



TRANSPARENCY INTERNATIONAL

New Zealand

Annual
REPORT | 2018

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VISION:

A world with trusted integrity systems in which government, politics, business, civil society and the daily lives of people are free of corruption.

MISSION:

Foster a national culture where transparency, integrity, good governance, ethical standards and practices are core values of all New Zealanders.

VALUES:

1. Trust
2. Transparency
3. Respect
4. Integrity
5. Courage
6. Cultural and Social Responsibility
7. Environmental Sustainability

GOALS:

- Authoritative voice (thought, leadership, research)
- Strong integrity systems with the public and private sector (implementing NIS recommendations)
- Successful Pacific Programme
- Strong Sustainable chapter – increasing membership, donations and fundraising with partners who provide financial and pro- bono support to TINZ and achieve mutual benefits through working together

PATRON

Sir Don McKinnon handing over to Lyn Provost



Sir Don McKinnon was TINZ Patron from the 1st of March 2015 until the 28th of March 2018. He generously stayed on until former Auditor General Lyn Provost joined as Patron on 29 March 2018. TINZ has benefitted from Lyn's active role and her extensive networks throughout government and New Zealand.



7 Actions to Prevent Bribery and Corruption that Strengthen Integrity *

1. Tone at the top: governance leadership committed to integrity
2. Code of ethics and guidelines continuously improved
3. Corruption prevention communication and training
4. Up-to-date knowledge of relevant legislation/ regulation
5. Avenues for reporting breaches in ethical standards
6. Due diligence of distributors, agents, joint ventures
7. Regular risk assessments that uncover corrupt practice

7 Benefits of Strong Integrity Systems **

1. Reputation and brand are powerful galvanisers and the major contributors to business profitability
2. Easier market access
3. Lower costs
4. Access to capital
5. Higher returns on investment
6. Quality committed staff
7. Customer loyalty

* Based on a list compiled by Chapman Tripp and Deloitte for CAANZ

** Based on TINZ research of the New Zealand Story, Ethisphere and HBS studies

2018 AGM Statement from the Chair



Transparency International New Zealand is a non-partisan organisation. Yet, it is a fact that the difference between transparency activism of the Coalition Government and that of the final term of the previous National-party led Government is light and dark. Seasoned government watchers caution against getting too excited about the new Coalition Government's initiatives in addressing corruption, noting that all Governments start out with high expectations of what they will do to strengthen integrity systems and then by the time the third term rolls around, they stall in progressing anti-corruption policies in favour of policies with more immediate vote winning appeal.

Importantly, the Coalition Government has built on the pro-activity of those public servants who have become increasingly knowledgeable about corruption prevention and strengthening integrity systems over the past 5 years. Official pro-activity is consistent with the 2017 Corruption Perceptions Index, published in February 2018 that saw New Zealand's public sector again in first place. There is more opportunity for improvement, though, through deepening the practice of providing free and frank advice.

We also need to remain vigilant to detecting corruption and responding to fraudulent and corrupt activity as indicated by the 2018 OECD report Exporting Corruption. It is positive to see an increase in the Serious Fraud Office complaint and prosecution figures over the last five years.

Top highlights of TINZ 2017/2018 Year



Reconfirmation of TINZ status as an accredited National Chapter of Transparency International, the Global Coalition Against Corruption for three years from 22 June 2018.



Asia Pacific Regional Meetings 2017 in Wellington (here at a dinner hosted by Sir Anand Satyanand and Lady Susan)

This forum was attended by representatives from all five Pacific Chapters and 7 Asian Countries.



José Ugaz, Chair of Transparency International – Global 2014 - 2017 (seen here with Deputy Auditor-General Greg Schollum, who hosted a presentation at the OAG and TINZ Chair, Suzanne Snively). José Ugaz presented throughout New Zealand, starting with a radio interview with Susan Wood.



Seven Public-Sector Leaders Integrity Forums (LIF) were co-hosted by TINZ and the Office of the Auditor General. This has deepened the understanding of corruption prevention and the importance of building stronger integrity systems.

Achievements and Work in Progress

Public Sector Leaders Integrity Forums

During the period from July 2017 to June 2018 TINZ and the Office of the Auditor-General hosted seven Public Sector CEO Leaders Integrity Forums. Anne Gilbert, TINZ Project Manager Public Sector, managed these forums, with the assistance of the OAG's Ann Webster and its team including Catherine Leong and Fleur Baker. These meetings offer public sector leaders opportunities to share their insights with peers and grow their collective knowledge about transparency, anti-corruption and integrity. Forums during the year covered a broad range of topics including:

Fiscal Transparency in Government Services; Maintaining Integrity systems in Disaster Recovery; Cyber Security; Investing in Integrity Systems for Responsible Governance; Preventing Corruption through Protecting NZ Seas; CPI, Open Government Commitments NZ Anti-Corruption Pledges; and, ending the year with a highly informative and entertaining Forum on Progressing Pure Procurement.

The forums are held under Chatham House Rules but in the interests of transparency Ann Webster from the OAG initiated a process to publish a blog summary of the discussions, which are publicly available on the OAG website:

<https://blog.oag.govt.nz/accountability>

Below, in order are::

Deputy Auditor-General Greg Schollum, March 2018

Julie Read, CEO SFO, March 2018

Stephen Town, CEO Auckland City Council, May 2018

Ann Webster, 21 November 2017

Andrew Kibblewhite, CEO DPMC, August 2017



Brian Picot Chair of Ethical Leadership

Another high point for TINZ is the relationship between TINZ and the VUW Brian Picot Chair of Ethical Leadership. TINZ has greatly enjoyed working with Professor Karin Lasthuizen and Victoria Beckett to jointly plan initiatives and events. One event featured José Ugaz, and on 21 March 2018, James Shaw outlined the role that transparency and accountability play in ensuring a sustainable (green) future.



Newsletter

The TINZ newsletter has been enhanced to cover a widening range of articles from TINZ subject matter experts, from TINZ Affiliated Organisations and from the Public Sector CEO Leaders Integrity Forums. Prior to the 2017 national election, TINZ published the perspectives of 10 political parties about 6 key anti-corruption issues. Coverage of answers was published by the National Business Review.

Question C: Anti-corruption. What measures will your party take to actively promote a widespread anti-corruption culture throughout NZ?

Asia Pacific Regional Meetings

TINZ hosted the 2017 Asia-Pacific Regional Meeting in Wellington with attendees from Solomon Islands, Australia, Vanuatu, Papua New Guinea, South Korea, China, Peru, with Taiwan, Japan, Malaysia and Sri Lanka participating via Skype. Representatives from Transparency International in Berlin also attended.

As TI Berlin lacked the resources to hold the APRM, the July 2017 Asia Pacific Regional Meeting was possible because of the commitment of the TINZ Board members, working closely with their relevant networks and expertise. It was a lively meeting, resulting in the Pacific Chapters becoming re-energised. Thanks to our partners including Kensington Swan, the OAG, MFAT, Ministry of Transport, PWC, Institute of Internal Auditors NZ, NBR, Massey University, Wanaka Community Centre and Sir Anand and Lady Susan Satyanand.

Thanks to the TINZ team for providing billets and technology. Eva Lu, Louise Gregory, Nichola Hodge, David McNeill, Mark Sainsbury and Tod Cooper helped ensure all the meetings went on without a hitch.



NZ International Fraud Film Festival and other events



TINZ supported events throughout New Zealand including the second New Zealand International Fraud Film Festival in March 2018. Thanks to former Member-with-Delegated Authority, Phoebe Myles who assisted with the Fraud Film Festival. TINZ also presents at many speaking engagements to business, public sector and civil society groups on corruption, the 2013 National Integrity System Assessment (NIS), Financial Integrity System Assessment (FISA) and procurement.

International connections

Transparency International, TINZ's Global body held its Annual Members' Meeting in Berlin in October 2017.

Stephanie Hopkins and Karen Webster attended the Asia Pacific Regional Meeting in Taiwan in June 2018. Here Stephanie Hopkins and Karen Webster are seen with the representatives of some of the other Chapters.



Corruption Perceptions Index



In January/February 2018, TINZ engaged in discussions with public servants and the media about the 2017 Corruption Perception Index, released on 21 February this year. Since then TINZ has been engaged in projects that contribute to public sector integrity including Anti-Money Laundering legislation, Sustainable Development Goals, Protective Disclosure legislation and the Open Government Partnership.

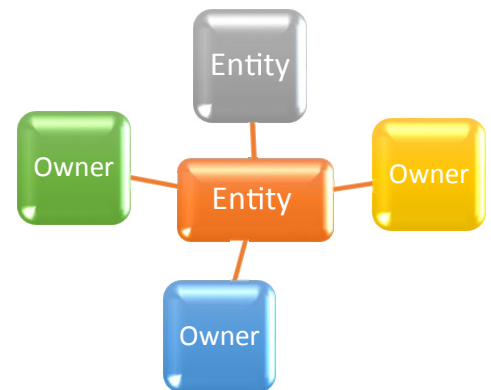
Parliamentary Liaison Strategy



TINZ is determined to engender greater leadership in strengthening and maintaining strong integrity systems through the tone at the top. Hence, in 2017/18, a Parliamentary Liaison Strategy has been initiated to focus on Parliamentarians through building relationships between the TINZ Team and Members of Parliament. This includes discussion about a Code of Ethics for Parliamentarians so that their activities can be aligned to the way in which other New Zealanders work together.

Public Register of Foreign Beneficial Owners

TINZ continued to campaign for a public register of foreign beneficial owners for all legal entities. TINZ also continues to support practice for the New Zealand Anti-Money Laundering and Countering Financing of Terrorism (AML/CFT) Act (2009) to more effectively tackle the broader spectrum of risks associated with financial crime. It heralds the adoption of the AML Phase 2 legislation, the increase in police to fight financial crime, and focus across government agencies on AML.



Global Organisation of Parliamentarians Against Corruption



Deputy Speaker Anne Tolley is the new Chair of the New Zealand branch of GOPAC. GOPAC is an international network of parliamentarians dedicated to good governance and combating corruption throughout the world. Since its inception, GOPAC has provided information and analysis, established international benchmarks, and improved public awareness through a combination of global pressure and national action.



Financial Integrity System Assessment (FISA)

TINZ's Financial Integrity System Assessment (FISA) approach has continued to develop. Its relevance was reinforced with the IMF FSAP recommendations and the Australian 2018 Banking Inquiry.

Cameron Smith, an expert in fraud surveys for the financial sector, consulted on the comprehensive questionnaire he developed for the FISA survey. This survey will go out to (approximately) 900 New Zealand financial organisations early in 2019. The anonymised results will provide evidence for the FISA assessors when they begin their examination of this fundamental system after that. Brian Yee and his team at Making Strategy Happen have led the development of an approach to ensuring FISA is sustainable.

TINZ acknowledges the many who have contributed comments to date and with special thanks to Lyn McMorran and Hannah McKee of the Financial Services Federation of NZ, to Bernie McKendrey, Steve Wiggins, David Page, Henry Lynch, Karen Howman, CEO of the Bankers Association, the ASB Bank and Rebecca Smith and her team at the New Zealand Story who have supported the development of FISA with venues and USB handouts. The whole financial sector in New Zealand has shown support for an assessment aimed at finding out how much it does now to prevent corruption, to follow values designed to build public trust and in this way realise the benefits of reputation (and by the way, in doing so, demonstrating to other sectors how it can be done).

National Integrity System Assessment

In June 2018, TINZ progressed planning for publication of its 2nd Edition of the Integrity Plus 2013 New Zealand National Integrity System Assessment begun in 2015.



Open Government Partnership National Action Plan



A key recommendation of TINZ 2013 National Integrity System Assessment was that New Zealand joins the Open Government Partnership (OGP). It is an international initiative funded by Governments and international philanthropists that aims to secure commitments from governments to their citizenry to promote transparency, empower citizens, fight corruption, and harness new technologies to strengthen governance. TINZ remains heavily involved with the OGP, now supporting the public sector initiatives to progress the third National Action Plan. Thanks to TINZ Member with Delegated Authority, David Dunsheath, for pushing for greater public involvement.

Government agencies have found resources to progress commitments in NAP2 and did so with innovative approaches. The new Experts Advisory Panel (EAP) was initially composed of one academic, two civil society leaders including a Pasifika leader, a Maori networking specialist and an IT-savvy statistician. The EAP's terms of reference, included providing advice on the progress and implementation of the second action plan, advising on self-assessment reports, developing a plan of engagement with stakeholders, and a broad range of other functions. Congratulations to Peter Hughes, Al Morrison, Amy White, Leonie Parmenter, Cathryn Williams, Amy Alison for progressing OGP in New Zealand and to the IRMs Steven Price and Keitha Booth for ensuring that high standards are set. It's through determined Civil Society representatives and committed individual officials that there was stronger movement in OGP during 2017/18. Even so, the engagement of the wider public has a long way to go before even 5% of New Zealanders trust OGP to deliver to them.

TINZ had high expectations for the OGP second National Action Plan and there was good progress on the co-creation projects. Despite a variety of initiatives aimed at engaging with the wider public, there is much work to do here if OGP is to become an important tool for hearing the voice of the people by consulting, involving, collaborating with and empowering them. Progress on the Third National Action Plan has gone deeper resulting in 12 commitments, as the new Coalition Government has supported Officials to be more ambitious.

Low Points

- A majority of the ten political parties had a poor understanding of anti-corruption measures based on their response to TINZ survey, sent out prior to the 2017 General Elections.
 - The failure of the New Zealand National Government during 2017 to follow up on its commitment to the London Anti-Corruption Summit hosted by David Cameron on 12 May 2016.
 - Continued fallout from the disruption from the restructuring of the TI-Secretariat in Berlin.
-

TINZ Board Structure

The TINZ Team is now composed of its Board of elected Directors, plus its Patron, management, contracted staff and Members-with-Delegated-Authority (MDAs). Each Board member (Director, MDA and Management) has an agreed accountability for at least one core activity and responsibility for two or more other topics. To ensure the quality of TINZ outputs, each activity and topic has two accountable TINZ Team Members. This means TINZ covers over 80 transparency activities and topics. The TINZ Team and their activities and topics are noted later in this report.

As new key strategic topics arise, experts are identified with the experience and knowledge to address them. These people become MDAs. In this way, TINZ continues to grow as it deepens its thought leadership. As well as the 12 elected Directors and working Patron as at 30 June 2018, the TINZ Board had another 23 committed participants who have been designated as Board Members with Delegated Authority.

TINZ's working hypothesis is that the best antidote to corruption is transparency. TINZ's solution is to strive to describe what corrupt practice looks like. Then based on this, to identify and promote key tools and processes that support good governance and transparency to address the corruption. Our many members, supporters and associates also contribute to the prevention of corruption, by widening the dialogue and demonstration of the benefits of strong integrity systems. Given the Kiwi willingness to generously volunteer expertise, experience and networks, TINZ has been able to grow its capability year after year. Its output far exceeds the funding resources so generously provided by our members.

It takes experience, expertise and knowledge to shed light in the dark places where corruption thrives. Board Members connect TINZ with their networks, which opens up people to engage in a deeper dialogue about ways to achieve greater openness and public accountability.

Retiring and New Directors

During the period three Directors retired and we welcomed two new Interim Directors. I want to thank Mark Sainsbury, Lisa Traill and Conway Powell for their excellent contributions, and to welcome new Directors Henry Lynch and John Hopkins, both of whom are already actively involved in TINZ activities. Mark Sainsbury greatly expanded TINZ media presence and Conway Powell raised the standard of contracting through his short time as a Director and member of the Personnel Committee.

Deputy Chair

Aucklander David McNeil has been Deputy for 2017/18. Thanks David for the contribution you've made through your advice and technological support.

Administration and Finance Committee

Chaired by TINZ Treasurer, Christine Stevenson, TINZ's Administration and Finance Committee efficiently progresses the Board's operational processes. This is important because TINZ aims to follow the highest standards and policies. By managing operational activities at the Administration and Finance Committee, there is more time at TINZ Board meetings for deeper discussions around strategic topics. I would like to acknowledge Christine for her professionalism and reliable support.

Membership and Reach

The TINZ Board initiative to encourage more people to become individual members of TINZ has slowed this year. Instead its focus has been on expanding its database so that more people have access to its events and newsletter. Eligibility to attend the AGM has been widened to include staff whose employers make a cash or pro-bono contribution to TINZ and affiliated partners. As a result, TINZ's stretch is increasing across wider section groupings. TINZ thanks you for your attendance at its AGM and other events. All this helps widen and deepen the nation-wide discussion of ways to prevent corruption and strengthen transparency and integrity.

Affiliations

FintechNZ General Manager,
James Brown;
TINZ Patron, Lyn Provost;
TINZ Chair, Suzanne Snively; and
TINZ Member with Delegated
Authority for Affiliations, Luke Qin



Sylvester Shamy, Chairman
Institute of Internal Auditors NZ
and Suzanne Snively, TINZ

There are many Civil Society Organisations who share similar values to TINZ, often with complementary objectives. Like TINZ, these organisations depend on memberships, philanthropy and government for resources to support the capacity required to operate. To strengthen the implementation of common purpose, TINZ has an active Affiliations Team led by Luke Qin. In July 2017, the MOU was signed with the Institute of Internal Auditors NZ. In May 2018, FINTech became a TINZ Affiliate.

Auckland Membership

Auckland membership of TINZ has been growing. Even so, there's further growth required before it makes sense to hold the AGM by video-conference in Auckland and Wellington at the same time, as was promised last year. This year, the TINZ Board has been working on developing its Auckland network and the technology and membership networks towards this objective for future events.

TINZ Rules

During the year the TINZ Board started the process of making changes to its rules. The significant change proposed was around the maximum term that could be held by Board members, as well as some changes to bring the rules up to date. A new draft will be proposed to members at the TINZ AGM in October 2018. I would like to thank Gibson Sheat, and in particular Nigel Stirling, for his experience in the review and preparation of Rules, Constitutions and the like for organisations such as TINZ.

Rules, Ethics Committee

The Rules specify that the TINZ Board may elect an Integrity & Compliance Officer from within existing board members. In January 2017, Professor Karin Lasthuizen, the new Brian Picot Chair of Ethics from Victoria University of Wellington, became the Chair of the Ethics Committee. Elected Director Charles Hett has accountability for the Ethics Committee with Auckland based TINZ Director David McNeill the third member of the committee.

Other policies that can be found on the TINZ website (www.transparency.org.nz) include a Code of Conduct, a Conflict Management policy and an Ethics policy. These were reviewed in 2018, prior to TINZ receiving its three year accreditation from TI in Berlin.

Thanks to those who have supported TINZ this Year

Members empower the wider discussion of the identification of corruption. Thanks to everyone who has been there to support TINZ this year. You help ensure that New Zealand maintains strong integrity and through this, gains greater prosperity shared fairly by all citizens.

Public Sector Partners and other supporters

TINZ thanks the financial support in particular, as well as contributions in kind and in energy that we have received from central and local government partners. We achieve mutual benefits through working together, but operational funding has helped to sustain our programmes, in turn allowing us to plan for broadening our reach and impact. In kind support on an individual and organisational level has also been very important. Mining all available resources including substantial volunteer input has allowed us to run programmes, assessments and thought leadership that foster deeper understanding of national, international and regional transparency and accountability issues.

Three outstanding contributors over this past year have been the Office of the Auditor-General, Chapman Tripp and Gibson Sheat. Chapman Tripp have provided meeting venues, video conferencing and Wi-Fi facilities to enable TINZ Directors and Board members with Delegated Authority based in Auckland, Wellington, Christchurch, Palmerston North, Dunedin, South Korea, Europe, the UK and the US to participate in Board meetings.

Other supporters who went beyond the call of duty in 2017/18 were Tim Downes at Grant Thornton, Kensington Swan and Lowndes Law. The VUW Brian Picot Chair in Ethical Leadership has generously hosted TINZ panel discussions, assisted with advertising and organised venues.

Staffing

The appointment of Stephanie Hopkins as part-time TINZ GM Operations from 1 August 2017 resulted in the development of resources that enabled a wider and deeper discussion across the public sector on ways to prevent corruption. She worked with staff to enhance the website, extend involvement in social media, publication of the annual report and profile. Stephanie also made a considerable difference to the efficiency of progressing the 2018 TI Accreditation. She was commended by the global body as providing the best Chapter self-assessment ever. Stephanie has a strong talent for working with teams and we all miss her, though are delighted that she has taken a role as a Member-with-Delegated Authority.



Thanks to the TINZ Team

Over 2017/18, the TINZ Board's operating power has grown because of the commitment and competency of all its 12 Directors, its contracted staff members and because of the additional intellectual energy and commitment brought to the Board table by those appointed to the Board with delegated authority. Thanks to TINZ volunteer Directors and Patron.

I would like to especially acknowledge Helen Bewley, TINZ Finance & Membership Officer. Her calm organisational skills have ensured that TINZ financial statements, budget and audited annual accounts are up to the standard of an organisation wishing to set an example to others. She has facilitated memberships and each new challenge with ease.

I'd also like to acknowledge the huge contribution from Administrative Assistant, Eva Lu who moved on to permanent employment with the DIA at the end of TINZ 2017/18 year. She has played a tremendous role supporting the productivity of the TINZ Team. Over the past 3+ years, she has ensured all Board members could progress their projects in an informed and integrated manner through Board papers and progressing operations through the Administration and Finance Committee.

I too want to express appreciation for the contributions of GM Operations, Stephanie Hopkins, who has widened and deepened TINZ public-sector relationships; Anne Gilbert, who has moved to first name basis with both public-sector leaders and their wonderfully supportive executive assistants; Web Administrator Steve Snively for TINZ refreshed website design enhanced with information from the Public Sector CEO Leaders Integrity Forums; George White, for his help with communications and research and to Frankies for improving our social media coverage.

Auditors

This year is the fourth year that KPMG has been paid to audit TINZ accounts, a reflection of TINZ becoming a professional, viable organisation. TINZ wants to be an exemplar of transparency and accountability. KPMG's advice and approach is based both on expertise and experience gained from other entities. This all contributes to TINZ accountability, demonstrating how an organisation can be as good as we are perceived.

Life Members

The TINZ Board has recommended that Murray Petrie and Sir Anand Satyanand be made life members of TINZ. It is an honour to acknowledge these two people who have continued to support TINZ in many ways and transparency in many more ways.

Sustainable Chapter

Having a paid team provides a base to now seek resources from the private as well as the public sector to develop tools to prevent corruption, protect integrity and harvest the gains from our country's reputation in a manner that generates prosperity.

The commitment of central and local government to funding resource has supported TINZ plans to develop a long-term consistent strategy for New Zealand. It will demonstrate the role of a sustainable TINZ Chapter to work with New Zealand organisations and people to ensure a sustainable and legitimate New Zealand society.

While lack of awareness and complacency remain, anti-corruption and transparency issues are now regularly discussed in the media, by public officials and at central and local Government. We call on the new Government to turn the talk and commitments into action. Together we can make New Zealand both the least corrupt public sector in the world and the world leader in corruption prevention, through strong integrity systems operating throughout New Zealand

Suzanne Snively, ONZM
Chair, Transparency International New Zealand
9 August 2018

Entity Information

Transparency International NZ Incorporated for the year ended 30 June 2018

Legal Name of Entity:
Type of Entity and Legal Basis (if any):
Registration Number:

Transparency International NZ Incorporated
Incorporated Society and Registered Charity
Society # 1132910 Charities # CC32305

Entity's Purpose or Mission:

General Objectives of TINZ are:

- 1) to promote transparency, good governance and ethical practices in all sectors of society in New Zealand;
- 2) to promote ethical business practices by New Zealand business offshore, and transparency and good governance in our region;
- 3) to contribute to the international effort to reduce corruption and promote good governance and ethical business practices

Entity Structure:

TINZ is an accredited chapter of Transparency International (Berlin).

Board Structure: Our Rules require that the TINZ Board will consist of between 5 and 12 members. We aim to have 12 on the Board of Directors, including a Chairperson and Deputy Chairperson. All Board members are volunteers. Lyn Provost is our current Patron. Other volunteers are TINZ members who have delegated authority for specific roles as approved by the Board members.

Operational Structure: Our operations are managed by the Board members and staff. A part-time Operations Manager replaced our full-time Executive Officer from August 2017 until July 2018. A paid full-time Chief Executive Officer has been appointed from September 2018.

TINZ has several paid, part-time contract staff to support the operations of TINZ. These part-time positions include a Website and Newsletter Co-Editor, an Administrative Assistant, a Finance and Membership Officer, a Project Manager for Leaders Integrity Forums, and other administrative help with fundraising efforts as required.

Main Methods Used by the Entity to Raise Funds:

Fundraising - Sustained efforts by the TINZ Chairperson, Suzanne Snively, Board members, Members with Delegated Authority and staff have helped maintain the financial assistance TINZ needs to continue to build a sustainable NZ Chapter. These efforts have taken the form of presentations to varied audiences, organisation of the public sector leader's integrity forums, support with Open Government Partnership work, media releases, engagement with Government departments and with Local Government representatives to engage and participate in projects.

Other income has come from membership fees, donations, and speaking fees.

MFAT Funding for the Pacific Chapters was completed in August 2016. A further donation was made to TI Vanuatu by TINZ in August 2017. No further funding from outside agencies was available for the Pacific Chapters during the 2017/18 financial year.

Fundraising efforts continued for progressing the Financial System Integrity Assessment (FISA) project.

Entity's Reliance on Volunteers and Donated Goods or Services:

It would be impossible to progress TINZ activities without considerable volunteer time, expertise and donated services. The Board of Directors and the TINZ Patron with their many and varied experiences are unpaid for their work. The TINZ Chair, Suzanne Snively particularly gives an enormous amount of time and energy towards furthering the TINZ mission without financial reward. She supports other Board members, Members with delegated authority and staff while maintaining contact with outside agencies including public sector organisations, local government representatives, financial service providers, and businesses. She is unpaid for this work, and any payment for speaking engagements goes towards TINZ activities.

Members with delegated responsibility who contribute to the work done by TINZ including the production and writing of the Transparency Times newsletter, attending events and meetings, offering professional advice, expertise and research work also do most of this work on a voluntary basis.

Most of the free events held by TINZ are organised by volunteers and in-kind support is also appreciated and relied on by TINZ. This includes the provision of meeting rooms for Board Meetings, for the AGM and for most of the events hosted by TINZ. Legal services including advice on contractor employment agreements, and revision of the TINZ Rules have been provided on a pro-bono basis. We are especially grateful to the Office of the Auditor General for their support of the Leaders Integrity Forums.

Contact details

Physical Address:

TINZ does not have a physical office

Postal Address:

PO Box 10-123, The Terrace, Wellington 6143

Email/Website:

www.transparency.org.nz



<https://www.facebook.com/TINZ.org/>

Statement of Service Performance Transparency International NZ Incorporated for the year ended 30 June 2018

OUTCOMES:

1. To Engage a Wider Audience in the discussion of Strong Integrity Systems:

- a. Build relationships between TINZ and key networks of public sector decision makers. Become a go-to organisation for New Zealand Government officials (central and local) for information and for policy development in respect of transparency, integrity and corruption prevention in society
- b. Increase take-up of the anti-corruption training to business and government agencies
- c. Progressing the Financial Integrity Systems Assessment (FISA). Increasing engagement with accounting and legal service providers as well as with those in the financial sector.

2. Authoritative Voice on Transparency, Good Governance and Ethical practices

- a. Promote thought leadership, produce thought leadership publications, submissions and media releases
- b. Seminars, Events, Publications
- c. Research (TI-CPI, update of 2013 National Integrity Assessment, OECD)
- d. Development and Promotion of Corporate Whangaroa Statement re Ethics and Good Governance

3. Fundraising to create a sustainable New Zealand Chapter.

OUTPUTS:

STRONG INTEGRITY SYSTEMS:

1. Government Engagement: Leaders Integrity Forums (LIF) held for Public Service leaders. Excellent engagement with speakers and attendees engaging in open discussions on a variety of topics (OAG hosted). There were 7 meetings held this year with blogs and newsletter coverage.
2. National Integrity Systems Assessment review of 2013 NIS recommendations. The NIS Update is to be released later in 2018
3. Open Government Partnership Progress: Increasing importance on OGP with near completion of second National Action Plan. Increased media presence, regular workshops, Treasury seeking feedback on financial transparency etc.
4. Continued involvement with the Government including discussions and engagement about Corruptions Perceptions Index, Anti-Money Laundering legislation, Protective Disclosure legislation, Sustainable Development Goals, OIA, NZ Police Financial Investigation Unit Risk Assessment, Global Tax Forum results
5. Financial Integrity Systems Assessment (FISA) project progress as a major initiative allowing increasing engagement with banking, finance and corporate sector.
6. LIF format to be extended to Council Integrity Forums for local government leaders in 2018/19
7. Strong membership base (160+) and building affiliation partnerships - Oxfam and Institute of Internal Auditors (IIANZ) are affiliate partners. FinTechNZ signed in May 2018 and United Nations Association of NZ signed July 2018

THOUGHT LEADERSHIP / AUTHORITATIVE VOICE

1. Media releases on current issues including CPI release (NZ #1= ranking up from #4 ranking last year), Open Government Partnership NAP, beneficial ownership changes
2. Increased number of TINZ Board members with Delegated Authority appointed as experts for comment and advice
3. Presentations made by Chair, TI-S Chair and members with delegated authority to various conferences, events and public meetings in New Zealand
4. Refreshed website with Category search tool available, and website now available on various platforms.
5. Transparency Times newsletters produced 8x times this year. Wide range of topics and distributed to wider audience by email and through social media. Articles also published regularly in other publications including, for example, the EMA (Employers and Manufacturers Association) journal, NBR publication of TINZ political parties election questions and NBR report on NZX lack of transparency
6. Public Events hosted by TINZ or in collaboration with other organisations - IGPS, James Shaw event on transparency and climate change, Leadership Integrity event by Brian Picot Chair in Ethical Leadership, the second NZ International Fraud Film Festival held in Auckland, events with Jose Ugaz, TI Chair.
7. Progress on civil society engagement with Ministry of Education
8. Growing databases of supporters and stronger TINZ profile through Facebook and LinkedIn regular posts

SUPPORT FOR PACIFIC CHAPTERS

1. Future of Pacific Chapters remains uncertain.
2. Continued liaison with other TI Chapters and TI-S. Asia Pacific Regional Members meeting was held in New Zealand by TINZ at the end of July 2017 to coincide with visit to New Zealand by TI-S Chair, Jose Ugaz.
3. Asia-Pacific Regional Members Meeting held in Taiwan in June 2018 was attended by Operations Manager and a TINZ Board member. Allowed increased communication with Pacific Chapter leaders, TI-Australia, Secretariat and DFAT

SUSTAINABLE NEW ZEALAND CHAPTER

1. Central Government contract for support for three years ended June 2018 with funding for 2018-19 year: SSC and participating agencies. Operational support (cash and in-kind) from other Government financial agencies. Government permanent appropriation to be progressed
2. Local Government financial support
3. In-kind support from private sector organisations including professional services firms and financial organisations
4. TI accreditation of TINZ for the next three years completed

Statement of Financial Performance
Transparency International NZ Incorporated
for the year ended 30 June 2018

	Notes	Actual This Year	Budget This Year	Actual Last Year
Revenue				
Donations, fundraising and other similar revenue	1	11,913	13,000	21,577
Fees, subscriptions and other revenue from members	1	14,357	25,180	25,801
Revenue from providing goods or services	1	65,764	70,000	48,511
Public Sector Support: Operational Funding	1	218,913	244,913	253,913
Grant Revenue and TI-Secretariat Funding or Reimbursement	1	-	8,000	4,868
Interest, dividends and other investment revenue	1	5,006	3,000	3,886
Total Revenue		315,953	364,093	358,556
Expenses				
Expenses related to public fundraising	2	5,373	12,000	8,204
Volunteer and employee related costs	2	145,550	180,700	213,561
Costs related to providing goods or services	2	88,631	104,444	49,734
Grant Spending and Donations made	2	25,924	32,000	23,888
Other expenses		-	-	-
Total Expenses		265,478	329,144	295,387
Surplus/(Deficit) for the Year		50,475	34,949	63,169

Statement of Financial Position
Transparency International NZ Incorporated
as at 30 June 2018

	Notes	Actual This Year \$	Actual Last Year \$
Assets			
Current Assets			
Bank accounts and cash	3	381,859	372,072
Debtors and prepayments	3	73,460	24,725
GST Receivable	3	-	-
Accrued Interest	3	1,034	568
Total Current Assets		456,353	397,365
Total Non-Current Assets		-	-
Total Assets		456,353	397,365
Liabilities			
Current Liabilities			
Creditors and accrued expenses	3	57,720	59,208
Unused donations and grants	3	183,913	173,913
Other current liabilities		-	-
Total Current Liabilities		241,633	233,121
Total Non-Current liabilities		-	-
Total Liabilities		241,633	233,121
Total Assets less Total Liabilities (Net Assets)		214,720	164,244
Accumulated Funds			
Capital contributed by owners or members	4	-	-
Accumulated surpluses or (deficits)	4	214,720	164,244
Reserves	4	-	-
Total Accumulated Funds		214,720	164,244

Statement of Cash Flows

Transparency International NZ Incorporated

as at 30 June 2018

	Notes	Actual This Year \$	Actual Last Year \$
Cash Flows from Operating Activities			
Cash was received from:			
Donations, fundraising and other similar receipts		8,013	9,677
Fees, subscriptions and other receipts from members		37,122	20,757
Receipts from providing goods or services		65,764	50,953
Interest, dividends and other investment receipts		4,540	3,974
Grant Funding including Public Sector Support: Operational Funding		157,413	233,913
Net GST		-	2,679
Cash was applied to:			
Payments to suppliers and employees		253,307	249,769
Donations or grants paid		6,000	11,434
Net GST		2,805	-
Net Cash Flows from Operating Activities		10,740	60,750
Net Increase / (Decrease) in Cash			
		10,740	60,750
Opening Cash (includes credit card)		370,377	309,627
Closing Cash (includes credit card)		381,117	370,377
Closing cash is represented by:			
Bank Accounts and Cash	3	381,859	372,072
Visa Card	3	(742)	(1,695)
Total		381,117	370,377

Suzanne Snively
Chair
Date:

Suzanne Snively
8 October 2018

Christine Stevenson
Board Member - Finance
Date:

Christine Stevenson
8 October 2018

Statement of Accounting Policies

Transparency International NZ Incorporated

for the year ended 30 June 2018

Basis of Preparation

Transparency International NZ Inc has elected to apply PBE SFR-A (NFP) Public Benefit Entity Simple Format Reporting - Accrual (Not-For-Profit) on the basis that it does not have public accountability and has total annual expenses of equal to or less than \$2,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future.

Goods and Services Tax (GST)

All amounts are recorded exclusive of GST, except for Debtors and Creditors which are stated inclusive of GST.

Changes in Accounting Policies

There have been no changes in accounting policies.

Income Tax

The entity is exempt from income tax under section CW42(1)(a) of the Income Tax Act 2007. The entity has been granted tax exempt status and is registered as a charity under the Charities Act 2005.

Bank Accounts and Cash

Bank accounts and cash in the Statement of Cash Flows comprise cash balances and bank balances (including short term deposits) with original maturities of 90 days or less.

Revenue Recognition

Revenue is accounted for as follows:

Donations, fundraising, grants and similar revenue

Donations are voluntary transfers of assets, including cash, goods in-kind and services in-kind that Transparency Incorporated NZ Inc. receives which are free from stipulations. Donations are recognised as revenue when it is probable that the future economic benefits or service potential will flow to the entity and the fair value of the assets can be measured reliably. This is usually upon receipt of the donation.

Public Sector Funding received as support for TINZ operational costs is accounted for on an accruals basis and accounted for in accordance with the substance of the transaction. If the support received is substantive, the revenue will be allocated against operational expenses over the period of the support, usually a year. The unused portion of this income will initially be recorded as a liability on receipt. The income is then subsequently recognised within the Statement of Financial Performance on a monthly basis.

Grant income is accounted for depending on whether or not it has a 'use or return' condition attached. Where no use or return conditions are attached, the revenue is recorded as income when the cash is received, or on invoice date if an invoice has been raised. Where income includes a use or return condition, it is initially recorded as a liability on receipt. The income is then subsequently recognised within the Statement of Financial Performance as the performance conditions are met.

Membership Income

Membership fees are recorded as revenue in full when the annual renewal invoice is issued. If a membership is cancelled, the invoice will be made void or a credit issued on cancellation.

Revenue from Providing Services - Events, Training and Local Government Support

Fees for events, training and forums are generally recorded as revenue when the event takes place. Revenue received from Local Government agencies is recognised in full on invoice date, following the signing of a Funding Memorandum of Understanding by all parties.

Interest Income

Interest income is recognised on an accruals basis.

Notes to the Performance Report

Transparency International NZ Incorporated

for the year ended 30 June 2018

Note 1 : Analysis of Revenue

Revenue Item	Analysis	This Year \$	Last Year \$
Donations, fundraising and other similar revenue	Donations used for current operations	8,013	5,927
	T20 fundraising forums (Accounting and Legal firms)	-	3,750
	Corporate Events	-	-
	Pro-bono legal fees	2,250	4,000
	Pro-bono time Javelin: CPI Media Strategy	1,650	-
	Pro-bono time for LIF meeting organisation	-	4,500
	Pro-bono AGM catering fees	-	3,400
	Total	11,913	21,577

Revenue Item	Analysis	This Year \$	Last Year \$
Fees, subscriptions and other revenue from members	Fees and subscriptions from members	14,357	25,801
	Total	14,357	25,801

Revenue Item	Analysis	This Year \$	Last Year \$
Revenue from providing goods or services	Revenue from grants or contracts for service with local government	40,000	41,000
	Speaking engagements	5,764	4,468
	Revenue from grants or contracts for service with central government	20,000	-
	Training and workshops	-	3,043
	Total	65,764	48,511

Revenue Item	Analysis	This Year \$	Last Year \$
Public Sector Support: Operational Funding	SSC and Participating Agencies Funding Agreement	173,913	173,913
	Other Public Sector support	45,000	80,000
	Total	218,913	253,913

Revenue Item	Analysis	This Year \$	Last Year \$
Other revenue: Grants and TI-S Funding	MFAT Grant for Pacific Chapters	-	1,852
	Transparency International Secretariat Reimbursements	-	3,016
	Total	-	4,868

Revenue Item	Analysis	This Year \$	Last Year \$
Interest and other investment revenue	Interest	5,006	3,886
	Total	5,006	3,886

Notes to the Performance Report

Transparency International NZ Incorporated

for the year ended 30 June 2018

Note 2 : Analysis of Expenses

Expense Item	Analysis	This Year \$	Last Year \$
Expenses related to public fundraising	T20 forums expenses (Accounting and Legal Firms)	-	3,368
	Corporate Statement Retreat expenses	-	-
	Media Strategy - Corruptions Perceptions Index	3,300	-
	General fundraising costs (excl travel and admin costs)	2,073	4,836
	Total	5,373	8,204

Expense Item	Analysis	This Year \$	Last Year \$
Volunteer and employee related costs	Administration Officer	7,311	5,350
	Administration Support: Fundraising	6,234	7,736
	Communications Support staff	22,700	20,350
	Executive Officer	12,500	150,000
	Finance Officer	14,728	10,575
	Manager of Operations	65,705	-
	Recruitment Costs: CEO	9,622	-
	Social Media and Research Project Manager	6,750	19,550
	Total	145,550	213,561

Expense Item	Analysis	This Year \$	Last Year \$
Costs related to providing goods or services	Administration and overhead costs	49,136	45,619
	Audit Fee	4,100	4,115
	Research Project costs: FISA and NIS	35,395	-
	Total	88,631	49,734

Expense Item	Analysis	This Year \$	Last Year \$
Grants and donations made	MFAT Grant: Distributions to Pacific Chapters	-	11,000
	MFAT Grant: Management and TINZ administration costs	-	434
	TI-S Pacific Chapter distributions and expenses	6,000	-
	TI - S Reimbursements: Reimbursements for travel	-	4,109
	TI-S Annual Members and Asia Pacific Regional Meetings (x2)	19,924	8,345
	Total	25,924	23,888

Notes to the Performance Report Transparency International NZ Incorporated for the year ended 30 June 2018

Note 3 : Analysis of Assets and Liabilities

Asset Item	Analysis	This Year \$	Last Year \$
Bank accounts and cash	ANZ Current account balances	70,345	32,525
	ANZ Savings account balance	170,321	125,037
	Petty Cash	1,321	918
	ANZ Term Deposits	139,872	213,592
	Total	381,859	372,072

Asset Item	Analysis	This Year \$	Last Year \$
Debtors and prepayments	Accounts receivable	73,460	24,725
	Total	73,460	24,725

Asset Item	Analysis	This Year \$	This Year \$
Other current assets	Accrued Interest	1,034	568
	Total	1,034	568

Liability Item	Analysis	This Year \$	Last Year \$
Creditors and accrued expenses	Trade and other payables	27,028	24,807
	Accrued expenses	4,200	4,150
	GST Payable	25,751	28,556
	Membership Income In Advance	-	-
	ANZ Visa Card	741	1,695
	Total	57,720	59,208

Liability Item	Analysis	This Year \$	Last Year \$
Unused donations and grants with	MFAT Pacific Funding	-	-
	Public Sector Funding In Advance	10,000	-
	SSC and Participating Agencies Funding	173,913	173,913
	Total	183,913	173,913

Notes to the Performance Report Transparency International NZ Incorporated for the year ended 30 June 2018

Additional Notes

Note 4: Accumulated Funds

Description	Capital Contributed by Owners or Members	Accumulated Surpluses or	Reserves	Total
Opening Balance	-	164,244	-	164,244
Surplus/(Deficit)	-	50,475	-	50,475
Closing Balance	-	214,720	-	214,720

Note 5: Goods or Services Provided to the Entity in Kind

Description - only some of the in-kind support providers are listed	Donations >\$5000 - Thank You
Bell Gully legal services	Tai Shan Foundation
Chapman Tripp legal services and use of meeting rooms	
Deloitte use of meeting rooms for monthly Board Meetings and hosting AGM	
KPMG use of meeting rooms	
OAG Use of venue, provision of food and help with organisation of LIF events	
PWC use of meeting rooms	
VUW IGPS event organisation and advice	
FISA Support - Bernie McKendry, Cameron Smith and others	
Gibson Sheat - Review of Rules, legal advice	

Note 6: Related Party Transactions

Description	Description of the Transaction (cash or amount in kind)	This year	Last year
TI -Secretariat	Reimbursement	-	3,016
MoreMedia	Executive Assistant Services	6,234	7,736

Note 7: Related Party Disclosures:

Transparency International New Zealand Inc. is affiliated as a chapter of Transparency International which has its headquarters in Berlin. The Transparency International Secretariat provides financial assistance for attendees from New Zealand at some regional meetings.

TI-S paid directly for TINZ's Chair and a Board member to attend the TI Annual Members Meeting in Berlin in 2017. TINZ hosted and partially funded the 2017 Asia Pacific Regional Meeting (APRM) in July 2017 with TI-S support given to some attendees from overseas. TI-S funded the TINZ Operations Manager's attendance at the 2018 APRM held in Taiwan in June 2018 and TINZ funded an additional Board member to attend this.

Transparency International NZ entered into several transactions with MoreMedia \$6,234 (\$7,736 in 2017). These transactions related to executive assistance services and were transacted in the normal course of business.

Note 8: Events After the Balance Date:

There were no events that have occurred after the balance date that would have a material impact on the Performance Report (Last year - nil).

Note 9: Commitments and Contingent Liabilities

There are no commitments or contingent liabilities at balance date (Last year - nil).



Auditor's Report

To the members of Transparency International New Zealand Incorporated

Report on the financial statements

Opinion

In our opinion, the accompanying financial statements of Transparency International New Zealand Incorporated (the incorporated society) on pages 24 to 31:

- i. present fairly in all material respects the incorporated society's financial position as at 30 June 2018 and its financial performance and cash flows for the year ended on that date; and
- ii. comply with PBE Simple Format Reporting Standard - Accrual (Not For Profit).

We have audited the accompanying financial statements which comprise:

- the statement of financial position as at 30 June 2018;
- the statements of financial performance and cash flows for the year then ended; and
- notes, including a summary of significant accounting policies and other explanatory information.



Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (New Zealand) ('ISAs (NZ)'), and we believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

We are independent of the incorporated society in accordance with Professional and Ethical Standard 1 (Revised) Code of Ethics for Assurance Practitioners issued by the New Zealand Auditing and Assurance Standards Board and the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

Our responsibilities under ISAs (NZ) are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

Other than in our capacity as auditor we have no relationship with, or interests in, the incorporated society.



Other information

The Trustees on behalf of the incorporated society, are responsible for the other information included in the entity's Statement of Service Performance and Annual Report. Our opinion on the financial statements does not cover any other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Use of this independent auditor's report

This report is made solely to the members as a body. Our audit work has been undertaken so that we might state to the members those matters we are required to state to them in the independent auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the members as a body for our audit work, this independent auditor's report, or any of the opinions we have formed.



Responsibilities of the Trustees for the performance report

The Trustees, on behalf of the incorporated society, are responsible for:

- the preparation and fair presentation of the performance report in accordance with generally accepted accounting practice in New Zealand (being PBE Simple Format Reporting Standard - Accrual (Not For Profit));
- implementing necessary internal control to enable the preparation of a performance report that is fairly presented and free from material misstatement, whether due to fraud or error;
- identifying outcomes and outputs that are relevant, reliable, comparable and understandable, and quantifying the outputs to the extent applicable, to report in the statement of service performance; and
- assessing the ability to continue as a going concern. This includes disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless they either intend to liquidate or to cease operations, or have no realistic alternative but to do so.



Auditor's responsibilities for the audit of the financial statements

Our objective is:

- to obtain reasonable assurance about whether the financial statements as a whole is free from material misstatement, whether due to fraud or error;
- to issue an independent auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs NZ will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of these financial statements is located at the External Reporting Board (XRB) website at:

<http://www.xrb.govt.nz/standards-for-assurance-practitioners/auditors-responsibilities/audit-report-8/>

This description forms part of our independent auditor's report.

KPMG
Wellington

8 October 2018

Board of Directors

As at 30 June 2018

PATRON

Lyn Provost CNZM



Former controller and
Auditor - General

CHAIR

Suzanne Snively



Business & Economic Strategist
(Wellington)

DEPUTY CHAIR

David McNeill



IT Communication (Auckland)

Director/Treasurer

Christine Stevenson



Central government leadership
(Wellington)

DIRECTOR

Charles Hett



Consulting Actuary (Wellington)

DIRECTOR

Tim Goodrick



FAFT, AML, PEPS
(International)

DIRECTOR

Prof. John Hopkins



Professor of Public Law
(Christchurch)

DIRECTOR

Henry Lynch



Financial Services

DIRECTOR

Josephine Serrallach



Economist & business owner
(Palmerston North)

DIRECTOR

Gus Van de Roer



Investment & Marketing
(Wellington)

DIRECTOR

Brendon Wilson



Business & philanthropy
(Wellington)

DIRECTOR

Dr Karen Webster



Local Government (Auckland)

Members with Delegated Authority

as at 30 September 2018

Ferdinand Balfoort	Corporate Governance, Fundraising, Anti-Corruption Pledges
Liz Brown	National Integrity Systems Assessment
James Brown	Financial Integrity Systems Assessment, Sports Integrity
James Bushell	Fundraising Strategy/SMEs
Tod Cooper	Procurement
Karen Coutts	Maori Caucus, Te Tiriti o Waitangi
Daygan Eagar	Events, Palmerston North
Bryce Edwards	Political Party Integrity, media
Debbie Gee	Affiliations, Communications
John Hall	Civics Education, Human Rights
Nichola Hodge	Events – Wellington & Christchurch, Membership
Stephanie Hopkins	Affiliations, Financial Integrity Systems, Pacific
Claire Johnstone	Pacific Programme, Maori Caucus
Prof. Karin Lasthuizen	Political party integrity, media
Michael Macaulay	Open Government Partnership
Sarah Mead	Board Legal Secretary, Constitution, Official Information Act
Alexandra Mills	Events – Wellington
Declan Mordaunt	Affiliate Non-Profits, T-20
Thomas Nash	Defence, Values, Parliamentary Liaison
Mark Nicholas	Events – Taranaki, Maori Caucus
Luke Qin	Affiliations, Financial Integrity Systems, AML
Vicki Squires	Events – Christchurch
Fuimaono Tuiasau	Pasifika, Open Government Partnership
Ann Webster	Public Sector/Parliamentary Liaison
David Dunsheath	Newsletter, Open Government Partnership, Parliamentary Liaison, Sustainable Development Goals

Members

as at 27 September 2018

Aaron Lloyd	Business Consultancy Services Ltd	Joy Dunsheath	Nurirdzuana Ismail
Adam Hunt	Elizabeth Eppel	Judy Whitcombe	NZ Public Service Association
Adrian Busch	Elizabeth McLeay	Julian Inch	Paddy Plunket
Aine Kelly Costello	Entity Group Limited	Juliet McKee	Patrick Barrett
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Alison Smith	Ferdinand Balfoort	Karen Webster	Paul Chapman
Ann Webster	Fiona Tregonning	Prof. Karin Lasthuizen	Paul Harris
Anne Gilbert	Fuimaono Tuiasau	Katherine Corich	Peter Adams
Anne Hall	Gerard Dunne	Kathryn Paton	Peter Perry
Ash Johnstone	Gordon Beattie	Keitha Booth	Phil Jones
Asma Bashir	Graham Atkinson	Ken Warren	Rachel Baskerville
Avatar Ltd	Grant Barnett	Kirsten Patterson	Rebecca Smith
Avon Adams	Grant Miller	Lawrie Mead	Robin Palmer
Bernard Harris	Greg Taylor	Len Cook	Rodger Spiller
Brendon Wilson	Gus van de Roer	Lisa Traill	Saar Cohen-Ronen
Brett Mills	Guy Sayers	Liz Brown	Sarah Cotgreave
Bryce Edwards	Helen Algar	Loren Rutherford	Sarah Mead
Caroline Sawyer	Helen Bull	Louise Gregory	Scott Miller
Carolyn Risk	Helen Darling	Luke Qin	Sean Conway
Charles Hett	Helen Sutch	Lyn McMorran	Shaun McHale
Chris Eichbaum	Hon Don McKinnon	Mai Chen	Simon Jenkins
Christine Stevenson	Hon. Hugh Templeton	Malcolm Menzies	Simon Murdoch
Claire Johnstone	Hon. John Luxton	Margaret Bedggood	Sir Anand Satyanand
Conway Powell	Howard Moore	Margot Brough	Society for Promotion of Community Standards Inc.
Courtney Clyne	Ian Fraser	Marie Daldry	Stephanie Hopkins
Cynthia Brophy	Ian Tuke	Marion Cowden	Stephen Tindall
Dan Zirker	James Brown	Mark Nicholas	Suzanne Carter
Daniel King	James Bushell	Mark Rocket (Avatar)	Suzanne Snively
David Butcher	Jan Rivers	Mark Sainsbury	Tim Clarke
David Dunsheath	Jane Diplock	Mark Ternent	Tim Goodrick
David Hay	Janine McGruddy	Matthew Underwood	Tod Cooper
David Macdonald	Jay Daley	Michael Macaulay	Todd Kriebel
David McNeill	Jo Toon	Michael Morris	Tony Ellis
Daygan Eagar	John Hall	Michael Reid	Tracey Paterson
Deborah Rolland	John Hopkins (Dr)	Michael Stowers	Trevor Roberts
Deborah Te Kawa	Josephine Serrallach	Murray Petrie	William Paterson
Declan Mordaunt	Josh Forde	Murray Sheard	
Delta Accounting &		Nichola Hodge	

Public Sector Partners

Accident Compensation Corporation	Ministry of Social Development
Auckland City Council	New Zealand Police
Department of the Prime Minister and Cabinet	New Zealand Post
Government Communications Security Bureau	New Zealand Security Intelligence Service
Inland Revenue	Office of the Auditor-General
Local Government New Zealand	Electoral Commission
Ministry of Business, Innovation & Employment	Office of the Ombudsman
Ministry of Education	School of Government, Victoria University of Wellington
Ministry of Foreign Affairs & Trade	Serious Fraud Office
Ministry of Justice	State Services Commission
Ministry of Pacific Peoples	The Treasury

Additional Donors

Tai Shan Foundation

'In Kind' Supporters

Bell Gully	NZ Story
Chapman Tripp	PWC
Deloitte	Russell McVeagh
Gibson Sheat	Lowndes Law
Grant Thornton	CAANZ
Institute of Directors	Financial Services Federation of NZ
Kensington Swan	NZ Bankers Assc
KPMG	

TINZ Personnel

Stephanie Hopkins



General Manager Operations

Helen Bewley



Finance Officer/Membership

George White



Social Networking

Eva Lu



Administrator/Board Secretary

Anne Gilbert



Project Manager, Public Sector

Effective Marketing.com



Website Manager

