



Council Meeting Agenda

Meeting to be held at

Port Of Sale Business Centre

Foster Street, Sale

Tuesday 21 June 2016, commencing at 6pm

**or join Wellington on the Web:
www.wellington.vic.gov.au**

ORDINARY MEETING OF COUNCIL – 21 JUNE 2016

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Council Meeting Information

Members of the Public Gallery should note that the Council records and publishes Council meetings via Webcast to enhance the accessibility of Council meetings to the broader Wellington community. These recordings are also archived and may be published on Council's Website for viewing by the public or used for publicity or information purposes. At the appropriate times during the meeting, members of the gallery may address the Council at which time their image, comments or submissions will be recorded.

Members of the public who are not in attendance at the Council meeting but who wish to communicate with the Council via the webcasting chat room should lodge their questions or comments early in the meeting to ensure that their submissions can be dealt with at the end of the meeting.

Please could gallery visitors and Councillors ensure that mobile phones and other electronic devices are turned off or in silent mode for the duration of the meeting.



A - PROCEDURAL



STATEMENT OF ACKNOWLEDGEMENT

***“We acknowledge the traditional custodians
of this land the Gunaikurnai people,
and pay respects to their elders past and present”***



PRAYER

***“Almighty God, we ask your blessing upon the Wellington
Shire Council, its Councillors, officers, staff and their families.
We pray for your guidance in our decisions so that the
true good of the Wellington Shire Council may result to
the benefit of all residents and community groups.”***

Amen



A - PROCEDURAL

A4 CONFIRMATION OF MINUTES OF PREVIOUS COUNCIL MEETING/S

ITEM A4**ADOPTION OF MINUTES OF PREVIOUS MEETING/S**

ACTION OFFICER:

GENERAL MANAGER CORPORATE SERVICES

DATE:

21 JUNE 2016

OBJECTIVE

To adopt the minutes of the Ordinary Council Meeting of 7 June 2016 as tabled.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That Council adopt the minutes and resolutions of the Ordinary Council Meeting of 7 June 2016 as tabled.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.



A - PROCEDURAL

A5 BUSINESS ARISING FROM PREVIOUS MEETING/S



A - PROCEDURAL

A6 ACCEPTANCE OF LATE ITEMS



A - PROCEDURAL

A7 NOTICE/S OF MOTION



A - PROCEDURAL

A8 RECEIVING OF PETITIONS OR JOINT LETTERS

ITEM A8(1)**OUTSTANDING PETITIONS**

ACTION OFFICER

GOVERNANCE

DATE:

21 JUNE 2016

ITEM	FROM MEETING	COMMENTS	ACTION BY
Nil			

ITEM A8(2)**RECEIPT OF PETITION: STREET SIGNAGE FOR DIRECTIONS TO THE MAFFRA HOSPITAL**

DIVISION: BUILT AND NATURAL ENVIRONMENT
ACTION OFFICER: GENERAL MANAGER BUILT & NATURAL ENVIRONMENT
DATE: 21 JUNE 2016

Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
		✓							

OBJECTIVE

To present Council with a petition in relation to the inadequate street signage for directions to the Maffra Hospital.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That Council receive the attached petition in relation to street signage for directions to the Maffra Hospital.

BACKGROUND

A petition containing 25 signatures has been received by Council.

A copy of the petition is attached for Council information.

LEGISLATIVE IMPACT

Section L6.59 of Wellington Shire Council Processes of Municipal Government (Meetings and Common Seal) Local Law No 1 provides for petitions and joint letters:

“A petition or joint letter presented to the Council must lay on the table for a period determined by the Council but not exceeding the next two Council Meetings. No motion, other than to receive the petition or joint letter may be accepted by the Chairperson, unless the Council unanimously agrees to deal with it earlier.”



MAFFRA HOSPITAL AUXILIARY

President: Artie Gray
Secretary: Carol Whelan

Mayor & Councillors,
Wellington Shire Council
P O Box 506
SALE 3850

Dear Mayor and Councillors,

On behalf of the Maffra Hospital Auxiliary, we bring to your attention our concerns regarding what we consider to be the inadequate street signage for directions to the Maffra Hospital.

In particular we refer to the sign on the corner of Powerscourt and Princess Streets which is extremely difficult to see until almost right at the street corner; seems to blend into the background, and is almost impossible to see at night time.

The hospital is a very important institution in the town, and as such, should be clearly signed with clear and precise directions prominently displayed so visitors and locals alike can easily and quickly find their way to the hospital.

Our suggestions to improve this situation include:-

- Increase the size of the sign
- Increase the height of the sign
- Have the sign painted in luminous paint so that it is readable 24 hours a day

We bring this matter to the council's attention as concerned citizens and enclose several photos taken only one house back from the corner to illustrate our concerns.

We trust this matter will be tabled for discussion and given due consideration.

Yours faithfully
MAFFRA HOSPITAL AUXILIARY


ARTIE GRAY, President


CAROL WHELAN, Secretary





Photo taken one house back from the corner of Princess & Powerscourt Streets, Maffra

MAFFRA HOSPITAL AUXILIARY MEMBERS: & HOSPITAL STAFF

Barbara Pitman	Kathy Malin
Ruth Riehl	Abi Thomas
David Wilson	Katherine Armstrong
Alice Gray	Alice Elliott
Jane Williams	J. OSMAND
Phyl Roberts	Barbara
Coral Spence	
Elegance Dumas	
John Ray	
Jean Hesley	
Ruth Hambleton	
M. G. N.M.	
Jenny Bealgood	
Joshua Tallow	
Kelly Burley	
John Weegman	
SKANDAL	
Raven L. Lufford	



ITEM A8(3)**RESPONSE TO PETITION: MOSQUITO CONTROL ACTION REQUEST**

DIVISION: DEVELOPMENT

ACTION OFFICER: MANAGER MUNICIPAL SERVICES

DATE: 21 JUNE 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
						✓	✓		

OBJECTIVE

To consider and respond to the petition received by Council at their Ordinary meeting on 7 June 2016, asking for “Council to undertake urgent and consistent measures to manage the ongoing Mosquito problem in the Golden Beach area”.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That Council write to the head petitioner advising:

1. That on 6 October 2015 Council resolved:

- ***To enter into an agreement with the Department of Health and Human Services for the provision of mosquito monitoring and spraying for a period of three mosquito breeding seasons whilst they undertake a state wide review of their Mosquito Management Framework and associated funding program.***
- ***To limit Council’s financial commitment to the mosquito monitoring and spraying program to \$25,000 p.a.***
- ***That the extent of mosquito monitoring and spraying be limited to those general areas outlined in the maps provided at Attachment 1; and***
- ***To continue to develop and implement education programs for the local communities affected; and***

2. That having reviewed the data from the 2015/16 season, Council confirms that it intends to continue with the current management regime until the Department has concluded its state wide review.

BACKGROUND

Council received a petition at its meeting of 7 June 2016 requesting that Council undertake urgent and consistent measures to manage the ongoing mosquito problem in the Golden Beach area.

Having undertaken a detailed review of Wellington Shire’s mosquito management program in 2015, Council resolved (refer attachment 2) to enter into an agreement with the Department of Health and Human Services (Department) that supports Council in continuing to provide mosquito

management activities for a further three years whilst the Department undertakes a state wide review of their Mosquito Management Framework and associated funding program.

Having implemented this revised program during the 2015/16 breeding period, all measures including adult trapping numbers, environmental indicators and zero disease notifications indicate the current level of mosquito larval work has been effective.

OPTIONS

Council has the following options:

1. That Council write to the head petitioner advising :
 - That on 6 October 2015 Council resolved
 - To enter into an agreement with the Department of Health and Human Services for the provision of mosquito monitoring and spraying for a period of three mosquito breeding seasons whilst they undertake a state wide review of their Mosquito Management Framework and associated funding program.
 - To limit Council's financial commitment to the mosquito monitoring and spraying program to \$25,000 p.a.
 - That the extent of mosquito monitoring and spraying be limited to those general areas outlined in the maps provided at Attachment 1; and
 - To continue to develop and implement education programs for the local communities affected; and
 - That having reviewed the data from the 2015/16 season, Council confirms that it intends to continue with the current management regime until the Department has concluded its state wide review; or
2. Defer making a decision and seek additional information.

PROPOSAL

That Council write to the head petitioner advising:

1. That on 6 October 2015 Council resolved:
 - To enter into an agreement with the Department of Health and Human Services for the provision of mosquito monitoring and spraying for a period of three mosquito breeding seasons whilst they undertake a state wide review of their Mosquito Management Framework and associated funding program.
 - To limit Council's financial commitment to the mosquito monitoring and spraying program to \$25,000 p.a.
 - That the extent of mosquito monitoring and spraying be limited to those general areas outlined in the maps provided at Attachment 1; and
 - To continue to develop and implement education programs for the local communities affected; and
2. That having reviewed the data from the 2015/16 season, Council confirms that it intends to continue with the current management regime until the Department has concluded its state wide review.

CONFLICT OF INTEREST

No Staff and/or Contractors involved in the compilation of this Report have declared a Conflict of Interest.

COUNCIL PLAN IMPACT

The Council Plan 2013-2017 Theme 7 Community Wellbeing states the following strategic objective and related strategy.

Strategic Objective

Enhance health and wellbeing for the whole community

Strategy 7.7

Work in partnerships to provide leadership and strategic direction on issues or risks relating to community safety.

REVISED MOSQUITO MONITORING PROGRAM

Updated Spraying and Monitoring Sites (NB: General areas of spraying)

GOLDEN BEACH



PARADISE BEACH



SEASPRAY



LOCH SPORT



LOCH SPORT Cont.



COUNCIL REPORT 6 OCTOBER 2015

ITEM C3.2 **REVISED MOSQUITO MONITORING PROGRAM**

DIVISION: DEVELOPMENT
 ACTION OFFICER: MANAGER MUNICIPAL SERVICES
 DATE: 6 OCTOBER 2015

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
	✓			✓	✓				

OBJECTIVE

For Council to consider the implementation of a revised Mosquito Monitoring Program for three seasons 2015, 2016 and 2017 while the Department of Health and Human Services (DHHS) conduct a state wide review of its Mosquito Management Framework and associated funding program.

The department supports in principle the continuation of the program during the review period and has agreed to provide financial support on a 'dollar for dollar' basis over that time.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY

Patricia Madeley Spokesperson Seaspray Ratepayer Group & Loch Sport Community Group Spoke to Council regarding the continuation of the Mosquito Monitoring Program and that given Council's current recommendation, request that she be kept informed on the following:

- Monitoring schedules
- Location of spraying areas
- Continue to use BTI as the chemical of choice for spraying of mosquitoes.

RECOMMENDATION

That:

- 1. Council enters into an agreement with the Department of Health and Human Services for the provision of mosquito monitoring and spraying for a period of three mosquito breeding seasons whilst they undertake a state wide review of their Mosquito Management Framework and associated funding program;*
- 2. The agreement limits Council's financial commitment to the program to \$25,000 p.a.*
- 3. The extent of mosquito monitoring and spraying be limited to those general areas as outlined in the maps provided at attachment 1; and*
- 4. Council continues to develop and implement education programs for the local communities affected.*

COUNCILLOR McCUBBIN / COUNCILLOR WENGER

RECOMMENDATION

That:

- 1. Council enters into an agreement with the Department of Health and Human Services for the provision of mosquito monitoring and spraying for a period of three mosquito breeding seasons whilst they undertake a state wide review of their Mosquito Management Framework and associated funding program;*
- 2. The agreement limits Council's financial commitment to the program to \$25,000 p.a.*
- 3. The extent of mosquito monitoring and spraying be limited to those general areas as outlined in the maps provided at attachment 1;*
- 4. Council continues to develop and implement education programs for the local communities affected; and*
- 5. Council writes to all parties that have made contact with Council about this matter providing them with an update on the status of the program.*

CARRIED

BACKGROUND

Council undertook a service review in early 2015 that identified DHHS had, for a number of years, funded councils throughout Victoria to implement mosquito management programs. This funding program was originally developed on the basis that Councils contribute 50% of the overall costs. However in 2012 DHHS introduced a salary cap to its funding program, which meant that councils had to bear increasing costs.

The draft 2015/16 budget was advertised on 21 April 2015 and public feedback was invited. Submissions were considered on 2 June 2015 where Council determined that in their opinion the function of mosquito monitoring and spraying was undertaken for disease control purposes and therefore the responsibility of state government.

The Budget was formally adopted on 16 June 2015, Council made the decision to defer the provision of the mosquito monitoring and spraying program during the DHHS review period.

Ongoing community concern has continued with community members approaching both Council and DHHS with their concerns over the impact of this decision.

DHHS approached Council in mid-August 2015 respectfully requesting Council reconsider their position. They also confirmed that they would be making amendments to their payment system moving from a reimbursement model to one that better supports Council in their mosquito management activities.

Following the DHHS approach, Council developed a program that reduces ratepayer contributions whilst delivering a monitoring and spraying program that focuses on the highest permanent and visitor population centers where disease carrying mosquitos breed.

On 19 August 2015, Council officers held a consultation meeting with DHHS at which the Department advised the revised program will commence in 2018. If Council were to continue carrying out a mosquito monitoring program until that date they would be guaranteed funding under the new program. However if Council does defer the funding of the program they may not be in a position to include Wellington Shire Council in the revised program model scheduled for 2018.

The option to carry out a revised program for the period 2015-2018 could be considered as an alternative to deferring funding altogether.

The revised program will include the spraying and monitoring (including trapping) of three key coastal locations, which encompass the peak permanent and tourist populated affected sites. The areas are Loch Sport, Golden and Paradise Beach and Seaspray. Council will also commit to the delivery of higher level community education program for these communities.

OPTIONS

Council has the following options:

1. Council enters into an agreement with the Department of Health and Human Services for the provision of mosquito monitoring and spraying as detailed in this report.
2. Defer the program in 2015/16 and await the DHHS review outcome in 2018.

PROPOSAL

That Council enters into an agreement with the Department of Health and Human Services for the provision of mosquito monitoring and spraying for a period of three mosquito breeding seasons, whilst they undertake a state wide review of their Mosquito Management Framework and associated funding program. This agreement would limit Council's financial commitment to the program to \$25,000 p.a.

It is proposed that the extent of mosquito monitoring and spraying be limited to those general areas as outlined in the maps provided at attachment 1 and that Council continues to develop and implement education programs for the local communities affected.

CONFLICT OF INTEREST

No Staff and/or Contractors involved in the compilation of this Report have declared a Conflict of Interest.

COMMUNICATION IMPACT

Council Officers will develop and rollout an appropriate education program for the local communities affected.

COUNCIL PLAN IMPACT

The Council Plan 2013-2017 Theme 7 Community Wellbeing states the following strategic objective and related strategy.

Strategic Objective

Enhance health and wellbeing for the whole community

Strategy 7.7

Work in partnerships to provide leadership and strategic direction on issues or risks relating to community safety.

FINANCIAL IMPACT

The proposed program will see ratepayer contributions reduced from \$50,000.00 in 2014/15 to \$25,000.00 in 2015/16 should the recommendation be adopted

RESOURCES AND STAFF IMPACT

The implementation of the newly revised program supporting the recommendation to this report can be undertaken within existing allocated resources.

ATTACHMENT 1

REVISED MOSQUITO MONITORING PROGRAM
Updated Spraying and Monitoring Sites (NB: General areas of spraying)

GOLDEN BEACH



GOLDEN BEACH



SEASPRAY



LOCH SPORT



LOCH SPORT cont.



DATE: . . .

TO WELLINGTON SHIRE COUNCIL MAYOR,
MR. DARREN M^CCUBBIN, 24.5.16

DEAR SIR,

PLEASE FIND ENCLOSED OVER 290!
SIGNATURES FROM CONCERNED RESIDENTS
AND VISITORS TO GOLDEN BEACH, WHO
WERE BOTHERED AND BITTEN BY PERSISTANT
MOSQUITOS.

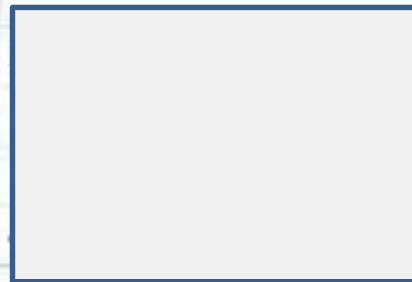
WE ALL REQUEST THAT YOU LOOK INTO
THE CONTROL OF THESE PESTS THAT
SPOIL OUTDOOR LIVING AND ACTIVITIES
IN THIS BEAUTIFUL AREA.

THANKING YOU.

YOURS SINCERELY.

L. Stephens.

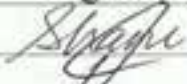

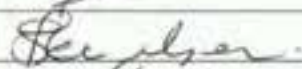


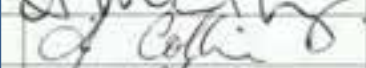
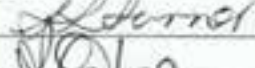



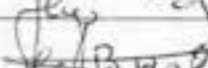
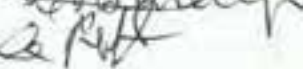

13. PAGES OF SIGNATURES ATTACHED.



Mosquito Control Action Request
to
Wellington Shire Council
26/2/16

WELLINGTON
SHIRE COUNCIL
24 MAY 2016
RECEIVED

We, the undersigned, being residents or visitors to the Lakes Coastal areas, request Wellington Shire Council to undertake urgent & consistent measures to manage the ongoing Mosquito problem in the Golden Beach area.

Print Name	Your postcode	Signature
Shani	<div style="background-color: black; width: 100px; height: 200px; margin: 0 auto;"></div>	
TERRY FELSBURG		
Hannah Felsbourg		H. G. Fels
Daniel Felsbourg		
Kenny Watson		
Tammy Jones		Jones
Trevor Dean		
PETER STARK		
ANDREW MCHATHAM		
Jenny Colvin		J. Colvin
Colin Trotter		Colin
Christine Alexander		C. Alexander
Maree Turner		
Lyndette Ohlson		
Kieran Torpley		
Mick O'Grady		M. O'Grady
Chris Hopkins		
Hugo Gonzalez		
David Burley		
COLIN RUFF	<div style="background-color: black; width: 100px; height: 20px; margin: 0 auto;"></div>	

1 of 13

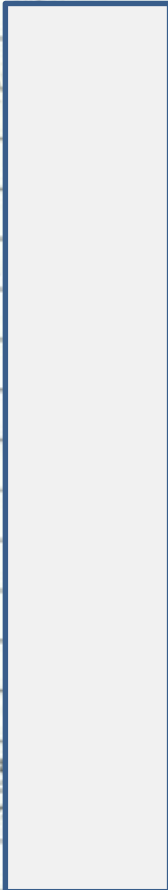

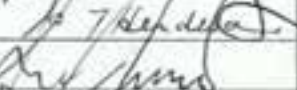
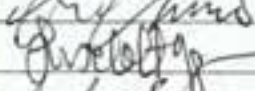
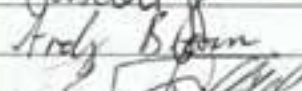

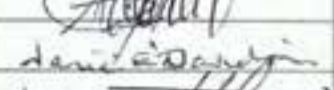
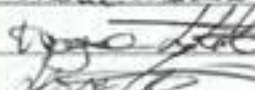
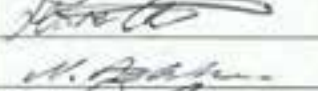

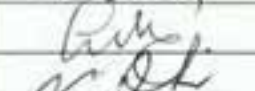
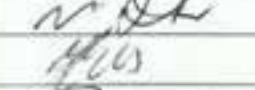
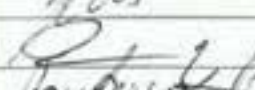
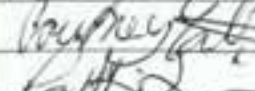





Mosquito Control Action Request

to

Wellington Shire Council

28/2/16

We, the undersigned, being residents or visitors to the Lakes Coastal areas, request Wellington Shire Council to undertake urgent & consistent measures to manage the ongoing Mosquito problem in the Golden Beach area.

Print Name	Your postcode	Signature
SCOTT CARR		
CARMEL HENDERSON		
SAM JOHNSTON		
Lisa Penny		
ANDY BROWN		
SRIAN MITCHELL		
MARIO SANTANA		
Janice Davidson		
Wayne Gibson		
Kare Gibson		
Nicole Apkhun		
mea mim		
Lili Macinness		
Neem Dooz		
JOHN CUS		
Peter Macke		
Courtney Yates		
PATRICK LEYER		

Mosquito Control Action Request

to

Wellington Shire Council

28/2/16

We, the undersigned, being residents or visitors to the Lakes Coastal areas, request Wellington Shire Council to undertake urgent & consistent measures to manage the ongoing Mosquito problem in the Golden Beach area.

Print Name	Your postcode	Signature
Steve Debelue		SD
Maria Debelue		MD
Katrina Green		KG
TREVOR HORNIBROOK		T.H.
Crazy Dumb		C.D.
Louisa Christie		L.C.
Shane Tyson		S.T.
John Garrett		J.G.
MARIKA JONES		M.J.
ALLAN JONES		A.J.
KAREN MORGAN		K.M.
Steve Christon		S.C.
Wesley Bailey		W.B.
CHERIE BREWSTER		C.B.
B. JOHNSON		B.J.
M. MAMBOUM		M.M.
JAMES FAY		J.F.
Jennifer Johnson		J.J.

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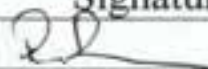




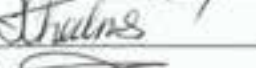
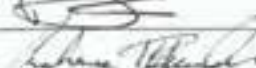
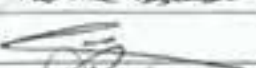

Mosquito Control Action Request

to

Wellington Shire Council

28/2/16

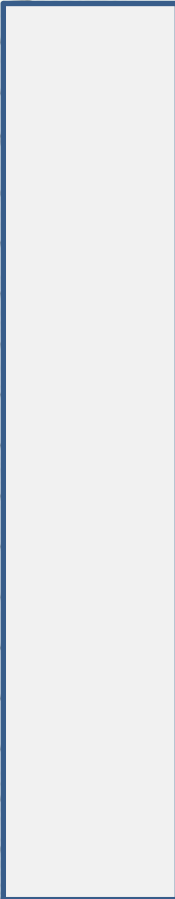

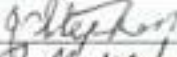
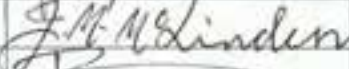






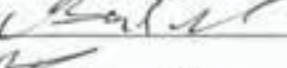

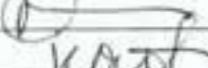
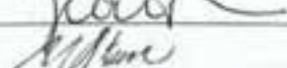
We, the undersigned, being residents or visitors to the Lakes Coastal areas, request Wellington Shire Council to undertake urgent & consistent measures to manage the ongoing Mosquito problem in the Golden Beach area.

Print Name	Your postcode	Signature
PETER BARTLETT		
Shelke Bartlett		
Sinead Red		
ALISA SMITH		P Smith
Wilma Marwood		w. Marwood
DAVID LITTLE		
JOSH CULLEN		
Harriet L.		
Cass O'Loughlin		
Toni Skinner		T. Skinner
cheryl Burge		
Carm Smith		
Jeanne Chalmes		J Chalmes
Angela Cochran		
GRAHAM BRANSON		Graham Branson
Cathy Burd		
Matthew Davis		
Tania Pasquato		TP

4 of 13

Mosquito Control Action Request
to
Wellington Shire Council
28/2/16

We, the undersigned, being residents or visitors to the Lakes Coastal areas, request Wellington Shire Council to undertake urgent & consistent measures to manage the ongoing Mosquito problem in the Golden Beach area.

Print Name	Your postcode	Signature
Raymond Milne		
John Stephens		
John McIndoe		
BRAD MARTIN		
Nacer Jones		
Cathy Lovings		
Michelle Stew		
Lisa Dargan		
LEN HUGHES		
KYLIE O'NEILL		
Karen O'Rourke		
NICK REO		
ABAUDINETTE		
E. THOMAS		
J ZAMMIT		
R Fanner		
J. COWLING		
M. O'CONNOR		

5 of 13

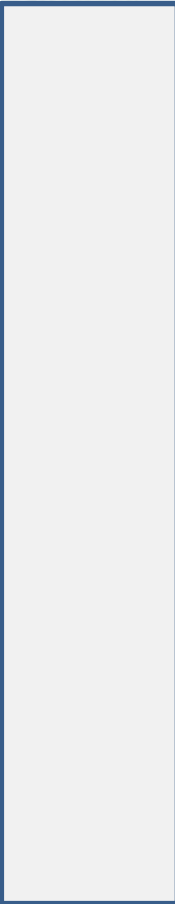
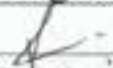
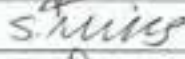

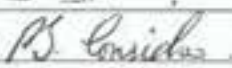
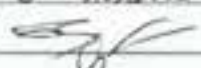
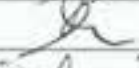
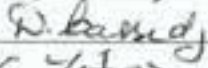
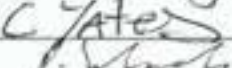
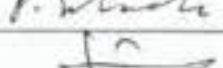
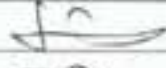


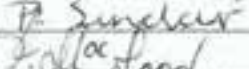
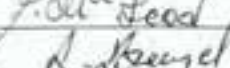
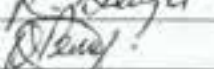
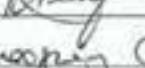
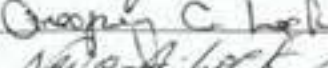
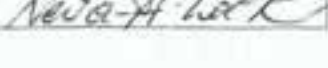
Mosquito Control Action Request

to

Wellington Shire Council

28/2/16

We, the undersigned, being residents or visitors to the Lakes Coastal areas, request Wellington Shire Council to undertake urgent & consistent measures to manage the ongoing Mosquito problem in the Golden Beach area.

Print Name	Your postcode	Signature
Peter Kallan		
Shannon Mills		
J.D. Hall		
P. Considine		
Bruce Gehrig		
Shane Mackenzie		
D. Cassidy		
C. YATES		
Paul Saksida		
Long Lee		
Meagan Zwick		
DARREN CHICKEN		
PATRICIA SINGHAR		
JANINE MACLEOD		
Rosie Boyal		
DAVID PENNY		
Greg Lock		
Neva A Lock		

6 & B

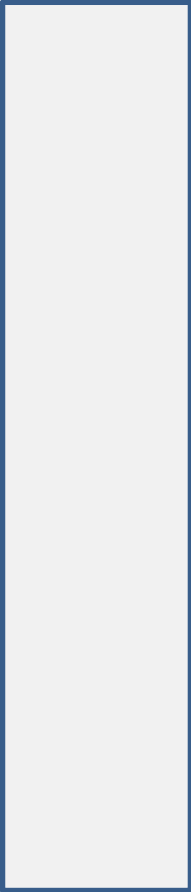
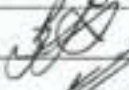
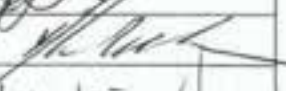

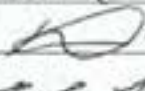

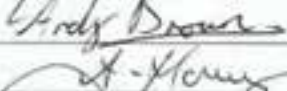
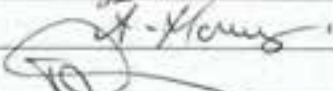
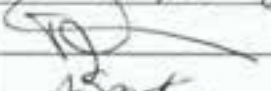
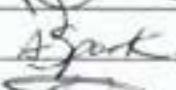

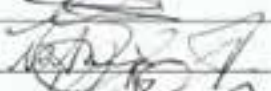

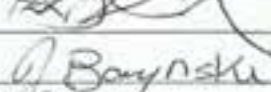

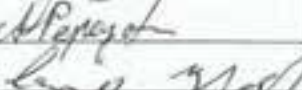
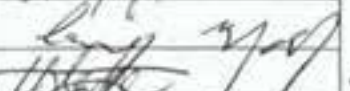


Mosquito Control Action Request

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28/2/16

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Print Name	Your postcode	Signature
Graham Johnston		
Rep. 12345		
Wynne Holdsworth		
B. SHORT		
MATT MILLER		
ANDY BROWN		
ANNEKA HARRY		
TREV WRIGHT		
ANNA SPARK		
TODD SPARK		
NEIL WRIGHT		
Kevin Double		
Sam Baynski		
JOHN PEPYAN		
Shirley		
Tiana Blake		
Katie Lusk		
NEIL DUGGAN		

Mosquito Control Action Request

to
Wellington Shire Council

28/2/16

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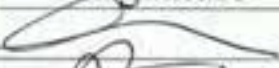

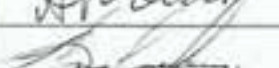
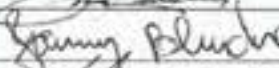


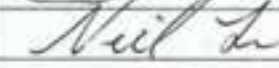


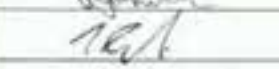
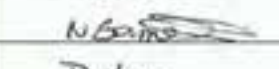
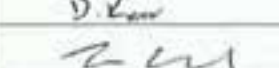
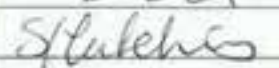
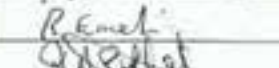

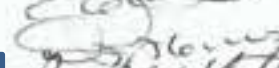
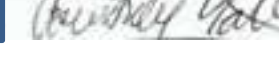




Print Name	Your postcode	Signature
LYNN STEPHENS		L Stephens.
NOEL TAYLOR		NT
CORAL DEAN		CD
JUNE HILFORD		J Hilford
A V. V. V.		A V. V.
LORRAINE GILBERT		L Gilbert
BOB APPEL		B Appel
COLIN PRICE		C Price
JOHN BOUGHES		J Boughes
ELAINE WITHERS		E Withers
SHARON APMILL		S. Apmill
PAUL POLLEY		P Polley
DEVONICA SHOOT		D Shoot
CHRISTINE HAWKER		C Hawker
KERIN ARCHOLD		K Archold
FREDERICK EDGLEY		F Edgley
JENNIFER EDGLEY		J Edgley
HENDY GENELLI		H Genelli

Mosquito Control Action Request

to
Wellington Shire Council

28/2/16

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Print Name	Your postcode	Signature
Sam Appinall		
Dave Beal		
ANTHONY MCLEAN		
Cynthia Leveaux		
JANNY BLUCKER		
R. Howar		
Tracey Lock		
fiorelletti		
NEIL LETT		
DAVE GARNAL		
GAM SETH		
Calvin Johnson		
JASON BOW		
Nicole Barnett		
David Kerr		
Tom Reed		
STACEY HUTCHINS		
Lina Emeli		
June Griffiths		
Chantal Drew		
Diane Robinson		
COURTNEY YATES		

9 of 13

Tracey Lock

PRINT NAME

POSTCODE

SIGN

Anthi Kailaris
chris Cressis
Hayley Haney

N. Olaybay
DARREN ROBERTSON
ALAN ROSAMLO




E. Cressis
H. Haney
N. Olaybay



Mosquito Control Action Request

to

Wellington Shire Council

28/2/16

We, the undersigned, being residents or visitors to the Lakes Coastal areas, request Wellington Shire Council to undertake urgent & consistent measures to manage the ongoing Mosquito problem in the Golden Beach area.

Heleena O'Sullivan

[Redacted]

[Signature]

Print Name	Your postcode	Signature
John Watt	[Redacted]	John A Watt
CHRIS YATES		Chris Yates
Anne Ridgeway		Anne R
ITANA VOSNIK		Itana Vosnik
EWELYN HACKETT		E. Hackett
SUE ARASH		S. Arash
CHRIS CRAFT		Chris Craft
KARL FITZGERALD		K. Fitzgerald
M. CONSIDINE		M. Conside
MATTHEW WATT		M. Watt
KEVIN STEKEL		Kevin Stekel
COLIN TRUSS		Colin Truss
ALEXEI DOURNAY		Alexei Dournay
Irina Rigbova		Irina Rigbova
Glenn Henderson		G. Henderson
Amanda Oldham		A. Oldham
D. SCHRAVEN		D. Schraven
Kreso Kopic		Kreso Kopic
Jenny Hutton		Jenny Hutton
Tiffa Cotez		Tiffa Cotez
Donna O'Brian		Donna O'Brian
10 of 13 Terri Yates	[Redacted]	Terri Yates

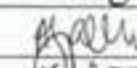

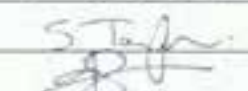
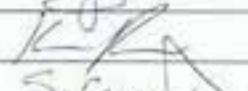

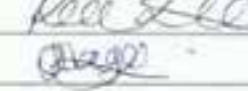
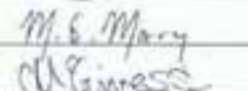

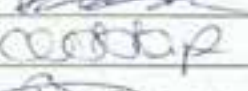
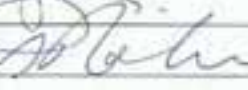






Mosquito Control Action Request

to

Wellington Shire Council

28/2/16

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Print Name	Your postcode	Signature
Amy GUPWELL		
Kate Tetley		
Michelle Johnson		
Sue Taylor		
Julie Smith		
Kerian Proctor		
Sharon Cunningham		
Zintrea Turner		
Kelly Lett		
Carley Stagg		
Merran Merry		
Caitlin McInness		
Michael Wright		
Jake Richardson		
Chloe Middelton		
Tason Bradley		
Sharon Johnson		

11 of 13

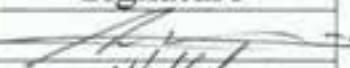
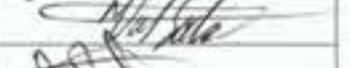
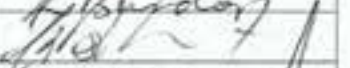
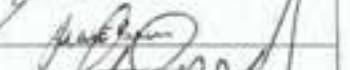

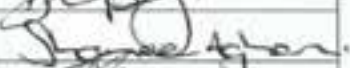
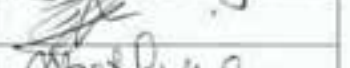
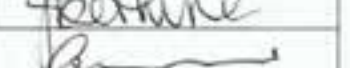
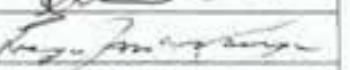
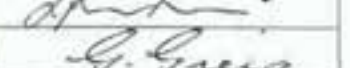
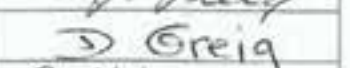




Mosquito Control Action Request

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Wellington Shire Council

28/2/16

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Print Name	Your postcode	Signature
ANITA MURPHY		
Vicki Sabor		
George Sabor		
LUCIANA BURDON		
GREG BURTON		
Sean Boun		
GERON WASSAR		
Andrew Barclay		
Sharnae Aghar		
BRANDI HOLLAND		
Julia Bethune		
Pamela Young		
GREGOR MYVAUGHAN		
G. McCulloch		
L. Fountain		
CATIE GREIG		
D. GREIG		
R. Stephens		

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Mosquito Control Action Request

to

Wellington Shire Council

28/2/16

We, the undersigned, being residents or visitors to the Lakes Coastal areas, request Wellington Shire Council to undertake urgent & consistent measures to manage the ongoing Mosquito problem in the Golden Beach area.

Print Name	Your postcode	Signature
KEN FLEMING		K. Fleming
B. McMillan		B. McMillan
B. Bailey		B. Bailey
C. Kinahan		C. Kinahan
Kaymendi Jay		Kaymendi Jay
Andrew Hawes		Andrew Hawes
Les RAYNOR		Les RAYNOR
J. Tickner		J. Tickner
D. Bethune		D. Bethune
A. H. GASKIN		A. H. GASKIN
Tom Tarrant		Tom Tarrant
Paul W.		Paul W.
Robbie		Robbie
Noreen Jones		Noreen Jones
Tony Leopold		Tony Leopold
Kim Harper		Kim Harper
TESS SPARK		TESS SPARK
AMANDA SPARK		AMANDA SPARK

13 of 13

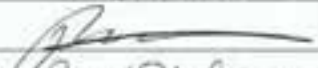
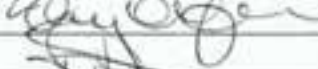

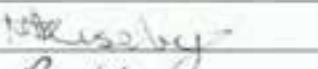
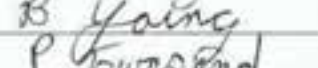
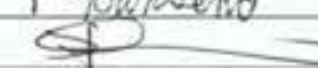



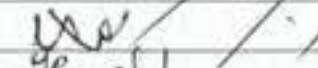
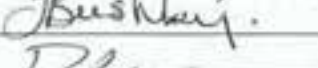

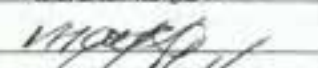





Mosquito Control Action Request

to

Wellington Shire Council

28/2/16

We, the undersigned, being residents or visitors to the Lakes Coastal areas, request Wellington Shire Council to undertake urgent & consistent measures to manage the ongoing Mosquito problem in the Golden Beach area.

Print Name	Your postcode	Signature
Rich Palmer		
Lynette Foreman		
Trevor Wright		
Colin Gerniston		
Helen Roseley		
B YOUNG		
P TOWNSEND		
Hannah Clarke		
Mina Bartlett		
Red. Bartlett		
Sam Gaway		
Shirley		
KIAA Sokor		
TANIA BUSHBY		
DAVID BROWN		
Denise Brown		
Wendy Brown		
Karen Brown		

Mosquito Control Action Request

to

Wellington Shire Council

28/2/16

We, the undersigned, being residents or visitors to the Lakes Coastal areas, request Wellington Shire Council to undertake urgent & consistent measures to manage the ongoing Mosquito problem in the Golden Beach area.

Print Name	Your postcode	Signature
Denny Evans		Denny Evans
Valma Cochrane		Valma Cochrane
JEFF BATEY		
Mena Wescott		
W. NSAL		

14 1/2 !!



A - PROCEDURAL

A9 INVITED ADDRESSES, PRESENTATIONS OR ACKNOWLEDGEMENTS



A - PROCEDURAL

A10 QUESTIONS ON NOTICE



A - PROCEDURAL

A11 MAYOR'S REPORT

ITEM A11(1)**MAYOR'S REPORT**

OFFICER: COUNCILLOR McCUBBIN

DATE: 21 JUNE 2016

RECOMMENDATION***That the Mayor's report be noted.***

18 May 2016 – 21 June 2016

19 May	Stratford Volunteers Week celebration - Stratford Arts Trail Walk & lunch at Segue, Stratford	Cr Cleary attended.
19 May	Officially open the Heyfield & District Playgroup new equipment, St Michaels Primary School, Heyfield	Cr Hole attended.
19-20 May	South East Australian Transport Strategy (SEATS), Rockingham, WA	Deputy Mayor Cr Wenger attended.
20 May	Timber Towns Victoria meeting, Melbourne	Cr Hole attended.
21 May	Annual meeting of Gippsland Association of Affiliated Historical Societies - Presentation of awards and lunch, Briagolong	Mayor attended.
21 May	Lions Club of Yarram - Changeover Dinner, Yarram	Deputy Mayor Cr Wenger attended.
26 May	National Sorry Day – Ramahyuck, Sale	Cr Crossley attended.
26 May	Dairy Get Together, Maffra	Deputy Mayor Cr Wenger and Cr Hole attended.
27 May	Gippsland Local Government Network (GLGN) meeting and Infrastructure Victoria	Mayor attended.
27 May	Maffra Community Sports Club Grand Opening, Maffra	Mayor attended.
29 May	Botanical Gardens Australia & New Zealand Open Day, Botanical Gardens, Sale	Mayor attended.
29 May	Heyfield & District Community Bank - 15th birthday, Heyfield	Mayor and Cr Hole attended.

3 June	Yarram & District Dance Group Ball - 10th Annual Winter Ball and Dance Weekend, Yarram	Mayor attended.
5 June	Briagolong - Celebrating our Streets - Afternoon Tea, Briagolong	Cr Cleary attended.
9 June	C4G Invitation - Lunch with the Minister for Infrastructure & Transport The Hon Darren Chester, MP, Sale	Deputy Mayor Cr Wenger, Cr Crossley, Cr Davine, Cr Duncan and Cr Rossetti attended.
10 June	Careers Day in Yarra, Yarram Secondary College, Yarram	Mayor attended.
14 June	Council Community Meeting - Combined Halls Group meeting, Maffra Memorial Hall, Maffra	Mayor, Cr Crossley, Cr Duncan and Cr Hole attended
15 June	Civic Function - Unveiling of Allan McLean Portrait, Duart, Maffra	Mayor, Cr Crossley, Cr Duncan and Cr Hole attended.
18 June	Seaspray Surf Life Saving Club - Presentation night, Seaspray	Deputy Mayor Cr Wenger attended.
19-22 June	National General Assembly of Local Government Conference, Canberra	Cr Hole attended.
20 June	AGM - Sale City Band, Sale	Mayor attended.

COUNCILLOR DARREN McCUBBIN
MAYOR



B –REPORT

DELEGATES



C1 - REPORT

CHIEF EXECUTIVE OFFICER

ITEM C1.1**CHIEF EXECUTIVE OFFICER'S REPORT**

OFFICER: CHIEF EXECUTIVE OFFICER

DATE: 21 JUNE 2016

RECOMMENDATION***That the Chief Executive Officer's Report be received.***

- 26 May Met with **Frank Evans, Central Gippsland Health Service**, Sale to discuss council assisting the hospital enforce their No smoking policy.
- 27 May Attended **Gippsland Local Government Network (GLGN)** Mayor's and CEO's meeting, Morwell.
Attended **Infrastructure Victoria meeting**, Morwell.
- 30 May Attended the launch and briefing on the **Regional Network Development Plan** with The Hon Jacinta Allen MP, Warragul Railway Station precinct.
Attended **C4G Member Briefing** with Minister for Employment & Public Transport, The Hon Jacinta Allen MP, Federation training Warragul.
- 1 June Met with Inspector **Rob Wallace, Victoria Police**.
- 2 June Attended Municipal Association Victoria (MAV) Forum, Melbourne
- 3 June Met with **Melina Bath, MP for Eastern Region**, Sale. Updated Melina on a range of matters including the Macalister Irrigation District, Council projects, budget etc
Teleconference with **Gippsland Regional Plan Leadership Group**.
- 6 June Met with Board Members of **Destination Gippsland**, Sale.
- 7 June Met with **John Leslie, OBE** to update him on a range of council projects in which he has an interest, including the Sale Cultural Hub Precinct.
- 9 June Attending Committee for Gippsland meeting with **Minister for Infrastructure & Transport, The Hon Darren Chester MP** to discuss key infrastructure and transport priorities for Gippsland.
- 10 June Met with various staff and music promoter John Sinclair to discuss possible large music event in Sale
- 14 June Meeting with **The Hon Darren Chester MP** on behalf of Gippsland Local Government Network.
Attended the **Combined Halls Dinner & Meeting**, Maffra

- 15 June Attending the **Unveiling of Allan McLean Portrait** Civic Function, Maffra
- 16 June Attending Regional Development Victoria Gippsland Committee meeting, Maffra
- 17 June Attending Gippsland Local Government Network (GLGN) CEO's meeting, Morwell
- 19 – 22 June Attending Australian **Local Government Association (ALGA) National General Assembly**, Canberra

ITEM C1.2**APRIL 2016 PERFORMANCE REPORT**

DIVISION: CORPORATE SERVICES
ACTION OFFICER: GENERAL MANAGER CORPORATE SERVICES
DATE: 21 JUNE 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
✓	✓	✓	✓	✓					

OBJECTIVE

For Council to receive and note the April 2016 Council Performance Report.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That Council receive and note the April 2016 Council Performance Report as attached.

BACKGROUND

The April 2016 Council Performance Report comprises key highlights towards achievement of the 2013 -17 Council Plan together with an overview of Council finances including an Income Statement with commentary regarding any major variances, information on cash balances, the level of rates outstanding and a progress update on Council's Capital Works program.

OPTIONS

Following consideration of the attached April 2016 Performance Report, Council can resolve to either:

1. Receive and note the April 2016 Council Performance Report; or
2. Not receive and note the April 2016 Council Performance Report and seek further information for consideration at a later Council meeting.

PROPOSAL

That Council receive and note the attached April 2016 Council Performance Report.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.

FINANCIAL IMPACT

Provision of a monthly financial report to the community facilitates accountability and transparency and ensures that Council and management are able to make informed decisions in a timely manner.

COMMUNICATION IMPACT

The Council Plan communicates Council's strategic direction to the community. The Council Plan can also be used by Council to communicate its vision and direction to other tiers of government, organisations, government agencies and funding bodies.

LEGISLATIVE IMPACT

There is no legislative requirement for provision of a monthly Council Performance report however, Council has determined that in the interests of accountability and transparency, this report will be provided to the community.

COUNCIL POLICY IMPACT

The April 2016 Council Performance Report has been prepared in the context of existing Council policies.

COUNCIL PLAN IMPACT

The Council Plan 2013–2017 Theme 2 Organisational states the following strategic objective and related strategy:

Strategic Objective

"An organisation that is responsive, flexible, honest, accountable and consistent."

Strategy 2.2

"Maintain processes and systems to ensure sound management."

Strategy 2.3

"Ensure sound governance processes that result in responsive, ethical, transparent and accountable decision making."

This report supports the above Council Plan strategic objective and strategy.

MAY PERFORMANCE REPORT

May 2016 COUNCIL PLAN HIGHLIGHTS

Draft Economic Development Strategy 2016-22 and Action Plan 2016-18

Council approved the release of the draft Economic Development Strategy 2016-22 and associated Action Plan 2016-18 for consultation until 27 June 2016. after draft was developed following initial engagement with local businesses and industry groups.

Dairy Price Impacts

Council staff working with State Government, GippsDairy and local communities to support dairy farmers and other businesses impacted by the unanticipated reduction in farmgate milk price.

Defence Project AIR 5428 Pilot Training System

Council staff met with State Government, Defence, Lockheed Martin Australia and Pilatus representatives on the requirements for West Sale Airport as an auxiliary airfield for RAAF Base East Sale.

Longford Development Plan

The Minister for Planning has approved the inclusion of the Longford Development Plan into the Wellington Planning Scheme, which now provides the basis for future growth in the township.

Gormandale rezoning

The Minister for Planning has approved the rezoning of land in Calladale Court, Gormandale to allow for further township lot development.

Art Gallery Program

The Art Gallery hosted four exhibitions in May. These were Helen Wright's "The Edge of Reason", "Timelapse" an exhibition of old master prints matched against contemporary photography, and "The Craft Revolution" works from the collection from the 1970's.

At the Maffra Exhibition Space the Gallery hosted the George Gray Centre exhibition "Kaleidoscope" until 23 May and opened the Gippsland Art Gallery Volunteers exhibition "Guiding Lights" on May 26.

Gallery attendance until 23 May was 1,357 with 302 students and 36 teachers attending InReach sessions and 306 students and 10 teachers attending OutReach sessions.

The Art Gallery Technician, Lindsay Roberts, attended and presented at the Australian Government Cultural Institutions Digital Specialists (AGCIDS) Conference at the Australian National University in Canberra, 16 - 19 May.

Library Activities

Maffra Library hosted a local history group "Celebrating our Streets" event on 24 May with over 35 participants able to view photographs on digital television purchased with proceeds from 2015 Book Sale, which was conducted by Sale Central Rotary. Due to the success of this event the Local History Network are planning to run similar events in future and will partner with library branches with similar facilities.

A group of 20 knitters met at Sale Library for a special WARM session (community textile art project). This project allows participants to reflect on why the earth is warming and what we can do to create a sustainable and safe climate future.

The Library participated in the annual National Simultaneous Storytime that aims to encourage more young Australians to read and enjoy books. This year's event saw a simultaneous reading of the children's picture book 'I got this hat' by Jol and Kate Temple. All of our branches participated, with readings conducted during our Storytime sessions. Attendance: 136 children and 54 adults.

The Library was represented at Seniors Expo (Living Better Living Stronger) held at the Baptist Church hall on 4 May. The Library Coordinator was a guest speaker and presented "Tech Savvy Seniors @ your Library". Attendees expressed an interest at the expo and follow up visits to libraries have resulted in new memberships and increased resource utilisation.

Entertainment Centre performances

EBBWEC offered all local music students free tickets to see one of Australia's most established jazz musicians, Paul Grabowsky.

Students from Sale College, Traralgon Secondary School and Catholic College Sale attended the Melbourne Theatre Company (MTC) production of Peddling, a youth production which challenged both students and teachers.

Drama students from Catholic College Sale attended a fascinating and informative drama workshop from the Melbourne Theatre Company in the lead up to their performance of Peddling.

Three local vocalists were treated to a masterclass with star of the stage Rachael Beck, honing their music and singing ability and also working on stage craft and dance.

EBBWEC held auditions in May for Jack and the Beanstalk to be performed during the July schools holidays. Local children aged 7 -17 were able to audition to be in the show.

The visually impaired group who attend plays at the venue attended Ian Moss without any prompting from us, as they usually attend when a dinner and show with an artist talk is included.

EBBWEC sold over 2,000 tickets during the month of May.

Healthy Lifestyles Updates

Sport and Recreation Victoria (SRV) confirmed Council's funding application through the Country Football Netball Program has been successful. SRV will contribute \$100,000 towards the Stratford netball court relocation project. In addition, Council will contribute \$71,180 and the Stratford Football Netball Club will contribute \$15,000.

The Heyfield Outdoor Pool has been short-listed by Aquatics Recreation Victoria for the 'Outdoor Pool of the Year' Award. The awards ceremony will be held in Melbourne on 17 June.

Seventeen applications were received for Community Assistance Grants in the March 2016 round. Ten applications were approved for funding in May 2016. There were eight successful events totalling \$37,069 and two successful project applications totalling \$7,500.

Volunteers Week / Volunteering in Wellington Website:

WSC partnered with Neighbourhood and Community Houses across Wellington Shire to celebrate Volunteer Week.

A variety of events were held over the week, such as: outdoor pizza picnic at Gormandale, open day at Loch Sport, Dargo, Briagolong and Heyfield Houses and a Mystery Bus Tour that gave volunteers a sneak peek at the Port of Sale Cultural Hub development. Councillors attended the various events. Overall the feedback from the community and volunteers was very positive. Approximately 450 people attended the events.

The Volunteering in Wellington Website www.volunteeringinwellington.com.au was launched. This is a Healthy Wellington Initiative which provides information both for people looking for volunteer

opportunities in Wellington and for community groups and service providers who are looking for volunteers.

Part of the website campaign was to develop 7 short videos highlighting local volunteer / program listed on the site. These videos appeared on the Council Facebook page and attracted a large reach online. Number of views of the short videos ranged from 135 to 2157 views. The website attracted over 5000 hits in its first month of operation after the 'soft launch' in March – this has grown quickly to almost 12,000 hits in May when the site was officially launched.

FreeZa

Newly formed FReeZA group in Sale planning a Push Start Competition (aka Battle of the Bands) on 20 August that will take place within a music festival at Cobb and Co Stables.

Emergency Management Updates

The Municipal Emergency Management Plan Version 2.5 was endorsed by the Municipal Emergency Management Planning Committee (MEMPC) on 26 May 2016. Major changes included a complete rewrite of Part 1. Municipal Emergency Management Planning and the updating of Part 3 retitled Mitigation Arrangements (omitting the word Prevention from the title) following the Annual Risk Review by the MEMPC Emergency Risk Subcommittee.

Internal Service Level Agreement proposal submitted through the Wellington Improvement Ideas / Suggestions.

Sustainability Living Education (SLED) Program

Wellington Shire Council's Sustainability Officer Raquel Harris met with Baw Baw Shire Sustainability Officer this week to promote the program delivered by the Wellington Shire to our kindergartens and schools and the community groups. The SLED program has now been introduced to all Shires across the region with our Sustainability Officer mentoring other sustainability officers to provide successful Sustainable Living Education sessions.

Conquest Upgrade

Conquest, the corporate asset management system was upgraded during May to Version 3. The upgrade works were undertaken in-house by our assets team and IT staff which has resulted in savings of approximately \$20K in the capital budget.

Port of Sale Cultural Hub tender

Following completion of the design, the tender for the construction of the Port of Sale Cultural Hub has been advertised with a closing date of 8 July 2016. It is expected that a contract will be awarded in September.

Road Construction Projects

Good progress is being made on several large road construction projects, in particular;

- Valencia Creek Briagolong Road, Briagolong;
- Victoria Street, Briagolong.

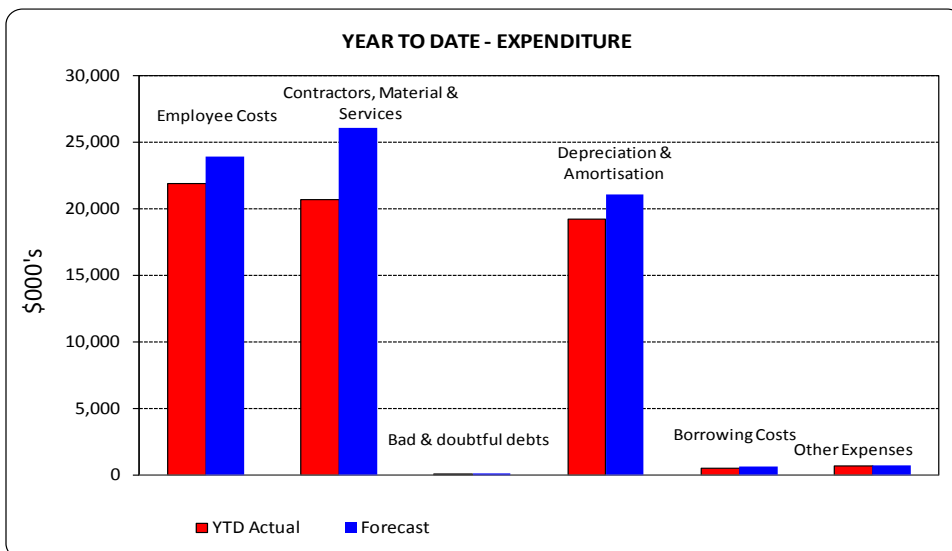
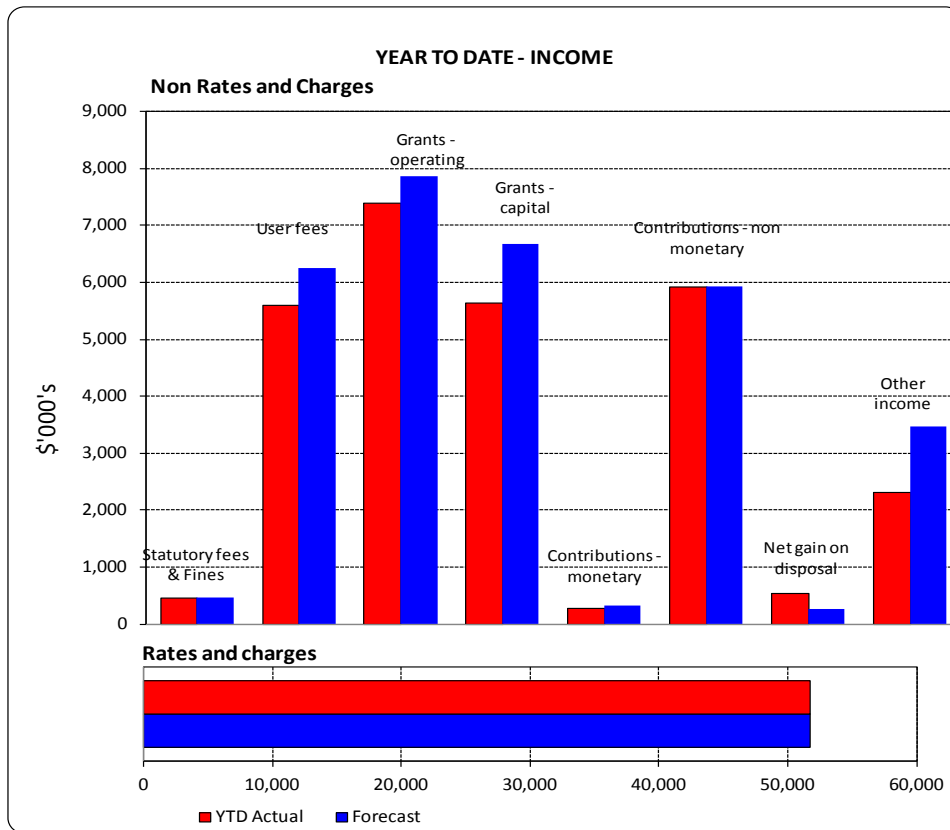
Practical completion on these two projects is expected during June.

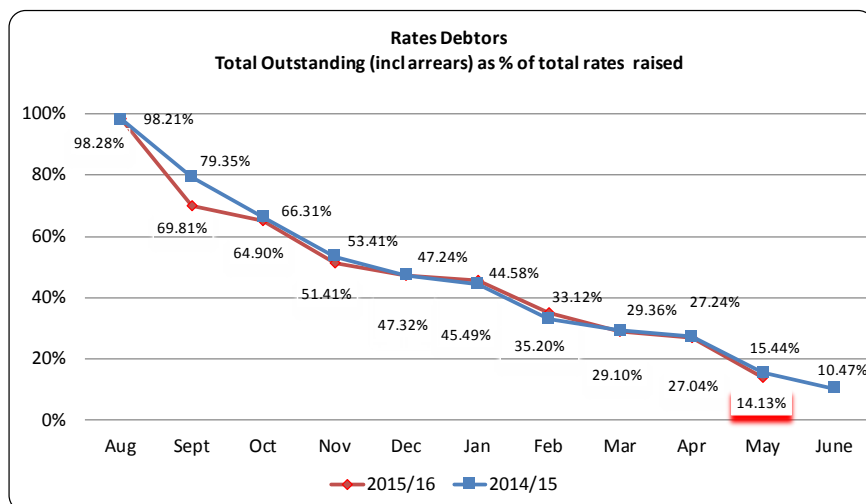


MAY 2016 PERFORMANCE REPORT

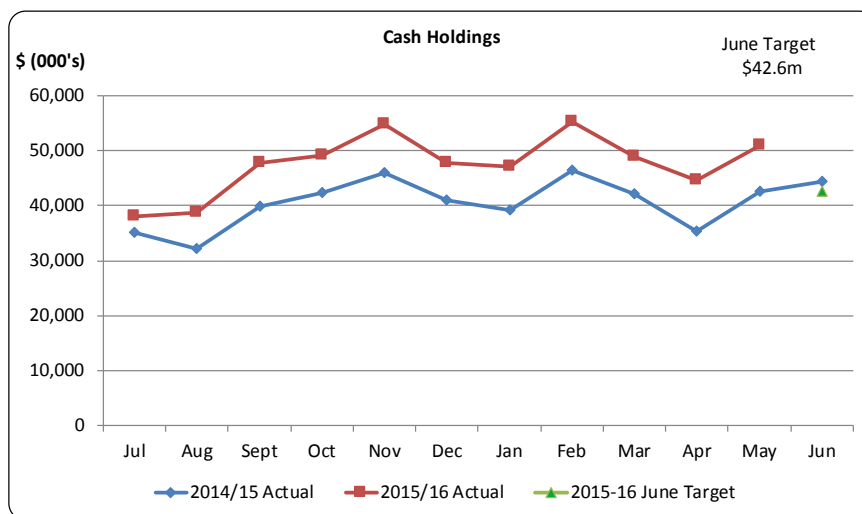
MAY 2016 FINANCIAL HIGHLIGHTS

The financial highlight report as at 31 May 2016 provides summary information regarding Council's operating and capital works performance for the year to date.





The percentage outstanding on rate debtors as at the end of May 2016 (14.13%) is slightly below than May 2015 (15.44%). Council is continuing its emphasis on debt collection on outstanding rate debtors of \$10.3 million. In 2014/15 during the month of June 2015, \$2.75 million of the outstanding rates was recovered through various debt recovery measures and it is expected the same trend will continue in June 2016.



Council cash holdings at the end of May 2016 of \$50.94 million are above the May 2015 balance of \$42.59 million. The higher than expected current cash holdings includes restricted funds of \$6.5 million to cash back reserves, \$8.2 million to cover provisions, \$0.77 million associated with unexpended 2014/15 carried forwards, \$9.57 million for 2015/16 operating and capital projects to be carried forward into 2016/17.

INCOME STATEMENT
For the period ending 31 May 2016

	FULL YEAR 2015-16				
	Actual \$000's	Forecast \$000's	Commitments \$000's	Left to Spend/Receive (After Commitments) \$000's	Adopted Budget \$000's
Income					
Rates and charges	51,694	51,693		(1)	51,372
Statutory fees & fines	454	469		15	525
User fees	5,595	6,256		661	5,813
Grants - operating	7,382	7,860		478	13,648
Grants - capital	5,630	6,678		1,048	5,710
Contributions - monetary	279	329		50	486
Contributions - non monetary	5,920	5,920		-	-
Net gain on disposal of property, infrastructure, plant and equipment	214	258		44	236
Other income	2,724	3,464		740	2,492
Total Income	79,892	82,927	-	3,035	80,282
Expenditure					
Employee costs	21,866	23,937	15	2,056	24,327
Contractors, materials and services	20,692	26,038	602	4,744	30,612
Bad and doubtful debts	3	111	-	108	111
Depreciation and amortisation	19,262	21,059	-	1,797	22,155
Borrowing costs	564	652	-	88	731
Other expenses	698	764	-	66	461
Total Expenditure	63,085	72,561	617	8,859	78,397
Surplus for the period	16,807	10,366	617	(5,824)	1,885
Other Comprehensive income					
Asset Revaluation increment	575	575	-	-	-
Total comprehensive result	17,382	10,941	617	(5,824)	1,885

SUMMARY

The operating result as at the end of May 2016 reflects a surplus of \$17.38 million against a full year forecast surplus of \$10.94 million.

\$3.04 million income yet to be received/raised for the year includes;

\$1.05 million - Major capital grants yet to be received or claimed for the year includes, McLoughlins Beach Footbridge (\$300k), McLoughlins Beach Boat Ramp (\$167k) and Manns Beach Boat Ramp (\$146k). The remaining forecast balance of \$280k for Roads to Recovery grant funding will not be received in 2015/16 and the Commercial road street scape improvement project is unlikely to be completed by 30 June 2016, delaying the grant funding claim until 2016/17.

\$0.50 million - A donation is expected to be received by the year end for Port of Sale Cultural Hub and Precinct Redevelopment.

\$0.48 million - The operating grants yet to be received or accrued by the year end include supplementary rate valuation and major asset revaluation claim for 2015/16 and the Positive Ageing Plan and Transition Support program grant funding.

\$0.47 million - Two months of commercial tipping fees are expected to be received for the year ending 30 June 2016.

\$0.23 million - This relates to one month of user fees for leisure and entertainment facilities and other registration fees for health, building and animal services provided by the Council.

\$0.22 million - Interest on investments and rent on Council properties expected for the remainder of 2015/16 financial year.

\$8.86 million expenditure still to be incurred for the year includes;

\$2.06 million - Employee salaries and associated costs to be incurred for the month of June 2016.

\$1.80 million - Depreciation charges (non cash) for June 2016 are yet to be processed with the final calculation to be determined at the end of the financial year.

\$1.75 million - Contractor and material expenditure (excluding road infrastructure) yet to be spent or accrued by 30 June 2016, which includes valuation contractor payments of \$235k, Rosedale Recreation Reserve Water Bore Project (\$201k) and application software and data communication maintenance of \$156k.

\$1.13 million - This include two months of waste management services, six months of the EPA landfill levy and associated waste management maintenance expenses for the remainder of 2015/16.

\$0.54 million - The majority of the expenditure yet to be expended in parks and environmental services include contractors and materials for tree maintenance, parks and reserves and minor parks redevelopment.

\$0.52 million - A contribution payment relating to Princess Highway - Cobains Road intersection upgrade (\$332k) and various community programs and events initiated by Council (\$185k).

\$0.51 million - Utility bills payable for the remainder of the year 2015/16.

\$0.44 million - Road infrastructure expenditure to be spent for the remainder of the year mainly relates to the ongoing maintenance of gravel and rural sealed roads and concrete path works programmed to occur by 30 June 2016.

BALANCE SHEET
As at 31 May 2016

Actual		Actual	Adopted Budget	Forecast
May 15		May 16	June 16	June 16
\$000's		\$000's	\$000's	\$000's
<u>Current Assets</u>				
42,593	Cash and Cash Equivalents	50,943	31,374	42,600
6,740	Trade and Other Receivables	5,886	5,113	4,321
1,585	Other Assets	1,471	261	873
50,918	Total Current Assets	58,300	36,748	47,794
<u>Non Current Assets</u>				
1,246	Trade and Other Receivables	1,512	1,285	1,540
875,342	Property, Infrastructure, Plant & Equipment	894,311	888,344	900,144
346	Intangible Assets	656	766	836
876,934	Total Non Current Assets	896,479	890,395	902,520
927,852	Total Assets	954,779	927,143	950,314
<u>Current Liabilities</u>				
1,010	Trade and Other Payables	1,148	5,663	5,193
2,003	Interest Bearing Borrowings	1,938	1,871	1,481
5,365	Employee Benefits	5,800	6,090	6,432
1,344	Trust Deposits	2,648	720	900
540	Provisions	558	-	558
10,262	Total Current Liabilities	12,092	14,344	14,564
<u>Non Current Liabilities</u>				
11,848	Interest Bearing Borrowings	8,960	11,325	8,656
302	Employee Benefits	253	297	226
1,527	Provisions	1,603	916	1,603
13,677	Total Non Current Liabilities	10,816	12,538	10,485
23,939	Total Liabilities	22,908	26,882	25,049
903,913	Net Assets	931,871	900,261	925,265
<u>Represented by Ratepayer Equity</u>				
295,632	Accumulated Surplus	318,856	295,279	312,117
600,729	Reserves	606,539	600,729	606,539
7,552	Other Reserves	6,476	4,253	6,609
903,913	Total Equity	931,871	900,261	925,265

CAPITAL EXPETDITURE PROGRAM

For the period ending 31 May 2016

	FULL YEAR 2015-16				
	Actual \$000's	Forecast \$000's	Commitments \$000's	Left to Spend/Receive \$000's	Adopted Budget \$000's
Art Gallery Stock	50	50	-	-	24
Bridges	1,107	1,597	-	490	3,200
Buildings	5,106	6,813	120	1,588	16,221
Drainage	132	196	-	64	290
Footpaths & Cycleways	373	654	28	252	1,449
Furniture & Fittings	180	181	-	0	44
Information Technology	150	245	-	95	276
Intangibles	150	285	30	105	625
Land	185	185	-	-	-
Landfill Improvements	21	60	-	39	1,530
Library Books	170	205	12	23	264
Open Space & Streetscapes	1,289	2,670	16	1,365	4,441
Plant, Machinery & Equipment	2,546	2,915	332	36	2,542
Roads	7,658	10,989	4	3,326	14,824
Waste Management	505	649	-	144	110
Grand Total	19,622	27,691	542	7,528	45,840

SUMMARY YEAR TO DATE

As at 31 May 2016, the capital expenditure forecast is \$27.69 million with 145 projects planned for the year. 11 months through 2015/16 there has been \$19.62 million spent on the capital works program, this is 71% of the annual forecast expenditure. At this time of year we are awaiting invoices to finalise accounts for the financial year and for accruals where projects are completed by 30 June 2016.

Of the 145 projects planned for this year, 55% are complete, 30% have commenced, 2% are in the contract stage, and 8% are in preplanning. An amber status has been given to 1% of projects, these are projects for which there are concerns over whether the project can commence within the 2015/16 capital works program. 1% is for the Library self checkout kiosk which has been removed from the current year program and the remaining 3% are multi-year projects budgeted to be completed in future years.

80 projects have been completed by 31 May 2016. 97% of the total annual forecast expenditure has progressed to contract stage and beyond. 50 projects were carried forward from the 2014/15 program and 29 of those projects are now complete.

MAY HIGHLIGHTS

Projects completed in May 2016 include the McAlister & Wellsford Roundabout in Stratford, the network connections program, the playgrounds and gravel paths renewal programs, and EBBWEC's new deck heaters and blinds.

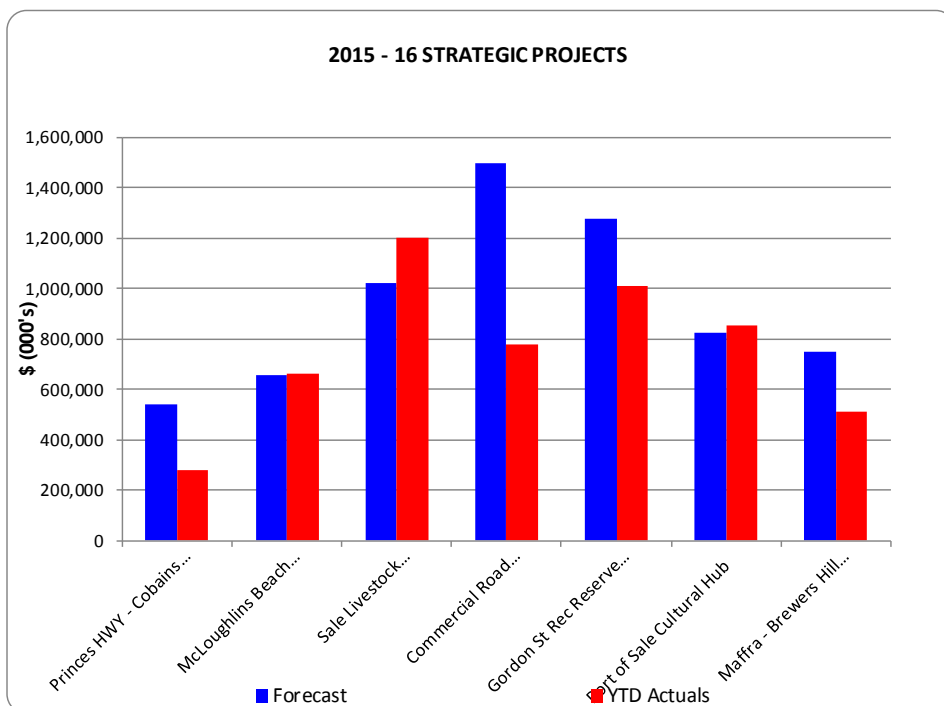
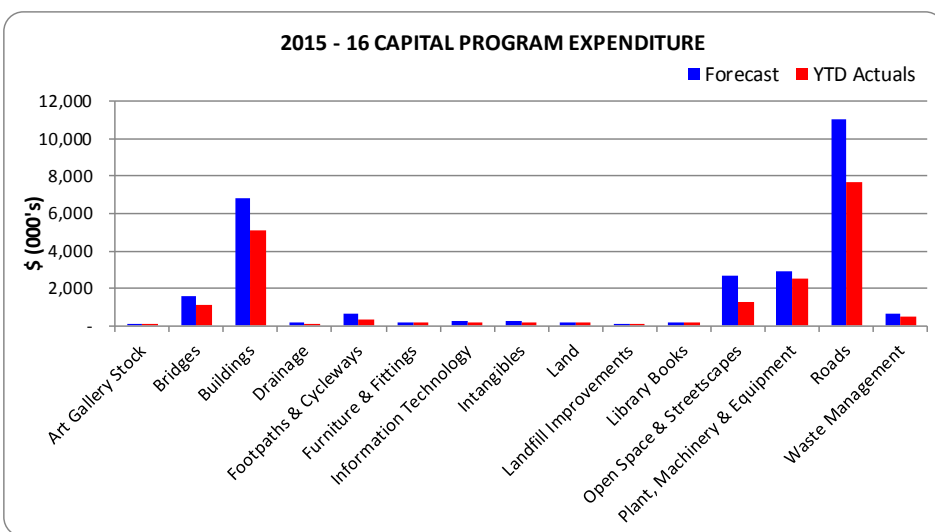
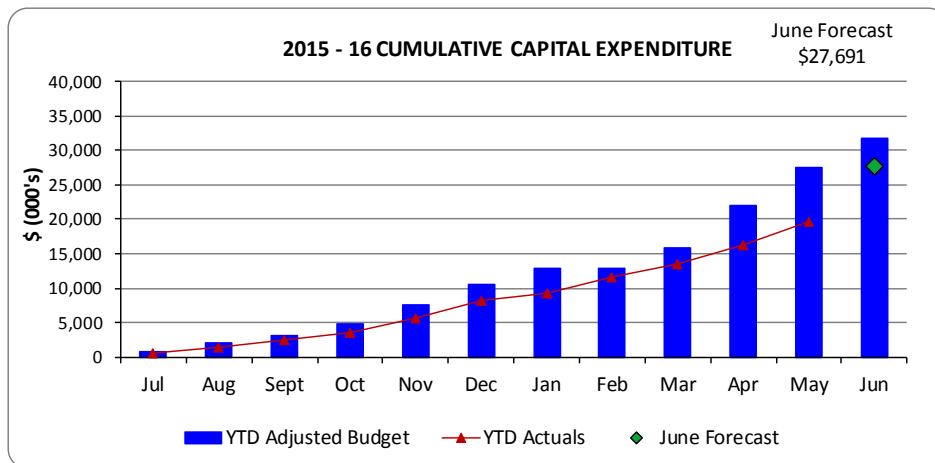
The annual road reseal program of \$3.8 million is now complete and awaiting the final invoices for payment (\$690k). Two of the four projects in the reconstruct roads program have been completed with remainder to be completed in June 2016 (\$645k). Hearthall road Sale reconstruction has commenced but works may not be completed until July 2016.

The architects of the Port of Sale Cultural Hub have finalised the design and the construction tender was advertised in May 2016, the contract is expected to be awarded in August 2016. The Gordon Street Recreation Reserve Clubrooms Redevelopment is nearing completion with some design issues yet to be resolved. There may be a partial handover in June 2016, with the final completion to be in July 2016.

The fleet renewal program is delaying several purchases until 2016/17 as they haven't reached the required mileage for changeover. The plant program is expecting to be completely expended by June 2016.

Works are progressing on Commercial Road Streetscape Improvements in Yarram with the median edge strip and drainage modifications complete. Work is currently progressing on the western footpaths & kerb and channel and will be completed in October 2016. The Sale CBD Infrastructure Renewal Program contains two key projects, Macarthur Street which commenced in May 2016 and is expected to be completed in June 2016 and Desailly, Cunninghame, Macalister Streets which will now be completed in 2016/17.

Council has received official notification that the Longford Landfill Rehabilitation (major operating project) has been confirmed as a "low risk" project allowing this project to progress into the next stage of planning.





C2 - REPORT

GENERAL MANAGER CORPORATE SERVICES

ITEM C2.1**ASSEMBLY OF COUNCILLORS**

DIVISION: CORPORATE SERVICES

ACTION OFFICER: GENERAL MANAGER CORPORATE SERVICES

DATE: 21 JUNE 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
		✓		✓					

OBJECTIVE

To report on all assembly of Councillor records received during the period 31 May 2016 to 14 June 2016.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That Council note and receive the attached Assembly of Councillors records received during the period 31 May 2016 to 14 June 2016.

BACKGROUND

Section 80A of the *Local Government Act 1989* requires a written record be kept of all assemblies of Councillors, stating the names of all Councillors and Council staff attending, the matters considered and any conflict of interest disclosures made by a Councillor. These records must be reported, as soon as practicable, at an ordinary meeting of the Council and recorded in the minutes.

Below is a summary of all assembly of Councillors records received during the period 31 May 2016 to 14 June 2016.

Assembly of Councillors summary of reports received during the period 31 May 2016 to 14 June 2016.		
Date	Matters considered	Councillors and officers in attendance
6 June 2016	Port of Sale Cultural Hub / Precinct (Update)	Cr Davine Sharon Houlihan, Executive Manager Major Projects Anton Vardy – Director, Gippsland Art Gallery Sale Sarah Atkinson – Gallery Support Officer Simon Gregg – Curator, Gippsland Art Gallery Sale

7 June 2016	Councillor Diary Meeting	Cr Crossley, Cr Rossetti, Cr Cleary, Cr Davine, Cr McCubbin, Cr Wenger, Cr Hole David Morcom, Chief Executive Officer Sharon Willison, Mayoral & Councillor Support Officer
7 June 2016	Pre Council Agenda Scope of works to heat Yarram Pool Future of Cobains Hall Heritage Study Stage 2 – Key Findings and Recommendations Receipt and Consideration of 2016/17 budget submission The Dairy Industry Update Port Albert Planning – Next Steps Community Engagement Strategy Community Satisfaction Survey	Cr Crossley, Cr Rossetti, Cr Cleary, Cr Davine, Cr McCubbin, Cr Wenger, Cr Hole, Cr Duncan (Item 2 & 3) David Morcom, Chief Executive Officer Chris Hastie, General Manager Built and Natural Environment Arthur Skipitaris, General Manager Corporate Services Glenys Butler, General Manager Community & Culture John Websdale, General Manager Development Trish Dean, Governance Officer (Item 0) Paul Johnson, Manager Healthy Lifestyles (Item 1 & 2) Josh Clydesdale, Manager Land Use Planning (Item 3 & 6) Barry Hearsey, Coordinator Strategic Planning (Item 3) Ian Carroll, Manager Corporate Finance (Item 4) Karen McLennan, Service Review Coordinator (Item 7 & 8) Frances Ford, Manager Community Wellbeing (Item 8)
7 June 2016	Woodside Beach Caravan Park	Cr Rossetti, Cr McCubbin Chris Hastie, General Manager Built and Natural Environment John Tatterson, Manager Built Environment

OPTIONS

Council has the following options:

1. Note and receive the attached assembly of Councillors records; or
2. Not receive the attached assembly of Councillors records and seek further information for consideration at a future Council meeting.

PROPOSAL

That Council note and receive the attached assembly of Councillors records received during the period 31 May 2016 to 14 June 2016.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.

LEGISLATIVE IMPACT

The reporting of written records of assemblies of Councillors to the Council in the prescribed format complies with Section 80A of the *Local Government Act 1989*.

COUNCIL PLAN IMPACT

The Council Plan 2013-17 Theme 2 Organisational states the following strategic objective and related strategy:

Strategic Objective

"An organisation that is responsive, flexible, honest, accountable and consistent."

Strategy 2.3

"Ensure sound governance processes that result in responsive, ethical, transparent and accountable decision making."

This report supports the above Council Plan strategic objective and strategy.

ASSEMBLY OF COUNCILLORS

1. DATE OF MEETING:

06 June 2016

Gippsland Art Gallery Advisory Group

2. ATTENDEES

Councillors

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
Cr Crossley		<input checked="" type="checkbox"/>	Cr McCubbin		<input checked="" type="checkbox"/>
Cr Rossetti		<input checked="" type="checkbox"/>	Cr McIvor		<input checked="" type="checkbox"/>
Cr Cleary		<input checked="" type="checkbox"/>	Cr Wenger		<input checked="" type="checkbox"/>
Cr Davine	<input checked="" type="checkbox"/>		Cr Hole		<input checked="" type="checkbox"/>
Cr Duncan		<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>

Officers In Attendance

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
D Morcom, CEO		<input checked="" type="checkbox"/>	G Butler, GML		<input checked="" type="checkbox"/>
A Skipitaris GMCS		<input checked="" type="checkbox"/>	J Websdale , GMD		<input checked="" type="checkbox"/>
C Hastie, GMB&NE		<input checked="" type="checkbox"/>	Sharon Houlihan	<input checked="" type="checkbox"/>	

Others in attendance (list names and item in attendance for)

Name	Item No.	Name	Item No.
Anton Vardy – Gallery Director		Simon Gregg - Curator	
Sarah Atkinson – Minute Secretary			
Brian Cantwell			
Bianca Taylor			
Robbie Aitken			
Brian Castles			

3. Matters/Items considered at the meeting (list):

1. Port of Sale Cultural Hub/Precinct (update)

4. Conflict of Interest disclosures made by Councillors:

No Conflict of Interests declared.

ASSEMBLY OF COUNCILLORS

1. DATE OF MEETING:

07 June 2016

2. ATTENDEES:

Councillors:

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
Cr Crossley	✓		Cr McCubbin	✓	
Cr Rossetti	✓		Cr Mclvor		✓
Cr Cleary	✓		Cr Wenger	✓	
Cr Davine	✓		Cr Hole	✓	
Cr Duncan		✓			

Officers In Attendance:

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
D Morcom, CEO	✓		G Butler, GMCC		✓
C Hastie, GMB&NE		✓	J Websdale, GMD		✓
A Skipitaris, GMCS		✓			

Others in attendance: (list names and item in attendance for)

Name	Item No.	Name	Item No.
Sharon Willison	1		

3. Matters/Items considered at the meeting (list):

1. Councillors' Diary Meeting

4. Conflict of Interest disclosures made by Councillors:

NIL

ASSEMBLY OF COUNCILLORS

1. DATE OF MEETING:

07 June 2016

2. ATTENDEES:

Councillors

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
Cr Crossley			Cr McCubbin	✓	
Cr Rossetti	✓		Cr Mclvor		
Cr Cleary			Cr Wenger		
Cr Davine			Cr Hole		
Cr Duncan					

Officers In Attendance

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
			John Tatterson	✓	
Chris Hastie	✓				

Others in attendance

Name	Item No.	Name	Item No.

3. Matters/Items considered at the meeting (list):

Discussion on with Woodside Beach Caravan Park tenants that attended Council Meeting.

4. Conflict of Interest disclosures made by Councillors:

NIL

ASSEMBLY OF COUNCILLORS

1. DATE OF MEETING:

07 June 2016

2. ATTENDEES:

Councillors:

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
Cr Crossley	✓		Cr McCubbin	✓	
Cr Rossetti	✓		Cr McIvor		✓
Cr Cleary	✓		Cr Wenger	✓	
Cr Davine	✓		Cr Hole	✓	
Cr Duncan (item 2&3)	✓				

Officers in Attendance:

Name	In attendance (tick)		Name	In attendance (tick)	
	Yes	No		Yes	No
D Morcom, CEO	✓		G Butler GMCC	✓	
A Skipitaris, GMCS	✓		t Websdale GMD	✓	
C Hastie, GMBNE	✓				

Others in attendance: (list names and item in attendance for)

Name	Item No.
Trish Dean	0
Paul Johnson	1
Paul Johnson	2
Josh Clydesdale, Barry Hearsey, Lorraine Huddle (Heritage Intelligence P/L)	3
Ian Carroll	4
John Websdale	5
John Websdale, Josh Clydesdale	6
Karen McLennan	7
Frances Ford, Karen McLennan	8

3. Matters / Items considered at the meeting (list):

- | | |
|--|-------------------------------------|
| 0. Pre-Council Agenda | 5. The Dairy Industry Update |
| 1. Scope of Works to Heat Yarram Pool | 6. Port Albert Planning- Next Steps |
| 2. Future of Cobains Hall | 7. Community Engagement Strategy |
| 3. Heritage Study Stage 2 – Key Findings and Recommendations | 8. Community Satisfaction Survey |
| 4. Receipt and Consideration of 2016/17 Budget Submissions | |

4. Conflict of Interest disclosures made by Councillors:

ITEM C2.2**2016/17 BUDGET, RATES, STRATEGIC RESOURCE PLAN,
FEES AND CHARGES**

DIVISION: CORPORATE SERVICES
ACTION OFFICER: MANAGER CORPORATE FINANCE
DATE: 21 JUNE 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
✓		✓		✓		✓		✓	

OBJECTIVE

For Council to adopt the 2016/17 Budget, declared rates and service charges for 2016/17, the 2016/17 Strategic Resource Plan (SRP) and fees and charges for 2016/17.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That:

1. Council adopt the 2016/17 Budget; and
2. Council adopt the declared Rates and Service Charges for 2016/17; and
3. Council adopt the 2016/17 Strategic Resource Plan; and
4. Council adopt the Fees and Charges for 2016/17.

BACKGROUND

At the Council meeting held on 19 April 2016, it was resolved that:

1. ***Council advertise its 2016/17 Draft Budget in accordance with Section 129 of the Local Government Act 1989; and***
2. ***Council consider submissions on the 2016/17 Draft Budget at a Council Meeting on Tuesday 7 June 2016 at 1pm; and***
3. ***Council meet on Tuesday 21 June 2016 at 6pm to consider the formal adoption of the 2016/17 Budget.***

The 2016/17 Budget now presented for adoption, includes a capital works program of \$45.6 million. This program includes new works (not capital works carried forward) for 2016/17 of \$36.8 million, which comprises \$17.7 million on roads, footpaths, bridges and drainage, \$9.1 million on buildings and landfill improvements, \$3.2 million on parks, open space and streetscapes, \$3.0 million on plant and equipment, \$2.5 million on recreational, leisure and community facilities and \$1.3 million on other works.

In terms of operating results, the Budget, even with the introduction of rate capping, continues to focus on identifying sustainable cost savings whilst maintaining key service levels to the community.

OPTIONS

Council has the following options:

1. Adopt the 2016/17 Budget, declared Rates and Service Charges, 2016/17 Strategic Resource Plan and Fees and Charges for the 2016/17 financial year; or
2. Amend the proposed 2016/17 Budget, Declared Rates and Service Charges 2016/17, Strategic Resource Plan and Fees and Charges for the 2016/17 financial year, prior to adoption; or
3. Seek further information prior to adoption at a future meeting of Council.

The Local Government Act 1989 Section 130(3) requires that the Budget be adopted prior to 30 June 2016, therefore a Special Council Meeting would be required to re-present the Budget for council's consideration and still meet the legislative timeframe, should Option 2 or 3 be selected.

PROPOSAL

That Council adopt the 2016/17 Budget, 2016/17, declared Rates and Service Charges, Strategic Resource Plan and Fees and Charges for the 2016/17 financial year.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.

FINANCIAL IMPACT

Since releasing the draft budget for public submissions, close monitoring of the progress of the capital works identified some delays in various projects. Additional incomplete capital works from 2015/16 total \$2.0 million and will be carried forward into the 2016/17 year, including \$0.55 million for the Sale CBD Streetscape renewal and \$0.45 million for the Rosedale Streetscape Renewal.

Seventeen budget submissions were received and discussed at the Council Meeting on 7 June 2016; however there are no major financial impacts as a result of Council's consideration of the 2016/17 budget submissions. For further information regarding the outcome of these submissions, refer to Attachment A.

The budget has been updated since the draft 2016/17 Budget was submitted to Council. Various minor amendments covering a range of functional areas have also been incorporated into the 2016/17 Budget as attached.

SUMMARY OF AMENDMENTS	
Description	Better / (Worse) to 2016/17 Budget
INCOME	\$
Operating Grants	
• Minor reduction in 2016/17 Victoria Grants Commission allocation and early receipt of funding for Walk to School program	(24,000)
• Re-classification of grant funding from operating program to capital program (no cash impact)	(150,000)
Decreased Income	(174,000)
EXPENDITURE	\$
Operating expenditure:	
• Net increase in contractor and material services expenditure related to carried forward of unexpended grant funding and planning reviews.	(98,000)
• Minor adjustment to employee costs	(51,000)
• Increase in estimated depreciation and amortisation (non-cash impact)	(179,000)
Increased Expenditure	(328,000)
Total Net Movement between Draft and Adopted Budget Operating Result	(502,000)
Draft Budget - Operating Result	(541,000)
Final Adopted Budget - Operating Result	(1,043,000)
Movement	(502,000)

It must be noted that the above detailed Final Adopted Budget - Operating Result, does not contain capital funds however, the "Total Comprehensive Result" (refer attached budget) includes capital funding.

Since the 2016/17 draft budget was issued, there have also been some changes to capital funding and as such the 2016/17 "Total Comprehensive Result" has decreased by (\$2.4M) to a surplus of \$16.5M.

The changes to capital funding comprise a delay in \$243,000 of grant funding to 2016/17 from 2015/16 projects now carried forward, reallocation of grant funding from operating to a capital project of \$150,000, an increase for net gains on disposal of assets \$468,000 and an adjustment to the timing of funding for the Port of Sale Cultural Hub totalling \$2.8M across future years.

FINANCIAL IMPACT

The estimated amount to be raised by general rates and the proposed rate in the dollar is reflected in the table below:

Type of Property	Proposed Rate in the dollar	Total Income \$
General residential	0.005329	30,619,779
Commercial/Industrial	0.005329	8,405,618
Farm	0.004263	9,382,669
Cultural and Recreational Land		66,060
Supplementary Rates		200,000
Total		48,674,126

The estimated amount to be raised through service charges and the proposed charge per property is as follows:

Type of Charge	Per rateable property	Total Income \$
Kerbside collection (Garbage)	\$181.00	3,387,761
Waste Infrastructure Charge	\$45.00	1,371,060
EPA Levy Charge	\$14.92	278,825
Boisdale Common Effluent System Charge	\$288.00	9,700
Total		5,047,346

All rates are levied on Capital Improved Values, which were revalued at 1 January 2016 and will be effective from 1 July 2016.

As declared in Council resolution dated 9 April 2016, Council also proposes:

- a rate rebate on land with a Deed of Covenant for conservation purposes, which will total approximately \$11,000.
- a Cultural and Recreational Land rate (excluding service charges) which totals \$66,060 and relates to recreational land that is deemed to benefit the community.

LEGISLATIVE IMPACT

Council is required to advertise its intention to prepare a proposed Budget annually and give notice of declaration of rates and charges in accordance with Section 129 of the *Local Government Act 1989*. Section 223 of the *Local Government Act 1989* requires Council to provide a 28 day submission period. This has now occurred.

Once adopted, the Final Budget must be submitted to the Minister by 30 June 2016.

COUNCIL PLAN IMPACT

The revised 2013-17 Council Plan includes in our organisational vision that *'We strive to meet the needs of our community through clear organisational goals and objectives whilst continuing to attend to our core business in an ethical and financially responsible manner.'*

Council is committed to maintaining a high standard of financial responsibility, and ensuring the long term financial sustainability of the organisation. This budget demonstrates prudent debt management and a strong focus on maintaining Council's assets to ensure that they are fit for purpose and can continue to deliver services well into the future.

COMMUNITY IMPACT

The 2016/17 Budget reflects the financial impact of the services provided by Council to the ratepayers, residents and visitors, and as such will impact on the community.

CONSULTATION IMPACT

Submissions on the 2016/17 Draft Budget were invited from individuals or organisations and these were presented at a Council meeting held on Tuesday 7 June 2016. This provided the opportunity for ratepayers or residents to put forward their views on the content of the 2016/17 Draft Budget, and make suggestions for future inclusions.

BUDGET SUBMISSIONS 2016/17

	SUBMISSION	NUMBER RECEIVED	RECOMMENDED ACTION FOLLOWING COUNCIL REVIEW
1.	Neighbourhood House Cluster - Request for funding of \$10,000 per Neighbourhood House and Learning Centre in Wellington Shire	1	Council is unable to support the request for annual funding of \$10,000 for each of the ten Neighbourhood Houses and Community Learning Centres in the shire, but commits to continuing current levels of support to Neighbourhood Houses and Community Learning Centres across the shire. Council continues to provide opportunities for Neighbourhood Houses and Community Learning Centres to apply for support for specific initiatives through the Community Assistance Grant Scheme.
2.	Loch Sport Men's Shed - Request for financial contribution	1	Council will not provide an additional financial contribution to the Loch Sport Men's Shed as, since making this request, the Loch Sport Men's Shed has received a grant of \$15,000 through the Community Improvement Fund and received \$500 for the supply of gravel materials.
3.	Charlies Street Boat Ramp Car Park, Loch Sport - Objection to proposed works	1	Council to consider the submission from the Charlies Street Boat Ramp Community Group, as part of the concept development for the project.
4.	Creation of a sealed exit road from Guthridge Parade to South Gippsland Highway at Existing Ground Level	1	Council is unable to support the request for the construction of a new road between Lacey Street and the South Gippsland Highway in Sale, as the project has a very high cost and provides limited benefit to the broader community.
5.	Objection to proposed rate increase	1	The proposed 2016/17 rates have decreased to 2.5% (from 3.5% in 2015/16) in line with the State Government Rate Capping legislation and is also enabled by Wellington Shire Council's ongoing drive to reduce costs. No action required.
6.	Request for information regarding the inclusion of funding for various projects in Loch Sport	1	Council to provide specific information to Loch Sport CRG in relation to upcoming capital works projects in Loch Sport.

	SUBMISSION	NUMBER RECEIVED	RECOMMENDED ACTION FOLLOWING COUNCIL REVIEW
7.	Dargo Swimming Hole Reserve - Request for an allocation of \$2,980 for ongoing maintenance	1	Council to provide a once off payment of \$2,980 to the Dargo Hall and Recreation Reserve Committee in recognition of the work undertaken to maintain the Dargo Swimming Hole Reserve.
8.	Request for - <ul style="list-style-type: none"> • Increase in maintenance contribution to \$20,000 for Grand Strzelecki Track • Inclusion of funding for construction of the Alberton to Port Albert Walking Track 	1	Council is unable to support the request for additional funding towards maintenance of Grand Strzelecki Track. However information about future proposed works for the Great Southern Rail Trail and the Alberton to Port Albert Walking Track will be provided.
9.	Willow Park, Rosedale - Request for approval to install permanent toilet facility	1	Council gives in-principle support to the Rosedale Chamber of Commerce to install a toilet facility at Willow Park, Rosedale subject to finalising appropriate planning approvals as soon as possible.
10.	Footbridge across Flooding Creek at the western end of Macalister Street - Request for funding of \$50,000 towards construction of	1	Council is unable to support the request for a funding contribution towards the construction of a footbridge as proposed as it does not meet the principles identified within Council's Walking and Cycling Strategic Plan.
11-16	Boat trailer/RV parking area at Port Albert - Objection to allocation of funds	6	Council to finalise concepts for upgrade works at the Port Albert boat ramp and parking areas and commence community engagement regarding the proposed works as soon as possible.
17.	Bicycle Network - Commending Council on its commitment to cycling, based on Council's expenditure in the draft budget	1	No action required.



WELLINGTON SHIRE COUNCIL

2016/17 Budget

21 June 2016

This Budget Report has been prepared with reference to Chartered Accountants ANZ "Victorian City Council Model Budget 2016/2017" a best practice guide for reporting local government budgets in Victoria.

2016/17 Budget - Wellington Shire Council

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2016/17 Budget - Wellington Shire Council

Mayor's Introduction

On behalf of Council, I am pleased to release Wellington Shire Council's proposed budget for 2016/17 to our community. This budget builds on our community's vision and Council Plan 2013-17 which focuses on six key areas:

- Leadership and Engagement
- Organisational
- Natural Environment
- Infrastructure
- Land Use Planning
- Economy
- Community Wellbeing

This is the final year of the current Council term. Our focus is to complete our current commitments set out in the Council Plan 2013-17.

As Councillors, it is our job to listen to community sentiment and understand your priorities. Since the start of our term in 2012, we have consistently heard from our community that Council's services are highly valued. We also hear that Council must remain financially responsible, keeping its rates as low as possible.

In response, Council has initiated an enterprise wide approach to identify savings with negligible impact on services to provide increased value for money to ratepayers.

The 2016/17 budget proposes a general rate increase of 2.5 per cent. This is in line with the new Fair Go Rates System which caps rates increases by Victorian councils to the forecast movement of 2.5 per cent in the Consumer Price Index (CPI).

Council will, with the introduction of rate capping, continue to focus on identifying sustainable cost savings that will enable our delivery of high quality, responsive and accessible services.

In the 2016/17 Budget, through ongoing engagement with our communities, we have identified a series of works that will improve our shire's liveability and access to services.

Overall Council proposes to spend \$45.63 million during 2016/17 on capital works of which \$17.18 million will be funded from grants and contributions including Roads to Recovery funding, and grants toward the ongoing Port of Sale Redevelopment Project and Gippsland Regional Sporting Complex Stage 2A.

Some of the highlights from the 2016/17 capital works program are:

- Port Albert RV and boating parking improvements and Boating Infrastructure Action Plan works
- Redevelopment of the Cowwarr Recreation Reserve Clubrooms
- Commencement of Yarram Regent Theatre refurbishment works
- Streetscape renewal in Yarram and Stratford
- Reconstruction of Pearson Street Maffra
- Sale CBD streetscape renewal continuation along York St
- Golden Beach roundabout renewal and parking improvements
- Renewal of the McAlister Street and Wellsford Street roundabout and Redbank Road and Lee Street intersection in Stratford
- Widening of Rosedale Flynns Creek Road
- Pound Road West and Lower Jack Road intersection at Alberton
- Renewal of Lays Bridge at Carrajung

2016/17 Budget - Wellington Shire Council

We propose \$2.36 million on residential street schemes construction; and \$1.45 million for our annual footpaths and shared paths program. Our natural environment will benefit by a \$4.70 million investment in open space projects including streetscapes, parks, reserves, sportsgrounds, playgrounds and skate parks.

In addition to our capital works program, we will continue to deliver a wide and varied range of services. These include providing over 5,600 immunisations; reuniting over 600 domestic pets with their owners; loaning over 300,000 items from our libraries; teaching over 700 children how to swim; emptying 18,400 garbage and recycling bins every week; inspecting over 1300 food premises; and deciding over 1000 planning permit applications.

Other key initiatives we will continue working toward include advocating for the relocation of the Federation Training's Fulham campus to Sale's CBD to improve access to education and training outcomes for our community; exploring options and opportunities for shared technology and back office processing services with other Gippsland councils; and undertaking a complete review of our community vision, *Wellington 2030*, which will involve a comprehensive service review across the organisation.

We have reviewed all fees and charges and where appropriate have increased them in line with statewide CPI.

Property revaluations will be applied in the 2016/17 financial year. That combined with the first year of the Fair Go Rates System may see some ratepayers with reduced average bills compared to the previous year.

Community feedback supports the use of borrowings rather than rates revenue to fund major long term community infrastructure. The community also strongly supports the maintenance of existing service levels and for these to be funded through a mix of rates revenue and user charges.

Council will continue to focus on identifying sustainable cost reductions to protect existing service levels. We will also explore new approaches for providing services to our community in a tighter fiscal environment and ensure that we engage with you on any planned changes.

The proposed budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible.

I encourage you to peruse this document.

Cr Darren McCubbin

Mayor

2016/17 Budget - Wellington Shire Council

Executive Summary

Council has prepared a Budget for 2016/17 which is aligned to the vision in the Council Plan 2013-17. It seeks to maintain and improve services and infrastructure as well as deliver services that are valued by our community, and do this within the capped rate increase mandated by the State Government.

This Budget projects a small operational deficit of **(\$1.04 million)** before adding back significant capital funding of \$17.51 million (which supports a large capital works program in 2016/17).

1. Key areas we are funding

- Ongoing delivery of services to the Wellington Shire Council community, funded by a budget of \$76.31 million (excluding funding for capital programs). These services are summarised in Section 2.
- A capital works program of \$45.6 million. This includes roads (\$15.2 m); bridges (\$3.2m); footpaths and bicycle paths (\$1.4m); buildings(\$10.9m); recreational leisure and community facilities (\$2.6m); parks open space and streetscapes (\$4.9m); plant and equipment (\$2.5m) and other (\$4.9m). The Statement of Capital Works can be found in Section 3 and further details on the capital works budget can be found in Sections 5, 6 and 12.

Strategic Objective 1: Leadership and Engagement

- 1) As Chair Council of the Gippsland Local Government Network (GLGN), Wellington will work with other Gippsland Councils to implement objectives in the Gippsland Regional Plan.
- 2) Explore both Corporate (back office processing) and ICT Shared Services opportunities for the GLGN Councils.

Strategic Objective 2: Organisational

- 3) Drive the Wellington Shire Council Enterprise Agreement No 9 renegotiation to ensure adoption of an effective and workable agreement.
- 4) Implement Stage 3 of the Information Communications Technology (ICT) Strategic Road Map 2015-17 to achieve organisational wide infrastructure and technology improvements.
- 5) Manage the Port of Sale Cultural Hub Project ICT and AV design and installation.
- 6) Plan and implement an organisational wide electronic document and records management system.
- 7) Implement new Position Descriptions, an automated Appraisal System and KPI reporting database across the organisation.
- 8) Adopt and implement the Domestic Wastewater Management Plan (DWMP).

Strategic Objective 3: Natural Environment

- 9) Establish a 5 year work plan (with responsible managers) to reduce energy consumption by 5% per year, at Council's top 5 energy using facilities, utilising Planet Footprint energy monitoring service to document actions implemented and track results.

Strategic Objective 4: Infrastructure

- 10) Progress the Port of Sale Cultural Hub construction project in line with the project plan.
- 11) Progress the Port of Sale Precinct (The Port) redevelopment project in line with the project plan.
- 12) Subject to receipt of State Government funding, support Defence Project AIR 5428 outcomes, by commencing detailed planning and project programming for upgrades at West Sale Airport including runway extension and asphalt overlay, runway lighting and other associated works.

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Strategic Objective 5: Land Use Planning

- 13) Implement the North Sale Development Plan and Developer Contributions Plan into the Planning Scheme to support well planned housing growth.
- 14) Facilitate the release of industrial land in Wurruk/West Sale to support economic growth.

Strategic Objective 6: Economy

- 15) Develop a report and roadmap to address further economic and social opportunities as a result of expansion of RAAF Base East Sale.
- 16) Strongly advocate for the relocation of the Federation Training's Fulham campus to Sale's CBD, and in doing so improve accessibility to education and training outcomes for the Wellington community.

Strategic Objective 7: Community Wellbeing

- 17) Support the development of Yarram Early Learning Inc. to ensure the service is not dependent on a Council subsidy beyond June 2017.
- 18) Complete detail design for Gippsland Regional Sporting Complex Stage 2A.
- 19) Plan for the upgrade of Maffra Gymnastics Club and investigate further enhancements at Cameron Sporting Complex.
- 20) Oversee a review and update of Wellington 2030 and facilitate a comprehensive service review process across the organisation.

2. General Rates

- a. The average general rate will rise by 2.5% in line with the order by the Minister for Local Government on 14 December 2015 under the Fair Go Rates System.
- b. Key drivers
 - i. To fund ongoing service delivery – business as usual (balanced with greater service demands from residents)
 - ii. To fund renewal of infrastructure and community assets
 - iii. To cope with a reduction in funding from the Commonwealth Government via the Victoria Grants Commission caused by their freezing of indexation of the grant for the three years 2014/15, 2015/16 and 2016/17
- c. This will be a revaluation year. Valuations will be as per the General Revaluation dated 1 January 2016 and undertaken by valuers external to council staff.

3. Other Charges

- d. The garbage charge will increase from \$176 to \$181 and the waste infrastructure charge will increase from \$35 to \$45. On behalf of the State Government, Council collects the EPA Levy charge which will remain at \$14.92 for each property which receives a garbage collection service.
- e. The Boisdale Common Effluent System service charge will remain at \$288 (per connected property) and a septic tank pump out charge of \$100 will be introduced for 2016/17. This charge will recover a portion of the costs of delivering a sewerage system to the community of Boisdale.
- f. Refer Section 6 for further Rates and Charges details.

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4. Key Statistics

<u>Total Income:</u>	\$93.82M (2015/16 = \$82.79M) - Includes Significant Capital Funding 2016/17
<u>Total Expenditure:</u>	\$77.35M (2015/16 = \$72.66M)

Operating result: Deficit (\$1.04M) (2015/16 = Deficit \$3.32M)

Operating result is an important measure of financial sustainability as it excludes all funds which are used for capital, from being allocated to cover operating expenses. In 2016/17 capital funds are defined as recurrent capital grants (Road to Recovery funding of \$9.30M), non recurrent grant funding of \$6.19 and other income to fund capital expenditure of \$2.02M and all have been excluded to determine the operating result.

Cash result: \$4.9M Deficit (2015/16 = \$1.0M Deficit)

(Refer Statement of Cash Flows in Section 3)

This is the net funding result after considering the funding requirements to meet loan principal repayments and reserve transfers.

Total Capital Works Program of \$45.6M

- o \$18.9M from Council operations (rates funded)
- o \$0.0M from borrowings
- o \$1.0M from asset sales
- o \$17.2M from external grants and contributions - (Recurrent and Non Recurrent)
- o \$8.5M from cash and reserves

5. Budget Influences

External Influences

The preparation of the budget is influenced by the following external factors:

- The Victorian State Government has introduced a cap on rate increases from 2016/17. The cap for 2016/17 has been set at 2.5%.
- State-wide CPI is forecast to be 2.5% for the 2016/17 year.
- The Victorian Wage Price Index is projected to be 3.25% in 2016/17.
- Council has estimated the increase in the levy payable to the State Government upon disposal of waste into landfill at 3.0% as this is yet to be announced.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the Fire Services Property Levy Act 2012.

Internal Influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact in 2016/17 and represent challenges for the 2016/17 Budget. These matters have arisen from events occurring in the 2015/16 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2016/17 year. These matters and their financial impact are set out below:

- Council must renegotiate a new Enterprise Bargaining Agreement for commencement in November 2016
- A desire to accommodate reductions in financial assistance grants, and our continued focus on cost reduction drove the implementation of some operational efficiencies, resulting in significant reduction to expenditure in order to support a general rate income increase of 2.5%, whilst minimising impact on service delivery, resulting in the:

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- Reduction in the provision of mosquito monitoring and spraying with Council's contribution reduced to matched government funding.
- Implementation of Information communication and technology (ICT) shared services initiative with East Gippsland Shire Council. This has resulted in one additional position with 50% of the cost reimbursed by East Gippsland Shire Council.
- Commencement in April 2016 an review of the Shire's strategic vision document Wellington 2030 and undertake a further service review process across the organisation by April 2017.
- Completion of Park Services service review with recommended actions to be implemented during 2016/17.
- Review and implementation of additional commercial income streams at West Sale Airport and Gippsland Regional Livestock Exchange.

6. Cost Shifting

Cost shifting occurs when Commonwealth and State programs transfer responsibilities to local government with insufficient funding or grants which don't keep pace with delivery costs.

Co-funded services with Commonwealth and State Governments

Council provide a number of services which are co-funded between Council, Commonwealth and State Governments, including school crossing supervision, state emergency services, mosquito monitoring and maintenance of VicRoads median strips. There is also co-funding arrangements for library services, the Art gallery and Entertainment centre. For a number of these services, the current funding agreement from the State government includes no CPI increases for the term of the agreement (for example the annual Regional Partnership Program funding for Art Gallery and the Entertainment Centre has remained fixed since 2011/12) with the total cost to Council of delivering these services increasing above CPI.

Loss of funding in General

A freeze on indexation of the federal financial assistance grants. The Commonwealth announced in its 2014-15 Budget that it would pause indexation of the total national pool of financial assistance grants to local government for three years (2014-15, 2015-16, 2016-17). The cumulative impact on Wellington Shire Council for the three years totals approximately \$2.6M

Statutory fees that prohibit full cost recovery

While most statutory fees are increased each July there are number that have not been consistently increased each year, including State- set planning fees, information certificates and caravan parks registration fees. Any revenue shortfall resulting from the inconsistency in increasing all statutory fees must be covered by ratepayers through rate income.

Levies

There are state government set levies such as the landfill levy and the animal registration levy where Council is required to pay the State government an amount each year. Any increases in these levies are reimbursed by ratepayers through the EPA charge or the annual animal registration charge.

Statutory requirements lead to increased costs

Since the introduction of Emergency Management Victoria, the facilitation role of Local Government in emergency management has increased significantly which has required Council to fund a full time position to provide this facilitation.

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Budget Reports

The following reports include all statutory disclosures of information and are supported by the analysis contained in section 8 to 15 of this report.

This section includes the following reports and statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report.

1. Links to Council Plan
2. Services and service indicators
3. Financial statements
4. Financial performance indicators
5. Grants and borrowings
6. Detailed list of capital works
7. Rates and charges

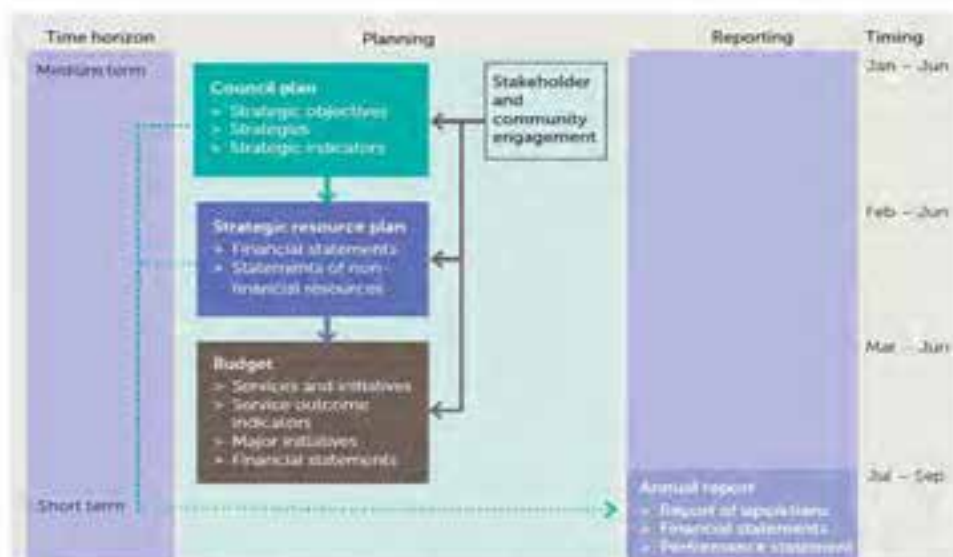
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1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning framework. This framework guides the Council in identifying community needs and aspirations over the long term (Wellington 2030) medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning (formerly Department of Transport, Planning and Local Infrastructure)

In addition to the above, Council has a long term plan (Wellington 2030) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Wellington 2030.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes. The Council Plan, including the Strategic Resource Plan, is required to be completed by 30 June following a general election and is reviewed each year in advance of the commencement of the Annual Budget process.

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1.2 Strategic Objectives

Council delivers services and initiatives under 16 major service categories. Each contributes to the achievement of one of the seven Strategic Objectives as set out in the Revised Council Plan for the years 2013-17, and listed in the following table.

Theme	Strategic Objective
Leadership and Engagement	Our community is informed about Council business and is involved in Council decision making. Council advocates on behalf of the community.
Organisational	An organisation that is responsive, flexible, honest, accountable and consistent.
Natural Environment	A community focused on sustainable living and the future protection of Wellington's natural environment.
Infrastructure	Assets and infrastructure that meet current and future community needs.
Land Use Planning	Appropriate and forward looking land use planning that incorporates sustainable growth and development.
Economy	Supported business growth and employment, lifestyle opportunities and a vibrant tourism sector.
Community Wellbeing	Enhanced health and wellbeing for the whole community.

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2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2016/17 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance indicators for key areas of Council operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability.

Services for which there are prescribed performance indicators to be reported on in accordance with the Regulations are shown in **bold** and underlined in the following sections.

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2.1 Strategic Objective 1: Leadership and Engagement

To achieve our objectives, we will continue to plan for the present and future, and to lead and advocate for outcomes that benefit the community. We aim to deliver an appropriate level of service and facility that enables Council and staff to operate effectively. The services, major initiatives and service performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Councillors, Chief Executive and Executive Team	This area of governance includes the Mayor, Councillors, Chief Executive Officer and Executive Management Team and associated support which covers service provision across the entire organisation.	2,809 -
Media and Public Relations	This area provides internal and external communication services and support and branding initiatives for Council. The team also seeks to identify trends in public opinion and ensure that Council adapts and responds in a timely manner.	429 -
	Initiatives • Develop an internal communications plan that will establish and embed a shared understanding of corporate expectations, culture and the strategic framework	429
TOTAL LEADERSHIP AND ENGAGEMENT		3,238

Major Initiatives

- 1) As Chair Council of the Gippsland Local Government Network (GLGN), Wellington will work with other Gippsland Councils to implement objectives in the Gippsland Regional Plan.
- 2) Explore both Corporate (back office processing) and ICT Shared Services opportunities for the GLGN Councils.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Target
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community)	58 or more

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2.2 Strategic Objective 2: Organisational

To achieve our objective we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, major initiatives and service performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Information Services	<p>The Information Services Business Unit provides reliable systems and infrastructure to support business activities of the Council. It consists of Information Technology and Information Management teams.</p> <p>The Information Technology team provides day to day IT support to all users and runs network operations. The Information Management team provides electronic document management services, freedom of information legislation services, services associated with the privacy legislation and general records services.</p> <p>Initiatives</p> <ul style="list-style-type: none"> • <i>Manage and deliver Information Communication Technology (ICT) services to East Gippsland Shire Council as per the Memorandum of Understanding.</i> 	<p>2,649 (194)</p> <hr/> <p>2,455</p>
People and Excellence	<p>The People and Excellence Unit provides a range of diverse corporate services to staff, the Council and the community. These include Human Resources, People Development and Risk Management.</p> <p>Human Resources provides a holistic service for the "whole of staff life", from recruitment to cessation.</p> <p>Risk management services aim to identify and control organisational risks, maximise staff and community safety, and to reduce Council's exposure to injury or loss.</p> <p>Initiatives</p> <ul style="list-style-type: none"> • <i>Implement a new corporate planning and reporting system to ensure strategic organisational alignment and that reporting capabilities are optimised.</i> • <i>Review Council's Business Continuity Planning framework to ensure that an effective plan is in place to maintain the continuity of critical business functions in the event of a business interruption event.</i> • <i>Develop an organisation learning and development strategy to ensure that organisation learning needs are identified, prioritised and implemented cost effectively to achieve to identified outcomes.</i> 	<p>2,059 (13)</p> <hr/> <p>2,046</p>

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Business area	Description of services provided	Expenditure (income) Net Cost \$'000	
Finance	<p>The Finance Business Unit provides financial, payroll, rating and property valuation services to the organisation, community and external stakeholders. These services underpin the drive to be a financially sustainable Council, comply with the necessary legislative requirements and meet community needs.</p> <p>The unit also aims to provide a safe, reliable and sustainable fleet of vehicles to support the organisation in achieving its goals.</p> <p>Initiatives</p> <ul style="list-style-type: none">Identify and implemented an automated Credit Card module to enable procurement efficiency and compliance.	2,258 (167) <hr/> 2,091	
Municipal Services	<p>The Municipal Services Business Unit is responsible for the provision of a broad range of services including:</p> <ul style="list-style-type: none">Statutory building services,Environmental health services, including food safety support programsLocal Laws, including animal management servicesCustomer Service <p>Initiatives</p> <ul style="list-style-type: none">Develop and implement a Customer Service Strategy that defines the standards required to improve customer satisfaction across all Council services.	2,976 (1,104) <hr/> 1,872	
TOTAL ORGANISATIONAL		8,464	
Major Initiatives			
3)	Drive the Wellington Shire Council Enterprise Agreement No 9 renegotiation to ensure adoption of an effective and workable agreement.		
4)	Implement Stage 3 of the Information Communications Technology (ICT) Strategic Road Map 2015-17 to achieve organisational wide infrastructure and technology improvements.		
5)	Manage the Port of Sale Cultural Hub Project ICT and AV design and installation.		
6)	Plan and implement an organisational wide electronic document and records management system.		
7)	Implement new Position Descriptions, an automated Appraisal System and KPI reporting database across the organisation.		
8)	Adopt and implement the Domestic Wastewater Management Plan (DWMP)		
Service Performance Outcome Indicators			
Service	Indicator	Performance Measure	Target
Animal Management	Health and safety	Animal prosecutions (Number of successful animal prosecutions)	15 or less
Food safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	100%

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2.3 Strategic Objective 3: Natural Environment

To achieve our objectives we will continue to focus on balancing current and potential future need, with the sustainable capacity of our resources and the conditions of our natural environment. The activities and initiatives for each service category and key strategic activities are described below.

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Natural Environment & Parks	The Natural Environment & Parks Unit covers a range of activities related to the operational management of public open space, which includes approximately 320 hectares of parkland and associated infrastructure, such as picnic shelters, BBQs, seating, boardwalks, fences and public toilets. The service also proactively manages 30,000 – 35,000 urban trees and is responsible for the management, design and development of parks and streetscapes in urban areas. The unit is also responsible for moving the Wellington community towards a more sustainable future. Key priority areas include biodiversity, water consumption & quality, <u>waste management</u> and energy use.	12,490 (7,479) 5,011

Initiatives

- Refine and implement the Wetlands Management Process into the Park Service operational plans.
- Initiate the Depot Nursery Climate Change plant trials.
- Identify the key recommendations of the Turf Management service review for implementation.

TOTAL NATURAL ENVIRONMENT

5,011

Major Initiatives

- 9) Establish a 5 year work plan (with responsible managers) to reduce energy consumption by 5% per year, at Council's top 5 energy using facilities, utilising Planet Footprint energy monitoring service to document actions implemented and track results.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Target
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	36% or less

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2.4 Strategic Objective 4: Infrastructure

To achieve our objectives we will continue to focus on balancing current and potential future need, with the sustainable capacity of our resources and the conditions of our built environment. The activities and initiatives for each service category and key strategic activities are described below.

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Assets and Projects	The Assets and Projects Business Unit manages a diverse range of services for Council including: <ul style="list-style-type: none"> • Project Management - which includes the implementation and management of capital projects from across the organisation in the order of \$28 million - \$45 million per annum. • Asset Management and Information Systems - which incorporates asset and financial reporting and asset plan development, and assists with ensuring that all long term infrastructure renewal requirements are properly accounted for, with a sound information basis. • Infrastructure Planning - which focuses heavily on new infrastructure development opportunities that have a strong external funding emphasis. Initiatives <ul style="list-style-type: none"> • <i>Progress the Residential Road and Street Construction Plan projects in line with the implementation plan.</i> • <i>Oversight the supervision of the Princes Highway/Cobains Road Roundabout project in line with the project plan.</i> • <i>Construct the Park Street Bridge, Sale as per the project plan.</i> • <i>Progress the Cowwarr Recreation Reserve Clubrooms redevelopment project in line with the project plan.</i> 	3,328 (30) 3,298
Built Environment	The Built Environment Business Unit manages Council's building and infrastructure assets including: <ul style="list-style-type: none"> • Facilities - Managing Council's building assets and infrastructure to ensure long term sustainability of effective service delivery for operational and community purposes. • Planning - effectively plan for the renewal and improvement of Council's infrastructure. • Commercial Facilities management - manage a range of commercial property portfolios including strategic projects in addition to completing the transactions for property acquisitions, disposal and transfers. • Road Management & Operations - manage the maintenance of Council's road infrastructure in a coordinated way to maximise benefit to the community and road users. 	10,911 (5,444) 5,467

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Initiatives

- Finalise Operational Review for Yarram Aerodrome and present to West Sale Airport and Yarram Aerodrome Strategic Advisory Group.
- Review land identified as surplus to Council's requirements and update Land Sales Strategy.
- Finalise a Stormwater Management Plan which identifies levels of service and service gaps for all townships, supported by a capital works program.
- Initiate a minimum of four projects identified within the Residential Road and Street Construction Plan to the stage of public meetings and formal survey.
- Complete a review of Council's level of service for bituminous surfacing in residential streets and courts.
- Implement year 3 of the Boating Facilities Action Plan.
- Undertake a review of the 2013 – 2016 Boating Facilities Strategic Plan.

TOTAL INFRASTRUCTURE

8,765

Major Initiatives

- | | |
|-----|--|
| 10) | Progress the Port of Sale Cultural Hub construction project in line with the project plan. |
| 11) | Progress the Port of Sale Precinct (The Port) redevelopment project in line with the project plan |
| 12) | Subject to receipt of State Government funding, support Defence Project AIR 5428 outcomes, by commencing detailed planning and project programming for upgrades at West Sale Airport including runway extension and asphalt overlay, runway lighting and other associated works. |

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Target
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	49 or more (in line with the target for Large Rural Council)

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2.5 Strategic Objective 5: Land Use Planning

To achieve our objective we aim to develop and improve forward looking land use planning policies and plans that guide and support sustainable growth and appropriate land use and development. The activities and initiatives for each service category and key strategic activities are described below.

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Land Use Planning	<p>The Land Use Planning Business Unit is responsible for the provision of the following services:</p> <ul style="list-style-type: none"> • Statutory planning service; • Strategic land use planning service. <p>Many of these services are provided through and driven by legislation. We aim to provide services that satisfy community needs by encouraging and supporting development that meets required standards and is of good design.</p> <p>Initiatives</p> <ul style="list-style-type: none"> • <i>Implement the Heritage Study (Stage 2) into the Planning Scheme to protect the Shire's heritage assets.</i> 	<p>1,667</p> <p>(299)</p> <p>1,368</p>
Wellington Coast Subdivision Strategy	<p>The Wellington Coast Subdivision Strategy Project Manager is responsible for implementing the Ninety Mile Beach Plan Voluntary Assistance Scheme. Expenditure for 2016/17 is funded through unspent State Government grant funding carried forward.</p>	<p>489</p> <p>489</p>
TOTAL LAND USE PLANNING		1,857

Major Initiatives

- | | |
|-----|---|
| 13) | Implement the North Sale Development Plan and Developer Contributions Plan into the Planning Scheme to support well planned housing growth. |
| 14) | Facilitate the release of industrial land in Wurruk/West Sale to support economic growth. |

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Target
Statutory Planning	Decision Making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not	70% or more

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2.6 Strategic Objective 6: Economy

To achieve our economic objective we aim to investigate (on behalf of the community) appropriate long term income generating opportunities. We aim to support business (public and private) and tourism activities, and to maximise investment in the Shire. The activities and initiatives for each service category and key strategic activities are described below.

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Economic Development	Council's Economic Development service aims to enhance and grow the diverse economy of this shire and drive key Council Strategic projects.	911
		911

Business Development

This service is responsible for all business and industry development support within Council. The services provided vary widely, from providing advice and referral to start-up businesses to multi-million dollar developments. A key function of Business Development is to link business and Government, facilitating supportive structures, networks and lobbying.

Tourism Development

This service provides support, direction and guidance for the tourism industry in the Shire. Regional marketing and promotion initiatives are developed in conjunction with industry. Administration oversight is provided to the Visitor Information Centres at Sale, Maffra and Yarram. A key function of the tourism section is the facilitation of industry development, including structures, training and education.

Initiatives

- Seek funding to develop a business case for the extension of the Great Southern Rail Trail through to Yarram and Port Albert, in order to increase visitation and business opportunities in adjacent areas.
- Implement the action plan associated with Wellington Shire Economic Development Plan 2016-2022.
- Advocate, in partnership with other Gippsland Shires, for increases and enhancements of V-line services to Gippsland to improve connectivity and access for residents.

TOTAL ECONOMY

911

Major Initiatives

15)	Develop a report and roadmap to address further economic and social opportunities as a result of expansion of RAAF Base East Sale.
16)	Strongly advocate for the relocation of the Federation Training's Fulham campus to Sale's CBD, and in doing so improve accessibility to education and training outcomes for the Wellington community.

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2.7 Strategic Objective 7: Community Wellbeing

To achieve our objective we will identify and promote opportunities that encourage people in our communities to participate in a wide range of activities. We will focus our service delivery on promoting health and wellbeing opportunities for people in our communities. The activities and initiatives for each service category and key strategic activities are described below.

Services

Business area	Description of services provided	Expenditure (Income)
		Net Cost \$'000
Community Wellbeing	Community Wellbeing Unit provides opportunities for communities to work in partnerships with local government to achieve identified priorities. The unit works to ensure all members of the community have equal opportunity to participate in community activities. Special focus is given to those who have traditionally remained marginalised such as the young, elderly, disabled and transport disadvantaged.	2,222
		(377)
		1,845
	<p>Services include:</p> <ul style="list-style-type: none"> • Social Policy and Planning • Access and Inclusion • Youth Liaison • Arts Development • Community Engagement <p>Initiatives</p> <ul style="list-style-type: none"> • Undertake consultation and planning to ensure the development of a first draft of the Municipal Public Health and Wellbeing plan (2017-21) by June 2017. • Pursue funding opportunities to enable the development of a Positive Ageing Plan. • Complete a review of the Wellington Responsible Gaming Policy. • Finalise the Youth Council Development Strategy and commence implementation. 	
Arts & Culture	The Arts & Culture Unit seeks to assist in the development of a vibrant culturally active community that: promotes expression and participation through visual, literary and performing arts; informs and educates the community on various aspects of the arts; enhances the lifestyle of Wellington residents; and encourages visitors to explore the heritage and culture of the region.	3,187
		(1,016)
		2,171
	<p>Services include:</p> <ul style="list-style-type: none"> • Gippsland Art Gallery • Libraries • Esso BHP Billiton Wellington Entertainment Centre (EBBWEC) <p>Initiatives</p> <ul style="list-style-type: none"> • Investigate and evaluate a replacement box office ticketing system for the Entertainment Centre. • Install patron self-checkout units at Sale Library. • Develop a program of annual exhibitions at Gippsland Art Gallery Sale designed to encourage emerging artists in Gippsland. 	

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Business area	Description of services provided	Expenditure
		(Income) Net Cost \$'000
Healthy Lifestyles	<p>The Healthy Lifestyles Unit provides services and functions directed at fostering a healthy, well serviced community with a primary focus on community infrastructure planning, priorities and projects; project funding attraction; management and governance of community facilities and administration of Council's community assistance grants scheme.</p> <p>Services include:</p> <ul style="list-style-type: none"> • Planning for and supporting recreation facilities that encourage the community to participate in physical and general wellbeing activities. • Planning for the development of community infrastructure that addresses community service needs. <p>Initiatives</p> <ul style="list-style-type: none"> • Establish a process that enables development and maintenance of 10 year capital planning of community facilities for Council approval. • Conduct a review of the community assistance grants program. • Implementation of the 2016/17 Aqua Energy and Gippsland Regional Sporting Complex Business Plan. 	<p>2,180</p> <p>(203)</p> <hr/> <p>1,977</p>
Leisure Services	<p>The Leisure Services Lifestyles Unit provides services and functions directed at fostering a healthier and more active community through the facilitation and provision of a range of recreation, fitness and community activities and programs at Council's recreation facilities.</p> <p>Services include:</p> <ul style="list-style-type: none"> • Ensure Council owned recreation facilities are managed sustainably, are fully utilised and accessible to people of all abilities. <p>Initiatives</p> <ul style="list-style-type: none"> • Complete a business case for the redevelopment of 25 metre indoor pool. • Implement the 2016/17 priorities emanating from the 2015-2020 Aquatic Strategy. • Inform Aqua Energy's business decisions through the cost allocation model data. • Implement actions and recommendations from the Leisure Services Marketing Plan. 	<p>3,668</p> <p>(2,129)</p> <hr/> <p>1,539</p>
Emergency Management	<p>The Emergency Management team coordinates Council's emergency management responsibilities ensuring the organisation has the skills and capacity to respond appropriately to emergencies and facilitates a coordinated shire approach through the Municipal Emergency Management Planning Committee.</p> <p>Initiatives</p> <ul style="list-style-type: none"> • Ensure implementation of all municipal responsibilities for 2016/17 identified in the Municipal Emergency Management Plan. • Ensure implementation of all municipal responsibilities for 2016/17 identified in the Municipal Fire Management Plan. 	<p>775</p> <p>(296)</p> <hr/> <p>479</p>
TOTAL COMMUNITY WELLBEING		8,011

2016/17 Budget - Wellington Shire Council

Major Initiatives

- 17) Support the development of Yarram Early Learning Inc. to ensure the service is not dependent on a Council subsidy beyond June 2017.
- 18) Complete detail design for Gippsland Regional Sporting Complex Stage 2A
- 19) Plan for the upgrade of Maffra Gymnastics Club and investigate further enhancements at Cameron Sporting Complex.
- 20) Oversee a review and update of Wellington 2030 and facilitate a comprehensive service review process across the organisation.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Target
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	17% or more
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	4 or more visits

2.8 Performance statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2016/17 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 4) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.9 Reconciliation with budgeted operating result

	Revenue \$'000	Expenditure \$'000	Net Cost \$'000
Leadership and Engagement	-	3,238	(3,238)
Organisational	1,478	9,942	(8,464)
Natural Environment	7,479	12,480	(5,011)
Infrastructure	5,474	14,239	(8,765)
Land Use Planning	299	2,156	(1,857)
Economy	-	911	(911)
Community Wellbeing	4,021	12,032	(8,011)
Total services & initiatives	18,751	55,008	(36,257)
Other non-attributable			(13,132)
Deficit before funding sources			(49,389)
Funding sources:			
Rates			48,674
Capital Grants & Contributions			17,182
Total funding sources			65,856
Surplus for the year			16,467

2016/17 Budget - Wellington Shire Council

3. Financial Statements

This section presents information in regard to the Financial Statements. The budget information for the years 2017/18 to 2019/20 has been extracted from the Strategic Resource Plan.

The section includes the following financial statements in accordance with the Local Government Act 1989 and the Local Government Model Finance Report.

Comprehensive Income Statement

Balance Sheet

Statement of Changes in Equity

Statement of Cash Flows

Statement of Capital Works

Statement of Human Resources.

2016/17 Budget - Wellington Shire Council

Comprehensive Income Statement

For the four years ending 30 June 2020

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Strategic Resource Plan Projections		
			2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Income					
Rates and charges	51,694	53,722	55,787	58,198	60,561
Statutory fees & fines	469	461	482	482	483
User fees	6,256	6,117	6,290	6,471	6,619
Grants - Operating	7,850	13,619	13,937	14,038	14,548
Grants - Capital	6,546	15,483	6,802	5,996	6,070
Contributions - monetary - Operating	243	185	90	92	94
Contributions - monetary - Capital	86	949	1,436	1,097	1,406
Contributions - non - monetary	5,920	-	-	-	-
Net gain (loss) on disposal of property, infrastructure, plant and equipment	258	328	178	244	196
Other income- Operating	2,513	2,225	2,280	2,336	2,394
Other income- Capital	951	750	826	150	-
Total income	82,786	93,819	88,087	89,104	92,371
Expenses					
Employee costs	23,937	25,353	26,573	27,785	29,189
Materials and Services	26,060	29,122	28,610	28,384	28,053
Bad and doubtful debts	111	111	113	116	119
Depreciation and amortisation	21,138	21,760	22,882	23,445	23,963
Borrowing Costs	652	504	518	518	482
Other expenses	764	502	515	526	538
Total expenses	72,662	77,352	79,211	80,774	82,344
Surplus for the year	10,124	16,467	8,876	8,330	10,027
Other comprehensive income					
Items that will not be reclassified to surplus or deficit:					
Net asset revaluation increment	575	-	-	-	-
Total comprehensive result	10,699	16,467	8,876	8,330	10,027

2016/17 Budget - Wellington Shire Council

Balance Sheet

For the four years ending 30 June 2020

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Strategic Resource Plan Projections		
	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000		
Assets					
Current assets					
Cash and cash equivalents	43,359	38,498	39,655	40,748	36,974
Trade and other receivables	4,321	4,172	4,545	4,513	4,927
Non-Current Assets held for sale	218	0	0	0	0
Other assets	873	341	341	341	341
Total current assets	48,771	43,009	44,541	45,602	42,242
Non-current assets					
Trade and other receivables	1,540	2,115	2,787	3,383	4,118
Property, infrastructure, plant & equipment	899,007	921,885	928,962	936,892	947,469
Intangible assets	788	1,062	780	545	798
Total non-current assets	901,333	925,042	932,529	940,820	952,385
Total assets	950,104	968,051	977,070	986,422	994,625
Liabilities					
Current liabilities					
Trade and other payables	5,387	6,007	5,915	5,879	5,823
Trust funds and deposits	900	900	900	900	900
Provisions	6,801	7,171	7,489	7,804	8,171
Interest-bearing loans and borrowings	1,481	919	517	3,627	761
Total current liabilities	14,569	14,997	14,821	18,210	15,655
Non-current liabilities					
Provisions	1,829	1,843	1,854	1,866	1,879
Interest Bearing loans and borrowings	8,656	9,693	10,001	7,622	8,340
Total non-current liabilities	10,485	11,536	11,855	9,488	10,219
Total liabilities	25,054	26,533	26,676	27,698	25,874
Net assets	925,050	941,518	950,394	958,724	968,751
Equity					
Accumulated surplus	311,895	328,783	340,521	349,000	359,062
Reserves	613,155	611,735	609,873	609,724	609,689
Total equity	925,050	941,518	950,394	958,724	968,751

2016/17 Budget - Wellington Shire Council

Statement of Changes in Equity For the four years ending 30 June 2020

	Total \$'000	Accumulated Surplus \$'000	Asset Revaluation Reserve \$'000	Other Reserves \$'000
2017				
Balance at beginning of the financial year	925,050	311,895	606,539	5,616
Surplus/(deficit) for the year	16,468	16,468	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to other reserves	-	4,023	-	(4,023)
Transfer from other reserves	-	(2,603)	-	2,603
Balance at end of the financial year	941,518	329,783	606,539	5,196
2018				
Balance at beginning of the financial year	941,518	329,783	606,539	5,196
Surplus/(deficit) for the year	8,876	8,876	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to reserves	-	4,209	-	(4,209)
Transfer from reserves	-	(2,347)	-	2,347
Balance at end of the financial year	950,394	340,521	606,539	3,334
2019				
Balance at beginning of the financial year	950,394	340,521	606,539	3,334
Surplus/(deficit) for the year	8,331	8,331	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to reserves	-	2,857	-	(2,857)
Transfer from reserves	-	(2,708)	-	2,708
Balance at end of the financial year	958,724	349,000	606,539	3,185
2020				
Balance at beginning of the financial year	958,724	349,000	606,539	3,185
Surplus/(deficit) for the year	10,027	10,027	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to reserves	-	2,950	-	(2,950)
Transfer from reserves	-	(2,915)	-	2,915
Balance at end of the financial year	968,751	359,062	606,539	3,150

2016/17 Budget - Wellington Shire Council

Statement of Cash Flow

For the four years ending 30 June 2020

	Forecast Actual 2016/16 \$'000	Budget 2016/17 \$'000	Strategic Resource Plan Projections		
	Inflows (Outflows)	Inflows (Outflows)	2017/18 Inflows (Outflows) \$'000	2018/19 Inflows (Outflows) \$'000	2019/20 Inflows (Outflows) \$'000
Cash flows from operating activities					
Rates and charges	51,424	53,484	55,627	57,913	60,284
Statutory fees and fines	469	461	482	482	483
User fees	6,424	6,065	6,276	6,449	6,605
Grants - Operating	9,304	14,507	13,731	14,244	14,342
Grants - Capital	8,104	15,483	6,802	5,996	6,070
Contributions- monetary	350	612	829	611	729
Interest received	1,265	1,000	1,025	1,051	1,077
Trust funds and deposits taken	120	-	-	-	-
Other receipts	1,788	1,975	2,080	1,435	1,317
Employees costs	(23,685)	(24,959)	(26,234)	(27,449)	(28,799)
Materials and services	(26,772)	(28,511)	(28,713)	(28,430)	(28,119)
Other payments	(446)	(503)	(515)	(526)	(538)
Net cash provided by operating activities	28,345	39,514	31,290	31,776	33,451
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(26,602)	(45,626)	(30,246)	(31,867)	(35,418)
Proceeds from sale of property, infrastructure, plant and equipment	1,100	1,278	729	971	822
Net cash used in investing activities	(25,702)	(44,348)	(29,519)	(30,896)	(34,596)
Cash flows from financing activities					
Finance costs	(653)	(504)	(518)	(516)	(482)
Proceeds from borrowings	-	1,956	825	1,248	1,480
Repayment of borrowings	(2,990)	(1,481)	(919)	(517)	(3,627)
Net cash used in financing activities	(3,643)	(29)	(612)	213	(2,629)
Net increase (decrease) in cash & cash equivalents	(1,000)	(4,863)	1,159	1,093	(3,774)
Cash & cash Equivalents at beginning of the financial year	44,359	43,359	38,496	39,655	40,748
Cash & cash equivalents at end of the financial year	43,359	38,496	39,655	40,748	36,974

2016/17 Budget - Wellington Shire Council

Statement of Capital Works

For the four years ending 30 June 2020

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Strategic Resource Plan Projections		
			2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Property					
Land	185	-	1,235	125	-
Landfill Improvements	60	1,530	75	-	1,600
Buildings	1,850	10,913	4,810	5,725	5,780
Total Property	2,095	12,443	6,120	5,850	7,380
Infrastructure					
Roads	10,557	15,160	10,605	13,010	12,560
Bridges	1,530	3,200	817	474	531
Footpaths	704	1,449	1,900	765	1,492
Drainage	196	290	415	1,950	2,245
Recreational leisure and community facilities	2,091	2,645	2,185	1,515	1,405
Waste Management	649	110	320	400	180
Parks, open space and streetscapes	2,600	4,786	3,883	4,207	6,006
Aerodromes	248	485	910	410	75
Off Street Car Parks	223	96	56	-	-
Other Infrastructure	2,214	1,137	366	320	20
Total Infrastructure	21,011	29,359	21,457	23,052	24,514
Plant & Equipment					
Plant, Machinery and Equipment	2,902	2,542	2,202	2,485	2,401
Furniture & Fittings	229	68	10	24	10
Computers and telecommunications	124	276	100	100	344
Library books	205	264	259	255	265
Total Plant & Equipment	3,461	3,150	2,571	2,865	3,020
Intangibles	235	675	100	100	504
Total Intangibles	235	675	100	100	504
Total capital works expenditure	26,802	45,626	30,248	31,867	35,418
Represented by:					
New asset expenditure	499	2,063	1,362	-	-
Asset renewal expenditure	19,015	29,352	20,079	25,254	29,265
Asset expansion expenditure	954	3,917	3,595	1,443	1,586
Asset upgrade expenditure	6,333	10,294	5,212	5,170	4,567
Total capital works expenditure	26,802	45,626	30,248	31,867	35,418

2016/17 Budget - Wellington Shire Council

Statement of Human Resources

For the four years ending 30 June 2020

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Strategic Resource Plan Projections		
			2017/18 \$'000	2018/19 \$'000	2019/20 \$'000
Staff expenditure					
Employee costs - operating	23,937	25,353	26,573	27,785	29,189
Employee costs - capital	328	387	52	-	-
Total staff expenditure	24,265	25,740	26,625	27,785	29,189
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	288.8	288.1	283.7	281.1	280.1
Capitalised Labour	(3.6)	(3.6)	(1.0)	0.0	0.0
Total Staff numbers	285.2	284.5	282.7	281.1	280.1

A summary of human resources expenditure categorised to the organisational structure of Council is included below:

Department	Budget 2016/17 \$'000	Comprises	
		Permanent Full Time \$'000	Permanent Part Time \$'000
Built & Natural Environment	9,608	9,552	56
Chief Executive Officer	1,046	1,046	-
Community and Culture	5,307	3,601	1,706
Corporate Services	3,641	3,383	258
Development	4,399	3,754	645
Total permanent staff expenditure	24,001	21,336	2,665
Casuals and other expenditure	1,739		
Less: Capitalised Labour costs	(387)		
Total operating expenditure	25,353		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full Time	Permanent Part Time
Built & Natural Environment	115.6	115.0	0.6
Chief Executive Officer	7.0	7.0	-
Community and Culture	62.5	39.0	23.5
Corporate Services	38.4	35.0	3.4
Development	48.1	38.0	10.1
Total permanent staff	271.6	234.0	37.6
Casuals and other	16.5		
Less: Capitalised Labour costs	(3.6)		
Total staff	284.5		

2016/17 Budget - Wellington Shire Council

4. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator		Notes	Actual 2014/15	Forecast 2015/16	Budget 2016/17	Strategic Resource Plan Projections			Trend +/-
						2017/18	2018/19	2019/20	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	8.5%	2.2%	10.0%	2.0%	5.0%	5.7%	+
	Permissible range: -20.0% to 20.0%								
Liquidity									
Working Capital	Current assets/Current liabilities	2	321.1%	334.8%	288.8%	300.5%	250.4%	269.8%	-
	Permissible range: 100.0% to 300.0%								
Unrestricted cash	Unrestricted cash / Current liabilities		156.8%	228.3%	229.3%	240.0%	201.8%	222.0%	o
	Permissible range: 0.0% to 200.0%								
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / Rate revenue	3	26.6%	19.6%	19.8%	18.9%	19.3%	15.0%	+
	Permissible range: 0.0% to 50.0%								
Loans and borrowings	Interest and principal repayments / Rate revenue		7.3%	7.0%	3.7%	2.0%	1.8%	6.8%	-
	Permissible range: 0.0% to 10.0%								
Indebtedness	Non-current liabilities / Own source revenue		20.4%	16.9%	18.1%	18.0%	14.0%	14.5%	+
	Permissible range: 0.0% to 50.0%								
Asset renewal	Asset renewal expenses / Asset Depreciation	4	69.4%	91.1%	137.0%	89.2%	109.3%	121.7%	+
	Permissible range: 50.0% to 100.0%								
Stability									
Rates concentration	Rate revenue / Adjusted underlying revenue	5	60.3%	60.0%	62.5%	60.0%	68.4%	68.4%	o
	Permissible range: 40.0% to 80.0%								

2016/17 Budget - Wellington Shire Council

Indicator	Notes	Actual 2014/15	Forecast 2015/16	Budget 2016/17	Strategic Resource Plan Projections			Trend +/-
					2017/18	2018/19	2019/20	
Rates effort	Rate revenue / Capital improved value of rateable properties in the municipality Permissible range: 0.2% to 0.7%	0.54%	0.56%	0.56%	0.56%	0.59%	0.61%	o
Efficiency								
Expenditure level	Total expenses / Number of property assessments Permissible range: \$2,000 to \$4,000	2,181.33	2,181.51	2,322.26	2,378.07	2,424.99	2,472.12	+
Revenue level	Residential rate revenue / Number of residential property assessments Permissible range: \$800 to \$1,600	1,114.95	1,185.01	1,251.13	1,305.15	1,370.65	1,434.12	-
Workforce turnover	Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year Permissible range: 5.0% to 20.0%	9.4%	12.0%	11.0%	10.0%	10.0%	10.0%	o

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

Notes to Indicators

1 Adjusted underlying result - An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The adjusted underlying result calculation includes recurrent capital funding (i.e. Roads to Recovery funding) but excludes all other capital income. The 2016/17 adjusted underlying result reflects the increased allocation of Roads to Recovery funding for 2016/17 (\$9.3 million) which in future years will reduce to historical annual allocation of \$2.5 to \$3.0 million. The ratio shows a decrease in 2017/18 with future years increasing.

2 Working Capital - The proportion of current liabilities covered by current assets. Working capital is forecast to decrease in 2016/17 year due to a run down in cash reserves to fund the capital program. The trend in later years is to fluctuate between 250% and 300% which is within the permissible range under the LGPRF.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council's reliance on rate revenue compared to all other revenue sources will remain steady over the four year period.

2016/17 Budget - Wellington Shire Council

5. Other budget information (required by the Regulations)

This section presents other budget related information required by the Regulations.

This section includes the following statements and reports

- 5.1.1 Grants operating
- 5.1.2 Grants capital
- 5.1.3 Statement of borrowings

2016/17 Budget - Wellington Shire Council

5.1.1 Grants - operating (\$5.77 million increase)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has increased by \$5.77 million compared to 2015/16. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

Operating Grants	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Recurrent - Commonwealth			
Victoria Grants Commission	5,952	12,046	6,093
Roads to Recovery - Operating	95		(95)
Recurrent - State Government			
Libraries	309	309	-
Rural Access	220	248	28
Cultural Services	208	208	-
Municipal emergency	172	170	3
Parks & Environmental services	95	106	11
State Emergency Services	75	76	1
Environmental health	72	72	4
School crossing supervisors	69	69	-
Property valuation	209	67	(143)
Fire Service Property levy	55	55	-
Senior citizens	56	56	-
Community support programs	34	25	(9)
Other	12	12	-
Total Recurrent grants	7,633	13,519	5,886
Non- Recurrent - State Government			
Community & Recreation Facilities	17	100	83
Economic Development & Tourism	17	-	(17)
Community Support programs	148	-	(148)
Environmental Health	23	-	(23)
Other	12	-	(12)
Total Non- Recurrent grants	217	100	(117)
Total Operating grants	7,850	13,619	5,769

The increase in Victoria Grants Commission (VGC) funding results from the Commonwealth Government advising on 30 June 2015 that they would be advancing all councils approximately 50% of their 2015/16 Grants Commission allocation; resulting in this Council receiving \$6.07 million on the 30 June 2015. Advances are not expected to be brought forward in future years.

Council also expects a decrease in property valuations funding which is aligned with legislated statewide biannual revaluation schedules. The cessation of several non-recurrent grants which will not continue into 2016/17 are partially offset by the anticipated receipt of non-recurrent grant funding relating to the Cowwarr Recreation Reserve Clubroom Redevelopment (\$100,000).

2016/17 Budget - Wellington Shire Council

5.1.2 Grants capital (\$8.94 million increase)

Capital grants include all monies received from State and Federal government for the purposes of funding specific capital works projects. Overall the level of capital grants has increased by 236.54% or \$8.94 million compared to 2015/16. Grant funding for the Port of Sale Cultural Hub and Precinct redevelopment (\$3.3 million), Gippsland Regional Sporting Complex Stage 2A (\$650,000) and Sale CBD Streetscape Renewal York Street (\$500,000) are expected in 2016/17. During 2016/17 the Roads to Recovery annual allocation of \$2.45 million, the 2016/17 additional allocation of \$5.11 million and the carried forward amount of \$1.74 million will be spent on projects such as Residential Road and Street Construction Plan Implementation, Park Street Bridge Renewal and the Stratford - Streetscape Renewal. Section 12 "Analysis of Capital Budget" includes a more detailed analysis of the capital grants expected to be received during 2016/17.

A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below:

Grants - capital	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
<u>Recurrent - Commonwealth</u>			
Roads to Recovery	4,625	9,295	4,670
Total Recurrent grants	4,625	9,295	4,670
<u>Non- Recurrent - State Government</u>			
Buildings	1,128	4,783	3,655
Parks and open space	86	820	734
Footpaths and cycleways	100	300	200
Bridges	500	285	(215)
Waste management	84	-	(84)
Plant, machinery and equipment	13	-	(13)
Library books	10	-	(10)
Total Non- Recurrent grants	1,921	6,188	4,268
Total Capital grants	6,546	15,483	8,937

5.1.3 Statement of Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2015/16 \$	2016/17 \$
Total amount borrowed as at 30 June of the prior year	13,127	10,137
Total amount to be borrowed	-	1,958
Total amount projected to be redeemed	(2,990)	(1,481)
Total amount proposed to be borrowed as at 30 June	10,137	10,612

6. Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2016/17 year.

The capital works projects are grouped by class and include the following:

- New works for 2016/17
- Works carried forward from the 2015/16 year

2016/17 Budget - Wellington Shire Council

Capital works program
For the year ending 30 June 2017

6.1 New works

	Project	Asset Expenditure Type				Summary of Funding Sources			
Capital Works Area	Cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
LANDFILL IMPROVEMENTS									
Kilmany Landfill – Cell 2 Construction	1,500	-	1,500	-	-	-	-	1,500	-
Rosedale - Construct New Waste Cell	30	-	30	-	-	-	-	30	-
TOTAL LANDFILL IMPROVEMENTS	1,530	-	1,530	-	-	-	-	1,530	-
BUILDINGS									
Annual Toilet Renewal Program	100	-	100	-	-	-	-	100	-
Art Gallery Lighting (Port of Sale Cultural Hub)	80	-	-	-	80	-	-	80	-
EBBWEC - Cafe Deck Extension	35	-	-	35	-	-	-	35	-
EBBWEC - New Storage Space	50	-	-	-	50	-	-	50	-
EBBWEC - Energy Efficiencies (Solar System)	80	-	-	80	-	-	-	80	-
Maffra Depot Security Gates	50	-	30	20	-	-	-	50	-
Heyfield Pool - Building Renewal	65	-	52	13	-	-	-	65	-
Port of Sale Cultural Hub (Art Gallery/Library)	3,875	-	1,937	969	969	1,500	250	2,125	-
Port Of Sale Cultural Hub Roof Replacement	275	-	275	-	-	-	-	275	-
Port of Sale Precinct Redevelopment (The Port)	2,530	-	833	1,264	833	1,800	-	730	-
Public Toilet Water and Septic Renewal - Golden Beach & Loch Sport	95	-	57	38	-	-	-	95	-
Salé Depot - Energy Efficiencies (Solar System)	21	-	-	21	-	-	-	21	-
Salé Depot - Water Harvesting	16	-	-	16	-	-	-	16	-
Yarram - Regent Theatre Refurbishment Works	300	-	255	45	-	-	-	300	-
Yarram Depot - Bulk Storage Bays	18	-	-	-	18	-	-	18	-
TOTAL BUILDINGS	7,590	-	3,338	2,501	1,750	3,300	250	4,040	-
TOTAL PROPERTY	9,120	-	4,868	2,501	1,750	3,300	250	5,570	-

2016/17 Budget - Wellington Shire Council

Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources				
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000	
INFRASTRUCTURE										
ROADS										
Alberton - Pound Road West and Lower Jack Road - Intersection	330	-	330	-	-	-	-	330	-	-
Asphalt Resealing - Urban Streets - Annual Program	600	-	600	-	-	-	-	600	-	-
Bonsdale - Bonsdale Newry Road Widening	180	-	90	90	-	180	-	-	-	-
Cowarr - Cowarr Seaton Road Widening	450	-	225	225	-	450	-	-	-	-
Cowarr - Sale Toongabbie Road Widening	300	-	150	150	-	300	-	-	-	-
Crest Widening - Tylers Road - Pearssdale	120	-	60	60	-	-	-	120	-	-
Final Seals for Road Projects - Annual Program	300	-	300	-	-	-	-	300	-	-
Golden Beach - Roundabout Renewal and Parking Improvements	400	-	300	100	-	-	-	400	-	-
Kerb & Channel Replacement - Annual Program	190	-	190	-	-	-	-	190	-	-
Kilmory - Settlement Road Lower Widening 1.8km	250	-	125	125	-	250	-	-	-	-
Maffra - Foster Street Reconstruction	100	-	100	-	-	-	-	100	-	-
Maffra - Pearson Street - Reconstruction	500	-	375	125	-	-	-	500	-	-
Port Albert - RV and Boating Parking Improvements	200	-	120	80	-	-	-	200	-	-
Port of Sale - traffic and parking improvements (The Port)	600	-	300	300	-	600	-	-	-	-
Project Advanced Planning	200	-	100	90	40	-	-	200	-	-
Residential Road and Street Construction Plan Implementation	2,359	-	1,418	943	-	1,485	874	-	-	-
Rosedale - Rosedale Flynn's Creek Road Widening	900	-	450	450	-	900	-	-	-	-
Rural Road Resealing - Annual Program	2,025	-	2,025	-	-	-	-	2,025	-	-
Sale - Foster Street Pedestrian Crossing Improvements (The Port)	135	-	68	67	-	135	-	-	-	-
Sale - Guthridge Parade Reconstruction	375	-	300	75	-	75	-	300	-	-
Stratford - McAlister Street & Wellsford Street Renewal	400	-	300	100	-	-	-	400	-	-
Stratford - Redbank Road and Lee Street - Intersection	300	-	300	-	-	-	-	300	-	-
Tinamba Newry Road and Tinamba Glenmaggie Road	100	-	100	-	-	-	-	100	-	-
Unsealed Road Intersection Upgrades	200	-	100	100	-	-	-	200	-	-
Unsealed Roads Reconstruction - Annual Program	1,100	-	1,100	-	-	-	-	1,100	-	-
Urban Streets Resealing - Annual Program	500	-	500	-	-	-	-	500	-	-
Worrol - Christies Albert River Road Reconstruction 250m	50	-	50	-	-	50	-	-	-	-
Wurruk - Riverside Drive Reconstruction	250	-	250	-	-	250	-	-	-	-
Wurruk - Settlement Road Lower Widening 1.0km	150	-	75	75	-	150	-	-	-	-
Yarram Morwell Road / Grand Ridge Road landslip works	300	-	300	-	-	-	-	300	-	-
TOTAL ROADS	13,864	-	10,698	3,125	40	4,825	874	8,165	-	-
BRIDGES										
Forsyth's Bridge	200	-	200	-	-	200	-	-	-	-
Lays Bridge	250	-	250	-	-	250	-	-	-	-
Major Culvert & Floodway Renewal	120	-	120	-	-	-	-	120	-	-
Safety Barrier Renewal and Improvements	110	-	55	55	-	-	-	110	-	-
Sale - Park Street Bridge Renewal	1,300	-	1,300	-	-	1,300	-	-	-	-
Swing Bridge Drive Unit Refurbishment	150	-	150	-	-	-	-	150	-	-
Trenton Valley Bridge	250	-	250	-	-	250	-	-	-	-
TOTAL BRIDGES	2,380	-	2,325	55	-	2,000	-	380	-	-

2016/17 Budget - Wellington Shire Council

Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
FOOTPATHS									
Annual Footpaths Access Improvement Program	120	-	120	-	-	-	-	120	-
Annual Footpaths Network Connections Program	64	-	-	32	32	-	-	64	-
Annual Footpaths Renewal Program (The Port)	250	-	250	-	-	-	-	250	-
Sale - Glebe Woodville Shared Path Construction	765	-	-	-	765	265	-	500	-
TOTAL FOOTPATHS	1,199	-	370	32	797	265	-	934	-
DRAINAGE									
Heyfield - Gordon Street Recreation Reserve Dam Wall Remediation	80	-	80	-	-	-	-	80	-
Minor Drainage Network - Renewal Works	160	-	160	-	-	-	-	160	-
Seaspray Flood Mitigation System - Pump Replacement	50	-	50	-	-	-	-	50	-
TOTAL DRAINAGE	290	-	290	-	-	-	-	290	-
RECREATIONAL LEISURE AND COMMUNITY FACILITIES									
Gippsland Regional Sporting Complex Stage II	1,700	1,700	-	-	-	650	550	500	-
GRSC Seating Improvements	25	-	5	20	-	-	5	20	-
Healthy Lifestyles Facilities - Pump Renewal Program	25	-	25	-	-	-	-	25	-
Maffra - Cameron Sporting Complex Stadium LED lighting upgrade	110	-	88	22	-	50	-	60	-
Outdoor Pools - Shade Structure Replacement	40	-	40	-	-	-	-	40	-
Outdoor Pools Security Fencing	30	-	30	-	-	-	-	30	-
Rosedale - Recreation Reserve Cricket Nets Upgrade	66	-	46	20	-	44	4	18	-
Sale - 25m Pool Plant Room Roof Renewal	10	-	10	-	-	-	-	10	-
Sale - Outdoor Pool Plant Room Replacement	300	-	300	-	-	-	-	300	-
Stratford - Recreation Reserve Additional Netball Court	185	-	37	148	-	100	15	70	-
TOTAL RECREATIONAL LEISURE AND COMMUNITY FACILITIES	2,491	1,700	581	210	-	844	574	1,073	-
WASTE MANAGEMENT									
Kilmany Landfill - Carpark final seal	10	-	10	-	-	-	-	10	-
Kilmany Landfill - Internal Access Road	30	-	-	30	-	-	-	30	-
Longford Landfill - EPA required monitoring bores (groundwater) x 2	20	-	-	-	20	-	-	20	-
Maffra Landfill - Entry Road Sealing	50	-	25	25	-	-	-	50	-
TOTAL WASTE MANAGEMENT	110	-	35	55	20	-	-	110	-
PARKS OPEN SPACE AND STREETSCAPES									
Coongulla - Woolenook Reserve Improvements	30	-	-	30	-	-	-	30	-
Golden Beach - Park Renewal	30	-	30	-	-	-	-	30	-
Gravel Path Renewal Program	84	-	84	-	-	-	-	84	-
Maffra - CBD Park Works	25	-	20	5	-	-	-	25	-
Maffra - Maling Hill Reserve Renewal	25	-	20	5	-	-	-	25	-
Playgrounds Expansion Program (The Port)	110	-	-	-	110	-	-	110	-
Playgrounds Renewal Program	200	-	200	-	-	-	-	200	-
Sale - Botanic Gardens Development	200	-	40	80	80	135	-	65	-
Sale - Gunakurna Cultural Trail Arts Renewal	30	-	30	-	-	-	-	30	-
Sale - Raglan Street Roundabout - Landscape Renewal	42	-	29	13	-	-	-	42	-
Sale - Skate Park Renewal (The Port)	120	-	72	24	24	-	-	120	-
Sale - CBD Streetscape Renewal (York Street)	1,500	-	750	750	-	500	-	1,000	-
Stratford - Streetscape Renewal	700	-	700	-	-	700	-	-	-
Stratford - Memorial Park irrigation	60	-	-	-	60	-	-	60	-
Yarram - Town Centre Median Irrigation Renewal/Upgrade	45	-	27	18	-	-	-	45	-
TOTAL PARKS, OPEN SPACE AND STREETSCAPES	3,291	-	2,003	825	274	1,335	-	1,866	-

Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
AERODROMES									
Aerodrome Minor Capital Works - Audit Works	75	-	45	15	15	-	-	75	-
West Sale Airport - EIRAP Stage 2 Headworks	275	-	206	69	-	-	-	275	-
West Sale Airport - North West Corner Boundary Fencing	50	-	-	50	-	-	-	50	-
West Sale Airport - Perimeter Fencing	85	-	60	25	-	-	-	85	-
TOTAL AERODROMES	485	-	311	150	15	-	-	485	-
OFF STREET CAR PARKS									
Off Street Car Park Resealing	54	-	54	-	-	-	-	54	-
TOTAL OFF STREET CAR PARKS	54	-	54	-	-	-	-	54	-
OTHER INFRASTRUCTURE									
Boating Infrastructure Action Plan Works	517	-	310	207	-	367	-	150	-
Maffra Caravan Park - Amenities Refurbishment	38	-	38	-	-	-	-	38	-
TOTAL OTHER INFRASTRUCTURE	555	-	348	207	-	367	-	188	-
TOTAL INFRASTRUCTURE	24,830	1,700	17,017	4,767	1,148	8,666	1,448	13,516	-
PLANT & EQUIPMENT									
PLANT, MACHINERY AND EQUIPMENT									
Fleet Renewal - Annual Program	1,268	-	1,268	-	-	-	-	1,268	-
Plant Renewal - Annual Program	1,274	-	1,274	-	-	-	-	1,274	-
TOTAL PLANT, MACHINERY AND EQUIPMENT	2,541	-	2,541	-	-	-	-	2,541	-
FURNITURE & FITTINGS									
Gippsland Art Gallery (Sale) - Art Acquisitions	24	-	12	12	-	-	-	24	-
Library - Portable Hearing Loops	4	4	-	-	-	-	-	4	-
Library - Self Check Kiosk - Sale Library	40	-	-	-	40	-	-	40	-
TOTAL FURNITURE & FITTINGS	68	4	12	12	40	-	-	68	-
COMPUTERS AND TELECOMMUNICATIONS									
IT - Hardware Upgrade	100	-	-	100	-	-	-	100	-
TOTAL COMPUTERS AND TELECOMMUNICATIONS	100	-	-	100	-	-	-	100	-
LIBRARY BOOKS									
Library - Audio Visual Developments	48	-	46	2	-	-	-	48	-
Library - Book Collection Developments	175	-	166	9	-	-	-	175	-
Library - Cataloguing and Processing	41	-	39	2	-	-	-	41	-
TOTAL LIBRARY BOOKS	264	-	251	13	-	-	-	264	-
TOTAL PLANT & EQUIPMENT	2,972	4	2,804	125	40	-	-	2,973	-

Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
INTANGIBLES									
Albert Applications (Software)	20	20	-	-	-	-	-	20	-
Library Management Database Software	44	-	44	-	-	-	-	44	-
TOTAL INTANGIBLES	64	20	44	-	-	-	-	64	-
TOTAL NEW CAPITAL WORKS 2016/17	36,786	1,724	24,732	7,394	2,936	12,968	1,698	22,122	-

6.2 Works carried forward from the 2015/16 year

Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
PROPERTY									
BUILDINGS									
Port of Sale Bank Stabilisation	60	-	60	-	-	-	-	60	-
Port of Sale Cultural Hub (Art Gallery/Library)	2,928	-	1,484	732	732	500	-	2,428	-
Heyfield Pool - Building Renewal	85	-	68	17	-	-	-	85	-
Heyfield - Gordon Street Rec Reserve Clubroom Redevelopment	250	-	-	250	-	125	-	124	-
TOTAL BUILDINGS	3,323	-	1,592	999	732	625	-	2,697	-
TOTAL PROPERTY	3,323	-	1,592	999	732	625	-	2,697	-
INFRASTRUCTURE									
ROADS									
Cobains Road Reconstruction	200	-	120	80	-	200	-	-	-
Maffra - Brewers Hill Road 4.5km Reconstruction	200	-	150	50	-	200	-	-	-
Residential Road and Street Construction Plan Implementation	571	-	343	228	-	580	-	(9)	-
Salé - Outbridge Parade Reconstruction	200	-	160	40	-	200	-	0	-
Salé - Heathall Road 3.0km Reconstruction	125	-	125	-	-	125	-	-	-
TOTAL ROADS	1,296	-	698	398	-	1,305	-	9	-
BRIDGES									
Maxfields Bridge Renewal	570	-	570	-	-	285	-	285	-
Salé - Park Street Bridge Renewal	250	-	250	-	-	250	-	-	-
TOTAL BRIDGES	820	-	820	-	-	535	-	285	-
FOOTPATHS									
Glebe Woodville Shared Path Construction	250	-	-	-	250	250	-	-	-
TOTAL FOOTPATHS	250	-	-	-	250	250	-	-	-

Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
RECREATIONAL LEISURE AND COMMUNITY FACILITIES									
Lex Glover Regional Aquatic Complex - Air Handling Project Stage 2	120	-	30	90	-	-	-	120	-
Lex Glover Regional Aquatic Complex - Pool heating	35	-	9	26	-	-	-	35	-
TOTAL RECREATIONAL LEISURE AND COMMUNITY FACILITIES	155	-	39	116	-	-	-	155	-
PARKS, OPEN SPACE AND STREETSCAPES									
Loch Sport Foreshore Management Program	275	-	275	-	-	175	-	100	-
Port Albert - Rutter Park Shelter Upgrade	40	-	-	40	-	-	-	40	-
Rosedale - Streetscape Renewal	450	-	338	112	-	-	-	450	-
Maffra - Cameron Sporting Complex - Water Bore & Irrigation	70	49	-	21	-	10	-	60	-
Sale CBD Streetscape Renewal (York Street)	550	-	275	275	-	-	-	550	-
Yarram - Streetscape Renewal	280	-	200	-	-	-	-	200	-
TOTAL PARKS, OPEN SPACE AND STREETSCAPES	1,585	49	1,088	448	-	185	-	1,400	-
OFF STREET CAR PARKS									
Sale - Baldwin Reserve Car Park Reconstruction	42	-	42	-	-	-	-	42	-
TOTAL OFFSTREET CAR PARKS	42	-	42	-	-	-	-	42	-
OTHER INFRASTRUCTURE									
Loch Sport - Charles Street Boat Ramp	581	291	-	290	-	117	-	485	-
TOTAL OTHER INFRASTRUCTURE	581	291	-	290	-	117	-	485	-
TOTAL INFRASTRUCTURE	4,729	340	2,887	1,252	250	2,301	-	2,338	-
PLANT & EQUIPMENT									
FURNITURE & FITTINGS									
TOTAL FURNITURE & FITTINGS									
COMPUTERS AND TELECOMMUNICATIONS									
End User Devices	65	-	33	32	-	-	-	65	-
IT Infrastructure	60	-	30	30	-	-	-	60	-
Remote Sites AV Technology	51	-	26	25	-	-	-	51	-
TOTAL COMPUTERS AND TELECOMMUNICATIONS	176	-	89	87	-	-	-	176	-
TOTAL PLANT & EQUIPMENT	176	-	89	87	-	-	-	176	-
INTANGIBLES									
CMS Authority Contract Management Systems	545	-	-	545	-	-	-	545	-
Unified Communications	27	-	14	13	-	-	-	27	-
Library Management Database Software	40	-	40	-	-	-	-	40	-
TOTAL INTANGIBLES	612	-	54	558	-	-	-	612	-
TOTAL CARRIED FORWARD WORKS FROM 2015/16	8,840	340	4,622	2,896	982	3,017	-	5,823	-

6.3 Summary

Capital Works Area	Project Cost \$'000	Asset Expenditure Type				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
PROPERTY	12,443	-	6,461	3,500	2,482	3,926	250	8,267	-
INFRASTRUCTURE	29,359	2,040	19,905	6,019	1,397	12,057	1,445	15,854	-
PLANT & EQUIPMENT	3,148	4	2,892	212	40	-	-	3,149	-
INTANGIBLES	676	20	98	558	-	-	-	676	-
TOTAL CAPITAL WORKS 2016/17	45,626	2,064	29,356	10,289	3,919	15,983	1,695	27,945	-

OPERATING PROJECTS		Summary of Funding Sources			
WORKS DESCRIPTION	COST \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Kilmany Landfill - Landfill Rehabilitation	1,200	-	-	1,200	-
Maffra Landfill - Landfill Rehabilitation	35	-	-	35	-
Princes Highway/Cobains Road Intersection Upgrade	1,300	-	-	-	1,300
Variable Message and Speed Radar Sign	18	-	9	9	-
Roadside Fire Hydrant Markers Replacement	25	-	-	25	-
Aerial Bundle Cable Program - (Power line bundling for high value tree avenues)	50	-	-	50	-
Yarram - Memorial Park - Landscape Renewal	50	-	-	50	-
Rosedale - Streetscape Renewal	60	-	-	60	-
Cowwarr - Recreation Reserve Clubroom Redevelopment	635	100	40	495	-
Roundabout and Splitter Island - OH&S and Landscaping Upgrade	40	-	-	40	-
Town Tree Replacement Program	38	-	-	38	-
Urban Furniture Renewal Program	84	-	-	84	-
West Sale Airport - Eastern Recreation Aviation Precinct - legal and consultants	15	-	-	15	-
Healthy Lifestyles Facilities - Facility Painting Program	35	-	-	35	-
Rosedale - Demolition of Dwelling	20	-	-	20	-
TOTAL OPERATING PROJECTS	3,665	100	49	2,156	1,300

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7. Rates and Charges

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget

7. Rates and charges

In developing the Strategic Resource Plan (SRP) as referred to in Section 14, rates and charges are an important source of revenue, averaging 57.3% of the total revenue received by Council annually. Planning for the impact of minimal rate increases has therefore been an important component of the Strategic Resource Planning (SRP) process. The State Government have introduced the Fair Go Rates System (FGRS) which sets out the maximum amount councils may increase rates in a year. For 2016/17 the FGRS cap has been set at 2.5% which applies to general rates. Council projected forward during the preparation of its last SRP, rate rises approximating 2.5% and as a result the operations have been streamlined over 2015/16 in readiness for the FGRS cap.

It is predicted that the 2016/17 operating position will be significantly impacted by wages growth and reductions in government funding. It will therefore be necessary to achieve future revenue growth while containing costs in order to annually achieve an almost breakeven operating position. The \$18.9 million contribution from operations toward capital investment for the 2016/17 year is only partially funding the capital works and in future years if rate capping continues rationalisation of the extent and criticality of expenditure will be crucial in managing the shire.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.5% in line with the rate cap. Other charges including the Garbage charge, Waste Infrastructure charge and the EPA levy are outside the Fair Go Rate System (FGRS) and will be on a cost recovery basis. This will raise total rate and charges for 2016/17 of \$53.72 million, including \$0.20 million generated from supplementary rates.

7.1 The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	Budget 2015/16 cents/\$CIV	Budget 2016/17 cents/\$CIV	Change
General residential	0.005382	0.005329	-0.6%
Commercial/Industrial	0.005362	0.005329	-0.6%
Farm	0.004290	0.004263	-0.6%
Cultural & Recreational Land Act (rate concession)	N/A	N/A	N/A

7.2 The estimated amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates compared with the previous year

Type of Property	2015/16 \$	2016/17 \$
General residential	29,201,820	30,619,779
Commercial/Industrial	7,940,763	8,405,618
Farm	9,355,472	9,382,669
Cultural & Recreational Land	73,849	66,060
Total amount to be raised by general rates	46,571,904	48,474,126

Additional supplementary property valuation and new assessments occurring during 2015/16 are included in the budget

7.3 The number of assessments in relation to each type or class of land compared with the previous year.

Type of Property	2015/16 No.	2016/17 No.
General residential	28,102	28,141
Commercial/Industrial	1,494	1,513
Farm	3,658	3,618
Cultural & Recreational Land	37	37
Total number of assessments	33,291	33,309

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7.4 The basis of valuation to be used is the Capital Improved Value (CIV)

7.5 The estimated value of each type or class of land compared with the previous financial year.

Type of Property	2015/16	2016/17
	\$	\$
General residential	5,446,068,607	5,745,677,300
Commercial/Industrial	1,480,933,000	1,577,335,000
Farm	2,180,966,000	2,200,921,000
Recreational Land	26,662,000	27,700,000
Total value of land	9,134,629,607	9,551,633,300

The uplift represents supplementary (new assessments of CIV) occurring/created during 2015/16 and in place for 2016/17.

7.6 The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property 2015/16	Per Rateable Property 2016/17	Change
	\$	\$	
Residential Garbage collection	176.00	181.00	2.8%
Commercial Garbage collection (includes GST)	193.60	199.10	2.8%
Waste Infrastructure Charge (Landfill operation and rehabilitation)	35.00	45.00	28.6%
EPA Levy Charge	14.92	14.92	-
Boisdale Common Effluent System and Pump out Charge(New) -Residential	268.00	388.00	34.7%
Boisdale Common Effluent System and Pump out Charge (New) - Commercial - includes GST	316.80	426.80	34.7%

Service rates are charges are not covered by FGRS

7.7 The estimated amount to be raised by each type of service rate or charge compared with the previous financial year.

Type of Charge	2015/16	2016/17
	\$	\$
Kerbside collection (Garbage)	3,257,760	3,387,761
Waste Infrastructure Charge	1,059,065	1,371,060
EPA Levy Charge	276,169	278,825
Boisdale Common Effluent System Charge	7,500	9,700
Total amount to be raised by service rates or charges	4,600,494	5,047,346

7.8 The estimated total amount to be raised by all rates and charges compared with the previous year:

	2015/16	2016/17
	\$	\$
Rates and charges	51,172,398	53,621,472
Supplementary rates	200,000	200,000
Total	51,372,398	53,721,472

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7.9 There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

7.10. Differential rates

Rates to be levied

The rate in the dollar to be applied to the CIV in relation to land in each category of differential are:

- A general rate of 0.005329 for all rateable general properties; and
- A rate of 0.004263 for all rateable farm properties, being 80% of the general rate

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the types of classes of land, which are subject to each differential rate are set out below.

Farm Land

Farm land is land, which is:

- not less than 2 hectares in area; and
- is used primarily for:
 - grazing (including agistment);
 - dairying;
 - pig-farming;
 - poultry-farming;
 - fish-farming;
 - tree-farming;
 - bee-keeping;
 - viticulture;
 - horticulture;
 - fruit-growing or the growing of crops of any kind or for any combination of these activities; and;
- is used by a business;
 - that has significant and substantial commercial purpose or character; and
 - that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
 - that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way that it is operating; and;
- where the ratepayer is a Primary Producer as evidenced by a current ATO assessment

Recreational land

Recreational land is land, which is as defined in accordance with Section 4 of the *Cultural & Recreational Lands Act 1963*:

- controlled by a non-profit organisation which exists for the purpose of providing or promoting culture or sporting recreation facilities which is used for sporting, recreation or cultural purposes or which is used for agricultural

The amounts levied on recreational land have regard to the services provided by the Council in relation to such lands, and the benefit to the community derived from such recreational lands.

Budget Analysis

The following reports provide detailed analysis to support and explain the budget reports in the previous section.

This section includes the following analysis and information.

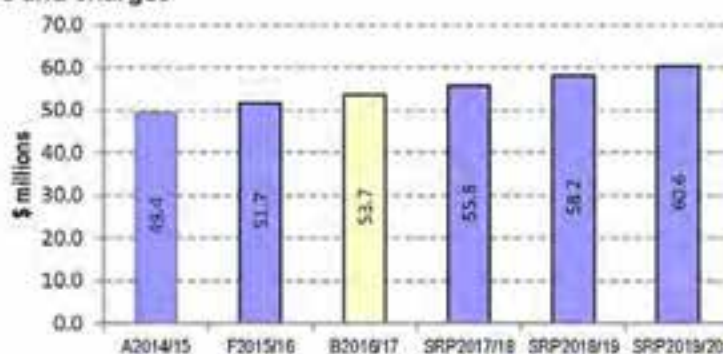
- 8 Summary of financial position
- 9 Budget influences
- 10 Analysis of operating budget
- 11 Analysis of budgeted cash position
- 12 Analysis of capital budget
- 13 Analysis of budgeted financial position

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8. Summary of financial position

Council has prepared a Budget for the 2016/17 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

8.1 Total Rates and charges



A = Actual F = Forecast B = Budget SRP = Strategic Resource Plan estimates

Income from all rates and charges will increase by 3.93% for the 2016/17 year, raising total rates and charges income of \$53.72 million (15/16 \$51.69 million).

The Waste Infrastructure Charge will increase from \$35 to \$45, and the Garbage Charge will increase from \$171 to \$181.

The separately itemised EPA Levy Charge will remain at \$14.92 for each property which receives a Garbage collection service.

The Boisdale Common Effluent System service charge will remain at \$288 (per connected property) with an additional \$100 pump out charge to be introduced. This charge will recover a portion of the costs of delivering a sewerage system to the community of Boisdale. Refer to Sections 7 and 10 for more information.

8.2 Operating result - Surplus/(Deficit)



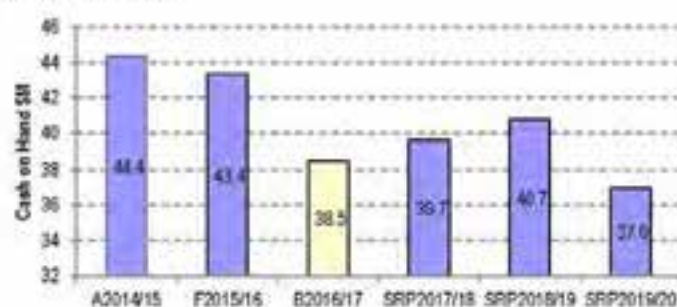
Operating result is an important measure of financial sustainability as it excludes all funds which are intended to be used for capital, from being allocated to cover operating expenses. For the 2016/17 financial year it is anticipated that the operating result will be a (deficit) of \$1.04 million.

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The accounting result is the surplus/(deficit) and includes all capital funding of \$16.50 million. This one off result is not anticipated beyond 2016/17. This capital funding includes \$9.30 million for Roads to Recovery allocation (\$6 million above normal recurrent levels), Port of Sale Cultural Hub redevelopment \$3.30 million, Gippsland Regional Sports Complex Stage 2A \$1.15 million, and other renewal projects necessary across the shire.

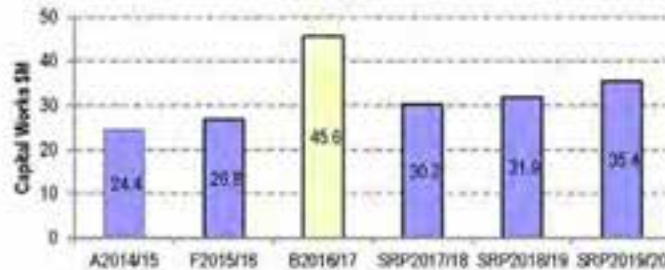
8.3 Cash and investments



Cash and investments are expected to decrease by \$4.86 million during the year to \$38.50 million as at 30 June 2017. The reduction in cash and investments is in line with Council's Strategic Resource Plan with cash and investments projected to be \$43.36 million as at 30 June 2016. This balance includes \$10.48 million of grant and rates funding (both operating and capital) for projects that will be completed in 2016/17.

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8.4 Capital works



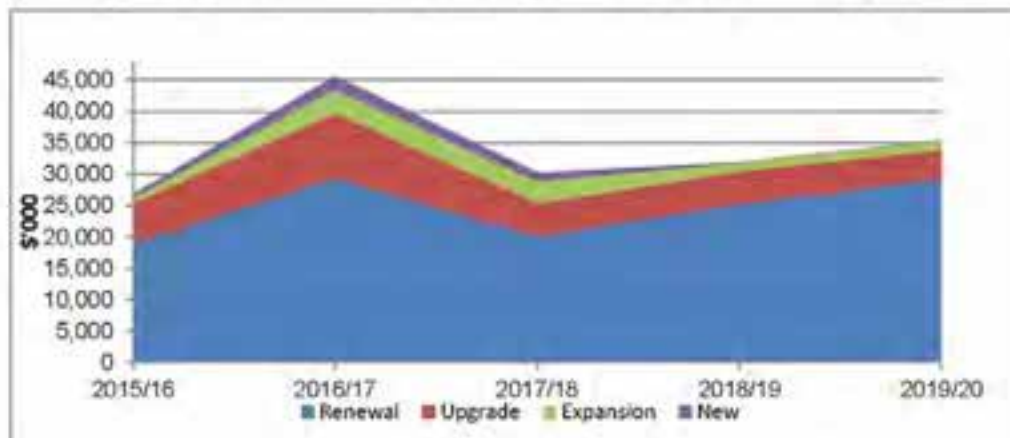
The capital expenditure program has been developed and prioritised based on a process of consultation that has enabled Council to assess needs and develop sound business cases for each project.

The capital works program for the 2016/17 year is expected to be \$45.63 million of which \$8.84 million relates to projects which will be carried forward from the 2015/16 year. The carried forward component is fully funded from the 2015/16 budget. Of the \$45.63 million of capital funding required, \$18.88 million will come from Council operations, \$15.13 million from external grants, contributions and asset trade-ins and the balance (including the carried forward component) of \$11.62 million from cash and investments and reserves.

The capital expenditure program has been set and prioritised based on a rigorous process of consultation that has enabled Council to assess needs and develop sound business cases for each project. This year's program includes a number of major projects including:

- Continuation of the Port of Sale Cultural Hub and Precinct Redevelopment (\$6.68 million and \$2.93 million carried forward from 2015/16)
- Residential Road and Street Construction Plan implementation (\$2.36 million and \$571,000 carried forward from 2015/16)
- Gippsland Regional Sporting Complex Stage 2A (\$1.70 million and \$1.35 million planned for 2017/18)
- Sale CBD Streetscape Renewal York Street (\$1.50 million)
- Kilmany New Cell Construction (\$1.50 million)
- Renewal of Park Street Bridge (\$1.3 million and \$250,000 carried forward from 2015/16)
- Rosedale Flynns Creek Road Widening (\$900,000)
- Port Albert RV and Boating Parking Improvements & Boating Infrastructure Action Plan Works (\$717,000)

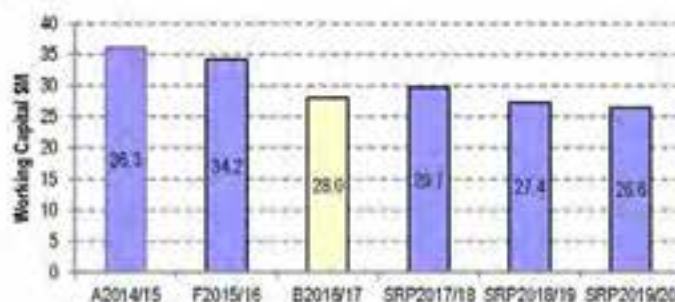
The following graph depicts how the capital works budget will be spent in the next four years.



Further information on the capital program and our current status regarding the renewal gap can be found in Section 16 - Infrastructure Information.

2016/17 Budget - Wellington Shire Council

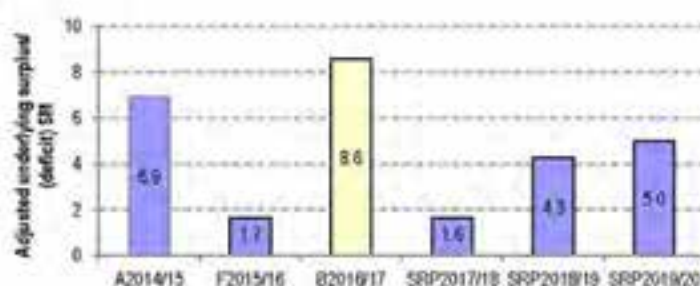
8.5 Financial position



The financial position is expected to improve with net assets (net worth) to increase by \$6.47 million to \$941.52 million although net current assets (Working Capital) will reduce by \$6.19 million to \$28.01 million as at 30 June 2017. This is mainly due to the use of cash reserves to fund the capital works program. (Net assets is forecast to be \$925.05 million as at 30 June 2016).

The Council's conservative debt management strategy sees debt maintained well within the State Government Local Government Performance Reporting indicator permissible range. This approach has placed Wellington in a healthy financial position to continue addressing infrastructure renewal costs, and will see the Council investing around \$143.16 million over the next four years to tackle this area and fund major new capital initiatives.

8.6 Financial sustainability

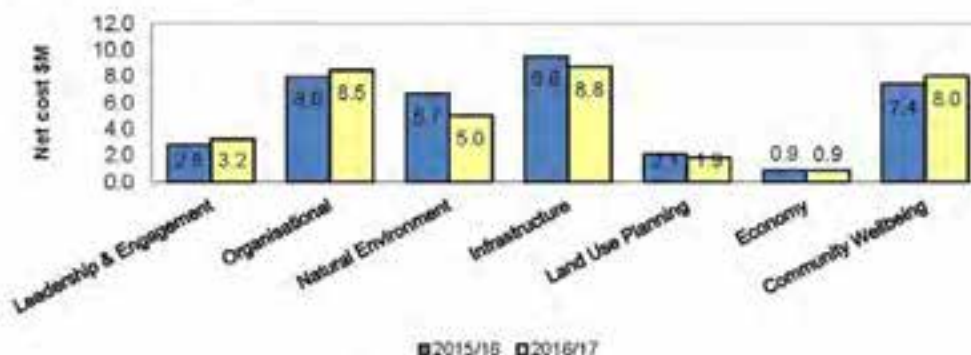


A high level Strategic Resource Plan (SRP) for the years 2016/17 - 2019/20 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The adjusted underlying result, which is a measure of financial sustainability, shows an overall trend of improving performance over the next four years.

This contains operations surplus (deficit) and recurrent capital funding, it is considered representative of 'business as usual' for Local Government.

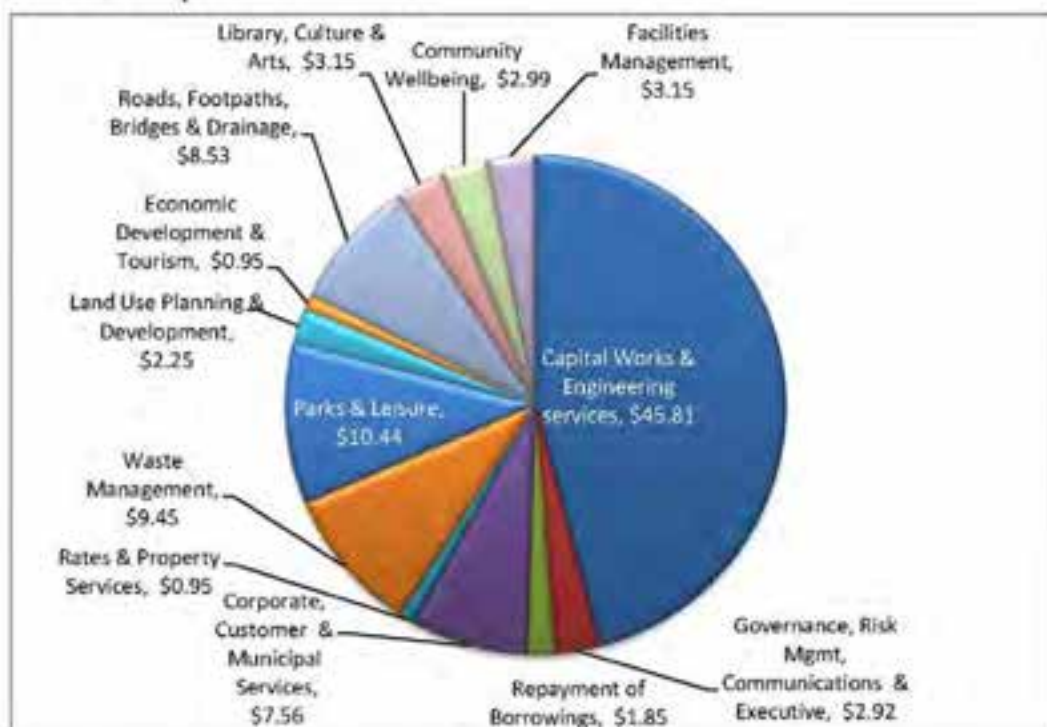
2016/17 Budget - Wellington Shire Council

8.7 Strategic objectives



The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic themes specified in the Council Plan. The above graph shows the level of expenditure in the budget to achieve the strategic themes as set out in the Council Plan for the 2016/17 year.

8.8 Council expenditure allocations



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

This budget has been developed through a rigorous process of consultation and review and management endorses it as financially responsible. More detailed budget information is available throughout this document.

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9. Budget Influences

This section sets out the key budget influences arising from the internal and external environment within which the Council operates.

9.1 External Influences

- Consumer Price Index (CPI) increases on goods and services of 1.7% per annum through the year to December quarter 2015 (ABS release 28 January 2016). Statewide CPI is forecast to be 2.5% for the 2016/17 year (Victorian Budget Papers 2015/16).
- Australian Average Weekly Earnings (AWE) growth for Public Sector fulltime adult ordinary time earnings in the 12 months to May 2015 was 1.7% (ABS release 13 August 2015). The wages price index in Victoria is projected to be 3.25% per annum in 2016/17 and the subsequent two years (Victorian Budget Papers 2015/16).
- In the 2014/15 Federal Budget, the Federal Government "paused" indexation for three years on the national pool of financial assistance grants provided to local government via the Victoria Grants Commission. The impact of this freeze on indexation over three years is approximately \$2.6 million, which led to Council completing a review during 2014/15 of services provided to the community in order to identify savings to offset this reduced income expectation.
- In July 2015, the Federal Government announced an increase in Roads to Recovery (R2R) funding, of which this Council received an allocation of \$1.905 million in 2015/16 and \$5.11 million in 2016/17. Previous to this announcement, the 2015/16 annual allocation of R2R funding had already been doubled from \$2.22 million to \$4.44 million. As a result of this increase Council resolved in October 2015 to include new projects, expand some projects currently funded from R2R and reallocated projects currently funded from rates to R2R funded.
- Council has estimated the increase in the levy payable to the State Government upon disposal of waste into landfill at 3.0%, as this is yet to be announced. Council has, however, been able to maintain the charge to ratepayers to recover this at \$14.92 per assessment, due to prior year costs being less than estimated.
- Cost Shifting occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to cost shifting include school crossing supervisors, library services, State Emergency Services (SES) and Arbovirus (mosquito monitoring). In all these services the level of payment received by Council from the State Government does not reflect the real cost of providing the service to the community.
- Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than 30% of all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.
- Proposed 2016/17 borrowings of \$1.30 million contribution towards the Princes Highway/Cobains Road Intersection Upgrade (borrowings initially proposed for 2014/15).
- Proposed borrowings of \$0.67 million towards the residential street construction scheme which will then be repaid by the participating ratepayers over 5 to 10 years.
- Anticipated receipt of capital works funding of \$17.18 million for works associated with roads, bridges and footpaths (\$10.10 million), Port of Sale Cultural Hub (\$6.35 million), Gippsland Regional Sporting Complex Stage 2A (\$1.2 million), implementation of Boating Infrastructure plans (\$397,000) and other projects.
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*.

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9.2 Internal Influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact in 2016/17 and represent challenges for the 2016/17 Budget. These matters have arisen from events occurring in the 2015/16 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2016/17 year. These matters are set out below:

- Council's current Enterprise Bargaining Agreement concludes in November 2016 and negotiations are planned to commence mid 2016.
- A desire to accommodate reductions in financial assistance grants, and our continued focus on cost reduction drove the implementation of some operational efficiencies, resulting in significant reduction to expenditure in order to support a general rate income increase of 2.5%, whilst minimising impact on service delivery, resulting in:
 - Reduction in the provision of mosquito monitoring and spraying with Council's contribution reduced to matched government funding.
 - Implementation of Information communication and technology (ICT) shared services initiative with East Gippsland Shire Council. This has resulted in one additional position with 50% of the cost reimbursed by East Gippsland Shire Council.
 - Commence, in April 2016, an review of the Shire's strategic vision document Wellington 2030 and undertake a further service review process across the organisation by April 2017.
 - Service Review completion of Park Services with recommended actions to be implemented during 2016/17.
 - Review and implementation of additional commercial income streams at West Sale Airport and Gippsland Regional Livestock Exchange.

9.3 Budget principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with CPI or market levels, or more closely aligned to cost where user-pays principles apply;
- Grants to be based on confirmed funding levels;
- New revenue sources to be identified where possible;
- Key service levels to be maintained, in general, at 2015/16 levels with the aim to use less resources with an emphasis on innovation and efficiency;
- Contract labour to be minimised;
- The use of business cases to support:
 - Increases in staffing levels without matching external funding;
 - New initiatives or projects which are not cost neutral;
- Real savings in expenditure and increases in revenue identified in 2015/16 to be preserved; and
- Operating revenues and expenses arising from completed 2015/16 capital projects to be included.

9.4 Long term strategies

The budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These include a Strategic Resource Plan for 2016/17 to 2019/20 (section 14), Rating Information (section 15) and Other Long Term Strategies (section 16) including borrowings and infrastructure.

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10. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2016/17 year.

10.1 Budgeted income statement

	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Total income	10.2	82,786	93,819	11,033
Total Expenses	10.3	(72,662)	(77,352)	(4,690)
Surplus (deficit) for the year		10,124	16,467	6,343
Adjust for:				
Grants – capital non-recurrent		(1,922)	(6,188)	(4,266)
Capital contributions		(86)	(949)	(863)
Capital other sources		(540)	(750)	(210)
Contributions - non monetary assets		(5,920)	-	5,920
Adjusted underlying surplus	10.1.1	1,656	8,580	6,924
Adjust for:				
Grants – capital -recurrent		(4,625)	(9,295)	(4,670)
Net gain (loss) on disposal of property, infrastructure, plant and equipment		(258)	(328)	(70)
Other non monetary capital adjustments		(93)	-	93
Operating Result	10.1.1	(3,320)	(1,043)	2,277

10.1.1 Operating Result (\$2.28 million variance improvement)

Adjusted underlying surplus (\$6.92 million variance increase)

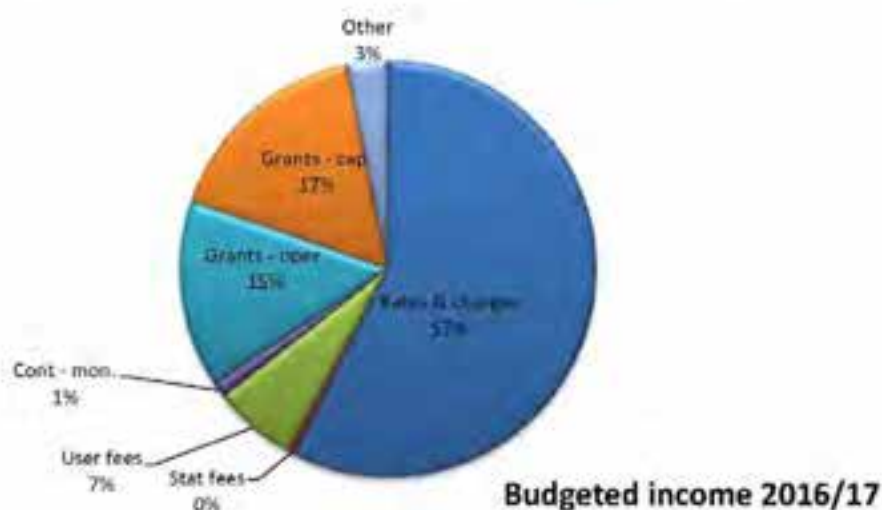
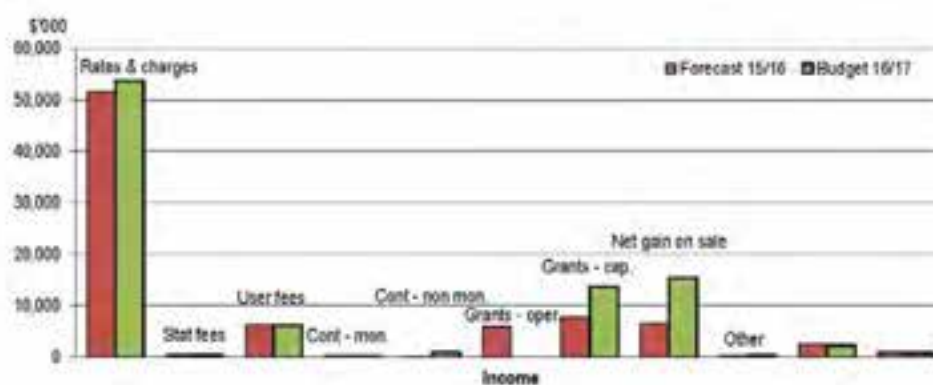
The operating result is an important measure of financial sustainability as it excludes all funds which are used for capital from being allocated to cover operating expenses. It is a measure of Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. Contributions of non-monetary assets and other non monetary adjustments including profit/loss on disposal of assets, recognition and derecognition of assets are also excluded as they are not part of Council's normal operations and the value of these adjustments assumed by Council is dependent on the level of activity each year. The underlying result for the 2016/17 year is a deficit of \$1.04 million which is an improvement of \$2.28 million from the 2015/16 year.

Local Government Reporting of 'adjusted underlying surplus/(deficit)' includes recurrent capital income. In 2016/17 this improves the operating deficit (\$1.04 million) by \$9.62 million giving an adjusted underlying surplus of \$8.58 million.

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10.2 Income

Income Types	Ref	Forecast	Budget 2016/17	Variance
		Actual 2015/16 \$'000		
Rates and charges	10.2.1	51,694	53,722	2,028
Statutory fees & fines	10.2.2	469	461	(8)
User fees	10.2.3	6,256	6,117	(139)
Contributions - monetary -Operating	10.2.4	243	165	(78)
Contributions - monetary -Capital	10.2.4	86	949	863
Contributions - non- monetary	10.2.5	5,920	-	(5,920)
Grants - operating	5.1.1	7,850	13,619	5,769
Grants - capital	5.1.2	6,546	15,483	8,937
Net gain (loss) on disposal of property, infrastructure, plant & equip.	10.2.6	258	328	70
Other income- Operating	10.2.7	2,513	2,225	(288)
Other income- Capital	10.2.7	951	750	(201)
Total Income		82,786	93,819	11,033



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10.2.1 Rates and charges (\$2.03 million increase)

It is proposed that the total rates and charges income will increase by \$2.03 million to \$53.72 million. The general rate income will be calculated within the Fair Go Rates system and as per the Ministerial directive of 2.5% rise. The Waste Infrastructure Charge will rise from \$35 to \$45, Garbage Charge increase to \$181 and the separately itemised EPA Levy Charge introduced in 2011/12 will remain unchanged.

Section 7. Rates and Charges - includes a more detailed analysis of the rates and charges to be levied for 2016/17 and the rates and charges specifically required by the Regulations.

10.2.2 Statutory fees & fines (\$8,000 decrease)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations, provision of property information and fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to decrease by 1.71% or \$8,000 compared to 2015/16, mainly due to an expected decrease in demand for Land Information Certificates.

10.2.3 User fees (\$139,000 decrease)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities. In setting the budget, the key principles for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels.

User fees are projected to decrease by 2.22% or \$139,000 over 2015/16. The main areas contributing to the decrease include a reduction in waste management fees and a number of one-off reimbursements and other charges received in 2015/16. This is partly offset by additional income associated with the shared services initiative between Wellington Shire Council and East Gippsland Shire Council which came into effect part way through 2015/16. Leisure services have also increased by \$25,000 due to expected increased patronage of Council facilities. Council has reviewed all fees and charges and where appropriate has increased them in line with the Statewide CPI of 2.5%.

A detailed listing of fees and charges is included in Appendix A.

10.2.4 Contributions - monetary (\$785,000 increase)

Cash contributions include all monies received from community sources or other non government bodies towards the delivery of Council's services to ratepayers (operating) and capital works program. Overall the level of contributions will increase by \$785,000 compared to 2015/16. Contributions for operating projects has reduced by \$78,000 compared to 2015/16 due a reduction in a number of one-off contributions to be received towards community programs. The majority of the capital contribution increase relates to contributions by ratepayers to a special charge scheme (\$799,000), and further contributions towards sporting infrastructure projects (\$64,000).

10.2.5 Contributions - non- monetary (\$5.92 million decrease)

The 2015/16 forecast includes gifted and donated assets relating to infrastructure assets from new subdivisions, and land acquired under the Ninety Mile Beach Plan Voluntary Assistance Scheme. No non-monetary contributions have been budgeted for in 2016/17.

10.2.6 Net gain (loss) on disposal of property, infrastructure, plant & equip. (\$70,000 increase)

Proceeds from the disposal of Council assets is expected to be \$968,000 for 2016/17 and relate mainly to the planned cyclical replacement of part of the plant and vehicle fleet. The written down value of assets sold is anticipated to be \$805,000.

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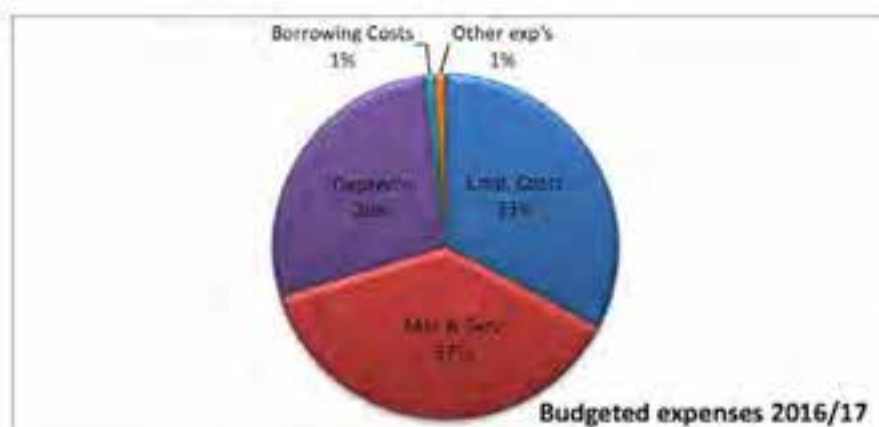
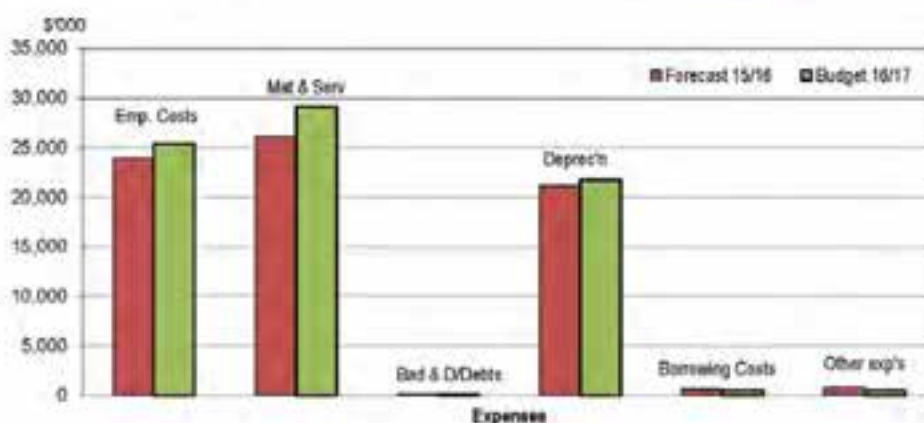
10.2.7 Other income (\$489,000 decrease)

Other income relates to a range of items such as donations for capital works, lease income for council properties and other miscellaneous income items. It also includes interest revenue on investments and rate arrears.

Other income is forecast to decrease by 16.44% or \$489,000 compared to 2015/16. The decrease in other income-operating is mainly due to a decline in interest on investment income of \$265,000 as a result of increased budgeted expenditure during 2016/17, which will result in fewer funds being available for investment during the year. There will be a net increase in capital income associated with donations of \$750,000 being received towards the Gippsland Regional Sporting Complex Stage 2A and the Port of Sale Cultural Hub, partly offset by no 2016/17 budget for the recognition of new assets 2015/16 (forecast \$411,000).

10.3 Expenses

Expenditure Types	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Employee costs	10.3.1	23,937	25,353	1,416
Materials & Services	10.3.2	26,060	29,122	3,062
Bad and doubtful debts		111	111	-
Depreciation and Amortisation	10.3.3	21,136	21,760	622
Borrowing Costs	10.3.4	652	504	(148)
Other expenses	10.3.5	764	502	(262)
Total operating expenditure		72,662	77,352	4,690



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10.3.1 Employee costs (\$1.42 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc. Employee costs are forecast to increase by 5.92% or \$1.42 million compared to 2015/16. This increase relates to four key factors:

- Council's Enterprise Bargaining Agreement (EBA).
- Band level increases.
- Council continues to review its operational structure, make efficiencies and reduce labour costs.
- Increases in FTE for 2016/17 have been offset by associated grant funding.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Total Budget 2016/17 \$'000	Comprises	
		Permanent Full Time \$'000	Permanent Part Time \$'000
Built & Natural Environment	9,608	9,552	56
Chief Executive Officer	1,048	1,046	-
Community and Culture	5,307	3,601	1,706
Corporate Services	3,641	3,383	258
Development	4,399	3,754	645
Total permanent staff expenditure	24,001	21,336	2,665
Casuals and other expenditure	1,739		
Subtotal	25,740		
Less: Capitalised Labour costs	(387)		
Total Operating Expenditure	25,353		

A summary of the number of full time equivalent full time (FTE) Council staff in relation to the above expenditure is included below:

Division	Total Budget 2016/17 FTE	Comprises	
		Permanent Full Time FTE	Permanent Part Time FTE
Built & Natural Environment	115.6	115.0	0.6
Chief Executive Officer	7.0	7.0	-
Community and Culture	62.5	39.0	23.5
Corporate Services	38.4	35.0	3.4
Development	48.1	38.0	10.1
Total permanent staff	271.6	234.0	37.6
Casuals and other	16.5		
Less: Capitalised Labour costs	(3.6)		
Total Staff	284.5		

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10.3.2 Materials & Services (\$3.06 million increase)

Materials and services include the purchase of consumables, payments to contractors for the provision of services, insurance and utility costs. Materials and services are forecast to increase by 11.75% or \$3.06 million compared to 2015/16. This increase in expenditure primarily relates to the rehabilitation of the Kilmany and Maffra landfill sites (\$1.35 million), a contribution towards the Princes Highway/Cobains Road Intersection Upgrade (\$1.3 million), and the Cowwarr Recreation Reserve Clubroom Redevelopment (\$635,000).

These have been partly offset by expected decreases in relating to agency staff backfilling vacant roles during 2015/16 (\$321,000) and the expected completion of the Rosedale Recreation Reserve Water Bore by 30 June 2016 (\$195,000).

10.3.3 Depreciation and Amortisation (\$622,000 increase)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$622,000 for 2016/17 is due mainly to the completion of the 2016/17 capital works program and the full year effect of depreciation on the 2015/16 capital works program. Refer to Section 12 'Analysis of Capital Budget' for a more detailed analysis of Council's borrowing strategy for the 2016/17 year.

10.3.4 Borrowing Costs (\$148,000 decrease)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The decrease in borrowing costs results from the planned repayment of principal in accordance with loan agreements. Loan borrowings of \$1.96 million are planned in 2016/17. (Refer to Section 16. 'Borrowing Strategy' for a more detailed analysis)

10.3.5 Other expenses (\$262,000 decrease)

Other expenses relate to a range of unclassified items including councillor allowances, asset write offs, operating leases and other miscellaneous expenditure items. Other expenses are forecast to decrease by 34.29% or \$262,000 compared to 2015/16, mainly due to the write off of road assets and the derecognition of roads which are no longer council maintained (non cash items). This is partly offset by the commencement of some new operating lease rentals.

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11. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2016/17 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or the repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of loan principal and interest for the year.

11.1 Budgeted cash flow statement

	Ref	Forecast Actual 2016/16 \$'000	Budget 2016/17 \$'000	Variance (Outflow) \$'000
Cash flows from operating activities	11.1.1			
<i>Receipts</i>				
Rates and charges		51,424	53,484	2,060
Statutory fees and fines		469	461	(8)
User Charges		6,424	6,065	(359)
Grants - operating		9,304	14,507	5,203
Grants - capital		8,104	15,483	7,379
Contributions		350	512	162
Interest		1,265	1,000	(265)
Trust funds and deposits taken		120	0	(120)
Other receipts		1,788	1,975	187
		79,248	93,487	14,239
<i>Payments</i>				
Payments to Employees		(23,685)	(24,959)	(1,274)
Payment to Suppliers		(26,772)	(28,511)	(1,739)
Other Payments		(446)	(503)	(57)
		(50,903)	(53,973)	(3,070)
Net cash provided by operating activities		28,345	39,514	11,169
Cash flows from investing activities	11.1.2			
Payments for Property, Infrastructure, Plant and Equipment		(26,802)	(45,626)	(18,824)
Proceeds from Sale of Property, Infrastructure, Plant and Equipment		1,100	1,278	178
Net cash used in investing activities		(25,702)	(44,348)	(18,646)
Cash flows from financing activities	11.1.3			
Finance costs		(653)	(504)	149
Proceeds from borrowings		-	1,956	1,956
Repayment of borrowings		(2,990)	(1,481)	1,509
Net cash used in financing activities		(3,643)	(29)	3,614
Net decrease by cash and cash equivalents		(1,000)	(4,863)	(3,863)
Cash and cash equivalents at the beginning of the year		44,359	43,359	(1,000)
Cash and cash equivalents at end of the year	11.1.4	43,359	38,496	(4,863)

Source: Section 3

2016/17 Budget - Wellington Shire Council

11.1.1 Operating activities (\$11.17 million increase)

The increase in cash inflows from operating activities is mainly due to significantly higher receipts of grant funding of \$12.58 million in 2016/17 with the major increases relating to the Roads to Recovery program (\$9.30 million), the Port of Sale Cultural Hub and Precinct Redevelopment (\$3.3 million) and a full year allocation of Victoria Grants commission allocation (an additional \$6.1 million). There is also additional \$2.06 million rates income along with increase in employee costs and material and suppliers including the deferral of the Kilmany landfill rehabilitation until 2016/17.

The net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Net surplus (deficit) for the year	10,124	16,467	6,343
Depreciation	21,138	21,760	622
Loss (gain) on sale of assets	(258)	(328)	(70)
Write off of assets	237	-	(237)
Borrowing Costs	654	504	(150)
Non cash contributions	(5,920)	-	5,920
Recognition of assets	(411)	-	411
Derecognition of assets	81	-	(81)
Net movement in current assets and liabilities	2,700	1,111	(1,589)
Cash flows available from operating activities	28,345	39,514	11,169

11.1.2 Investing activities (\$18.65 million increase)

The \$18.65 million increase in payments for property, infrastructure, plant and equipment represents Council's continued commitment to the renewal of community assets and delivering improvements to facilities in line with the Infrastructure Strategy as per Section 16. More detailed information on the 2016/17 capital program can be found in Section 6 and 12.

11.1.3 Financing activities (\$3.61 million decrease)

The increase in loan borrowings results from the \$1.30 million to fund a contribution to the Princess Highway Cobains Road intersection upgrade (deferred from 2015/16) and to fund the residential street scheme (with funds to be repaid by ratepayers over a 5 to 10 year period). During 2016/17 loan principal and interest repayments have increased by \$1.66 million (refer to Section 16 Borrowing Strategy for further details).

11.1.4 Cash and cash equivalents at end of the year (\$4.86 million decrease)

Overall, total cash and investments is forecast to decrease by \$4.86 million to \$38.50 million as at 30 June 2017, partly due to some 2015/16 projects that will be completed in 2016/17 as well as reflecting Council's strategy of using excess cash and investments to support renewal of ageing infrastructure assets. The cash at the end of the year will be sufficient to meet Council's short term commitments, cover required reserves and fund carried forward expenditure.

11.2 Restricted funds and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council is estimating at 30 June 2017 it will have cash and investments of \$38.50 million, which will be restricted as shown in the following table.

2016/17 Budget - Wellington Shire Council

	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Total cash and investments		43,359	38,498	(4,863)
Restricted cash and investments				
- Statutory and non-discretionary reserves	11.2.1	(863)	(934)	(71)
- Cash held to fund carry forward works and programs	11.2.2	(8,271)	(2,620)	5,651
- Trust funds and deposits		(900)	(900)	-
Unrestricted cash and investments	11.2.3	33,325	34,042	717
- Discretionary reserves	11.2.4	(5,753)	(4,262)	1,491
Unrestricted cash adjusted for discretionary reserves	11.2.5	27,572	29,780	2,208

Source: Section 3

11.2.1 Statutory reserves (\$934,000)

These funds must be applied for specified statutory purposes in accordance with various legislative and contractual requirements. Whilst these funds earn interest revenues for Council, they are not available for other purposes.

11.2.2 Cash held to fund carry forward works and programs (\$2.62 million)

An amount of \$8.27 million is forecast to be held at 30 June 2016 to fund works (for both capital and operating projects) budgeted but not completed in the 2015/16 financial year. In addition, there is also \$1.24 million of cash forecast within reserves at 30 June 2016 that will fund carry forward works (for both capital and operating projects). Section 6.2 contains further details on capital works funding. The amount being carried forward from 2015/16 (\$2.62 million) relates to unspent grant funding for the delivery of the Wellington Coast Subdivision voluntary assistance scheme and emergency management programs, which will be spent over the next five years.

11.2.3 Unrestricted cash and investments (\$34.04 million)

The amount shown is in accordance with the definition of unrestricted cash included in Section 3 of the Regulations. These funds are free of statutory reserve funds and cash to be used to fund capital expenditure and other operating programs from the previous financial year.

11.2.4 Discretionary reserves (\$4.26 million)

These funds are shown as discretionary reserves as, although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

11.2.5 Unrestricted cash adjusted for discretionary reserves (\$29.78 million)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

2016/17 Budget - Wellington Shire Council

12. Analysis of capital budget

This section analyses the planned capital expenditure budget for the 2016/17 year and the sources of funding for the capital budget.

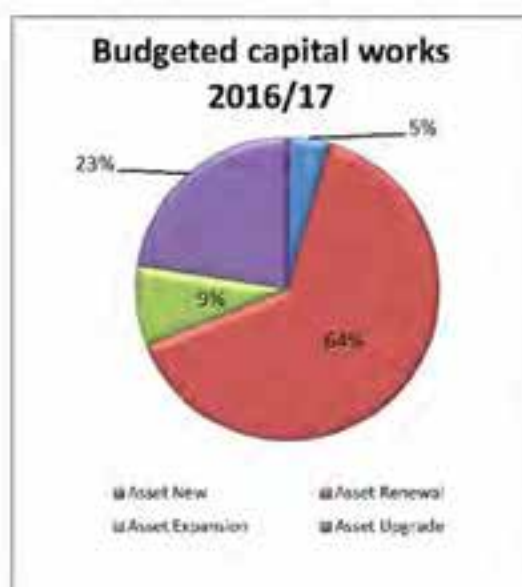
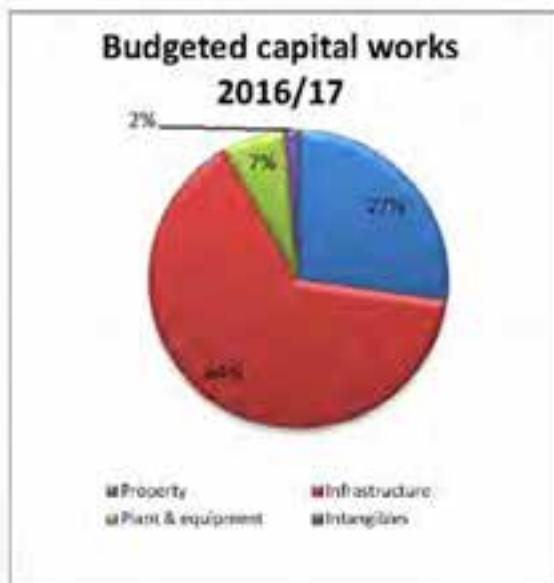
12.1 Capital works

Capital Works Areas	Ref.	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Works carried forward	12.1.1			
Property				
Buildings		1,850	3,323	1,473
Total Property		1,850	3,323	1,473
Infrastructure				
Roads		663	1,296	433
Bridges		204	820	616
Footpaths		135	250	115
Drainage		-	-	-
Recreational leisure and community facilities		1,063	155	(908)
Waste Management		21	-	(21)
Parks, open space and streetscapes		1,110	1,585	475
Aerodromes		54	-	(54)
Off Street Car Parks		-	42	42
Other Infrastructure		134	581	447
Total Infrastructure		3,583	4,729	1,145
Plant & Equipment				
Plant, Machinery and Equipment		113	-	(113)
Furniture & Fittings		6	-	(6)
Computers and telecommunications		124	176	52
Total Plant & Equipment		243	176	(67)
Intangibles		183	611	428
Total works carried forward		5,859	8,838	2,979
New works for 2016/17				
Property	12.1.2			
Land		185	-	(185)
Landfill Improvements		60	1,530	1,470
Buildings		(0)	7,590	7,590
Total Property		245	9,120	8,875
Infrastructure	12.1.3			
Roads		9,693	13,864	4,171
Bridges		1,327	2,380	1,053
Footpaths		569	1,199	630
Drainage		198	290	94
Recreational leisure and community facilities		1,028	2,491	1,463
Waste Management		628	110	(518)
Parks, open space and streetscapes		1,490	3,201	1,711
Aerodromes		195	485	290
Off Street Car Parks		223	54	(169)
Other Infrastructure		2,080	556	(1,524)
Total Infrastructure		17,428	24,630	7,202

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Plant & Equipment	12.1.4			
Plant, Machinery and Equipment		2,789	2,541	(248)
Furniture & Fittings		223	68	(155)
Computers and telecommunications		(0)	100	100
Library Books		205	264	59
Total Plant & Equipment		3,217	2,973	(244)
Intangibles	12.1.5	51	64	13
Total new works		20,942	36,787	15,845
Total capital works		26,802	45,626	18,824

Capital Works Areas	Ref.	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Represented by:				
Asset New	12.1.6	499	2,063	1,564
Asset Renewal	12.1.6	19,015	29,352	10,337
Asset Expansion	12.1.6	954	3,917	2,963
Asset Upgrade	12.1.6	6,333	10,294	3,960
Total capital works		26,802	45,626	18,825



A more detailed listing of the capital works program is included in Section 6.

12.1.1 Carried forward works (\$8.84 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, weather delays, extended consultation, natural disasters etc. For the 2015/16 year it is forecast that \$8.84 million of capital works will be incomplete and carried forward into the 2016/17 year. The most significant of these projects is the Port of Sale Cultural Hub Redevelopment (\$2.93 million).

2016/17 Budget - Wellington Shire Council

12.1.2 Property (\$9.12 million)

The property class comprises land, landfill improvements and buildings.

For the 2016/17 year, \$9.12 million will be expended on building, building improvements and landfill improvements. The most significant projects include the Port of Sale Cultural Hub and Precinct Redevelopment (\$6.68 million), Gippsland Regional Sporting Complex Stage 2A (\$1.70 million), Kilmany Landfill – Cell 2 Construction (\$1.50 million) and the Yarram - Regent Theatre Refurbishment Works (\$300,000).

12.1.3 Infrastructure (\$24.63 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, aerodromes, off street car parks and other infrastructure.

For the 2016/17 year, \$13.86 million will be expended on roads. The more significant projects include the annual road reseals program (\$3.43 million), Roads to Recovery projects (\$9.30 million), Residential Road and Street Construction Plan Implementation (\$2.4 million) and the unsealed roads reconstruction annual program (\$1.10 million).

\$2.38 million will be expended on bridges with the most significant project being the Park St Bridge. \$1.20 million will also be expended on footpaths, with the most significant project being the Sale - Glebe Wooddella Shared Path Construction (\$765,000). \$290,000 will be expended on Drainage projects.

\$3.30 million will be expended on parks, open space, streetscapes and waste management. The most significant include the continuation of the Sale CBD Streetscape Renewal (York Street) (\$1.50 million), Stratford streetscape renewal (\$700,000), the Sale Botanical Gardens Development (\$200,000) and the annual Playgrounds Renewal Program (\$200,000). \$2.49 million will also be expended on recreational, leisure and community facilities including Gippsland Regional Sporting Complex Stage2A (\$1.70 million) and Cameron Sporting Complex LED lighting upgrade (\$110,000).

\$485,000 will be expended on Aerodromes and \$556,000 on other infrastructure including upgrades to Council managed boating facilities(\$517,000)

12.1.4 Plant and equipment (\$2.97 million)

Plant and equipment includes major plant and equipment, computers and telecommunications, library books and art works.

For the 2016/17 year, \$2.97 million will be expended on plant, equipment and other projects. The most significant projects include ongoing cyclical replacement of plant and vehicle fleet (\$2.54 million) and library material purchases (\$264,000).

12.1.5 Intangibles (\$64,000)

For the 2016/17 year, \$64,000 will be expended on corporate systems and applications.

2016/17 Budget - Wellington Shire Council

12.1.6 Asset new (\$2.06 million), renewal (\$29.35 million), expansion (\$3.92 million) and upgrade (\$10.29 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major new asset to be built in 2016/17 is the Gippsland Regional Sporting Complex Stage 2A (\$1.7 million)

The majority of renewal expenditure is related to infrastructure spending on roads, bridges, footpaths and drainage (\$15.50 million) and renewal of Council's plant and vehicle fleet (\$2.54 million). Other capital items to be renewed in 2016/17 include buildings (\$6.96 million) and open space projects (\$3.09 million).

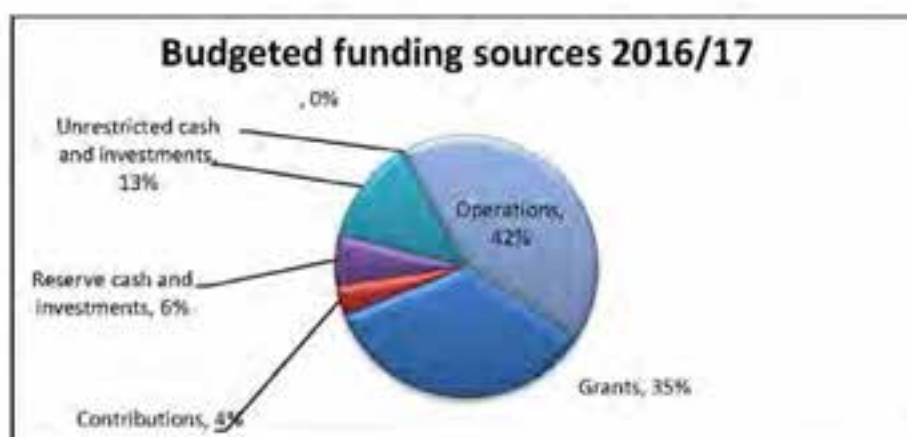
Capital items to be upgraded in 2016/17 include \$2.61 million for the Port of Sale Cultural Hub and Precinct Redevelopment, \$3.60 million in roads, bridges, footpaths and drainage, \$943,000 on the Sale CBD Streetscape Renewal (York Street), \$207,000 on Boating Infrastructure Action Plan Works and \$148,000 on the Stratford Recreation Reserve Additional Netball Courts.

Capital expansion projects in 2016/17 include the Port of Sale Cultural Hub (\$1.98 million) and the Giebe Woondella Shared Path Construction (\$765,000).

12.2 Funding sources

Sources of Funding	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Works carried forward				
Current year funding				
Grants		2,605	3,017	412
Contributions		349	-	(349)
Council cash				
- Unrestricted cash and investments		3,807	5,822	2,015
Total works carried forward	12.2.1	6,761	8,839	2,078
New Works				
Current year funding				
Grants	12.2.2	6,546	12,466	5,920
Contributions		625	1,699	1,073
Council cash				
- Operations	12.2.3	9,393	18,879	9,487
- Proceeds on sale of assets	12.2.4	1,072	968	(104)
- Reserve cash and investments	12.2.5	2,397	2,775	378
Total new works		20,033	36,787	16,753
Total funding sources		26,795	45,626	18,832

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12.2.1 Carried forward works (\$8.84 million)

At the end of each financial year there are projects which are either incomplete or not commenced due to planning issues, weather delays, extended consultation, natural disasters etc. For the 2015/16 year it is forecast that \$8.84 million of capital works will be incomplete and carried forward into the 2016/17 year. Significant funding includes grants for the Port of Sale Cultural Hub (\$500,000) and the Roads to Recovery Program (\$1.74 million). A contribution was also received in 2015/16 towards the Port of Sale Cultural Hub. The balance of funding for the carried forward works comes from unrestricted cash.

12.2.2 Grants (\$12.47 million) and Contributions (\$1.70 million)

Capital grants and contributions include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Grants are budgeted to be significantly higher for 2016/17 due to an increased allocation of funding received from the Federal Governments Roads to Recovery program (\$9.30 million). Other significant projects budgeted to receive grant funding include the Port of Sale Cultural Hub and Precinct Redevelopment (\$3.3 million), Gippsland Regional Sporting Complex Stage2A (\$650,000), Sale CBD Streetscape Renewal (York Street) will receive \$500,000, Boating Infrastructure Action Plan Works (\$397,000) and the Sale - Giebe Woondella Shared Path Construction (\$300,000).

Contributions are budgeted to be received for projects including the Gippsland Regional Sporting Complex Stage 2A (\$500,000) and the Port of Sale Cultural Hub (\$250,000) in addition there will be a Special Charge Scheme for the Residential Road and Street Construction Plan Implementation (\$874,000).

12.2.3 Council cash - operations (\$18.88 million)

During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is budgeted that \$18.88 million will be generated from within operations to fund the 2016/17 capital works program.

12.2.4 Council cash - proceeds from sale of assets (\$968,000)

Proceeds from sale of assets includes trade-in of major plant (\$277,000) and motor vehicles (\$691,000) in accordance with Council's fleet and plant renewal policy.

12.2.5 Council cash - Reserve cash and investments (\$2.78 million)

Council has adequate cash reserves, which it is currently using to fund its annual capital works program. For 2016/17 \$2.78 million will be used to fund part of the new capital works program including Kilmany Landfill – Cell 2 Construction (\$1.5 million), plant renewal (\$997,000), playgrounds Expansion Program (The Port) (\$110,000), Maffra Landfill – Entry Road Sealing (\$50,000) and other smaller infrastructure projects.

2016/17 Budget - Wellington Shire Council

13. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2015/16 and 2016/17. It also considers a number of key performance indicators.

13.1 Budgeted balance sheet

	Ref	Forecast Actual 2016 \$'000	Budget 2017 \$'000	Variance \$'000
Assets				
Current assets	13.1.1			
Cash and Cash Equivalents		43,359	38,496	(4,863)
Trade and Other receivables		4,321	4,172	(149)
Other Assets		873	341	(532)
Total current assets		48,771	43,009	(5,762)
Non-current assets	13.1.1			
Trade and Other receivables		1,540	2,115	575
Property, Infrastructure, Plant & Equipment		899,007	921,865	22,858
Intangibles		786	1,062	276
Total non-current assets		901,333	925,042	23,709
Total assets		950,104	968,051	17,947
Liabilities				
Current liabilities	13.1.2			
Trade and Other Payables		5,387	6,007	(620)
Interest-Bearing Borrowings		1,481	919	563
Provisions		6,801	7,171	(370)
Trust funds and deposits		900	900	-
Total current liabilities		14,569	14,997	(428)
Non-current liabilities	13.1.2			
Interest-Bearing Borrowings		8,656	9,693	(1,037)
Provisions		1,829	1,843	(14)
Total non-current liabilities		10,485	11,536	(1,051)
Total liabilities		25,054	26,533	(1,479)
Net assets	13.1.3	925,050	941,518	16,468
Equity	13.1.4			
Accumulated surplus		311,895	329,783	17,888
Asset revaluation reserve		606,539	606,539	-
Other reserves		6,616	5,196	(1,420)
Total Equity		925,050	941,518	16,468

Source: Section 3

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13.1.1 Current Assets (\$5.76 million decrease) and Non-Current Assets (\$23.71 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with terms to maturity of three months or less. These balances are projected to decrease by \$4.46 million mainly to fund carried forward capital works and operating projects.

Trade and other receivables are monies owed to Council by ratepayers and others. Both short term debtors and long term debtors are not expected to change significantly in the budget.

Other Assets includes items such as prepayments for expenses that Council has paid in advance of service delivery and accrued income.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by the Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$45.63 million of new assets), depreciation of assets (\$21.76 million) and the impact of asset sales (\$968,000).

13.1.2 Current Liabilities (\$428,000 increase) and Non-Current Liabilities (\$1.05 million increase)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to increase from the 2015/16 forecast by \$620,000.

Provisions include accrued employee entitlements (long service leave and annual leave) owing to employees and provision for landfill rehabilitation. The provisions for employee entitlements are expected to increase in accordance with the Enterprise Bargaining Agreement.

Interest-bearing loans are borrowings of Council. New loan borrowings of \$1.96 million are planned for 2016/17. Council will repay loan principal of \$1.48 million during the year.

13.1.3 Working Capital (\$6.19 million decrease)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Some of Council's cash assets are restricted in that they are required by legislation to be held in reserve for specific purposes or are held to fund carry forward works for the previous financial year.

	Forecast Actual 2016 \$'000	Budget 2017 \$'000	Variance \$'000
Current assets	48,771	43,009	(5,762)
Current liabilities	(14,569)	(14,997)	(428)
Working capital	34,202	28,012	(6,190)
Restricted cash and investment current assets			
- Statutory reserves	(863)	(834)	(71)
- Cash held to fund carry forward works and programs	(10,477)	(2,620)	7,857
- Trust funds and deposits	(900)	(900)	-
Unrestricted working capital	21,962	23,558	1,596

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In addition to the restricted cash shown above, Council is also projected to hold \$4.26 million in discretionary reserves at 30 June 2017. Although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes.

13.1.4 Equity (\$16.47 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the accumulated surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. \$17.89 million of the increase results directly from the surplus for the year. An amount of \$1.42 million (net) is budgeted to be transferred from other reserves to fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

13.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2017 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- A total of 91.0% of total rates and charges raised will be collected in the 2016/17 year.
- There will be new loan borrowings of \$1.96 million (see Section 5 - Borrowings for more information).
- Sundry debtors and creditors to remain consistent with 2015/16 levels.
- Employee entitlements to be increased by the Enterprise Bargaining outcome.
- Total capital expenditure to be \$45.63 million.
- Repayment of loan principal to be \$1.48 million.
- Proceeds from property sales will be transferred to reserve for funding future capital projects.

Long Term Strategies

This section includes the following analysis and information.

- 14 Strategic resource plan
- 15 Rating information
- 16 Other long term strategies

2016/17 Budget - Wellington Shire Council

14. Strategic resource plan

This section includes an extract of the adopted Strategic Resource Plan (SRP) to provide information on the long term financial projections of the Council.

14.1 Plan development

The Act requires a SRP to be prepared describing both financial and non-financial resources, (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan. In preparing the SRP, Council must take into account all other plans and strategies in regard to services and initiatives which commit financial and non-financial resources for the period of the SRP.

Council has prepared an SRP for the four years 2016/17 to 2019/20 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, whilst still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Maintain existing service levels
- Obtain/maintain a breakeven underlying operating result within two years.
- Maintain a level of borrowings of no more than 40% of rate revenue (see Borrowings Strategy Section 16); and
- Improve our capacity to fund the renewal of infrastructure assets according to the Asset Management Plans.

In preparing the SRP, the Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

14.2 Financial resources

The following table summarises the key financial results for the next four years as set out in the SRP projections for years 2016/17 to 2019/20. Section 3 includes a more detailed analysis of the financial resources to be used over the four year period.

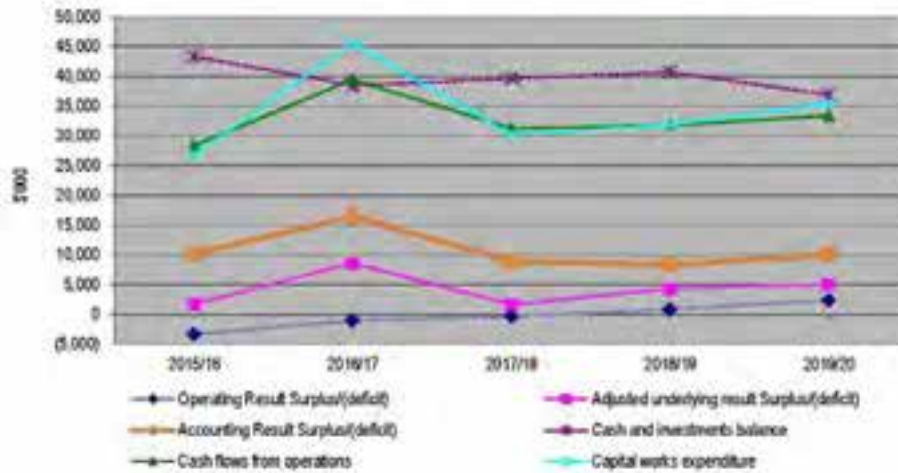
Indicator	Forecast	Budget	Strategic Resource			Trend
	Actual		Projections			
	2015/16		2017/18	2018/19	2019/20	
	\$'000	\$'000	\$'000	\$'000	\$'000	+/-
Operating Result Surplus/(deficit)	(3,320)	(1,043)	(365)	843	2,355	+
Adjusted underlying result Surplus/(deficit)	1,655	8,580	1,638	4,287	5,001	+
Accounting Result Surplus/(deficit)	10,124	16,467	8,876	8,330	10,027	+
Cash and investments balance	43,359	38,496	39,655	40,748	36,974	-
Cash flows from operations	28,345	39,514	31,290	31,776	33,451	+
Capital works expenditure	26,802	45,626	30,248	31,867	35,418	+

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

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The following graph shows the general financial indicators over the four year period



The key outcomes of the Plan are as follows:

- Financial sustainability (Section 11)** – Cash and investments is forecast to decrease over the four year period from \$38.50 million to \$36.97 million and then continue increasing for the next four years.
- Rating information (Section 15)** – Modest increases are forecast over the four years at an average of 2.33%.
- Borrowing strategy (Section 16)** – Borrowings are forecast to decrease slightly over the four year period, from \$10.62 million to \$9.10 million. This includes \$1.96 million borrowings (including \$1.3 million deferred from 2015/16) in 2016/17, \$825,000 in 2017/18, \$1.25 million in 2018/19 and \$1.48 million in 2019/20.
- Infrastructure information (Section 17)** – Capital expenditure over the four year period will total \$143.16 million at an average of \$35.79 million per annum.

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15. Rating Information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations. This section should be read in conjunction with Council's Rating Strategy which is available on Council's website.

15.1 Rating context

In developing the Strategic Resource Plan (SRP- referred to in Section 14), rates and charges are identified as an important source of revenue, averaging 63.0% of the total revenue received by Council annually. Planning for the impact of minimal rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Wellington Shire community.

State Government have introduced the Fair Go Rates System (FGRS) and maximum general rate increases of 2.5%. Operations have an imperative to budget and manage expenditure within these revenue levels.

15.2 Current year rates and charges

General Rates

For 2016/17 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges (Wellington Shire do not apply a municipal charge). Council projected forward during the preparation of its last SRP rate rises approximating 2.5% as a result the operations have been streamlined over 2015/16 in readiness for the FGRS cap.

Waste Infrastructure Charge

The Waste Infrastructure Charge is applied to all properties, other than those identified as being within the Ninety Mile Beach Restructure Plan Stages 7 - 22, with the exception of those properties with an existing dwelling, where the charge will still apply.

The increasing cost of compliance with Environment Protection Authority (EPA) requirements in the provision of waste infrastructure (landfills and transfer stations) has resulted in the need to increase the Waste Infrastructure Charge from \$35 to \$45, in order to be able to fund the next ten years' capital works.

EPA Levy Charge

The cost to Council of EPA levies will increase by an estimated 3.0% (per tonne of waste to landfill) in the coming year, but Council has been able to maintain the charge to ratepayers at \$14.92 per assessment, due to prior year costs being contained and managed to lower levels than estimated.

This separate cost is shown on Rates Notices in the interests of greater transparency. The cost of this levy is influenced by two drivers - one is the volume of waste going into our landfill, and the second is the price per tonne levied by the EPA. While we can do little regarding the price, we can certainly, as a community, make greater efforts to recycle more, and reduce the volume of waste to landfill. Council is committed to progressing this within the community through the delivery of education programs in schools focusing on recycling and resource conservation.

In time this levy will need to be revisited.

Boisdale Common Effluent System Charge

In 2014/15, an annual service charge for wastewater availability in the township of Boisdale was implemented, for all properties connected to the Boisdale Common Effluent System. This charge represents a contribution towards the costs of operation and management of the system. The 2016/17 charge will increase to \$388 per property (\$426.80 for commercial properties) in the coming year to incorporate a new pump out charge of \$100 per property.

This is charged on the Annual Rates Notice, and may be paid in the same way as other Rates and Charges, over four instalments.

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15.3 Future rates increases

The following table sets out future proposed increases in revenue from rates and charges and the total rates to be raised, based on the forecast financial position of Council as at 30 June 2016.

Year	General Rate Increase (rate in dollar)	Garbage Charge increase	Waste Infrastructure Charge Increase	EPA Levy Charge increase	Total Rates & Charges Raised
	%	%	%	%	\$'000
2015/16	3.5	2.90	9.4	0.0	51,694
2016/17	1.97	3.0	0.0	0.0	53,722
2017/18	2.45	3.0	0.0	0.0	55,767
2018/19	2.45	3.0	0.0	0.0	58,198
2019/20	2.45	3.0	0.0	0.0	60,561

15.4 Rating structure

Council has established a rating structure which is comprised of two key elements. These are:

- Property values, form the central basis of rating under the *Local Government Act 1989*
- User pays component to reflect usage of services provided by Council.

Striking a proper balance between these elements of revenue provides equity in the distribution of the rate burden across residents and service users.

Council has adopted a formal Rating Strategy in March 2015 that contains expanded information on Council's rating structure and the reasons behind its choices in applying the rating mechanisms it has used.

Having reviewed the various valuation bases options for determining property values, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality, and enables the application of a differential rate to selected property categories. There are currently no plans to change that basis, but Council does review its rating structure every four years.

The existing rating structure comprises two differential rates (General and Farm) and a rate concession for recreational land. These rates are structured in accordance with the requirements of section 161 "Differential Rates" of the *Local Government Act 1989*. The Farm rate is set at 80% of the general rate and the recreational land rate is set for each property according to a set of criteria as allowed by the Act. Council also has a garbage charge, a waste infrastructure charge, an EPA levy charge, and a Boisdale Common Effluent System and Pump out charge as allowed under the Act. Under the Cultural and Recreational Lands Act 1963, provision is made for a Council to grant a rating concession to any "recreational lands" which meet the test of being "rateable land" under this Act.

The following table summarises the rates to be levied for the 2016/17. A more detailed analysis of the rates to be raised is contained in Section 7 "Statutory Disclosures".

2016/17 Budget - Wellington Shire Council

Rate Type	How applied	2015/16	Draft 2016/17	Total Revenue Raised \$'000's	Change
General rates	Cents/\$ CIV	0.005362	0.005329	39,025	-0.6%
Farm rates	Cents/\$ CIV	0.004290	0.004263	9,383	-0.6%
Recreational land rates	Cents/\$ CIV	N/A	N/A	66	N/A
Garbage Charge	\$/property	\$ 176.00	\$ 181.00	3,388	2.8%
EPA Levy Charge	\$/property	\$ 14.02	\$ 14.02	1,371	0.0%
Waste Infrastructure Charge	\$/property	\$ 35.00	\$ 45.00	279	28.6%
Boisdale Common Effluent System Charge	\$/property	\$ 288.00	\$ 388.00	10	34.7%

The garbage charge is levied against all properties where the collection service is available, whether or not the owner or occupier avails themselves of the service. The Boisdale Common Effluent System charge is levied against those properties connected to the system.

15.5 Rate Rebate on land with a Deed of Covenant for conservation purposes

Council supports the protection of the biodiversity of lands for the benefit of the broader community, through it's provision of a small rate rebate to landowners with a Deed of Covenant for conservation purposes registered on their property (refer Council Policy Manual, Policy 4.1.12). For 2016/17 the rate rebate is set at \$5 per hectare, with a minimum rebate of \$100 and a maximum equal to the annual general rate on the property. Annually, this rebate applies to between 50 and 60 properties, and in 2016/17 is expected to cost Council \$13,000.

15.6 General revaluation of properties

During the 2015/16 year, a revaluation of all properties within the municipality was carried out and will apply from 1 January 2016 for the 2016/17 financial year. The outcome of the general revaluation has been a moderate change in property valuations throughout the municipality. Overall, property valuations across the municipal district have increased by only 3.04%.

The following table summarises the valuation changes between the 2014 and 2016 general revaluations by property type, together with the rating changes between the 2015/16 and 2016/17 years based on a 2.5% average rate increase (general rate only), and the valuation movements listed. This table shows the variation in valuation changes between commercial and other types of properties.

Property Type	Valuation Change Increase / (Decrease)	Rates Increase / (Decrease)
Commercial / Industrial	96,402,000	464,855
Farm	19,955,000	27,197
General Residential	299,608,693	1,416,694

Council has chosen not to make any changes to the existing rate differential. Therefore, in aggregate, income from total rates coming directly from current ratepayers will increase by \$1.9 million.

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16. Borrowing Strategy

16.1.1 Current Situation

Council has revised its Long Term Financial Plan, taking into consideration the need to plan carefully for funding the renewal of infrastructure assets, and remain a financially sustainable organisation. From this review the following borrowing strategy principles have been developed.

1. Debt levels to be within permissible ratios of the Local Government Performance Reporting Framework (LGPRF), and be below 40% of annual rate revenue, (based on Council's Rating Strategy), maintaining spare capacity for future major projects and unexpected events.
2. Borrowings will be used for non-recurrent capital works and unexpected major events.
3. Borrowings are a valid mechanism for providing inter-generational equity, i.e. the generation that uses the asset, pays for the asset.

These principles enables Council to utilise borrowings as a logical source of funds for major infrastructure projects, as well as allowing Council to access borrowings if needed unexpectedly (e.g. natural disasters/emergencies) and still remain within the prescribed "obligations" financial reporting indicators.

LGPRF Indicators			
Year	Total Borrowings 30 June \$'000	Loans & Borrowings compared to rates %	Loans & Borrowings repayments compared to rates %
2014/15	13,127	26.6	7.3
2015/16	10,137	19.8	7.0
2016/17	10,612	19.8	3.7
2017/18	10,518	18.9	2.6
2018/19	11,249	19.3	1.8
2019/20	9,102	15.0	8.8
Permissible Range:		0% to 50%	0% to 10%

16.1.2 Future Borrowings

The proposed 2016/17 borrowings is \$1.96 million including \$1.3 million contribution towards the Princes Highway/Cobains Rd Intersection upgrade project (\$1.8 million-originally planned for 2015/16). The remaining \$855,000 will fund Residential Street Construction Schemes and will be repaid by participating ratepayers over 5 to 10 years.

After making principal payments of \$1.48 million, Council's total borrowings as at 30 June 2017 will be \$10.61 million.

The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2016.

Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2015/16	-	2,990	653	10,137
2016/17	1,956	1,481	504	10,612
2017/18	625	919	518	10,518
2018/19	1,248	517	518	11,249
2019/20	1,480	3,627	482	9,102

Future borrowings have been matched to specific capital projects which meet our borrowing strategy

- Residential Street Construction Schemes
- Major Drainage Development Schemes
- Sporting Infrastructure Plan implementation

The table below shows information on borrowings specifically required by the Regulations.

	2015/16 \$'000	2016/17 \$'000
Total amount to be borrowed	-	1,956
Total amount projected to be redeemed	(2,990)	(1,481)
Total amount proposed to be borrowed as at 30 June	10,137	10,612

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16.2 Infrastructure

16.2.1 Council Objectives

The revised Council Plan 2013-17 makes the following statement with regard to its vision for "Infrastructure":

Wellington has roads, paths and community and recreation facilities that are sustainable, accessible and valued by our community.

To achieve this, strategies include:

- undertake service delivery planning to provide community assets in response to identified needs.
- ensure assets are managed, maintained and renewed to meet service needs.
- manage Council community facilities planning to ensure that outputs are based on identified community needs.

This vision underpins the development of a detailed ten year Capital works program as a critical component of the Long Term Financial Plan.

16.2.2 Future capital works

The following table summarises Council's current and projected capital works performance indicators.

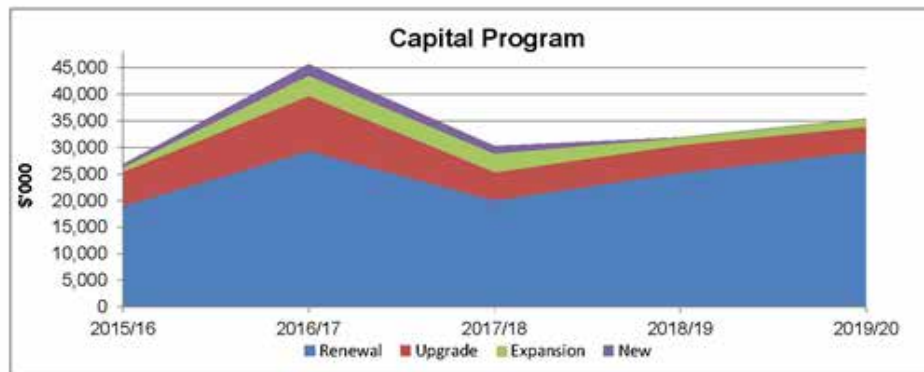
	Forecast Actual		Budget	Strategic Resource Plan			Trend
	2014/15			Projections			
			2015/16	2016/17	2017/18	2018/19	+/-
Capital expenditure							
Capital works	\$'000	\$ 26,802	\$ 45,626	\$ 30,248	\$ 31,887	\$ 35,418	+
- New Assets	\$'000	\$ 499	\$ 2,063	\$ 1,362	\$ -	\$ -	-
- Asset renewals	\$'000	\$ 19,015	\$ 29,352	\$ 20,079	\$ 25,254	\$ 29,265	o
- Asset Expansions	\$'000	\$ 954	\$ 3,917	\$ 3,695	\$ 1,443	\$ 4,567	+
- Asset upgrades	\$'000	\$ 6,333	\$ 10,294	\$ 5,212	\$ 5,170	\$ 1,586	-
Capital expenditure/ Assessment	\$	709	805	1,370	908	957	+
Capital outlays/Total cash outflows	%	29.7%	33.4%	46.4%	35.3%	36.6%	o
Capital outlays/Rate revenue	%	49.4%	51.8%	84.9%	54.2%	54.8%	-
Asset renewals/Total depreciation *	%	69.4%	81.1%	137.0%	89.2%	109.3%	+

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

2016/17 Budget - Wellington Shire Council

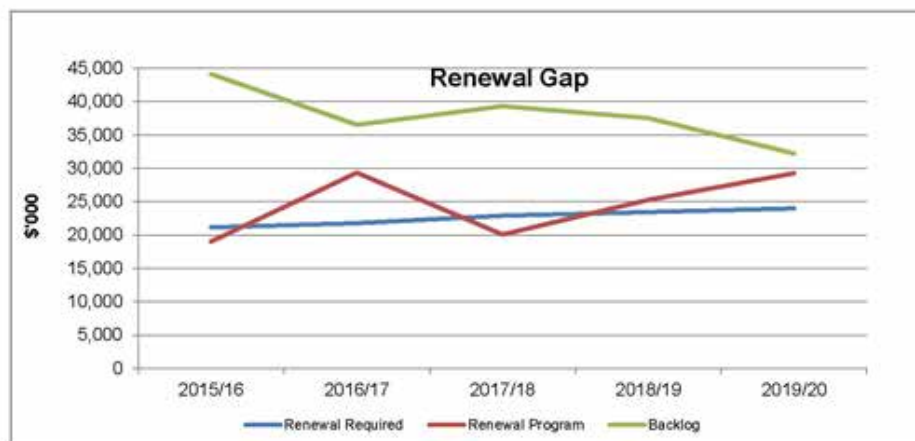
The following graph depicts how the capital works budget will be spent in the next four years. The increase in budgets on renewal projects in 2016/17 is due to the Kilmany New Cell Construction, Park Street Bridge and road renewals for rural and unsealed roads. The Port of Sale Cultural Hub and Precinct Redevelopment project is mostly renewal but have significant components classified as upgrade and expansion as well. The Residential Road and Street Construction Plan Implementation has both renewal and upgrade components, reflected in the increase in budgets in upgrade and renewal projects in 2016/17. The increase in budgets in expansion projects in 2016/17 is also due to the Glebe Woondella Shared Path Construction.



Capital Renewal Gap

A key objective of the Built Environment Strategy is to maintain or renew Council's existing assets at sustainable condition levels matched to desired service levels. If sufficient funds are not allocated to asset renewal then Council's investment in those assets will reduce, along with the capacity to deliver services to the community.

The graph below indicates the extent of Council's renewal effort against its renewal requirement. The renewal requirement is based on depreciation that represents the decline in value of its existing capital assets.



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At present, Council is similar to most municipalities in that it is presently unable to fully fund asset renewal requirements identified in long term asset management plans and as a result, some assets have passed their notional useful life which contributes to the predicted backlog. While the Built Environment Strategy endeavours to promote a sufficient level of annual funding to meet ongoing asset renewal needs, the above graph indicates that in the next few years the asset renewal requirement is not being met while the Capital Works program is working hard to reduce the backlog in the four year SRP. Backlog is the renewal works that Council has not been able to fund over the past years and is equivalent to the accumulated asset renewal gap.

A critical component in understanding future renewal requirements is deciding on appropriate service levels for each asset class. Over the coming years, we will be focusing on improving our information on service levels so that we may better predict our future renewal requirements and better understand the backlog. Without this service level planning, we are unable to clearly define the predicted backlog.

The graph above is only as accurate as the data that we currently have, and Council is committed to continually improving information about assets including service levels and condition. The aim is to enable accurate renewal requirements to be determined for each asset class and to ultimately provide a sustainable forward capital works and maintenance program for the renewal of infrastructure.

16.2.3 Roads to Recovery funding

In developing the ten year capital works program it has been assumed that Roads to Recovery funding will be available beyond the next program conclusion in 2019. Given the extent of Wellington's road network this funding is essential in order to be able to provide an asset renewal and upgrade program. Roads to Recovery funding underpins and is an essential component of the adopted Residential Road and Street Construction Plan.

Roads to Recovery funding consists of an annualised grants program of approximately \$2.3 million, which will be spent on renewing and upgrading our extensive rural road and residential street network. In 2015/16 and for 2016/17 an additional allocation over and above the normal allocation has or is to be received.

Council will continue to lobby, through our industry bodies, for Roads to Recovery funding to continue and expand beyond the next 5 years as this funding has a positive impact on our future capital works programs and reduces the pressure to fund this work from

16.2.4 Waste Infrastructure Charge

The ten year Waste Management Plan, which is reviewed annually, clearly sets out the costs for establishing recycling and transfer stations, rehabilitation of landfills and monitoring of existing and closed landfills. These costs are currently being incurred by our community and should be paid for by this generation and not at the expense of future ratepayers and residents.

The implications of the ten year Waste Management Plan, and the funding required for its implementation, are considered in the Long Term Financial Plan. This has resulted in the continuation of the waste infrastructure charge to provide for the identified costs. Since the introduction of this charge in 2005/06, costs of construction and rehabilitation of landfills have escalated in line with increasing community and government expectations for landfill infrastructure.

Presently Council manages the following waste facilities:

- 2 licensed operational landfill sites (Kilmany and Maffra)
 - 1 licensed site not operating (Longford)
 - 1 unlicensed operating site (Rosedale)
 - 7 transfer stations (Kilmany, Stratford, Dargo, Heyfield, Seaspray, Yarram and Loch Sport)
- There are also a further 8 closed landfills under rehabilitation and after care.

In 2016/17 the Council will apply the waste infrastructure charge towards the following projects:

- Commence construction of new Kilmany landfill cell (\$1.5 million)
- Maffra Landfill - Entry Road Sealing (\$50,000)
- Rosedale Landfill - Construct New Waste Cell (\$30,000)
- Kilmany Landfill - Internal Access Road (\$30,000)
- Longford - EPA required monitoring bores (groundwater) x 2 (\$20,000)
- Kilmany transfer station- Carpark final seal (\$10,000)
- 2015/16 carried forward project - Rehabilitation of the Maffra Landfill (\$35,000)
- 2015/16 carried forward project - Rehabilitation of the Kilmany Landfill (\$1,200,000)

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Appendix A

Fees and charges schedule

The appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2016/17 year.

WELLINGTON SHIRE COUNCIL
PROPOSED SCHEDULE OF FEES AND CHARGES AS AT 1 JULY 2016
GST INCLUSIVE

C=COUNCIL SET L=LEGISLATION

Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
ART GALLERY					
Art Gallery Life Drawing Classes (8 week course)	C	10	150.00	150.00	01-Jul-16
Art Gallery Education - Subscriptions					
Primary Schools under 150	C	10	97.00	100.00	01-Jan-17
Primary Schools over 150	C	10	197.00	203.00	01-Jan-17
Secondary Schools	C	10	210.00	217.00	01-Jan-17
Specialist Schools	C	10	97.00	100.00	01-Jan-17
Kindergartens	C	10	97.00	100.00	01-Jan-17
Tertiary Institutions	C	10	328.00	338.00	01-Jan-17
Gecko Junior Memberships - First Child	C	10	13.00	14.00	01-Jan-17
Gecko Junior Memberships - Each Additional Child	C	10	9.00	9.00	01-Jan-17
ESSO RHP BELLITON WELLINGTON ENTERTAINMENT CENTRE					
Main Stage Hire Rates					
Commercial Rate per day (Max 14 hours)	C	10	1,298.00	1,375.00	01-Jul-16
Commercial - second performance on the same day	C	10	N/A	585.00	01-Jul-16
Community Rate per day (Max 14 hours)	C	10	770.00	795.00	01-Jul-16
Community - second performance on the same day	C	10	N/A	295.00	01-Jul-16
Commercial per Week	C	10	5,200.00	5,375.00	01-Jul-16
Community per Week	C	10	3,400.00	3,545.00	01-Jul-16
Commercial Rate - Short hire (max 4 hours)	C	10	835.00	865.00	01-Jul-16
Community Rate - Short hire (max 4 hours)	C	10	490.00	505.00	01-Jul-16
Rehearsal Room & Meeting Room & Foyer Rate per day (Max 8 hours)	C	10	275.00	285.00	01-Jul-16
Rehearsal Room & Meeting Room - Short hire (Max 4 hours)	C	10	145.00	150.00	01-Jul-16
Ticket Fees					
Ticket fees per ticket - Commercial	C	10	4.95	4.05	01-Jul-14
Ticket fees average per ticket - Community	C	10	2.45	2.75	01-Jul-16
Complimentary Ticket Fee	C	10	0.55	0.75	01-Jul-16
Credit Card fee - 4% of transaction value charged to the hirer.	C	10	4%	4%	01-Jul-14
Tech Labour					
Tech Labour Charge Out per hour - Commercial	C	10	47.00	48.00	01-Jul-16
Tech Labour Charge Out per hour - Community	C	10	45.00	45.00	01-Jul-14
Labour Front of House					
FOH Labour Charge out per hour - Commercial	C	10	42.50	45.00	01-Jul-16
FOH Labour Charge out per hour - Community	C	10	42.50	43.00	01-Jul-16
Equipment					
Use of Grand Piano - Commercial	C	10	156.00	255.00	01-Jul-16
Use of Grand Piano - Community	C	10	N/A	155.00	01-Jul-16
Piano Tune	C	10	Cost Price	250.00	01-Jul-16
Consumables (charged at cost +15%)	C	10	Cost price + 15%	Cost price + 15%	01-Jul-14
LIBRARY					
Printing/Photocopies B&W A4 per page	C	10	0.20	0.20	01-Nov-01
Printing/Photocopies B&W A3 per page	C	10	0.50	0.50	01-Nov-01
Printing/Photocopies Colour A4 per page	C	10	1.00	1.00	01-Jul-10
Printing/Photocopies Colour A3 per page	C	10	2.00	2.00	01-Jul-10
Microfilm Printing A4 per page	C	10	0.20	0.20	01-Jul-10
Interlibrary loans- Search fee per book	C	10	4.00	4.00	01-Jul-10
Interlibrary loans- Books per transfer	C	10	18.50	18.50	01-Jul-13
Overdues per day after grace period expires	C	10	0.15	0.15	01-Jul-10
National facsimile fees (1st page)	C	10	4.00	4.00	01-Jul-13
National facsimile fees Additional Pages per page	C	10	1.00	1.00	01-Jul-13
Overseas facsimile fees (1st page)	C	10	8.00	8.00	01-Jul-13
Overseas facsimile fees Additional Pages per page	C	10	2.00	2.00	01-Jul-13
Library Relieving Faxes per page	C	10	1.00	1.00	01-Jul-13
Mini-earphones	C	10	2.00	5.00	01-Jul-15
Library Laminating A4 size	C	10	4.00	4.00	01-Jul-14
Library Book Covering	C	10	10.00	10.00	01-Jul-14
Library Binding Repairs (thin book approx 10 mins)	C	10	10.00	10.00	01-Jul-14
Library Binding Repairs (thick book approx 15 mins)	C	10	15.00	15.00	01-Jul-14
Replacement membership cards	C	10	5.80	5.80	01-Jul-12
Replacement CD for Talking Book set	C	10	16.00	16.00	01-Jul-15
Lost Book, Magazine or Audio/Visual item	C	10	RRP	RRP	01-Jul-13

WELLINGTON SHIRE COUNCIL
PROPOSED SCHEDULE OF FEES AND CHARGES AS AT 1 JULY 2016

C=COUNCIL SET L=LEGISLATION

GST INCLUSIVE

Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
GIPPSLAND REGIONAL SPORTS COMPLEX					
Indoor Courts					
Court Hire (peak) - per hour	C	10	45.00	47.00	01-Jul-16
Court Hire (off peak) - per hour*	C	10	33.00	34.70	01-Jul-16
* capped at 8 hours when all 4 courts are booked					
Training/Casual Use - adult / entry fee	C	10	5.70	5.90	01-Jul-16
Training/Casual Use - concession / entry fee	C	10	2.90	3.00	01-Jul-16
Outdoor Courts					
Outdoor Court with Lights - per hour (Capped at 6 Courts)	C	10	9.80	9.90	01-Jul-16
Outdoor Court no Lights - per hour (Capped at 6 Courts)	C	10	4.55	4.70	01-Jul-16
School Use	C	10	3.00	3.10	01-Jul-16
Meeting/Club Rooms					
Meeting Room - per hour	C	10	4.10	4.30	01-Jul-16
Club Room (half) - per hour	C	10	12.25	12.70	01-Jul-16
Club Room (full) - per hour	C	10	24.50	25.40	01-Jul-16
Club Administration Office					
Office Annual Hire Fee	C	10	295.00	305.00	01-Jul-16
Team Match Fees - Competition run by W.S.C.					
Indoor Soccer - per team	C	10	59.00	60.00	01-Oct-16
Indoor Netball - per team	C	10	59.00	60.00	01-Oct-16
Outdoor Netball - per team	C	10	38.00	38.00	01-Oct-16
Training Session Passes					
Training Casual Adult 10 Session Pass	C	10	51.30	53.10	01-Jul-16
Training Casual Concession 10 Session Pass	C	10	26.10	27.00	01-Jul-16
AQUA ENERGY					
Aquatics Casual Entry					
Swim Adult	C	10	8.00	8.20	01-Jul-16
Swim Concession	C	10	4.80	5.00	01-Jul-16
Swim Child (4-15)	C	10	4.00	4.10	01-Jul-16
Swim Family (Medicare card)	C	10	16.00	16.50	01-Jul-16
Swim, Sauna - Adult	C	10	8.40	8.60	01-Jul-16
Swim, Sauna - Concession	C	10	6.70	6.90	01-Jul-16
Swim School Group - per student	C	10	3.20	3.30	01-Jan-17
Swim School Group - Cost of instructor	C	10	40.50	41.70	01-Jan-17
Group Fitness & Gym Casual Entry					
Group Fitness Adult	C	10	13.40	13.80	01-Jul-16
Group Fitness Concession	C	10	10.00	11.00	01-Jul-16
Group Fitness Schools - per student	C	10	7.20	7.40	01-Jan-17
Gym Adult	C	10	14.90	15.40	01-Jul-16
Gym Concession	C	10	12.00	12.30	01-Jul-16
Gym Teen (classes or gym)	C	10	5.70	5.90	01-Jul-16
Gym School Group - per student	C	10	8.00	8.20	01-Jan-17
Living Longer Living Stronger sessions (gym/fitness classes)	C	10	7.00	7.00	01-Jan-14
Multi Visit Passes					
10 visit Swim - Adult	C	10	54.00	55.80	01-Jul-16
10 visit Swim - Child	C	10	36.00	36.90	01-Jul-16
10 visit Swim - Concession	C	10	43.20	45.00	01-Jul-16
10 visit Swim - Family	C	10	144.00	148.50	01-Jul-16
10 visit Swim, Sauna - Adult	C	10	75.60	76.50	01-Jul-16
10 visit Swim, Sauna - Concession	C	10	60.30	61.20	01-Jul-16
10 visit Gym - Adult	C	10	134.10	138.60	01-Jul-16
10 visit Gym - Concession	C	10	108.00	110.70	01-Jul-16
10 visit Group Fitness - Adult	C	10	120.60	124.20	01-Jul-16
10 visit Group Fitness - Concession	C	10	97.20	99.90	01-Jul-16
10 visit Crèche - Member	C	10	86.60	89.30	01-Jul-16
10 visit Crèche - Non-Member	C	10	133.20	137.70	01-Jul-16
Other					
Crèche - Non members per child per session	C	10	14.80	15.30	01-Jul-16
Crèche - Gold & Aquatic members per child per session	C	10	7.40	7.70	01-Jul-16
Fitness Room Hire - Full Day	C	10	50.00	51.50	01-Jul-16
Fitness Room Hire - Half Day	C	10	25.00	25.80	01-Jul-16

WELLINGTON SHIRE COUNCIL
PROPOSED SCHEDULE OF FEES AND CHARGES AS AT 1 JULY 2016

C=COUNCIL SET L=LEGISLATION

GST INCLUSIVE

Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
AQUA ENERGY cont.					
Pool Hire					
Swimming Pool Hire - whole pool per hour	C	10	136.00	140.10	01-Jul-16
Swimming Pool Hire - lane per hour	C	10	41.40	42.70	01-Jul-16
Pool Inflatable Hire - per hour	C	10	90.00	92.70	01-Jul-16
Additional Lifeguard - per hour	C	10	40.50	41.90	01-Jul-16
Learn to Swim Lessons					
Swim lessons - 30mins - Member	C		12.10	12.50	01-Jul-16
Swim lessons - 30mins - Non-Member	C		16.10	16.60	01-Jul-16
Swim lessons - 45mins - Member	C		13.10	13.50	01-Jul-16
Swim lessons - 45mins - Non-Member	C		17.10	17.60	01-Jul-16
Swim lessons - 1hour - Member	C		14.40	14.80	01-Jul-16
Swim lessons - 1hour - Non-Member	C		18.40	18.90	01-Jul-16
Private 1:1 - Half Hour - Member	C		39.30	39.90	01-Jul-16
Private 1:1 - Half Hour - Non-Member	C		42.20	43.60	01-Jul-16
Holiday Swim Program - Member	C		60.50	62.50	01-Jul-16
Holiday Swim Program - Non-Member	C		80.50	83.00	01-Jul-16
Disability - Achiever Program 1:1	C		26.00	26.90	01-Jul-16
Swim lesson - 30mins - Member Direct Debit - per lesson	C		9.70	10.00	01-Jul-16
Swim lesson - 30mins - Non-Member Direct Debit - per lesson	C		12.90	13.30	01-Jul-16
Swim lesson - 45mins - Member Direct Debit - per lesson	C		10.50	10.80	01-Jul-16
Swim lesson - 45mins - Non-Member Direct Debit - per lesson	C		13.70	14.10	01-Jul-16
Swim lesson - 1hour - Member Direct Debit - per lesson	C		11.60	11.90	01-Jul-16
Swim lesson - 1hour - Non-Member Direct Debit - per lesson	C		14.80	15.20	01-Jul-16
Admin					
Joining Fee (Direct Debit Membership)	C	10	88.00	70.00	01-Jul-16
Membership card replacement fee	C	10	8.30	8.60	01-Jul-16
Term Memberships					
Base Adult 12mth Membership - Aquatic	C	10	344.00	354.00	01-Jul-16
Aquatic 12mth - Adult	C	10	412.00	424.00	01-Jul-16
Aquatic 12mth - Concession	C	10	344.00	354.00	01-Jul-16
Aquatic 12mth - Child	C	10	298.00	306.00	01-Jul-16
Aquatic 12mth - Family	C	10	642.00	660.00	01-Jul-16
Aquatic 6mth - Adult	C	10	240.00	247.00	01-Jul-16
Aquatic 6mth - Concession	C	10	206.00	212.00	01-Jul-16
Aquatic 6mth - Child	C	10	187.00	188.00	01-Jul-16
Aquatic 6mth - Family	C	10	395.00	385.00	01-Jul-16
Aquatic 3mth - Adult	C	10	165.00	165.00	01-Jul-16
Aquatic 3mth - Concession	C	10	145.00	145.00	01-Jul-16
Aquatic 3mth - Child	C	10	136.00	136.00	01-Jul-16
Aquatic 3mth - Family	C	10	219.00	218.00	01-Jul-16
Base Adult 12mth Membership - Gold	C	10	927.00	955.00	01-Jul-16
Gold 12mth - Adult	C	10	995.00	1025.00	01-Jul-16
Gold 12mth - Concession	C	10	910.00	934.00	01-Jul-16
Gold 12mth - Family	C	10	1613.00	1662.00	01-Jul-16
Gold 6mth - Adult	C	10	532.00	548.00	01-Jul-16
Gold 6mth - Concession	C	10	439.00	452.00	01-Jul-16
Gold 6mth - Family	C	10	841.00	866.00	01-Jul-16
Gold 3mth - Adult	C	10	300.00	308.00	01-Jul-16
Gold 3mth - Concession	C	10	263.00	263.00	01-Jul-16
Gold 3mth - Family	C	10	455.00	468.00	01-Jul-16
Base LLLS	C	10	718.00	740.00	01-Jul-16
Living Longer Living Stronger - 12 month	C	10	785.00	810.00	01-Jul-16
Corporate					
Corporate 12mth - Adult 5+	C	10	903.00	930.00	01-Jul-16
Corporate 12mth - Family 5+	C	10	1459.00	1503.00	01-Jul-16
Direct Debit Memberships - Fortnightly					
Aquatic Direct Debit - Adult	C	10	14.40	14.40	01-Jul-16
Aquatic Direct Debit - Concession	C	10	10.60	10.60	01-Jul-16
Aquatic Direct Debit - Child	C	10	9.80	9.80	01-Jul-16
Aquatic Direct Debit - Family	C	10	23.70	23.70	01-Jul-16

WELLINGTON SHIRE COUNCIL
PROPOSED SCHEDULE OF FEES AND CHARGES AS AT 1 JULY 2016

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GST INCLUSIVE

Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
AQUA ENERGY cont.					
Gold Direct Debit - Adult	C	10	35.70	36.83	01-Jul-16
Gold Direct Debit - Concession	C	10	28.60	29.40	01-Jul-16
Gold Direct Debit - Family	C	10	59.50	61.30	01-Jul-16
Living Longer Living Stronger Direct Debit	C	10	27.60	28.50	01-Jul-16
Corporate Adult 5+ Direct Debit	C	10	32.20	33.10	01-Jul-16
Corporate Family 5+ Direct Debit	C	10	53.50	55.20	01-Jul-16
Personal Training					
Personal Training 1 Hour Session	C	10	55.60	57.30	01-Jul-16
Personal Training 1/2 Hour Session	C	10	36.10	37.20	01-Jul-16
Personal Training 1 Hour Session 1:2	C	10	67.00	69.00	01-Jul-16
Personal Training 1/2 Hour Session 1:2	C	10	48.40	49.80	01-Jul-16
Personal Training 1 Hour Session 1:3	C	10	N/A	82.80	01-Jul-16
Personal Training 1 Hour Session 1:4	C	10	N/A	99.40	01-Jul-16
OUTDOOR POOLS					
Single Admission (All Pools)					
Adult	C	10	8.00	8.20	01-Jul-16
Concession	C	10	4.80	5.00	01-Jul-16
Child (4-15)	C	10	4.00	4.10	01-Jul-16
Family	C	10	16.00	16.50	01-Jul-16
Memberships/Season Passes (Sale, Maffra & Yarram) 18 Weeks					
Adult	C	10	119.10	122.85	01-Jul-16
Concession	C	10	95.60	98.30	01-Jul-16
Child (4-15)	C	10	79.70	81.70	01-Jul-16
Family	C	10	199.70	204.30	01-Jul-16
Memberships/Season Passes (Stratford, Heyfield, Rosedale) 15 Weeks					
Adult	C	10	99.30	102.25	01-Jul-16
Concession	C	10	79.70	82.00	01-Jul-16
Child (4-15)	C	10	66.40	68.10	01-Jul-16
Family	C	10	165.80	170.25	01-Jul-16
LOCAL LAWS					
Al fresco Dining Permit Annual Fee	C		165.00	170.00	01-Jul-16
Roadside Trading Permit (Weekly fee)	C		58.00	60.00	01-Jul-16
Local Laws permit - 1 year	C		90.00	95.00	01-Jul-16
Local Law permit - 3 years	C		152.00	157.00	01-Jul-16
Impounded Vehicle release fee	C		\$250.00 + towing fee	\$300.00 + towing fee	01-Jul-16
Shopping trolley impoundment release fee	C		130.00	135.00	01-Jul-16
Local Law Fines	L		100.00 = one penalty unit	100.00 = one penalty unit	01-Jul-16
VicRoads - Emergency works callout up to 3hrs	C	10	570.00	580.00	01-Jul-16
ANIMALS					
Domestic Animals					
Dog-Registrations:					
Standard Fee	C		115.00	120.00	11-Apr-17
Dangerous, Menacing, Guard Dog or Restricted Breed	C		NA	200.00	11-Apr-17
Reduced Fee (Sterilised, over 10 years old, kept for breeding at a licensed premises, owner a member of approved association, kept for working stock, obedience trained with an approved organisation) not applicable to dangerous, menacing, guard dog or restricted breeds	C		38.00	40.00	11-Apr-17
Pension Concession on above of 50%	C		50% of appropriate fee	50% of appropriate fee	11-Apr-17
Cat-Registrations:					
Standard Fee	C		115.00	120.00	11-Apr-17
Reduced Fee (Sterilised, over 10 years old, kept for breeding at a licensed premises, owner a member of approved association)	C		38.00	40.00	11-Apr-17
Pension Concession on above of 50%	C		50% of appropriate fee	50% of appropriate fee	11-Apr-17
Tag Replacement Dog	C		6.00	6.00	11-Apr-17
Tag Replacement Cat	C		6.00	6.00	11-Apr-17
Animal Cage Deposits (Refundable)	C		65.00	65.00	11-Apr-17
Domestic Animal Business Registration	C		\$250.00 + Veterinarian fee if applicable	\$250.00 + Veterinarian fee if applicable	11-Apr-17
Domestic Animal Business Registration - Breeders	C		\$2500.00 flat fee + \$15.00 per breeding bitch + Veterinarian Fee if applicable	\$2500.00 flat fee + \$15.00 per breeding bitch + Veterinarian Fee if applicable	01-Jul-15

WELLINGTON SHIRE COUNCIL
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GST INCLUSIVE

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Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
ANIMALS cont					
Impound Penalties					
Release Penalty Dogs & Cats Registered	C		160.00	165.00	01-Jul-16
Release Penalty Unregistered Dogs & Cats, or subsequent impound of Registered animal	C		180.00	185.00	01-Jul-16
Release Penalty Small Livestock - includes Sheep, Goats and Pigs	C		\$70.00 for 1st animal, \$20.00 per subsequent animal + invoiced transportation costs	\$75 for 1st animal, \$40 per subsequent animal + invoiced transportation costs	01-Jul-16
Release Penalty Large Livestock - includes Cattle and Horses	C		\$120.00 for 1st animal, \$20.00 per subsequent animal + invoiced transportation costs	\$125.00 for 1st animal, \$40 per subsequent animal + invoiced transportation costs	11-Jul-16
Sustenance fee, per day per animal - fee may be increased dependent on seasonal availability.					
Small Livestock - includes Sheep, Goats and Pigs	C		12.00	14.00	01-Jul-16
Large Livestock - includes Cattle and Horses	C		15.00	16.00	01-Jul-16
BUILDING					
Building Permits Inspections - Minimum Rate	C	10	160.00	164.00	01-Jul-17
Building Report and Contents	L		244.00	250.00	01-Jul-17
Building Plan Copy	C	10	95.00	97.00	01-Jul-17
Building Plan Search Fee	C	10	80.00	82.00	01-Jul-17
Building Levy	L		0.13	0.20	01-Jul-17
Building Information Certificates	L		48.00	50.00	01-Jul-17
Building Information Certificates with Inspections	L		380.00	402.00	01-Jul-17
Copy of Occupancy Permit or Certificate of Final Inspection	L		38.50	40.00	01-Jul-17
Heritage/Demolition Response	L		85.90	82.00	01-Jul-17
Hoarding Permits	L		244.00	250.00	01-Jul-17
Lodgement Fees - Domestic	L		36.40	37.00	01-Jul-17
Lodgement Fees - Commercial	L		36.40	38.00	01-Jul-17
Stormwater Discharge Point	L		60.90	62.00	01-Jul-17
Swimming Pool Inspections	C	10	140.00	142.00	01-Jul-17
Places of Public Entertainment (POPEs)	C	10	310.00	320.00	01-Jul-17
HEALTH					
Requested premises inspection Fee	C		250.00	275.00	01-Jul-16
Registration - Food Premises- class 1*	C		440.00	460.00	01-Jul-16
Registration - Food Premises- class 2*	C		440.00	460.00	01-Jul-16
Registration - Food Premises - class 2 (Low volume)*	C		250.00	262.00	01-Jul-16
Registration - Food Premises- class 3*	C		250.00	262.00	01-Jul-16
Registration - Food Premises- class 3 (Low risk)*	C		105.00	110.00	01-Jul-16
Additional Registration Fee - per each additional staff over 5 EFT	C		16.00	16.00	01-Jul-16
Water Transport Vehicle	C		340.00	350.00	01-Jul-16
Handressers Lifetime Registration one off	C		130.00	240.00	01-Jul-16
Registrations - Hair/Beauty/Skin Penetration	C		130.00	135.00	01-Jul-16
Registrations - Prescribed Accommodation* (Rooming Houses)	C		190.00	198.00	01-Jul-16
Registrations - Caravan Parks per site	L		As per the Residential Tenancies (Caravan Parks and Movable Dwellings) Registration and Standards) Regulations 2010, No.49, Schedule 2.	As per the Residential Tenancies (Caravan Parks and Movable Dwellings) Registration and Standards) Regulations 2010, No.49 Schedule 2.	
Caravan Park - Application for Rigid Annex	C		240.00	248.00	01-Jul-16
* Pro rata registration applies for new registrations					
Transfer of Registration	C		50% of Annual Registration Fee	50% of Annual Registration Fee	01-Jul-13
Transfer of Registration Caravan Parks	L		5 x fee units	5 x fee units	
Registration Late fee additional 50%	C		additional 50%	additional 50%	01-Jul-10
Additional Food Act inspection Fee - used when premises does not comply with first or second inspection requirements	C		98.00	100.00	01-Jul-16
Penalties - refer to relevant legislation	L				
Penalty amounts are determined as per the Monetary Unit Act	C		cost price + Administration Fee	cost price + Administration Fee	01-Jul-16

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SEPTIC TANK FEES					
Minor alteration	C		195.00	201.00	01-Jul-16
Major alteration	C		340.00	402.00	01-Jul-16
New Septic Tank	C		470.00	485.00	01-Jul-16
Additional inspections	C		104.00	107.00	01-Jul-16
Refuse of Permits	C		60.00	63.00	01-Jul-16
Report and Consent Request - unsurveyed areas	C		50.00	52.00	01-Jul-16
PLANNING					
Development Advice Request Fee	C	10	90.00	90.00	01-Jul-15
Development Advice Request Fee (Complex)	C	10	\$90.00 minimum plus \$50.00 per hour	\$90.00 minimum plus \$50.00 per hour	01-Jul-15
Strategic planning written advice	C	10	New fee	90.00	01-Jul-16
Valuation for public open space contribution	C	10	New fee	Cost of valuation	01-Jul-16
Preparation/review of section 173 agreements	C	10	200.00	200.00	01-Jul-15
Application to amend/void a section 173 agreement	C	10	502.00	502.00	01-Jul-15
Planning Permit Search and Copy Fee	C	10	100.00	100.00	01-Jul-15
Planning Permit and Endorsed Plans Search and Copy Fee	C	10	130.00	130.00	01-Jul-15
Planning Permit Extension of Time	C	10	200.00	200.00	01-Jul-15
Planning Permit Amended after notice has been given	L		102.00	102.00	17-Oct-14
Dwelling					
To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:					
>\$10,000\$100,000	L		239.00	239.00	17-Oct-14
>100,001	L		490.00	490.00	17-Oct-14
Dwelling - Amendment to Permit					
To develop land or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of the land for a single dwelling per lot if the estimated cost of development included in the application is:					
>\$10,000\$100,000	L		239.00	239.00	17-Oct-14
>100,001	L		490.00	490.00	17-Oct-14
To develop land... if the estimated cost of the development is (including advertising signs)					
> \$0\$ 10,000	L		102.00	102.00	17-Oct-14
> \$10,000\$250,000	L		604.00	604.00	17-Oct-14
> \$250,001\$500,000	L		707.00	707.00	17-Oct-14
> \$500,001\$1,000,000	L		815.00	815.00	17-Oct-14
> \$1,000,001\$7,000,000	L		1153.00	1153.00	17-Oct-14
> \$7,000,001\$10,000,000	L		4837.00	4837.00	17-Oct-14
> \$10,000,001\$50,000,000	L		8064.00	8064.00	17-Oct-14
> \$50,000,001	L		16130.00	16130.00	17-Oct-14
To develop land (amendment to permit)... if the estimated cost of the development is (including advertising signs)					
> \$0\$ 10,000	L		102.00	102.00	17-Oct-14
> \$10,000\$250,000	L		604.00	604.00	17-Oct-14
> \$250,001\$500,000	L		707.00	707.00	17-Oct-14
> \$500,001	L		815.00	815.00	17-Oct-14
Amend permit (to change the statement of what the permit allows or to change any or all of the conditions)	L		502.00	502.00	17-Oct-14
Use Only (plus development fee if applicable) Amendment to Permit	L		502.00	502.00	17-Oct-14
Subdivision					
To Subdivide an existing building	L		386.00	386.00	17-Oct-14
To Subdivide an existing building - Amendment to Permit	L		386.00	386.00	17-Oct-14
To Subdivide land into two lots	L		386.00	386.00	17-Oct-14
To Subdivide land into two lots - Amendment to Permit	L		386.00	386.00	17-Oct-14
To effect a realignment of a common boundary between lots or to consolidate two or more lots	L		386.00	386.00	17-Oct-14
To effect a realignment of a common boundary between lots or to consolidate two or more lots - Amendment to Permit	L		386.00	386.00	17-Oct-14
To Subdivide land	L		781.00	781.00	17-Oct-14
To Subdivide land - Amendment to Permit	L		502.00	502.00	17-Oct-14
To remove a restriction (within the meaning of the Subdivision Act 1988) over the land if the land has been used or developed for more than 2 years before the date of the application in manner which would have been lawful under the Planning and Environment Act 1987 but for the existence of the restriction	L		249.00	249.00	17-Oct-14

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PLANNING cont					
To create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or To create or remove a right of way	L		541.00	541.00	17-Oct-14
To create, vary or remove a restriction within the meaning of the Subdivision Act 1988, or To create or remove a right of way - Application to Amend	L		502.00	502.00	17-Oct-14
To create, vary or remove an easement other than a right of way; or	L		404.00	404.00	17-Oct-14
To create, vary or remove an easement other than a right of way - Application to Amend	L		502.00	502.00	17-Oct-14
To vary or remove a condition in the nature of an easement other than a right of way in Crown grant	L		404.00	404.00	17-Oct-14
To vary or remove a condition in the nature of an easement other than a right of way in Crown grant - Application to Amend	L		502.00	502.00	17-Oct-14
Subdivision Certification Fees					
Subdivision Certification fee	L		\$100 + \$20.00 per lot	\$100 + \$20.00 per lot	17-Oct-14
Consolidation & other Certification fee	L		100.00	100.00	17-Oct-14
Re-certification of subdivision plan (except where requested by a referral authority)	L		100.00	100.00	17-Oct-14
Combined Permit Application					
The fee for an application for any combination of the classes of application outlined above is the sum arrived at by adding the highest of the fees which would have applied if separate applications had been made plus 50% of each of the other fees which would have applied if separate applications had been made	L				17-Oct-14
Satisfaction Matters					
Fee for determining a matter where a planning scheme specifies that the matter be done to the satisfaction of a responsible authority or a referral authority	L		102.00	102.00	17-Oct-14
Heritage - where a permit is required for minor works such as repainting	C		NO FEE	NO FEE	01-Jul-13
Native Vegetation Removal					
Less than 10 hectares	L		102.00	102.00	17-Oct-14
More than 10 hectares	L		604.00	604.00	17-Oct-14
Liquor License Only	L		102.00	102.00	17-Oct-14
Planning Scheme Amendments					
Consider a request	L		798.00	798.00	17-Oct-14
Consider Submissions	L		798.00	798.00	17-Oct-14
Consider Abandonment	L		798.00	798.00	17-Oct-14
Additional Fee for Council to Adopt a Planning Scheme	L		524.00	524.00	17-Oct-14
Approve an amendment	L		798.00	798.00	17-Oct-14
FACILITY HIRE					
Gwen Webb Centre- Hire Charges					
Gwen Webb Centre Hire- Full Day*	C	10	51.00	53.00	01-Jul-16
Regular Hire (6 hours or less)	C	10	30.00	31.00	01-Jul-16
Stephenson Park - Mam Oval Hire Charges (Level 2)					
Part or full day hire - (community groups)	C	10	106.00	110.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10			01-Jul-16
Regular School Use - per season/per ground	C	10	210.00	217.00	01-Jul-16
Commercial/Private- Full Day*	C	10	353.00	364.00	01-Jul-16
Stephenson Park - Rotary Oval Hire Charges (Level 4)					
Part or full day hire - (community groups)	C	10	54.00	56.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10			01-Jul-16
Regular School Use - per season/per ground	C	10	106.00	110.00	01-Jul-16
Commercial/Private- Full Day*	C	10	118.00	122.00	01-Jul-16
Stephenson Park - Baseball Oval Hire Charges (Level 4) (includes Baseball Pitch)					
Part or full day hire - (Community groups)	C	10	54.00	56.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10			01-Jul-16
Regular School Use - per season/per ground	C	10	106.00	110.00	01-Jul-16
Commercial/Private- Full Day*	C	10	118.00	122.00	01-Jul-16
Stephenson Park - Baseball Pitch Hire Charges (Level 2) (includes Baseball Oval)					
Part or full day hire - (Community groups)	C	10	106.00	110.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10			01-Jul-16
Regular School Use - per season/per ground	C	10	210.00	217.00	01-Jul-16
Commercial/Private- Full Day*	C	10	342.00	353.00	01-Jul-16
Stephenson Park Upstairs Function Room					
Seasonal user group subsidised rate- Full Day*	C	10	51.00	53.00	01-Jul-16
Non seasonal user Community Group - Full Day*	C	10	210.00	217.00	01-Jul-16
Commercial/Private- Full Day*	C	10	342.00	353.00	01-Jul-16

WELLINGTON SHIRE COUNCIL
PROPOSED SCHEDULE OF FEES AND CHARGES AS AT 1 JULY 2016
GST INCLUSIVE

C=COUNCIL SET L=LEGISLATION

Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
FACILITY HIRE CONT					
Sale Main Oval - Hire Charges (Level 2)					
Part or full day hire - (Community groups)	C	10	106.00	110.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	210.00	217.00	01-Jul-16
Commercial/Private- Full Day*	C	10	353.00	364.00	01-Jul-16
Sale Velodrome - Hire Charges (Level 2)					
Part or full day hire - (Community groups)	C	10	106.00	110.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	210.00	217.00	01-Jul-16
Commercial/Private- Full Day*	C	10	342.00	353.00	01-Jul-16
Sale Lions Park (Little Aths) - Hire Charges (Level 2)					
Part or full day hire - (Community groups)	C	10	106.00	110.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	210.00	217.00	01-Jul-16
Commercial/Private- Full Day*	C	10	342.00	353.00	01-Jul-16
Stead Street Oval - Hire Charges (Level 4) <small>Lakeside (Preston Hills)</small>					
Part or full day hire - (Community groups)	C	10	54.00	56.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	106.00	110.00	01-Jul-16
Commercial/Private- Full Day*	C	10	118.00	122.00	01-Jul-16
Warruk Oval - Hire Charges (Level 3)					
Part or full day hire - (Community groups)	C	10	80.00	83.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	158.00	163.00	01-Jul-16
Commercial/Private- Full Day*	C	10	234.00	242.00	01-Jul-16
Stratford Pine Lodge Hire Charges (Level 4) <small>(not Open on Wednesday, Sat, & Sunday - Closures)</small>					
Part or full day hire - (Community groups)	C	10	54.00	56.00	01-Jul-16
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01-Jul-16
Regular School Use - per season/per ground	C	10	106.00	110.00	01-Jul-16
Commercial/Private- Full Day*	C	10	118.00	122.00	01-Jul-16
Light Usage Fee (rate per hour) <small>(includes plug-in portable lighting)</small>	C	10	10.00	12.00	01-Jul-16
Toilet cleaning charges <small>to be added to Casual hire if applicable</small>	C	10	28.00	30.00	01-Jul-16
Notes					
*Half day hire = 50% of scheduled full day fee					
*Half day = 6 hours or less					
Seasonal Hire includes use of toilets and rubbish disposal					
Yarran Meeting Rooms					
Meeting Room 1 or 2 (max 25 people) per day - Community Rate	C	10	48.00	51.00	01-Jul-16
Both Meeting Rooms 1 & 2 (max 50 people) per day - Community Rate	C	10	98.00	102.00	01-Jul-16
Both Meeting Rooms 1 & 2 (max 50 people) per day - Commercial Rate	C	10	200.00	208.00	01-Jul-16
Consulting Room 1 & 2 per hour	C	10	4.10	4.30	01-Jul-16
Consulting Room 1 & 2 per day	C	10	33.00	35.00	01-Jul-16
Lakeside Entertainment & Arts Facility (LEAF)					
Weddings and Commercial Organisations	C	10	180.00	185.00	01-Jul-16
Not for profit/community organisations	C	10	FREE	FREE	01-Jul-16
Use of Concertina Doors	C	10	110.00	125.00	01-Jul-16
Use of Concertina Doors - Community Groups	C	10	55.00	60.00	01-Jul-16
Circus					
Recreation Reserve Fees (Circus) Daily Fees	C	10	800.00	800.00	01-Jul-16
Swing Bridge Special Openings (minimum of 7 days notification)	C	10	455.00	468.00	01-Jul-16
Port of Sale					
Mooring Fees - Annual	C	10	910.00	1,000.00	01-Jul-16
Mooring - Temporary Per Week - Min 2 weeks (\$116.00). Max 12 weeks	C	10	52.50	58.00	01-Jul-16

WELLINGTON SHIRE COUNCIL
PROPOSED SCHEDULE OF FEES AND CHARGES AS AT 1 JULY 2016
GST INCLUSIVE

C=COUNCIL SET L=LEGISLATION

Service	C/L	GST %	Fee 15/16 including Tax \$	Proposed Fee 16/17 including Tax \$	Effective Date
FACILITY HIRE CONT					
West Sale Airport					
West Sale Airport Service Charge – Terminal Access – Per day for charter/commercial flights	C	10	95.00	110.00	01-Jul-16
Rate capped to 100 days p.a.					
West Sale Airport Service Charge – Use of Airside Apron Areas – per m2/p.a. Aircraft parking or equipment storage.	C	10	33.00	33.00	01-Jul-16
User agreement to be established for periods in excess of 28 continuous days. Minimum charge \$275.00 (based on 100m2 for 1 month).					
West Sale Airport / Yarram Aerodrome Service Charge – Annual User Licence Agreement – Recreational Use.	C	10	NA	140.00	01-Jul-16
West Sale Airport / Yarram Aerodrome Service Charge – Annual User Licence Agreement – Light Commercial Use.	C	10	NA	690.00	01-Jul-16
West Sale Airport / Yarram Aerodrome Service Charge – Annual User Licence Agreement – Commercial Use.	C	10	NA	1300.00	01-Jul-16
West Sale Airport - Landing Fees					
Fee applied per aircraft landing (landing and takeoff) no charge for touch and goes. Military and other Aircraft with WSA and Yarram licence agreement exempt. RA Aus registered aircraft exempt. GA registered aircraft <5,700kg \$10. GA registered aircraft >5,700kg or rotary and all others \$25.	C	10	NA	10.00 to 25.00	01-Jul-16
Yarram Aerodrome - Landing Fees					
Fee applied per aircraft landing (landing and takeoff) no charge for touch and goes. Military and other Aircraft with Yarram and WSA licence agreement exempt. RA Aus registered aircraft exempt. GA registered aircraft <5,700kg \$5. GA registered aircraft >5,700kg or rotary and all others \$5.	C	10	NA	5.00	01-Jul-16
MAP SALES					
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A3 Colour	C	10	11.75	12.00	01-Jul-16
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A2 Colour	C	10	17.50	18.00	01-Jul-16
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A1 Colour	C	10	28.00	30.00	01-Jul-16
Hardcopy - Aerial Photo Plot A4	C	10	11.75	12.00	01-Jul-16
Hardcopy - Aerial Photo Plot A3	C	10	17.50	18.00	01-Jul-16
Hardcopy - Aerial Photo Plot A2	C	10	28.00	30.00	01-Jul-16
Hardcopy - Aerial Photo Plot A1	C	10	40.00	41.00	01-Jul-16
TIPPING FEES					
Commercial Tonne	C	10	149.00	155.00	01-Jul-16
Compacted Commercial	C	10	161.00	167.00	01-Jul-16
Commercial m3	C	10	60.00	63.00	01-Jul-16
Domestic m3	C	10	30.00	31.00	01-Jul-16
Greenwaste m3	C	10	14.00	14.00	01-Jul-16
Clean Concrete Tonne	C	10	28.00	29.00	01-Jul-16
Clean Concrete m3	C	10	42.00	43.00	01-Jul-16
Separated Recyclables m3	C	10	FREE	FREE	01-Jul-16
Asbestos per tonne	C	10	100.00	100.00	01-Jul-16
Single Mattress	C	10	10.00	10.00	01-Jul-16
Double Mattress	C	10	15.00	15.00	01-Jul-16
OTHER					
Rechargeable works	C	10	By Quote	By Quote	01-Jul-15
Consent for Works Within Road Reserve	L		N/A	\$81.00 - \$566.00	01-Jul-16
Recovery cost for Free Hazard Removal Contractor plus an administration fee	C	16	Admin Cost \$155.00 + contractor cost	Admin Cost \$105.00 + contractor cost	01-Jul-15
Dishonoured Debt Fees	C		25.00	30.00	01-Jul-16
Dishonoured Cheque Fees	C		25.00	35.00	01-Jul-09
Land Information Certificates	L		24.90	24.90	29-Oct-15
Land Information Certificate – Urgent Fee	C	10	75.00	75.00	01-Jul-14
Duplicate Rate Notice	C	10	9.50	10.00	01-Jul-16
Rate Related Archive Search per hour	C	10	50.00	50.00	01-Jul-14
Freedom of Information Request	L		27.50	27.50	01-Jul-16
Freedom of Information Search Charges per hour or part of an hour (except if on a	L		19.90	20.40	01-Jul-16
Freedom of Information Supervision Charges Per Quarter hour	L		5.00	5.00	01-Jul-16
Freedom of Information Photocopies-A4	L		0.20	0.20	01-Jul-16

2016/17 Budget - Wellington Shire Council

Appendix B Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the *Act*) and *Local Government (Planning and Reporting) Regulations 2014* (the *Regulations*).

Under the *Act*, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Regulations* which support the *Act*.

The 2016/17 budget, which is included in this report, is for the year 1 July 2016 to 30 June 2017 and is prepared in accordance with the *Act* and *Regulations*. The budget includes financial statements being a budgeted Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2017 in accordance with the *Act* and *Regulations*, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

A 'proposed' budget is prepared in accordance with the *Act* and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

With the introduction of the State Government Rate Capping legislation in 2016, Councils are now unable to determine the level of rate increase and instead must use a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). The ESC will determine whether the rate increase variation submission has been successful by 31 May. In many cases this will require Councils to undertake 'public notice' on two separate proposed budgets simultaneously, i.e. the Ministers maximum rate increase and the Council's required rate increase. Wellington Shire Council has not moved to apply for a higher rate cap for 2016/17 as it has planned at the level gazetted 12 months earlier.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below.

Budget process	Timing
1 Minister of Local Government announces maximum rate increase	Dec
2 Officers update Council's long term financial projections	Dec/Jan
3 Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
4 Council submits formal rate variation submission to ESC	Dec-Mar
5 Proposed budget (s) submitted to Council for approval	Apr
5 Public notice advising intention to adopt budget	Apr
6 Budget available for public inspection & comment	Apr/May
7 Submissions period closes (28 days)	May
8 Submissions considered by Council	Jun
9 Budget and submissions presented to Council for adoption	Jun
10 Copy of adopted budget submitted to the Minister	Jun
11 Revised budget where a material change has arisen	

**WELLINGTON SHIRE COUNCIL
STRATEGIC RESOURCE PLAN**

For the four years ended 30 June 2020

Comprehensive Income Statement
For the four years ended 30 June 2020

	2017	2018	2019	2020
	\$'000	\$'000	\$'000	\$'000
Income				
Rates and charges:	53,722	55,767	56,188	60,561
Statutory fees and fines	461	462	462	463
User fees	6,117	6,260	6,471	6,819
Grants - Operating	13,819	13,937	14,038	14,548
Grants - Capital	15,463	6,802	5,996	6,070
Contributions - monetary- Operating	166	90	92	94
Contributions - monetary- Capital	949	1,436	1,087	1,406
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	328	178	244	198
Other income- Operating	2,225	2,280	2,336	2,394
Other income- Capital	750	825	150	-
Total income	93,819	88,087	89,104	92,371
Expenses				
Employee costs	25,353	26,573	27,785	28,169
Materials and services	29,122	28,610	28,364	28,053
Bad and doubtful debts	111	113	118	119
Depreciation and amortisation	21,760	22,882	23,445	23,963
Borrowing costs	504	518	518	482
Other expenses	502	515	526	536
Total expenses	77,352	79,211	80,724	82,344
Surplus/(deficit) for the year	16,467	8,876	8,330	10,027
Other comprehensive income				
Items that will not be reclassified to surplus or deficit in future				
Net asset revaluation increment/(decrement)	-	-	-	-
Total comprehensive result	16,467	8,876	8,330	10,027

The Comprehensive Income Statement shows what is expected to happen over the next four years in respect of income, expenses and other gains/losses.

The bottom line shows the movement in Council's financial position during the next four years which is reflected in the movement in net assets/equity in the balance sheet.

KEY ASSUMPTIONS

In developing the Strategic Resource Plan, it is necessary to consider number of external factors impacting on Council with the major impact being the Victorian Government introducing a cap on rates increases from 2016/17. In order to accommodate these factors Council has continued our focus on cost reductions through operational efficiencies, resulting in proposed significant reduction in expenditure over the term of this strategic resource plan.

Income from all rates and charges will increase by \$2.03 million. The general rate income will be calculated within the Fair Go Rates system and as per the Ministerial directive of 2.5% rise. The Waste Infrastructure charge will increase to \$45, while the Garbage charge will increase to \$181. The EPA Levy Charge will also remain at \$14.92 for each property that receives a garbage collection service. An increase of 2.45% in the general rate in the dollar has been projected in subsequent years.

Fees and Charges (including statutory fees) will contribute approximately 7.0% of the Council's total revenue in 2016/17 and will increase in line with CPI over the next 4 years, where pricing is controlled by the Council rather than set by legislation.

External Grants and Contributions over the next four years will range from 24% to 32% of total revenue. These are used to fund both capital and operating expenditure. Capital grants are used to fund capital projects and are based on confirmed funding levels. In 2015, the Federal Government announced an increase in Roads to Recovery (R2R) funding of which this Council received total additional allocation of \$7.01 million which will be expended by the end of 2017. In future years R2R funding will revert back to the annualised allocation of approximately \$2.3 million. The Victoria Grants Commission allocation for 2016/17 has remained at the 2014/15 allocation due to the three year indexation freeze on financial assistance grants. A 2.0% increase has been applied to 2017/18, 2018/19 and 2019/20 based on the 2014/15 level. Other recurrent operating grants are forecast to increase by between 1% and 3%.

Employee Costs are projected to rise by between 4.6% and 5.5% in accordance with the current Enterprise Bargaining Agreement and allowing for annual movement between banding levels. Staff numbers will generally remain static over the four year period, with minor reductions occurring due to the finalisation of funding for 4.4 EFT positions.

Materials and Services costs are driven by a number of external factors including prevailing economic conditions (such as fuel prices), industry specific issues and CPI. Excluding the impact associated with the completion of a number of major operating projects over the four year period, such as the rehabilitation of Longford, Maffra, Kilmany and Yarram landfill sites and a contribution towards the Princes Highway Cobains Rd Intersection upgrade, these costs are forecast to increase by between 3.0% and 5.0% per annum.

Balance Sheet

For the four years ended 30 June 2020

	2017 \$'000	2018 \$'000	2019 \$'000	2020 \$'000
Assets				
Current assets				
Cash and cash equivalents	38,496	39,955	40,748	36,974
Trade and other receivables	4,172	4,545	4,513	4,927
Other assets	341	341	341	341
Total current assets	43,009	44,841	45,602	42,242
Non-current assets				
Trade and other receivables	2,115	2,787	3,383	4,118
Property, infrastructure, plant and equipment	921,865	928,962	938,892	947,489
Intangible assets	1,062	760	545	796
Total non-current assets	925,042	932,529	940,820	952,383
Total assets	968,051	977,370	986,422	994,625
Liabilities				
Current liabilities				
Trade and other payables	6,007	5,915	5,879	5,823
Trust funds and deposits	900	900	900	900
Provisions	7,171	7,489	7,804	8,171
Interest-bearing loans and borrowings	919	517	3,627	761
Total current liabilities	14,997	14,821	18,210	15,655
Non-current liabilities				
Provisions	1,843	1,854	1,866	1,879
Interest-bearing loans and borrowings	9,693	10,001	7,622	8,340
Total non-current liabilities	11,536	11,855	9,488	10,219
Total liabilities	26,533	26,676	27,698	25,874
Net assets	941,518	950,694	958,724	968,751
Equity				
Accumulated surplus	329,783	340,521	349,000	359,062
Reserves	611,735	609,873	609,724	609,689
Total Equity	941,518	950,394	958,724	968,751

The Balance Sheet provides a snapshot of the Council's expected financial position at the end of each of the next four years. Total equity represents the net worth of Council.

Statement of Changes in Equity
For the four years ended 30 June 2020

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2017				
Balance at beginning of the financial year	825,050	311,695	606,539	6,816
Surplus/(deficit) for the year	16,468	16,468	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	4,023	-	(4,023)
Transfers from other reserves	-	(2,603)	-	2,603
Balance at end of the financial year	841,518	329,783	606,539	5,196
2018				
Balance at beginning of the financial year	841,518	329,783	606,539	5,196
Surplus/(deficit) for the year	8,878	8,878	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	4,209	-	(4,209)
Transfers from other reserves	-	(2,347)	-	2,347
Balance at end of the financial year	850,394	340,521	606,539	3,334
2019				
Balance at beginning of the financial year	850,394	340,521	606,539	3,334
Surplus/(deficit) for the year	8,331	8,331	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	2,857	-	(2,857)
Transfers from other reserves	-	(2,708)	-	2,708
Balance at end of the financial year	858,724	349,000	606,539	3,185
2020				
Balance at beginning of the financial year	858,724	349,000	606,539	3,185
Surplus/(deficit) for the year	10,027	10,027	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfers to other reserves	-	2,950	-	(2,950)
Transfers from other reserves	-	(2,915)	-	2,915
Balance at end of the financial year	868,751	359,062	606,539	3,150

Statement of Cash Flows
For the four years ended 30 June 2020

	2017	2018	2019	2020
	Inflows/ (Outflows)	Inflows/ (Outflows)	Inflows/ (Outflows)	Inflows/ (Outflows)
	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities				
Rates and charges	53,484	55,527	57,813	60,254
Statutory fees and fines	461	482	482	453
User fees	6,065	6,276	6,449	6,605
Grants - operating	14,507	13,731	14,244	14,342
Grants - capital	15,483	6,802	5,996	6,070
Contributions- monetary	512	829	611	729
Interest received	1,000	1,025	1,051	1,077
Other receipts	1,975	2,080	1,435	1,317
Employee costs	(24,959)	(26,234)	(27,449)	(28,799)
Materials and services	(28,511)	(28,713)	(28,430)	(28,119)
Other payments	(503)	(515)	(526)	(538)
Net cash provided by/(used in) operating activities	39,514	31,290	31,776	33,451
Cash flows from investing activities				
Payments for property, infrastructure, plant and equipment	(45,626)	(30,248)	(31,867)	(35,418)
Proceeds from sale of property, infrastructure, plant and equipment	1,278	729	971	822
Net cash provided by/(used in) investing activities	(44,348)	(29,519)	(30,896)	(34,596)
Cash flows from financing activities				
Finance costs	(504)	(518)	(518)	(482)
Proceeds from borrowings	1,956	825	1,248	1,480
Repayment of borrowings	(1,481)	(919)	(517)	(3,627)
Net cash provided by/(used in) financing activities	(29)	(612)	213	(2,629)
Net increase (decrease) in cash and cash equivalents	(4,863)	1,159	1,093	(3,774)
year	43,359	38,496	39,655	40,748
year	38,496	39,655	40,748	36,974

The Cash Flow Statement shows the expected movement in cash over the next four years

The net cash flows from operating activities shows the expected cash available after providing services to the community. These funds, along with net cash provided by financing activities are used to fund ongoing capital requirements.

Statement of Capital Works
For the four years ended 30 June 2019

	2017 \$'000	2018 \$'000	2019 \$'000	2020 \$'000
Property				
Land	-	1,235	125	-
Land improvements	1,530	75	-	1,800
Total land	1,530	1,310	125	1,800
Buildings	10,913	4,810	5,725	5,780
Total buildings	10,913	4,810	5,725	5,780
Total property	12,443	6,120	5,850	7,580
Plant and equipment				
Plant, machinery and equipment	2,541	2,202	2,485	2,401
Fixtures, fittings and furniture	68	22	24	10
Computers and telecommunications	276	100	100	344
Library books	264	247	256	205
Total plant and equipment	3,149	2,571	2,865	3,020
Infrastructure				
Roads	15,180	10,605	13,010	12,560
Bridges	3,200	1,900	766	1,492
Footpaths and cycle ways	1,449	817	474	531
Drainage	200	415	1,950	2,245
Recreational, leisure and community facilities	2,848	2,185	1,515	1,405
Waste management	110	3,883	4,207	6,006
Parks, open space and streetscapes	8,788	320	400	180
Aerodromes	485	910	410	75
Off street car parks	98	56	-	-
Other infrastructure	1,137	308	320	20
Total infrastructure	29,358	21,457	23,652	24,514
Intangibles	875	100	100	504
Total capital works expenditure	45,826	30,248	31,867	35,418
Represented by:				
New asset expenditure	2,063	1,362	-	-
Asset renewal expenditure	29,352	20,079	25,354	29,205
Asset expansion expenditure	3,917	3,595	1,443	1,596
Asset upgrade expenditure	10,793	5,212	5,070	4,567
Total capital works expenditure	45,826	30,248	31,867	35,418

The Statement of Capital Works shows the expected expenditure on capital works over the next four years

Capital Works Strategies

The capital works program over the four year period (as part of the ten year capital works program) will continue to be refined to ensure alignment with Asset Management Plan objectives and strategies. All projects are evaluated on a case by case basis, taking into account public safety, community need, legislative requirements and availability of funding, both internal and external. Essential to Council achieving its Asset Management Plan objectives over the next four years is the continuation of the Roads to Recovery funding initiative of \$16.77 million.

Borrowing Strategies

Council's Long Term Financial Plan, takes into consideration the need to plan carefully for funding the renewal of infrastructure assets and remain a financially sustainable organisation.

New borrowings have been forecast for all years from 2016/17 to 2019/20, mainly for residential street construction schemes which will be repaid by participating ratepayers over 5 to 10 years. At the end of the four year financial period, total debt is forecast to be \$9.10 million - well within the relevant Local Government Reporting Framework indicators.

Other information
For the four years ended 30 June

1. Summary of planned capital works expenditure

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2017										
Property										
Land	-	-	-	-	-	-	-	-	-	-
Land improvements	1,530	-	1,530	-	-	1,530	-	-	1,530	-
Total land	1,530	-	1,530	-	-	1,530	-	-	1,530	-
Buildings	10,913	-	4,931	2,481	3,501	10,913	3,426	250	7,236	-
Total buildings	10,913	-	4,931	2,481	3,501	10,913	3,426	250	7,236	-
Total property	12,443	-	6,461	2,481	3,501	12,443	3,426	250	8,766	-
Plant and equipment										
Plant, machinery and equipment	2,541	-	2,541	-	-	2,542	-	-	2,542	-
Fiducials, fittings and furniture	68	4	12	40	12	68	-	-	68	-
Computers and telecommunications	276	-	88	-	188	276	-	-	276	-
Library books	264	-	251	-	13	264	-	-	264	-
Total plant and equipment	3,149	4	2,891	40	213	3,149	-	-	3,149	-
Infrastructure										
Roads	15,160	-	11,505	40	3,628	15,160	8,130	675	6,355	-
Bridges	3,200	-	3,145	0	55	3,200	2,535	-	665	-
Footpaths and cycle ways	1,449	-	370	1,047	32	1,449	515	-	934	-
Drainage	290	-	290	-	-	290	-	-	290	-
Recreational, leisure and community facilities	2,646	1,700	620	-	326	2,646	844	574	1,228	-
Waste management	110	-	35	20	55	110	-	-	110	-
Parks, open space and streetscapes	4,786	48	3,090	274	1,373	4,786	1,520	-	3,266	-
Aerodromes	485	-	311	15	159	485	-	-	485	-
Off street car parks	96	-	96	-	-	96	-	-	96	-
Other infrastructure	1,137	291	349	-	497	1,137	514	-	624	-
Total infrastructure	29,359	2,040	18,901	1,386	6,022	29,359	12,057	1,449	15,853	-
Intangibles	675	20	97	-	558	675	-	-	675	-
Total capital works expenditure	45,626	2,063	29,351	3,917	10,294	45,626	15,483	1,699	28,444	-

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2018										
Property										
Land	1,235	-	-	1,150	85	1,235	-	-	1,235	-
Land improvements	75	-	75	-	-	75	-	-	75	-
Total land	1,310	-	75	1,150	85	1,310	-	-	1,310	-
Buildings	4,810	-	2,563	1,105	1,143	4,810	2,700	250	1,860	-
Total buildings	4,810	-	2,563	1,105	1,143	4,810	2,700	250	1,860	-
Total property	6,120	-	2,638	2,255	1,228	6,120	2,700	250	3,170	-
Plant and equipment										
Plant, machinery and equipment	2,202	-	2,202	-	-	2,202	15	-	2,188	-
Furniture, fittings and furniture	22	12	5	-	5	22	-	-	22	-
Computers and telecommunications	100	-	-	-	100	100	-	-	100	-
Library books	247	-	235	-	12	247	-	-	247	-
Total Plant and equipment	2,571	12	2,442	-	117	2,571	15	-	2,555	-
Infrastructure										
Roads	10,605	-	8,888	42	1,675	10,605	2,400	1,260	6,865	-
Bridges	817	-	760	-	58	817	75	75	667	-
Footpaths and cycle ways	1,900	-	584	1,133	183	1,900	700	-	1,200	-
Drainage	415	-	315	-	100	415	0	-	415	-
Recreational, leisure and community facilities	2,185	1,350	638	-	-	2,185	172	508	1,427	-
Waste management	320	-	170	150	-	320	-	-	320	-
Parks, open space and streetscapes	3,883	-	2,318	-	1,565	3,883	500	-	3,383	-
Aerodromes	910	-	855	15	41	910	-	-	910	-
Off street car parks	56	-	56	-	-	56	-	-	56	-
Other infrastructure	366	-	220	-	146	366	240	-	126	-
Total infrastructure	21,457	1,350	15,000	1,340	3,767	21,457	4,087	2,611	15,360	-
Intangibles	100	-	-	-	100	100	-	-	100	-
Total capital works expenditure	30,248	1,362	20,079	3,690	5,212	30,248	6,602	2,261	21,185	-

WELLINGTON SHIRE COUNCIL
STRATEGIC RESOURCE PLAN

	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2019										
Property										
Land	125	-	-	125	-	125	-	-	125	-
Land improvements	-	-	-	-	-	-	-	-	-	-
Total land	125	-	-	125	-	125	-	-	125	-
Buildings	5,725	-	4,075	675	975	5,725	2,400	-	3,325	-
Total buildings	5,725	-	4,075	675	975	5,725	2,400	-	3,325	-
Total property	5,850	-	4,075	800	975	5,850	2,400	-	3,450	-
Plant and equipment										
Plant, machinery and equipment	2,485	-	2,485	-	-	2,485	-	-	2,485	-
Fixtures, fittings and furniture	24	-	12	-	12	24	-	-	24	-
Computers and telecommunications	100	-	100	-	-	100	-	-	100	-
Library books	256	-	243	-	13	256	-	-	256	-
Total plant and equipment	2,865	-	2,840	-	25	2,865	-	-	2,865	-
Infrastructure										
Roads	13,010	-	10,681	44	2,085	13,010	3,050	600	9,360	-
Bridges	474	-	414	-	60	474	150	150	174	-
Footpaths and cycle ways	788	-	546	34	184	788	-	-	788	-
Drainage	1,950	-	1,620	-	330	1,950	-	297	1,653	-
Recreational, leisure and community facilities	1,515	-	1,518	-	-	1,515	200	100	715	500
Waste management	400	-	100	300	-	400	-	-	400	-
Parks, open space and streetscapes	4,207	-	2,677	250	1,080	4,207	36	100	4,071	-
Aerodromes	410	-	292	15	103	410	-	-	410	-
Off street car parks	-	-	-	-	-	-	-	-	-	-
Other infrastructure	320	-	192	-	128	320	180	-	180	-
Total infrastructure	23,052	-	15,439	843	3,670	23,052	3,596	1,247	17,709	500
Intangibles	180	-	-	-	180	180	-	-	180	-
Total capital works expenditure	31,887	-	25,354	1,443	5,870	31,887	5,996	1,247	25,124	500

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	Asset Expenditure Types					Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Expansion \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
2026										
Property										
Land	-	-	-	-	-	-	-	-	-	-
Land improvements	1,600	-	1,600	-	-	1,600	-	-	1,600	-
Total land	1,600	-	1,600	-	-	1,600	-	-	1,600	-
Buildings	5,780	-	4,084	800	1,006	5,780	920	-	4,860	-
Total buildings	5,780	-	4,084	800	1,006	5,780	920	-	4,860	-
Total property	7,380	-	5,684	800	1,006	7,380	920	-	6,460	-
Plant and equipment										
Plant, machinery and equipment	2,401	-	2,401	-	-	2,401	-	-	2,401	-
Furniture, fittings and furniture	10	-	5	-	5	10	-	-	10	-
Computers and telecommunications	344	-	145	-	199	344	-	-	344	-
Library books	265	-	252	-	13	265	-	-	265	-
Total plant and equipment	3,020	-	2,803	-	217	3,020	-	-	3,020	-
Infrastructure										
Roads	12,560	-	10,422	46	2,092	12,560	2,100	1,000	9,460	-
Bridges	531	-	469	-	63	531	350	-	181	-
Footpaths and cycle ways	1,492	-	567	735	190	1,492	500	-	992	-
Drainage	2,245	-	1,905	-	340	2,245	0	306	1,939	-
Recreational, leisure and community facilities	1,405	-	1,405	-	-	1,405	300	100	805	500
Waste management	180	-	180	-	-	180	-	-	180	-
Parks, open space and streetscapes	6,006	-	5,374	100	533	6,006	2,000	-	4,006	-
Aerodromes	75	-	45	15	15	75	-	-	75	-
Off street car parks	-	-	-	-	-	-	-	-	-	-
Other infrastructure	20	-	12	-	8	20	-	-	20	-
Total infrastructure	24,514	-	20,376	896	3,249	24,514	5,150	1,406	17,458	500
Intangibles	504	-	490	-	104	504	-	-	504	-
Total capital works expenditure	35,418	-	26,265	1,896	4,567	35,418	6,070	1,406	27,442	500

Statement of Human Resources
For the four years ended 30 June 2020

	2017	2018	2019	2020
	\$'000	\$'000	\$'000	\$'000
Staff expenditure				
Employee costs - Operating	25,353	26,573	27,785	29,189
Employee costs - Capital	387	52	0	0
Total staff expenditure	25,740	26,625	27,785	29,189
	FTE	FTE	FTE	FTE
Staff numbers				
Employees	288.1	283.7	281.1	280.1
Capitalised Labour	(3.6)	(1.0)	0.0	0.0
Total staff numbers	284.5	282.7	281.1	280.1

Other Information
For the four years ended 30 June 2020

2. Summary of planned human resources expenditure

	2017 \$'000	2018 \$'000	2019 \$'000	2020 \$'000
Built and Natural Environment				
Permanent - Full time	8,952	9,919	12,311	10,487
Permanent - Part time	58	59	65	64
Total Built and Natural Environment	9,010	9,978	12,376	10,551
Chief Executive Officer				
Permanent - Full time	1,040	1,000	1,125	1,100
Permanent - Part time	-	-	-	-
Total Chief Executive Officer	1,040	1,000	1,125	1,100
Development				
Permanent - Full time	3,754	3,975	4,382	4,367
Permanent - Part time	625	685	685	731
Total Development	4,379	4,660	5,067	5,098
Corporate Services				
Permanent - Full time	2,853	3,762	3,652	3,989
Permanent - Part time	259	205	278	293
Total Governance	3,112	3,967	3,930	4,282
Community and Culture				
Permanent - Full time	3,801	3,719	3,885	4,083
Permanent - Part time	1,256	1,761	1,845	1,958
Total Community and Culture	5,057	5,480	5,730	6,041
Total Casuals and other expenditure	1,738	1,790	1,878	1,813
Total staff expenditure	25,745	29,826	27,785	29,189
	FTE	FTE	FTE	FTE
Built and Natural Environment				
Permanent - Full time	115.0	114.0	113.5	113.0
Permanent - Part time	0.6	0.6	0.6	0.6
Total Built and Natural Environment	115.6	114.6	114.1	113.6
Chief Executive Officer				
Permanent - Full time	7.0	6.0	6.0	6.0
Permanent - Part time	-	-	-	-
Total Chief Executive Officer	7.0	6.0	6.0	6.0
Development				
Permanent - Full time	39.0	37.0	37.0	37.0
Permanent - Part time	12.1	12.7	12.7	12.7
Total Development	51.1	49.7	49.7	49.7
Governance				
Permanent - Full time	35.0	36.0	34.0	34.0
Permanent - Part time	3.4	3.4	3.4	3.4
Total Governance	38.4	39.4	37.4	37.4
Community and Culture				
Permanent - Full time	30.0	30.0	30.0	30.0
Permanent - Part time	21.5	22.5	21.9	21.3
Total Community and Culture	51.5	52.5	51.9	51.3
Total Casuals	15.0	15.0	15.0	15.0
Total staff numbers	288.1	283.7	281.1	280.1

ITEM C2.3**AUDIT COMMITTEE MINUTES**

DIVISION: CORPORATE SERVICES
 ACTION OFFICER: GENERAL MANAGER CORPORATE SERVICES
 DATE: 21 JUNE 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
		✓		✓					✓

OBJECTIVE

To receive and note the minutes of the Audit Committee meeting held on 25 May 2016.

RECOMMENDATION

That:

- 1. Council receive and note the minutes in brief (Attachment 1) and the confidential attachment at Item F1.1 Audit Committee Minutes of 25 May 2016; and***
- 2. The information contained in the confidential attachment Item F1.1 Audit Committee Minutes of 25 May 2016 of this Council meeting agenda and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the General Manager Corporate Services on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989: f) legal advice; and h) any other matter which the Council considers would prejudice the Council or any person; be designated confidential information under Section 77 Clause (2)(b) of the Local Government Act 1989.***

BACKGROUND

Council maintains an Audit Committee in accordance with Section 139 of the *Local Government Act 1989*. The Audit Committee is an independent advisory Committee to Council and its primary objective is to assist Council in the effective conduct of its responsibilities for financial reporting, management of risk, maintaining a reliable system of internal controls and facilitating the organisation's ethical development. Minutes of the Audit Committee are reported direct to Council. A copy of the minutes in brief from the Audit Committee meeting of 25 May 2016 can be found at Attachment 1 of this report and is provided for the information of Council and the public in general.

OPTIONS

Council has the following options:

- To receive and note the minutes from the Audit Committee Meeting of 25 May 2016; or
- To seek further information and consider the minutes at a future meeting.

PROPOSAL

To receive and note the minutes of the Audit Committee meeting held on 25 May 2016.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a Conflict of Interest.

LEGISLATIVE IMPACT

The *Local Government Act 1989*, section 139(1) requires Council to establish an audit committee. Council's Audit Committee is an Advisory Committee to Council and operates within the Terms of Reference and Charter adopted by Council.

The Audit Committee Terms of Reference require the minutes of the Audit Committee to be forwarded to an ordinary meeting of the Council, including a report explaining any specific recommendations and key outcomes. The Audit Committee is also required to report annually to the Council summarising the activities of the Committee during the previous financial year.

This report complies with the legislative requirements and the Audit Committee Terms of Reference requirements.

COUNCIL PLAN IMPACT

The Council Plan 2013–2017 Theme 2 Organisational states the following strategic objective and related strategy:

Strategic Objective

"An organisation that is responsive, flexible, honest, accountable and consistent."

Strategy 2.3

"Ensure sound governance processes that result in responsive, ethical, transparent and accountable decision making."

This report supports the above Council Plan strategic objective and strategy.

RISK MANAGEMENT IMPACT

The Audit Committee Charter identifies the management of risk as one of the primary objectives of the Audit Committee. The Audit Committee monitors the risk exposure of Council by determining if management has appropriate risk management processes and adequate management information systems in place.

**MINUTES IN BRIEF OF WELLINGTON SHIRE COUNCIL AUDIT COMMITTEE
MEETING ON WEDNESDAY 25 MAY 2016**

Present: Mr Peter Craighead (Chair)
Mr Alan Hall
Mr Joel Churchill
Councillor Peter Cleary

In attendance: Mr David Morcom (Chief Executive Officer)
Mr Ian Carroll (Manager Corporate Finance)
Mrs Sheryl Saynor (Executive Support Officer)
Mrs Mary Winter (Crowe Horwath)
Mr Jon Wallace (Crowe Horwath)
Mr Vineet Danwar (HLB Mann Judd)

1. **Welcome**
2. **Apologies** - Councillor John Duncan

3. **Closure of Meeting to Public:-**

Alan Hall/Councillor Cleary

That the meeting be closed to the public under Section 89(2) of the Local Government Act 1989 to discuss personnel matters, legal advice and any other matter which the Council or special committee considers would prejudice the Council or any person.

CARRIED

4. **Declaration of Conflict(s) of Interest:-**
Nil

5. **Adoption of Previous Minutes – 25 February 2016:-**

Councillor Cleary/Joel Churchill

That the Committee adopt the minutes of the previous meeting held on 25 February 2016.

CARRIED

6. **Action Items from Previous Minutes**

Alan Hall/Joel Churchill

That the Audit Committee recommend to Council that it receive the report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person.

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

7. External Audit Strategy

Alan Hall/Councillor Cleary

That the Audit Committee recommend to Council that it receive the report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Acting Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

8. Internal Audit Plan 2016/17

Councillor Cleary/Alan Hall

That the Audit Committee recommend to Council that it receive the report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person.

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

9. Internal Audit: Review of Depot Operations

Alan Hall/Joel Churchill

That the Audit Committee recommend to Council that it receive the report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person.

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

10. Status of Internal Audit Recommendations

Alan Hall/Councillor Cleary

That the Audit Committee recommend to Council that it receive the report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

11. Review of Risk Strategy

Councillor Cleary/Joel Churchill

That the Audit Committee recommend to Council that it receive the report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person.

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

12. Information Services Update

Joel Churchill/Alan Hall

That the Audit Committee recommend to Council that it receive the report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

13. VAGO Report: Local Government: 2014-15 Audit Snapshot

Alan Hall/Councillor Cleary

That the Audit Committee recommend to Council that it receive the Report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Act:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

14. VAGO Report: Digital Dashboard: Status Review of ICT Projects and Initiatives – Phase 2

Councillor Cleary/Alan Hall

That the Audit Committee recommend to Council that it receive the Report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Act:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

15. Draft Council Plan

Alan Hall/Councillor Cleary

That the Audit Committee recommend to Council that it receive the Report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

16. Draft 2016/17 Budget

Joel Churchill/Councillor Cleary

That the Audit Committee recommend to Council that it receive the Report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

17. Financials

Alan Hall/Joel Churchill

That the Audit Committee recommend to Council that it receive the Report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

18. Council Quarterly Performance Report

Alan Hall/Councillor Cleary

That the Audit Committee recommend to Council that it receive the Report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Act:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

19. Fraud Report

Councillor Cleary/Alan Hall

That the Audit Committee recommend to Council that it receive the report.

That the information contained in this document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

20. Excessive Staff Leave

Councillor Cleary/Joel Churchill

That the Audit Committee recommend to Council that it receive the Report.

That the information, contained in the attached document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Act:

(h) any other matter which the Council or special committee considers would prejudice the Council or any person

be designated confidential information under Clause 77 (2) (b) of the Local Government Act 1989.

CARRIED

21. Current Key Risk Matters

Alan Hall/Councillor Cleary

That the Audit Committee recommend to Council that it receive the report.

That the information, contained in the attached document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

f) legal advice;

h) any other matter which the Council or special committee considers would prejudice the Council or any person;

be designated confidential information under Clause 77 (2) (b) of the Local Government Act 1989.

CARRIED

22. Risk Report

Councillor Cleary/Alan Hall

That the Audit Committee recommend to Council that it receive the report.

That the information, contained in the attached document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Act:

h) any other matter which the Council or special committee considers would prejudice the Council or any person;

be designated confidential information under Clause 77 (2) (b) of the Local Government Act 1989.

CARRIED

23. Register of Commissioned Reports

Councillor Cleary/Alan Hall

That the Audit Committee recommend to Council that it receive the report.

That the information, contained in the attached document and designated under Section 77 Clause (2)(c) of the Local Government Act 1989 as confidential by the Chief Executive Officer on 18 May 2016 because it relates to the following grounds under Section 89(2) of the Local Government Act 1989:

h) any other matter which the Council or special committee considers would prejudice the Council or any person;

be designated confidential information under Clause 77(2)(b) of the Local Government Act 1989.

CARRIED

24. General Business

1. Local Authority Superannuation Fund

THERE BEING NO FURTHER BUSINESS THE MEETING CLOSED AT 3.46PM.



C3 - REPORT

GENERAL MANAGER DEVELOPMENT

ITEM C3.1**APRIL 2016 PLANNING DECISIONS**

DIVISION: DEVELOPMENT
ACTION OFFICER: MANAGER LAND USE PLANNING
DATE: 21 JUNE 2016

IMPACTS									
Financial	Communication	Legislative	Council Policy	Council Plan	Resources & Staff	Community	Environmental	Consultation	Risk Management
	✓	✓	✓	✓			✓		

OBJECTIVE

To provide a report to Council on recent planning permit trends and planning decisions made under delegation by Statutory Planners during the month of April 2016 for information.

PUBLIC QUESTIONS AND COMMENTS FROM THE GALLERY**RECOMMENDATION**

That Council note the report on recent planning permit trends and Planning Application Determinations between 1 April and 30 April 2016.

BACKGROUND

Statutory Planners have delegated authority under the *Planning and Environment Act 1987* to make planning decisions in accordance with the *Planning and Environment Act 1987* and the Wellington Planning Scheme including the issue of: planning permits, amended permits, extensions of time, refusal of planning permits and notices of decision to grant a planning permit.

A copy of planning permit decisions made between 1 April and 30 April 2016 is included in Attachment 1.

Attachment 2 provides an overview of recent planning permit trends including decisions made, efficiency of decision making and the estimated value of approved development (derived from monthly Planning Permit Activity Reporting data).

OPTIONS

Council may choose to note this report, alternatively, Council may choose to seek further information and refer this report to another meeting.

PROPOSAL

That Council note the report on recent planning permit trends and planning application determinations between 1 April and 30 April 2016.

CONFLICT OF INTEREST

No staff and/or contractors involved in the compilation of this report have declared a conflict of interest.

COMMUNICATION IMPACT

The monthly report communicates information about planning trends and determinations including the issue of planning permits, amended permits, refusal of planning permits and notices of decision to grant a planning permit.

LEGISLATIVE IMPACT

All planning decisions have been processed and issued in accordance with the *Planning and Environment Act 1987* and the Wellington Planning Scheme.

COUNCIL POLICY IMPACT

All planning decisions have been issued after due consideration of relevant Council policy, including Council's Heritage Policy and the requirements of the State and Local Planning Policy Framework in the Wellington Planning Scheme.

COUNCIL PLAN

The Council Plan 2013–2017 Theme 5 Land Use Planning states the following strategic objective and related strategy:

Strategic Objective

"Appropriate and forward looking land use planning that incorporates sustainable growth and development."

Strategy 5.2

"Provide user friendly, accessible planning information and efficient planning processes."

This report supports the above Council Plan strategic objective and strategy.

ENVIRONMENTAL IMPACT

Planning decisions are made in accordance with the relevant environmental standards to ensure that environmental impacts are minimised.

ATTACHMENT 1

Application No/Year	Date Received	Property Title & Address	Proposal	Status
1707-2/1999	22/01/2016	Assessment No. 349811 PCA: 27B SEC: 6 518 WARRIGAL TOMS CREEK RD NEWRY	Amendment to permit to use and develop the land for extractive industry.	Permit Issued by Delegate of Resp/Auth 4/04/2016
560-2/2008	24/03/2015	Assessment No. 209015 CA: 30A 43 JOHNSONS LANE WILLUNG SOUTH	Use of the land for a dog breeding and boarding facility.	Permit Issued by Delegate of Resp/Auth 14/04/2016
95-3/2014	9/03/2016	Assessment No. 75192 LOT: D PS: 605819W 79-111 HOBSON ST STRAITFORD	Amendment to permit for staged subdivision and removal of native vegetation.	Permit Issued by Delegate of Resp/Auth 29/04/2016
141-2/2014	7/04/2016	Assessment No. 217554 LOT: 691 PS: 52648 67 ASTRO AVE GOLDEN BEACH	Buildings and works for the development of a dwelling.	Permit Issued by Delegate of Resp/Auth 29/04/2016
353-1/2014	21/10/2014	Assessment No. 50799 CA: 42 CUNNINGHAME ST SALE	Use and development of the land associated with construction of a footbridge and the removal of native vegetation.	Permit Issued by Delegate of Resp/Auth 22/04/2016
397-2/2014	11/03/2016	Assessment No. 46573 LOT: 1 TP: 707247L 154-162 RAYMOND ST SALE	Amendment to permit for alterations and extension to an existing building.	Permit Issued by Delegate of Resp/Auth 11/04/2016
89-2/2015	31/03/2016	Assessment No. 274415 PC: 373421F 31 KIRKSOPP ST ALBERTON	Buildings and works associated with the development of a dwelling.	Permit Issued by Delegate of Resp/Auth 22/04/2016
240-2/2015	12/02/2016	Assessment No. 104455 PTL: 103 PS: 634482S 110 PRINCES HWY FULHAM	Amendment to permit for staged subdivision of the land into 40 lots.	Permit Issued by Delegate of Resp/Auth 4/04/2016
256-2/2015	21/03/2016	Assessment No. 343095 LOT: 3 PS: 131000 298 BACK WOMBAT RD BOISDALE	Amendment to permit for use and development of a single dwelling.	Permit Issued by Delegate of Resp/Auth 6/04/2016
261-1/2015	6/08/2015	Assessment No. 394700 LOT: 3 PS: 212793T OLD CARRAJUNG RD CARRAJUNG LOWER	Use and development of a dwelling associated with agriculture on a lot less than 40 hectares.	Refusal Issued by Delegate of Respo/Auth 20/04/2016
290-1/2015	1/09/2015	Assessment No. 105502 LOT: 2 PS: 743750 833 SALE-COWWARR RD NAMBROK	Re-subdivide the land to excise an existing dwelling.	Permit Issued by Delegate of Resp/Auth 5/04/2016

Application No/Year	Date Received	Property Title & Address	Proposal	Status
291-1/2015	1/09/2015	Assessment No. 103325 CA: 14 SEC: E 527 MAFFRA-ROSEDALE RD DENISON	Two Lot Subdivision of the Land (House Excision)	Permit Issued by Delegate of Resp/Auth 13/04/2016
324-1/2015	23/09/2015	Assessment No. 330506 LOT: 2 TP: 879619K 823 WEIR RD GLENMAGGIE	Buildings and works associated with construction of an outbuilding.	Permit Issued by Delegate of Resp/Auth 8/04/2016
355-2/2015	18/04/2016	Assessment No. 424317 LOT: E PS: 713659P 2 AUTHORS WAY SALE	Amendment to permit to display advertising sign.	Permit Issued by Delegate of Resp/Auth 28/04/2016
11-1/2016	14/01/2016	Assessment No. 237156 LOT: 2490 PS: 70941 341 NATIONAL PARK RD LOCH SPORT	Subdivision of the land into two lots.	Permit Issued by Delegate of Resp/Auth 6/04/2016
16-1/2016	22/01/2016	Assessment No. 1933 CP: 103605 135 CUNNINGHAME ST SALE	Buildings and works associated with alterations to existing dwelling.	Permit Issued by Delegate of Resp/Auth 4/04/2016
18-1/2016	28/01/2016	Assessment No. 206391 LOT: 3 PS: 123929 234 SEASPRAY RD LONGFORD	Subdivision of the land into two lots.	Permit Issued by Delegate of Resp/Auth 5/04/2016
22-2/2016	31/03/2016	Assessment No. 52001 LOT: 1 TP: 12920B 271 YORK ST SALE	Amendment to permit for building and works associated with construction of 3 extra motel rooms.	Permit Issued by Delegate of Resp/Auth 5/04/2016
24-1/2016	2/02/2016	Assessment No. 421388 LOT: 1 TP: 521548F 8 PRINCESS ST PORT ALBERT	Buildings and works associated with construction of an outbuilding.	Permit Issued by Delegate of Resp/Auth 11/04/2016
29-1/2016	5/02/2016	Assessment No. 187328 LOT: 58 BLK: B PS: 8478 4 DAVIS ST THE HONEYSUCKLES	Buildings and works associated with construction of an outbuilding with a reduced side boundary setback.	Permit Issued by Delegate of Resp/Auth 18/04/2016
32-1/2016	8/02/2016	Assessment No. 80127 LOT: 2 PS: 201127 16 PRINCES HWY STRATFORD	Subdivision of the land into two lots and the alteration of access to a Road Zone Category 1.	Permit Issued by Delegate of Resp/Auth 11/04/2016
34-1/2016	9/02/2016	Assessment No. 304733 PCA: 9 SEC: 50 99A POWERSCOURT ST MAFFRA	Buildings and works associated with extension to an existing dwelling, construction of a garage and alterations to access a Road Zone category 1.	Permit Issued by Delegate of Resp/Auth 5/04/2016
34-2/2016	18/04/2016	Assessment No. 304733 PCA: 9 SEC: 50 99A POWERSCOURT ST MAFFRA	Buildings and works associated with extension to an existing dwelling, construction of a garage and alterations to access a Road Zone category 1.	Permit Issued by Delegate of Resp/Auth 28/04/2016

Application No/Year	Date Received	Property Title & Address	Proposal	Status
37-1/2016	10/02/2016	Assessment No. 219386 LOT: 888 PS: 52648 105 ASTRO AVE GOLDEN BEACH	Buildings and works associated with development of a single dwelling.	Permit Issued by Delegate of Resp/Auth 5/04/2016
42-1/2016	12/02/2016	Assessment No. 227611 PC: 375409J 13 CENTRE RD LOCH SPORT	Buildings and works associated with the construction of an outbuilding and a reduced side boundary setback.	Permit Issued by Delegate of Resp/Auth 18/04/2016
43-1/2016	12/02/2016	Assessment No. 234294 LOT: 1171 PS: 54791 14 LE GRAND CRT LOCH SPORT	Buildings and works associated with construction of a 12m x 7m x 4.8m high shed with a reduced side boundary setback.	Permit Issued by Delegate of Resp/Auth 27/04/2016
46-1/2016	15/02/2016	Assessment No. 307173 LOT: 2 TP: 61032F 69 JOHNSON ST MAFFRA	Buildings and works associated with development of a storage shed.	Permit Issued by Delegate of Resp/Auth 14/04/2016
47-1/2016	15/02/2016	Assessment No. 434662 LOT: 65 PS: 707316G 16 MORGAN ST SALE	Development of 3 dwellings on a lot and 3 lot subdivision.	Permit Issued by Delegate of Resp/Auth 8/04/2016
48-1/2016	16/02/2016	Assessment No. 382374 LOT: 1 PS: 424868Q CHESSUM RD LONGFORD	Buildings and works associated with construction of a clubhouse.	Permit Issued by Delegate of Resp/Auth 14/04/2016
50-1/2016	16/02/2016	Assessment No. 343558 LOT: 1 PS: 549864B 365A STRATFORD BOISDALE RD MAFFRA	Buildings and works associated with extensions to existing dwelling.	Permit Issued by Delegate of Resp/Auth 6/04/2016
52-1/2016	17/02/2016	Assessment No. 14258 PCA: 92 SEC: 1 1-5 MAFFRA-SALE RD SALE	Food and music event.	Permit Issued by Delegate of Resp/Auth 6/04/2016
55-1/2016	18/02/2016	Assessment No. 116517 PC: 359660R 346 SHORELINE DVE GOLDEN BEACH	Buildings and works associated with development of a single dwelling and removal of native vegetation.	Permit Issued by Delegate of Resp/Auth 21/04/2016
59-1/2016	22/02/2016	Assessment No. 433656 LOT: 2 PS: 742812U 891 STRATFORD BENGWORDEN RD	Creation of new access to a road zone.	Permit Issued by Delegate of Resp/Auth 14/04/2016
60-1/2016	22/02/2016	Assessment No. 426759 LOT: 14 PS: 631506W 19-21 NORTHLAND DVE SALE	Buildings and works associated with construction of a carpark and creation of access to a road zone.	Permit Issued by Delegate of Resp/Auth 8/04/2016
61-1/2016	24/02/2016	Assessment No. 37424 LOT: CM PS: 736784 20 ELGIN ST SALE	Subdivision of the land into 3 lots.	Permit Issued by Delegate of Resp/Auth 22/04/2016

Application No/Year	Date Received	Property Title & Address	Proposal	Status
65-1/2016	25/02/2016	Assessment No. 105007 LOT: 1 PS: 540014B 4176 PRINCES HWY FULHAM	Use and development of the land for an art & craft centre associated with the existing dwelling.	Permit Issued by Delegate of Resp/Auth 15/04/2016
74-1/2016	9/03/2016	Assessment No. 411959 PPC: 164459 111 HOPKINS RD FULHAM	Two lot subdivision to excise an existing dwelling.	Permit Issued by Delegate of Resp/Auth 18/04/2016
76-1/2016	10/03/2016	Assessment No. 325332 CA: L8 62 DOWNINGS RD COWWARR	Buildings and works associated with development of a replacement dwelling.	Permit Issued by Delegate of Resp/Auth 29/04/2016
77-1/2016	11/03/2016	Assessment No. 82826 LOT: 1 TP: 562777H 49 COBAINS RD SALE	Subdivision of the land into two lots to excise an existing dwelling.	Permit Issued by Delegate of Resp/Auth 15/04/2016
82-1/2016	16/03/2016	Assessment No. 320598 LOT: 1 TP: 116334L 13 MILLS ST HEYFIELD	Re-subdivision of 2 existing lots.	Permit Issued by Delegate of Resp/Auth 11/04/2016
86-1/2016	18/03/2016	Assessment No. 38166 PCA: 19 SEC: 2 115 FOSTER ST SALE	Buildings and works associated with extension to an existing building.	Permit Issued by Delegate of Resp/Auth 29/04/2016
87-1/2016	18/03/2016	Assessment No. 425207 LOT: 1 PS: 649532V 50 LOWER HEART RD SALE	Buildings and works associated with extension to existing outbuilding with a reduced setback to a boundary and a waterway.	Permit Issued by Delegate of Resp/Auth 4/04/2016
94-1/2016	1/04/2016	Assessment No. 192310 PCA: 2 SEC: 3A 2194 PRINCES HWY ROSEDALE	Buildings and works associated with development of an extra storage building.	Permit Issued by Delegate of Resp/Auth 29/04/2016
100-1/2016	8/04/2016	Assessment No. 304394 CA: E 2 EMPIRE PL MAFFRA	Buildings and works associated with construction of a verandah to an existing building.	Permit Issued by Delegate of Resp/Auth 21/04/2016
109-1/2016	14/04/2016	Assessment No. 403931 LOT: 4 PS: 603021G 3/180-182 YORK ST SALE	Display advertising signs.	Permit Issued by Delegate of Resp/Auth 20/04/2016

Total No of Decisions Made: 45