress Council's direction in relation to the development of the West Sale Airport – Eastern (Recreational Aviation) Precinct	30 June 2016	Planning permit application lodged. Statutory advertising required. Notice of decision on planning permit requires further development of waste water treatment in consultation with EPA.	In Progress
Progress the development of a plan for the future of land surplus to Councils requirements.	31 March 2016	List of land sales and purchases prepared to be presented to next Built Environment group meeting. Council workshop on Coastal land at Golden Beach held October. List of properties for acquisition and disposal prepared. Council workshop indicated Council does not support purchase IGA carpark. Purchase of Duke Street house completed. Sale of old Rosedale depot progressing.	Completed
Progress the Princes Highway/Cobains Road roundabout construction in accordance with the Project plan.	30 June 2016	The developer who is delivering this project is negotiating with VicRoads for approval to work on the highway and the service authorities are in the process of relocating their assets.	In Progress
Ensure completion of works for the Sale Livestock Exchange refurbishment and assist operator to establish a marketing plan in line with agreement.	30 June 2016	N/A	Ongoing

Major Initiatives	Completion Target	Progress Comment	Status
LAND USE PLANNING			
Finalise and implement the North Sale Outline Development Plan/Contribution Plan.	30 June 2016	The project is currently in the 'Design Response' stage and has previously been delayed due to the need to resolve future land needs with the Department of Education. This issue has now been resolved, but the appointed consultant has requested further information about required drainage infrastructure prior to advancing the Design Response. Further drainage work has been commissioned by Council which is expected to be completed in March 2016. This drainage work will then inform and allow the Design Response stage of the project to advance. Councillors will be briefed at a workshop on 5 April 2016.	In Progress
Undertake a stage 2 Heritage Study for significant places in the Shire.	30 June 2016	Heritage Intelligence Pty Ltd has been appointed to deliver the project. A Council workshop was held on 4 November 2015 to discuss the study process and places listed for investigation. Landowner engagement and background research has now been completed and the key issue of the drafting of citations begun.	In Progress
COMMUNITY WELLBEING			
Support the development of Yarram Early Learning Inc. to ensure that the service is not dependent on a Council subsidy beyond May 2017.	30 June 2016	Enrolments at the centre remain strong. Four new members have been recruited to the Management Committee and five people have returned for a second year. Some community concern about the new approach and programming in the Kindergarten. Committee and staff are working at all levels to help community better understand the child centred learning approach.	In Progress
Progress delivery of Sale Civic Precinct capital projects by achieving program milestones outlined in each project's project plan and representing stakeholder interests	30 June 2016	Port of Sale Cultural Hub project: <ul style="list-style-type: none"> - detailed design complete for cultural hub building incorporating gallery, library, Visitor Information Centre, council chambers and cafe - tender documentation nearing 50% complete - furniture, fitout and equipment design and documentation processes underway 	Ongoing

Major Initiatives	Completion Target	Progress Comment	Status
		<p>Port of Sale Precinct Redevelopment project:</p> <ul style="list-style-type: none"> - concept design for the Port precinct is complete and schematic design underway - car parking and traffic management plan is complete and planning permit application for car parking approved - further stakeholder engagement regarding specific components of precinct work is currently being undertaken as the design progresses <p>Desailly St office acquisition & staff relocation project: Complete</p> <p>Temporary art gallery and Council chambers establishment project: Complete</p>	
Complete Sale Memorial Hall Master Plan	31 Dec 2016	<p>A draft report was provided to Council officers and the Sale Memorial Hall (SMH) committee on December 14, and a Council workshop was held on December 15 to provide Council with an update on project status and recommendations.</p> <p>The SMH committee did not wish to provide any feedback on the draft, which was progressed from draft to final report in mid-January 2016.</p> <p>Council officers will now provide support to the SMH Committee of management (where applicable) to deliver priorities identified in the master plan.</p>	Completed
Gippsland Regional Plan will be endorsed and signed off by Council within the 2015 calendar year, and will be supported by business cases and advocacy strategies for those regional projects that particularly impact on Wellington Shire, including the Macalister Irrigation District (MID), Federation training facilities and completion of the Princes Highway duplication between Traralgon and Sale	30 June 2016	The Gippsland Regional Plan was endorsed by Council on 15 September 2015. Council has successfully led several delegations to both State Government and Federal Government in Canberra over those key regional projects mentioned, as well as others including 5428 Defence Air Contract.	Ongoing

Major Initiatives	Completion Target	Progress Comment	Status
Ensure implementation of Council led responsibilities for 2015-16 in the Healthy Wellington Action Plan.	30 June 2016	<p>Summary and Highlight specific to council lead projects:</p> <p>Physical Activity (PA) Priority: Continue to develop Wellington Shire Program / Framework that support the implementation of Bike Ed in Wellington Shire School. Framework will include how Bike Ed Program links with school curriculum and learning outcomes.</p> <p>Built Environment have reviewed / audited Shared Footpaths and have identified possible connections to shared footpaths across towns in Wellington Shire. As part of the audit and review process of Walking and Cycling - it has been identified that although there are a high number of shared footpaths across wellington shire, they are not signed (or registered in Dehko). Therefore Built Environment will erect signs to identify shared paths way. Media will also be involved in developing media marketing resources alerting the community of the pathway and promote active living.</p> <p>Social Connection and Inclusion Priority: Website has been soft launched - plans to do formal launch during Volunteers Week 2015 (MAY). Developing Process Manual on Volunteering in Wellington Website. Once manual complete - will develop workshop to train volunteer groups on how to use the website.</p> <p>Plans have commenced to partner with Ramahyuck to celebrate National Aborigines and Islanders Day Observance Committee (NAIDOC) Week.</p> <p>Prevention of Violence Against Women and Children Priority:</p>	In Progress

Major Initiatives	Completion Target	Progress Comment	Status
		<p>Draft Action Plan 2016 is being developed which aligns with Gippsland Prevention of Violence Against Women Action Plan (calendar year plan)</p> <p>International Womens Day - event occurred in Wellington with approximately 100 community members. Event included Breakfast catered by Sale Country Women's Association (CWA), and 4 person panel made up of local women leaders in business, emergency services, local government and disability advocacy. Overall feedback - well received by the community, no complaints and high praise for the panel members and organising committee.</p> <p>Healthy Wellington General - Community Health & Wellbeing Officer is currently reviewing Media and Communication Plans for Healthy Wellington. This document was first developed at the beginning of 2015, with great outcomes and improvement in roles, relationship and collaboration between internal business units (particularly between Community Wellbeing and Media and PR). Review of the 2016 plan has commenced with the intention of expanding the document to include responsibilities of external stakeholders. Finalising of the Communication Plan cannot be completed until Action Plans are complete.</p> <p>Priority Areas Action Plans will be finalised beginning of April 2016.</p>	

Initiatives	Completion Target	Progress Comment	Status
LEADERSHIP AND ENGAGEMENT			
Facilitate delivery of 2 key outcomes in the 2015-2018 Community Engagement Strategy Implementation Plan	30 June 2016	A small working group developing a draft Community Engagement Strategy Action plan has met regularly through March and will bring a draft to the next Community Engagement Strategy steering group. Attempting to arrange some time with CMT and Managers to confirm Community Engagement Officer's role in supporting consistent community engagement practice across Council.	In Progress
Provide 6 workshops and forums (Community Planning, Skill Building etc.) to develop the capacity of community members to actively participate in Council deliberations and decision making processes.	30 June 2016	Two Community Planning Forums held 2015-2016 year. Working Group in progress for Community Development Workshop 3-4 June 2016 providing a choice of workshops for community group members. Workshops decided.	In Progress
Develop and implement a WSC People Strategy to ensure the corporate alignment of roles, responsibilities and accountability; that organisational learning needs are met; and that individual performance is measured and acknowledged effectively.	30 June 2016	N/A	Not Started
Commence review of Council website, including content management system, to identify improvements and opportunities within Council's new IT infrastructure.	30 June 2016	Discussions in progress with current web supplier regarding existing hosting arrangements. Discussions held with East Gippsland communications team regarding their upcoming website review. Project on a page in development, identification of all aspects for reviews.	Ongoing
Develop a Communications Strategy (or Plan) to enhance the flow of information to and from the Wellington Shire community.	30 June 2016	Emergency Management Communications Plan is in early draft stage. Project planning in progress for the Communications Plan.	Ongoing
Advocate on the community's behalf to state and federal agencies on a range of issues relevant to Wellington Shire Council including the potential	30 June 2016	Council provided submission to State Government Food and Fibre Sector Discussion Paper on 20 August 2015. Council also provided Gippsland Local Government	Ongoing

Initiatives	Completion Target	Progress Comment	Status
development of Federation Training's Port of Sale site and stage two of the MID project		<p>Network with an update on Southern Rural Water Stage 1B of MID2030.</p> <p>Victorian Water Minister announced on 18 November 2015 that Victoria would contribute \$20 million to MID 2030 but it was linked to funding from proposed Port of Melbourne lease.</p> <p>At Council meeting of 4 August 2015, Council resolved to facilitate a meeting with CEO and Board of Federation Training as a matter of urgency to discuss a range of issues, including their plans for the relocation of the Fulham Campus into Sale and their development of a range of courses to meet the needs of the young people of the Wellington Shire and their workforce. Council workshop conducted with Chief Executive Officer Federation Training to advocate for stronger and expanded presence of TAFE in Sale CBD.</p> <p>Question of Notice from Cr Mclvor at Council meeting of 4 November 2015 asked CEO to provide Council with an update on our local Federation Training campus noting how much of the Victorian Government TAFE Rescue Fund has been spent, what the effect of this spending is, the enrolment and completion rates at Federation Training's campuses compared with other comparable institutions across Victoria and future directions. Council has requested Federation Training assistance with this question.</p>	
ORGANISATIONAL			
Identify and implement appropriate alternative service model for the Mobile Library	30 June 2016	The Library Outreach service has been operating for two full months now at Gormandale, Cowwarr, Briagolong, Loch Sport and Golden Beach. Usage of the new Library Outreach service is approximately 60% of the former Mobile Library service.	In Progress
Implement an improved corporate planning and reporting IT system to ensure strategic	30 June 2016	New corporate planning and reporting (CPR) System, Pulse from LG Software Solutions being trialled and	Ongoing

Initiatives	Completion Target	Progress Comment	Status
organisational alignment and that reporting capabilities are optimised.		tested. Working with Vendor on getting the software to fulfil the functional requirements and fixing the issues identified through testing. Default Reports generated by the software need to be changed to suit Wellington Shire terminology. The Six Monthly Report which is going to be a key link between Pulse and new Performance Appraisal System ELMO was requested from the Vendor.	
Implement accounts payable invoice scanning solution	30 June 2016	The implementation of the EzyScan software was delayed due to other organisational priorities, but the ICT Steering Committee will reconsider this as part of the Roadmap which is in development. This project cannot proceed until the necessary workflows are implemented in Authority.	Not Started
Implement Authority's credit card module	30 June 2016	Other alternatives to the Authority module are currently being explored and priced for consideration. The original project may not proceed as anticipated. Further analysis of card usage by users has been undertaken.	In Progress
Review Fleet Management Guidelines in consultation with GM Corporate Services and Manager People & Excellence	31 December 2015	The Fleet Management Guidelines Working Group continues to meet and develop options for consideration, utilising benchmarking data and organisational vehicle use statistics.	In Progress
Identify and implement appropriate alternative uses for Aqua Energy Crèche facility	30 June 2016	Continuing to determine suitability and capacity for alternative uses of crèche area. Working to complement existing services and determine member and customer needs. Development and trial of a kids' gym/educational program to be run out of the crèche area currently underway and will be rolled out Term 1 2016. This program is well planned and delivered but continues to be poorly attended. Will continue to review and investigate alternatives. Alternative may involve partnership with Gymbaroo (private provider of kids fitness programs in Sale).	Ongoing

Initiatives	Completion Target	Progress Comment	Status
		<p>Trial of an occasional care session (Friday 11am - 1pm) was reasonably well received however attendances do not cover costs of running the session. Further investigation and engagement with crèche users required, however likely to discontinue this session.</p> <p>Implemented a new fitness class to coincide with Tuesday - quiet crèche day. Has been well received.</p>	
Develop and Implement the Customer Service Strategy (organisation wide initiative)	30 June 2016	<p>CMT presentation end of October completed endorsed to commence. Stage 1 and 2 will commence late November, present back data to CMT April 2016.</p> <p>New coordinator to learn the business of the unit prior to commencing evidence gathering process for stage 1 of strategy.</p> <p>Customer Service Strategy Questionnaire developed and sent out to all Managers, Coordinators. Await feedback to complete gap analysis.</p>	Ongoing
Implementation of the new Domestic Waste Water Management Plan (DWMP)	30 June 2016	<p>In final stages of development one further meeting with relevant stakeholders. Feedback meeting with relevant water authorities scheduled 24 November 2015.</p> <p>Water Authorities yet to approve/support draft DWMP.</p> <p>Further consultation required between GM's of Wellington, East Gippsland shires and GM's of Water Authorities.</p> <p>On hold until formal approval/support received prior to drafting Council Workshop.</p> <p>First stage is to submit for public comment.</p> <p>Awaiting outcome of high level talks between shire and water authorities management.</p>	In Progress

Initiatives	Completion Target	Progress Comment	Status
INFRASTRUCTURE			
Develop a Cultural Facilities Strategy to inform capital, maintenance and operating support investment decisions covering facilities owned by Council, the community and State Government which operate under a committee of management arrangement	30 June 2016	A draft Community Facilities Strategy is completed and ready to receive feedback from key stakeholders within Council, focussing on the guiding principles that will provide key direction to Council's planning activities regarding the timely provision of integrated and accessible community facilities that meet the needs of all residents.	In Progress
Ensure Art Gallery and Library staff provide input at each stage of the Port of Sale Cultural Hub's development	30 June 2016	The Gallery and Library representatives are consulted at each step with design queries and option selections for the redevelopment of the building. Representative staff from Art Gallery and Library services also attend formal meetings related to the design project and the Port of Sale launch planning group. During March the Library staff have specifically contributed in identifying options for display of the collection taking into consideration our patron needs and industry best practice.	Ongoing
Progress implementation of the Port of Sale Cultural Hub (PoSCH) project in accordance with the project plan.	30 June 2016	The architectural consultants have completed the design of the PoSCH and are preparing the specifications and tender documentation.	In Progress
Progress Stage 1 of the Brewers Hill Road reconstruction in accordance with the project plan.	30 June 2016	Works are progressing slower than anticipated on this project and will not be completed as scheduled, however should be completed by June.	In Progress
Progress the Gordon Street Recreation Reserve Pavilion upgrade in accordance with the project plan.	30 June 2016	The construction contract was awarded by Council on 6 October 2015 and the successful contractor has commenced works onsite with construction progressing.	In Progress
Initiate a minimum of two projects identified within the Residential Road and Street Construction Plan to the stage of public meetings and formal survey	30 June 2016	N/A	Not Started

Initiatives	Completion Target	Progress Comment	Status
Review options for future of Yarram Aerodrome and present to Council	31 December 2015	N/A	Not Started
Manage decommission of 70 FOSTER ST ICT/AV Assets and Relocation of Art Gallery and Council Chambers to Port of Sale Business Centre	31 August 2015	2015/16; Decommission of 70 Foster Street ICT/AV Assets completed as per plan. Disposal of expired equipment is also completed. 2015/16; Relocation of Art Gallery and Temp Council Chambers to Port of Sale Business Centre completed as per plan.	Completed
Plan and manage ICT requirements for new Port of Sale Cultural Hub (PoSCH) Project.	30 June 2016	2015/16; Pre planning/ICT Budget preparation and discussions commenced with key vendors. Internal planning and functional meetings commenced. Nov 2015 - Scoping of ICT Overlay has commenced. Feb 2016; ICT/Overlay completed. Engagement with ICT/AV Consultants for schematic documentation in progress.	In Progress
Progress the development of integrated Masterplans at strategic reserves across Wellington Shire to ensure a planned approach to future investment in the development of community facilities	30 June 2016	In collaboration with Built Environment a Forward Capital Program has been developed identifying timeframes, costs and funding opportunities to deliver capital replacement and renewal projects that have been identified through the Master Plan process. Review of the Level 2 master plans has commenced with a review of the Stephenson Park master plan. Consultation with internal stakeholders and majority of user groups has been completed across January-February, with a view to present a draft schematic plan to the Stephenson Park advisory committee at their second meeting in May, 2016.	In Progress
Complete Aquatic Strategy for Wellington Shire	30 June 2016	The Aquatic Strategy consultation period ran between 10 August and 4 September, with online surveys on Council website, hard-copies available at Council service centres and libraries, and street stalls planned for all towns with an aquatic facility (Sale, Maffra, Stratford, Heyfield, Rosedale, and Yarram) across late August/early September. In total, council received 591 responses.	Ongoing

Initiatives	Completion Target	Progress Comment	Status
		<p>Following the consultation period, the quantitative data was presented at a Council workshop on 15 September. The next steps of the project involve:</p> <ul style="list-style-type: none"> - analysis around the qualitative data, - review of the technical audit to assess condition assessment, and - development of concept designs for proposed Aqua Energy (AE) development to make the existing members' entrance more user friendly and accessible. <p>Karen Evans (consultant) and Ian Field (architect) attended AE on Monday 26 October, along with Michael Meyer (Sport & Recreation Victoria), and Michael Walker (Universal Design - State Government) to discuss the findings from the consultation, and refine conversations around project emanating from the consultation period (i.e. upgraded members entrance and car-parking). Aquatic Strategy presented to Council in Dec 2015 with several opportunities for Councillors to comment or ask questions. Well received. Final presentation to Council in mid April 2016.</p>	
LAND USE PLANNING			
Assess privately lodged development plan for Greyhound Racing Victoria relocation	30 June 2016	Not yet lodged by proponent.	Not Started
Assess privately lodged Outline Development Plan request for Wurruk (Western Growth Area)	30 June 2016	<p>Councillors were briefed at a workshop on 18 August 2015 and a meeting with the proponents was held on 27 August 2015 to outline outstanding information requirements to prepare the Wurruk development plan.</p> <p>Following a meeting with the proponents on 16 December 2015, it was agreed that the planning scheme amendment process be used as the mechanism to progress the project and the preparation of a Development Plan be 'deferred' until later.</p>	Ongoing

Initiatives	Completion Target	Progress Comment	Status
		A pre-amendment rezoning request was considered at the February 2016 meeting of SLUPP with a formal amendment expected to be submitted in March/April 2016.	
Finalise a planning scheme amendment to implement the Port Albert Rural Lifestyle Lot Review and Review of Planning Controls	30 June 2016	At its Ordinary meeting of 15 March 2016, Council resolved to adopt Amendment C95 as recommended by the independent Planning Panel appointed to consider submissions to the proposal. A key component of the Amendment is to rezone land to facilitate rural lifestyle living opportunities. Council also resolved to request the Minister for Planning to rezone additional land for rural living purposes over and above that proposed in Amendment C95. The Amendment documents were forwarded to the Minister for Approval on 21 March 2016.	Completed
Finalise a planning scheme amendment to rezone the Sale police station precinct	30 June 2016	Planning Scheme Amendment C94 concluded public exhibition on 10 August 2015. Following the withdrawal of the only objecting submission, at its meeting of 15 September 2015, Council resolved to adopt Amendment C94 and send to the Minister for Planning for approval. Adopted documents were forwarded to the Minister for Planning on 18 September 2015.	Completed
Finalise and implement the Longford Outline Development Plan/Contribution Plan	30 June 2016	Community submissions on the final draft Longford development plan are being sought from 10 August to 7 September 2015.	Completed
ECONOMY			
Manage Agricultural Industry Representative forum and annual roundtable to provide an opportunity for the agricultural community to have input into the Council decision making processes regarding agriculture and provide input into four yearly review of Agriculture Position Paper	30 June 2016	Initial meeting held with invited members of Agricultural Industry Representative Group July 2015. First formal meeting held with group 27 August. Agenda focus was on preparation for 2015 Roundtable in October but this was cancelled due to lack of attendees. Group considered the Marked Up version of the 2014 Agricultural Position Paper, that reflected actions taken by Council over last 12	Ongoing

Initiatives	Completion Target	Progress Comment	Status
		months, in respect of issues raised and opportunities to be considered and suggested areas where agriculture industry had changed. These will be incorporated into Paper for review.	
Manage Wellington Shire Events Attraction Framework, with associated funding streams and processes.	30 June 2016	<p>Photography of events held at GRSC and Equestrian Pavilion at Showgrounds reflects before and after images of both sites to demonstrate their potential for events attraction marketing. Working on major event with potential to be undertaken at Sale Agricultural Showground. Supported Australian Carriage Driving Societies Victorian Show Championships in October at Sale Showground. Council sponsored and coordinated Emirates Melbourne Cup Tour of Sale and Rosedale including community function at Rosedale to mark Centenary of Patrobas 1915 win of Melbourne Cup. Events, particularly in Rosedale, were well received. Footage of Rosedale event included as part of Melbourne Cup commemoration for Patrobas. Council supported community focussed event featuring high profile ACA Masters Cricket Association players in game with local players organised by Sale Maffra Cricket Association on 20 November. Event was postponed in 2014 and unfortunately rain impacted this year. Four local young players participated with one receiving scholarship and mentoring for one year from Masters player. Discussions ongoing with Parks Victoria and Gippsland Mountain Bike Club on infrastructure requirements for Blores Hill to make site more competitive for State and National events. Gippsland Swimming Incorporated announced as host of Victorian Country Championships to be held at the Lex Glover Aqua Energy Aquatics Complex in Sale 27-29 January 2017.</p>	Ongoing

Initiatives	Completion Target	Progress Comment	Status
COMMUNITY WELLBEING			
Ensure the integrity of the Gippsland Art Gallery program is maintained while occupying the temporary site during the redevelopment project, particularly the John Leslie Art Prize and the Strategic Partnership Program.	30 June 2016	The Art Gallery hosted five exhibitions in March; 'The Long Dark Night - German Expressionism' courtesy of Irwin/Olsen Gallery in Sydney, 'Flourish' the annual VCE student exhibition, 'The Craft Revolution' collection works from the 1970's, Helen Wright's 'The Edge of Reason' and at the Maffra Exhibition Space Helen Masin's exhibition 'The Italian Connection'. A director's talk about the Craft Revolution by the inaugural Gallery Director Mrs Gwen Webb was held on Thursday 10 March and was attended by 46 people. The Gallery received 15 entries for 'The Next Big Thing', an emerging artist program, which will see one artist from the Gippsland region receive 12 months of mentorship from senior gallery staff and an exhibition in the Gallery at the end of it. The winner of the 'Next Big Thing' will receive an artist fee for the exhibition.	Ongoing
Oversee the delivery of Council responsibilities identified in the Municipal Fire Management Plan.	30 June 2016	<p>Fire Hydrant/Plug Identification Markers program – the process of replacing defective hydrant markers and posts continues on council's link and collector roads in the towns of Heyfield, Rosedale, Wurruk, Briagolong, Coongulla and Toongabbie. We have secured some funding for completing hydrant marker replacements on the VicRoads network which is likely to begin by mid-year. Local access roads will be targeted across the Shire once all major roads are complete.</p> <p>The Municipal Fire Prevention Officer is in the early stages of facilitating an update to the 'Victorian Fire Risk Register-Bushfire' (VFRR-B) and the Municipal Fire Management Plan. On advice from Emergency Management Victoria, a minor review of the plan will take place in 2016 while awaiting the forthcoming guidelines at which time a more comprehensive review will occur.</p> <p>Starting to gather early suggestions from the CFA for the 2017/18 round of Fire Access Road Subsidy Scheme</p>	Ongoing

Initiatives	Completion Target	Progress Comment	Status
		(FARSS) funding which will be announced early in the 16/17 financial year. Working with the CFA and council staff to develop a process for identifying, planning and conducting roadside burning within the shire.	
Review the Municipal Early Years Plan 2012-15 and develop a revised document to guide municipal early years planning in Wellington Shire beyond 2015.	30 June 2016	Held meetings with a variety of groups within the community to discuss questions as part of the secondary consultation. * Child First Staff Meeting * Playgroups at Sale Baptist Church * Leanne Blake at Marley Street and parents of young children * Parents of Children with a disability Questions were extensions from survey responses with focus on: where families find information about services, Access to services and identified barriers, how family friendly are businesses in Wellington Shire and are parks and playgrounds meeting the needs of their children? The review process is on track.	In Progress
Involve other Council Business Units in updating the Access and Inclusion Strategy 2012-2015 and developing a list of actions to implement over the next three years.	30 June 2016	Meetings have been completed with various business units to explain the community feedback received regarding access and inclusion and Council services. Will be collating actions that staff will commit to for the plan. Aiming to have a draft Access and Inclusion Plan with actions for the Wellington Access & Inclusion Advisory Group (WAIAG) to provide feedback on at the May 2016 meeting. Broader community feedback will be sought also.	In Progress
Complete Marketing and Promotions Plan for Healthy Lifestyles Facilities	30 June 2016	Nearing completion. Final draft is being edited for final comments and updates. Expect completion of Aqua Energy & GRSC Marketing Plan by mid-April 2016.	Ongoing

Initiatives	Completion Target	Progress Comment	Status
Support the development and implementation of the annual Youth Council action plan and work in partnership with community planning groups on shared priorities.	30 June 2016	The Youth Council Action Plan for 2016 is completed. Project groups are working on major priorities. Mental Health is the primary focus for 2016.	In Progress

MARCH PERFORMANCE REPORT

March 2016 COUNCIL PLAN HIGHLIGHTS

Vulnerable People Planning

Established a partnership with Department of Veterans' Affairs (DVA) Gippsland to assist in identifying vulnerable clients in the community and to provide emergency preparedness information.

Sheryl McHugh has been appointed as the Council representative on the Victorian Council of Social Services Emergency Management Advisory Group.

Community Wellbeing

International Women's Day celebration was a great success, with over 100 people attending the breakfast and panel discussion at the Sale Memorial Hall on 10 March 2016. A diverse panel of women shared their thoughts and experiences relating to women and leadership and gender equality, including Cr Carolyn Crossley, Wellington Access and Inclusion Advisory Group (WAIAG) member, Rosalie O'Neill, CFA Rowville Fire Operations Manager, Emma Conway and Sale Business and Tourism Association President, Leanne Pearce. There has been a great deal of positive feedback and excellent media coverage. Sale Country Women Association (CWA) catering was a highlight of the event.

Access and Inclusion Plan

Several meetings have been held internally to inform the development of the next Access and Inclusion Plan. These meetings have been held with several business units and have involved representatives from WAIAG. These conversations have been very productive and have provided some great ideas that can be included in the new plan.

Youth Council

Youth Council Leadership team had the opportunity last week to meet with Shadow Minister for Youth, Stephanie Ryan. This was a great chance for Kaitlin, Tia and Grace to practice their advocacy skills and share with the Shadow Minister the activities and priorities of our Youth Council.

YMCA Skate Finals were held in Sale on 20 March 2016, supported by FReeZA and Youth Council. Around 100 spectators across the day watched around 30 competitors show some fantastic talent. Many of those attending were from outside Wellington Shire and spoke highly of the quality of our skatepark.

Partnerships

Yarram Men's Shed have created small lap tables for children's activity program use in the Yarram Library after hearing of this need. These were presented to the library and are now in use. A special morning tea was held in the Men's Shed on 23 March 2016 to acknowledge this support where a \$100 gift card was provided for use at the local hardware store to encourage further community projects.

'Babies' Day Out' and 'Teddy Bears Picnic' held at the Sale Botanic Gardens during Parks Week were supported by library staff conducting special story times and activities. This collaboration involved a combination of Council staff, Friends of Botanic Gardens and local schools.

Continuous Improvement

Foundation work completed in preparation for new library management system with testing and staff training to follow in April.

Staff contributed to review of Australian Public Libraries Standards with outcomes to be used to inform strategic directions for libraries nationwide.

Key library staff attended a Digital Preservation Workshop sponsored by the State Library Victoria to improve understanding and planning for management of digital assets.

Library staff attended a workshop with a representative from SCOPE for improvement of communication boards, to explore options for improvement and potential accreditation. As a result a staff member is developing a communication board using an app that can be used on iPads in all libraries. Our communication package will be trialled with Wellington Access and Inclusion Advisory Group later in January-February 2017.

New Entertainment Centre Ticketing System

The process to replace the current box office ticketing software has begun. Our current software falls well short of meeting both patrons' and our own operating expectations. The Entertainment Centre plans to have a new system operational for the 2017 Theatre Season.

Entertainment Centre March Performances

The Entertainment Centre presented 'Bobby Fox - 4 Seasons in 1 night' on Thursday 3 March 2016 to 279 patrons and 'Sankofa' on Friday 18 March 2016 to 121 patrons.

Total ticket sales for our own season for the current financial year stand at 9,551 tickets and \$206,826.

Exhibitions

The Gallery hosted five exhibitions in March; 'The Long Dark Night - German Expressionism' courtesy of Irwin/Olsen Gallery in Sydney, 'Flourish' the annual VCE student exhibition, 'The Craft Revolution' collection works from the 1970's, Helen Wright's 'The Edge of Reason' and at the Maffra Exhibition Space Helen Masin's exhibition 'The Italian Connection'. A director's talk about the Craft Revolution by the inaugural Art Gallery Director, Mrs Gwen Webb, was held on Thursday 10 March 2016 and attended by 46 people.

The Next Big Thing

The Art Gallery received 15 entries for 'The Next Big Thing', an emerging artist program which will see one artist from the Gippsland region receive 12 months of mentorship from senior gallery staff and an exhibition in the Gallery at the end of it. The winner of the 'Next Big Thing' will receive an artist fee for the exhibition.

Charlies' Big Day Out

The Gallery hosted the annual 'Charlie's Big Day Out' children's outdoor painting and drawing workshop and BBQ at the Port of Sale on Saturday 12 March 2016. The annual event held in memory of artist, environmentalist and former Councillor Charles McCubbin was attended by 25 children and their families, and friends and family of the late Mr McCubbin.

Gippsland Regional Sports Complex

The Sport Court Summer competitions have come to a close with numbers well up on previous years. Mixed netball remained steady, while Futsal/Indoor Soccer had the highest number of

entries in over 8 years. This season also saw the re-introduction of a junior mixed futsal/indoor soccer competition.

Funding application seeking \$600,000 Commonwealth Government funding via the National Stronger Regions Fund was submitted in March for the Gippsland Regional Sports Complex Stage 2A. The outcome of the application will be known in July 2016.

Know Your Council website

Data taken from the State Government's Know Your Council website allows us to compare our performance against Councils of a similar size. The following information is provided on Wellington's financial performance as at the end of March 2016.

	KNOW YOUR COUNCIL 2014/15				
	SIMILAR COUNCILS 2014/15	WSC ACTUAL 2014/15	WSC ACTUAL MARCH 2016	WSC FORECAST 2015/16	COMMENT
WORKING CAPITAL (Current assets as a percentage of current liabilities - <i>Permissible range 100% to 300%</i>)	236.24%	321.14%	582.31%	315.8%	Higher cash balance at 30/6/16 includes additional funds for carried forward projects. At end of 2016/17 predicted working capital will fall within permissible range of 300%.
LOANS AND BORROWINGS (Loans and borrowings as a percentage of rates - <i>Permissible range 0.0% to 50.0%</i>)	25.76%	26.58%	21.08%	19.6%	Positive trend and well within permissible range.
LOANS AND BORROWINGS (Loans and borrowings repayments as a percentage of rates - <i>Permissible range 0.0% to 10.0%</i>)	4.43%	7.33%	5.18%	7.1%	Predicted to be 3.7% at end of 2016/17, well within permissible range of 10% and in line with similar councils.
INDEBTEDNESS (Non- current liabilities as a percentage of own source revenue - <i>Permissible range 0.0% to 50.0%</i>)	31.34%	20.36%	18.40%	17.03%	Positive trend. Change is due to impact of reduced borrowings for 2015/16.

Community Committees

Working closely with the Cobain's Hall Committee of Management who are struggling to attract new membership. An advertisement was recently placed in the Gippsland Times seeking community interest. Should there be insufficient interest to form a new committee, the future direction of the hall will need to be considered.

A draft Community Facilities Strategy has been completed and ready to receive feedback from other business units. The strategy focuses on the guiding principles that will provide key direction to Council's planning activities regarding the timely provision of integrated and accessible

community facilities that meet the needs of all residents. The draft Community Facilities Strategy will be workshopped by Councillors in June / July.

Community Grants

Community Assistance Grants: Applications closed on 1 March 2016, with 17 applications received, 10 event applications and 7 project applications. Applications will be assessed in early April.

Aqua Energy

School bookings and carnivals continued through to 17 March 2016 including several large events with local schools. Aqua Energy also hosted a Sale Swim club event with competitors attending from all over Gippsland. Events well managed and run.

Expect completion of Aqua Energy and GRSC Marketing Plan by mid-April 2016.

Longford Landfill Rehabilitation

After an extensive process, the Environment Protection Authority (EPA) has now approved the Longford landfill rehabilitation in line with a Low Risk category. Officers will now engage further with the EPA with a view to having this risk rating reduced even further to ensure that costs associated with rehabilitation are minimised as far as possible. Work associated with this rehabilitation project are planned for the 2017-2018 financial year.

Simpson/Pearson Street Special Charge Scheme.

Detailed design has commenced for works associated with this scheme and are expected to be completed early April. A report regarding implementation of this special charge scheme will be presented at the Council meeting of 5th April.

West Sale Airport – Eastern Recreation Aviation Precinct Development

Subdivision development is continuing to progress. Contracts of sale have been distributed to current lessees of Stage 1A and EPA approvals for a compliant waste water treatment system are currently being sought as required by the planning permit.

McLoughlins Beach Footbridge

McLoughlin's Beach footbridge, boat ramp and floating pontoons are complete and available for use by the community. Feedback has been very positive. We are waiting on a response from the relevant minister to lock in an official opening date.

Sale CBD Toilet

Works for the installation of the Sale CBD toilet have commenced and will be available for community use in early April.

Gippsland Regional Livestock Exchange

Gippsland Regional Livestock Exchange is now primarily complete and the official opening is on 1st April 2016.

Public Consultation – Defence Pilot Systems Facilities at RAAF Base East Sale
Council hosted the Public Consultation for Defence to update the local community on works proposed to upgrade facilities at the base.

Wellington People's Choice Awards

As part of the Memorandum of Understanding with Council, Wellington Regional Tourism hosted the People's Choice Awards in Maffra on 21 March 2016. Over 140 tourism industry representatives from across the Shire attended on the night, including Dargo, Licola, and Yarram.

Longford Development Plan

15 March 2016 Council adopted a planning scheme amendment to give statutory weight to the Longford Development Plan. The Longford Development Plan provides the basis for the coordinated future growth of the Longford township.

Port Albert Rural Lifestyle Lot Review

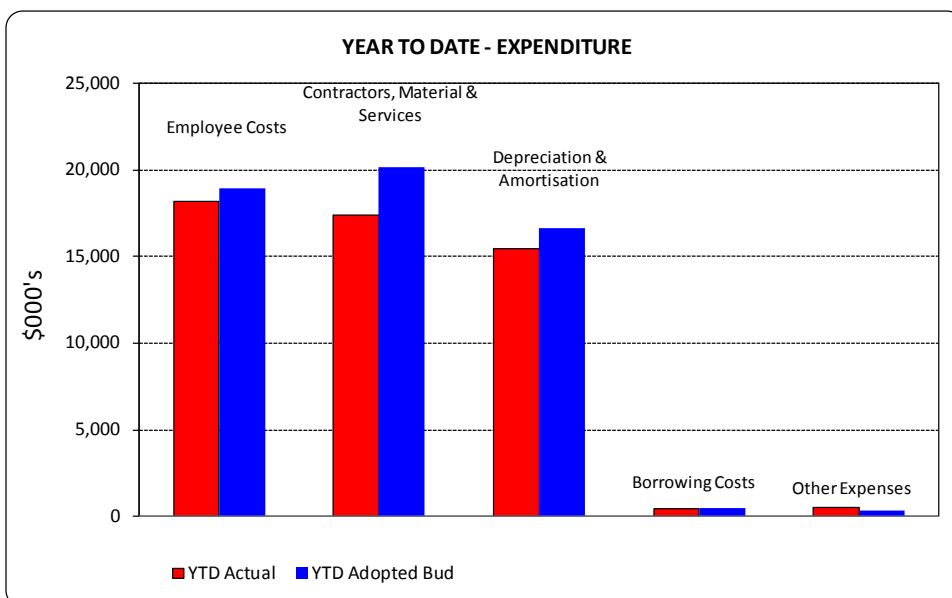
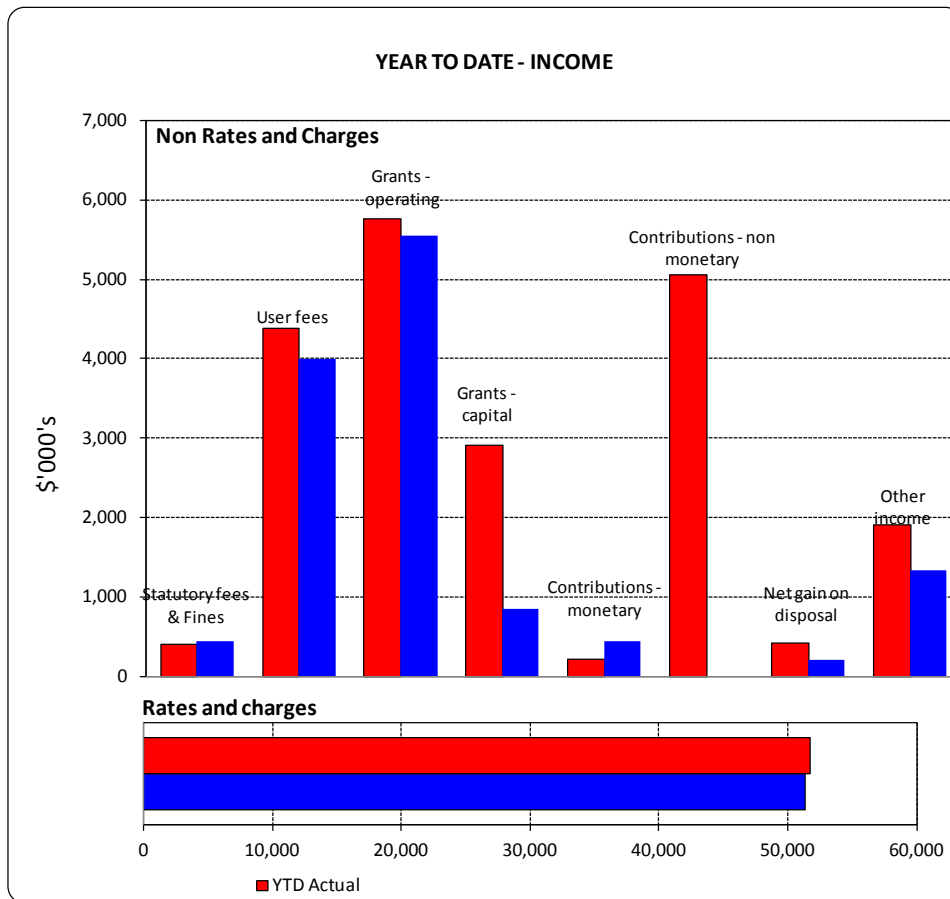
15 March 2016 Council adopted a planning scheme amendment to provide for the rezoning of significant areas of land in Port Albert for future rural lifestyle lot growth.

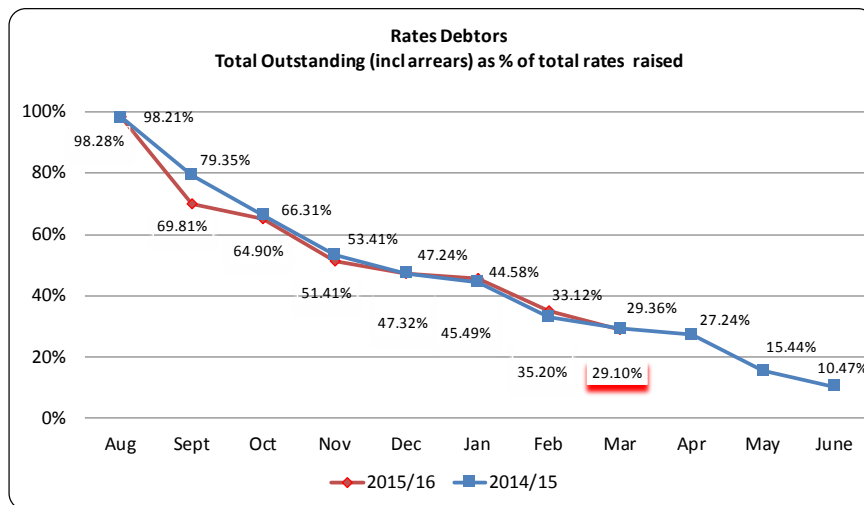
MARCH 2016 PERFORMANCE REPORT

MARCH 2016

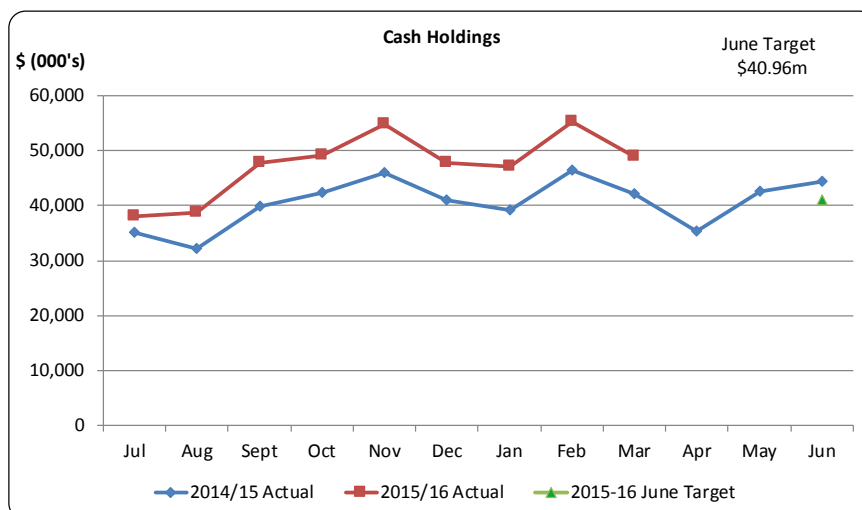
FINANCIAL HIGHLIGHTS

The financial highlight report as at 31 March 2016 provides summary information regarding Council's operating and capital works performance for the year to date.





The percentage outstanding on rate debtors as at the end of March 2016 is slightly below than March 2015. With one more rate instalment remaining, Council is continuing its emphasis on debt collection on outstanding rate debtors of \$16.8 million. In 2014/15 during the last quarter 64% (\$10.4 million) of the outstanding rates was recovered through various debt recovery measures and it is expected the same trend will continue in 2015/16. The final rate instalment for the year will be due on 31 May 2016.



Council cash holdings at the end of March 2016 of \$48.9 million are above the March 2015 balance of \$42.12 million. The higher than expected current cash holdings includes restricted funds of \$6.8 million to cash back reserves, \$8.2 million to cover provisions, \$1.67 million associated with unexpended 2014/15 carried forwards, \$8.27 million for 2015/16 operating and capital projects to be carried forward into 2016/17 and \$1.5 million for 2015/16 Victoria Grants Commission advance.

INCOME STATEMENT
For the period ending 31 March 2016

	YEAR TO DATE 2015-16			FULL YEAR 2015-16		
	Actual \$000's	Adopted Budget \$000's	Variance \$000's	Adopted Budget \$000's	Forecast \$000's	Variance \$000's
Income						
Rates and charges	51,690	51,322	368	51,372	51,659	287
Statutory fees & fines	396	441	(45)	525	456	(69)
User fees	4,377	4,000	377	5,813	6,075	262
Grants - operating	5,764	5,544	220	13,648	7,720	(5,928)
Grants - capital	2,908	845	2,063	5,710	6,029	319
Contributions - monetary	208	436	(228)	486	297	(189)
Contributions - non monetary	5,064	-	5,064	-	5,060	5,060
Net gain on disposal of property, infrastructure, plant and equipment	417	208	209	236	20	(216)
Other income	1,913	1,329	584	2,492	3,356	864
Total Income	72,737	64,125	8,612	80,282	80,672	390
Expenditure						
Employee costs	18,202	18,899	697	24,327	23,904	423
Contractors, materials and services	17,404	20,123	2,719	30,612	26,294	4,318
Bad and doubtful debts	3	1	(2)	111	111	-
Depreciation and amortisation	15,411	16,610	1,199	22,155	20,934	1,221
Borrowing costs	437	474	37	731	652	79
Other expenses	547	350	(197)	461	776	(315)
Total Expenditure	52,004	56,457	4,453	78,397	72,671	5,726
Surplus for the period	20,733	7,668	13,065	1,885	8,001	6,116
Other Comprehensive income						
Items that will not be reclassified to surplus or deficit:						
Asset Revaluation increment	575	-	575	-	575	575
Total comprehensive result	21,308	7,668	13,640	1,885	8,576	6,691

Note: The forecast figures reflect changes which will increase or decrease Council's operating income or expenditure by 30 June 2016, since the adoption of the original budget. This enables Council to more accurately monitor financial performance during the year and predict the end of the year position. Council must however report publicly against the original adopted budget on a quarterly basis. The format of the income statement has been amended to match the requirements to meet statutory requirements of the Local Government (Planning and Reporting) Regulations 2015.

Adopted Budget to Forecast

The March 2016 financial report reflects a number of major developments that have occurred during 2015/16 resulting in the forecast surplus increasing by \$6.69 million to \$8.58 million from the adopted budget of \$1.89 million.

A summary of the major changes that have occurred to March 2016 are:

Income

(\$6.07 million) - The decrease in operating grants associated with the Commonwealth Government advancing all Councils 50% of their 2015/16 Grants Commission allocation; resulting in Council receiving \$6.07 million on the 30 June 2015.

\$5.06 million - Asset contributions (non monetary) associated with new subdivisions throughout the Shire recognised in 2015/16.

\$0.32 million - Capital grants are forecast to be higher than budgeted due to an increase allocation of funding from the Roads to Recovery Program, although a significant portion of this funding will be carried forward to 2016/17, net increase expected to be received in 2015/16 is \$0.87 million. In addition some grant funding originally expected to be received in 14/15 has been received in 2015/16, including new shared paths of \$0.10 million and boat ramps improvements of \$0.08 million. Other grant funding originally budgeted to be received in 2015/16, will now be received in 2016/17, including the next instalment for the Port of Sale Cultural Hub and Precinct Redevelopment \$0.5 million.

\$0.29 million - Additional rates raised during 2015/16 due to the finalisation of supplementary valuations after the completion of the 2015/16 budget.

\$0.23 million - Interest on short term investments will exceed the adopted budget mainly due to the receipt of grants in advance and the timing of expenditure during the year.

\$0.16 million - A shared service initiative between Wellington Shire Council and East Gippsland Shire has generated additional income as Council is reimbursed for the information technology service it has provided.

Expenditure

\$2.42 million - The rehabilitation of the Kilmany and Longford landfill has been deferred until 2016/17 and 2017/18 respectively due to further EPA sign off.

\$1.30 million - The majority of the contribution to the Princess Highway/Cobains Road Intersection Upgrade has been delayed to 2016/17. VicRoads have approved the roundabout design and the developer delivering the project is working with various service authorities to relocate their utilities.

\$1.06 million - Depreciation and amortisation (non cash) is lower due to the impact of the building and drainage assets revaluation in 2014/15. The forecast has been revised to reflect the estimated full year impact on building depreciation which is partly offset by an increase in drainage depreciation.

\$0.43 million - Lower than expected expenditure associated with Wellington Coastal Subdivision Strategy voluntary assistance scheme due to lower than expected contractor costs; any unexpended funds are to be carried forward to 2016/17.

\$0.42 million - Savings in employee costs result from minor changes to organisation structure and staff vacancies, but are partly offset by use of agency staff to backfill critical operations.

\$0.24 million - Associated with assets written off during 2015/16.

\$0.20 million - Savings in utilities charges is mainly due to the replacement of street lighting with LED luminaires which are more energy efficient and are cheaper to substitute.

Adopted Budget to YTD Actuals

The operating result for the third quarter of the financial year reflects a surplus of \$20.73 million against an adopted budget surplus of \$7.67 million. The variance of \$13.06 million is mainly due to:

Income

\$5.06 million - Asset contributions (non monetary) associated with new subdivisions throughout the Shire recognised in 2015/16.

\$1.87 million - Receipt of additional Roads to Recovery grant funding.

\$0.37 million - Additional rates raised during 2015/16 due to the finalisation of supplementary valuations after the completion of the 2015/16 budget.

Expenditure

\$1.20 million - Reduction in depreciation (non- cash) associated with the impact of the building assets revaluation completed at the end of 2014/15.

\$1.15 million - The deferral of the rehabilitation of the Longford landfill has been deferred until 2017/18 due to further EPA sign off.

\$0.70 million - Savings in employee costs result from minor changes to organisation structure and staff vacancies, but are partly offset by use of agency staff to backfill critical operations.

\$0.27 million - Lower than expected expenditure associated with Wellington Coastal Subdivision Strategy voluntary assistance scheme due to lower than expected contractor costs; with any unexpended funds to be carried forward to 2016/17.

\$0.25 million - Savings in utilities charges is mainly due to the replacement of street lighting with LED globes which are more energy efficient and are cheaper to substitute.

BALANCE SHEET
As at 31 March 2016

Actual		Actual	Adopted Budget	Forecast
March 15		March 16	June 16	June 16
\$000's		\$000's	\$000's	\$000's
<u>Current Assets</u>				
42,118	Cash and Cash Equivalents	48,922	31,374	40,960
14,012	Trade and Other Receivables	13,915	5,113	4,300
1,503	Other Assets	1,398	261	873
57,633	Total Current Assets	64,235	36,748	46,133
<u>Non Current Assets</u>				
1,246	Trade and Other Receivables	1,512	1,285	1,537
875,022	Property, Infrastructure, Plant & Equipment	890,647	888,344	899,086
384	Intangible Assets	712	766	876
876,652	Total Non Current Assets	892,871	890,395	901,499
934,285	Total Assets	957,106	927,143	947,632
<u>Current Liabilities</u>				
2,673	Trade and Other Payables	940	5,663	5,433
2,004	Interest Bearing Borrowings	1,938	1,871	1,481
5,384	Employee Benefits	5,773	6,090	6,234
595	Trust Deposits	1,822	720	900
540	Provisions	558	-	558
11,196	Total Current Liabilities	11,031	14,344	14,606
<u>Non Current Liabilities</u>				
11,848	Interest Bearing Borrowings	8,960	11,325	8,656
302	Employee Benefits	253	297	226
1,527	Provisions	1,603	916	1,603
13,677	Total Non Current Liabilities	10,816	12,538	10,485
24,873	Total Liabilities	21,847	26,882	25,091
909,412	Net Assets	935,259	900,261	922,541
<u>Represented by Ratepayer Equity</u>				
301,140	Accumulated Surplus	321,899	295,279	309,160
600,729	Reserves	606,539	600,729	606,539
7,543	Other Reserves	6,821	4,253	6,842
909,412	Total Equity	935,259	900,261	922,541

CAPITAL EXPETDITURE PROGRAM

For the period ending 31 March 2016

	YEAR TO DATE 2015-16			FULL YEAR 2015-16		
	Actual	Adopted Budget	Variance	Adopted Budget	Forecast	Variance
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
Art Gallery Stock	50	-	(50)	20	50	30
Bridges	739	1,277	538	2,471	1,687	(784)
Buildings	4,440	5,260	820	9,183	6,834	(2,349)
Drainage	96	256	160	305	205	(100)
Footpaths & Cycleways	312	834	521	1,154	619	(535)
Furniture & Fittings	123	147	24	163	187	24
Information Technology	19	112	94	122	108	(14)
Intangibles	107	760	652	766	285	(481)
Landfill Improvements	1	60	59	60	60	-
Library Books	144	185	42	229	205	(24)
Open Space & Streetscapes	659	3,040	2,381	3,550	3,690	140
Plant, Machinery & Equipment	1,916	2,131	214	2,525	2,908	383
Roads	4,488	7,866	3,378	9,416	10,544	1,128
Waste Management	388	690	303	690	649	(42)
Grand Total	13,482	22,618	9,136	30,654	28,031	(2,624)

SUMMARY YEAR TO DATE

As at 31 March 2016, the year to date adopted capital expenditure budget is \$22.62 million with 141 projects planned for the year. 9 months through 2015/16 there has been \$13.48 million spent on the capital works program, this is 48% of the annual budgeted expenditure. At this time of year we are awaiting invoices to complete accounts for the financial year and accruals where projects are completed by June 2016.

Of the 141 projects planned for this year, 40% are complete, 39% have commenced, 7% are in the contract stage, and 11% are in preplanning. An amber status has been given to 2% of projects, these are projects for which there are concerns over whether the project can commence within the 2015/16 capital works program. The remaining 1% is for the Library self checkout kiosk which has been removed from the current year program.

56 projects have been completed by 31 March 2016. 88% of the total annual forecast expenditure has progressed to contract stage and beyond. 50 projects were carried forward from the 2014/15 program and 26 of those projects are now complete.

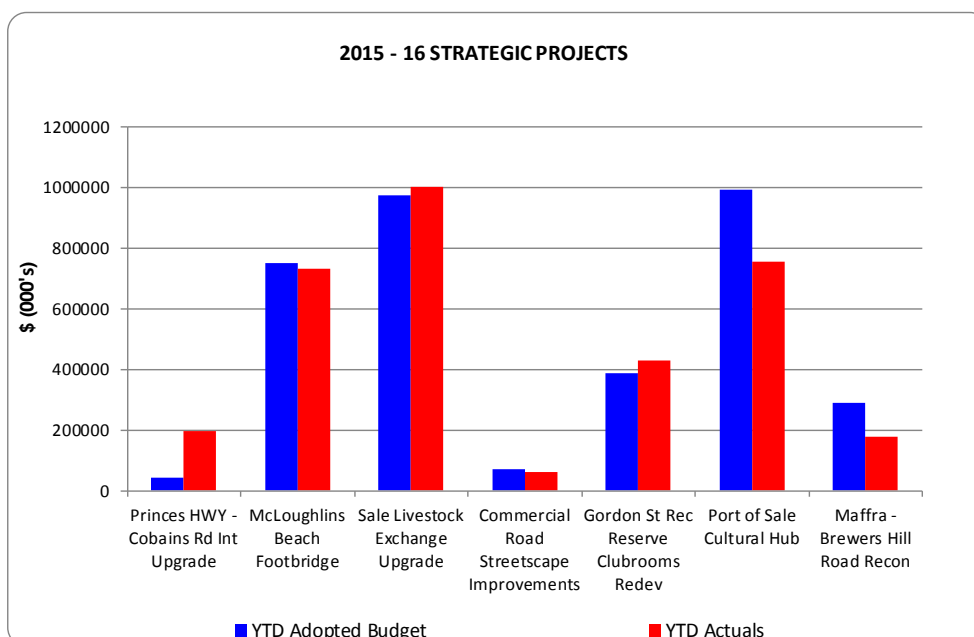
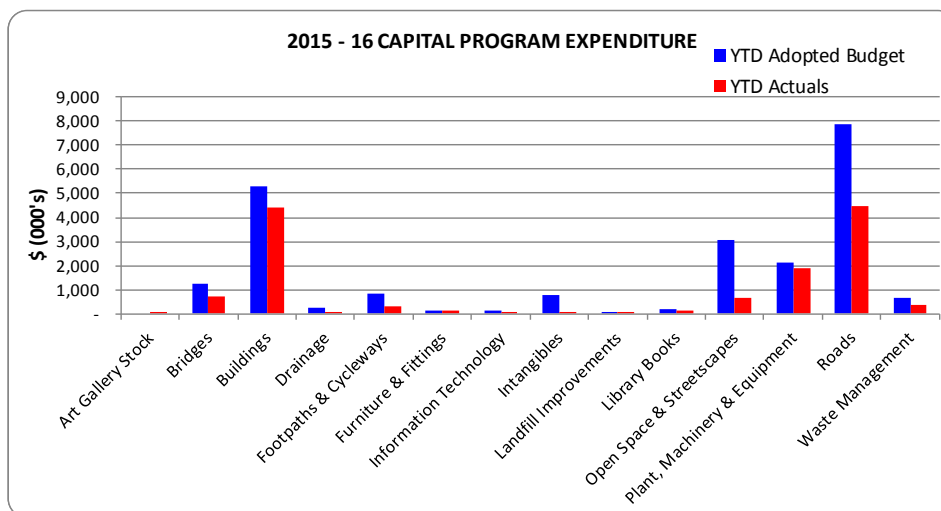
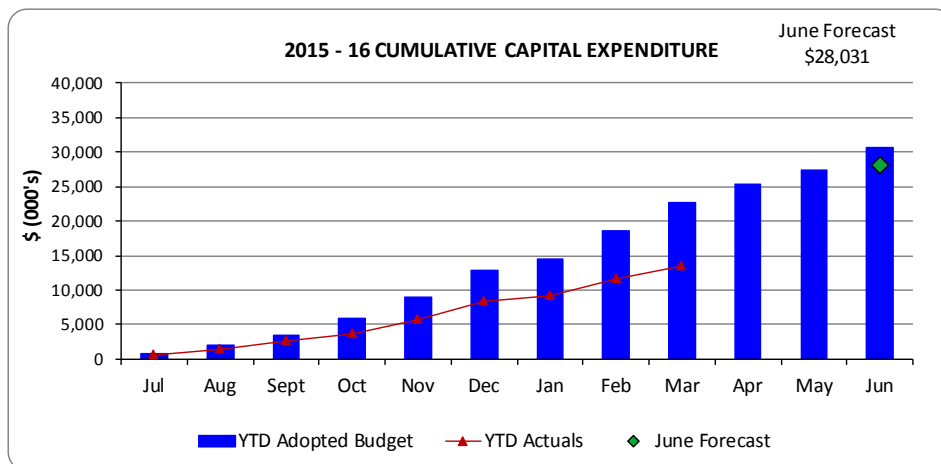
MARCH HIGHLIGHTS

Projects completed in March 2016 include the Latrobe Wharf and the Yarram Recreation Reserve Clubrooms. The Sale Livestock Exchange has commenced operation despite some minor works yet to be completed, the official opening will be held in April 2016. The new self cleaning public toilets have been installed and will be open to the public in April 2016.

The annual road reseal program \$3.8 million is 90% complete and is expected to be completed in April 2016. The reconstruct roads program has commenced on all four sites and are all expected to be completed by May 2016. The Sale CBD Infrastructure Renewal Program is expected to commence in April 2016 and will be completed by June 2016. The roads forecast has increased from the original adopted budget due to additional funding for the Roads to Recovery program. The bridges program has decreased due to unsuccessful funding application for Maxfields Bridge and Park Street Bridge being delayed to 2016/17.

The fleet renewal program is delaying several purchases until 2016/17 as they not yet reached the required mileage for changeover. The plant program is expecting delivery of its entire program by April 2016.

Works are progressing on the Port of Sale Cultural Hub. The internal demolition is complete. The architects are currently preparing tender documentation for the hub construction works which is expected to be completed in May 2016 and working on the designs for precinct works which are expected to be completed in August 2016. Due to scope changes following the additional funding announcement, some of the projects' grant funding will be delayed to the next financial year and significant building funds will be carried forward reducing the forecast for 2015/16.



ITEM C1.2**CHIEF EXECUTIVE OFFICER'S REPORT**

OFFICER: CHIEF EXECUTIVE OFFICER

DATE: 19 APRIL 2016

RECOMMENDATION***That the Chief Executive Officer's Report be received.***

- 16 March Met with Gippsland Grammar Principal, David Baker and Sale College Principal, Brendan Staple to discuss Education Cloud, Port of Sale project.
- 17 March Official welcome for Formula 1 Grand Prix – Government House.
- 19 March Maffra Mardi Gras
- 21 March Attended **PRIME7 Wellington People's Choice Awards**, Maffra.
- 6 April **Committee for Wellington** meeting, Sale
- Attended **Loch Sport Skate Park Opening**, Loch Sport. In attendance was Harriet Shing MLC, Deputy Mayor Bob Wenger and representatives of the Loch Sport Community Representative Group.
- Met with Harriet Shing MLC for the **Gippsland Regional Sporting Complex (GRSC) Funding Announcement**. In attendance was Local Member Harriet Shing, Deputy Mayor Bob Wenger, John Leslie OBE and Hockey Club representatives.
- Met with Harriet Shing MLC, alongside Deputy Mayor Bob Wenger and Cr Carolyn Crossley to discuss a range of issues, Sale.
- 8 April Attended the **Freedom of Entry to the City Parade and Civic Function**, Sale.
- Attended **RAAF Civic reception** – RSL Sale
- Met with owners of Stratford Caravan Park, Shaun and Louise Perrett.
- 11 April Met with owner of Blue Gables and President of the **Maffra Business and Tourism Association**, Alistair Hicks.
- 12 April Meeting with VicRoads representatives and Department of Economic Development, Jobs, Transport and Resources (DEDJTR) representatives to discuss a number of road issues in Wellington
- 13 April Attending **BBBQ** meeting, Sale
- Meeting with **Catholic College** Principal, Chris Randell and **Maffra Secondary College** Acting Principal, Adam Hogan to discuss Education Cloud, Port of Sale project.
- 18 April Monthly Meeting with Inspector Rob Wallace, Victoria Police.



C2 - REPORT

GENERAL MANAGER CORPORATE SERVICES

ITEM C2.1**ASSEMBLY OF COUNCILLORS**

DIVISION: CORPORATE SERVICES

ACTION OFFICER: GENERAL MANAGER CORPORATE SERVICES

DATE: 19 APRIL 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
		✓		✓					

OBJECTIVE

To report on all assembly of Councillor records received during the period 29 March 2016 to 12 April 2016.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That Council note and receive the attached Assembly of Councillors records received during the period 29 March 2016 to 12 April 2016.

BACKGROUND

Section 80A of the *Local Government Act 1989* requires a written record be kept of all assemblies of Councillors, stating the names of all Councillors and Council staff attending, the matters considered and any conflict of interest disclosures made by a Councillor. These records must be reported, as soon as practicable, at an ordinary meeting of the Council and recorded in the minutes.

Below is a summary of all assembly of Councillors records received during the period 29 March 2016 to 12 April 2016.

Assembly of Councillors summary of reports received during the period 29 March 2016 to 12 April 2016.		
Date	Matters considered	Councillors and officers in attendance
4 April 2016	New Gallery / Library Development Art Acquisitions	Cr Davine Anton Vardy, Gallery Director Sarah Atkinson, Gallery Support Officer Simon Gregg, Curator
5 April 2016	Councillor Diary Meeting	Cr Davine, Cr Cleary, Cr McIvor, Cr Wenger, Cr Hole David Morcom, Chief Executive Officer Leah Schuback, Executive Assistant
5 April 2016	Pre-Council agenda Wellington Room Council Chamber Options	Cr Crossley, Cr Rossetti, Cr Cleary, Cr Davine, Cr Duncan, Cr McIvor, Cr Wenger, Cr Hole David Morcom, Chief Executive Officer

Assembly of Councillors summary of reports received during the period 29 March 2016 to 12 April 2016.		
Date	Matters considered	Councillors and officers in attendance
	WSC Risk Management Approach to IBAC Intelligence Findings North Sale Development Plan – Drainage Study Update	Arthur Skipitaris, General Manager Corporate Services, Chris Hastie, General Manager Built & Natural Environment, Glenys Butler, General Manager Community & Culture, Trish Dean, Governance Officer (Item 0) Sharon Houlihan, Executive Manager Major Projects (Item 1) Phillip Phillipou, Manager Information Services (Item 1) Tracey Cummings, Manager People & Excellence (Item 2) Barry Hearsey, Coordinator Strategic Planning (Item 3) Josh Clydesdale, Manager Land Use Planning (Item 3)

OPTIONS

Council has the following options:

1. Note and receive the attached assembly of Councillors records; or
2. Not receive the attached assembly of Councillors records and seek further information for consideration at a future Council meeting.

PROPOSAL

That Council note and receive the attached assembly of Councillors records received during the period 29 March 2016 to 12 April 2016.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.

LEGISLATIVE IMPACT

The reporting of written records of assemblies of Councillors to the Council in the prescribed format complies with Section 80A of the *Local Government Act 1989*.

COUNCIL PLAN IMPACT

The Council Plan 2013-17 Theme 2 Organisational states the following strategic objective and related strategy:

Strategic Objective

"An organisation that is responsive, flexible, honest, accountable and consistent."

Strategy 2.3

"Ensure sound governance processes that result in responsive, ethical, transparent and accountable decision making."

This report supports the above Council Plan strategic objective and strategy.

ASSEMBLY OF COUNCILLORS

1. DATE OF MEETING:

04 April 2016

Gippsland Art Gallery Advisory Group

2. ATTENDEES

Councillors

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
Cr Crossley		✓	Cr McCubbin		✓
Cr Rossetti		✓	Cr Mclvor		✓
Cr Cleary		✓	Cr Wenger		✓
Cr Davine	✓		Cr Hole		✓
Cr Duncan		✓			

Officers In Attendance

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
D Morcom, CEO		✓	G Butler, GML		✓
A Skipitaris, GMCS		✓	J Websdale, GMD		✓
C Hastie, GMB&NE		✓	Sharon Houlihan		✓

Others in attendance (list names and item in attendance for)

Name	Item No.	Name	Item No.
Anton Vardy – Gallery Director	1-2	Clive Murray-White	
Sarah Atkinson – Minute Secretary		Brian Castles	
Brian Cantwell			
Dr Rob Ziffer		Simon Gregg - Curator	2
Robbie Aitken		Claire Marston - Chair	

3. Matters/Items considered at the meeting (list):

1. New Gallery/Library development

2. Art Acquisitions

4. Conflict of Interest disclosures made by Councillors:

No Conflict of Interests declared.

ASSEMBLY OF COUNCILLORS

1. DATE OF MEETING:

05 April 2016

2. ATTENDEES:

Councillors:

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
Cr Crossley		✓	Cr McCubbin		✓
Cr Rossetti		✓	Cr Mclvor	✓	
Cr Cleary	✓		Cr Wenger	✓	
Cr Davine	✓		Cr Hole	✓	
Cr Duncan		✓			

Officers In Attendance:

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
D Morcom, CEO	✓		G Butler, GML		✓
C Hastie, GMB&NE		✓	J Websdale, GMD		✓
A Skipitaris, GMCS		✓			

Others in attendance: (list names and item in attendance for)

Name	Item No.
Leah Schuback	1

3. Matters/Items considered at the meeting (list):

1. Councillors' Diary Meeting

4. Conflict of Interest disclosures made by Councillors:

ASSEMBLY OF COUNCILLORS

1. DATE OF MEETING:

05 April 2016

2. ATTENDEES:

Councillors:

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
Cr Crossley	✓		Cr McCubbin (leave)		✓
Cr Rossetti	✓		Cr McIvor	✓	
Cr Cleary	✓		Cr Wenger	✓	
Cr Davine	✓		Cr Hole	✓	
Cr Duncan	✓				

Officers in Attendance:

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
D Morcom, CEO	✓		G Butler, GMCC	✓	
A Skipitaris, GMCS	✓		J Websdale, GMD		✓
C Hastie, GMBNE	✓				

Others in attendance: (list names and item in attendance for)

Name	Item No.
Trish Dean	0
Sharon Houlihan, Phillip Phillipou	1
Tracey Cummings	2
Barry Hearsey, Josh Clydesdale	3

3. Matters / Items considered at the meeting (list):

0. Pre-Council Agenda
 1. Wellington Room Council Chamber Options
 2. WSC Risk Management Approach to IBAC Intelligence findings
 3. North Sale Development Plan – Drainage Study Update

4. Conflict of Interest disclosures made by Councillors:

NIL

ITEM C2.2**2016/17 DRAFT BUDGET, PROPOSED RATES AND FEES AND CHARGES**

DIVISION: CORPORATE SERVICES
 ACTION OFFICER: MANAGER CORPORATE FINANCE
 DATE: 19 APRIL 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
✓	✓	✓		✓	✓	✓	✓		

OBJECTIVES

For Council to resolve to advertise the 2016/17 Draft Budget and seek public submissions in accordance with Section 223 of the *Local Government Act 1989*.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That:

1. **Council advertise its 2016/17 Draft Budget (as attached) in accordance with Section 129 of the Local Government Act 1989; and**
2. **Council consider submissions on the 2016/17 Draft Budget at a Council Meeting on Tuesday 7 June 2016 at 1pm; and**
3. **Council meet on Tuesday 21 June 2016 at 6pm to consider the formal adoption of the 2016/17 Budget; and**
4. **Council makes the following declarations regarding rates and charges for the period commencing on 1 July 2016 and concluding on 30 June 2017:**
 - A) **Pursuant to the provisions of Sections 158, 161 and 162 of the Local Government Act 1989, the Wellington Shire Council hereby resolves to declare that the amount it intends to raise by rates and annual service charges is \$53,721,472:**

General Rate:	\$48,408,066
Cultural & Recreational Land rates	\$ 66,060
Supplementary Rates	\$ 200,000
Garbage Charge:	\$ 3,387,761
Waste Infrastructure Charge:	\$ 1,371,060
EPA Levy Charge:	\$ 278,825
Boisdale Common Effluent System Charge	\$ 9,700
 - B)
 - (1) **It be further declared that, subject to paragraph 4 of this Part, the general rate be raised through the application of differential rates.**
 - (2) **A rate in the dollar of 0.005329 be specified as the general rate.**
 - (3) **It be confirmed that the general rate for all rateable land within the municipal district be determined so that the amount payable be the Capital Improved Value multiplied by the rate in the dollar of 0.005329.**
 - (4)
 - a) **It be recorded that Council considers that a differential rate will contribute to the equitable and efficient carrying out of Council functions.**
 - b) **A differential rate be declared for that rateable land having the characteristics specified below, which characteristics will form the criteria for the differential rate so declared:**
 - (i) **Farm Land:**

Within the meaning of Section 2 of the Valuation of Land Act 1960 as amended

“Farm land” means rateable land –

- that is not less than 2 hectares in area; and**
- that is used primarily for grazing (including agistment), dairying, pig-farming, poultry-farming, fish-farming, tree-farming, bee-keeping, viticulture, horticulture, fruit-growing or the growing of crops of any kind or for any combination of those activities; and**
- that is used by a business –**
 - that has a significant and substantial commercial purpose or character; and**
 - that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and**
 - that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating; and**
 - where the ratepayer is a Primary Producer as evidenced by a current ATO assessment**

C) Garbage Charge:

- (1) An annual service charge of \$181.00 be declared for the collection and disposal of garbage in respect of Residential premises to which the service is available – whether or not the owner or occupier of any such premises avails themselves of the service.**
- (2) An annual service charge of \$199.10 (includes GST) be declared for the collection and disposal of garbage in respect of Commercial premises to which the service is available.**

D) Waste Infrastructure Charge:

- (1) An annual service charge be declared for the development of Landfills, Recycling facilities, Transfer Stations and the rehabilitation of Landfill sites, and provision of facilities for ongoing monitoring of landfills, to ensure that Council is able to continue to provide a waste disposal service.**
- (2) The charge be \$45.00 for each property in respect of which a municipal charge may be levied. This charge will not apply to properties identified as being within the Ninety Mile Beach Restructure Plan Stages 7 – 22, with the exception of those properties with an existing dwelling, where the charge will still apply.**

E) EPA Levy Charge:

- (1) An annual service charge of \$14.92 be declared to cover the costs levied by the Environment Protection Authority on the operation of landfills, not otherwise recouped.**
- (2) The charge be levied on each property to which a Garbage Charge is applied, at the rate of one EPA Levy Charge for each Garbage Charge.**

F) Boisdale Common Effluent System Charge:

- (1) An annual service charge of \$388.00 be declared for wastewater availability in respect of Residential premises in the township of**

Boisdale, to contribute towards the costs of operation and management of the Boisdale Common Effluent System (the System).

- (2) An annual service charge of \$426.00 (includes GST) be declared for wastewater availability in respect of Commercial premises in the township of Boisdale, to contribute towards the costs of operation and management of the System.**
- (3) The charge be levied on each property which is connected to the System, at the rate of one charge per tenement connected.**

G) Cultural and Recreational Land:

- (1) The following amounts (excluding service charges) be declared as payable in accordance with Section 4 of the Cultural and Recreational Lands Act 1963, having regard to the services provided by the Council in relation to such lands and the benefit to the community derived from this recreational land:**

ORGANISATION	LOCATION	AMOUNT
Gippsland Woodcraft Group Inc	843 Maffra-Rosedale Rd, Nambrok	NIL
Glenmaggie & District Boat Club	Licola Rd, Glenmaggie	NIL
Heyfield Bowling Club Inc	George St, Heyfield	\$1,177.71
Heyfield Golf Club Inc	91 Golf Course Rd, Heyfield	\$1,659.98
Lake Wellington Yacht Club Inc	725 Marlay Point Rd, Clydebank	NIL
Maffra Bowling Club Inc	Princess St, Maffra	\$975.21
Maffra Golf Club	Fulton Rd, Maffra	\$3,880.84
Maffra Sale Motorcycle Club	54 Tatterson Lane, Newry	\$286.43
Maffra Sale Motorcycle Club	Morison St, Maffra	\$182.52
Maffra Squash & Racquetball Club Inc	Little Johnson St, Maffra	NIL
Para Park Co-operative Game Reserve	Sunday Island, Port Albert	\$5,949.83
Port Albert Water Sports & Safety Centre	31-37 Bay St, Port Albert	NIL
Rockley Tennis Club	Dawson St, Sale	NIL
Sale & District Aero Modellers Club Inc	Back Maffra Rd, Sale	\$69.28
Sale Agricultural Society – Showgrounds	Dawson St, Sale	\$2,639.19
Sale Agricultural Society – Sale Greyhound Club	Maffra-Sale Rd, Sale	\$9,472.68
Sale Agricultural Society – Sale Bridge Club	Maffra-Sale Rd, Sale	NIL
Sale Angling & Sportsfishing Club	5 David St, Manns Beach	\$273.11
Sale Angling & Sportsfishing Club	Punt Lane, Sale	\$230.48
Sale Community Bowls Club Ltd	Foster St, Sale	\$5,547.49
Sale City Football Netball Club Inc	Guthridge Pde, Sale	\$674.12
Sale United Football Club Inc	313-321 Raglan St, Sale	\$566.21
Sale Croquet Club	Guthridge Pde, Sale	NIL
Sale Field & Game Association	Chessum Rd, Longford	\$223.82
Sale Golf Club	2631 Rosedale-Longford Rd, Longford	\$7,078.24
Sale-Maffra Badminton Association Inc.	59 Gibsons Rd, Sale	\$908.59

<i>Sale Small Bore Rifle Club</i>	<i>86 Stephenson St, Sale</i>	<i>NIL</i>
<i>Sale Tennis Club</i>	<i>51 Guthridge Pde, Sale</i>	<i>\$879.29</i>
<i>Sale Turf Club</i>	<i>Maffra-Sale Rd, Sale</i>	<i>\$1,215.01</i>
<i>Sale Turf Club</i>	<i>1227 Maffra-Sale Rd, Sale</i>	<i>\$8,795.51</i>
<i>Sporting Legends Club Inc</i>	<i>316 Montgomery Rd, Bundalaguah</i>	<i>495.60</i>
<i>Stratford Angling Club Inc</i>	<i>Hollands Landing Rd, Hollands Landing</i>	<i>NIL</i>
<i>Stratford Bowls Club</i>	<i>18-22 Dawson St, Stratford</i>	<i>\$1,085.78</i>
<i>Wurruk Bowls Club Inc</i>	<i>Hunt Place, Wurruk</i>	<i>\$582.19</i>
<i>The Yarram Country Club Inc</i>	<i>332-338 Commercial Rd, Yarram</i>	<i>\$7,993.50</i>
<i>Yarram Golf Club</i>	<i>42 Golf Links Rd, Yarram</i>	<i>\$2,398.05</i>
<i>Yarram Motorcycle Club</i>	<i>96 Morris Rd, Yarram</i>	<i>\$819.33</i>
<i>TOTAL</i>		<i>\$66,060.00</i>

H) Pursuant to the provisions of Section 169 of the Local Government Act 1989, Council resolves to declare a Rates Rebate on land with a Deed of Covenant for conservation purposes.

- (1) Council considers that this rebate will ensure that the biodiversity values of the land will be protected for the benefit of the broader community.**
- (2) The rebate will apply only to the land that is affected by a covenant as described in the covenant document.**
- (3) The rebate will be applied at \$5 per hectare, with a minimum rebate of \$100 and a maximum equal to the annual general rate on the property for that portion of land.**
- (4) Conditions apply as per Council's Policy No. 4.1.12 – Rates Rebate on land with a Deed of Covenant for Conservation Purposes.**

BACKGROUND

Council has developed the 2016/17 Draft Budget, for the financial year commencing 1 July 2016 and ending 30 June 2017. Council undertook several workshops in early 2016 as part of the budget development, which reviewed the implications of the 2016/17 Rate Cap, proposed capital projects, operational costs, service levels and fees and charges.

The proposed 2016/17 Budget reflects a 2.5% increase in the average rate in the dollar for general rates in line with the Victorian Governments Rate Cap.

The increasing cost of compliance with Environment Protection Authority (EPA) requirements in the provision of waste infrastructure (landfills and transfer stations) has resulted in the need to increase the Waste Infrastructure Charge from \$35 to \$45, in order to be able to fund future capital works. In addition, the Garbage Charge will increase to \$181.00, with the associated EPA Levy Charge to remain unchanged at \$14.92.

This proposed increase in rates and charges takes into account the current economic climate and its impact on ratepayers, while recognising the need to continue providing an acceptable level of service to the community.

Fees and charges set by Council have also been reviewed and increases proposed where appropriate.

The next step in the process is for Council to formally advertise the 2016/17 Draft Budget and to receive submissions regarding same, so that Council is in a position to consider the adoption of the proposed budget at the 21 June 2016 Council Meeting.

The full range of issues considered within the budget is detailed in the attached document, which is based on the best practice guide for reporting local government budgets in Victoria. This document represents the core component of an annual budget report and recognises that there are different levels of interest in the budget by various stakeholders. This different level of interest is considered by structure within the document, beginning with an overview, moving to statutory reporting sections 1-7, Budget best practice analysis sections 8-13 and then linking the budget and long term strategies sections 14-16. The budget document also includes appendices setting out greater levels of detail on important matters directly related to the budget and setting out statutory disclosures required by the *Local Government Act 1989* e.g. Appendix A (fees).

OPTIONS

Council has the following options:

1. To advertise the 2016/17 Draft Budget seeking submissions from the public; or
2. To seek further information and present the 2016/17 Draft Budget to Council for consideration at a later Council meeting, taking into account that legislation requires that Council must adopt the budget no later than 30 June 2016.

PROPOSAL

That:

1. Council advertise its 2016/17 Draft Budget (as attached) in accordance with Section 129 of the *Local Government Act 1989*; and
2. Council consider submissions on the 2016/17 Draft Budget at a Council Meeting on Tuesday 7 June 2016 at 1pm; and
3. Council meet on Tuesday 21 June 2016 at 6pm to consider the formal adoption of the 2016/17 Budget; and
4. Council make declarations regarding rates and charges for the period commencing on 1 July 2016 and concluding on 30 June 2017.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this Report have declared a Conflict of Interest.

FINANCIAL IMPACT

The estimated amount to be raised by general rates and the proposed rate in the dollar is reflected in the table below:

Type of Property	Proposed Rate in the dollar	Total Income
General residential	0.005329	\$30,619,779
Commercial/Industrial	0.005329	\$8,405,618
Farm	0.004263	\$9,382,669
Cultural and Recreational Land		\$66,060
Supplementary Rates		\$200,000
Total		\$48,674,216

The estimated amount to be raised through service charges and the proposed charge per property is as follows:

Type of Charge	Per rateable property	Total Income
Kerbside collection (Garbage)	\$181.00	\$3,387,761
Waste Infrastructure Charge	\$45.00	\$1,371,060
EPA Levy Charge	\$14.92	\$ 278,825
Boisdale Common Effluent System Charge	\$388.00	\$9,700
Total		\$5,047,346

All rates are levied on Capital Improved Values, which were revalued at 1 January 2016 and were effective from 1 July 2016.

Council also proposes a rate rebate on land with a Deed of Covenant for conservation purposes, which will amount to approximately \$9,700.

COMMUNICATION IMPACT

All individuals or organisations making submissions in response to the 2016/17 Draft Budget will have an opportunity to present to Council on Tuesday 7 June 2016, and will be advised in writing of the outcome once Council has considered their submission.

LEGISLATIVE IMPACT

As soon as practicable after a Council has prepared a proposed budget, the Council must give public notice in accordance with Section 129 of the *Local Government Act 1989*. Section 223 of the *Local Government Act 1989* requires Council to provide a 28 day submission period.

COUNCIL PLAN IMPACT

The revised Council Plan 2013-17 includes in our Governance (Organisational) vision that:

“Wellington is recognised as a leader in local government in Victoria and is a competently managed and led organisation which performs to the highest standards. We strive to meet the needs of our community through clear organisational goals and objectives whilst continuing to attend to our core business in an ethical and financially responsible manner.”

The preparation of the annual budget and releasing it to the community for public comment is in line with this vision.

RESOURCES AND STAFF IMPACT

The outcomes of the budget process will have an impact on the level of resources available in the 2016/17 financial year and the staffing levels of Council.

COMMUNITY IMPACT

The 2016/17 Draft Budget reflects the financial impact of the services provided by Council to the community, and as such will impact on the community through enhanced services especially in

infrastructure construction, maintenance, recreation programs and facilities, and strengthening community participation.

ENVIRONMENTAL IMPACT

Council considers that the declaration of a rate rebate on land with a Deed of Covenant for conservation purposes will ensure that the biodiversity values of the land will be protected for the benefit of the broader community.



WELLINGTON SHIRE COUNCIL

2016/17 Budget

DRAFT

19 April 2016

This Budget Report has been prepared with reference to Chartered Accountants ANZ "Victorian City Council Model Budget 2016/2017" a best practice guide for reporting local government budgets in Victoria.

2016/17 Budget - Wellington Shire Council

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2016/17 Budget - Wellington Shire Council

Mayor's Introduction

On behalf of Council, I am pleased to release Wellington Shire Council's proposed budget for 2016/17 to our community for review and feedback. This budget builds on our community's vision and Council Plan 2013-17 which focuses on six key areas:

- Leadership and Engagement
- Organisational
- Natural Environment
- Infrastructure
- Land Use Planning
- Economy
- Community Wellbeing

This is the final year of the current Council term. Our focus is to complete our current commitments set out in the Council Plan 2013-17.

As Councillors, it is our job to listen to community sentiment and understand your priorities. Since the start of our term in 2012, we have consistently heard from our community that Council's services are highly valued. We also hear that Council must remain financially responsible, keeping its rates as low as possible.

In response, Council has initiated an enterprise wide approach to identify savings with negligible impact on services to provide increased value for money to ratepayers.

The draft budget proposes a general rate increase of 2.5 per cent. This is in line with the new Fair Go Rates System which caps rates increases by Victorian councils to the forecast movement of 2.5 per cent in the Consumer Price Index (CPI).

Council will, with the introduction of rate capping, continue to focus on identifying sustainable cost savings that will enable our delivery of high quality, responsive and accessible services.

In the 2016/17 Budget, through ongoing engagement with our communities, we have identified a series of works that will improve our shire's liveability and access to services.

Overall Council proposes to spend \$44.3 million during 2016/17 on capital works of which \$19.59 million will be funded from grants and contributions including Roads to Recovery funding, and grants toward the ongoing Port of Sale Redevelopment Project and Gippsland Regional Sporting Complex Stage 2A.

Some of the highlights from the 2016/17 capital works program are:

- Port Albert RV and boating parking improvements and Boating Infrastructure Action Plan works
- Redevelopment of the Cowwarr Recreation Reserve Clubrooms
- Commencement of Yarram Regent Theatre refurbishment works
- Streetscape renewal in Yarram and Stratford
- Reconstruction of Pearson Street Maffra
- Sale CBD streetscape renewal continuation along York St
- Golden Beach roundabout renewal and parking improvements
- Renewal of the McAlister Street and Wellsford Street roundabout and Redbank Road and Lee Street intersection in Stratford
- Widening of Rosedale Flynns Creek Road
- Pound Road West and Lower Jack Road intersection at Alberton
- Renewal of Lays Bridge at Carrajung

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We propose \$2.93 million on residential street schemes construction; and \$1.48 million for our annual footpaths and shared paths program. Our natural environment will benefit by a \$3.50 million investment in open space projects including streetscapes, parks, reserves, sportsgrounds, playgrounds and skate parks.

In addition to our capital works program, we will continue to deliver a wide and varied range of services. These include providing over 5,600 immunisations; reuniting over 600 domestic pets with their owners; loaning over 300,000 items from our libraries; teaching over 700 children how to swim; emptying 18,400 garbage and recycling bins every week; inspecting over 1300 food premises; and deciding over 1000 planning permit applications.

Other key initiatives we will continue working toward include advocating for the relocation of the Federation Training's Fulham campus to Sale's CBD to improve access to education and training outcomes for our community; exploring options and opportunities for shared technology and back office processing services with other Gippsland councils; and undertaking a complete review of our community vision, *Wellington 2030*, which will involve a comprehensive service review across the organisation.

We have reviewed all fees and charges and where appropriate have increased them in line with statewide CPI of 2.5 per cent.

Property revaluations will be applied in the 2016/17 financial year. That combined with the first year of the Fair Go Rates System may see ratepayers with reduced average bills compared to the previous year.

Community feedback supports the use of borrowings rather than rates revenue to fund major long term community infrastructure. The community strongly supports the maintenance of existing service levels and for these to be funded through a mix of rates revenue and user charges.

Council will continue to focus on identifying sustainable cost reductions to protect existing service levels. We will also explore new approaches for providing services to our community in a tighter fiscal environment and ensure that we engage with you on any planned changes.

The proposed budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible.

I encourage you to peruse this document, and have your say.

Cr Darren McCubbin

Mayor

2016/17 Budget - Wellington Shire Council

Executive Summary

Council has prepared a Budget for 2016/17 which is aligned to the vision in the Council Plan 2013-17. It seeks to maintain and improve services and infrastructure as well as deliver services that are valued by our community, and do this within the capped rate increase mandated by the State Government.

This Budget projects a small operational deficit of **(\$541k)** before adding back significant capital funding of \$19.59 million (which supports a large capital works program in 2016/17).

1. Key areas we are funding

- Ongoing delivery of services to the Wellington Shire Council community, funded by a budget of \$76.34 million (excluding funding for capital programs). These services are summarised in Section 2.
- A capital works program of \$44.7 million. This includes roads (\$15.2 m); bridges (\$3.2m); footpaths and bicycle paths (\$1.5m), property (\$17.2m) being mainly \$15.7m for buildings; parks, open space and streetscapes (\$3.5m) and plant, equipment and other (\$4.1m). The Statement of Capital Works can be found in Section 3 and further details on the capital works budget can be found in Sections 5, 6 and 12.

Strategic Objective 1: Leadership and Engagement

- 1) As Chair Council of the Gippsland Local Government Network (GLGN), Wellington will work with other Gippsland Councils to implement objectives in the Gippsland Regional Plan.
- 2) Explore both Corporate (back office processing) and ICT Shared Services opportunities for the GLGN Councils.

Strategic Objective 2: Organisational

- 3) Drive the Wellington Shire Council Enterprise Agreement No 9 renegotiation to ensure adoption of an effective and workable agreement.
- 4) Implement Stage 3 of the Information Communications Technology (ICT) Strategic Road Map 2015-17 to achieve organisational wide infrastructure and technology improvements.
- 5) Manage the Port of Sale Cultural Hub Project ICT and AV design and installation.
- 6) Plan and implement an organisational wide electronic document, intranet and records management system.
- 7) Implement new Position Descriptions, an automated Appraisal System and KPI reporting database across the organisation.
- 8) Adopt and implement the Domestic Wastewater Management Plan (DWMP)

Strategic Objective 3: Natural Environment

- 9) Establish a 5 year work plan (with responsible managers) to reduce energy consumption by 5% per year, at Council's top 5 energy using facilities, utilising Planet Footprint energy monitoring service to document actions implemented and track results.

Strategic Objective 4: Infrastructure

- 10) Progress the Port of Sale Cultural Hub construction project in line with the project plan.
- 11) Progress the Port of Sale Precinct (The Port) redevelopment project in line with the project plan.
- 12) Subject to receipt of State Government funding, support Defence Project AIR 5428 outcomes, by commencing detailed planning and project programming for upgrades at West Sale Airport including runway extension and asphalt overlay, runway lighting and other associated works.

2016/17 Budget - Wellington Shire Council

Strategic Objective 5: Land Use Planning

- 13) Implement the North Sale Development Plan and Developer Contributions Plan into the Planning Scheme to support well planned housing growth.
- 14) Facilitate the release of industrial land in Wurruk/West Sale to support economic growth.

Strategic Objective 6: Economy

- 15) Develop a report and roadmap to address further economic and social opportunities as a result of expansion of RAAF Base East Sale.
- 16) Strongly advocate for the relocation of the Federation Training's Fulham campus to Sale's CBD, and in doing so improve accessibility to education and training outcomes for the Wellington community.

Strategic Objective 7: Community Wellbeing

- 17) Support the development of Yarram Early Learning Inc. to ensure the service is not dependent on a Council subsidy beyond June 2017.
- 18) Complete detail design for Gippsland Regional Sporting Complex Stage 2A
- 19) Plan for the upgrade of Maffra Gymnastics Club and investigate further enhancements at Cameron Sporting Complex.
- 20) Oversee a review and update of Wellington 2030 and facilitate a comprehensive service review process across the organisation.

2. General Rates

- a. The average general rate will rise by 2.5% in line with the order by the Minister for Local Government on 14 December 2015 under the Fair Go Rates System.
- b. Key drivers
 - i. To fund ongoing service delivery – business as usual (balanced with greater service demands from residents)
 - ii. To fund renewal of infrastructure and community assets
 - iii. To cope with a reduction in funding from the Commonwealth Government via the Victoria Grants Commission caused by their freezing of indexation of the grant for the three years 2014/15, 2015/16 and 2016/17
- c. This will be a revaluation year. Valuations will be as per the General Revaluation dated 1 January 2016 and undertaken by valuers external to council staff.

3. Other Charges

- d. The garbage charge will increase from \$176 to \$181 and the waste infrastructure charge will increase from \$35 to \$45. On behalf of the State Government, Council collects the EPA Levy charge which will remain at \$14.92 for each property which receives a garbage collection service.
- e. The Boisdale Common Effluent System service charge will remain at \$288 (per connected property) and a septic tank pump out charge of \$100 will be introduced for 2016/17. This charge will recover a portion of the costs of delivering a sewerage system to the community of Boisdale.
- f. Refer Section 6 for further Rates and Charges details.

2016/17 Budget - Wellington Shire Council

4. Key Statistics

<u>Total Income:</u>	\$95.92M (2015/16 = \$80.67M) - Includes Significant Capital Funding 2016/17
<u>Total Expenditure:</u>	\$77.02M (2015/16 = \$72.56M) - Includes Significant Capital Funding 2016/17

Operating result: Deficit (\$0.54M) (2015/16 = Deficit \$3.69M)

Operating result is an important measure of financial sustainability as it excludes all funds which are used for capital, from being allocated to cover operating expenses. In 2016/17 capital funds are defined as recurrent capital grants (Road to Recovery funding of \$9.33M), non recurrent grant funding of \$8.56M and other income to fund capital expenditure of \$1.70M and all have been excluded to determine the operating result.

Cash result: \$1.7M Deficit (2015/16 = \$3.4M Deficit)
(Refer Statement of Cash Flows in Section 3)

This is the net funding result after considering the funding requirements to meet loan principal repayments and reserve transfers.

Total Capital Works Program of \$44.7M

- o \$17.5M from Council operations (rates funded)
- o \$0.0M from borrowings
- o \$1.0 from asset sales
- o \$19.6M from external grants and contributions - (Recurrent and Non Recurrent)
- o \$6.6M from cash and reserves

5. Budget Influences

External Influences

The preparation of the budget is influenced by the following external factors:

- The Victorian State Government has introduced a cap on rate increases from 2016/17. The cap for 2016/17 has been set at 2.5%.
- State-wide CPI is forecast to be 2.5% for the 2016/17 year.
- The Victorian Wage Price Index is projected to be 3.25% in 2016/17.
- Council has estimated the increase in the levy payable to the State Government upon disposal of waste into landfill at 3.0% as this is yet to be announced.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the Fire Services Property Levy Act 2012.

Internal Influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact in 2016/17 and represent challenges for the 2016/17 Budget. These matters have arisen from events occurring in the 2015/16 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2016/17 year. These matters and their financial impact are set out below:

- Council must renegotiate a new Enterprise Bargaining Agreement for commencement in November 2016
- A desire to accommodate reductions in financial assistance grants, and our continued focus on cost reduction drove the implementation of some operational efficiencies, resulting in significant reduction to expenditure in order to support a general rate income increase of 2.5%, whilst minimising impact on service delivery, resulting in the:

2016/17 Budget - Wellington Shire Council

- Reduction in the provision of mosquito monitoring and spraying with Council's contribution reduced to matched government funding.
- Implementation of Information communication and technology (ICT) shared services initiative with East Gippsland Shire Council. This has resulted in one additional position with 50% of the cost reimbursed by East Gippsland Shire Council.
- Commencement in April 2016 an review of the Shire's strategic vision document Wellington 2030 and undertake a further service review process across the organisation by April 2017.
- Completion of Park Services service review with recommended actions to be implemented during 2016/17.
- Review and implementation of additional commercial income streams at West Sale Airport and Gippsland Regional Livestock Exchange.

6. Cost Shifting

Cost shifting occurs when Commonwealth and State programs transfer responsibilities to local government with insufficient funding or grants which don't keep pace with delivery costs.

Co-funded services with Commonwealth and State Governments

Council provide a number of services which are co-funded between Council, Commonwealth and State Governments, including school crossing supervision, state emergency services, mosquito monitoring and maintenance of VicRoads median strips. There is also co-funding arrangements for library services, the Art gallery and Entertainment centre. For a number of these services, the current funding agreement from the State government includes no CPI increases for the term of the agreement (for example the annual Regional Partnership Program funding for Art Gallery and the Entertainment Centre has remained fixed since 2011/12) with the total cost to Council of delivering these services increasing above CPI.

Loss of funding in General

A freeze on indexation of the federal financial assistance grants. The Commonwealth announced in its 2014-15 Budget that it would pause indexation of the total national pool of financial assistance grants to local government for three years (2014-15, 2015-16, 2016-17). The cumulative impact on Wellington Shire Council for the three years totals approximately \$2.6M

Statutory fees that prohibit full cost recovery

While most statutory fees are increased each July there are number that have not been consistently increased each year, including State- set planning fees, information certificates and caravan parks registration fees. Any revenue shortfall resulting from the inconsistency in increasing all statutory fees must be covered by ratepayers through rate income.

Levies

There are state government set levies such as the landfill levy and the animal registration levy where Council is required to pay the State government an amount each year. Any increases in these levies are reimbursed by ratepayers though the EPA charge or the annual animal registration charge.

Statutory requirements lead to increased costs

Since the introduction of Emergency Management Victoria, the facilitation role of Local Government in emergency management has increased significantly which has required Council to fund a full time position to provide this facilitation.

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Budget Reports

The following reports include all statutory disclosures of information and are supported by the analysis contained in section 8 to 15 of this report.

This section includes the following reports and statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report.

1. Links to Council Plan
2. Services and service indicators
3. Financial statements
4. Financial performance indicators
5. Grants and borrowings
6. Detailed list of capital works
7. Rates and charges

2016/17 Budget - Wellington Shire Council

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term (Wellington 2030) medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning (formerly Department of Transport, Planning and Local Infrastructure)

In addition to the above, Council has a long term plan (Wellington 2030) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Wellington 2030.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

2016/17 Budget - Wellington Shire Council

1.2 Strategic Objectives

Council delivers services and initiatives under 16 major service categories. Each contributes to the achievement of one of the seven Strategic Objectives as set out in the Revised Council Plan for the years 2013-17, and listed in the following table.

Theme	Strategic Objective
Leadership and Engagement	Our community is informed about Council business and is involved in Council decision making. Council advocates on behalf of the community.
Organisational	An organisation that is responsive, flexible, honest, accountable and consistent.
Natural Environment	A community focused on sustainable living and the future protection of Wellington's natural environment.
Infrastructure	Assets and infrastructure that meet current and future community needs.
Land Use Planning	Appropriate and forward looking land use planning that incorporates sustainable growth and development.
Economy	Supported business growth and employment, lifestyle opportunities and a vibrant tourism sector.
Community Wellbeing	Enhanced health and wellbeing for the whole community.

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2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2016/17 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance indicators for key areas of Council operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability.

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in **bold** and underlined in the following sections.

2016/17 Budget - Wellington Shire Council

2.1 Strategic Objective 1: Leadership and Engagement

To achieve our objectives, we will continue to plan for the present and future, and to lead and advocate for outcomes that benefit the community. We aim to deliver an appropriate level of service and facility that enables Council and staff to operate effectively. The services, major initiatives and service performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Councillors, Chief Executive and Executive Team	This area of governance includes the Mayor, Councillors, Chief Executive Officer and Executive Management Team and associated support which covers service provision across the entire organisation.	2,809 - 2,809
Media and Public Relations	This area provides internal and external communication services and support and branding initiatives for Council. The team also seeks to identify trends in public opinion and ensure that Council adapts and responds in a timely manner.	429 - 429
Initiatives		
• Develop an internal communications plan that will establish and embed a shared understanding of corporate expectations, culture and the strategic framework		
TOTAL LEADERSHIP AND ENGAGEMENT		3,238

Major Initiatives

- 1) As Chair Council of the Gippsland Local Government Network (GLGN), Wellington will work with other Gippsland Councils to implement objectives in the Gippsland Regional Plan.
- 2) Explore both Corporate (back office processing) and ICT Shared Services opportunities for the GLGN Councils.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Target
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	58 or more

2016/17 Budget - Wellington Shire Council

2.2 Strategic Objective 2: Organisational

To achieve our objective we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, major initiatives and service performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Information Services	The Information Services Business Unit provides reliable systems and infrastructure to support business activities of the Council. It consists of Information Technology and Information Management teams.	2,649 (194) 2,455

The Information Technology team provides day to day IT support to all users and runs network operations. The Information Management team provides electronic document management services; freedom of information legislation services; services associated with the privacy legislation and general records services.

Initiatives

- *Manage and deliver Information Communication Technology (ICT) services to East Gippsland Shire Council as per the Memorandum of Understanding.*

People and Excellence	The People and Excellence Unit provides a range of diverse corporate services to staff, the Council and the community. These include Human Resources, People Development and Risk Management.	2,059 (13) 2,046
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Human Resources provides a holistic service for the "whole of staff life", from recruitment to cessation.

Risk management services aim to identify and control organisational risks, maximise staff and community safety, and to reduce Council's exposure to injury or loss.

Initiatives

- *Implement a new corporate planning and reporting system to ensure strategic organisational alignment and that reporting capabilities are optimised.*
- *Review Council's Business Continuity Planning framework to ensure that an effective plan is in place to maintain the continuity of critical business functions in the event of a business interruption event.*
- *Develop an organisation learning and development strategy to ensure that organisation learning needs are identified, prioritised and implemented cost effectively to achieve to identified outcomes.*

2016/17 Budget - Wellington Shire Council

Business area	Description of services provided	Expenditure (Income) Net Cost \$'000
Finance	<p>The Finance Business Unit provides financial, payroll, rating and property valuation services to the organisation, community and external stakeholders. These services underpin the drive to be a financially sustainable Council, comply with the necessary legislative requirements and meet community needs.</p> <p>The unit also aims to provide a safe, reliable and sustainable fleet of vehicles to support the organisation in achieving its goals.</p> <p>Initiatives</p> <ul style="list-style-type: none"> Identify and implemented an automated Credit Card module to enable procurement efficiency and compliance. 	<p>2,216</p> <p>(167)</p> <hr/> <p>2,049</p>
Municipal Services	<p>The Municipal Services Business Unit is responsible for the provision of a broad range of services including:</p> <ul style="list-style-type: none"> Statutory building services, Environmental health services, including food safety support programs Local Laws, including animal management services Customer Service <p>Initiatives</p> <ul style="list-style-type: none"> Develop and implement a Customer Service Strategy that defines the standards required to improve customer satisfaction across all Council services. 	<p>2,976</p> <p>(1,104)</p> <hr/> <p>1,872</p>
TOTAL ORGANISATIONAL		8,422

Major Initiatives

- 3) Drive the Wellington Shire Council Enterprise Agreement No 9 renegotiation to ensure adoption of an effective and workable agreement.
- 4) Implement Stage 3 of the Information Communications Technology (ICT) Strategic Road Map 2015-17 to achieve organisational wide infrastructure and technology improvements.
- 5) Manage the Port of Sale Cultural Hub Project ICT and AV design and installation.
- 6) Plan and implement an organisational wide electronic document, intranet and records management system.
- 7) Implement new Position Descriptions, an automated Appraisal System and KPI reporting database across the organisation.
- 8) Adopt and implement the Domestic Wastewater Management Plan (DWMP)

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Target
Animal Management	Health and safety	Animal prosecutions (Number of successful animal prosecutions)	15 or less
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	100%

2016/17 Budget - Wellington Shire Council

2.3 Strategic Objective 3: Natural Environment

To achieve our objectives we will continue to focus on balancing current and potential future need, with the sustainable capacity of our resources and the conditions of our natural environment. The activities and initiatives for each service category and key strategic activities are described below:

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Natural Environment & Parks	The Natural Environment & Parks Unit covers a range of activities related to the operational management of public open space, which includes approximately 320 hectares of parkland and associated infrastructure, such as picnic shelters, BBQs, seating, boardwalks, fences and public toilets. The service also proactively manages 30,000 – 35,000 urban trees and is responsible for the management, design and development of parks and streetscapes in urban areas. The unit is also responsible for moving the Wellington community towards a more sustainable future. Key priority areas include biodiversity, water consumption & quality, waste management and energy use.	12,690 (7,629) 5,061

Initiatives

- Refine and implement the Wetlands Management Process into the Park Service operational plans.
- Initiate the Depot Nursery Climate Change plant trials.
- Identify the key recommendations of the Turf Management service review for implementation.

TOTAL NATURAL ENVIRONMENT

5,061

Major Initiatives

- 9) Establish a 5 year work plan (with responsible managers) to reduce energy consumption by 5% per year, at Council's top 5 energy using facilities, utilising Planet Footprint energy monitoring service to document actions implemented and track results.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Target
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	36% or less

2016/17 Budget - Wellington Shire Council

2.4 Strategic Objective 4: Infrastructure

To achieve our objectives we will continue to focus on balancing current and potential future need, with the sustainable capacity of our resources and the conditions of our built environment. The activities and initiatives for each service category and key strategic activities are described below.

Services

Business area	Description of services provided	Expenditure (Income) Net Cost \$'000
Assets and Projects	The Assets and Projects Business Unit manages a diverse range of services for Council including: <ul style="list-style-type: none"> • Project Management - which includes the implementation and management of capital projects from across the organisation in the order of \$28 million - \$45 million per annum. • Asset Management and Information Systems - which incorporates asset and financial reporting and asset plan development, and assists with ensuring that all long term infrastructure renewal requirements are properly accounted for, with a sound information basis. • Infrastructure Planning - which focuses heavily on new infrastructure development opportunities that have a strong external funding emphasis. Initiatives <ul style="list-style-type: none"> • <i>Progress the Residential Road and Street Construction Plan projects in line with the implementation plan.</i> • <i>Oversight the supervision of the Princes Highway/Cobains Road Roundabout project in line with the project plan.</i> • <i>Construct the Park Street Bridge, Sale as per the project plan.</i> • <i>Progress the Cowwarr Recreation Reserve Clubrooms redevelopment project in line with the project plan.</i> 	3,325 (30) 3,295
Built Environment	The Built Environment Business Unit manages Council's building and infrastructure assets including: <ul style="list-style-type: none"> • Facilities - Managing Council's building assets and infrastructure to ensure long term sustainability of effective service delivery for operational and community purposes. • Planning - effectively plan for the renewal and improvement of Council's infrastructure. • Commercial Facilities management - manage a range of commercial property portfolios including strategic projects in addition to completing the transactions for property acquisitions, disposal and transfers. • Road Management & Operations - manage the maintenance of Council's road infrastructure in a coordinated way to maximise benefit to the community and road users. 	10,912 (5,502) 5,410

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Initiatives

- Finalise Operational Review for Yarram Aerodrome and present to West Sale Airport and Yarram Aerodrome Strategic Advisory Group.
- Review land identified as surplus to Council's requirements and update Land Sales Strategy.
- Finalise a Stormwater Management Plan which identifies levels of service and service gaps for all townships, supported by a capital works program.
- Initiate a minimum of four projects identified within the Residential Road and Street Construction Plan to the stage of public meetings and formal survey.
- Complete a review of Council's level of service for bituminous surfacing in residential streets and courts.
- Implement year 3 of the Boating Facilities Action Plan.
- Undertake a review of the 2013 – 2016 Boating Facilities Strategic Plan.

TOTAL INFRASTRUCTURE

8,705

Major Initiatives

- 10) Progress the Port of Sale Cultural Hub construction project in line with the project plan.
- 11) Progress the Port of Sale Precinct (The Port) redevelopment project in line with the project plan.
- 12) Subject to receipt of State Government funding, support Defence Project AIR 5428 outcomes, by commencing detailed planning and project programming for upgrades at West Sale Airport including runway extension and asphalt overlay, runway lighting and other associated works.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Target
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	49 or more (in line with the target for Large Rural Council)

2016/17 Budget - Wellington Shire Council

2.5 Strategic Objective 5: Land Use Planning

To achieve our objective we aim to develop and improve forward looking land use planning policies and plans that guide and support sustainable growth and appropriate land use and development. The activities and initiatives for each service category and key strategic activities are described below.

Services

Business area	Description of services provided	Expenditure (Income) Net Cost \$'000
Land Use Planning	The Land Use Planning Business Unit is responsible for the provision of the following services: <ul style="list-style-type: none"> • Statutory planning service; • Strategic land use planning service. <p>Many of these services are provided through and driven by legislation. We aim to provide services that satisfy community needs by encouraging and supporting development that meets required standards and is of good design.</p> <p>Initiatives</p> <ul style="list-style-type: none"> • <i>Implement the Heritage Study (Stage 2) into the Planning Scheme to protect the Shire's heritage assets.</i> 	1,590 (299) 1,291
Wellington Coast Subdivision Strategy	The Wellington Coast Subdivision Strategy Project Manager is responsible for implementing the Ninety Mile Beach Plan Voluntary Assistance Scheme. Expenditure for 2016/17 is funded through unspent State Government grant funding carried forward.	409 - 409
TOTAL LAND USE PLANNING		1,700

Major Initiatives

13)	Implement the North Sale Development Plan and Developer Contributions Plan into the Planning Scheme to support well planned housing growth
14)	Facilitate the release of industrial land in Wurruk/West Sale to support economic growth

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Target
Statutory Planning	Decision Making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not	70% or more

2016/17 Budget - Wellington Shire Council

2.6 Strategic Objective 6: Economy

To achieve our economic objective we aim to investigate (on behalf of the community) appropriate long term income generating opportunities. We aim to support business (public and private) and tourism activities, and to maximise investment in the Shire. The activities and initiatives for each service category and key strategic activities are described below.

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Economic Development	Council's Economic Development service aims to enhance and grow the diverse economy of this shire and drive key Council Strategic projects.	900
		900

Business Development

This service is responsible for all business and industry development support within Council. The services provided vary widely, from providing advice and referral to start-up businesses to multi-million dollar developments. A key function of Business Development is to link business and Government, facilitating supportive structures, networks and lobbying.

Tourism Development

This service provides support, direction and guidance for the tourism industry in the Shire. Regional marketing and promotion initiatives are developed in conjunction with industry. Administration oversight is provided to the Visitor Information Centres at Sale, Maffra and Yarram. A key function of the tourism section is the facilitation of industry development, including structures, training and education.

Initiatives

- Seek funding to develop a business case for the extension of the Great Southern Rail Trail through to Yarram and Port Albert, in order to increase visitation and business opportunities in adjacent areas.
- Implement the action plan associated with Wellington Shire Economic Development Plan 2016-2022.
- Advocate, in partnership with other Gippsland Shires, for increases and enhancements of V-line services to Gippsland to improve connectivity and access for residents.

TOTAL ECONOMY

900

Major Initiatives

15)	Develop a report and roadmap to address further economic and social opportunities as a result of expansion of RAAF Base East Sale.
16)	Strongly advocate for the relocation of the Federation Training's Fulham campus to Sale's CBD, and in doing so improve accessibility to education and training outcomes for the Wellington community.

2016/17 Budget - Wellington Shire Council

2.7 Strategic Objective 7: Community Wellbeing

To achieve our objective we will identify and promote opportunities that encourage people in our communities to participate in a wide range of activities. We will focus our service delivery on promoting health and wellbeing opportunities for people in our communities. The activities and initiatives for each service category and key strategic activities are described below.

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Community Wellbeing	<p>Community Wellbeing Unit provides opportunities for communities to work in partnerships with local government to achieve identified priorities. The unit works to ensure all members of the community have equal opportunity to participate in community activities. Special focus is given to those who have traditionally remained marginalised such as the young, elderly, disabled and transport disadvantaged.</p> <p>Services include:</p> <ul style="list-style-type: none"> • Social Policy and Planning • Access and Inclusion • Youth Liaison • Arts Development • Community Engagement <p>Initiatives</p> <ul style="list-style-type: none"> • Undertake consultation and planning to ensure the development of a first draft of the Municipal Public Health and Wellbeing plan (2017-21) by June 2017. • Pursue funding opportunities to enable the development of a Positive Ageing Plan. • Complete a review of the Wellington Responsible Gaming Policy. • Finalise the Youth Council Development Strategy and commence implementation. 	<p>2,101</p> <p>(387)</p> <p>1,714</p>
Arts & Culture	<p>The Arts & Culture Unit seeks to assist in the development of a vibrant culturally active community that: promotes expression and participation through visual, literary and performing arts; informs and educates the community on various aspects of the arts; enhances the lifestyle of Wellington residents; and encourages visitors to explore the heritage and culture of the region.</p> <p>Services include:</p> <ul style="list-style-type: none"> • Gippsland Art Gallery • Libraries • Ezzo BHP Billiton Wellington Entertainment Centre (EBBWEC) <p>Initiatives</p> <ul style="list-style-type: none"> • Investigate and evaluate a replacement box office ticketing system for the Entertainment Centre. • Install patron self-checkout units at Sale Library. • Develop a program of annual exhibitions at Gippsland Art Gallery Sale designed to encourage emerging artists in Gippsland. 	<p>3,187</p> <p>(1,016)</p> <p>2,171</p>

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Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Healthy Lifestyles	<p>The Healthy Lifestyles Unit provides services and functions directed at fostering a healthy, well serviced community with a primary focus on community infrastructure planning, priorities and projects, project funding attraction; management and governance of community facilities and administration of Council's community assistance grants scheme.</p> <p>Services include:</p> <ul style="list-style-type: none"> • Planning for and supporting recreation facilities that encourage the community to participate in physical and general wellbeing activities. • Planning for the development of community infrastructure that addresses community service needs. <p>Initiatives</p> <ul style="list-style-type: none"> • Establish a process that enables development and maintenance of 10 year capital planning of community facilities for Council approval. • Conduct a review of the community assistance grants program. • Implementation of the 2016/17 Aqua Energy and Gippsland Regional Sporting Complex Business Plan. 	2,180 (203) <hr/> 1,977
Leisure Services	<p>The Leisure Services Lifestyles Unit provides services and functions directed at fostering a healthier and more active community through the facilitation and provision of a range of recreation, fitness and community activities and programs at Council's recreation facilities.</p> <p>Services include:</p> <ul style="list-style-type: none"> • Ensure Council owned recreation facilities are managed sustainably, are fully utilised and accessible to people of all abilities. <p>Initiatives</p> <ul style="list-style-type: none"> • Complete a business case for the redevelopment of 25 metre indoor pool. • Implement the 2016/17 priorities emanating from the 2015-2020 Aquatic Strategy. • Inform Aqua Energy's business decisions through the cost allocation model data. • Implement actions and recommendations from the Leisure Services Marketing Plan. 	3,663 (2,130) <hr/> 1,533
Emergency Management	<p>The Emergency Management team coordinates Council's emergency management responsibilities ensuring the organisation has the skills and capacity to respond appropriately to emergencies and facilitates a coordinated shire approach through the Municipal Emergency Management Planning Committee.</p> <p>Initiatives</p> <ul style="list-style-type: none"> • Ensure implementation of all municipal responsibilities for 2016/17 identified in the Municipal Emergency Management Plan. • Ensure implementation of all municipal responsibilities for 2016/17 identified in the Municipal Fire Management Plan. 	766 (296) <hr/> 470
TOTAL COMMUNITY WELLBEING		7,865

2016/17 Budget - Wellington Shire Council

Major Initiatives	
17)	Support the development of Yarram Early Learning Inc. to ensure the service is not dependent on a Council subsidy beyond June 2017.
18)	Complete detail design for Gippsland Regional Sporting Complex Stage 2A
19)	Plan for the upgrade of Maffra Gymnastics Club and investigate further enhancements at Cameron Sporting Complex.
20)	Oversee a review and update of Wellington 2030 and facilitate a comprehensive service review process across the organisation.

Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Target
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	17% or more
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	4 or more visits

2.8 Performance statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2016/17 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 4) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.9 Reconciliation with budgeted operating result

	Revenue \$'000	Expenditure \$'000	Net Cost \$'000
Leadership and Engagement	-	3,238	(3,238)
Organisational	1,478	9,900	(8,422)
Natural Environment	7,629	12,690	(5,061)
Infrastructure	5,532	14,237	(8,705)
Land Use Planning	299	1,999	(1,700)
Economy	-	900	(900)
Community Wellbeing	4,031	11,896	(7,865)
Total services & initiatives	18,969	54,860	(35,891)
Other non-attributable			(13,463)
Deficit before funding sources			(49,354)
Funding sources:			
Rates & charges			48,674
Capital income			19,590
Total funding sources			68,264
Surplus for the year			18,910

2016/17 Budget - Wellington Shire Council

3. Financial Statements

This section presents information in regard to the Financial Statements. The budget information for the years 2017/18 to 2019/20 has been extracted from the Strategic Resource Plan.

The section includes the following financial statements in accordance with the Local Government Act 1989 and the Local Government Model Finance Report.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources

2016/17 Budget - Wellington Shire Council

Comprehensive Income Statement

For the four years ending 30 June 2020

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Income					
Rates and charges	51,659	53,722	55,767	58,198	60,561
Statutory fees & fines	456	461	482	482	483
User fees	6,075	6,117	6,290	6,471	6,619
Grants - Operating	7,720	13,793	13,952	14,053	14,563
Grants - Capital	6,029	17,891	6,902	4,496	6,070
Contributions - monetary -Operating	211	165	90	92	94
Contributions - monetary -Capital	86	949	1,436	1,097	1,406
Contributions - non - monetary	5,060	-	-	-	-
Net gain (loss) on disposal of property, infrastructure, plant and equipment	20	(139)	(102)	(88)	(144)
Other income- Operating	2,430	2,225	2,280	2,336	2,394
Other income- Capital	926	750	825	150	-
Total Income	80,672	95,934	87,922	87,287	92,046
Expenses					
Employee costs	23,904	25,302	26,562	27,774	29,177
Materials and Services	26,294	29,024	28,486	28,257	27,923
Bad and doubtful debts	111	111	113	116	119
Depreciation and amortisation	20,934	21,581	22,603	23,146	23,704
Borrowing Costs	652	504	518	518	482
Other expenses	776	502	515	526	538
Total expenses	72,671	77,024	78,797	80,337	81,943
Surplus for the year	8,001	18,910	9,125	6,950	10,103
Other comprehensive income Items that will not be reclassified to surplus or deficit:					
Net asset revaluation increment	575	-	-	-	-
Total comprehensive result	8,576	18,910	9,125	6,950	10,103

2016/17 Budget - Wellington Shire Council

Balance Sheet

For the four years ending 30 June 2020

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Strategic Resource Plan Projections		
			2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Assets					
Current assets					
Cash and cash equivalents	40,960	39,308	41,822	41,567	37,949
Trade and other receivables	4,300	4,169	4,542	4,510	4,924
Other assets	873	341	341	341	341
Total current assets	46,133	43,818	46,705	46,418	43,214
Non-current assets					
Trade and other receivables	1,537	2,115	2,787	3,383	4,118
Property, infrastructure, plant & equipment	899,086	920,955	926,952	934,849	945,346
Intangible assets	876	1,062	780	545	796
Total non-current assets	901,499	924,132	930,519	938,777	950,260
Total assets	947,632	967,950	977,224	985,195	993,474
Liabilities					
Current liabilities					
Trade and other payables	5,433	5,988	5,890	5,854	5,797
Trust funds and deposits	900	900	900	900	900
Provisions	6,792	7,157	7,486	7,801	8,168
Interest-bearing loans and borrowings	1,481	919	517	3,627	761
Total current liabilities	14,606	14,964	14,793	18,182	15,626
Non-current liabilities					
Provisions	1,829	1,842	1,854	1,865	1,879
Interest Bearing loans and borrowings	8,656	9,693	10,001	7,622	8,340
Total non-current liabilities	10,485	11,535	11,855	9,487	10,219
Total liabilities	25,091	26,499	26,648	27,669	25,845
Net assets	922,541	941,451	950,576	957,526	967,629
Equity					
Accumulated surplus	309,160	329,786	340,773	347,872	358,010
Reserves	613,381	611,665	609,803	609,654	609,619
Total equity	922,541	941,451	950,576	957,526	967,629

2016/17 Budget - Wellington Shire Council

Statement of Changes in Equity

For the four years ending 30 June 2020

	Total \$'000	Accumulated Surplus \$'000	Asset Revaluation Reserve \$'000	Other Reserves \$'000
2016				
Balance at beginning of the financial year	922,541	309,160	606,539	6,842
Surplus/(deficit) for the year	18,910	18,910	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to other reserves	-	4,009	-	(4,009)
Transfer from other reserves	-	(2,293)	-	2,293
Balance at end of the financial year	941,451	329,786	606,539	5,126
2017				
Balance at beginning of the financial year	941,451	329,786	606,539	5,126
Surplus/(deficit) for the year	9,125	9,125	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to reserves	-	4,209	-	(4,209)
Transfer from reserves	-	(2,347)	-	2,347
Balance at end of the financial year	950,576	340,773	606,539	3,264
2018				
Balance at beginning of the financial year	950,576	340,773	606,539	3,264
Surplus/(deficit) for the year	6,950	6,950	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to reserves	-	2,857	-	(2,857)
Transfer from reserves	-	(2,708)	-	2,708
Balance at end of the financial year	957,526	347,872	606,539	3,115
2019				
Balance at beginning of the financial year	957,526	347,872	606,539	3,115
Surplus/(deficit) for the year	10,103	10,103	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to reserves	-	2,950	-	(2,950)
Transfer from reserves	-	(2,915)	-	2,915
Balance at end of the financial year	967,629	358,010	606,539	3,080

2016/17 Budget - Wellington Shire Council

Statement of Cash Flow

For the four years ending 30 June 2020

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Strategic Resource Plan Projections		
	Inflows (Outflows)	Inflows (Outflows)	2017/18 \$'000 Inflows (Outflows)	2018/19 \$'000 Inflows (Outflows)	2019/20 \$'000 Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	51,393	53,480	55,527	57,913	60,284
Statutory fees and fines	456	461	482	482	483
User fees	6,264	6,047	6,276	6,449	6,605
Grants - Operating	9,174	14,681	13,746	14,259	14,357
Grants - Capital	7,587	17,891	6,902	4,496	6,070
Contributions- monetary	318	512	829	611	729
Interest received	1,230	1,000	1,025	1,051	1,077
Trust funds and deposits taken	120	0	0	0	0
Other receipts	1,740	1,975	2,080	1,435	1,317
Employees costs	(23,661)	(24,915)	(26,211)	(27,439)	(28,786)
Materials and services	(26,960)	(28,477)	(28,596)	(28,303)	(27,991)
Other payments	(458)	(503)	(515)	(526)	(538)
Net cash provided by operating activities	27,203	42,152	31,545	30,428	33,607
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(28,031)	(44,743)	(29,148)	(31,867)	(35,418)
Proceeds from sale of property, infrastructure, plant and equipment	1,072	968	729	971	822
Net cash used in investing activities	(26,959)	(43,775)	(28,419)	(30,896)	(34,596)
Cash flows from financing activities					
Finance costs	(653)	(504)	(518)	(518)	(482)
Proceeds from borrowings	-	1,956	825	1,248	1,480
Repayment of borrowings	(2,990)	(1,481)	(919)	(517)	(3,627)
Net cash used in financing activities	(3,643)	(29)	(612)	213	(2,629)
Net increase (decrease) in cash & cash equivalents	(3,399)	(1,652)	2,514	(255)	(3,618)
Cash & cash Equivalents at beginning of the financial year	44,359	40,960	39,308	41,822	41,567
Cash & cash equivalents at end of the financial year	40,960	39,308	41,822	41,567	37,949

2016/17 Budget - Wellington Shire Council

Statement of Capital Works

For the four years ending 30 June 2020

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Strategic Resource Plan Projections		
			2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Property					
Land	185	-	1,235	125	-
Landfill Improvements	60	1,530	75	-	1,600
Buildings	6,633	15,674	6,021	7,720	7,280
Total Property	6,878	17,204	7,331	7,845	8,880
Infrastructure					
Roads	10,546	15,214	11,061	13,010	12,560
Footpaths	619	1,484	1,900	766	1,492
Bridges	1,687	3,200	817	474	531
Drainage	205	290	1,165	2,200	2,245
Parks, open space and streetscapes	3,690	3,506	3,883	4,207	6,006
Waste Management	649	110	320	400	180
Total Infrastructure	17,395	23,804	19,146	21,057	23,014
Plant & Equipment					
Plant, Machinery and Equipment	2,902	2,541	2,202	2,485	2,401
Furniture & Fittings	202	68	10	24	10
Information Technology	124	276	100	100	344
Library books	205	264	259	256	265
Total Plant & Equipment	3,433	3,149	2,571	2,865	3,020
Intangibles	325	586	100	100	504
Total Intangibles	325	586	100	100	504
Total capital works expenditure	28,031	44,743	29,148	31,867	35,418
Represented by:					
New asset expenditure	561	1,724	1,362	-	-
Asset renewal expenditure	19,762	29,090	19,229	25,316	29,265
Asset expansion expenditure	928	4,327	3,220	1,443	4,567
Asset upgrade expenditure	6,780	9,602	5,337	5,108	1,586
Total capital works expenditure	28,031	44,743	29,148	31,867	35,418

2016/17 Budget - Wellington Shire Council

Statement of Human Resources

For the four years ending 30 June 2020

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Staff expenditure					
Employee costs - operating	23,576	25,302	26,562	27,774	29,177
Employee costs - capital	328	387	52	-	-
Total staff expenditure	23,904	25,689	26,614	27,774	29,177
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	290.9	288.9	284.9	282.3	281.3
Capitalised Labour	(3.6)	(3.6)	(1.0)	-	-
Total Staff numbers	287.3	285.3	283.9	282.3	281.3

A summary of human resources expenditure categorised to the organisational structure of Council is included below:

Department	Budget 2016/17 \$'000	Comprises	
		Permanent Full Time \$'000	Permanent Part Time \$'000
Built & Natural Environment	9,578	9,522	56
Chief Executive Officer	1,046	1,046	-
Community and Culture	5,301	3,595	1,706
Corporate Services	3,604	3,346	258
Development	4,399	3,754	645
Total permanent staff expenditure	23,928	21,263	2,665
Casuals and other expenditure	1,761		
Less: Capitalised Labour costs	(387)		
Total operating expenditure	25,302		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full Time	Permanent Part Time
Built & Natural Environment	116.6	116.0	0.6
Chief Executive Officer	7.0	7.0	-
Community and Culture	62.5	39.0	23.5
Corporate Services	38.4	35.0	3.4
Development	48.1	38.0	10.1
Total permanent staff	272.6	235.0	37.6
Casuals and other	16.3		
Capitalised Labour costs	(3.6)		
Total staff	285.3		

2016/17 Budget - Wellington Shire Council

4. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator		Notes	Actual 2014/15	Forecast 2015/16	Budget 2016/17	Strategic Resource Plan Projections			Trend
						2017/18	2018/19	2019/20	+/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	8.5%	0.8%	10.1%	2.7%	5.2%	5.8%	+
			Permissible range: -20.0% to 20.0%						
Liquidity									
Working Capital	Current assets/Current liabilities	2	321.1%	315.8%	292.8%	315.7%	255.3%	276.6%	-
			Permissible range: 100.0% to 300.0%						
Unrestricted cash	Unrestricted cash / Current liabilities		156.8%	211.7%	235.5%	255.4%	206.8%	228.9%	o
			Permissible range: 0.0% to 200.0%						
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / Rate revenue	3	26.6%	19.6%	19.8%	18.9%	19.3%	15.0%	+
			Permissible range: 0.0% to 50.0%						
Loans and borrowings	Interest and principal repayments / Rate revenue		7.3%	7.1%	3.7%	2.6%	1.8%	6.8%	-
			Permissible range: 0.0% to 10.0%						
Indebtedness	Non-current liabilities /Own source revenue		20.4%	17.0%	18.3%	18.1%	14.0%	14.6%	+
			Permissible range: 0.0% to 50.0%						
Asset renewal	Asset renewal expenses /Asset Depreciation	4	69.4%	95.4%	137.1%	86.5%	111.0%	123.1%	+
			Permissible range: 50.0% to 100.0%						
Stability									
Rates concentration	Rate revenue / Adjusted underlying revenue	5	60.3%	70.5%	62.7%	68.9%	68.7%	68.7%	o
			Permissible range: 40.0% to 80.0%						

2016/17 Budget - Wellington Shire Council

Indicator	Notes	Actual 2014/15	Forecast 2015/16	Budget 2016/17	Strategic Resource Plan Projections			Trend +/-
					2017/18	2018/19	2019/20	
Rates effort	Rate revenue / Capital improved value of rateable properties in the municipality <i>Permissible range: 0.2% to 0.7%</i>	0.54%	0.56%	0.56%	0.58%	0.59%	0.61%	o
Efficiency								
Expenditure level	Total expenses / Number of property assessments <i>Permissible range: \$2,000 to \$4,000</i>	2,181.33	2,181.72	2,312.41	2,365.64	2,411.87	2,460.09	+
Revenue level	Residential rate revenue / Number of residential property assessments <i>Permissible range: \$800 to \$1,800</i>	1,114.95	1,188.01	1,251.13	1,305.15	1,370.65	1,434.12	-
Workforce turnover	Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year <i>Permissible range: 5.0% to 20.0%</i>	9.4%	12.0%	11.0%	10.0%	10.0%	10.0%	o

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

Notes to Indicators

1 Adjusted underlying result - An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The adjusted underlying result calculation includes recurrent capital funding (i.e. Roads to Recovery funding) but excludes all other capital income. The 2016/17 adjusted underlying result reflects the increased allocation of Roads to Recovery funding for 2016/17 (\$9.3 million) which in future years will reduce to historical annual allocation of \$2.5 to \$3.0 million. The ratio shows a decrease in 2017/18 with future years increasing.

2 Working Capital - The proportion of current liabilities covered by current assets. Working capital is forecast to decrease in 2016/17 year due to a run down in cash reserves to fund the capital program. 2017/18 Working capital will exceed the permissible range of 300% by 5% until the capital program returns to normal levels. The unrestricted cash percentage exceeds the permissible range mainly due to timing of the significant capital program.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council's reliance on rate revenue compared to all other revenue sources will remain steady over the four year period.

2016/17 Budget - Wellington Shire Council

5. Other budget information (required by the Regulations)

This section presents other budget related information required by the Regulations

This section includes the following statements and reports

- 5.1.1 Grants operating
- 5.1.2 Grants capital
- 5.1.3 Statement of borrowings

2016/17 Budget - Wellington Shire Council

5.1.1 Grants - operating (\$6.07 million increase)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has increased by \$6.07 million compared to 2015/16. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below:

Operating Grants	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Recurrent - Commonwealth			
Victoria Grants Commission	5,952	12,060	6,108
Roads to Recovery - Operating	95		(95)
Recurrent - State Government			
Libraries	309	309	-
Rural Access	220	248	28
Cultural Services	208	208	-
Municipal emergency	163	170	7
Parks & Environmental services	105	106	1
State Emergency Services	75	76	1
Environmental health	72	72	4
School crossing supervisors	69	69	-
Property valuation	209	68	(142)
Fire Service Property levy	55	55	-
Senior citizens	56	56	-
Community support programs	25	35	10
Other	13	13	-
Total Recurrent grants	7,624	13,543	5,919
Non- Recurrent - State Government			
Community & Recreation Facilities	18	250	232
Economic Development & Tourism	17	-	(17)
Community Support programs	27	-	(27)
Environmental Health	23	-	(23)
Other	12	-	(12)
Total Non- Recurrent grants	96	250	154
Total Operating grants	7,720	13,793	6,073

The increase in Victoria Grants Commission (VGC) funding results from the Commonwealth Government advising on 30 June 2015 that they would be advancing all councils approximately 50% of their 2015/16 Grants Commission allocation; resulting in this Council receiving \$6.07 million on the 30 June 2015. Advances are not expected to be brought forward in future years at the time of preparing the Budget.

Council also expects to receive non-recurrent grants relating to the Loch Sport Foreshore Management Plan (\$150,000) and the Cowwarr Recreation Reserve Clubroom Redevelopment (\$100,000). These are offset by the cessation of several other non-recurrent grants which will not continue into 2016/17.

2016/17 Budget - Wellington Shire Council

5.1.2 Grants capital (\$11.86 million increase)

Capital grants include all monies received from State and Federal government for the purposes of funding specific capital works projects. Overall the level of capital grants has increased by 196.91% or \$11.86 million compared to 2015/16. Grant funding for the Port of Sale Cultural Hub and Precinct redevelopment (\$5.6 million), Gippsland Regional Sporting Complex Stage 2A (\$650,000) and Sale CBD Streetscape Renewal York Street (\$500,000) are expected in 2016/17. During 2016/17 the Roads to Recovery annual allocation of \$2.45 million, the 2016/17 additional allocation of \$5.11 million and the carried forward amount of \$1.97 million will be spent on projects such as Residential Road and Street Construction Plan Implementation, Park Street Bridge Renewal and the Stratford - Streetscape Renewal. Section 12 "Analysis of Capital Budget" includes a more detailed analysis of the capital grants expected to be received during 2016/17.

A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

Grants - capital	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
<u>Recurrent - Commonwealth</u>			
Roads to Recovery	4,321	9,330	5,009
Total Recurrent grants	4,321	9,330	5,009
<u>Non- Recurrent - State Government</u>			
Buildings	904	7,341	6,437
Parks and open space	96	635	539
Footpaths and cycleways	100	300	200
Waste management	84	-	(84)
Bridges	500	285	(215)
Furniture and Fittings	11	-	(11)
Library books	10	-	(10)
Plant, machinery and equipment	1,705	8,561	6,856
Total Non- Recurrent grants	3,410	17,121	13,712
Total Capital grants	7,730	26,451	18,721

5.1.3 Statement of Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2015/16 \$	2016/17 \$
Total amount borrowed as at 30 June of the prior year	13,127	10,137
Total amount to be borrowed	-	1,956
Total amount projected to be redeemed	(2,990)	(1,481)
Total amount proposed to be borrowed as at 30 June	10,137	10,612

6. Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2016/17 year.

The capital works projects are grouped by class and include the following:

- New works for 2016/17
- Works carried forward from the 2015/16 year

2016/17 Budget - Wellington Shire Council

Capital works program
For the year ending 30 June 2017

6.1 New works

	Project	Asset Expenditure Type				Summary of Funding Sources			
Capital Works Area	Cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
LANDFILL IMPROVEMENTS									
Kilmany Landfill – Cell 2 Construction	1,500	-	1,500	-	-	-	-	1,500	-
Rosedale – Construct New Waste Cell	30	-	30	-	-	-	-	30	-
TOTAL LANDFILL IMPROVEMENTS	1,530	-	1,530	-	-	-	-	1,530	-
BUILDINGS									
Aerodrome Minor Capital Works - Audit Works	75	-	45	15	15	-	-	75	-
Annual Toilet Renewal Program	100	-	100	-	-	-	-	100	-
Art Gallery Lighting (Port of Sale Cultural Hub)	80	-	-	-	80	-	-	80	-
Boating Infrastructure Action Plan Works	517	-	310	207	-	397	-	120	-
EBBWEC - Café Deck Extension	35	-	-	35	-	-	-	35	-
EBBWEC - New Storage Space	50	-	-	-	50	-	-	50	-
EBBWEC - Energy Efficiencies (Solar System)	80	-	-	80	-	-	-	80	-
Gippsland Regional Sporting Complex Stage 2A	1,700	1,700	-	-	-	850	550	500	-
Gippsland Regional Sporting Complex Seating Improvements	25	-	5	20	-	-	5	20	-
Healthy Lifestyles Facilities - Pump Renewal Program	25	-	25	-	-	-	-	25	-
Heyfield Pool - Building Renewal	65	-	52	13	-	-	-	65	-
Maffra - Cameron Sporting Complex Stadium LED lighting upgrade	110	-	88	22	-	50	-	60	-
Maffra Depot Security Gates	50	-	30	20	-	-	-	50	-
Outdoor Pools - Shade Structure Replacement	40	-	40	-	-	-	-	40	-
Outdoor Pools - Security Fencing	30	-	30	-	-	-	-	30	-
Port of Sale Cultural Hub (Art Gallery/Library)	5,375	-	2,687	1,344	1,344	3,500	250	1,625	-
Port Of Sale Cultural Hub Roof Replacement	275	-	275	-	-	-	-	275	-
Port of Sale Precinct Redevelopment (The Port)	2,530	-	633	1,264	633	2,100	-	430	-
Public Toilet Water and Septic Renewal- Golden Beach & Loch Sport	95	-	57	38	-	-	-	95	-
Rosedale - Recreation Reserve Cricket Nets Upgrade	65	-	45	20	-	44	4	17	-
Sale - 25m Pool Plant Room Roof Renewal	10	-	10	-	-	-	-	10	-
Sale - Outdoor Pool Plant Room Replacement	300	-	300	-	-	-	-	300	-
Sale Depot - Energy Efficiencies (Solar System)	21	-	-	21	-	-	-	21	-
Sale Depot - Water Harvesting	16	-	-	16	-	-	-	16	-
Stratford - Recreation Reserve Additional Netball Court	185	-	37	148	-	100	15	70	-
West Sale Airport - Eastern Recreation Aviation Precinct Stage 2 Headworks	275	-	206	69	-	-	-	275	-
West Sale Airport - North West Corner Boundary Fencing	50	-	-	50	-	-	-	50	-
West Sale Airport - Perimeter Fencing Program	85	-	60	25	-	-	-	85	-
Yarram - Regent Theatre Refurbishment Works	300	-	255	45	-	-	-	300	-
Yarram Depot - Bulk Storage Bays	18	-	-	-	18	-	-	18	-
TOTAL BUILDINGS	12,582	1,700	5,290	3,452	2,140	6,841	824	4,917	-
TOTAL PROPERTY	14,112	1,700	6,820	3,452	2,140	6,841	824	6,447	-

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Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
ROADS									
Alberton - Pound Road West and Lower Jack Road - Intersection	330	-	330	-	-	-	-	330	-
Asphalt Resealing - Urban Streets - Annual Program	600	-	600	-	-	-	-	600	-
Boisdale - Boisdale Newry Road Widening	180	-	90	90	-	180	-	-	-
Cowwarr - Cowwarr Seaton Road Widening	450	-	225	225	-	450	-	-	-
Cowwarr - Sale Toongabbie Road Widening	300	-	150	150	-	300	-	-	-
Crest Widening - Tylers Road - Pearsondale	120	-	60	60	-	-	-	120	-
Final Seals for Road Projects - Annual Program	300	-	300	-	-	-	-	300	-
Golden Beach - Roundabout Renewal and Parking Improvements	400	-	300	100	-	-	-	400	-
Kerb & Channel Replacement - Annual Program	190	-	190	-	-	-	-	190	-
Kilmany - Settlement Road Lower Widening 1.8km	250	-	125	125	-	250	-	-	-
Maffra - Foster Street Reconstruction	100	-	100	-	-	-	-	100	-
Maffra - Pearson Street - Reconstruction	500	-	375	125	-	-	-	500	-
Off Street Car Park Resealing	54	-	54	-	-	-	-	54	-
Port Albert - RV and Boating Parking Improvements	200	-	120	80	-	-	-	200	-
Port of Sale - traffic and parking improvements (The Port)	600	-	300	300	-	600	-	-	-
Project Advanced Planning	200	-	100	60	40	-	-	200	-
Residential Road and Street Construction Plan Implementation	2,350	-	1,410	940	-	1,700	660	10	-
Rosedale - Rosedale Flynns Creek Road Widening	500	-	250	250	-	500	-	-	-
Rural Road Resealing - Annual Program	2,025	-	2,025	-	-	-	-	2,025	-
Sale - Foster Street Pedestrian Crossing Improvements (The Port)	135	-	67	68	-	135	-	-	-
Sale - Guthridge Parade Reconstruction	400	-	320	80	-	100	-	300	-
Stratford - McAlister Street & Wellsford Street Renewal	400	-	300	100	-	-	-	400	-
Stratford - Redbank Road and Lee Street - Intersection	300	-	300	-	-	-	-	300	-
Tinamba Newry Road and Tinamba Glenmaggie Road	100	-	100	-	-	-	-	100	-
Unsealed Road Intersection Upgrades	200	-	100	100	-	-	-	200	-
Unsealed Roads Reconstruction - Annual Program	1,100	-	1,100	-	-	-	-	1,100	-
Urban Streets Resealing - Annual Program	500	-	500	-	-	-	-	500	-
Wonyip - Christies Albert River Road Reconstruction 250m	50	-	50	-	-	50	-	-	-
Wurruk - Riverside Drive Reconstruction	250	-	250	-	-	250	-	-	-
Wurruk - Settlement Road Lower Widening 1.0km	150	-	75	75	-	150	-	-	-
Yarram Morwell Road / Grand Ridge Road landslip works	300	-	300	-	-	-	-	300	-
TOTAL ROADS	13,534	-	10,566	2,928	40	4,665	660	8,209	-
FOOTPATHS									
Annual Footpaths Access Improvement Program	120	-	120	-	-	-	-	120	-
Annual Footpaths Network Connections Program	64	-	-	32	32	-	-	64	-
Annual Footpaths Renewal Program (The Port)	250	-	250	-	-	-	-	250	-
Sale - Glebe Woodella Shared Path Construction	800	-	-	-	800	300	-	500	-
TOTAL FOOTPATHS	1,234	-	370	32	832	300	-	934	-

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Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
BRIDGES									
Forsyth's Bridge	200	-	200	-	-	200	-	-	-
Lays Bridge	250	-	250	-	-	250	-	-	-
Major Culvert & Floodway Renewal	120	-	120	-	-	-	-	120	-
Safety Barrier Renewal and Improvements	110	-	55	55	-	-	-	110	-
Salvage - Park Street Bridge Renewal	1,300	-	1,300	-	-	1,300	-	-	-
Swing Bridge Drive Unit Refurbishment	150	-	150	-	-	-	-	150	-
Trenton Valley Bridge	250	-	250	-	-	250	-	-	-
TOTAL BRIDGES	2,380	-	2,325	55	-	2,000	-	380	-
DRAINAGE									
Heyfield - Gordon Street Recreation Reserve Dam Wall Remediation	80	-	80	-	-	-	-	80	-
Minor Drainage Network - Renewal Works	160	-	160	-	-	-	-	160	-
Seaspray Flood Mitigation System - Pump Replacement	50	-	50	-	-	-	-	50	-
TOTAL DRAINAGE	290	-	290	-	-	-	-	290	-
PARKS OPEN SPACE AND STREETSCAPES									
Coongulla - Woolenook Reserve Improvements	30	-	-	30	-	-	-	30	-
Golden Beach - Park Renewal	30	-	30	-	-	-	-	30	-
Gravel Path Renewal Program	84	-	84	-	-	-	-	84	-
Maffra - CBD Park Works	25	-	20	5	-	-	-	25	-
Maffra - Mafeking Hill Reserve Renewal	25	-	20	5	-	-	-	25	-
Playgrounds Expansion Program (The Port)	110	-	-	-	110	-	-	110	-
Playgrounds Renewal Program	200	-	200	-	-	-	-	200	-
Salvage - Botanic Gardens Development	200	-	40	80	80	135	-	65	-
Salvage - Gunakurnai Cultural Trail Arts Renewal	30	-	30	-	-	-	-	30	-
Salvage - Raglan Street Roundabout - Landscape Renewal	42	-	28	13	-	-	-	42	-
Salvage - Skate Park Renewal (The Port)	120	-	72	24	24	-	-	120	-
Salvage - CBD Streetscape Renewal (York Street)	1,500	-	750	750	-	500	-	1,000	-
Stratford - Streetscape Renewal	700	-	700	-	-	700	-	-	-
Stratford - Memorial Park Irrigation	60	-	-	-	60	-	-	60	-
Yarram - Town Centre Median Irrigation Renewal/Upgrade	45	-	27	18	-	-	-	45	-
TOTAL PARKS, OPEN SPACE AND STREETSCAPES	3,201	-	2,002	925	274	1,335	-	1,866	-
WASTE MANAGEMENT									
Kilmany Landfill - Carpark final seal	10	-	10	-	-	-	-	10	-
Kilmany Landfill - Internal Access Road	30	-	-	30	-	-	-	30	-
Longford Landfill - EPA required monitoring bores (groundwater) x 2	20	-	-	-	20	-	-	20	-
Maffra Landfill - Entry Road Sealing	50	-	25	25	-	-	-	50	-
TOTAL WASTE MANAGEMENT	110	-	35	55	20	-	-	110	-
TOTAL INFRASTRUCTURE	20,749	-	15,588	3,994	1,166	8,300	660	11,789	-
PLANT & EQUIPMENT									
PLANT, MACHINERY AND EQUIPMENT									
Fleet Renewal - Annual Program	1,268	-	1,268	-	-	-	-	1,268	-
Plant Renewal - Annual Program	1,274	-	1,274	-	-	-	-	1,274	-
TOTAL PLANT, MACHINERY AND EQUIPMENT	2,542	-	2,542	-	-	-	-	2,542	-

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Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
FURNITURE & FITTINGS									
Gippsland Art Gallery (Sale) - Art Acquisitions	24	-	12	12	-	-	-	24	-
Library - Portable Hearing Loops	4	4	-	-	-	-	-	4	-
Library - Self Check Kiosk - Sale Library	40	-	-	-	40	-	-	40	-
TOTAL FURNITURE & FITTINGS	68	4	12	12	40	-	-	68	-
LIBRARY BOOKS									
Library - Audio Visual Developments	48	-	46	2	-	-	-	48	-
Library - Book Collection Developments	175	-	166	9	-	-	-	175	-
Library - Cataloguing and Processing	41	-	39	2	-	-	-	41	-
TOTAL LIBRARY BOOKS	264	-	251	13	-	-	-	264	-
INFORMATION TECHNOLOGY									
IT - Hardware Upgrade	100	-	-	100	-	-	-	100	-
TOTAL INFORMATION TECHNOLOGY	100	-	-	100	-	-	-	100	-
TOTAL PLANT & EQUIPMENT	2,973	4	2,805	125	40	-	-	2,973	-
INTANGIBLES									
Albert Applications (Software)	20	20	-	-	-	-	-	20	-
Library Management Database Software	44	-	44	-	-	-	-	44	-
TOTAL INTANGIBLES	64	20	44	-	-	-	-	64	-
TOTAL NEW CAPITAL WORKS 2016/17	37,898	1,724	25,257	7,572	3,346	15,141	1,484	21,273	-

6.2 Works carried forward from the 2015/16 year

Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
PROPERTY									
BUILDINGS									
Lex Glover Regional Aquatic Complex - Pool heating & Air Handling Project Stage 2	165	-	41	124	-	-	-	165	-
Port of Sale Cultural Hub (Art Gallery/Library)	2,928	-	1,464	732	732	500	-	2,428	-
TOTAL BUILDINGS	3,093	-	1,505	856	732	500	-	2,593	-
TOTAL PROPERTY	3,093	-	1,505	856	732	500	-	2,593	-

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Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000	
INFRASTRUCTURE										
ROADS										
Residential Road and Street Construction Plan Implementation	580	-	348	232	-	365	225	(10)	-	
Salé - Hearshall Road 3.0km Reconstruction	110	-	110	-	-	110	-	-	-	
Maffra - Brewers Hill Road 4.5km Reconstruction	190	-	142	48	-	190	-	-	-	
Salé - Guthridge Parade Reconstruction	200	-	160	40	-	200	-	-	-	
Valencia Creek - Valencia Creek Briagolong Road Widening	400	-	240	160	-	400	-	-	-	
Cobains Road Reconstruction	200	-	120	80	-	200	-	-	-	
TOTAL ROADS	1,680	-	1,120	560	-	1,465	225	10	-	
FOOTPATHS										
Glebe Woondella Shared Path Construction	250	-	-	-	250	250	-	-	-	
TOTAL FOOTPATHS	250	-	-	-	250	250	-	-	-	
BRIDGES										
Maxfields Bridge Renewal	570	-	570	-	-	285	-	285	-	
Salé - Park Street Bridge Renewal	250	-	250	-	-	250	-	-	-	
TOTAL BRIDGES	820	-	820	-	-	535	-	285	-	
TOTAL PARKS, OPEN SPACE AND STREETSCAPES										
Playgrounds Renewal Program	85	-	85	-	-	-	-	85	-	
Port Albert - Rutter Park Shelter Upgrade	20	-	-	20	-	-	-	20	-	
Yarram - Streetscape Renewal	200	-	200	-	-	-	-	200	-	
TOTAL PARKS, OPEN SPACE AND STREETSCAPES	305	-	285	20	-	-	-	305	-	
TOTAL INFRASTRUCTURE										
	3,055	-	2,225	580	250	2,250	225	580	-	
PLANT & EQUIPMENT										
INFORMATION TECHNOLOGY										
End User Devices	65	-	33	32	-	-	-	65	-	
IT Infrastructure	60	-	30	30	-	-	-	60	-	
Remote Sites AV Technology	51	-	26	25	-	-	-	51	-	
TOTAL INFORMATION TECHNOLOGY	176	-	89	87	-	-	-	176	-	
TOTAL PLANT & EQUIPMENT										
	176	-	89	87	-	-	-	176	-	
INTANGIBLES										
CMS Authority Contract Management Systems	495	-	-	495	-	-	-	495	-	
Unified Communications	27	-	14	13	-	-	-	27	-	
TOTAL INTANGIBLES	522	-	14	508	-	-	-	521	-	
TOTAL CARRIED FORWARD WORKS FROM 2015/16										
	6,845	-	3,834	2,030	982	2,750	225	3,870	-	

6.3 Summary

Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
PROPERTY	17,204	1,700	8,325	4,308	2,872	7,341	824	9,039	-
INFRASTRUCTURE	23,804	-	17,812	4,574	1,415	10,550	885	12,369	-
PLANT & EQUIPMENT	3,149	4	2,894	212	40	-	-	3,149	-
INTANGIBLES	586	20	58	508	-	-	-	585	-
TOTAL CAPITAL WORKS 2016/17	44,743	1,724	29,090	9,602	4,327	17,891	1,709	25,143	-

OPERATING PROJECTS		Summary of Funding Sources			
WORKS DESCRIPTION	COST \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Kilmany Landfill - Landfill Rehabilitation	1,200	-	-	1,200	-
Maffra Landfill - Landfill Rehabilitation	35	-	-	35	-
Princes Highway/Cobains Road Intersection Upgrade	1,300	-	-	-	1,300
Variable Message and Speed Radar Sign	18	-	9	9	-
Roadside Fire Hydrant Markers Replacement	25	-	-	25	-
Aerial Bundle Cable Program - (Power line bundling for high value tree avenues)	50	-	-	50	-
Yarram - Memorial Park - Landscape Renewal	25	-	-	25	-
Rosedale - Streetscape Renewal	60	-	-	60	-
Cowwarr - Recreation Reserve Clubroom Redevelopment	635	100	40	495	-
Roundabout and Splitter Island - OH&S and Landscaping Upgrade	40	-	-	40	-
Town Tree Replacement Program	38	-	-	38	-
Urban Furniture Renewal Program	84	-	-	84	-
West Sale Airport - Eastern Recreation Aviation Precinct - legal and consultants	15	-	-	15	-
Healthy Lifestyles Facilities - Facility Painting Program	35	-	-	35	-
Rosedale - Demolition of Dwelling	20	-	-	20	-
TOTAL OPERATING PROJECTS	3,580	100	49	2,131	1,300

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7. Rates and Charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget

7. Rates and charges

In developing the Strategic Resource Plan (SRP) as referred to in Section 14, rates and charges are an important source of revenue, accounting for 56.0% of the total revenue received by Council annually. Planning for the impact of minimal rate increases has therefore been an important component of the Strategic Resource Planning (SRP) process. The State Government have introduced the Fair Go Rates System (FGRS) which sets out the maximum amount councils may increase rates in a year. For 2016/17 the FGRS cap has been set at 2.5% which applies to general rates. Council projected forward during the preparation of its last SRP, rate rises approximating 2.5% and as a result the operations have been streamlined over 2015/16 in readiness for the FGRS cap.

It is predicted that the 2016/17 operating position will be significantly impacted by wages growth and reductions in government funding. It will therefore be necessary to achieve future revenue growth while containing costs in order to annually achieve an almost breakeven operating position. The \$17.56 million contribution from operations toward capital investment for the 2016/17 year is only partially funding the capital works and in future years if rate capping continues rationalisation of the extent and criticality of expenditure will be crucial in managing the shire.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.5% in line with the rate cap. Other charges including the Garbage charge, Waste Infrastructure charge and the EPA levy are outside the Fair Go Rate System (FGRS) and will be on a cost recovery basis. This will raise total rate and charges for 2016/17 of \$53.72 million, including \$0.20 million generated from supplementary rates.

7.1 The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	Budget 2015/16 cents/\$CIV	Budget 2016/17 cents/\$CIV	Change
General residential	0.005362	0.005329	-0.6%
Commercial/Industrial	0.005362	0.005329	-0.6%
Farm	0.004290	0.004263	-0.6%
Cultural & Recreational Land Act (rate concession)	N/A	N/A	N/A

7.2 The estimated amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates compared with the previous year

Type of Property	2015/16 \$	2016/17 \$
General residential	29,201,820	30,619,779
Commercial/Industrial	7,940,763	8,405,618
Farm	9,355,472	9,382,669
Cultural & Recreational Land	73,849	66,060
Total amount to be raised by general rates	46,571,904	48,474,126

Additional supplementary property valuation and new assessments occurring during 2015/16 are included in the budget

7.3 The number of assessments in relation to each type or class of land compared with the previous year.

Type of Property	2015/16 No.	2016/17 No.
General residential	28,102	28,141
Commercial/Industrial	1,494	1,513
Farm	3,658	3,618
Cultural & Recreational Land	37	37
Total number of assessments	33,291	33,309

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7.4 The basis of valuation to be used is the Capital Improved Value (CIV)

7.5 The estimated value of each type or class of land compared with the previous financial year.

Type of Property	2015/16 \$	2016/17 \$
General residential	5,446,068,607	5,745,677,300
Commercial/Industrial	1,480,933,000	1,577,335,000
Farm	2,180,966,000	2,200,921,000
Recreational Land	26,662,000	27,700,000
Total value of land	9,134,629,607	9,551,633,300

The uplift represents supplementary (new assessments of CIV) occurring/created during 2015/16 and in place for 2016/17.

7.6 The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2015/16 \$	Per Rateable Property 2016/17 \$	Change
Residential Garbage collection	176.00	181.00	2.8%
Commercial Garbage collection (Includes GST)	193.60	199.10	2.8%
Waste Infrastructure Charge (Landfill operation and rehabilitation)	35.00	45.00	28.6%
EPA Levy Charge	14.92	14.92	-
Boisdale Common Effluent System and Pump out Charge(New) -Residential	288.00	388.00	34.7%
Boisdale Common Effluent System and Pump out Charge (New) - Commercial - includes GST	316.80	426.80	34.7%

Service rates are charges are not covered by FGRS

7.7 The estimated amount to be raised by each type of service rate or charge compared with the previous financial year.

Type of Charge	2015/16 \$	2016/17 \$
Kerbside collection (Garbage)	3,257,760	3,387,761
Waste Infrastructure Charge	1,059,065	1,371,060
EPA Levy Charge	276,169	278,825
Boisdale Common Effluent System Charge	7,500	9,700
Total amount to be raised by service rates or charges	4,600,494	5,047,346

7.8 The estimated total amount to be raised by all rates and charges compared with the previous year:

	2015/16 \$	2016/17 \$
Rates and charges	51,172,398	53,521,472
Supplementary rates	200,000	200,000
Total	51,372,398	53,721,472

2016/17 Budget - Wellington Shire Council

7.9 *There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:*

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

7.10. Differential rates

Rates to be levied

The rate in the dollar to be applied to the CIV in relation to land in each category of differential are:

- A general rate of 0.005329 for all rateable general properties; and
- A rate of 0.004263 for all rateable farm properties, being 80% of the general rate

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the types of classes of land, which are subject to each differential rate are set out below.

Farm Land

Farm land is land, which is:

- not less than 2 hectares in area; and
- is used primarily for:
 - grazing (including agistment);
 - dairying;
 - pig-farming;
 - poultry-farming;
 - fish-farming;
 - tree-farming;
 - bee-keeping;
 - viticulture;
 - horticulture;
 - fruit-growing or the growing of crops of any kind or for any combination of these activities, and;
- is used by a business;
 - that has significant and substantial commercial purpose or character; and
 - that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
 - that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating, and;
- where the ratepayer is a Primary Producer as evidenced by a current ATO assessment

Recreational land

Recreational land is land, which is as defined in accordance with Section 4 of the *Cultural & Recreational Lands Act 1963*:

- controlled by a non-profit organisation which exists for the purpose of providing or promoting culture or sporting recreation facilities which is used for sporting, recreation or cultural purposes or which is used for agricultural

The amounts levied on recreational land have regard to the services provided by the Council in relation to such lands, and the benefit to the community derived from such recreational lands.

Budget Analysis

The following reports provide detailed analysis to support and explain the budget reports in the previous section.

This section includes the following analysis and information.

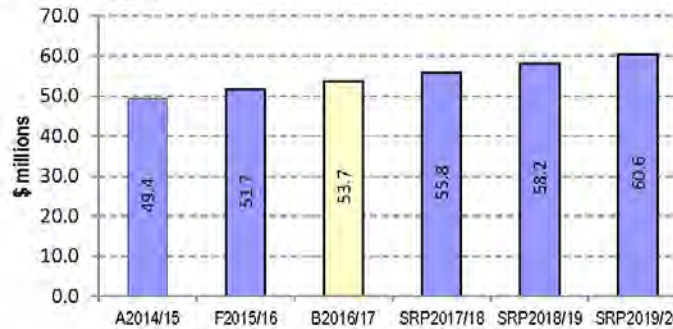
- 8 Summary of financial position
- 9 Budget influences
- 10 Analysis of operating budget
- 11 Analysis of budgeted cash position
- 12 Analysis of capital budget
- 13 Analysis of budgeted financial position

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8. Summary of financial position

Council has prepared a Budget for the 2016/17 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

8.1 Total Rates and charges



A = Actual F = Forecast B = Budget SRP = Strategic Resource Plan estimates

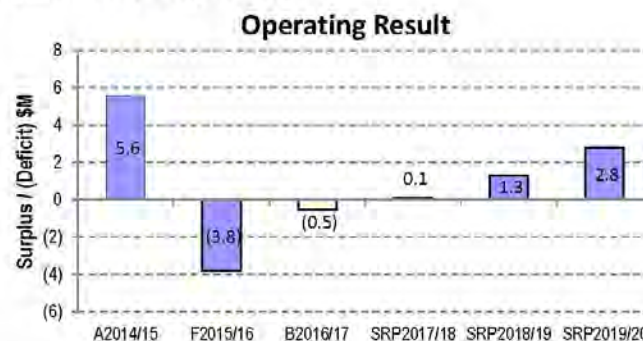
Income from all rates and charges will increase by 3.95% for the 2016/17 year, raising total rates and charges income of \$53.70 million (15/16 \$51.66 million).

The Waste Infrastructure Charge will increase from \$35 to \$45, and the Garbage Charge will increase from \$171 to \$181.

The separately itemised EPA Levy Charge will remain at \$14.92 for each property which receives a Garbage collection service.

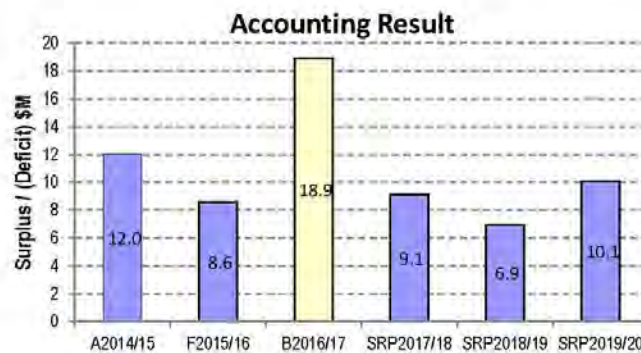
The Boisdale Common Effluent System service charge will remain at \$288 (per connected property) with an additional \$100 pump out charge to be introduced. This charge will recover a portion of the costs of delivering a sewerage system to the community of Boisdale. Refer to Sections 7 and 10 for more information.

8.2 Operating result - Surplus/(Deficit)



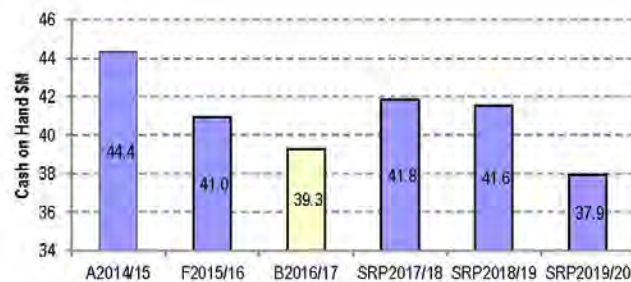
Operating result is an important measure of financial sustainability as it excludes all funds which are intended to be used for capital, from being allocated to cover operating expenses. For the 2016/17 financial year it is anticipated that the operating result will be a (deficit) of \$541,000.

2016/17 Budget - Wellington Shire Council



The accounting result is the surplus/(deficit) and includes all capital funding of \$18.91 million. This one off result is not anticipated beyond 2016/17. This capital funding includes \$9.33 million for Roads to Recovery allocation (\$6 million above normal recurrent levels), Port of Sale Cultural Hub redevelopment \$5.85 million, Gippsland Regional Sports Complex Stage 2A \$1.15 million, and other renewal projects necessary across the shire.

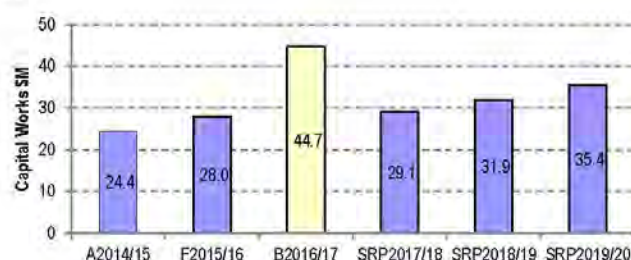
8.3 Cash and investments



Cash and investments are expected to decrease by \$1.65 million during the year to \$39.31 million as at 30 June 2017. The reduction in cash and investments is in line with Council's Strategic Resource Plan with cash and investments projected to be \$41.0 million as at 30 June 2016. This balance includes \$8.92 million of grant and rates funding (both operating and capital) for projects that will be completed in 2016/17.

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8.4 Capital works



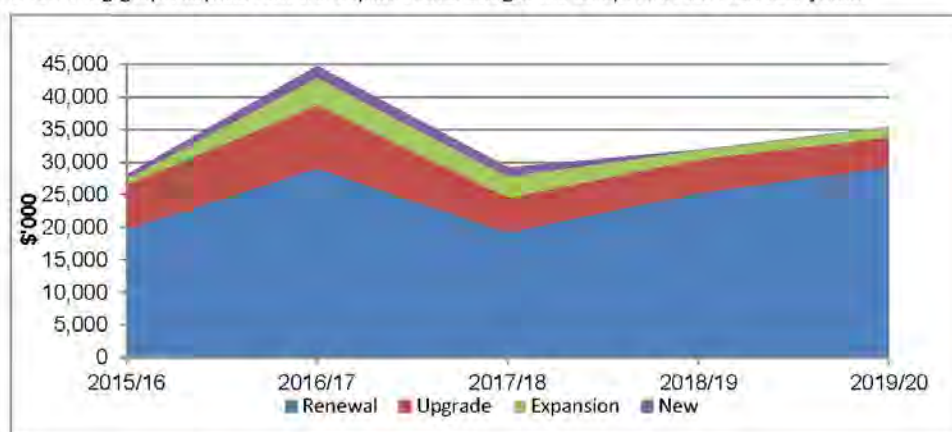
The capital expenditure program has been developed and prioritised based on a process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

The capital works program for the 2016/17 year is expected to be \$44.74 million of which \$6.85 million relates to projects which will be carried forward from the 2015/16 year. The carried forward component is fully funded from the 2015/16 budget. Of the \$44.74 million of capital funding required, \$17.56 million will come from Council operations, \$17.89 million from external grants, contributions and asset trade-ins and the balance (including the carried forward component) of \$9.61 million from cash and investments and reserves.

The capital expenditure program has been set and prioritised based on a rigorous process of consultation

- Continuation of the Port of Sale Cultural Hub and Precinct Redevelopment (\$7.91 million and \$2.93 million carried forward from 2015/16)
- Residential Road and Street Construction Plan Implementation (\$2.35 million and \$580,000 carried forward from 2015/16)
- Gippsland Regional Sporting Complex Stage 2A (\$1.70 million and \$1.35 million planned for 2017/18)
- Sale CBD Streetscape Renewal (\$1.50 million)
- Kilmany New Cell Construction (\$1.50 million)
- Renewal of Park Street Bridge (\$1.3 million and \$250,000 carried forward from 2015/16)
- Port Albert RV and Boating Parking Improvements & Boating Infrastructure Action Plan Works (\$717,000)
- Rosedale Flynns Creek Road Widening (\$500,000)

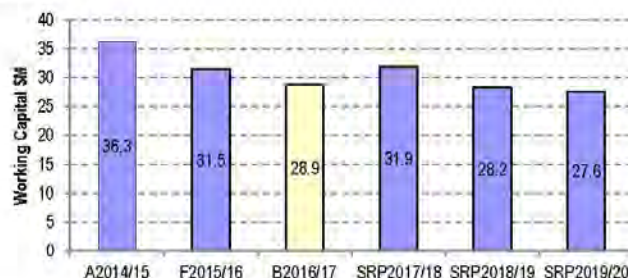
The following graph depicts how the capital works budget will be spent in the next four years.



Further information on the capital program and our current status regarding the renewal gap can be found in Section 16 - Infrastructure Information.

2016/17 Budget - Wellington Shire Council

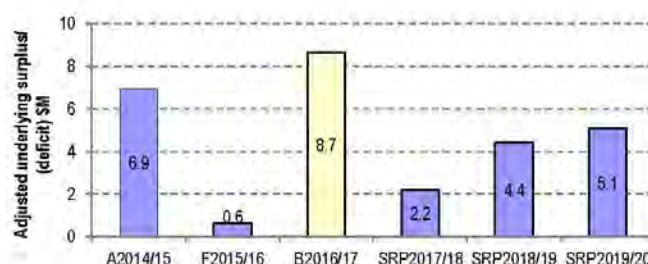
8.5 Financial position



The financial position is expected to improve with net assets (net worth) to increase by \$18.91 million to \$941.45 million although net current assets (Working Capital) will reduce by \$2.67 million to \$28.85 million as at 30 June 2017. This is mainly due to the use of cash reserves to fund the capital works program. (Net assets is forecast to be \$941.45 million as at 30 June 2017).

The Council's conservative debt management strategy sees debt maintained well within the State Government Local Government Performance Reporting indicator permissible range. This approach has placed Wellington in a healthy financial position to continue addressing infrastructure renewal costs, and will see the Council investing around \$138.81 million over the next four years to tackle this area and fund major new capital initiatives.

8.6 Financial sustainability

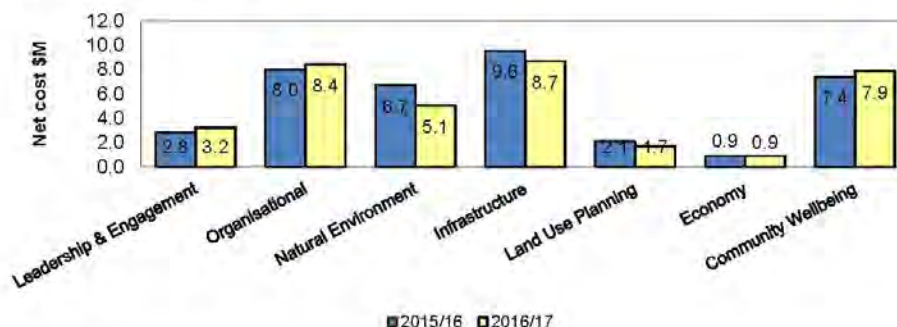


A high level Strategic Resource Plan (SRP) for the years 2016/17 - 2019/20 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The adjusted underlying result, which is a measure of financial sustainability, shows an overall trend of improving performance over the next four years.

This contains operations surplus (deficit) and recurrent capital funding, it is considered representative of 'business as usual' for Local Government.

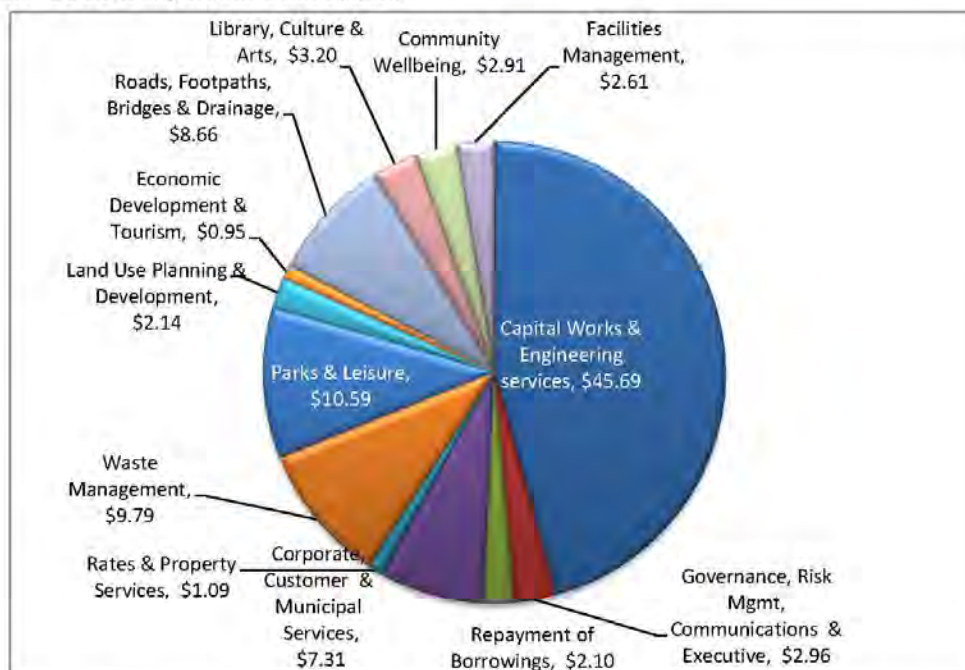
2016/17 Budget - Wellington Shire Council

8.7 Strategic objectives



The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic themes specified in the Council Plan. The above graph shows the level of expenditure in the budget to achieve the strategic themes as set out in the Council Plan for the 2016/17 year.

8.8 Council expenditure allocations



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

2016/17 Budget - Wellington Shire Council

9. Budget Influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

9.1 External Influences

- Consumer Price Index (CPI) increases on goods and services of 1.7% per annum through the year to December quarter 2015 (ABS release 28 January 2016). Statewide CPI is forecast to be 2.5% for the 2016/17 year (Victorian Budget Papers 2015/16).
- Australian Average Weekly Earnings (AWE) growth for Public Sector fulltime adult ordinary time earnings in the 12 months to May 2015 was 1.7% (ABS release 13 August 2015). The wages price index in Victoria is projected to be 3.25% per annum in 2016/17 and the subsequent two years (Victorian Budget Papers 2015/16).
- In the 2014/15 Federal Budget, the Federal Government "paused" indexation for three years on the national pool of financial assistance grants provided to local government via the Victoria Grants Commission. The impact of this freeze on indexation over three years is approximately \$2.6 million, which led to Council completing a review during 2014/15 of services provided to the community in order to identify savings to offset this reduced income expectation.
- In July 2015, the Federal Government announced an increase in Roads to Recovery (R2R) funding, of which this Council received an allocation of \$1.905 million in 2015/16 and \$5.11 million in 2016/17. Previous to this announcement, the 2015/16 annual allocation of R2R funding had already been doubled from \$2.22 million to \$4.44 million. As a result of this increase Council resolved in October 2015 to include new projects, expand some projects currently funded from R2R and reallocated projects currently funded from rates to R2R funded.
- Council has estimated the increase in the levy payable to the State Government upon disposal of waste into landfill at 3.0%, as this is yet to be announced. Council has, however, been able to maintain the charge to ratepayers to recover this at \$14.92 per assessment, due to prior year costs being less than estimated.
- Cost Shifting occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to cost shifting include school crossing supervisors, library services, State Emergency Services (SES) and Arbovirus (mosquito monitoring). In all these services the level of payment received by Council from the State Government does not reflect the real cost of providing the service to the community.
- Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than 30% of all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- Proposed 2016/17 borrowings of \$1.30 million contribution towards the Princes Highway/Cobains Road Intersection Upgrade (borrowings initially proposed for 2014/15).
- Proposed borrowings of \$0.67 million towards the residential street construction scheme which will then be repaid by the participating ratepayers over 5 to 10 years.
- Anticipated receipt of capital works funding of \$19.59 million for works associated with roads, bridges and footpaths (\$10.10 million), Port of Sale Cultural Hub (\$6.35 million), Gippsland Regional Sporting Complex Stage 2A (\$1.2 million), implementation of Boating Infrastructure plans (\$397,000) and other projects.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*.

2016/17 Budget - Wellington Shire Council

9.2 Internal Influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact in 2016/17 and represent challenges for the 2016/17 Budget. These matters have arisen from events occurring in the 2015/16 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2016/17 year. These matters are set out below:

- Council's current Enterprise Bargaining Agreement concludes in November 2016 and negotiations are planned to commence mid 2016.
- A desire to accommodate reductions in financial assistance grants, and our continued focus on cost reduction drove the implementation of some operational efficiencies, resulting in significant reduction to expenditure in order to support a general rate income increase of 2.5%, whilst minimising impact on service delivery, resulting in:
 - Reduction in the provision of mosquito monitoring and spraying with Council's contribution reduced to matched government funding.
 - Implementation of Information communication and technology (ICT) shared services initiative with East Gippsland Shire Council. This has resulted in one additional position with 50% of the cost reimbursed by East Gippsland Shire Council.
 - Commence, in April 2016, an review of the Shire's strategic vision document Wellington 2030 and undertake a further service review process across the organisation by April 2017.
 - Service Review completion of Park Services with recommended actions to be implemented during 2016/17.
 - Review and implementation of additional commercial income streams at West Sale Airport and Gippsland Regional Livestock Exchange.

9.3 Budget principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with CPI or market levels, or more closely aligned to cost where user-pays principles apply;
- Grants to be based on confirmed funding levels;
- New revenue sources to be identified where possible;
- Key service levels to be maintained, in general, at 2015/16 levels with the aim to use less resources with an emphasis on innovation and efficiency;
- Contract labour to be minimised;
- The use of business cases to support:
 - Increases in staffing levels without matching external funding;
 - New initiatives or projects which are not cost neutral;
- Real savings in expenditure and increases in revenue identified in 2015/16 to be preserved; and
- Operating revenues and expenses arising from completed 2015/16 capital projects to be included.

9.4 Long term strategies

The budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These include a Strategic Resource Plan for 2016/17 to 2019/20 (section 14), Rating Information (section 15) and Other Long Term Strategies (section 16) including borrowings and infrastructure.

2016/17 Budget - Wellington Shire Council

10. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2016/17 year.

10.1 Budgeted income statement

	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Total Income	10.2	80,672	95,934	15,262
Total Expenses	10.3	(72,671)	(77,024)	(4,354)
Surplus (deficit) for the year		8,001	18,910	10,909
Adjust for:				
Grants – capital non-recurrent		(1,707)	(8,561)	(6,853)
Capital contributions		(86)	(949)	(863)
Capital other sources		(540)	(750)	(210)
Contributions – non monetary assets		(5,060)	-	5,060
Adjusted underlying surplus	10.1.1	608	8,650	8,042
Adjust for:				
Grants – capital -recurrent		(4,321)	(9,330)	(5,009)
Net gain (loss) on disposal of property, infrastructure, plant and equipment		(20)	139	159
Other non monetary capital adjustments		(68)	-	68
Operating Result	10.1.1	(3,801)	(541)	3,260

10.1.1 Operating Result (\$3.26 million variance increase)

Adjusted underlying surplus (\$8.04 million variance increase)

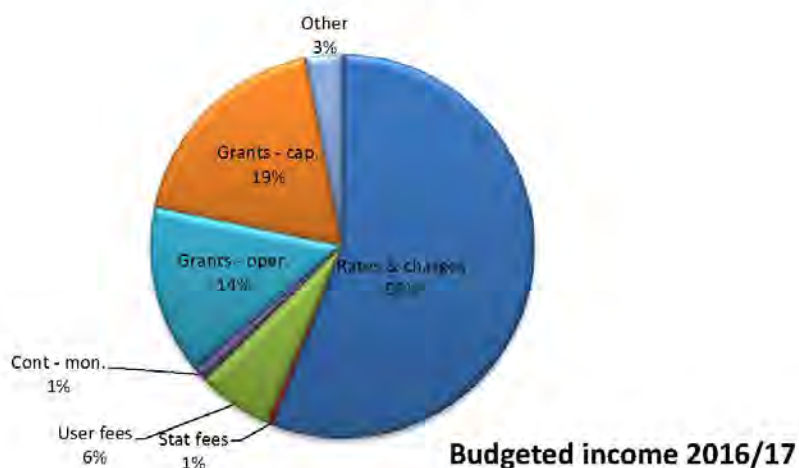
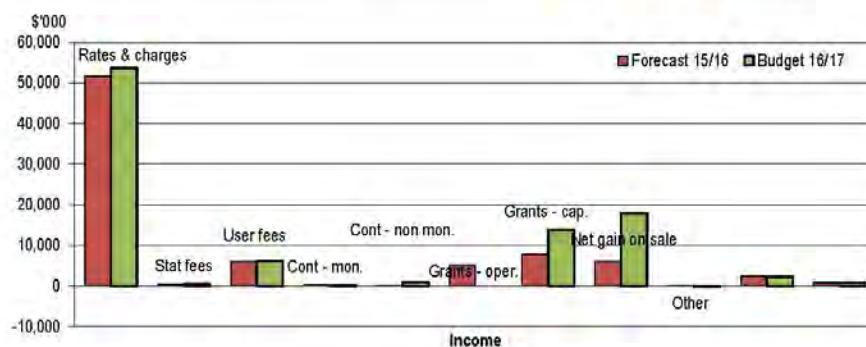
The operating result is an important measure of financial sustainability as it excludes all funds which are used for capital from being allocated to cover operating expenses. It is a measure of Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. Contributions of non-monetary assets and other non monetary adjustments including profit/loss on disposal of assets, recognition and derecognition of assets are also excluded as they are not part of Council's normal operations and the value of these adjustments assumed by Council is dependent on the level of activity each year. The underlying result for the 2016/17 year is a deficit of \$541,000 which is an improvement of \$3.62 million from the 2015/16 year.

Local Government Reporting of 'adjusted underlying surplus/(deficit)' includes recurrent capital income. In 2016/17 this improves the operating deficit (\$541,000) by \$9.33 million giving an adjusted underlying surplus of \$8.65 million.

2016/17 Budget - Wellington Shire Council

10.2 Income

Income Types	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Rates and charges	10.2.1	51,659	53,722	2,063
Statutory fees & fines	10.2.2	456	461	5
User fees	10.2.3	6,075	6,117	42
Contributions - monetary -Operating	10.2.4	211	165	(46)
Contributions - monetary -Capital	10.2.4	86	949	863
Contributions - non- monetary	10.2.5	5,060	-	(5,060)
Grants - operating	5.1.1	7,720	13,793	6,073
Grants - capital	5.1.2	6,029	17,891	11,862
Net gain (loss) on disposal of property, infrastructure, plant & equip.	10.2.6	20	(139)	(159)
Other income- Operating	10.2.7	2,430	2,225	(205)
Other income- Capital	10.2.7	926	750	(176)
Total Income		80,672	95,934	15,262



2016/17 Budget - Wellington Shire Council

10.2.1 Rates and charges (\$2.06 million increase)

It is proposed that the total rates and charges income will increase by \$2.06 million to \$53.72 million. The general rate income will be calculated within the Fair Go Rates system and as per the Ministerial directive of 2.5% rise. The Waste Infrastructure Charge will rise from \$35 to \$45, Garbage Charge increase to \$181 and the separately itemised EPA Levy Charge introduced in 2011/12 will remain unchanged.

Section 7: Rates and Charges - includes a more detailed analysis of the rates and charges to be levied for 2016/17 and the rates and charges specifically required by the Regulations.

10.2.2 Statutory fees & fines (\$5,000 increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations, provision of property information and fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to increase by 1.05% or \$5,000 compared to 2015/16, mainly due to an expected increase in demand for Land Information Certificates and an expected lower fire infringement income.

10.2.3 User fees (\$42,000 increase)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities. In setting the budget, the key principles for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels.

User fees are projected to increase by 0.69% or \$42,000 over 2015/16. The main area contributing to the increase is the additional income associated with the shared services initiative between Wellington Shire Council and East Gippsland Shire Council which came into effect part way through 2015/16. Leisure services have also increased by \$25,000 due to expected increased patronage of Council facilities. This is partly offset by a number of one off reimbursements and charges received in 2015/16. Council has reviewed all fees and charges and where appropriate has increased them in line with the Statewide CPI of 2.5%.

A detailed listing of fees and charges is included in Appendix A.

10.2.4 Contributions - monetary (\$817,000 increase)

Cash contributions include all monies received from community sources or other non government bodies towards the delivery of Council's services to ratepayers (operating) and capital works program. Overall the level of contributions will increase by \$817,000 compared to 2015/16. Contributions for operating projects has reduced by \$46,000 compared to 2015/16 due a reduction in a number of one-off contributions to be received towards community programs. The majority of the capital contribution increase relates to contributions by ratepayers to a special charge scheme (\$799,000), and further contributions towards sporting infrastructure projects (\$64,000).

10.2.5 Contributions - non-monetary (\$5.06 million decrease)

The 2015/16 forecast includes gifted and donated assets relating to infrastructure assets from new subdivisions, and land acquired under the Ninety Mile Beach Plan Voluntary Assistance Scheme. No non-monetary contributions have been budgeted for in 2016/17.

10.2.6 Net gain (loss) on disposal of property, infrastructure, plant & equip. (\$159,000 decrease)

Proceeds from the disposal of Council assets is forecast to be \$968,000 for 2016/17 and relate mainly to the planned cyclical replacement of part of the plant and vehicle fleet. The written down value of assets sold is forecast to be \$1.11 million.

10.2.7 Other income (\$381,000 decrease)

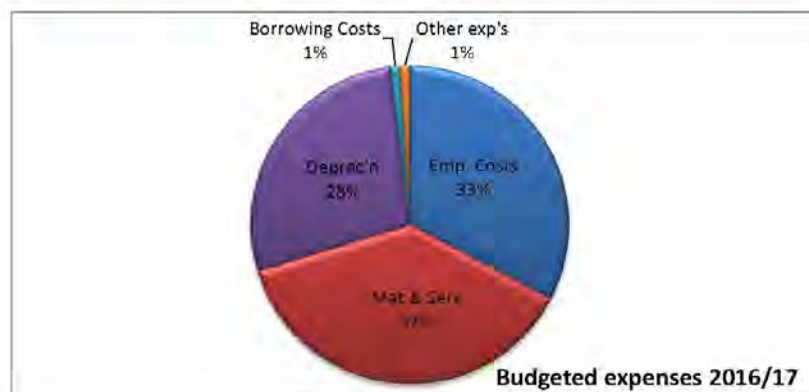
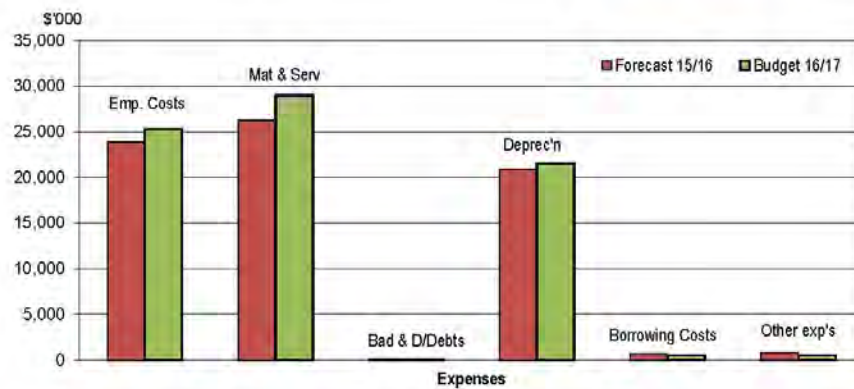
Other income relates to a range of items such as donations for capital works, lease income for council properties and other miscellaneous income items. It also includes interest revenue on investments and rate arrears.

Other income is forecast to decrease by 11.35% or \$381,000 compared to 2015/16. The decrease in other income-operating is mainly due to a decline in interest on investment income of \$230,000 as a result of increased budgeted expenditure during 2016/17, which will result in fewer funds being available for investment during the year. There will be a net increase in capital income associated with donations of \$750,000 being received towards the Gippsland Regional Sporting Complex Stage 2A and the Port of Sale Cultural Hub, partly offset by no 2016/17 budget for the recognition of new assets 2015/16 (forecast \$386,000).

2016/17 Budget - Wellington Shire Council

10.3 Expenses

Expenditure Types	Ref	Forecast	Budget 2016/17 \$'000	Variance \$'000
		Actual 2015/16 \$'000		
Employee costs	10.3.1	23,904	25,302	1,398
Materials & Services	10.3.2	26,294	29,024	2,730
Bad and doubtful debts		111	111	-
Depreciation and Amortisation	10.3.3	20,934	21,581	646
Borrowing Costs	10.3.4	652	504	(148)
Other expenses	10.3.5	776	502	(274)
Total operating expenditure		72,671	77,024	4,353



2016/17 Budget - Wellington Shire Council

10.3.1 Employee costs (\$1.40 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc. Employee costs are forecast to increase by 5.85% or \$1.40 million compared to 2015/16. This increase relates to four key factors:

- Council's Enterprise Bargaining Agreement (EBA).
- Band level increases.
- Council continues to review its operational structure, make efficiencies and reduce labour costs.
- Increases in FTE for 2016/17 have been offset by associated grant funding.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Total Budget 2016/17 \$'000	Comprises	
		Permanent Full Time \$'000	Permanent Part Time \$'000
Built & Natural Environment	9,578	9,522	56
Chief Executive Officer	1,046	1,046	-
Community and Culture	5,301	3,595	1,706
Corporate Services	3,604	3,346	258
Development	4,399	3,754	645
Total permanent staff expenditure	23,928	21,263	2,665
Casuals and other expenditure	1,761		
Subtotal	25,689		
Less: Capitalised Labour costs	(387)		
Total Operating Expenditure	25,302		

A summary of the number of full time equivalent full time (FTE) Council staff in relation to the above expenditure is included below:

Division	Total Budget 2016/17 FTE	Comprises	
		Permanent Full Time FTE	Permanent Part Time FTE
Built & Natural Environment	116.6	116.0	0.6
Chief Executive Officer	7.0	7.0	-
Community and Culture	62.5	39.0	23.5
Corporate Services	38.4	35.0	3.4
Development	48.1	38.0	10.1
Total permanent staff	272.6	235.0	37.6
Casuals and other	16.3		
Capitalised Labour costs	(3.6)		
Total Staff	285.3		

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10.3.2 Materials & Services (\$2.73 million increase)

Materials and services include the purchase of consumables, payments to contractors for the provision of services, insurance and utility costs. Materials and services are forecast to increase by 10.39% or \$2.73 million compared to 2015/16. This increase in expenditure primarily relates to the rehabilitation of the Kilmany and Maffra landfill sites (\$1.24 million), a contribution towards the Princes Highway/Cobains Road Intersection Upgrade (\$1.3 million), and the Cowwarr Recreation Reserve Clubroom Redevelopment (\$635,000).

These have been partly offset by expected decreases in relating to agency staff backfilling vacant roles during 2015/16 (\$305,000) and the expected completion of the Rosedale Recreation Reserve Water Bore by 30 June 2016 (\$195,000).

10.3.3 Depreciation and Amortisation (\$647,000 increase)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$647,000 for 2016/17 is due mainly to the completion of the 2016/17 capital works program and the full year effect of depreciation on the 2015/16 capital works program. Refer to Section 12 'Analysis of Capital Budget' for a more detailed analysis of Council's borrowing strategy for the 2016/17 year.

10.3.4 Borrowing Costs (\$148,000 decrease)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The decrease in borrowing costs results from the planned repayment of principal in accordance with loan agreements. Loan borrowings of \$1.96 million are planned in 2016/17. (Refer to Section 16, 'Borrowing Strategy' for a more detailed analysis)

10.3.5 Other expenses (\$274,000 decrease)

Other expenses relate to a range of unclassified items including councillor allowances, asset write offs, operating leases and other miscellaneous expenditure items. Other expenses are forecast to decrease by 35.31% or \$274,000 compared to 2015/16, mainly due to the write off of road assets and the derecognition of roads which are no longer council maintained (non cash items). This is partly offset by the commencement of some new operating lease rentals.

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11. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2016/17 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or the repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of loan principal and interest for the year.

11.1 Budgeted cash flow statement

	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance (Outflow) \$'000
Cash flows from operating activities	11.1.1			
<i>Receipts</i>				
Rates and charges		51,393	53,480	2,087
Statutory fees and fines		456	461	5
User Charges		6,264	6,047	(217)
Grants - operating		9,174	14,681	5,507
Grants - capital		7,587	17,891	10,304
Contributions		318	512	194
Interest		1,230	1,000	(230)
Trust funds and deposits taken		120	0	(120)
Other receipts		1,740	1,975	235
		78,282	96,047	17,765
<i>Payments</i>				
Payments to Employees		(23,661)	(24,915)	(1,254)
Payment to Suppliers		(26,960)	(28,477)	(1,517)
Other Payments		(458)	(503)	(45)
		(51,079)	(53,895)	(2,816)
Net cash provided by operating activities		27,203	42,152	14,949
Cash flows from investing activities	11.1.2			
Payments for Property, Infrastructure, Plant and Equipment		(28,031)	(44,743)	(16,712)
Proceeds from Sale of Property, Infrastructure, Plant and Equipment		1,072	968	(104)
Net cash used in investing activities		(26,959)	(43,775)	(16,816)
Cash flows from financing activities	11.1.3			
Finance costs		(653)	(504)	149
Proceeds from borrowings		-	1,956	1,956
Repayment of borrowings		(2,990)	(1,481)	1,509
Net cash used in financing activities		(3,643)	(29)	3,614
Net decrease by cash and cash equivalents		(3,399)	(1,652)	1,747
Cash and cash equivalents at the beginning of the year		44,359	40,960	(3,399)
Cash and cash equivalents at end of the year	11.1.4	40,960	39,308	(1,652)

Source: Section 3

2016/17 Budget - Wellington Shire Council

11.1.1 Operating activities (\$14.95 million increase)

The increase in cash inflows from operating activities is mainly due to significantly higher receipts of grant funding of \$15.81 million in 2016/17 with the major increases relating to the Roads to Recovery program (\$9.33 million), the Port of Sale Cultural Hub and Precinct Redevelopment (\$5.6 million) and a full year allocation of Victoria Grants commission allocation (an additional \$6.1 million). There is also additional \$2.09 million rates income along with increase in employee costs as per the EBA and material and suppliers including the deferral of the Kilmany landfill rehabilitation until 2016/17.

The net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Net surplus (deficit) for the year	8,001	18,910	10,909
Depreciation	20,934	21,581	647
Loss (gain) on sale of assets	(20)	139	159
Write off of assets	237	-	(237)
Borrowing Costs	654	504	(150)
Non cash contributions	(5,060)	-	5,060
Recognition of assets	(386)	-	386
Derecognition of assets	81	-	(81)
Net movement in current assets and liabilities	2,762	1,018	(1,745)
Cash flows available from operating activities	27,203	42,152	14,949

11.1.2 Investing activities (\$16.82 million increase)

The \$16.82 million increase in payments for property, infrastructure, plant and equipment represents Council's continued commitment to the renewal of community assets and delivering improvements to facilities in line with the Infrastructure Strategy as per Section 16. More detailed information on the 2016/17 capital program can be found in Section 6 and 12.

11.1.3 Financing activities (\$3.61 million decrease)

The increase in loan borrowings results from the \$1.30 million to fund a contribution to the Princes/Highway Cobains Road intersection upgrade (deferred from 2015/16) and to fund the residential street scheme (with funds to be repaid by ratepayers over a 5 to 10 year period). During 2016/17 loan principal and interest repayments have increased by \$1.59 million (refer to Section 16 Borrowing Strategy for further details).

11.1.4 Cash and cash equivalents at end of the year (\$1.65 million decrease)

Overall, total cash and investments is forecast to decrease by \$1.65 million to \$39.31 million as at 30 June 2017, partly due to some 2015/16 projects that will be completed in 2016/17 as well as reflecting Council's strategy of using excess cash and investments to support renewal of ageing infrastructure assets. The cash at the end of the year will be sufficient to meet Council's short term commitments, cover required reserves and fund carried forward expenditure.

11.2 Restricted funds and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2017 it will have cash and investments of \$39.31 million, which will be restricted as shown in the following table.

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	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Total cash and investments		40,960	39,308	(1,652)
Restricted cash and investments				
- Statutory and non-discretionary reserves	11.2.1	(809)	(894)	(85)
- Cash held to fund carry forward works and programs	11.2.2	(8,271)	(2,620)	5,651
- Trust funds and deposits		(900)	(900)	-
Unrestricted cash and investments	11.2.3	30,980	34,894	3,914
- Discretionary reserves	11.2.4	(6,033)	(4,232)	1,802
Unrestricted cash adjusted for discretionary reserves	11.2.5	24,947	30,662	5,715

Source: Section 3

11.2.1 Statutory reserves (\$894,000)

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. Whilst these funds earn interest revenues for Council, they are not available for other purposes.

11.2.2 Cash held to fund carry forward works and programs (\$2.62 million)

An amount of \$8.27 million is forecast to be held at 30 June 2016 to fund works (for both capital and operating projects) budgeted but not completed in the 2015/16 financial year. In addition, there is also \$1.24 million of cash forecast within reserves at 30 June 2016 that will fund carry forward works (for both capital and operating projects). Section 6.2 contains further details on capital works funding. The amount being carried forward from 2016/17 (\$2.62 million) relates to unspent grant funding for the delivery of the Wellington Coast Subdivision voluntary assistance scheme and emergency management programs, which will be spent over the next five years.

11.2.3 Unrestricted cash and investments (\$34.89 million)

The amount shown is in accordance with the definition of unrestricted cash included in Section 3 of the Regulations. These funds are free of statutory reserve funds and cash to be used to fund capital expenditure and other operating programs from the previous financial year.

11.2.4 Discretionary reserves (\$4.23 million)

These funds are shown as discretionary reserves as, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

11.2.5 Unrestricted cash adjusted for discretionary reserves (\$30.66 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

2016/17 Budget - Wellington Shire Council

12. Analysis of capital budget

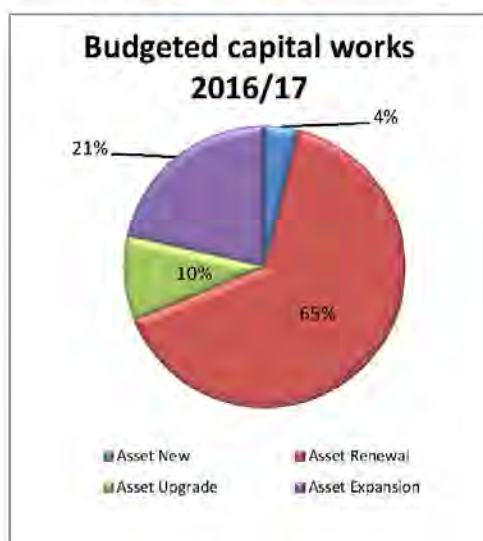
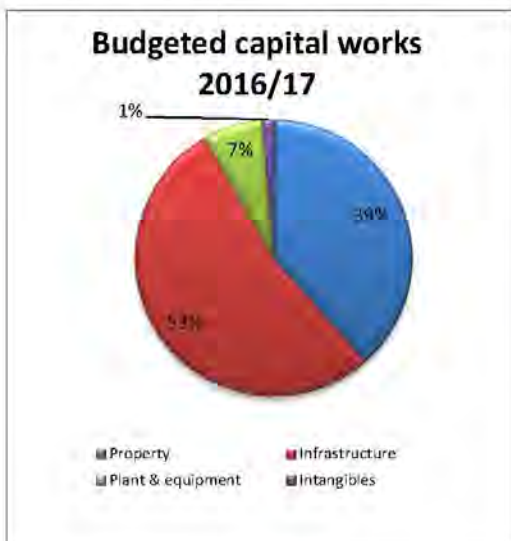
This section analyses the planned capital expenditure budget for the 2016/17 year and the sources of funding for the capital budget.

12.1 Capital works

Capital Works Areas	Ref.	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Works carried forward	12.1.1			
Property				
Buildings		3,847	3,093	(754)
Total Property		3,847	3,093	(754)
Infrastructure				
Roads		863	1,680	817
Footpaths		135	250	115
Bridges		249	820	571
Parks & Environmental Services		1,181	305	(876)
Total Infrastructure		2,428	3,055	627
Plant & Equipment				
Plant, Machinery and Equipment		113	-	(113)
Furniture & Fittings		241	176	(65)
Total Plant & Equipment		353	176	(178)
Intangibles		183	522	338
Total works carried forward		6,811	6,845	34
New works for 2016/17				
Property	12.1.2			
Land		185	-	(185)
Landfill Improvements		60	1,530	1,470
Buildings		2,786	12,582	9,796
Total Property		3,031	14,112	11,081
Infrastructure	12.1.3			
Roads		9,683	13,534	3,851
Footpaths		484	1,234	750
Bridges		1,439	2,380	941
Drainage		205	290	85
Parks & Environmental Services		3,157	3,311	154
Total Infrastructure		14,968	20,749	5,781
Plant & Equipment	12.1.4			
Plant, Machinery and Equipment		2,789	2,541	(248)
Furniture & Fittings		290	432	141
Total Plant & Equipment		3,080	2,973	(107)
Intangibles	12.1.5	141	64	(77)
Total new works		21,220	37,898	16,678
Total capital works		28,031	44,743	16,712

2016/17 Budget - Wellington Shire Council

Capital Works Areas	Ref.	Forecast Actual 2014/15 \$'000	Budget 2015/16 \$'000	Variance \$'000
Represented by:				
Asset New	12.1.6	561	1,724	1,163
Asset Renewal	12.1.6	19,762	29,090	9,328
Asset Upgrade	12.1.6	6,780	4,327	(2,453)
Asset Expansion	12.1.6	928	9,602	8,674
Total capital works		28,031	44,743	16,712



A more detailed listing of the capital works program is included in Section 6.

12.1.1 Carried forward works (\$6.85 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, weather delays, extended consultation, natural disasters etc. For the 2015/16 year it is forecast that \$6.85 million of capital works will be incomplete and carried forward into the 2016/17 year. The most significant of these projects is the Port of Sale Cultural Hub Redevelopment (\$2.93 million).

12.1.2 Property (\$14.11 million)

The property class comprises buildings and building improvements including community facilities, municipal offices, recreation and leisure facilities.

For the 2016/17 year, \$12.58 million will be expended on building and building improvements. The most significant projects include the Port of Sale Cultural Hub and Precinct Redevelopment (\$7.91 million), Gippsland Regional Sporting Complex Stage 2A (\$1.70 million), Kilmany Landfill – Cell 2 Construction (\$1.5 million), upgrades to Council's managed boating facilities (\$517,000) and the Yarram - Regent Theatre Refurbishment Works (\$300,000).

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12.1.3 Infrastructure (\$20.75 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

For the 2016/17 year, \$13.53 million will be expended on roads. The more significant projects include the annual road reseals program (\$3.43 million), Roads to Recovery projects (\$7.36 million), Residential Road and Street Construction Plan Implementation (\$2.35 million) and the unsealed roads reconstruction annual program (\$1.10 million).

\$1.23 million will be expended on footpaths, the most significant project being the Sale - Glebe Woondella Shared Path Construction (\$800,000). \$290,000 will be expended on Drainage projects.

\$3.31 million will be expended on parks, open space, streetscapes and waste management. The most significant include the continuation of the Sale CBD Streetscape Renewal (York Street) (\$1.50 million), Stratford streetscape renewal (\$700,000), the Sale Botanical Gardens Development (\$200,000) and the annual Playgrounds Renewal Program (\$200,000).

12.1.4 Plant and equipment (\$2.97 million)

Plant and equipment includes major plant and equipment, computers and telecommunications, library books and art works.

For the 2016/17 year, \$2.97 million will be expended on plant, equipment and other projects. The most significant projects include ongoing cyclical replacement of plant and vehicle fleet (\$2.54 million) and library material purchases (\$264,000).

12.1.5 Intangibles (\$64,000)

For the 2016/17 year, \$64,000 will be expended on corporate systems and applications.

12.1.6 Asset new (\$1.72 million), renewal (\$29.09 million), upgrade (\$9.60 million) and expansion (\$4.33 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major new asset to be built in 2016/17 is the Gippsland Regional Sporting Complex Stage 2A (\$1.7 million)

The majority of renewal expenditure is related to infrastructure spending on roads, bridges, footpaths and drainage (\$13.21 million) and renewal of Council's plant and vehicle fleet (\$2.54 million). Other capital items to be renewed in 2016/17 include buildings (\$5.29 million) and open space projects (\$2.00 million).

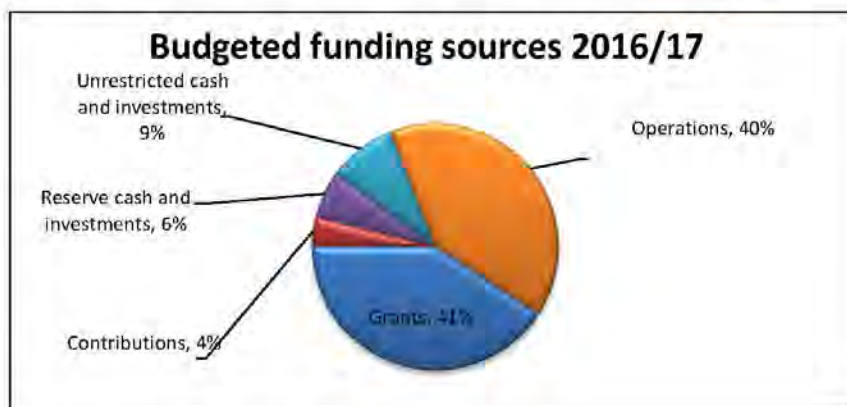
Capital items to be upgraded in 2016/17 include \$2.61 million for the Port of Sale Cultural Hub and Precinct Redevelopment, \$3.02 million in roads, bridges, footpaths and drainage, \$750,000 on the Sale CBD Streetscape Renewal (York Street), \$207,000 on Boating Infrastructure Action Plan Works and \$148,000 on the Stratford Recreation Reserve Additional Netball Courts.

Capital expansion projects in 2016/17 include the Port of Sale Cultural Hub (\$1.98 million) and the Glebe Woondella Shared Path Construction (\$800,000).

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12.2 Funding sources

Sources of Funding	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Works carried forward				
Current year funding				
Grants		2,605	2,750	145
Contributions		349	225	(124)
Council cash				-
- Unrestricted cash and investments		3,857	3,870	13
Total works carried forward	6.2.1	6,811	6,845	34
New Works				
Current year funding				
Grants	6.2.2	6,029	15,141	9,112
Contributions		625	1,474	848
Council cash				
- Operations	6.2.3	11,076	17,555	6,479
- Proceeds on sale of assets	6.2.4	1,072	968	(104)
- Reserve cash and investments	6.2.5	2,419	2,761	342
Total new works		21,220	37,898	16,678
Total funding sources		28,031	44,743	16,712



12.2.1 Carried forward works (\$6.85 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, weather delays, extended consultation, natural disasters etc. For the 2015/16 year it is forecast that \$6.85 million of capital works will be incomplete and carried forward into the 2016/17 year. Significant funding includes grants for the Port of Sale Cultural Hub (\$500,000) and the Roads to Recovery Program (\$1.97 million). A contribution was also received in 2015/16 towards the Port of Sale Cultural Hub. The balance of funding for the carried forward works comes from unrestricted cash.

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12.2.2 Grants (\$15.14 million) and Contributions (\$1.47 million)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Grants are budgeted to be significantly higher for 2016/17 due to an increased allocation of funding received from the Federal Governments Roads to Recovery program (\$8.33 million). Other significant projects budgeted to receive grant funding include the Port of Sale Cultural Hub and Precinct Redevelopment (\$5.6 million), Gippsland Regional Sporting Complex Stage2A (\$650,000), Sale CBD Streetscape Renewal (York Street) will receive \$500,000, Boating Infrastructure Action Plan Works (\$397,000) and the Sale - Glebe Woondella Shared Path Construction (\$300,000).

Contributions are budgeted to be received for projects including the Gippsland Regional Sporting Complex Stage 2A (\$500,000) and the Port of Sale Cultural Hub (\$250,000) in addition there will be a Special Charge Scheme for the Residential Road and Street Construction Plan Implementation (\$660,000).

12.2.3 Council cash - operations (\$17.56 million)

During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is budgeted that \$17.56 million will be generated from within operations to fund the 2016/17 capital works program.

12.2.4 Council cash - proceeds from sale of assets (\$968,000)

Proceeds from sale of assets includes trade-in of major plant (\$277,000) and motor vehicles (\$691,000) in accordance with Council's fleet and plant renewal policy.

12.2.5 Council cash - Reserve cash and investments (\$2.76 million)

Council has adequate cash reserves, which it is currently using to fund its annual capital works program. For 2016/17 \$2.76 million will be used to fund part of the new capital works program including Kilmany Landfill – Cell 2 Construction (\$1.5 million), plant renewal (\$997,000), playgrounds Expansion Program (The Port) (\$110,000), Maffra Landfill – Entry Road Sealing (\$50,000) and other smaller infrastructure projects.

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13. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2015/16 and 2016/17. It also considers a number of key performance indicators.

13.1 Budgeted balance sheet

	Ref	Forecast Actual 2015 \$'000	Budget 2016 \$'000	Variance \$'000
Assets				
Current assets				
Cash and Cash Equivalents	13.1.1	40,960	39,308	(1,652)
Trade and Other receivables		4,300	4,169	(131)
Other Assets		873	341	(532)
Total current assets		46,133	43,818	(2,315)
Non-current assets				
Trade and Other receivables	13.1.1	1,537	2,115	578
Property, Infrastructure, Plant & Equipment		899,086	920,955	21,869
Intangibles		876	1,062	186
Total non-current assets		901,499	924,132	22,633
Total assets		947,632	967,950	20,318
Liabilities				
Current liabilities				
Trade and Other Payables	13.1.2	5,433	5,988	(555)
Interest-Bearing Borrowings		1,481	919	563
Provisions		6,792	7,157	(364)
Trust funds and deposits		900	900	-
Total current liabilities		14,606	14,964	(358)
Non-current liabilities				
Interest-Bearing Borrowings	13.1.2	8,656	9,693	(1,037)
Provisions		1,829	1,842	(13)
Total non-current liabilities		10,485	11,535	(1,050)
Total liabilities		25,091	26,499	(1,408)
Net assets	13.1.3	922,541	941,451	18,910
Equity				
Accumulated surplus	13.1.4	309,160	329,786	20,626
Asset revaluation reserve		606,539	606,539	(0)
Other reserves		6,842	5,126	(1,716)
Total Equity		922,541	941,451	18,910

Source: Section 3

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13.1.1 Current Assets (\$2.32 million decrease) and Non-Current Assets (\$22.63 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with terms to maturity of three months or less. These balances are projected to decrease by \$1.65 million mainly to fund carried forward capital works and operating projects.

Trade and other receivables are monies owed to Council by ratepayers and others. Both short term debtors and long term debtors are not expected to change significantly in the budget.

Other Assets includes items such as prepayments for expenses that Council has paid in advance of service delivery and accrued income.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by the Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$44.74 million of new assets), depreciation of assets (\$21.58 million) and the impact of asset sales (\$968,000).

13.1.2 Current Liabilities (\$358,000 increase) and Non-Current Liabilities (\$1.05 million increase)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to increase from the 2015/16 forecast by \$555,000.

Provisions include accrued employee entitlements (long service leave and annual leave) owing to employees and provision for landfill rehabilitation. The provisions for employee entitlements are expected to increase in accordance with the Enterprise Bargaining Agreement.

Interest-bearing loans are borrowings of Council. New loan borrowings of \$1.96 million are planned for 2016/17. Council will repay loan principal of \$1.48 million during the year.

13.1.3 Working Capital (\$2.67 million decrease)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Some of Council's cash assets are restricted in that they are required by legislation to be held in reserve for specific purposes or are held to fund carry forward works for the previous financial year.

	Forecast Actual 2015 \$'000	Budget 2016 \$'000	Variance \$'000
Current assets	46,133	43,818	(2,315)
Current liabilities	(14,606)	(14,964)	(358)
Working capital	31,528	28,854	(2,673)
Restricted cash and investment current assets			
- Statutory reserves	(809)	(894)	(85)
- Cash held to fund carry forward works and programs	(8,271)	(2,620)	5,651
- Trust funds and deposits	(900)	(900)	-
Unrestricted working capital	21,548	24,440	2,893

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In addition to the restricted cash shown above, Council is also projected to hold \$4.23 million in discretionary reserves at 30 June 2017. Although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes.

13.1.4 Equity (\$18.91 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. \$20.63 million of the increase results directly from the surplus for the year. An amount of \$1.72 million (net) is budgeted to be transferred from other reserves to fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

13.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2017 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 93.0% of total rates and charges raised will be collected in the 2016/17 year.
- There will be new loan borrowings of \$1.96 million (see Section 5 - Borrowings for more information).
- Sundry debtors and creditors to remain consistent with 2015/16 levels.
- Employee entitlements to be increased by the Enterprise Bargaining outcome.
- Total capital expenditure to be \$44.74 million.
- Repayment of loan principal to be \$1.48 million.
- Proceeds from property sales will be transferred to reserve for funding future capital projects.

Long Term Strategies

This section includes the following analysis and information.

- 14 Strategic resource plan
- 15 Rating information
- 16 Other long term strategies

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14. Strategic resource plan

This section includes an extract of the adopted Strategic Resource Plan (SRP) to provide information on the long term financial projections of the Council.

14.1 Plan development

The Act requires a SRP to be prepared describing both financial and non-financial resources, (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan. In preparing the SRP, Council must take into account all other plans and strategies in regard to services and initiatives which commit financial and non-financial resources for the period of the SRP.

Council has prepared an SRP for the four years 2016/17 to 2019/20 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, whilst still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Maintain existing service levels
- Obtain/maintain a breakeven underlying operating result within two years.
- Maintain a level of borrowings of no more than 40% of rate revenue (see Borrowings Strategy Section 16), and
- Improve our capacity to fund the renewal of infrastructure assets according to the Asset Management Plans.

In preparing the SRP, the Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

14.2 Financial resources

The following table summarises the key financial results for the next four years as set out in the SRP projections for years 2016/17 to 2019/20. Section 3 includes a more detailed analysis of the financial resources to be used over the four year period.

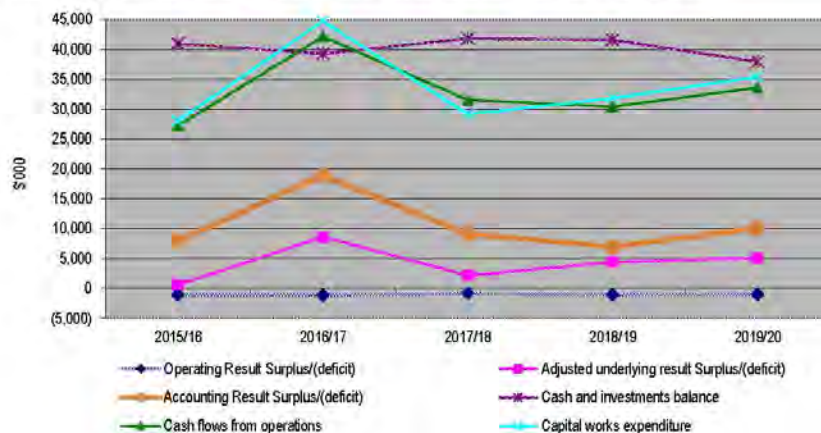
Indicator	Forecast	Budget	Strategic Resource			Trend +/-
	Actual		Projections			
	2015/16 \$'000		2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	
Operating Result Surplus/(deficit)	(1,051)	(1,106)	(831)	(1,059)	(965)	+
Adjusted underlying result Surplus/(deficit)	607	8,650	2,187	4,407	5,077	+
Accounting Result Surplus/(deficit)	8,001	18,910	9,125	6,950	10,103	+
Cash and investments balance	40,960	39,308	41,822	41,567	37,949	-
Cash flows from operations	27,203	42,152	31,545	30,428	33,607	+
Capital works expenditure	28,031	44,743	29,148	31,867	35,418	+

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

2016/17 Budget - Wellington Shire Council

The following graph shows the general financial indicators over the four year period.



The key outcomes of the Plan are as follows:

- Financial sustainability (Section 11)** - Cash and investments is forecast to decrease over the four year period from \$39.31 million to \$37.95 million, which generally reflects a balance budget on a cash basis for the first 3 years but will decrease in year 4 with the increased emphasis of capital works.
- Rating information (Section 15)** – Modest increases are forecast over the four years at an average of 2.33%.
- Borrowing strategy (Section 16)** – Borrowings are forecast to decrease slightly over the four year period, from \$10.62 million to \$9.10 million. This includes \$1.96 million borrowings (including \$1.3 million deferred from 2015/16) in 2016/17, \$825,000 in 2017/18, \$1.25 million in 2018/19 and \$1.48 million in 2019/20.
- Infrastructure information (Section 17)** - Capital expenditure over the four year period will total \$141.18 million at an average of \$35.29 million per annum.

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15. Rating Information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations. This section should be read in conjunction with Council's Rating Strategy which is available on Council's website.

15.1 Rating context

In developing the Strategic Resource Plan (SRP- referred to in Section 14), rates and charges are identified as an important source of revenue, accounting for 56.0% of the total revenue received by Council annually. Planning for the impact of minimal rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Wellington Shire community.

State Government have introduced the Fair Go Rates System (FGRS) and maximum general rate increases of 2.5%. Operations have an imperative to budget and manage expenditure within these revenue levels.

15.2 Current year rates and charges

General Rates

For 2016/17 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges (Wellington Shire do not apply a municipal charge). Council projected forward during the preparation of its last SRP rate rises approximating 2.5% as a result the operations have been streamlined over 2015/16 in readiness for the FGRS cap.

Waste Infrastructure Charge

The Waste Infrastructure Charge is applied to all properties, other than those identified as being within the Ninety Mile Beach Restructure Plan Stages 7 - 22, with the exception of those properties with an existing dwelling, where the charge will still apply.

The increasing cost of compliance with Environment Protection Authority (EPA) requirements in the provision of waste infrastructure (landfills and transfer stations) has resulted in the need to increase the Waste Infrastructure Charge from \$35 to \$45, in order to be able to fund the next ten years' capital works.

EPA Levy Charge

The cost to Council of EPA levies will increase by an estimated 3.0% (per tonne of waste to landfill) in the coming year, but Council has been able to maintain the charge to ratepayers at \$14.92 per assessment, due to prior year costs being contained and managed to lower levels than estimated.

This separate cost is shown on Rates Notices in the interests of greater transparency. The cost of this levy is influenced by two drivers - one is the volume of waste going into our landfill, and the second is the price per tonne levied by the EPA. While we can do little regarding the price, we can certainly, as a community, make greater efforts to recycle more, and reduce the volume of waste to landfill. Council is committed to progressing this within the community through the delivery of education programs in schools focusing on recycling and resource conservation.

In time this levy will need to be revisited.

Boisdale Common Effluent System Charge

In 2014/15, an annual service charge for wastewater availability in the township of Boisdale was implemented, for all properties connected to the Boisdale Common Effluent System. This charge represents a contribution towards the costs of operation and management of the system. The 2016/17 charge will increase to \$388 per property (\$426.80 for commercial properties) in the coming year to incorporate a new pump out charge of \$100 per property.

This is charged on the Annual Rates Notice, and may be paid in the same way as other Rates and Charges, over four instalments.

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15.3 Future rates increases

The following table sets out future proposed increases in revenue from rates and charges and the total rates to be raised, based on the forecast financial position of Council as at 30 June 2016.

Year	General Rate increase (rate in dollar)	Garbage Charge increase	Waste Infrastructure Charge increase	EPA Levy Charge increase	Total Rates & Charges Raised
	%	%	%	%	\$'000
2015/16	3.5	2.90	9.4	0.0	51,659
2016/17	1.97	3.0	0.0	0.0	53,722
2017/18	2.45	3.0	0.0	0.0	55,767
2018/19	2.45	3.0	0.0	0.0	58,198
2019/20	2.45	3.0	0.0	0.0	60,561

15.4 Rating structure

Council has established a rating structure which is comprised of two key elements. These are:

- Property values, form the central basis of rating under the *Local Government Act 1989*
- User pays component to reflect usage of services provided by Council.

Striking a proper balance between these elements of revenue provides equity in the distribution of the rate burden across residents and service users.

Council has adopted a formal Rating Strategy in March 2015 that contains expanded information on Council's rating structure and the reasons behind its choices in applying the rating mechanisms it has used.

Having reviewed the various valuation bases options for determining property values, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality, and enables the application of a differential rate to selected property categories. There are currently no plans to change that basis, but Council does review its rating structure every four years.

The existing rating structure comprises two differential rates (General and Farm) and a rate concession for recreational land. These rates are structured in accordance with the requirements of section 161 "Differential Rates" of the *Local Government Act 1989*. The Farm rate is set at 80% of the general rate and the recreational land rate is set for each property according to a set of criteria as allowed by the Act. Council also has a garbage charge, a waste infrastructure charge, an EPA levy charge, and a Boisdale Common Effluent System and Pump out charge as allowed under the Act. Under the Cultural and Recreational Lands Act 1963, provision is made for a Council to grant a rating concession to any "recreational lands" which meet the test of being "rateable land" under this Act.

The following table summarises the rates to be levied for the 2016/17. A more detailed analysis of the rates to be raised is contained in Section 7 "Statutory Disclosures".

2016/17 Budget - Wellington Shire Council

Rate Type	How applied	2015/16	Draft 2016/17	Total Revenue Raised \$'000's	Change
General rates	Cents/\$ CIV	0.005362	0.005329	39,025	-0.6%
Farm rates	Cents/\$ CIV	0.004290	0.004263	9,383	-0.6%
Recreational land rates	Cents/\$ CIV	N/A	N/A	66	N/A
Garbage Charge	\$/property	\$ 176.00	\$ 181.00	3,388	2.8%
EPA Levy Charge	\$/property	\$ 14.92	\$ 14.92	1,371	0.0%
Waste Infrastructure Charge	\$/property	\$ 35.00	\$ 45.00	279	28.6%
Boisdale Common Effluent System Charge	\$/property	\$ 288.00	\$ 388.00	10	34.7%

The garbage charge is levied against all properties where the collection service is available, whether or not the owner or occupier avails themselves of the service. The Boisdale Common Effluent System charge is levied against those properties connected to the system.

15.5 Rate Rebate on land with a Deed of Covenant for conservation purposes

Council supports the protection of the biodiversity of lands for the benefit of the broader community, through it's provision of a small rate rebate to landowners with a Deed of Covenant for conservation purposes registered on their property (refer Council Policy Manual, Policy 4.1.12). For 2016/17 the rate rebate is set at \$5 per hectare, with a minimum rebate of \$100 and a maximum equal to the annual general rate on the property. Annually, this rebate applies to between 50 and 60 properties, and in 2016/17 is expected to cost Council \$13,000.

15.6 General revaluation of properties

During the 2015/16 year, a revaluation of all properties within the municipality was carried out and will apply from 1 January 2016 for the 2016/17 financial year. The outcome of the general revaluation has been a moderate change in property valuations throughout the municipality. Overall, property valuations across the municipal district have increased by only 3.04%.

The following table summarises the valuation changes between the 2014 and 2016 general revaluations by property type, together with the rating changes between the 2015/16 and 2016/17 years based on a 2.5% average rate increase (general rate only), and the valuation movements listed. This table shows the variation in valuation changes between commercial and other types of properties.

Property Type	Valuation Change Increase / (Decrease)	Rates Increase / (Decrease)
Commercial / Industrial	96,402,000	464,855
Farm	19,955,000	27,197
General Residential	299,608,693	1,416,894

Council has chosen not to make any changes to the existing rate differential. Therefore, in aggregate, income from total rates coming directly from current ratepayers will increase by \$1.9 million.

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16. Borrowing Strategy

16.1.1 Current Situation

Council has revised its Long Term Financial Plan, taking into consideration the need to plan carefully for funding the renewal of infrastructure assets, and remain a financially sustainable organisation. From this review the following borrowing strategy principles have been developed.

1. Debt levels to be within permissible ratios of the Local Government Performance Reporting Framework (LGPRF), and be below 40% of annual rate revenue, (based on Council's Rating Strategy), maintaining spare capacity for future major projects and unexpected events.
2. Borrowings will be used for non-recurrent capital works and unexpected major events.
3. Borrowings are a valid mechanism for providing inter-generational equity. i.e. the generation that uses the asset, pays for the asset.

These principles enables Council to utilise borrowings as a logical source of funds for major infrastructure projects, as well as allowing Council to access borrowings if needed unexpectedly (e.g. natural disasters/emergencies) and still remain within the prescribed "obligations" financial reporting indicators.

LGPRF Indicators			
Year	Total Borrowings 30 June \$'000	Loans & Borrowings compared to rates %	Loans & Borrowings repayments compared to rates %
2014/15	13,127	26.6	7.3
2015/16	10,137	19.6	7.1
2016/17	10,612	19.8	3.7
2017/18	10,518	18.9	2.6
2018/19	11,249	19.3	1.8
2019/20	9,102	15.0	6.8
Permissible Range		0% to 50%	0% to 10%

16.1.2 Future Borrowings

The proposed 2016/17 borrowings is \$1.96 million including \$1.3 million contribution towards the Princes Highway/Cobains Rd Intersection upgrade project (\$1.8 million-originally planned for 2015/16). The remaining \$655,000 will fund Residential Street Construction Schemes and will be repaid by participating ratepayers over 5 to 10 years.

After making principal payments of \$1.48 million, Council's total borrowings as at 30 June 2017 will be \$10.61 million.

The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2016.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2015/16	-	2,990	653	10,137
2016/17	1,956	1,481	504	10,612
2017/18	825	919	518	10,518
2018/19	1,248	517	518	11,249
2019/20	1,480	3,627	482	9,102

Future borrowings have been matched to specific capital projects which meet our borrowing strategy

- Residential Street Construction Schemes
- Major Drainage Development Schemes
- Sporting Infrastructure Plan implementation

The table below shows information on borrowings specifically required by the Regulations.

	2015/16 \$'000	2016/17 \$'000
Total amount to be borrowed	-	1,956
Total amount projected to be redeemed	(2,990)	(1,481)
Total amount proposed to be borrowed as at 30 June	10,137	10,612

2016/17 Budget - Wellington Shire Council

16.2 Infrastructure

16.2.1 Council Objectives

The revised Council Plan 2013-17 makes the following statement with regard to its vision for "Infrastructure":

Wellington has roads, paths and community and recreation facilities that are sustainable, accessible and valued by our community.

To achieve this, strategies include:

- undertake service delivery planning to provide community assets in response to identified needs.
- ensure assets are managed, maintained and renewed to meet service needs.
- manage Council community facilities planning to ensure that outputs are based on identified community needs.

This vision underpins the development of a detailed ten year Capital works program as a critical component of the Long Term Financial Plan.

16.2.2 Future capital works

The following table summarises Council's current and projected capital works performance indicators:

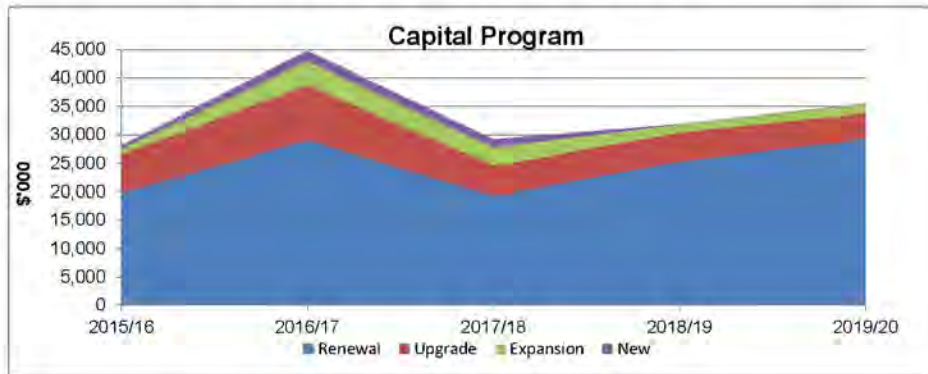
			Strategic Resource Plan				
Forecast Actual			Budget	Projections			Trend
2014/15			2015/16	2016/17	2017/18	2018/19	+/-
Capital expenditure							
Capital works	\$'000	\$ 28,030	\$ 44,743	\$ 29,148	\$ 31,867	\$ 35,419	+
- New Assets	\$'000	\$ 561	\$ 1,724	\$ 1,362	\$ -	\$ -	-
- Asset renewals	\$'000	\$ 19,762	\$ 29,090	\$ 19,229	\$ 25,316	\$ 29,265	o
- Asset Expansions	\$'000	\$ 928	\$ 4,327	\$ 3,220	\$ 1,443	\$ 4,567	+
- Asset upgrades	\$'000	\$ 6,780	\$ 9,602	\$ 5,337	\$ 5,108	\$ 1,586	-
Capital expenditure/ Assessment	\$	709	842	1,343	875	957	+
Capital outlays/Total cash outflows	%	29.7%	34.3%	45.8%	34.6%	36.6%	o
Capital outlays/Rate revenue	%	49.4%	54.3%	83.3%	52.3%	54.8%	-
Asset renewals/Total depreciation *	%	69.4%	95.4%	137.1%	86.5%	111.0%	+

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

2016/17 Budget - Wellington Shire Council

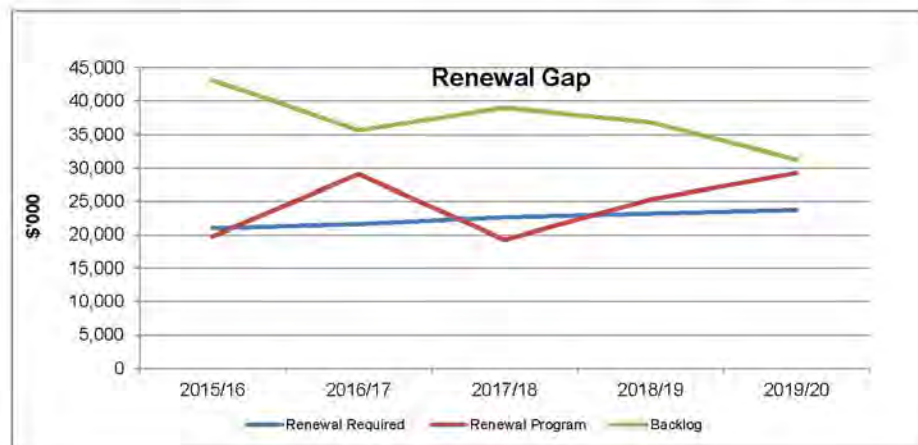
The following graph depicts how the capital works budget will be spent in the next four years. The increase in budgets on renewal projects in 2016/17 is due to the Kilmany New Cell Construction, Park Street Bridge and road renewals for rural and unsealed roads. The Port of Sale Cultural Hub and Precinct Redevelopment project is mostly renewal but have significant components classified as upgrade and expansion as well. The Residential Road and Street Construction Plan Implementation has both renewal and upgrade components, reflected in the increase in budgets in upgrade and renewal projects in 2016/17. The increase in budgets in expansion projects in 2016/17 is also due to the Glebe Woondella Shared Path Construction.



Capital Renewal Gap

A key objective of the Built Environment Strategy is to maintain or renew Council's existing assets at sustainable condition levels matched to desired service levels. If sufficient funds are not allocated to asset renewal then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.

The graph below indicates the extent of Council's renewal effort against its renewal requirement. The renewal requirement is based on depreciation that represents the decline in value of its existing capital assets.



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At present, Council is similar to most municipalities in that it is presently unable to fully fund asset renewal requirements identified in long term asset management plans and as a result, some assets have passed their notional useful life which contributes to the predicted backlog. While the Built Environment Strategy endeavours to promote a sufficient level of annual funding to meet ongoing asset renewal needs, the above graph indicates that in the next few years the asset renewal requirement is not being met while the Capital Works program is working hard to reduce the backlog in the four year SRP. Backlog is the renewal works that Council has not been able to fund over the past years and is equivalent to the accumulated asset renewal gap.

A critical component in understanding future renewal requirements is deciding on appropriate service levels for each asset class. Over the coming years, we will be focusing on improving our information on service levels so that we may better predict our future renewal requirements and better understand the backlog. Without this service level planning, we are unable to clearly define the predicted backlog.

The graph above is only as accurate as the data that we currently have, and Council is committed to continually improving information about assets including service levels and condition. The aim is to enable accurate renewal requirements to be determined for each asset class and to ultimately provide a sustainable forward capital works and maintenance program for the renewal of infrastructure.

16.2.3 Roads to Recovery funding

In developing the ten year capital works program it has been assumed that Roads to Recovery funding will be available beyond the next program conclusion in 2019. Given the extent of Wellington's road network this funding is essential in order to be able to provide an asset renewal and upgrade program. Roads to Recovery funding underpins and is an essential component of the adopted Residential Road and Street Construction Plan.

Roads to Recovery funding consists of an annualised grants program of approximately \$2.3 million, which will be spent on renewing and upgrading our extensive rural road and residential street network. In 2015/16 and for 2016/17 an additional allocation over and above the normal allocation has or is to be received.

Council will continue to lobby, through our industry bodies, for Roads to Recovery funding to continue and expand beyond the next 5 years as this funding has a positive impact on our future capital works programs and reduces the pressure to fund this work from

16.2.4 Waste Infrastructure Charge

The ten year Waste Management Plan, which is reviewed annually, clearly sets out the costs for establishing recycling and transfer stations, rehabilitation of landfills and monitoring of existing and closed landfills. These costs are currently being incurred by our community and should be paid for by this generation and not at the expense of future ratepayers and residents.

The implications of the ten year Waste Management Plan, and the funding required for its implementation, are considered in the Long Term Financial Plan. This has resulted in the continuation of the waste infrastructure charge to provide for the identified costs. Since the introduction of this charge in 2005/06, costs of construction and rehabilitation of landfills have escalated in line with increasing community and government expectations for landfill infrastructure.

Presently Council manages the following waste facilities:

- 2 licensed operational landfill sites (Kilmany and Maffra)
- 1 licensed site not operating (Longford)
- 1 unlicensed operating site (Rosedale)
- 7 transfer stations (Kilmany, Stratford, Dargo, Heyfield, Seaspray, Yarram and Loch Sport)

There are also a further 8 closed landfills under rehabilitation and after care.

In 2016/17 the Council will apply the waste infrastructure charge towards the following projects:

- Commence construction of new Kilmany landfill cell (\$1.5 million)
- Maffra Landfill – Entry Road Sealing (\$50,000)
- Rosedale Landfill - Construct New Waste Cell (\$30,000)
- Kilmany Landfill - Internal Access Road (\$30,000)
- Longford - EPA required monitoring bores (groundwater) x 2 (\$20,000)
- Kilmany transfer station- Carpark final seal (\$10,000)
- 2015/16 carried forward project - Rehabilitation of the Maffra Landfill (\$35,000)
- 2015/16 carried forward project - Rehabilitation of the Kilmany Landfill (\$1,200,000)

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Appendix A

Fees and charges schedule

The appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2016/17 year.

WELLINGTON SHIRE COUNCIL
PROPOSED SCHEDULE OF FEES AND CHARGES AS AT 1 JULY 2016
GST INCLUSIVE

C=COUNCIL SET L=LEGISLATION

Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
ART GALLERY					
Art Gallery Life Drawing Classes (6 week course)	C	10	150.00	150.00	01-Jul-16
Art Gallery Education – Subscriptions					
Primary Schools under 150	C	10	97.00	100.00	01-Jan-17
Primary Schools over 150	C	10	197.00	203.00	01-Jan-17
Secondary Schools	C	10	210.00	217.00	01-Jan-17
Specialist Schools	C	10	97.00	100.00	01-Jan-17
Kindergartens	C	10	97.00	100.00	01-Jan-17
Tertiary Institutions	C	10	328.00	338.00	01-Jan-17
Gecko Junior Memberships – First Child	C	10	13.00	14.00	01-Jan-17
Gecko Junior Memberships – Each Additional Child	C	10	9.00	9.00	01-Jan-17
ESSO BHP BILLITON WELLINGTON ENTERTAINMENT CENTRE					
Main Stage Hire Rates					
Commercial Rate per day (Max 14 hours)	C	10	1,288.00	1,375.00	01-Jul-16
Commercial - second performance on the same day	C	10	N/A	595.00	01-Jul-16
Community Rate per day (Max 14 hours)	C	10	770.00	795.00	01-Jul-16
Community - second performance on the same day	C	10	N/A	295.00	01-Jul-16
Commercial per Week	C	10	5,200.00	5,375.00	01-Jul-16
Community per Week	C	10	3,400.00	3,545.00	01-Jul-16
Commercial Rate - Short hire (max 4 hours)	C	10	835.00	895.00	01-Jul-16
Community Rate - Short hire (max 4 hours)	C	10	490.00	505.00	01-Jul-16
Rehearsal Room & Meeting Room & Foyer Rate per day (Max 8 hours)	C	10	275.00	285.00	01-Jul-16
Rehearsal Room & Meeting Room - Short hire (Max 4 hours)	C	10	145.00	150.00	01-Jul-16
Ticket Fees					
Ticket fees per ticket - Commercial	C	10	4.05	4.05	01-Jul-14
Ticket fees average per ticket - Community	C	10	2.45	2.75	01-Jul-16
Complimentary Ticket Fee	C	10	0.55	0.75	01-Jul-16
Credit Card fee - 4% of transaction value charged to the hirer	C	10	4%	4%	01-Jul-14
Tech Labour					
Tech Labour Charge Out per hour - Commercial	C	10	47.00	49.00	01-Jul-16
Tech Labour Charge Out per hour - Community	C	10	45.00	45.00	01-Jul-14
Labour Front of House					
FOH Labour Charge out per hour - Commercial	C	10	42.50	45.00	01-Jul-16
FOH Labour Charge out per hour - Community	C	10	42.50	43.00	01-Jul-16
Equipment					
Use of Grand Piano - Commercial	C	10	156.00	255.00	01-Jul-16
Use of Grand Piano - Community	C	10	N/A	155.00	01-Jul-16
Piano Tune	C	10	Cost Price	250.00	01-Jul-16
Consumables (charged at cost +15%)	C	10	Cost price + 15%	Cost price + 15%	01-Jul-14
LIBRARY					
Printing/Photocopies B&W A4 per page	C	10	0.20	0.20	01-Nov-01
Printing/Photocopies B&W A3 per page	C	10	0.50	0.50	01-Nov-01
Printing/Photocopies Colour A4 per page	C	10	1.00	1.00	01-Jul-10
Printing/Photocopies Colour A3 per page	C	10	2.00	2.00	01-Jul-10
Microfilm Printing A4 per page	C	10	0.20	0.20	01-Jul-10
Interlibrary loans- Search fee per book	C	10	4.00	4.00	01-Jul-10
Interlibrary loans- Books per transfer	C	10	18.50	18.50	01-Jul-13
Overdues per day after grace period expires	C	10	0.15	0.15	01-Jul-10
National facsimile fees (1st page)	C	10	4.00	4.00	01-Jul-13
National facsimile fees Additional Pages per page	C	10	1.00	1.00	01-Jul-13
Overseas facsimile fees (1st page)	C	10	8.00	8.00	01-Jul-13
Overseas facsimile fees Additional Pages per page	C	10	2.00	2.00	01-Jul-13
Library Receiving Faxes per page	C	10	1.00	1.00	01-Jul-13
Mini-earphones	C	10	2.00	5.00	01-Jul-15
Library Laminating A4 size	C	10	4.00	4.00	01-Jul-14
Library Book Covering	C	10	10.00	10.00	01-Jul-14
Library Binding Repairs (thin book approx 10 mins)	C	10	10.00	10.00	01-Jul-14
Library Binding Repairs (thick book approx 15 mins)	C	10	15.00	15.00	01-Jul-14
Replacement membership cards	C	10	5.80	5.80	01-Jul-12
Replacement CD for Talking Book set	C	10	16.00	16.00	01-Jul-15
Lost Book, Magazine or Audio-Visual item	C	10	RRP	RRP	01-Jul-13

WELLINGTON SHIRE COUNCIL
PROPOSED SCHEDULE OF FEES AND CHARGES AS AT 1 JULY 2016
GST INCLUSIVE

C=COUNCIL SET L=LEGISLATION

Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
GIPPSLAND REGIONAL SPORTS COMPLEX					
Indoor Courts					
Court Hire (peak) per hour	C	10	45.60	47.00	01-Jul-16
Court Hire (off peak) per hour*	C	10	33.60	34.70	01-Jul-16
* capped at 8 hours when all 4 courts are booked					
Training/Casual Use - adult / entry fee	C	10	5.70	5.90	01-Jul-16
Training/Casual Use - concession / entry fee	C	10	2.90	3.00	01-Jul-16
Outdoor Courts					
Outdoor Court with Lights - per hour (Capped at 6 Courts)	C	10	9.60	9.90	01-Jul-16
Outdoor Court no Lights - per hour (Capped at 6 Courts)	C	10	4.55	4.70	01-Jul-16
School Use	C	10	3.00	3.10	01-Jul-16
Meeting/Club Rooms					
Meeting Room - per hour	C	10	4.10	4.30	01-Jul-16
Club Room (half) - per hour	C	10	12.25	12.70	01-Jul-16
Club Room (full) - per hour	C	10	24.50	25.40	01-Jul-16
Club Administration Office					
Office Annual Hire Fee	C	10	295.00	305.00	01-Jul-16
Team Match Fees - Competition run by W.S.C.					
Indoor Soccer - per team	C	10	58.00	60.00	01-Oct-16
Indoor Netball - per team	C	10	58.00	60.00	01-Oct-16
Outdoor Netball - per team	C	10	36.00	38.00	01-Oct-16
Training Session Passes					
Training Casual Adult 10 Session Pass	C	10	51.30	53.10	01-Jul-16
Training Casual Concession 10 Session Pass	C	10	26.10	27.00	01-Jul-16
AQUA ENERGY					
Aquatics Casual Entry					
Swim Adult	C	10	6.00	6.20	01-Jul-16
Swim Concession	C	10	4.80	5.00	01-Jul-16
Swim Child (4-15)	C	10	4.00	4.10	01-Jul-16
Swim Family (Medicare card)	C	10	16.00	16.50	01-Jul-16
Swim, Sauna - Adult	C	10	8.40	8.50	01-Jul-16
Swim, Sauna - Concession	C	10	6.70	6.80	01-Jul-16
Swim School Group - per student	C	10	3.20	3.30	01-Jan-17
Swim School Group - Cost of Instructor	C	10	40.50	41.70	01-Jan-17
Group Fitness & Gym Casual Entry					
Group Fitness Adult	C	10	13.40	13.80	01-Jul-16
Group Fitness Concession	C	10	10.80	11.00	01-Jul-16
Group Fitness Schools - per student	C	10	7.20	7.40	01-Jan-17
Gym Adult	C	10	14.90	15.40	01-Jul-16
Gym Concession	C	10	12.00	12.30	01-Jul-16
Gym Teen (classes or gym)	C	10	6.70	6.90	01-Jul-16
Gym School Group - per student	C	10	8.00	8.20	01-Jan-17
Living Longer Living Stronger sessions (gym/fitness classes)	C	10	7.00	7.00	01-Jan-14
Multi Visit Passes					
10 visit Swim - Adult	C	10	54.00	55.80	01-Jul-16
10 visit Swim - Child	C	10	36.00	36.90	01-Jul-16
10 visit Swim - Concession	C	10	43.20	45.00	01-Jul-16
10 visit Swim - Family	C	10	144.00	148.50	01-Jul-16
10 visit Swim, Sauna - Adult	C	10	75.60	78.50	01-Jul-16
10 visit Swim, Sauna - Concession	C	10	60.30	61.20	01-Jul-16
10 visit Gym - Adult	C	10	134.10	138.60	01-Jul-16
10 visit Gym - Concession	C	10	108.00	110.70	01-Jul-16
10 visit Group Fitness - Adult	C	10	120.60	124.20	01-Jul-16
10 visit Group Fitness - Concession	C	10	97.20	99.90	01-Jul-16
10 visit Creche - Member	C	10	66.60	69.30	01-Jul-16
10 visit Creche - Non-Member	C	10	133.20	137.70	01-Jul-16
Other					
Creche - Non members per child per session	C	10	14.80	15.30	01-Jul-16
Creche - Gold & Aquatic members per child per session	C	10	7.40	7.70	01-Jul-16
Fitness Room Hire - Full Day	C	10	50.00	51.50	01-Jul-16
Fitness Room Hire - Half Day	C	10	25.00	25.80	01-Jul-16

WELLINGTON SHIRE COUNCIL
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GST INCLUSIVE

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Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
AQUA ENERGY cont.					
Pool Hire					
Swimming Pool Hire - whole pool per hour	C	10	136.00	140.10	01-Jul-16
Swimming Pool Hire - lane per hour	C	10	41.40	42.70	01-Jul-16
Pool Inflatable Hire - per hour	C	10	90.00	92.70	01-Jul-16
Additional Lifeguard - per hour	C	10	40.50	41.80	01-Jul-16
Learn to Swim Lessons					
Swim lessons - 30mins - Member	C		12.10	12.50	01-Jul-16
Swim lessons - 30mins - Non-Member	C		16.10	16.60	01-Jul-16
Swim lessons - 45mins - Member	C		13.10	13.50	01-Jul-16
Swim lessons - 45mins - Non-Member	C		17.10	17.60	01-Jul-16
Swim lessons - 1hour - Member	C		14.40	14.80	01-Jul-16
Swim lessons - 1hour - Non-Member	C		18.40	18.90	01-Jul-16
Private 1:1 - Half Hour - Member	C		38.30	39.50	01-Jul-16
Private 1:1 - Half Hour - Non-Member	C		42.20	43.60	01-Jul-16
Holiday Swim Program - Member	C		60.50	62.50	01-Jul-16
Holiday Swim Program - Non-Member	C		80.50	83.00	01-Jul-16
Disability - Achiever Program 1:1	C		26.00	26.80	01-Jul-16
Swim lesson - 30mins - Member Direct Debit - per lesson	C		9.70	10.00	01-Jul-16
Swim lesson - 30mins - Non-Member Direct Debit - per lesson	C		12.90	13.30	01-Jul-16
Swim lesson - 45mins - Member Direct Debit - per lesson	C		10.50	10.80	01-Jul-16
Swim lesson - 45mins - Non-Member Direct Debit - per lesson	C		13.70	14.10	01-Jul-16
Swim lesson - 1hour - Member Direct Debit - per lesson	C		11.60	11.90	01-Jul-16
Swim lesson - 1hour - Non-Member Direct Debit - per lesson	C		14.80	15.20	01-Jul-16
Admin					
Joining Fee (Direct Debit Membership)	C	10	68.00	70.00	01-Jul-16
Membership card replacement fee	C	10	8.30	8.60	01-Jul-16
Term Memberships					
Base Adult 12mth Membership - Aquatic	C	10	344.00	354.00	01-Jul-16
Aquatic 12mth - Adult	C	10	412.00	424.00	01-Jul-16
Aquatic 12mth - Concession	C	10	344.00	354.00	01-Jul-16
Aquatic 12mth - Child	C	10	298.00	306.00	01-Jul-16
Aquatic 12mth - Family	C	10	642.00	660.00	01-Jul-16
Aquatic 6mth - Adult	C	10	240.00	247.00	01-Jul-16
Aquatic 6mth - Concession	C	10	206.00	212.00	01-Jul-16
Aquatic 6mth - Child	C	10	187.00	188.00	01-Jul-16
Aquatic 6mth - Family	C	10	355.00	365.00	01-Jul-16
Aquatic 3mth - Adult	C	10	165.00	165.00	01-Jul-16
Aquatic 3mth - Concession	C	10	145.00	145.00	01-Jul-16
Aquatic 3mth - Child	C	10	136.00	136.00	01-Jul-16
Aquatic 3mth - Family	C	10	215.00	218.00	01-Jul-16
Base Adult 12mth Membership - Gold	C	10	927.00	955.00	01-Jul-16
Gold 12mth - Adult	C	10	995.00	1025.00	01-Jul-16
Gold 12mth - Concession	C	10	810.00	834.00	01-Jul-16
Gold 12mth - Family	C	10	1613.00	1662.00	01-Jul-16
Gold 6mth - Adult	C	10	532.00	548.00	01-Jul-16
Gold 6mth - Concession	C	10	439.00	452.00	01-Jul-16
Gold 6mth - Family	C	10	841.00	866.00	01-Jul-16
Gold 3mth - Adult	C	10	300.00	309.00	01-Jul-16
Gold 3mth - Concession	C	10	263.00	263.00	01-Jul-16
Gold 3mth - Family	C	10	455.00	468.00	01-Jul-16
Base LLLS	C	10	718.00	740.00	01-Jul-16
Living Longer Living Stronger - 12 month	C	10	786.00	810.00	01-Jul-16
Corporate					
Corporate 12mth - Adult 5+	C	10	903.00	930.00	01-Jul-16
Corporate 12mth - Family 5+	C	10	1459.00	1503.00	01-Jul-16
Direct Debit Memberships - Fortnightly					
Aquatic Direct Debit - Adult	C	10	14.40	14.40	01-Jul-16
Aquatic Direct Debit - Concession	C	10	10.80	10.90	01-Jul-16
Aquatic Direct Debit - Child	C	10	9.80	9.80	01-Jul-16
Aquatic Direct Debit - Family	C	10	23.70	23.70	01-Jul-16

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Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
AQUA ENERGY cont					
Gold Direct Debit - Adult	C	10	35.70	36.80	01-Jul-16
Gold Direct Debit - Concession	C	10	28.60	29.40	01-Jul-16
Gold Direct Debit - Family	C	10	59.50	61.30	01-Jul-16
Living Longer Living Stronger Direct Debit	C	10	27.60	28.50	01-Jul-16
Corporate Adult 5+ Direct Debit	C	10	32.20	33.10	01-Jul-16
Corporate Family 5+ Direct Debit	C	10	53.50	55.20	01-Jul-16
Personal Training					
Personal Training 1 Hour Session	C	10	55.60	57.30	01-Jul-16
Personal Training 1/2 Hour Session	C	10	36.10	37.20	01-Jul-16
Personal Training 1 Hour Session 1:2	C	10	67.00	69.00	01-Jul-16
Personal Training 1/2 Hour Session 1:2	C	10	46.40	47.80	01-Jul-16
Personal Training 1 Hour Session 1:3	C	10	n/a	82.80	01-Jul-16
Personal Training 1 Hour Session 1:4	C	10	n/a	99.40	01-Jul-16
OUTDOOR POOLS					
Single Admission (All Pools)					
Adult	C	10	6.00	6.20	01-Jul-16
Concession	C	10	4.80	5.00	01-Jul-16
Child (4-15)	C	10	4.00	4.10	01-Jul-16
Family	C	10	16.00	16.50	01-Jul-16
Memberships/Season Passes (Sale, Maffra & Yarram) 18 Weeks					
Adult	C	10	119.10	122.60	01-Jul-16
Concession	C	10	95.60	98.30	01-Jul-16
Child (4-15)	C	10	79.70	81.70	01-Jul-16
Family	C	10	198.70	204.30	01-Jul-16
Memberships/Season Passes (Stratford, Heyfield, Rosedale) 15 Weeks					
Adult	C	10	99.30	102.20	01-Jul-16
Concession	C	10	79.70	82.00	01-Jul-16
Child (4-15)	C	10	66.40	68.10	01-Jul-16
Family	C	10	165.60	170.20	01-Jul-16
LOCAL LAWS					
Alfresco Dining Permit Annual Fee	C		165.00	170.00	01-Jul-16
Roadside Trading Permit (Weekly fee)	C		58.00	60.00	01-Jul-16
Local Laws permit - 1 year	C		60.00	65.00	01-Jul-16
Local Law permit - 3 years	C		152.00	157.00	01-Jul-16
Impounded Vehicle release fee	C		\$255.00 + towing fee	\$300.00 + towing fee	01-Jul-16
Shopping trolley impoundment release fee	C		130.00	135.00	01-Jul-16
Local Law Fines	L		100.00 = one penalty unit	100.00 = one penalty unit	01-Jul-16
VicRoads - Emergency works callout up to 3hrs	C	10	570.00	580.00	01-Jul-16
ANIMALS					
Domestic Animals					
Dog Registrations					
Standard Fee	C		115.00	120.00	11-Apr-17
Dangerous, Menacing, Guard Dog or Restricted Breed	C		NA	200.00	11-Apr-17
Reduced Fee (Sterilised, over 10 years old, kept for breeding at a licensed premises, owner a member of approved association, kept for working stock, obedience trained with an approved organisation) not applicable to dangerous, menacing, guard dog or restricted breeds	C		38.00	40.00	11-Apr-17
Pension Concession on above of 50%	C		50% of appropriate fee	50% of appropriate fee	11-Apr-17
Cat Registrations					
Standard Fee	C		115.00	120.00	11-Apr-17
Reduced Fee (Sterilised, over 10 years old, kept for breeding at a licensed premises, owner a member of approved association)	C		38.00	40.00	11-Apr-17
Pension Concession on above of 50%	C		50% of appropriate fee	50% of appropriate fee	
Tag Replacement Dog	C		6.00	6.00	11-Apr-17
Tag Replacement Cat	C		6.00	6.00	11-Apr-17
Animal Cage Deposits (Refundable)	C		65.00	65.00	11-Apr-17
Domestic Animal Business Registration	C		\$250.00 + Veterinarian fee if applicable	\$255.00 + Veterinarian fee if applicable	11-Apr-17
Domestic Animal Business Registration - Breeders	C		\$2500.00 flat fee + \$15.00 per breeding bitch + Veterinarian Fee if applicable	\$2500.00 flat fee + \$15.00 per breeding bitch + Veterinarian Fee if applicable	01-Jul-16

WELLINGTON SHIRE COUNCIL
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Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
ANIMALS cont					
Impound Penalties					
Release Penalty Dogs & Cats Registered	C		150.00	155.00	01-Jul-16
Release Penalty Unregistered Dogs & Cats, or subsequent impound of Registered animal	C		180.00	185.00	01-Jul-16
Release Penalty Small Livestock - includes Sheep, Goats and Pigs	C		\$70.00 for 1st animal, \$20.00 per subsequent animal + invoiced transportation costs	\$75 for 1st animal, \$40 per subsequent animal + invoiced transportation costs	01-Jul-16
Release Penalty Large Livestock - includes Cattle and Horses	C		\$120.00 for 1st animal, \$20.00 per subsequent animal + invoiced transportation costs	\$125.00 for 1st animal, \$40 per subsequent animal + invoiced transportation costs	11-Jul-16
Sustenance fee, per day per animal - fee may be increased dependent on seasonal availability.					
Small Livestock - includes Sheep, Goats and Pigs	C		12.00	14.00	01-Jul-16
Large Livestock - includes Cattle and Horses	C		15.00	18.00	01-Jul-16
BUILDING					
Building Permits Inspections – Minimum Rate	C	10	160.00	164.00	01-Jul-17
Building Report and Consents	L		244.00	250.00	01-Jul-17
Building Plan Copy	C	10	85.00	87.00	01-Jul-17
Building Plan Search Fee	C	10	60.00	62.00	01-Jul-17
Building Levy	L		0.13	0.20	01-Jul-17
Building Information Certificates	L		49.00	50.00	01-Jul-17
Building Information Certificates with inspections	L		393.00	402.00	01-Jul-17
Copy of Occupancy Permit or Certificate of Final Inspection	L		38.50	40.00	01-Jul-17
Heritage/Demolition Response	L		60.90	62.00	01-Jul-17
Hoarding Permits	L		244.00	250.00	01-Jul-17
Lodgement Fees –Domestic	L		36.40	37.00	01-Jul-17
Lodgement Fees – Commercial	L		36.40	38.00	01-Jul-17
Stormwater Discharge Point	L		60.90	62.00	01-Jul-17
Swimming Pool Inspections	C	10	140.00	143.00	01-Jul-17
Places of Public Entertainment (POPES)	C	10	310.00	320.00	01-Jul-17
HEALTH					
Requested premises Inspection Fee	C		260.00	270.00	01-Jul-16
Registration - Food Premises- class 1 ¹	C		440.00	460.00	01-Jul-16
Registration - Food Premises- class 2 ¹	C		440.00	460.00	01-Jul-16
Registration – Food Premises – class 2 (Low volume)*	C		250.00	262.00	01-Jul-16
Registration - Food Premises- class 3 ¹	C		250.00	262.00	01-Jul-16
Registration - Food Premises- class 3 (Low risk)*	C		105.00	110.00	01-Jul-16
Additional Registration Fee - per each additional staff over 5 EFT	C		16.00	18.00	01-Jul-16
Water Transport Vehicle	C		340.00	350.00	01-Jul-16
Hairdressers Lifetime Registration one off	C		130.00	240.00	01-Jul-16
Registrations – Hair/Beauty/Skin Penetration	C		130.00	135.00	01-Jul-16
Registrations - Prescribed Accommodation* (Rooming Houses)	C		190.00	198.00	01-Jul-16
Registrations – Caravan Parks per site	L		As per the Residential Tenancies (Caravan Parks and Movable Dwellings Registration and Standards) Regulations 2010 No.49, Schedule 2.	As per the Residential Tenancies (Caravan Parks and Movable Dwellings Registration and Standards) Regulations 2010, No.49 Schedule 2	
Caravan Park - Application for Rigid Annexe	C		240.00	246.00	01-Jul-16
¹ Pro rata registration applies for new registrations.					
Transfer of Registration	C		50% of Annual Registration Fee	50% of Annual Registration Fee	01-Jul-13
Transfer of Registration Caravan Parks	L		5 x fee units	5 x fee units	
Registration Late fee additional 50%	C		additional 50%	additional 50%	01-Jul-10
Additional Food Act Inspection Fee - used when premises does not comply with first or second inspection requirements	C		88.00	160.00	01-Jul-16
Penalties - refer to relevant legislation.	L				
Penalty amounts are determined as per the Monetary Unit Act	C				
Vaccines	C		cost price + Administration Fee	cost price + Administration Fee	01-Jul-16

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SEPTIC TANK FEES					
Minor alteration	C		195.00	201.00	01-Jul-16
Major alteration	C		390.00	402.00	01-Jul-16
New Septic Tank	C		470.00	485.00	01-Jul-16
Additional inspections	C		104.00	107.00	01-Jul-16
Reissue of Permits	C		60.00	63.00	01-Jul-16
Report and Consent Request - unsewered areas	C		50.00	52.00	01-Jul-16
PLANNING					
Development Advice Request Fee	C	10	90.00	90.00	01-Jul-15
Development Advice Request Fee (Complex)	C	10	\$90.00 minimum plus \$50.00 per hour	\$90.00 minimum plus \$50.00 per hour	01-Jul-15
Strategic planning written advice	C	10	New fee	90.00	01-Jul-16
Valuation for public open space contribution	C	10	New fee	Cost of valuation	01-Jul-16
Preparation/review of section 173 agreements	C	10	200.00	200.00	01-Jul-15
Application to amend/end a section 173 agreement	C	10	502.00	502.00	01-Jul-15
Planning Permit Search and Copy Fee	C	10	100.00	100.00	01-Jul-15
Planning Permit and Endorsed Plans Search and Copy Fee	C	10	130.00	130.00	01-Jul-15
Planning Permit Extension of Time	C	10	200.00	200.00	01-Jul-15
Planning Permit Amended after notice has been given	L		102.00	102.00	17-Oct-14
Dwelling					
To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:					
>\$10,000\$100,000	L		239.00	239.00	17-Oct-14
>100,001	L		490.00	490.00	17-Oct-14
Dwelling - Amendment to Permit					
To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:					
>\$10,000\$100,000	L		239.00	239.00	17-Oct-14
>100,001	L		490.00	490.00	17-Oct-14
To develop land...if the estimated cost of the development is: (including advertising signs)					
> \$0\$ 10,000	L		102.00	102.00	17-Oct-14
> \$10,000\$250,000	L		604.00	604.00	17-Oct-14
> \$250,001\$500,000	L		707.00	707.00	17-Oct-14
> \$500,001\$1,000,000	L		815.00	815.00	17-Oct-14
> \$1,000,001\$7,000,000	L		1153.00	1153.00	17-Oct-14
> \$7,000,001\$10,000,000	L		4837.00	4837.00	17-Oct-14
> \$10,000,001\$50,000,000	L		8064.00	8064.00	17-Oct-14
> \$50,000,001	L		16130.00	16130.00	17-Oct-14
To develop land (amendment to permit)...if the estimated cost of the development is: (including advertising signs)					
> \$0\$ 10,000	L		102.00	102.00	17-Oct-14
> \$10,000\$250,000	L		604.00	604.00	17-Oct-14
> \$250,001\$500,000	L		707.00	707.00	17-Oct-14
> \$500,001	L		815.00	815.00	17-Oct-14
Amend permit (to change the statement of what the permit allows or to change any or all of the conditions)	L		502.00	502.00	17-Oct-14
Use Only (plus development fee if applicable) Amendment to Permit	L		502.00	502.00	17-Oct-14
Subdivision					
To Subdivide an existing building.	L		386.00	386.00	17-Oct-14
To Subdivide an existing building - Amendment to Permit	L		386.00	386.00	17-Oct-14
To Subdivide land into two lots.	L		386.00	386.00	17-Oct-14
To Subdivide land into two lots - Amendment to Permit	L		386.00	386.00	17-Oct-14
To effect a realignment of a common boundary between lots or to consolidate two or more lots.	L		386.00	386.00	17-Oct-14
To effect a realignment of a common boundary between lots or to consolidate two or more lots - Amendment to Permit	L		386.00	386.00	17-Oct-14
To Subdivide land.	L		781.00	781.00	17-Oct-14
To Subdivide land - Amendment to Permit	L		502.00	502.00	17-Oct-14
To remove a restriction (within the meaning of the Subdivision Act 1988) over the land if the land has been used or developed for more than 2 years before the date of the applications in manner which would have been lawful under the Planning and Environment Act 1987 but for the existence of the restriction	L		249.00	249.00	17-Oct-14

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PLANNING cont					
To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or To create or remove a right of way.	L		541.00	541.00	17-Oct-14
To create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or To create or remove a right of way – Application to Amend	L		502.00	502.00	17-Oct-14
To create, vary or remove an easement other than a right of way; or	L		404.00	404.00	17-Oct-14
To create, vary or remove an easement other than a right of way – Application to Amend	L		502.00	502.00	17-Oct-14
To vary or remove a condition in the nature of an easement other than a right of way in Crown grant	L		404.00	404.00	17-Oct-14
To vary or remove a condition in the nature of an easement other than a right of way in Crown grant – Application to Amend	L		502.00	502.00	17-Oct-14
Subdivision Certification Fees					
Subdivision Certification fee	L		\$100 + \$20.00 per lot	\$100 + \$20.00 per lot	17-Oct-14
Consolidation & other Certification fee	L		100.00	100.00	17-Oct-14
Re-certification of subdivision plan (except where requested by a referral authority)	L		100.00	100.00	17-Oct-14
Combined Permit Application	L				17-Oct-14
The fee for an application for any combination of the classes of application outlined above is the sum arrived at by adding the highest of the fees which would have applied if separate applications had been made plus 50% of each of the other fees which would have applied if separate applications had been made	L				17-Oct-14
Satisfaction Matters					
Fee for determining a matter where a planning scheme specifies that the matter be done to the satisfaction of a responsible authority or a referral authority	L		102.00	102.00	17-Oct-14
Heritage – where a permit is required for minor works such as repainting	C		NO FEE	NO FEE	01-Jul-13
Native Vegetation Removal					
Less than 10 hectares	L		102.00	102.00	17-Oct-14
More than 10 hectares	L		604.00	604.00	17-Oct-14
Liquor License Only	L		102.00	102.00	17-Oct-14
Planning Scheme Amendments					
Consider a request	L		798.00	798.00	17-Oct-14
Consider Submissions	L		798.00	798.00	17-Oct-14
Consider Abandonment	L		798.00	798.00	17-Oct-14
Additional Fee for Council to Adopt a Planning Scheme	L		524.00	524.00	17-Oct-14
Approve an amendment	L		798.00	798.00	17-Oct-14
FACILITY HIRE					
Gwen Webb Centre- Hire Charges					
Gwen Webb Centre Hire- Full Day*	C	10	51.00	53.00	01-Jul-16
Regular Hire (6 hours or less)	C	10	30.00	31.00	01-Jul-16
Stephenson Park - Main Oval Hire Charges (Level 2)					
Part or full day hire - (community groups)	C	10	106.00	110.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10			01-Jul-16
Regular School Use - per season/per ground	C	10	210.00	217.00	01-Jul-16
Commercial/Private- Full Day*	C	10	353.00	364.00	01-Jul-16
Stephenson Park - Rotary Oval Hire Charges (Level 4)					
Part or full day hire - (community groups)	C	10	54.00	56.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10			01-Jul-16
Regular School Use - per season/per ground	C	10	106.00	110.00	01-Jul-16
Commercial/Private- Full Day*	C	10	118.00	122.00	01-Jul-16
Stephenson Park - Baseball Oval Hire Charges (Level 4) (Excludes Baseball Pitch)					
Part or full day hire - (Community groups)	C	10	54.00	56.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10			01-Jul-16
Regular School Use - per season/per ground	C	10	106.00	110.00	01-Jul-16
Commercial/Private- Full Day*	C	10	118.00	122.00	01-Jul-16
Stephenson Park - Baseball Pitch Hire Charges (Level 2) (Includes Baseball Oval)					
	C	10	106.00	110.00	01-Jul-16
Stephenson Park Upstairs Function Room					
Seasonal user group subsidised rate- Full Day*	C	10	51.00	53.00	01-Jul-16
Non seasonal user Community Group - Full Day*	C	10	210.00	217.00	01-Jul-16
Commercial/Private- Full Day*	C	10	342.00	353.00	01-Jul-16

WELLINGTON SHIRE COUNCIL
PROPOSED SCHEDULE OF FEES AND CHARGES AS AT 1 JULY 2016
GST INCLUSIVE

C=COUNCIL SET L=LEGISLATION

Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
FACILITY HIRE CONT					
Sale Main Oval - Hire Charges (Level 2)					
Part or full day hire - (Community groups)	C	10	106.00	110.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	210.00	217.00	01-Jul-16
Commercial/Private- Full Day*	C	10	353.00	364.00	01-Jul-16
Sale Velodrome - Hire Charges (Level 2)					
Part or full day hire - (Community groups)	C	10	106.00	110.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	210.00	217.00	01-Jul-16
Commercial/Private- Full Day*	C	10	342.00	353.00	01-Jul-16
Sale Lions Park (Little Aths) - Hire Charges (Level 2)					
Part or full day hire - (Community groups)	C	10	106.00	110.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	210.00	217.00	01-Jul-16
Commercial/Private- Full Day*	C	10	342.00	353.00	01-Jul-16
Stead Street Oval - Hire Charges (Level 4) (as of 01/01/16 Winter only)					
Part or full day hire - (Community groups)	C	10	54.00	56.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	106.00	110.00	01-Jul-16
Commercial/Private- Full Day*	C	10	118.00	122.00	01-Jul-16
Wurruk Oval - Hire Charges (Level 3)					
Part or full day hire - (Community groups)	C	10	80.00	83.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	158.00	163.00	01-Jul-16
Commercial/Private- Full Day*	C	10	234.00	242.00	01-Jul-16
Stratford Pine Lodge Hire Charges (Level 4) (as of 01/01/16 Winter only, Excl Tennis Courts)					
Part or full day hire - (Community groups)	C	10	54.00	56.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	106.00	110.00	01-Jul-16
Commercial/Private- Full Day*	C	10	118.00	122.00	01-Jul-16
Light Usage Fee (rate per hour) (includes plug-in portable lighting)	C	10	10.00	12.00	01-Jul-16
Toilet cleaning charges to be added to Casual hire if applicable	C	10	29.00	30.00	01-Jul-16
Notes					
*Half day hire = 50% of scheduled full day fee					
*Half day = 6 hours or less					
Seasonal Hire includes use of toilets and rubbish disposal					
Yarram Meeting Rooms					
Meeting Room 1 or 2 (max 25 people) per day Community Rate	C	10	49.00	51.00	01-Jul-16
Both Meeting Rooms 1 & 2 (max 50 people) per day Community Rate	C	10	98.00	102.00	01-Jul-16
Both Meeting Rooms 1 & 2 (max 50 people) per day Commercial Rate	C	10	200.00	208.00	01-Jul-16
Consulting Room 1 & 2 per hour	C	10	4.10	4.30	01-Jul-16
Consulting Room 1 & 2 per day	C	10	33.00	35.00	01-Jul-16
Lakeside Entertainment & Arts Facility (LEAF)					
Weddings and Commercial Organisations	C	10	180.00	180.00	01-Jul-16
Not for profit/community organisations	C	10	FREE	FREE	01-Jul-16
Use of Concertina Doors	C	10	110.00	125.00	01-Jul-16
Use of Concertina Doors Community Groups	C	10	55.00	60.00	01-Jul-16
Circus					
Recreation Reserve Fees (Circus) Daily Fees	C	10	600.00	800.00	01-Jul-16
Swing Bridge Special Openings (minimum of 7 days notification)	C	10	455.00	469.00	01-Jul-16
Port of Sale					
Mooring Fees - Annual	C	10	910.00	1,000.00	01-Jul-16
Mooring - Temporary Per Week - Min 2 weeks (\$116.00). Max 12 weeks.	C	10	52.50	58.00	01-Jul-16

WELLINGTON SHIRE COUNCIL
PROPOSED SCHEDULE OF FEES AND CHARGES AS AT 1 JULY 2016

C=COUNCIL SET L=LEGISLATION

GST INCLUSIVE

Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
FACILITY HIRE CONT					
West Sale Airport					
West Sale Airport Service Charge – Terminal Access – Per day for charter/commercial flights	C	10	95.00	110.00	01-Jul-16
Rate capped to 100 days p.a.					
West Sale Airport Service Charge – Use of Airside Apron Areas – per m2/p.a.	C	10	33.00	33.00	01-Jul-16
Aircraft parking or equipment storage.					
User agreement to be established for periods in excess of 28 continuous days					
Minimum charge \$275.00 (based on 100m2 for 1 month).					
West Sale Airport / Yarram Aerodrome Service Charge – Annual User Licence Agreement – Recreational Use.	C	10	NA	140.00	01-Jul-16
West Sale Airport / Yarram Aerodrome Service Charge – Annual User Licence Agreement – Light Commercial Use.	C	10	NA	650.00	01-Jul-16
West Sale Airport / Yarram Aerodrome Service Charge – Annual User Licence Agreement – Commercial Use.	C	10	NA	1300.00	01-Jul-16
West Sale Airport - Landing Fees.	C	10	NA	10.00 to 25.00	01-Jul-16
Fee applied per aircraft landing (landing and takeoff) no charge for touch and goes.					
Military and other Aircraft with VWSA and Yarram licence agreement exempt.					
RA Aus registered aircraft exempt.					
GA registered aircraft <5,700kg \$10.					
GA registered aircraft >5,700kg or rotary and all others \$25.					
Yarram Aerodrome - Landing Fees	C	10	NA	5.00	01-Jul-16
Fee applied per aircraft landing (landing and takeoff) no charge for touch and goes.					
Military and other Aircraft with Yarram and VWSA licence agreement exempt.					
RA Aus registered aircraft exempt.					
GA registered aircraft <5,700kg \$5.					
GA registered aircraft >5,700kg or rotary and all others \$5.					
MAP SALES					
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A3 Colour	C	10	11.75	12.00	01-Jul-16
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A2 Colour	C	10	17.50	18.00	01-Jul-16
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A1 Colour	C	10	29.00	30.00	01-Jul-16
Hardcopy - Aerial Photo Plot A4	C	10	11.75	12.00	01-Jul-16
Hardcopy - Aerial Photo Plot A3	C	10	17.50	18.00	01-Jul-16
Hardcopy - Aerial Photo Plot A2	C	10	29.00	30.00	01-Jul-16
Hardcopy - Aerial Photo Plot A1	C	10	40.00	41.00	01-Jul-16
TIPPING FEES					
Commercial Tonne	C	10	149.00	155.00	01-Jul-16
Compacted Commercial	C	10	161.00	167.00	01-Jul-16
Commercial m3	C	10	60.00	63.00	01-Jul-16
Domestic m3	C	10	30.00	31.00	01-Jul-16
Greenwaste m3	C	10	14.00	14.00	01-Jul-16
Clean Concrete Tonne	C	10	28.00	29.00	01-Jul-16
Clean Concrete m3	C	10	42.00	43.00	01-Jul-16
Separated Recyclables m3	C	10	FREE	FREE	01-Jul-16
Asbestos per tonne	C	10	100.00	100.00	01-Jul-16
Single Mattress	C	10	10.00	10.00	01-Jul-16
Double Mattress	C	10	15.00	15.00	01-Jul-16
OTHER					
Rechargeable works	C	10	By Quote	By Quote	01-Jul-15
Consent for Works Within Road Reserve	L		N/A	\$81.60 - \$586.00	01-Jul-16
Recovery cost for Fire Hazard Removal Contractor plus an administration fee	C	10	Admin Cost \$105.00 + contractor cost	Admin Cost \$105.00 + contractor cost	01-Jul-15
Dishonoured Direct Debit Fees	C		25.00	30.00	01-Jul-16
Dishonoured Cheque Fees	C		35.00	35.00	01-Jul-09
Land Information Certificates	L		24.80	24.80	29-Oct-15
Land Information Certificate - Urgent Fee	C	10	75.00	75.00	01-Jul-14
Duplicate Rate Notice	C	10	9.50	10.00	01-Jul-16
Rate Related Archive Search per hour	C	10	50.00	50.00	01-Jul-14
Freedom of Information Request	L		27.20	27.90	01-Jul-16
Freedom of Information Search Charges per hour or part of an hour (except if on a	L		19.90	20.49	01-Jul-16
Freedom of Information Supervision Charges Per Quarter hour	L		5.00	5.00	01-Jul-16
Freedom of Information Photocopies-A4	L		0.20	0.20	01-Jul-16

2016/17 Budget - Wellington Shire Council

Appendix B Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and *Local Government (Planning and Reporting) Regulations 2014* (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2016/17 budget, which is included in this report, is for the year 1 July 2016 to 30 June 2017 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2017 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

With the introduction of the State Government Rate Capping legislation in 2015 Councils are now unable to determine the level of rate increase and instead must use a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). The ESC will determine whether the rate increase variation submission has been successful by 31 May. In many cases this will require Councils to undertake 'public notice' on two separate proposed budgets simultaneously, i.e. the Ministers maximum rate increase and the Council's required rate increase. Wellington Shire Council has not moved to apply for a higher rate cap for 2016/17 as it has planned at the level gazetted 12 months earlier.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

Budget process	Timing
1 Minister of Local Government announces maximum rate increase	Dec
2 Officers update Council's long term financial projections	Dec/Jan
3 Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
4 Council submits formal rate variation submission to ESC	Dec-Mar
5 Proposed budget (s) submitted to Council for approval	Apr
5 Public notice advising intention to adopt budget	Apr
6 Budget available for public inspection & comment	Apr/May
7 Submissions period closes (28 days)	May
8 Submissions considered by Council	Jun
9 Budget and submissions presented to Council for adoption	Jun
10 Copy of adopted budget submitted to the Minister	Jun
11 Revised budget where a material change has arisen	



C3 - REPORT

GENERAL MANAGER DEVELOPMENT

ITEM C3.1**QUARTERLY STRATEGIC LAND USE PLANNING UPDATE**

DIVISION:

DEVELOPMENT

ACTION OFFICER:

MANAGER LAND USE PLANNING

DATE:

19 APRIL 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
		✓		✓					

OBJECTIVE

To update Council on the strategic land use planning work program for the first quarter of 2016.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That Council receive the 2016 first quarterly update on the strategic land use planning work program (included in Attachment 1 to the report).

BACKGROUND

The strategic land use planning work program is regularly reviewed by Council's Strategic Land Use Planning Projects Review Group (Review Group), which was appointed by Council at the Special Council meeting of 6 November 2013. The Review Group considered it beneficial to provide the full Council and the community with a quarterly update of the strategic land use planning work program, which comprises various prioritised projects and planning scheme amendments as outlined in **Attachment 1**.

OPTIONS

Council has the following options:

1. Receive the 2016 first quarterly update on the strategic land use planning work program; or
2. Not receive the 2016 first quarterly update on the strategic land use planning work program and seek further information for consideration at a future Council meeting.

PROPOSAL

To receive the 2016 first quarterly update on the strategic land use planning work program.

CONFLICT OF INTEREST

On the basis of a land ownership issue, the Manager Land Use Planning declares an interest in the item relating to the Longford Development Plan and subsequent Planning Scheme Amendment C87 (Longford Development Plan implementation) and therefore has no involvement in this project and Planning Scheme Amendment.

LEGISLATIVE IMPACT

All strategic land use planning matters are considered in accordance with the *Planning and Environment Act 1987* and/or any relevant legislation.

COUNCIL PLAN IMPACT

The Council Plan 2013–2017 Theme 5 Land Use Planning states the following strategic objective and related strategy:

Strategic Objective

“Appropriate and forward looking land use planning that incorporates sustainable growth and development.”

Strategy 5.1

“Ensure Land Use Policies and Plans utilise an integrated approach to guide appropriate land use and development.”

This report supports the above Council Plan strategic objective and strategy.

1

ATTACHMENT 1: STRATEGIC LAND USE PLANNING PROJECT AND AMENDMENT LIST – 1st QUARTER 2016

Current Project	Status/Details	Current Priority	Anticipated Completion
North Sale Development Plan & Developer Contributions Plan	Work continues on the preparation of the North Sale Development Plan and associated Developer Contributions Plan. A draft 'Design Response' plan, which responds to the issues raised in the initial background analysis work will advance upon the completion of a further, more detailed drainage study for the North Sale growth area which is nearing completion. The final drainage study will then be used to inform the Development Plan and associated Developer Contributions Plan.	H	15/16
South Wurruk Development Plan	A preliminary rezoning request was received from the landowners on 12 January 2016. A formal application to rezone the whole growth area is expected in April 2016.	M	Ongoing
Longford Development Plan	With funding from the State Government's <i>Rural Regional Flying Squad</i> , Council has now finalised a Development Plan for Longford (adopted by Council on 17 November 2015). The Development Plan provides strategic land use planning guidance for landowners who are interested in rezoning and developing their land to provide for rural lifestyle lots within the Longford growth area. Council has now sought approval from the Minister for Planning to formally include the Longford Development Plan within the Wellington Planning Scheme via Planning Scheme Amendment C87.	L	Completed
Heritage Strategy	Officers are currently working with Council's Heritage Advisor to consider the feedback received from a recent targeted consultation period. Where appropriate, the comments received will be used to revise the draft Heritage Strategy, which will also include an implementation 'Action Plan'.	M/H	15/16
Heritage Study – Stage 2	Council has advanced Stage 2 of the Wellington Shire Heritage Study. The study is investigating the heritage value of 72 places across the Shire and involves preparation of statements of heritage significance for each one. The statements will ultimately provide the rationale for their statutory protection within the Wellington Planning Scheme (via the Heritage Overlay).	H	15/16

Current Amendment	Status/Details	Current Priority	Anticipated Completion
C80: Gormandale mapping anomaly	<p>Amendment C80 seeks to correct a mapping anomaly on land at Calladale Court and Gormandale-Stradbroke Road, Gormandale. The land is proposed to be rezoned from Rural Living Zone 2 (RLZ2) to Township Zone (TZ).</p> <p>Council resolved to adopt the Amendment at its ordinary meeting of 16 February 2016. The Amendment was submitted to the Minister for Planning for approval on 17 February 2016.</p>	H	15/16
C87 Longford Development Plan Implementation	<p>Amendment C87 seeks to implement the Longford Development Plan into the Planning Scheme.</p> <p>At its ordinary meeting of 15 March 2016, Council resolved to adopt the Amendment. The Amendment documents were sent to the Minister for Planning for approval on 16 March 2016.</p>	L	15/16
C93: Technical Corrections Amendment	<p>Amendment C93 seeks to correct a number of 'policy-neutral' technical errors within the Wellington Planning Scheme - including grammatical and mapping errors.</p> <p>Amendment C93 was formally approved by the Minister for Planning on 11 February 2016.</p>	H	Completed
C95: Port Albert Rural Residential Lifestyle Lots Review and Planning Controls Review Implementation	<p>In accordance with the recommendation of the independent Planning Panel, Council resolved to adopt Planning Scheme Amendment C95 on 15 March 2016. Council also resolved to request the Minister for Planning to rezone additional land to the Rural Living Zone. The amendment documents including the request for the rezoning of additional land were submitted to the Minister for Planning on 21 March 2016.</p>	H	15/16

External Amendment Requests	Status/Details	Priority	Anticipated Completion
C85 (P124/2013) and C88 (P373/2012): Stevens Street, Sale	<p>C85: Request for rezoning to the Neighbourhood Residential 1 Zone (NRZ1) and subdivision of land into 2 lots.</p> <p>C88: Request for rezoning to the Neighbourhood Residential 1 Zone (NRZ1) and subdivision into 9 lots.</p> <p>Having considered the recommendations of the Panel Report, Council resolved to adopt both Amendments at its meeting of 21 July 2015. The Amendment documents were sent to the Minister for Planning for approval on 31 July 2015.</p> <p>Amendments C85 and C88 and the associated Planning Permits P124/2013 and P373/2012 were approved by the Minister for Planning on Thursday 24 March 2016.</p>	L	Completed
C94: Rezoning of the former Sale Police Station Site	<p>A request was received from the Department of Justice (DoJ) to rezone the site of the former Sale Police Station, which is now surplus to requirements.</p> <p>At its meeting of 15 September 2015, Council resolved to adopt the Amendment and forward to the Minister for Planning for approval.</p> <p>The Amendment was approved by the Minister for Planning on 14 January 2016.</p>	H	Completed

ITEM C3.2**PLANNING DECISIONS AND 2015 CUSTOMER SURVEY RESULTS**

DIVISION: DEVELOPMENT
ACTION OFFICER: MANAGER LAND USE PLANNING
DATE: 19 APRIL 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
	✓	✓	✓	✓			✓		

OBJECTIVE

To provide a report to Council on recent planning permit trends and planning decisions made under delegation by Statutory Planners during the month of February 2016, for information.

To provide Council with the results of the 2015 customer satisfaction survey for the statutory planning service.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That Council note the report on recent planning permit trends and Planning Application Determinations between 1 February and 29 February 2016 and note the results of the 2015 statutory planning applicant and objector survey.

BACKGROUND

Statutory Planners have been delegated authority under the *Planning and Environment Act 1987* to make planning decisions in accordance with the *Planning and Environment Act 1987* and the Wellington Planning Scheme including the issue of: planning permits, amended permits, extensions of time, refusal of planning permits and notices of decision to grant a planning permit.

A copy of planning permit decisions made between 1 February and 29 February 2016 is included in Attachment 1.

Attachment 2 provides an overview of recent planning permit trends including decisions made, efficiency of decision making and the estimated value of approved development (derived from monthly Planning Permit Activity Reporting data).

It was also considered appropriate to provide Council with the results of a survey sent to 2015 statutory planning applicants and objectors (refer to Attachment 3). The key purpose of the survey was to obtain feedback on the level of customer satisfaction with Council's statutory planning service to help identify opportunities for improvement and process change.

As shown in Attachment 3, the survey results are very positive overall, although it is recognised that there is opportunity for continuous improvement and given the often emotive and controversial nature of planning it is extremely difficult to keep everyone satisfied. Question 14 of the applicant survey, for example, shows that 46.4% of survey respondents considered that the overall experience dealing with Council's planning department was 'excellent' (up from 42.6% in 2014) and a further 39.3% rated the service as 'good' (down from 42.6% in 2014). With the objector survey, the same question resulted in the majority of respondents (60%) (up from 45.5% in 2014) rating the overall experience as 'good'.

A comparison of the 2014 and current 2015 survey results is provided in Attachment 4.

The survey results will now be used as a benchmark for further customer satisfaction surveys and to continue to refine and improve customer service and statutory planning processes.

OPTIONS

Council may choose to note this report, alternatively, Council may choose to seek further information and refer this report to another meeting.

PROPOSAL

That Council note the report on recent planning permit trends and planning application determinations between 1 February and 29 February 2016.

That Council note the results of the 2015 statutory planning applicant and objector survey.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a conflict of interest.

COMMUNICATION IMPACT

The monthly report communicates information about planning trends and determinations including the issue of planning permits, amended permits, refusal of planning permits and notices of decision to grant a planning permit. This monthly report also communicates the results of the 2015 statutory planning applicant and objector survey.

LEGISLATIVE IMPACT

All planning decisions have been processed and issued in accordance with the *Planning and Environment Act 1987* and the Wellington Planning Scheme.

COUNCIL POLICY IMPACT

All planning decisions have been issued after due consideration of relevant Council policy, including Council's Heritage Policy and the requirements of the State and Local Planning Policy Framework in the Wellington Planning Scheme.

COUNCIL PLAN

The Council Plan 2013–2017 Theme 5 Land Use Planning states the following strategic objective and related strategy:

Strategic Objective

“Appropriate and forward looking land use planning that incorporates sustainable growth and development.”

Strategy 5.2

“Provide user friendly, accessible planning information and efficient planning processes.”

This report supports the above Council Plan strategic objective and strategy.

ENVIRONMENTAL IMPACT

Planning decisions are made in accordance with the relevant environmental standards to ensure that environmental impacts are minimised.

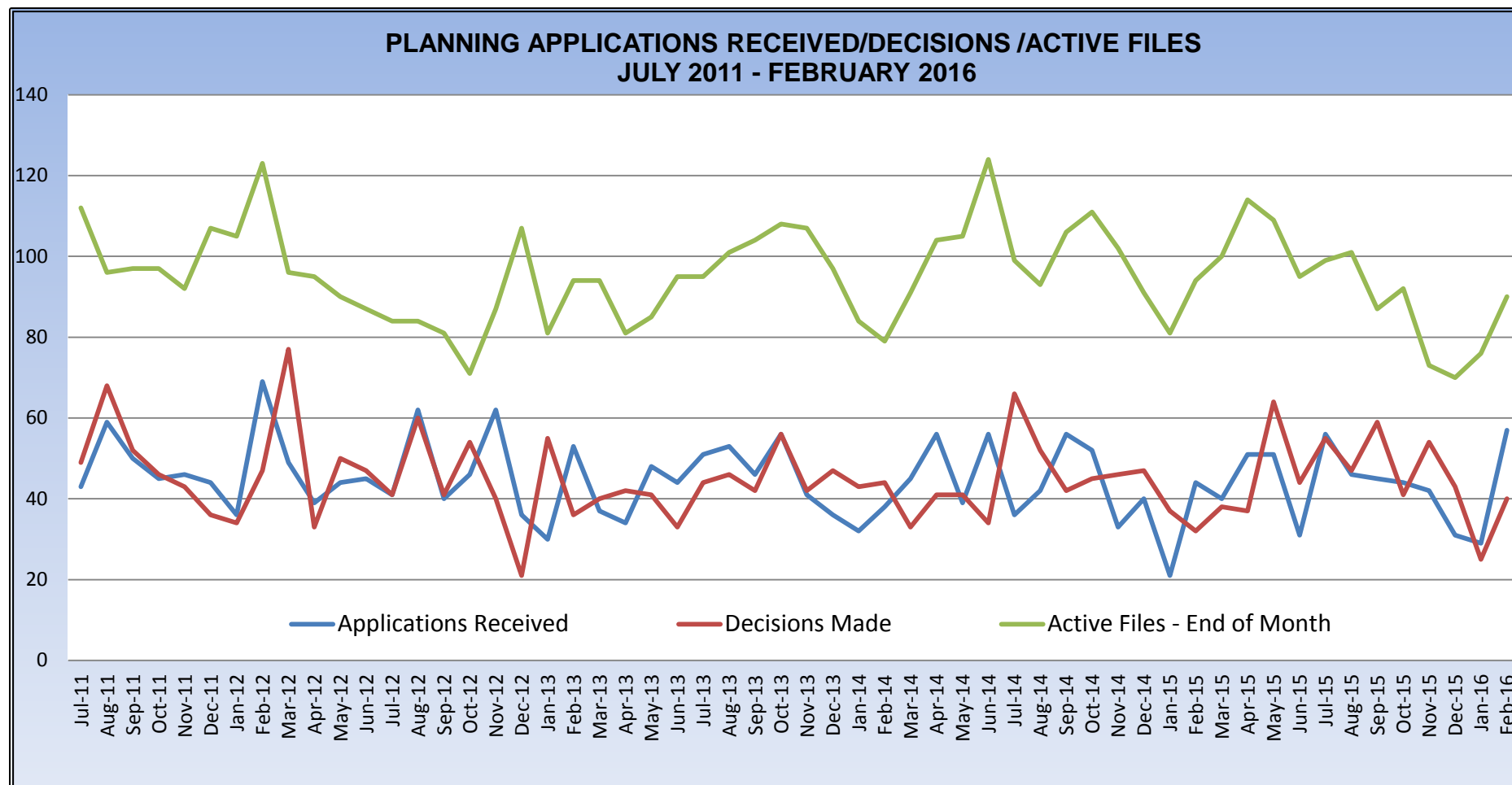
**PLANNING APPLICATION DETERMINATIONS
BETWEEN 1/02/2016 AND 29/02/2016**

Application No/Year	Date Received	Property Title & Address	Proposal	Status
353-2/2011	28/01/2016	Assessment No. 37424 LOT: 1 TP: 334374F 20 ELGIN ST SALE	Buildings and works for the development of three dwellings on the lot.	Permit Issued by Delegate of Resp/Auth 29/02/2016
298-2/2013	19/01/2016	Assessment No. 101253 CA: 5 SEC: E ARNUP RD WURRUK	Use & development of a dwelling and outbuilding on land <40ha.	Permit Issued by Delegate of Resp/Auth 23/02/2016
176-2/2014	8/02/2016	Assessment No. 414243 LOT: 1 PS: 30043 2 VICTORIA PDE LOCH SPORT	Buildings and works associated with construction of a dwelling	Permit Issued by Delegate of Resp/Auth 23/02/2016
182-2/2014	16/12/2015	Assessment No. 335489 LOT: 6 PS: 148602 12 CAMPBELL ST MAFFRA	Amendment to permit for subdivision of the land into two lots.	Permit Issued by Delegate of Resp/Auth 10/02/2016
336-2/2014	8/01/2016	Assessment No. 218776 LOT: 819 PS: 52648 194 SHORELINE DVE GOLDEN BEACH	Amendment to permit for use/development of the land for a dwelling.	Permit Issued by Delegate of Resp/Auth 11/02/2016
395-1/2014	28/11/2014	Assessment No. 45625 LOT: 1 TP: 843488A 14-16 PEARSON ST SALE	Buildings and works associated with the demolition of a dwelling.	Permit Issued by Delegate of Resp/Auth 29/02/2016
14-2/2015	18/02/2016	Assessment No. 385997 LOT: 3 PS: 344829V 40 BREWERS HILL RD MAFFRA	Amendment to permit for buildings/works for extension to coolroom.	Permit Issued by Delegate of Resp/Auth 19/02/2016
21-2/2015	10/02/2016	Assessment No. 306894 LOT: 3 PS: 53084 123 JOHNSON ST MAFFRA	Amendment to permit/ buildings & works for construction of a shed.	Permit Issued by Delegate of Resp/Auth 26/02/2016
171-2/2015	11/12/2015	Assessment No. 112854 PCA: 45 3,813 HEYFIELD	Amendment to permit for a two lots subdivision (boundary realignment).	Permit Issued by Delegate of Resp/Auth 8/02/2016
175-1/2015	26/05/2015	Assessment No. 197665 WF: 1511239 93 BARKERS RD WILLUNG	Buildings and works/extension to kennels for dog breeding facility.	Permit Issued by Delegate of Resp/Auth 1/02/2016
205-1/2015	30/06/2015	Assessment No. 14258 PCA: 92 SEC: 1 1-5 MAFFRA-SALE RD SALE	Food and music event.	Withdrawn 5/02/2016

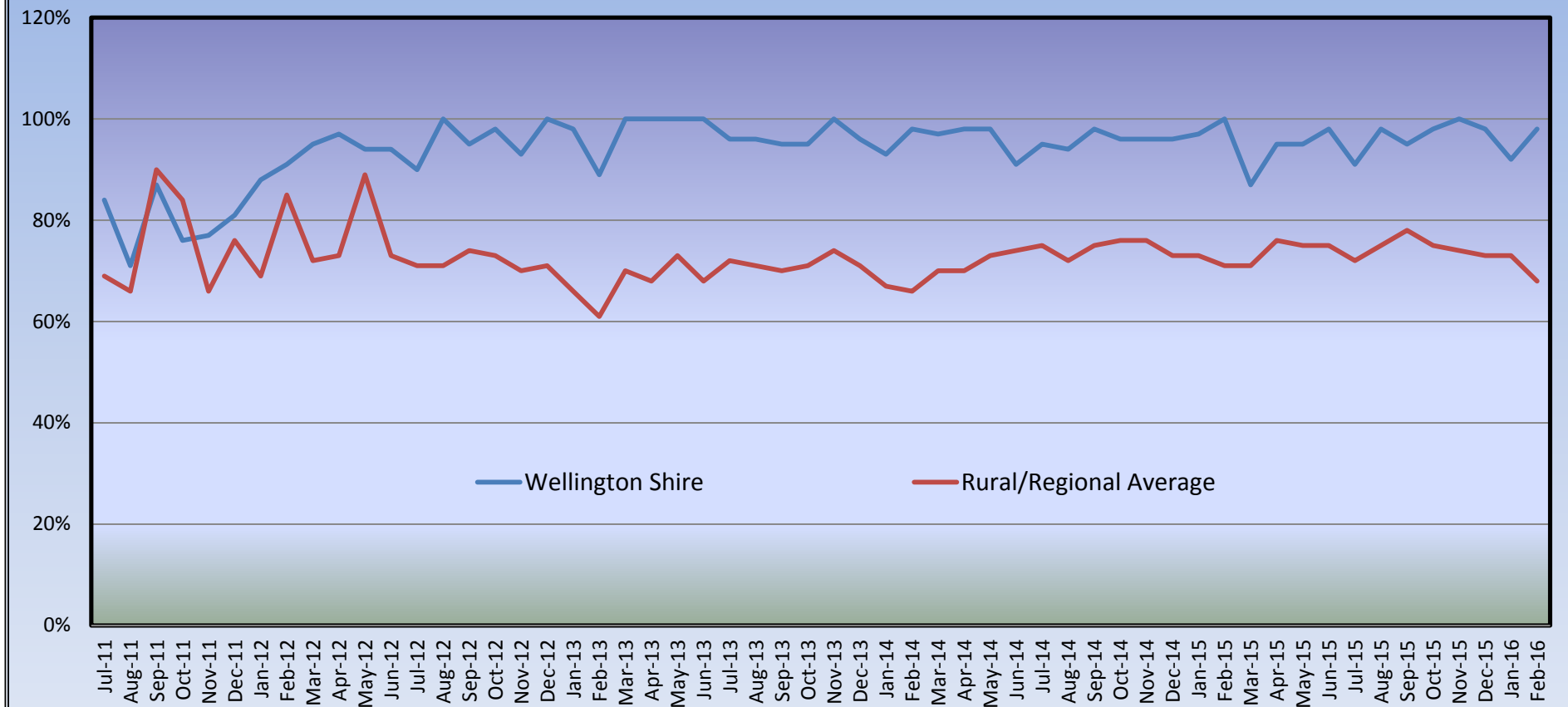
Application No/Year	Date Received	Property Title & Address	Proposal	Status
257-2/2015	18/02/2016	Assessment No. 368894 LOT: 2 PS: 605259K 38 BASSETTS LANE GLENGARRY	Amendment to permit/ buildings & works for development of a dwelling.	Permit Issued by Delegate of Resp/Auth 19/02/2016
309-2/2015	10/02/2016	Assessment No. 272096 LOT: 1 PS: 343286P 266 CALROSSIE-WON WON WŨN	Building & works associated with the extension to an existing dwelling	Permit Issued by Delegate of Resp/Auth 23/02/2016
348-1/2015	13/10/2015	Assessment No. 221812 LOT: 1158 PS: 52648 53 SUNBURST AVE GOLDEN BEACH	Buildings and works associated with development of a dwelling.	Permit Issued by Delegate of Resp/Auth 16/02/2016
363-1/2015	29/10/2015	Assessment No. 204099 LOT: 1 PS: 747739 56 NEWNHAM RD LONGFORD	Subdivision of the land into two lots.	Permit Issued by Delegate of Resp/Auth 8/02/2016
367-1/2015	5/11/2015	Assessment No. 306613 LOT: 1 TP: 248632P 30 STATION ST MAFFRA	Buildings and works associated with development of storage units.	Permit Issued by Delegate of Resp/Auth 11/02/2016
373-1/2015	6/11/2015	Assessment No. 104414 LOT: 1 PS: 90517 4,355 PRINCES HWY FULHAM	Change of use to keeping and breeding racing dogs.	Permit Issued by Delegate of Resp/Auth 8/02/2016
390-1/2015	20/11/2015	Assessment No. 434233 LOT: 53 PS: 707316G 40 MORGAN ST SALE	Development of the land for two dwellings and associated subdivision.	Permit Issued by Delegate of Resp/Auth 4/02/2016
397-1/2015	30/11/2015	Assessment No. 214890 LOT: 401 PS: 52647 19 RAINBOW RD GOLDEN BEACH	Buildings and works associated with construction of an outbuilding.	Permit Issued by Delegate of Resp/Auth 12/02/2016
398-2/2015	22/01/2016	Assessment No. 427559 LOT: 2 PS: 713657T 222 BALGONIE LANE STRATFORD	Buildings and works associated with the construction of a dwelling.	Permit Issued by Delegate of Resp/Auth 23/02/2016
405-1/2015	4/12/2015	Assessment No. 206409 LOT: 1 PS: 404796C 264A SEASPRAY RD LONGFORD	Subdivision of the land into two lots & removal of an easement.	Permit Issued by Delegate of Resp/Auth 4/02/2016
408-1/2015	4/12/2015	Assessment No. 243444 LOT: 2085 PS: 69874 24 TOORAK AVE LOCH SPORT	Buildings and works associated with development of a single dwelling.	Permit Issued by Delegate of Resp/Auth 4/02/2016
409-1/2015	7/12/2015	Assessment No. 240226 LOT: 402 PS: 50201 88 SANCTUARY RD LOCH SPORT	Buildings/works associated with additions and alterations to dwelling.	Permit Issued by Delegate of Resp/Auth 1/02/2016

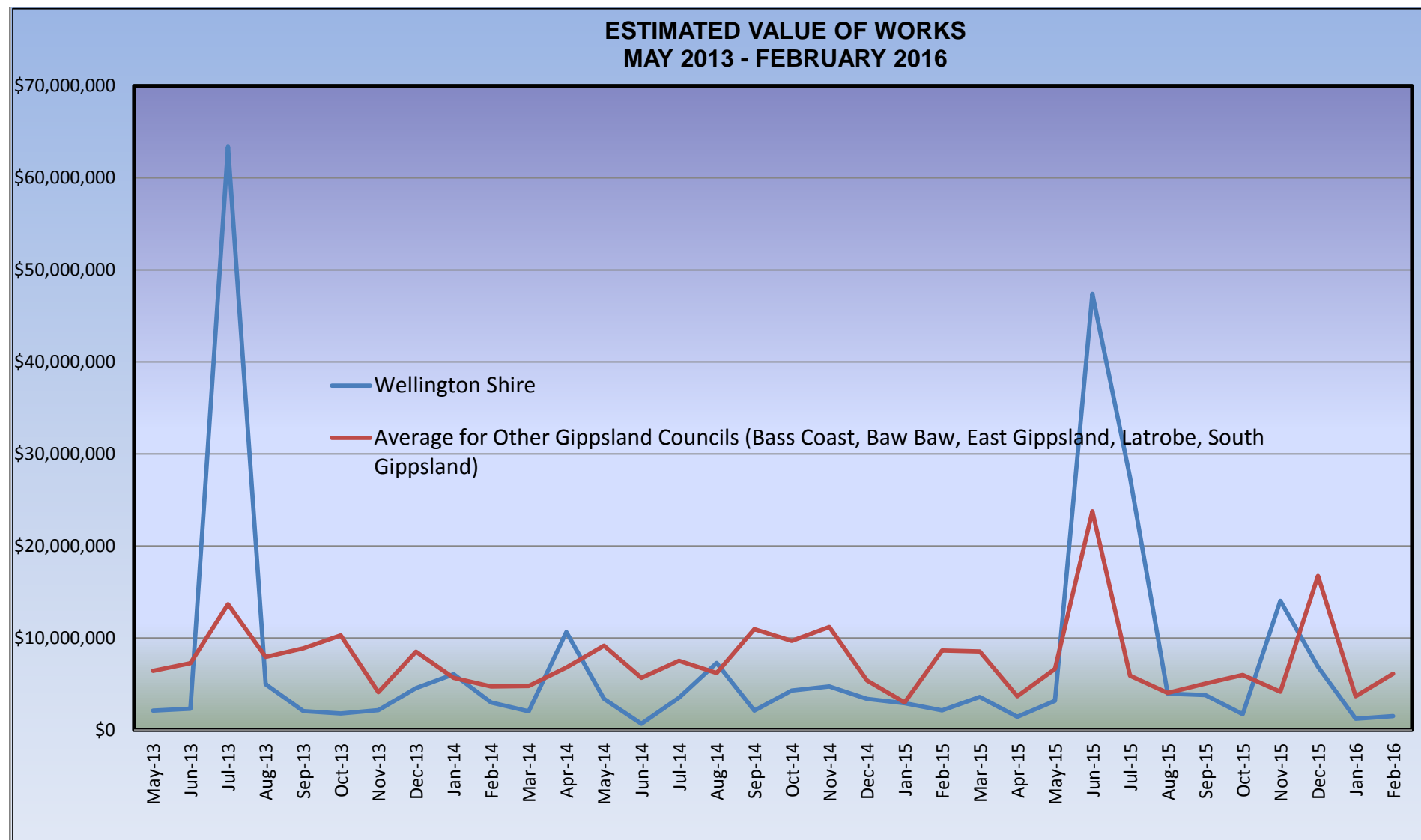
Application No/Year	Date Received	Property Title & Address	Proposal	Status
413-1/2015	9/12/2015	Assessment No. 330506 LOT: 2 TP: 879619K 823 WEIR RD GLENMAGGIE	Subdivision of the land into two lots.	Permit Issued by Delegate of Resp/Auth 29/02/2016
415-1/2015	11/12/2015	Assessment No. 80085 LOT: 1 TP: 303989Q 55-79 PRINCES HWY STRATFORD	Removal of native vegetation.	Permit Issued by Delegate of Resp/Auth 5/02/2016
418-1/2015	18/12/2015	Assessment No. 102343 LOT: 2 PS: 607823V GRIMMES RD DENISON	Buildings and works associated with construction of a farm shed.	Permit Issued by Delegate of Resp/Auth 12/02/2016
419-1/2015	18/12/2015	Assessment No. 356733 LOT: 10 PS: 44259 19 HASTINGS ST NEWRY	Buildings/works associated with development of a replacement dwelling.	Permit Issued by Delegate of Resp/Auth 11/02/2016
2-1/2016	6/01/2016	Assessment No. 72553 PTL: 1 PS: 406453Y 70 FOSTER ST SALE	Reduction in car parking.	Permit Issued by Delegate of Resp/Auth 12/02/2016
3-1/2016	7/01/2016	Assessment No. 8961 PCA: 7 SEC: 39 98 MARLEY ST SALE	Subdivision of the land into two lots.	Permit Issued by Delegate of Resp/Auth 8/02/2016
13-1/2016	14/01/2016	Assessment No. 102582 CA: 26C SEC: B 110 HOPKINS RD FULHAM	Buildings and works associated with construction of two shade sails.	Permit Issued by Delegate of Resp/Auth 10/02/2016
15-1/2016	15/01/2016	Assessment No. 193227 LOT: 1 PS: 742847 63 QUEEN ST ROSEDALE	Subdivision of the land into two lots.	Permit Issued by Delegate of Resp/Auth 26/02/2016
19-1/2016	28/01/2016	Assessment No. 435065 LOT: 2 PS: 703136F 85-87 CANSICK ST ROSEDALE	Buildings and works associated with construction of an outbuilding.	Permit Issued by Delegate of Resp/Auth 18/02/2016
20-1/2016	28/01/2016	Assessment No. 16709 LOT: 1 TP: 329476B 250-252 YORK ST SALE	Display of business signage.	Permit Issued by Delegate of Resp/Auth 8/02/2016
27-1/2016	4/02/2016	Assessment No. 206318 PC: 171509 66 SEASPRAY RD LONGFORD	Buildings/works for a concrete pad and change of access to road zone.	Permit Issued by Delegate of Resp/Auth 26/02/2016
31-1/2016	5/02/2016	Assessment No. 330159 LOT: 2 PS: 525731G TRARALGON-MAFFRA HEYFIELD	Buildings and works associated with construction of a farm shed.	Permit Issued by Delegate of Resp/Auth 25/02/2016

Application No/Year	Date Received	Property Title & Address	Proposal	Status
40-1/2016	12/02/2016	Assessment No. 225037 PC: 108910 28 CAMERONS RD LOCH SPORT	Buildings and works associated with construction of an outbuilding.	Permit Issued by Delegate of Resp/Auth 18/02/2016
45-1/2016	15/02/2016	Assessment No. 112417 LOT: 4 PS: 112824 1,538 SALE-TOONGABBIE WINNINDOO	Buildings and works associated with extensions to existing dwelling.	No Permit Required 29/02/2016
49-1/2016	16/02/2016	Assessment No. 257576 LOT: 1008 PS: 40160 9 SIXTH ST PARADISE BEACH	Buildings and works associated with construction of an outbuilding.	Withdrawn 29/02/2016
Total No of Decisions Made: 38				



DECISIONS ISSUED WITHIN 60 DAYS JULY 2011 - FEBRUARY 2016





2015 DEVELOPMENT Land Use Planning

Customer Satisfaction Survey Results Jan-Dec 2015



SUMMARY

Wellington Shire Council's Land Use Planning Department processes hundreds of planning applications each year. Planners are responsible for ensuring that land is used and developed in an environmentally, economically and socially responsible way that provides a sustainable future for the community.

The Customer Satisfaction Survey was an opportunity for the planning department to review and improve the planning service provided to the community.

Customers were asked to consider their level of satisfaction with the service provided to them as opposed to the outcome of their planning application.

SURVEY DETAIL

Surveys were undertaken for periods Jan–Jun & Jul–Dec 2015; the combined 12 month Survey follows.

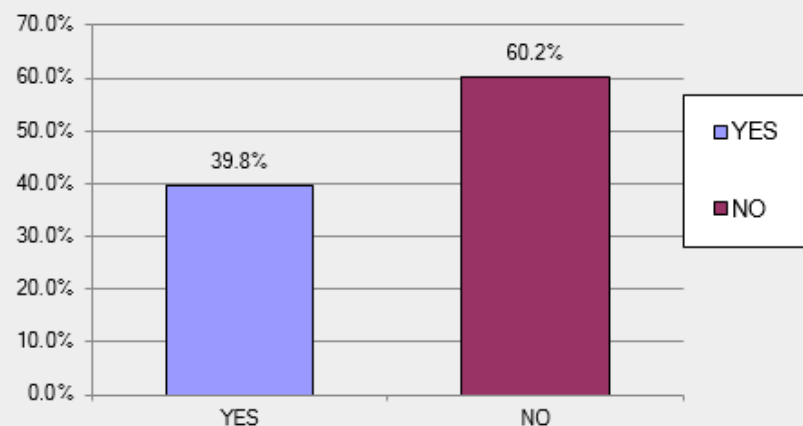
Planning Applicants and Planning Objectors were surveyed separately.

A total of 308 Planning Applicants and 38 Planning Objectors were sent surveys.

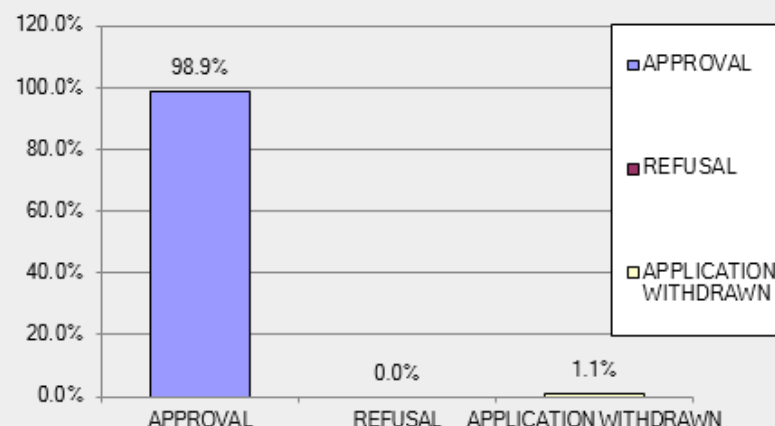
The survey had a 28.5% return rate from Planning Applicants and a 29% return rate from Planning Objectors. It is noted that the highest response rate came via hard copies returned in self-addressed reply paid envelopes.

1 PLANNING APPLICANT SURVEY RESULTS

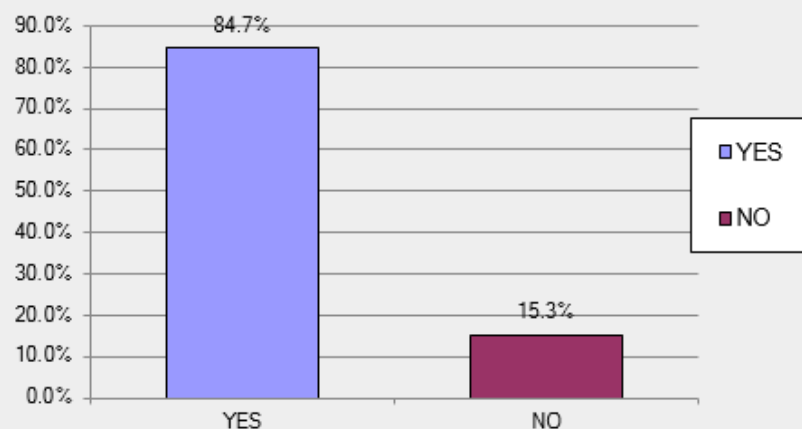
1. Was this the first time you lodged a planning application with Council?



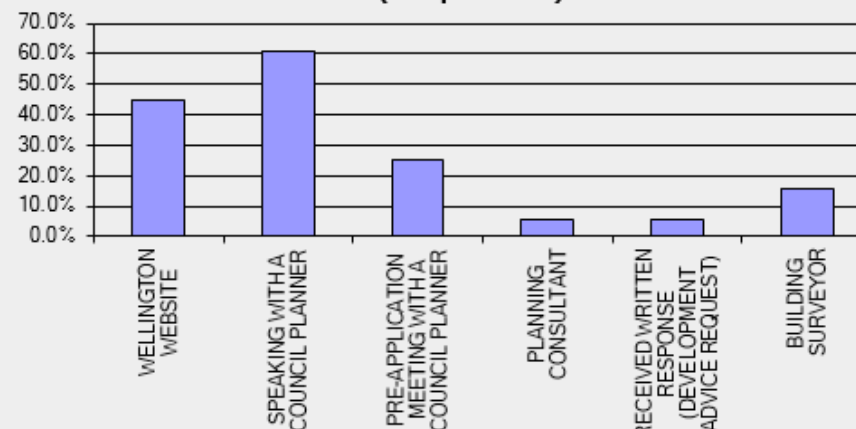
2. What was Council's decision on your most recent planning application?



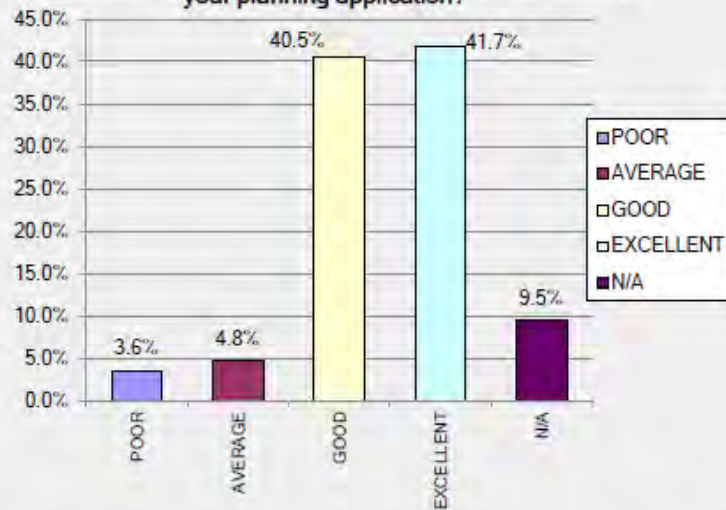
3. Did you obtain planning information prior to lodging your planning application?



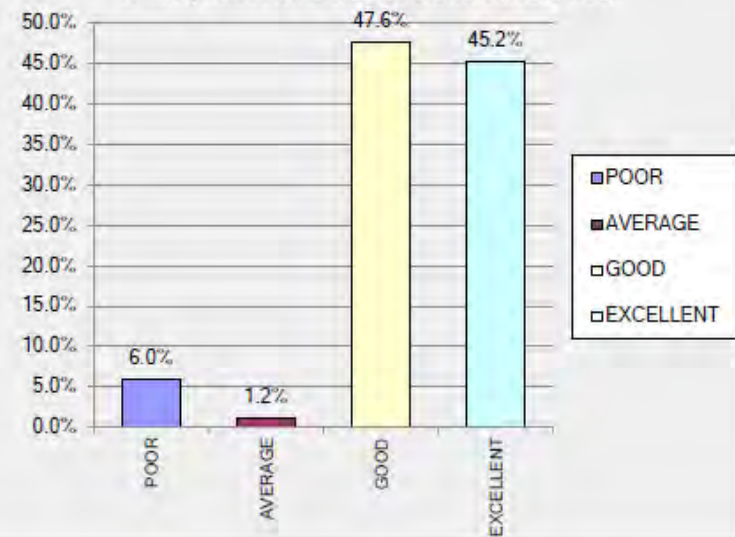
4. If yes, where did you source planning information from prior to lodging your planning application? (multiple choice)



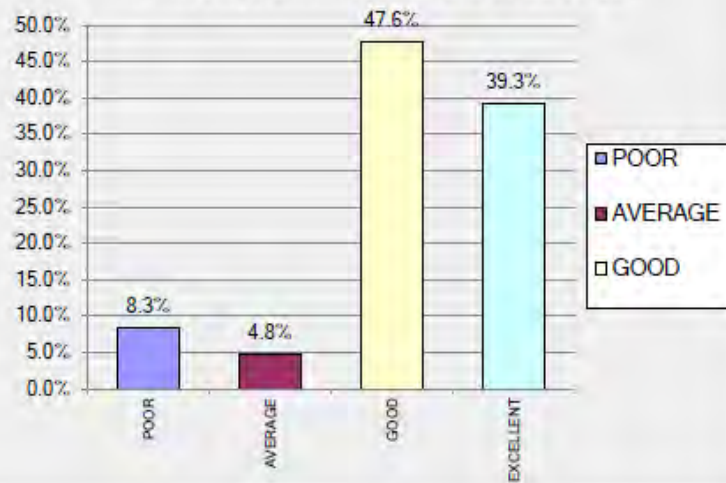
5. How do you rate the quality and accessibility of information provided to you by Council prior to submitting your planning application?



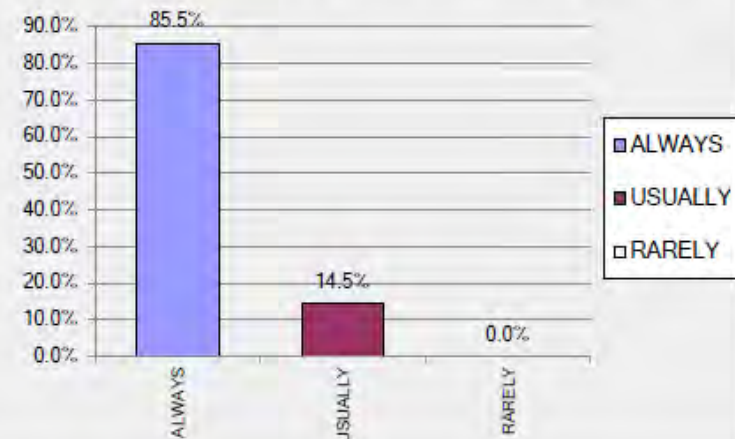
6. The professionalism of Council officers was:



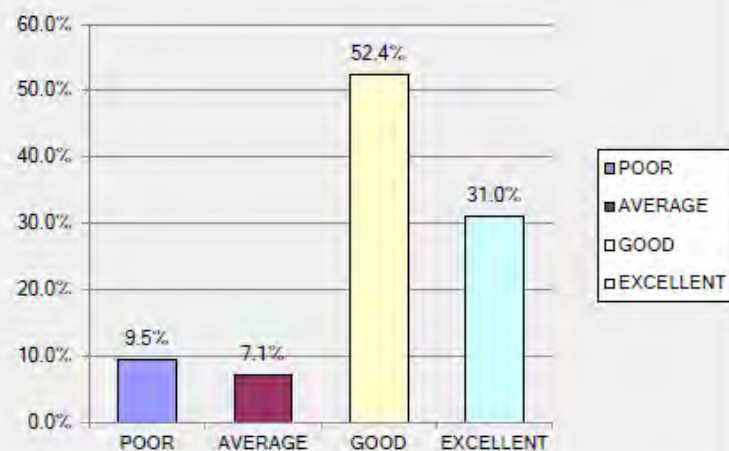
7. The responsiveness of Council officers was:



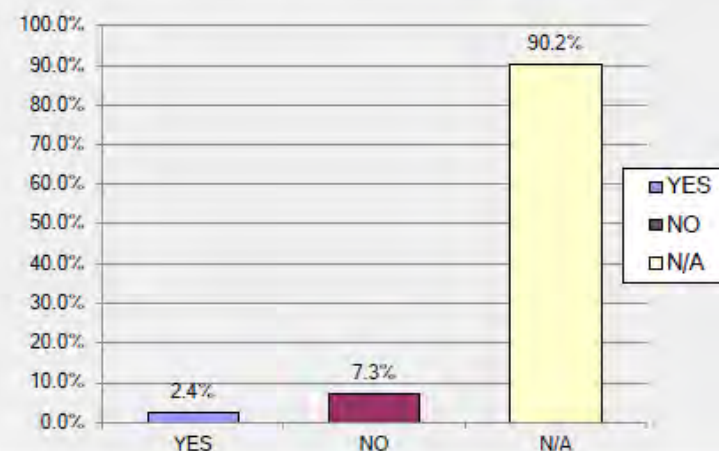
8. Did staff deal with you in a polite and courteous manner?



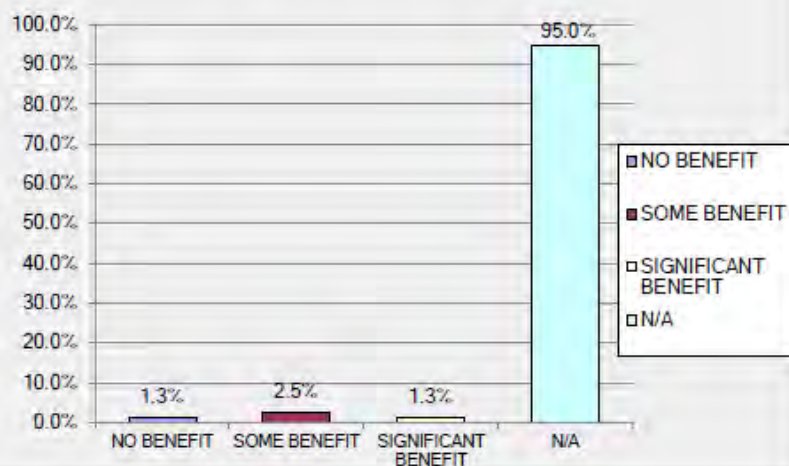
9. From lodgement to finalisation of your planning application how was Council's performance in keeping you informed?



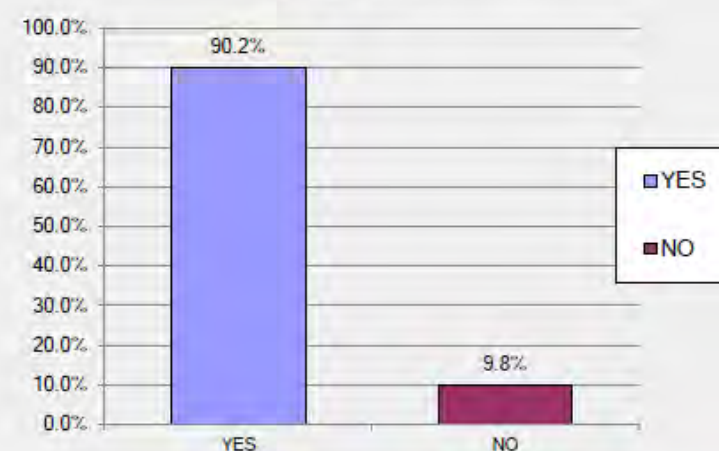
10. If objections were received to the application, did you participate in a planning consultation/mediation meeting?



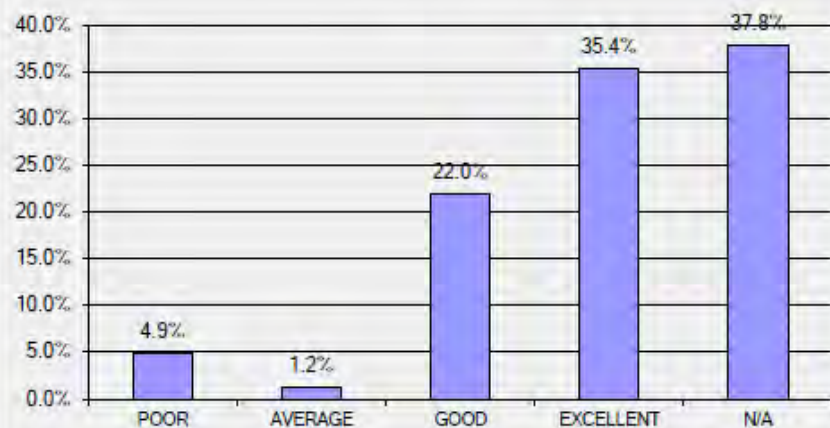
11. If yes, did you consider the planning consultation/mediation meeting to be beneficial?



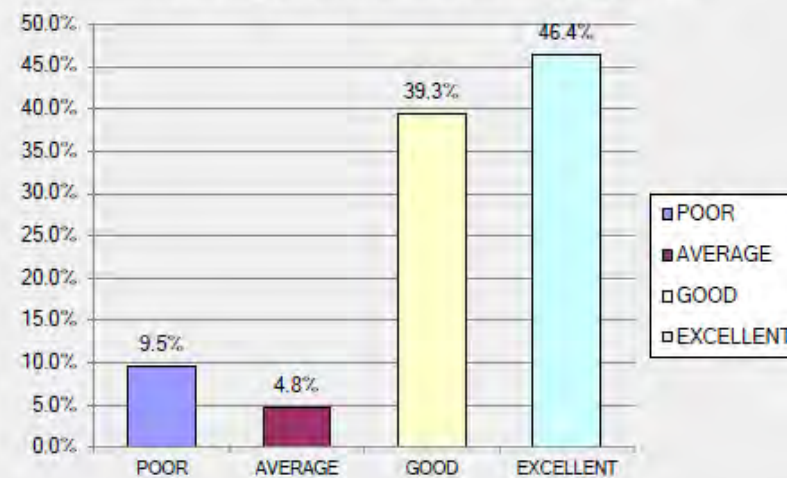
12. Did you clearly understand the steps involved in processing your planning application and how long it would take?



13. If you have made planning applications to other councils, how was Wellington Shire's overall performance by comparison?

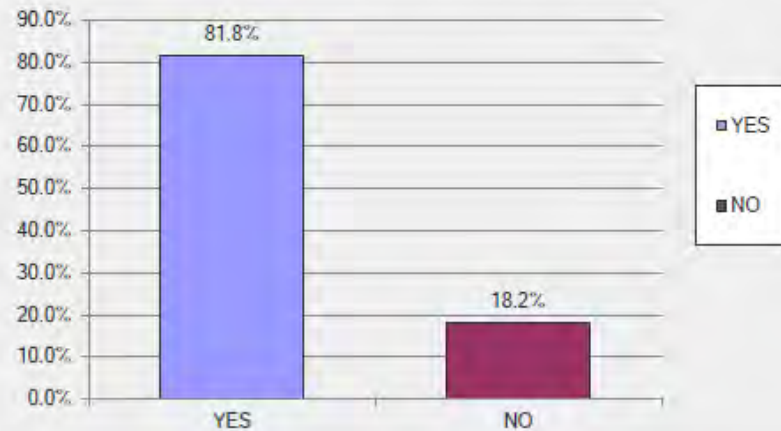


14. How do you rate your overall experience in dealing with the Wellington Shire Council Planning Department?

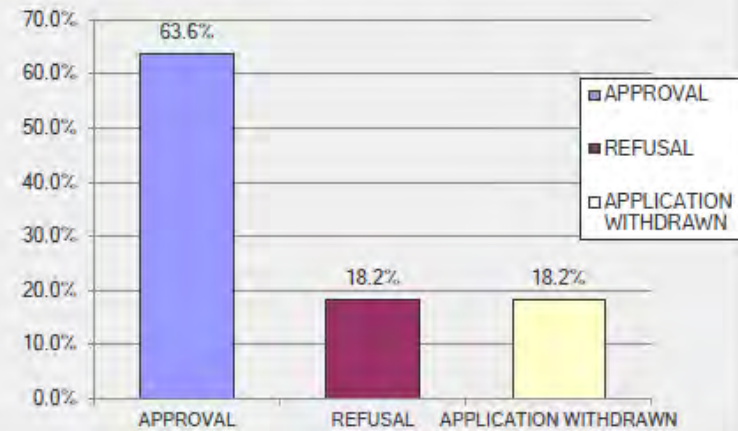


2 PLANNING OBJECTOR SURVEY RESULTS

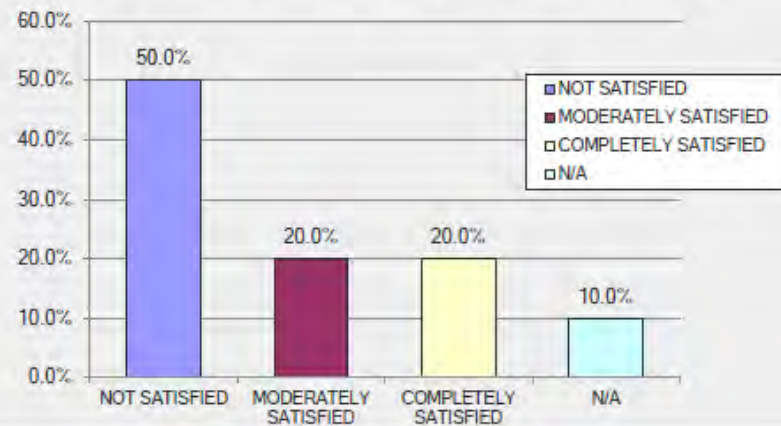
1. Was this the first time you lodged an objection with Council to a planning application?



2. What was Council's decision on the planning application you objected to?



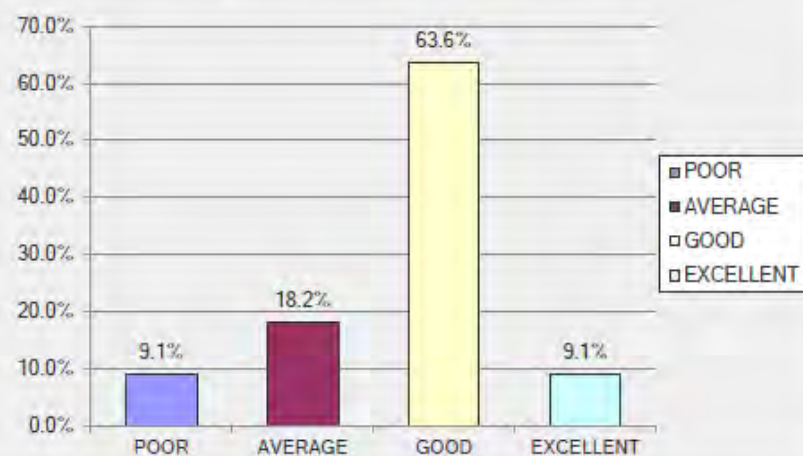
3. If the application was approved, were you satisfied that the Planning Permit conditions addressed your initial concerns?



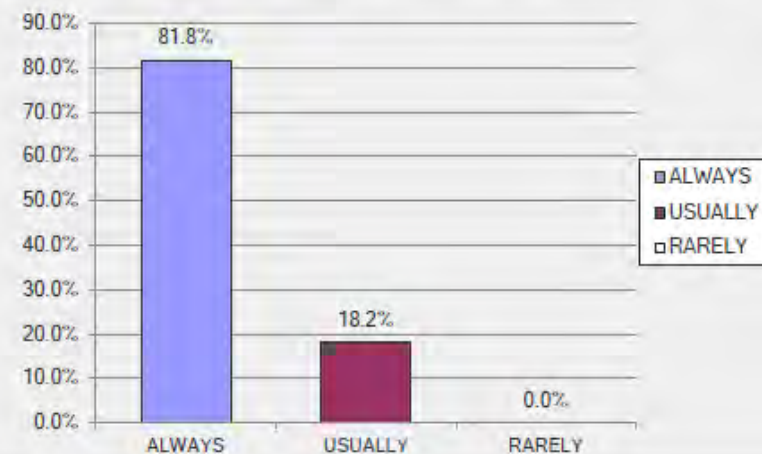
4. The professionalism of Council officers was:



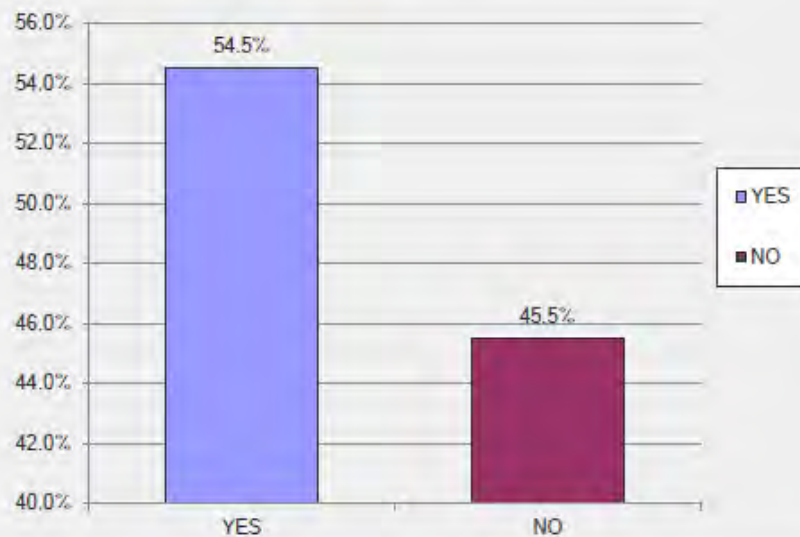
5. The responsiveness of Council officers was:



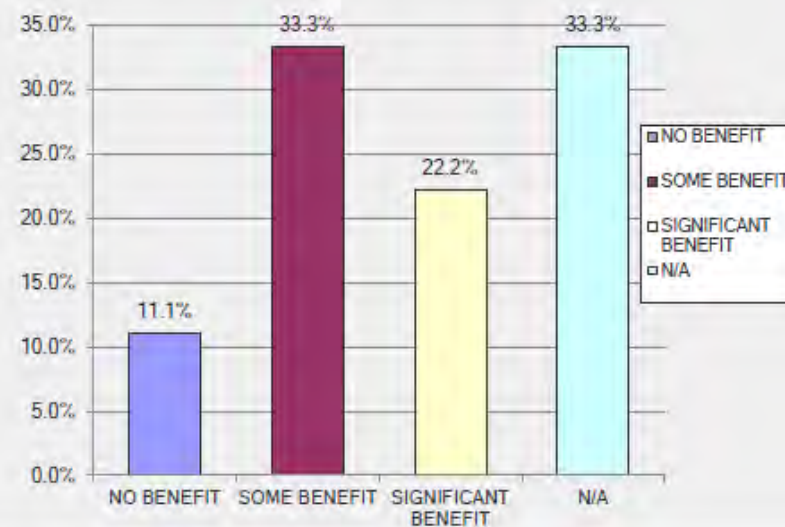
6. Did staff deal with you in a polite and courteous manner?



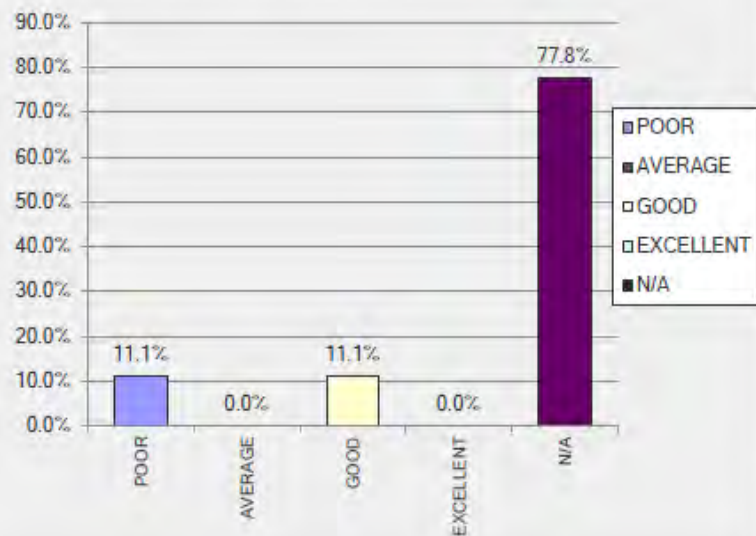
7. Did you participate in a planning consultation/mediation meeting?



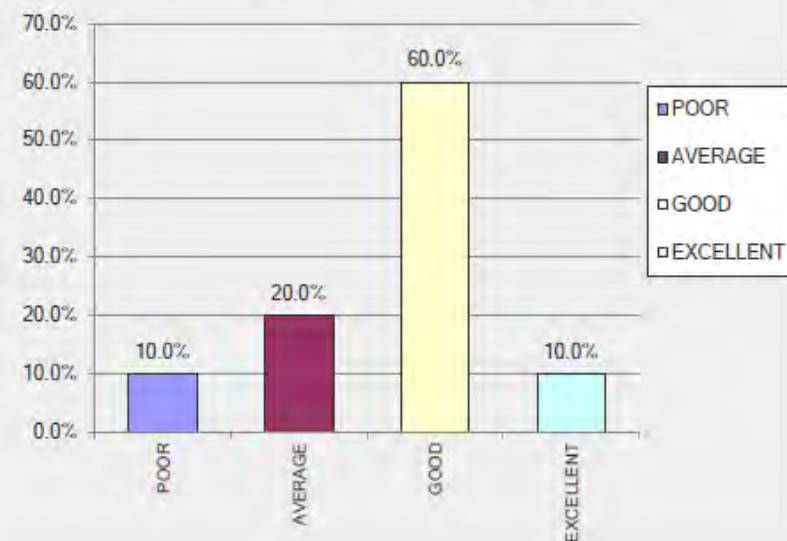
8. If yes, did you consider the planning consultation/mediation meeting to be beneficial?



9. If you have lodged objections with other councils, how was Wellington Shire's overall level of service by comparison?



10. How do you rate your overall experience in dealing with the Wellington Shire Council Planning Department?



Land Use Planning



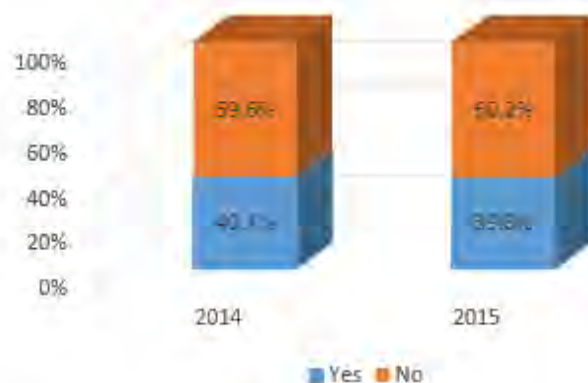
Customer Satisfaction Survey

OVERVIEW

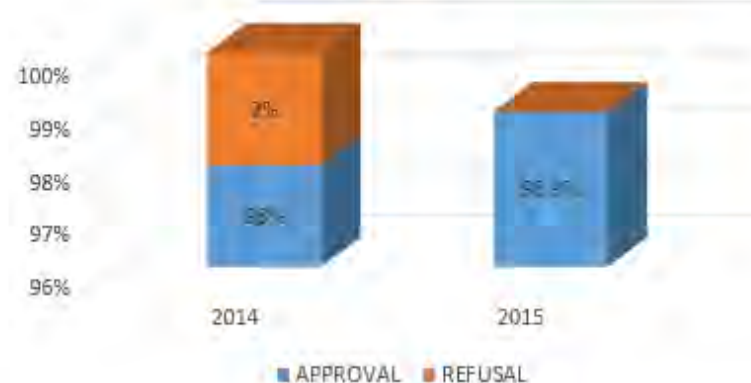
A comparison of the 2014 & 2015 Statutory Planning Customer Satisfaction Survey results are provided on the following pages

1 PLANNING APPLICANT SURVEY RESULTS

1. Was this the first time you lodged a planning application with Council?



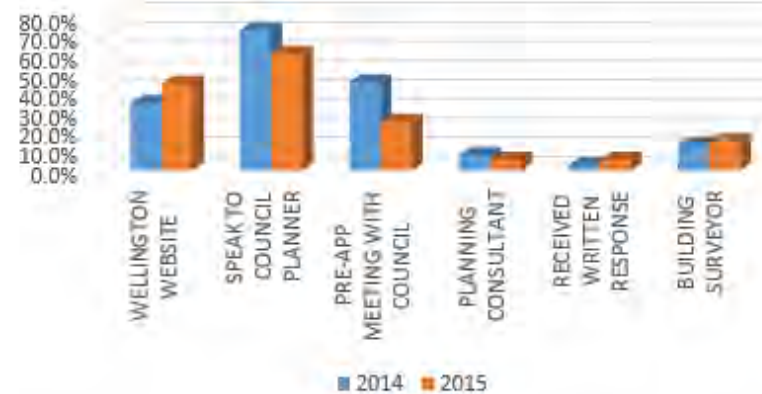
2. What was Council's decision on your most recent planning application?



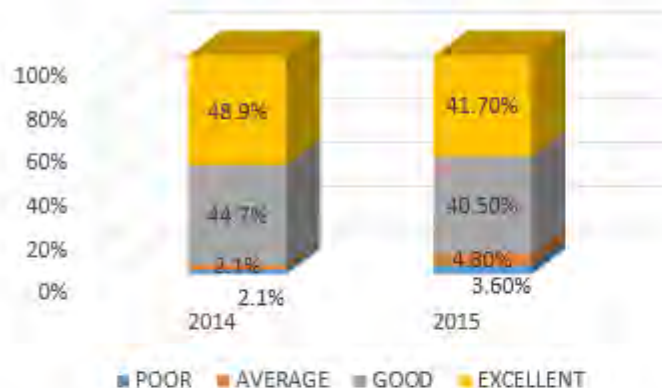
3. Did you obtain planning information prior to lodging your planning application?



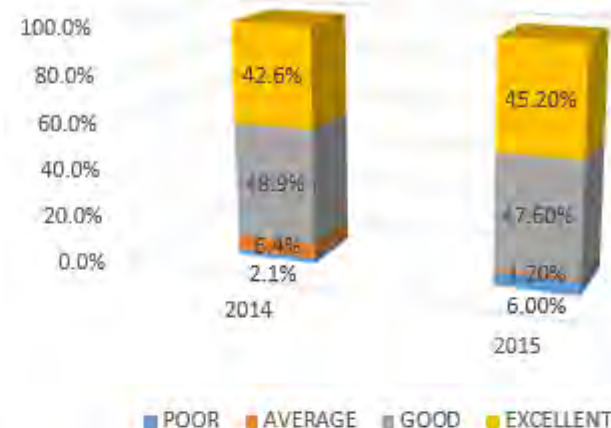
4. If yes, where did you source planning information from prior to lodging your planning application?



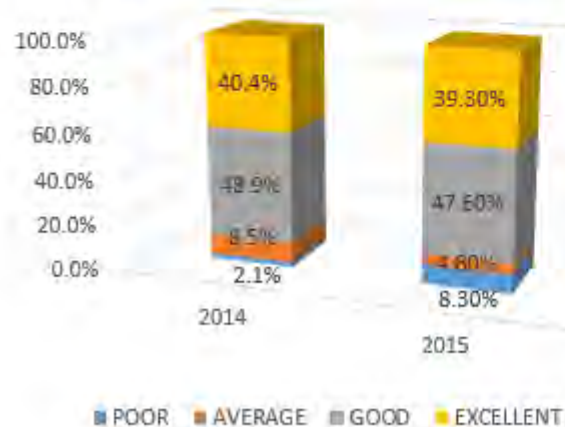
5. How do you rate the quality and accessibility of information provided to you by Council prior to submitting your planning application?



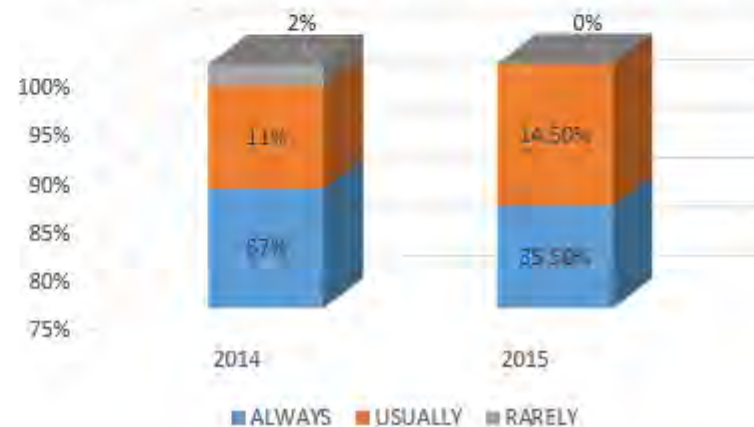
6. The professionalism of Council officers was:



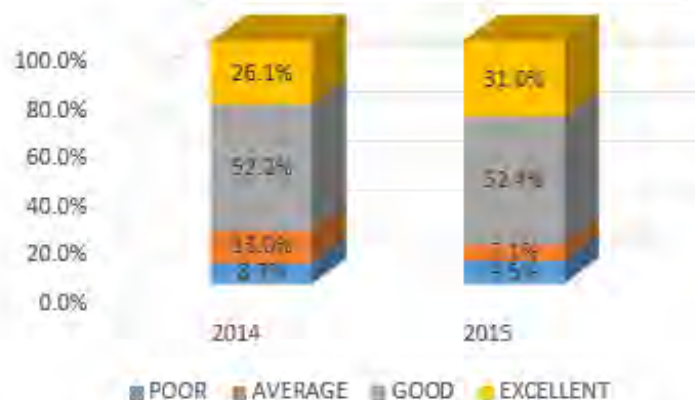
7. The responsiveness of Council officers was:



8. Did staff deal with you in a polite and courteous manner?



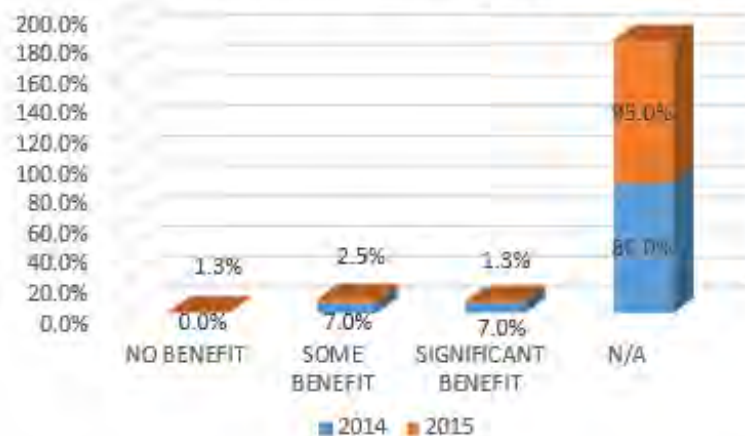
9. From lodgement to finalisation of your planning application, Council's performance in keeping you informed was:



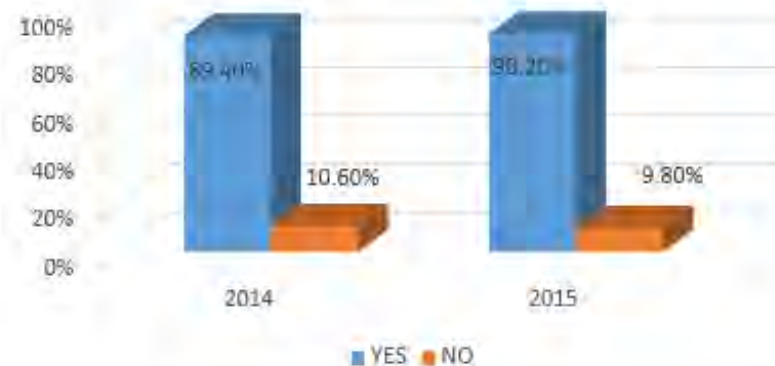
10. If objections were received to the application, did you participate in a planning consultation/mediation meeting?



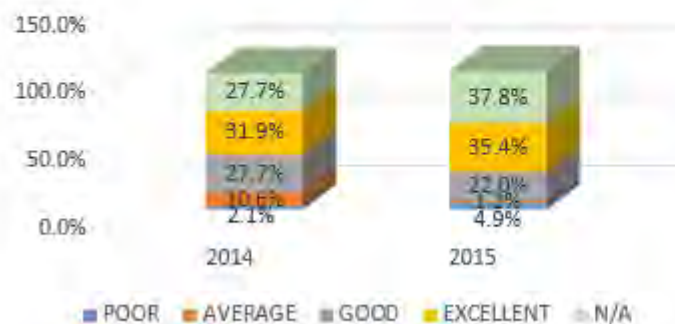
11. If yes, did you consider the planning consultation/mediation meeting to be beneficial?



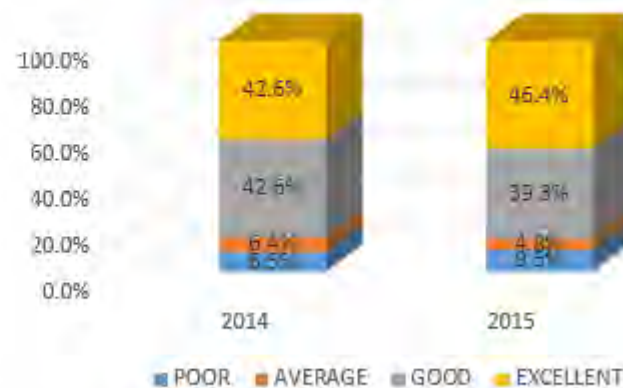
12. Did you clearly understand the steps involved in processing your planning application and how long it would take?



13. If you have made planning applications to other councils, was Wellington Shire's overall performance in comparison to other Councils:

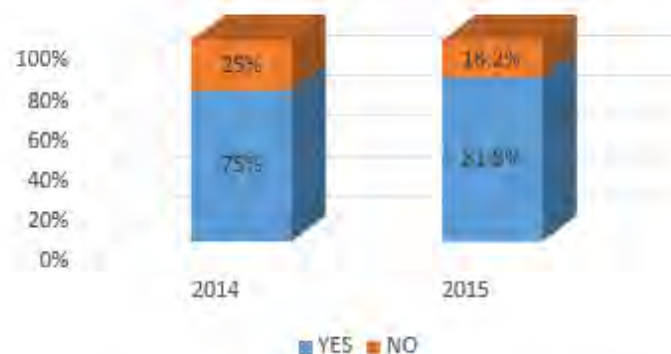


14. How do you rate your overall experience in dealing with the Wellington Shire Council Planning Department?

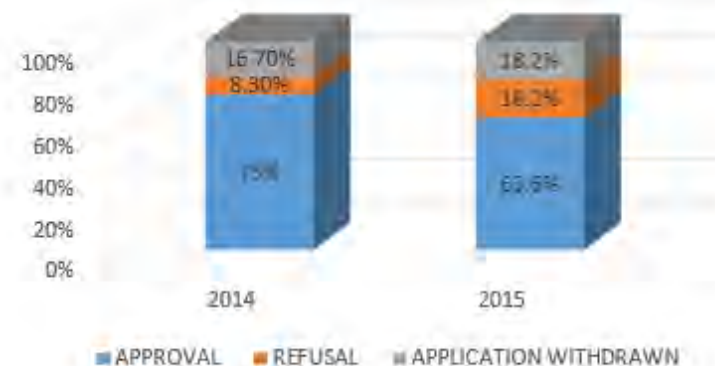


PLANNING OBJECTOR SURVEY RESULTS

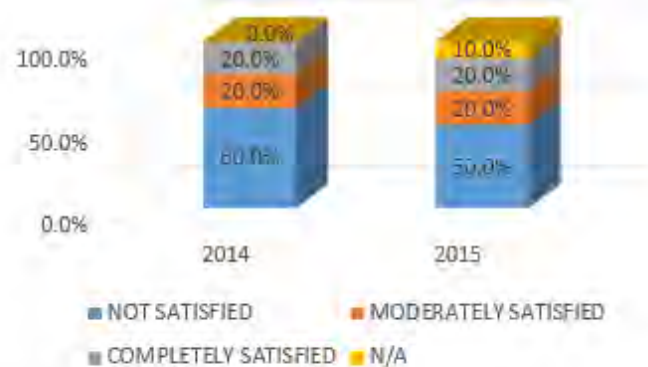
1. Was this the first time you lodged an objection with Council to a planning application?



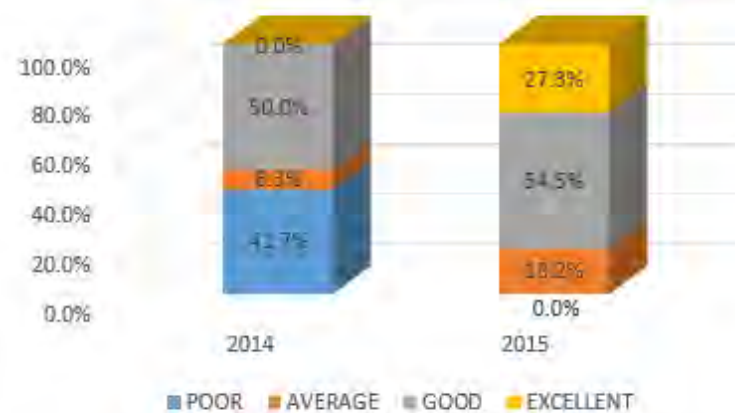
2. What was Council's decision on the planning application you objected to?



3. If the application was approved, were you satisfied that the Planning Permit conditions addressed your initial concerns?



4. The professionalism of Council officers was:



5. The responsiveness of Council officers was:



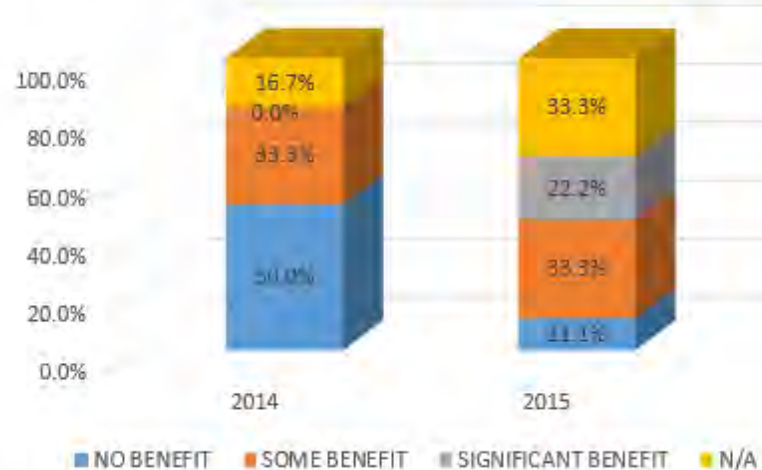
6. Did staff deal with you in a polite and courteous manner?



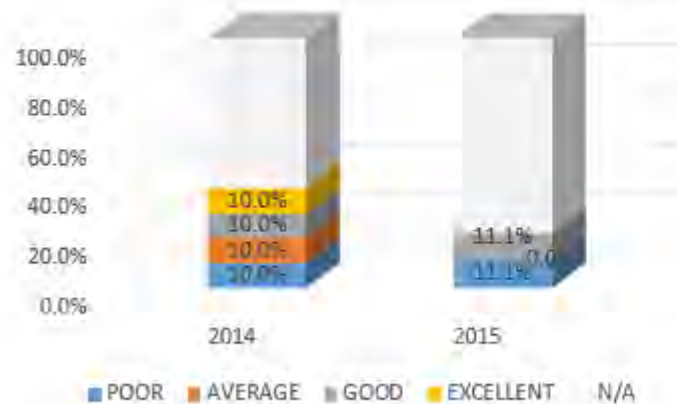
7. Did you participate in a planning consultation/mediation meeting?



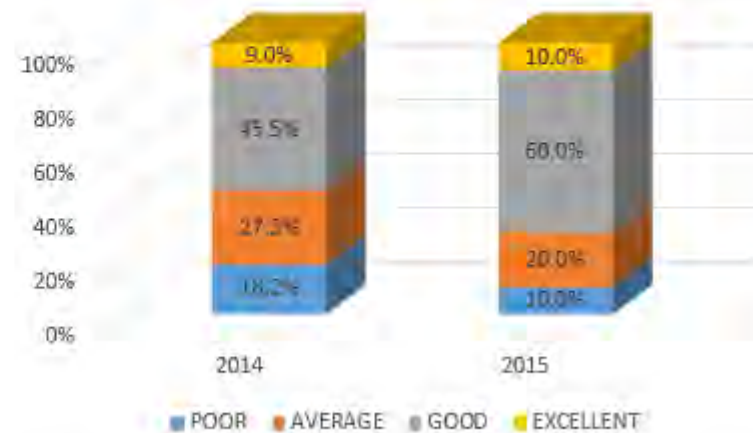
8. If yes, did you consider the planning consultation/mediation meeting to be beneficial?



9. If you have lodged objections with other councils, was Wellington Shire's overall level of service in comparison to other councils:



10. How do you rate your overall experience in dealing with the Wellington Shire Council Planning Department?





C4 - REPORT

GENERAL MANAGER BUILT AND NATURAL ENVIRONMENT

ITEM C4.1**PROPOSED SALE OF PART 111-139 HOPKINS ROAD FULHAM**

DIVISION:

BUILT AND NATURAL ENVIRONMENT

ACTION OFFICER:

GENERAL MANAGER BUILT AND NATURAL ENVIRONMENT

DATE:

19 APRIL 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
✓	✓	✓	✓	✓	✓			✓	

OBJECTIVE

For Council to authorise the sale of part 111-139 Hopkins Road Fulham.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION***That*

- 1. Council resolve that the land and residence described as (part) 139 Hopkins Road Fulham and more specifically referred as Lot 2 on the Plan of Proposed Subdivision as shown in Attachment One is not required for Council purposes;***
- 2. Council advertises its intention to sell the land at or above the current market value on the open market, subject to the provisions of the Local Government Act 1989 section 189 and 223, including calling for submissions in relation to the proposed Sale;***
- 3. Subject to not receiving any submissions, Council authorise the Chief Executive Officer to progress the sale including executing necessary documents;***
- 4. The information contained in the confidential attachment Item F1.1 Proposed Sale of Part 139 Hopkins Road Fulham of this Council Meeting Agenda and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the General Manager Built and Natural Environment on 12 April 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989: h) any other matter which the Council or special committee considers would prejudice the Council or any person; be designated confidential information under Section 77 Clause (2)(b) of the Local Government Act 1989.***

BACKGROUND

111-139 Hopkins Road Fulham was originally acquired in 2007 as a location suitable for a new saleyards. Since then a refurbishment of the existing saleyards has been completed.



Whilst part of the Hopkins Road site contains the Animal Welfare Shelter, there is no operational or other requirement for the balance. It has therefore been listed as surplus and suitable for disposal.

This report recommends that Council progress the sale of part of the land and residence located at 139 Hopkins Road Fulham at or above market value. Attachment one shows how the property will be divided.

As the site includes the Animal Welfare shelter (Lot 1), an excision and boundary realignment are required prior to the sale of the balance (Lot 2) in order for the shelter to be retained in Council ownership.

The Confidential Attachment provides detail on the method of sale and a copy of the valuation report.

OPTIONS

The following options are available to Council:

1. Progress the sale: or
2. Not progress the sale at this time.

PROPOSAL

That

1. Council resolve that the land and residence described as (part) 139 Hopkins Road Fulham and more specifically referred as Lot 2 on Plan of Proposed Subdivision as shown in Attachment One is not required for Council purposes;
2. Council advertises its intention to sell the land at or above the current market value on the open market, subject to the provisions of the *Local Government Act 1989* section 189 and 223, including calling for submissions in relation to the proposed Sale;
3. Subject to not receiving any submissions, Council authorise the Chief Executive Officer to progress the sale including executing necessary documents;
4. The information contained in the confidential attachment Item F1.1 Proposed Sale of Part 139 Hopkins Road Fulham of this Council Meeting Agenda and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the General Manager Built and Natural Environment on 12 April 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989: h) any other matter which the Council or special committee considers would prejudice the Council or any person; be designated confidential information under Section 77 Clause (2)(b) of the Local Government Act 1989.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.

FINANCIAL IMPACT

This report recommends a sale of land at or above market value. This will result in a positive financial impact for Council.

Following the sale, no rental income will be received from the residential property however this is considered to be less than the holding / opportunity costs for the property and not a reason to withhold from selling.

LEGISLATIVE IMPACT

Section 189 of the *Local Government Act 1989* (Vic) obligates Council to provide public notice of the intention to sell land, and to give consideration to any submissions received. A further Council report would be required in the event any submissions are received.

COUNCIL POLICY IMPACT

Wellington Shire Council's Policy for the Sale, Exchange and Acquisition of Land accords with best practice guidelines. It states that transactions should be in the best interests of the

community and provide the best result (financial and non-financial) for Council and the community. In instances where transactions are at less than market value, an explanation of the circumstances and reasons or factors should be provided.

COUNCIL PLAN IMPACT

The Council Plan 2013-17 Theme 4 Infrastructure states the following strategic objective and related strategies:

Strategic Objective

“Assets and infrastructure that meet current and future community needs.”

Strategy 4.1

“Undertake service delivery planning to provide community assets in response to identified needs.”

Strategy 4.2

“Ensure assets are managed, maintained and renewed to meet service needs.”

This report supports the above Council Plan strategic objective and strategies.

PLANNING POLICY IMPACT

The land is zoned as Farm Zone and the zoning will remain unchanged.

Advice has been received regarding the options for excising the Animal Welfare Shelter to allow for a title to be obtained so the land can be sold. The method involves the excision of an area of land followed by a boundary realignment. Method is permitted within the Wellington Planning Scheme.

RESOURCES AND STAFF IMPACT

This matter is being addressed within the existing resources of the Built Environment Business Unit.

CONSULTATION IMPACT

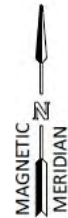
Council's Built Environment Strategic Group have been provided with updates regarding surplus land and land suitable for disposal.

Consultation will take place in the form of seeking submissions in accordance with s223 of the *Local Government Act 1989*.

ATTACHMENT ONE – PLAN OF PROPOSED SUBDIVISION

PARISH OF WURRUK WURRUK
SECTION D
CROWN ALLOTMENT 2 (PART)

PLAN OF PROPOSED SUBDIVISION



BW Beveridge Williams
development & environment consultants
Sale ph : 03 5144 3877
www.beveridgewilliams.com.au

SURVEYORS
REFERENCE
1600104B

ADDRESS OF LAND: 111 HOPKINS ROAD, FULHAM, 3851

SCALE
1 : 4000

40 0 40 80 120 160
LENGTHS ARE IN METRES

ORIGINAL SHEET
SIZE: A3

SHEET 1 OF 1

LICENSED SURVEYOR: JOHN JACKSON
VERSION 1, DATE: 18/02/2016

ITEM C4.2**ROAD DISCONTINUANCE AND ROAD EXCHANGE- PART OF
UNUSED GOVERNMENT ROAD AND ABUTTING CROWN
ALLOTMENT 21 PARISH OF WILLUNG INCLUDING SALE OF PART
OF ROAD AT GORMANDALE**

DIVISION: BUILT AND NATURAL ENVIRONMENT
ACTION OFFICER: MANAGER ASSETS & PROJECTS
DATE: 19 APRIL 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
✓		✓	✓	✓		✓		✓	

OBJECTIVE

The objective of this report is for Council to consider the discontinuance of a section of an unused Government Road and to exchange this land for a new road on part of Crown Allotment 21 Parish of Willung and for Council to consider the subdivision and sale of the Wellington Shire Council owned property east of the road discontinuance not required for Merrimans Creek Road.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION*****That:***

- 1. Pursuant to Section 206 including Clauses 2 & 3 of Schedule 10 and Section 223 of the Local Government Act 1989, Council resolve to advertise its intention to discontinue the section of unused Government road east of Crown Allotment 21, Parish of Willung and to exchange the section of discontinued road for a portion of Crown Allotment 21, Parish of Willung. To advertise its intention to subdivide and sell part of title Volume 8347 Folio 952;***
- 2. Council place a public notice of the proposed discontinuance of the section of unused Government road and proposed sale of a section of land in local newspapers and serve a copy of the notice on abutting property owners and statutory authorities;***
- 3. In the event of no objections being received, Council resolve to discontinue the section of Government Road, to exchange the section of road for a section of Crown Allotment 21 Parish of Willung and to subdivide and sell part of title Volume 8347 Folio 952. To place a notice in the Victoria Government Gazette.***
- 4. Council proceed with the road exchange and to dispose of the section of land to the abutting land owner immediately west of the discontinued sections of road in accordance with Wellington Shire Council policy 4.3.6 Sale, Exchange and Acquisition of Land.***

BACKGROUND

The owner of the property 234 Merrimans Creek Road Gormandale, (Crown Allotment 21 Parish of Willung) has been in discussion with council officers and officers of the Department of Environment,

Land, Water and Planning (DELWP) regarding a proposal to close a section of government road and to exchange it for section of their property that the existing road is currently located upon.

In 1961 the former Shire of Alberton acquired a section of land (see attachment 3) to straighten Merrimans Creek Road and then relocated the road from the government road reserve onto the shire land. Since that time, the section of government road not being used and the western portion of the shire land were fenced into the adjacent property.

The property owner proposes to redevelop their property and has advised in writing that they agree to the road exchange and to purchase the section of unused shire land at market value. They also agree that the work will be done at no cost to Wellington Shire Council.

Attachment 2 highlights the parcels of land involved in the road closure, exchange and sale.

OPTIONS

Council has the following options available:

1. Progress the discontinuance and exchange of land pursuant to *Section 206 of the Local Government Act 1989* and subdivision and sale of Wellington Shire Council land by placing a notice in the Victoria Government Gazette; or
2. Not agree to the discontinuance and exchange of the unused Government Roads, subdivision and sale of Wellington Shire Council land and abandon the discontinuance.

PROPOSAL

That:

1. Pursuant to Section 206 including Clauses 2 & 3 of Schedule 10 and Section 223 of the *Local Government Act 1989*, Council resolves to advertise its intention to discontinue the section of unused Government road east of Crown Allotment 21, Parish of Willung and to exchange the section of discontinued road for a portion of Crown Allotment 21, Parish of Willung. Advertise its intention to subdivide and sell part of title Volume 8347 Folio 952, TP 236526F;
2. Council places a public notice of the proposed discontinuance of the section of unused Government road and proposed sale of a section of land in local newspapers and serve a copy of the notice on abutting property owners and statutory authorities;
3. In the event of no objections being received, Council resolves to discontinue the section of Government Road, to exchange the section of road for a section of Crown Allotment 21 Parish of Willung and to subdivide and sell part of title Volume 8347 Folio 952. Place a notice in the Victoria Government Gazette.
4. Council proceed immediately with the road exchange and to dispose of the section of land to the abutting land owner west of the discontinued sections of road in accordance with Wellington Shire Council policy 4.3.6 Sale, Exchange and Acquisition of Land.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.

FINANCIAL IMPACT

The road intended to be discontinued is a government road and will form part of a road exchange that will favour Council in that the existing road will be formalised in a road reserve. The area of Shire land not required for road reserve on Volume 8347 Folio 952 will be sold at market value and will be payable to Wellington Shire Council.

LEGISLATIVE IMPACT

The road discontinuance and road exchange is being undertaken pursuant to Section 206 including Clauses 2 & 3 of Schedule 10 of the *Local Government Act 1989*. The Minister for Environment, Climate Change and Water has provided written consent to the road exchange. See attachment 1.

COUNCIL POLICY IMPACT

The Sale, Exchange and Acquisition of Land Council Policy outlines the principles in dealing with land transactions and any transactions progressed as part of this proposed exchange and sale will be performed in accordance with Section 4.3.6 Sale, Exchange and Acquisition of Land of that policy.

COUNCIL PLAN IMPACT

The Council Plan 2013-17 Theme 4 Infrastructure states the following strategic objective and related strategies:

Strategic Objective

“Assets and infrastructure that meet current and future community needs.”

Strategy 4.1

“Undertake service delivery planning to provide community assets in response to identified needs.”

Strategy 4.2

“Ensure assets are managed, maintained and renewed to meet service needs.”

Strategy 4.3

Manage Council community facilities planning to ensure that outputs are based on identified community needs.

This report supports the above Council Plan strategic objective and strategies.

COMMUNITY IMPACT

There will be no negative identifiable community impact as this section of Government Road and part of Council title have not been used for 50 years and are not required for public road purposes.

CONSULTATION IMPACT

Full consultation was undertaken with all adjacent landowners affected by the closure in November 2015. An alteration was made to accommodate a concern of an adjacent owner. Further written consultation with adjacent owners and authorities and public notice issued as set out in

recommendation 2. This will be done to comply with Section 223 of the *Local Government Act 1989*.

ECM 2066491
DOC 2216824.



Department of Environment,
Land, Water & Planning

CONSENT FOR ROAD DEVIATION LOCAL GOVERNMENT ACT 1989

Under Clause 2 (2) of Schedule 10 of the *Local Government Act 1989*, I, Pat Lambert, Manager Property Services, as delegate of the Minister for Environment, Climate Change and Water, hereby consent to the deviation of a road in the Parish of Willung, shown cross-hatched red on the attached plan labelled W-18-02-16 which is government road to the land shown hatched blue on the plan which is not Crown land.

Department correspondence no 15L10.8058

.....
Pat Lambert
Manager Property Services
(As delegate for the Minister of Environment, Climate Change and Water)

Date : 1/3/16

Department of
Environment, Land,
Water & Planning



Disclaimer: This map is a snapshot generated from Victorian Government data. This material may be of assistance to you but the State of Victoria does not guarantee that the publication is without flaw of any kind or is wholly appropriate for your particular purposes and therefore disclaims all liability for error, loss or damage which may arise from reliance upon it. All persons accessing this information should make appropriate enquiries to assess the currency of the data.

Crown Land Manager A4 Portrait




(c) The State of Victoria Department of Environment, Land, Water & Planning 2016

Produced on Sun Feb 28 17:55:43 ACT 2016

Attachment 2.

**PROPOSED ROAD DISCONTINUANCE AND EXCHANGE
PART GOVERNMENT ROAD, MERRIMANS CREEK ROAD, GORMANDALE
PARISH OF WILLUNG**



-  **GOVERNMENT ROAD TO BE DISCONTINUED**
-  **WELLINGTON SHIRE COUNCIL ROAD TO BE CREATED**
-  **WELLINGTON SHIRE COUNCIL PROPERTY TO BE SOLD**

Attachment 3 Volume 8347 Folio 952

Delivered by LANDATA®. Land Victoria timestamp 30/03/2016 13:13 Page 1 of 1
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TITLE PLAN		EDITION 1	TP 236526F						
Location of Land Parish: WILLUNG Township: Section: Crown Allotment: 20D (PT) Crown Portion: Last Plan Reference: Derived From: VOL 8347 FOL 952 Depth Limitation: 50 FEET		Notations ANY REFERENCE TO MAP IN THE TEXT MEANS THE DIAGRAM SHOWN ON THIS TITLE PLAN							
Description of Land / Easement Information <div style="border: 1px solid black; padding: 5px; margin-top: 10px;"> ENCUMBRANCES REFERRED TO. As to the land coloured blue-- THE EASEMENT to State - - - - Electricity Commission of - - - Victoria created by Instrument 1843713 - - - - - </div>		THIS PLAN HAS BEEN PREPARED FOR THE LAND REGISTRY, LAND VICTORIA, FOR TITLE DIAGRAM PURPOSES AS PART OF THE LAND TITLES AUTOMATION PROJECT COMPILED: 03/12/1999 VERIFIED: A.D.							
		COLOUR CODE BL = BLUE							
<table border="1"> <tr> <th colspan="2">TABLE OF PARCEL IDENTIFIERS</th> </tr> <tr> <td colspan="2">WARNING: Where multiple parcels are referred to or shown on this Title Plan this does not imply separately disposable parcels under Section 8A of the Sale of Land Act 1962</td> </tr> <tr> <td colspan="2">PARCEL 1 = CA 20D (PT)</td> </tr> </table>				TABLE OF PARCEL IDENTIFIERS		WARNING: Where multiple parcels are referred to or shown on this Title Plan this does not imply separately disposable parcels under Section 8A of the Sale of Land Act 1962		PARCEL 1 = CA 20D (PT)	
TABLE OF PARCEL IDENTIFIERS									
WARNING: Where multiple parcels are referred to or shown on this Title Plan this does not imply separately disposable parcels under Section 8A of the Sale of Land Act 1962									
PARCEL 1 = CA 20D (PT)									
LENGTHS ARE IN LINKS	Metres = 0.3048 x Feet Metres = 0.201168 x Links	Sheet 1 of 1 sheets							



C5 - REPORT

GENERAL MANAGER COMMUNITY AND CULTURE



D. URGENT BUSINESS



E. FURTHER GALLERY AND CHAT ROOM COMMENTS



F. CONFIDENTIAL ATTACHMENT/S

F. CONFIDENTIAL ATTACHMENT/S

ITEM F1.1 PROPOSED SALE OF PART 139 HOPKINS ROAD FULHAM
(Refer to Item C4.1 of Agenda)



ORDINARY COUNCIL MEETING
19 APRIL 2016

On this 12th day of April 2016, in accordance with Section 77 Clause (2)(c) of the *Local Government Act 1989*; I, Chris Hastie declare that the information contained in the attached document **ITEM F1.1 PROPOSED SALE OF PART 139 HOPKINS ROAD FULHAM** is confidential because it relates to the following grounds under Section 89(2) of the *Local Government Act 1989*:

- h) any other matter which the Council or special committee considers would prejudice the Council or any person;*



.....
General Manager Built and Natural Environment



G. IN CLOSED SESSION

G. IN CLOSED SESSION

COUNCILLOR

That the meeting be closed to the public pursuant to Section 89(2) of the Local Government Act 1989 to consider:

- a) personnel matters*
- b) the personal hardship of any resident or ratepayer*
- c) industrial matters*
- d) contractual matters*
- e) proposed developments*
- f) legal advice*
- g) matters affecting the security of Council property*
- h) any other matter which the Council or special committee considers would prejudice the Council or any person*

IN CLOSED SESSION

COUNCILLOR

That:

That:

That Council move into open session and ratify the decision made in closed session.