

# **East Gippsland Shire Council**

**DRAFT**

**Annual Budget 2020/21**



## Contents

Page

Introduction - Mayor and Councillors

3

Introduction - Chief Executive Officer

4

## Budget Reports

1. Link to the Council Plan

5

2. Services and service performance indicators

8

3. Financial statements

26

4. Notes to the financial statements

34

5. Financial Performance Indicators

86

## Other Information

Appendix A - Fees and Charges

89

Glossary

116

Index

124

This Budget Report has been prepared with reference to the input of Crowe Horwath, CPA Australia and FINPro towards the development of the Local Government Model Budget 2020/21 as well as the contribution of the Victorian Auditor-General's Office (VAGO) in an observer capacity.

## From the Mayor and Councillors



It gives me, on behalf of the Councillor Group, great pleasure to recommend this, our last budget to the East Gippsland community.

I must firstly acknowledge the very challenging events that the community has experienced in recent times and Council has been mindful of these challenges faced by the community when drafting this 2020/21 budget.

Whilst the Minister for Local Government has set the rate cap at 2.0% for the 2020/21 year, Council is proposing that the general rates and municipal charge will remain at the 2019/20 average level of rating for the 2020/21 year, i.e. a zero percentage increase, in recognition of the financial challenges many ratepayers have and continue to experience as a result of the events of the last year.

A review has been undertaken of the Council Plan 2017-2021 and the associated Strategic Resource Plan adopted by Council in June 2017. The Revised Council Plan 2017-2021 and Strategic Resource Plan accompany this budget.

The 2020/21 budget includes the completion of some priorities that were identified in the previous Council Plan together with new priorities identified from the Revised Council Plan 2017-2021.

In recognition of the impacts of drought, the 2019/20 bushfires and COVID-19 pandemic, Council has provided additional financial assistance both in the 2019/20 year and in this 2020/21 budget to assist ratepayers in a number of ways. Significant government funding has also been provided to Council to support a number of programs and projects to assist ratepayers and the general community to get through these very challenging times. Some of those initiatives and projects include the following:

- Rate waivers for all ratepayers whose main dwelling was destroyed in the 2019/20 bushfires for the 2019/20, 2020/21 and 2021/22 years, but noting that if the dwelling is rebuilt or sold during the year the waiver will only apply up to the date the dwelling is able to be occupied or the date of sale;
- A rebate to all commercial/industrial ratepayers of \$1M in 2019/20 year and a further \$1M in the 2020/21 year, to be proportionally allocated to each eligible ratepayer;
- Waiving of a number of fees and charges for a period of time for health registrations, planning permits and leases; and
- Establishment of a new Bushfire Recovery Directorate to provide support and assistance to the community in the recovery process.

The budget proposes funding several new initiatives as well as ensuring the appropriate level of funding is provided to renew Council's infrastructure, including:

- Lucknow Recreation Reserve Change Upgrade (\$2.3M)
- Road reseal program (\$4.6M), including funding for dust suppression
- Upgrade of Moroney Street, Bairnsdale (\$1.0M)
- Omeo Valley Road Major Rehabilitation (\$1.0M)
- Gravel Road Renewal program (\$1.2M)
- Jemmy's Point - Stage 2 (\$0.8M)
- Eagle Point Foreshore Hub (\$1.2M)
- Genoa Pedestrian Bridge from rest area (\$1.5M)
- Bullock Island Bridge (\$2.2M)
- Hospital Creek Wairewa Road Bridge replacement (\$0.8M)
- Turners Road Bridge, Deptford (\$0.3M)
- WORLD Sporting Precinct Stage 1 (\$5.4M)
- Council building renewals (\$1.0M)
- Streetscape works in Lakes Entrance (\$1.1M)
- Omeo Mountain Bike Trails (\$1.9M)
- Renewal and upgrades of information technology systems (\$3.7M)
- Construction of Cell 4 at the Bairnsdale Landfill (\$3.0M)
- Lakes Entrance Transfer Station Upgrade (\$2.4M)
- Implementation of the Bullock Island Masterplan (\$2.6M)

Section 4.5 of the budget document provides details of all capital projects.

Council has determined it will continue to provide an additional rate rebate of \$58.45 to eligible properties in the ownership of pensioners who qualify for a Victorian Government approved pension rebate.

The budget has been developed through a rigorous process and Councillors endorse it as financially responsible.

We look forward to working with you in the community to deliver these initiatives throughout the coming year.

**Cr John White**  
**Mayor**

## From the Chief Executive Officer



The 2019/20 financial year was an extraordinary year for the East Gippsland Community and continued to demonstrate its resilience and endurance as it battled drought, bushfires and a pandemic. A great deal of work has been completed by Council officers to develop a budget that provides for existing service levels to the community being maintained despite the zero general rates and municipal charge increase.

This budget continues to provide for initiatives that have been prioritised by Council during the past year for funding and includes a wide range of projects and services for delivery in the coming year.

Council has endorsed continuing its significant Capital Works program for 2020/21 with \$45.2M being invested into community improvements. This excludes projects carried over from the 2019/20 year of \$13.4M. Of the \$58.6M in capital funding required, \$32.7M will come from Council operations, \$19.9M from external grants, \$2.3M from reserves and contributions and \$3.744M from new borrowings. Refer to Section 4.5 for details on the Capital Works and Major Projects budgets.

Council's COVID-19 pandemic response - 'How we do business now', will ensure that services continue to be delivered to the community every day.

The organisation will continue to manage its finances prudently with a focus on financial sustainability, with an operating surplus of \$19.8M, noting that \$8.2M of the 2020/21 Victoria Grants Commission payment was received in the 2019/20 year and has therefore added to the forecast surplus for that year whilst reducing the surplus now forecast for the 2020/21 year. Included in the 2020/21 surplus is significant capital grant funding of \$19.9M an increase over the previous year of \$10.7M. This will enable additional significant capital projects to be undertaken in the 2020/21 year.

It is proposed that the general rates and municipal charge will not increase for the 2020/21 year; however, annual valuations undertaken by the Victorian Valuer General still create some volatility in rate calculations. We look forward to the release of the State Governments rating review. User fees and charges for the 2020/21 year are also proposed to remain at the same level as the 2019/20 year. Statutory fees and charges are set by the Victorian Government. For details on all proposed Fees and Charges refer to Appendix A 'Fees and Charges'.

Waste management is a significant cost to Council. Significant external factors outside Council's control continue to put pressure on managing waste services such as gate fees for recycled material and the State Governments waste services levy. The waste service charge, incorporating kerbside collection and recycling, is proposed to increase by 2.0 per cent over the 2019/20 charges. Details of other proposed waste fees can be found in Appendix A 'Fees and Charges'.

As an organisation we continue to seek the best value for money from all expenditure and we will continue to drive efficiency and effectiveness across all business areas.

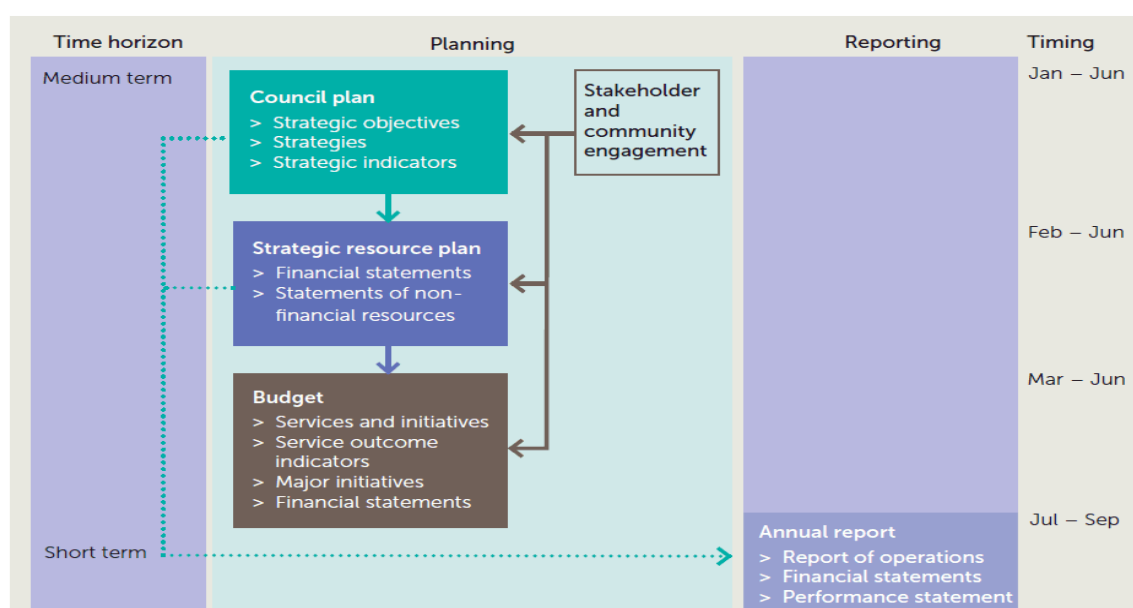
**Anthony Basford**  
**Chief Executive Officer**

## 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

### 1.1 Legislative Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services—such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

## 1.2 Our purpose

### Our Vision

*East Gippsland is the most liveable region in Australia. A place of natural beauty, enviable lifestyles, and opportunities.*

### Our mission

*A leading local government that works together with our communities to make East Gippsland the most liveable region in Australia.*

### Our values

*East Gippsland Shire Council will strive to deliver the outcomes and objectives identified in the Council Plan, while continuing to provide the services our community needs. In doing so, elected members and officers of Council will be guided by the following values:*

- **Accountability:** We will take responsibility for our actions and decisions in an open and transparent way.
- **Inclusion:** We will be accessible and active in engaging with our community. We will invite, listen to and seek to understand the views of others, and proactively share information about Council's plans, projects, services and activities.
- **Integrity:** We will honour our commitments and conduct ourselves in an honest, ethical way.
- **Respect:** We will value, support and help to develop our diverse community. We will respect the views and contributions of others and act with courtesy and consideration in all our interactions.
- **Resourcefulness:** We will turn the challenges faced by our community into opportunities by being flexible and innovative in our response. We will actively seek better and more cost-effective ways to achieve the best outcomes for East Gippsland.

## 1.3 Strategic objectives

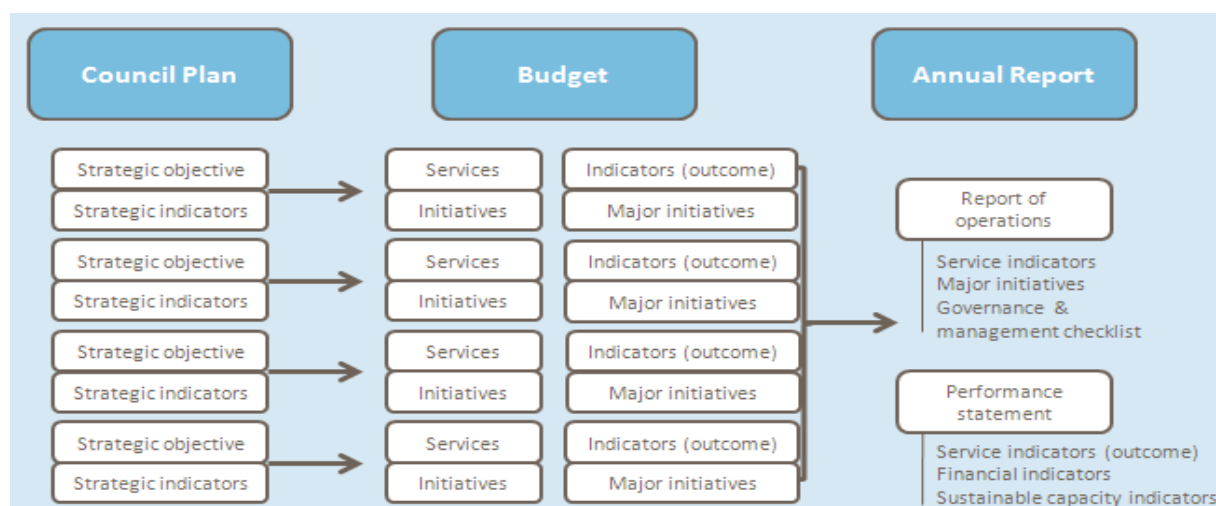
Council delivers a range of services, programs, projects and facilities for its diverse communities. Each contributes to the achievement of our strategic objectives as set out in the Council Plan for the years 2017-2021. The following table lists our focus areas as described in the Council Plan. Each is defined by goals that describe what we want for East Gippslanders now and into the future.

Strategic Objective	Description
1 Strategic Objective - Strong Communities	1.1 We are a leader in developing resilient, inclusive and vibrant communities that are welcoming, fulfilling and people feel proud to live in. 1.2 Our communities are capable and independent and plan for their future. 1.3 People of all ages, cultures, abilities and interests have access to services, facilities and experiences that support health and wellbeing. 1.4 We live in communities that bring people together in a safe environment.
2 Strategic Objective - A Liveable Region	2.1 We have safe, accessible and well utilised open spaces and built environments that reflect the priorities of our community. 2.2 Sustainable planning and growth supports thriving townships, while maintaining our commitment to sustainability and protecting our natural environment.

Strategic Objective	Description
3 Strategic Objective - A Growing Regional Area of Opportunity	<p>3.1 East Gippsland is a region of economic opportunity with strong industry sectors, a skilled workforce and local jobs.</p> <p>3.2 East Gippsland is Australia's number one adventure destination. We offer unforgettable tourism experiences for people of all interests, ages and abilities.</p>
4 Strategic Objective - Good Governance	<p>4.1 East Gippsland Shire Council is inclusive, engaged and open.</p> <p>4.2 Our relationships with other levels of government and partners deliver great outcomes for East Gippslanders.</p> <p>4.3 Council is in a strong financial position and can provide for future generations of East Gippslanders.</p>
5 Strategic Objective - Responsive Services	<p>5.1 We are a leading local government service provider. Our services are driven by the needs of our communities, residents and visitors.</p> <p>5.2 We put the customer first and give each customer a great experience of Council's services.</p> <p>5.3 East Gippsland Shire Council is a great place to work – we attract, develop and retain a skilled workforce to deliver our priorities.</p>

## 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2020/21 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in its Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, Budget and Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

### 2.1 Strategic Objective 1 - Strong Communities

We want strong, vibrant communities that celebrate their heritage and plan for the future. To achieve this, East Gippsland must be a place where people of all ages and abilities can participate and contribute. Regardless of background or circumstance, all residents must be able to fully engage in the economic, civic, and social life of the region.

#### Services

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Arts and Culture	This service provides a varied, ongoing program of arts and cultural events that bring our communities together to celebrate our identity and generate ideas. It also provides funding and strategic advice to support the development of arts and culture in East Gippsland.	<i>Exp</i> 348	368	380
		<i>Rev</i> 40	40	40
		<i>NET</i> 308	328	340
Community Programs	Council's community programs provide support, assistance and information to the community at all stages of life. They also provide community facilities that enhance social and health outcomes and improve local neighbourhood amenity.	<i>Exp</i> 863	1,468	985
		<i>Rev</i> 389	268	215
		<i>NET</i> 474	1,200	770



Service area	Description of services provided		2018/19	2019/20	2020/21
			Actual \$'000	Forecast \$'000	Budget \$'000
Library Services	Council provides library and outreach services at six locations within the municipality, including mobile library services to our more remote areas. Library services and programs are customer focused and aim to meet the learning and information needs of local communities. Libraries also provide a focal point for the community where they can meet, relax and enjoy the facilities and services offered and increase their participation in community life.	<i>Exp</i>	1,143	1,313	1,341
		<i>Rev</i>	383	390	389
		<i>NET</i>	760	923	952
Performing Arts	This service provides performing arts facilities, including the Forge Theatre and Arts Hub in Bairnsdale. A key focus is to deliver accessible programs and events that celebrate our cultural diversity and enrich the lives of our community and visitors.	<i>Exp</i>	986	715	917
		<i>Rev</i>	470	198	459
		<i>NET</i>	516	517	458
Community Planning	The Community Planning function supports, encourages and works with citizens and community groups to identify their needs and aspirations and how to achieve them with responsive, high quality services and facilities.	<i>Exp</i>	382	505	421
		<i>Rev</i>	23	89	37
		<i>NET</i>	359	416	384
Community Support	Council has service agreements with suitable accredited organisations across the Shire that provide a range of Home and Community Care services (HACC) for the aged and people with a disability. Services include home delivered meals, personal care, transport, dementia care, home maintenance, housing support and senior citizen clubs. The Victorian Government directly funds these organisations for the provision of the specified services and Council makes a financial contribution to the operations of each of the providers.	<i>Exp</i>	742	848	851
		<i>Rev</i>	43	43	44
		<i>NET</i>	699	805	807

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Family and Youth Services	Council supports Preschools, Playgroups and early years programs. Support is also provided to suitably accredited organisations that provide Maternal and Child Health services (MaCH). The providers of the MaCH service are directly funded by the Victorian Government for the provision of the specified services and Council provides a financial contribution to the operations of each of the providers.	<i>Exp</i>	313	388	345
		<i>Rev</i>	45	0	0
		<i>NET</i>	268	388	345
Emergency Management	Council works collaboratively with relevant stakeholders to help communities prepare for emergency events and natural disasters and, in times of emergency, respond to their needs and help them recover.	<i>Exp</i>	1,129	1,170	922
		<i>Rev</i>	275	188	185
		<i>NET</i>	854	982	737
Public Health	Public Health maintains and improves the health and safety of people and the environment in accordance with the Public Health and Wellbeing Act 2008. It maintains safety, amenity and harmony in the community by coordinating food safety support programs, registered premises inspections, Tobacco Act 1987 activities and wastewater management. The service also works to rectify any public health concerns relating to unreasonable noise emissions, housing standards and pest controls; and provides an immunisation service.	<i>Exp</i>	648	722	746
		<i>Rev</i>	445	492	461
		<i>NET</i>	203	230	285

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Community Laws	This service also maintains and improves the health and safety of people and the environment. This includes staff at school crossings throughout the municipality to ensure that school children are able to cross the road safely. Animal management services are delivered in accordance with the <i>Domestic Animals Act</i> 1994 and include a lost and found notification service, a contracted pound service, registration and administration service, an after hours service and an emergency service. It also provides education, regulation and enforcement of the General Local Law and relevant Victorian Government legislation.	<i>Exp</i> 1,552 <i>Rev</i> 869 <i>NET</i> 683	1,783 832 951	1,911 841 1,070
Recreation Centres	This service combines a wide range of programs and services that contribute to the general wellbeing of the community. This includes opportunities for individuals of all ages, genders and abilities to participate in a variety of health, education, and leisure activities by providing recreational facilities that include indoor and outdoor aquatic facilities, a fully equipped gymnasium, aqua aerobics and group fitness classes, a stadium and childcare facilities.	<i>Exp</i> 4,417 <i>Rev</i> 2,482 <i>NET</i> 1,935	4,524 2,272 2,252	4,570 3,055 1,515
Recreation and Sporting Reserve Management	This service is responsible for the maintenance and operation of sporting grounds and pavilions and community centres with meeting, function and activity space. Often this work is undertaken in conjunction with community operated committees of management. The service assists in the delivery of strategic sporting outcomes across the municipality through the upgrade and improvement of facilities and the attraction of funding to undertake this work.	<i>Exp</i> 747 <i>Rev</i> 48 <i>NET</i> 699	808 5 803	1,421 696 725

## **Major Initiatives**

1. Continue to implement Place Planning in selected communities across the Shire.
2. Implement actions from within the Municipal Health and Wellbeing Plan "Well Placed for Wellbeing".
3. Implement the Bairnsdale Sporting Facility Plan and extend this approach to communities across the Shire.
4. Implement the recommendations of the Creative Communities Advisory Board.

## **Other Initiatives**

1. Deliver programs, services and activities that encourage people of all ages, cultures and means to participate in their communities, including through volunteering and lifelong learning opportunities.
2. Provide facilities and events that strengthen and celebrate the diverse cultural identity of our communities.
3. Provide facilities and programs that support the development, capacity and services of community organisations and encourage physical activity.
4. Advocate for the rights of all East Gippslanders to be respected for their diversity and differences and included in all aspects of community life.
5. Work with agencies, service providers and community members to ensure that the new Home and Community Care (HACC) and National Disability Insurance Scheme programs deliver positive health and wellbeing outcomes for the region.
6. Engage communities to develop plans and participate in decision making for their community.
7. Build communities' capacity to plan for their future.
8. Continue to partner with other agencies to work with communities in a coordinated way to minimise duplication and increase outcomes.
9. Provide and support cultural, arts and recreation facilities, services and experiences that encourage East Gippslanders to connect, be creative and be physically active regardless of age or ability.
10. Support businesses, community groups and individuals to grow their contribution to the creative, cultural and artistic life of the region.
11. Work with other agencies to establish a clear set of metrics to measure the health and wellbeing outcomes for our community.
12. Engage with agencies and service providers to combine expertise and resources to deliver important services for people at all life stages.
13. Deliver services, programs and projects that protect the health and safety of East Gippslanders and minimise risks associated with public health and safety.
14. Work with communities to build their capacity and resilience to reduce the impacts of disruptive events and promote faster recovery.
15. Work with the Victorian Government, community leaders and community organisations to support vulnerable members of the community.
16. Advocate to Victorian and Australian governments for funding and program support to increase the safety of our communities.

## Service Performance Outcome Indicators

Service	Indicator	2018/19 Actual	2019/20 Forecast	2020/21 Budget
Libraries	Participation	19.60%	DNA	DNA
Aquatic Facilities	Utilisation	8.31%	DNA	DNA
Animal Management	Health and Safety	2	DNA	DNA
Food Safety	Health and Safety	90.48%	DNA	DNA

DNA - Indicates that data is not available at the time of preparing the budget

\* Refer to table below for information on the calculation of Service Performance Outcome Indicators

### Service Performance Outcome Indicators

Service	Indicator	Performance	Computation
Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / municipal population
Animal Management	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100

## 2.2 Strategic Objective 2 - A Liveable Region

We want an East Gippsland that has safe, accessible, vibrant and well utilised public spaces and built environments that reflect the priorities of our community. Sustainable planning and growth also support thriving townships, while maintaining our commitment to sustainability and protecting our natural environment. To achieve this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Project Management	This service undertakes project planning, design and delivery of various works within Council's Capital Works Program.	<i>Exp</i>	995	1,264	572
		<i>Rev</i>	719	14	23
		<i>NET</i>	276	1,250	549
Works	This service provides for the management and maintenance of Council's building infrastructure and assets. It includes management and maintenance of Council's vehicles, machinery and equipment and place based works crews.	<i>Exp</i>	1,413	735	1,132
		<i>Rev</i>	728	636	667
		<i>NET</i>	685	99	465
Emergency Response	Council has a significant responsibility in emergency management and disaster response across East Gippsland, along with other lead agencies. Although the Australian Government provides significant funding to repair and reconstruct assets following natural disasters, Council (in the first instance) is required to fund the response and then seek recompense after the event. Council therefore carries that burden while waiting for reimbursement, which can impact upon current plans for infrastructure planning and maintenance.	<i>Exp</i>	0	11,197	10,221
		<i>Rev</i>	0	9,074	13,505
		<i>NET</i>	0	2,123	(3,284)
Environmental Management	The Environmental Management function identifies and manages broad-based environmental issues on Council owned or managed land including Council's Mosquito Management Program, pest plants and animals and Urban Waterways.	<i>Exp</i>	81	70	90
		<i>Rev</i>	61	70	70
		<i>NET</i>	20	0	20

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Parks and Gardens	Parks and Gardens provides management and implementation of open space strategies and maintenance including mowing, garden maintenance, annual displays, weed control and walking track maintenance. It also provides tree maintenance including inspection, pruning and removals.	<i>Exp</i>	4,095	6,875	5,752
		<i>Rev</i>	1,221	473	322
		<i>NET</i>	2,874	6,402	5,430
Environmental Sustainability	This service develops environmental policy and strategies, coordinates and implements environmental projects and works with other services to improve Council's environmental performance. Reducing greenhouse emissions and utility use within Council operations are a key priority. This includes community awareness and behavioural change programs to encourage and support reduced use of energy and resources.	<i>Exp</i>	939	838	517
		<i>Rev</i>	450	32	0
		<i>NET</i>	489	806	517
Waste Services	This service provides kerbside waste collection of household, recycling and green waste from households; and landfill and transfer station facilities. The service operates and rehabilitates Council's current and legacy landfills, and manages the East Gippsland Waste and Recycling Centre in ways that promote positive waste behaviour in the community and minimise environmental impacts.	<i>Exp</i>	9,672	12,573	11,261
		<i>Rev</i>	3,247	10,601	5,699
		<i>NET</i>	6,425	1,972	5,562
Strategic Planning	This service aims to deliver vibrant, connected and productive places and infrastructure to meet current and future community needs. Strategic Planning advocates for and implements land use policies, plans and standards that guide land use development and promote sustainable design, development and heritage conservation. This is supported through continual reviews and improvements to the East Gippsland Planning Scheme.	<i>Exp</i>	528	1,157	837
		<i>Rev</i>	10	0	61
		<i>NET</i>	518	1,157	776

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Statutory Planning and Development Services	Statutory planning services process and assess planning applications in accordance with the Planning and Environment Act 1987, the Planning Scheme and Council policies aimed at ensuring that our cities, towns and settlements develop in an orderly and sustainable way. It provides advice and makes decisions about development and land-use proposals, as well as representing Council at the Victorian Civil and Administrative Tribunal (VCAT) where necessary.	Exp	1,552	1,277	1,302
		Rev	676	726	633
		NET	876	551	669
Building Control	This service enforces statutory building regulations under the Victorian Building Code. These include providing advice on building permits and legislation, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.	Exp	306	398	368
		Rev	244	142	151
		NET	62	256	217
Asset Management	This service conducts planning for Council's main civil infrastructure assets in an integrated and prioritised manner in order to optimise their strategic value and service potential. These assets include roads, laneways, car parks, foot/bike paths, drains and bridges.	Exp	700	701	801
		Rev	53	17	13
		NET	647	684	788
Asset Maintenance	This service provides management and ongoing maintenance of the Council's assets, including 2,951 km of roads, 209 bridges and 23 pedestrian bridges; over 300 km of drains, 223 km of footpath, and 517 km of kerb and channel; numerous playgrounds, parks, gardens, and recreation reserves; three aerodromes; over 4,000 street lights; 41 public jetties, 19 fishing platforms and 31 boat ramps; and the Raymond Island Ferry.	Exp	17,661	14,547	11,652
		Rev	6,688	7,003	4,692
		NET	10,973	7,544	6,960



## Major Initiatives

5. Complete shire-wide road resealing and gravel road resheet programs for high priority works.
6. Improve Lakes Entrance town centre infrastructure including streetscapes and seawalls.
7. Continually improve the efficiency of access to Raymond Island.
8. Transition to one landfill site servicing all of East Gippsland.
9. Reduce waste going to landfill, through introduction of e-waste services, education and introducing new approaches to reusing waste.
10. Implement the Renewable Energy Feasibility Study priority projects for East Gippsland.

## Other Initiatives

17. Drive maintenance expenditure through evidence based service planning that meets current and future community needs.
18. Develop and maintain high quality infrastructure assets that service future generations at minimum cost, and are fit for purpose.
19. Ensure all new and renewed infrastructure incorporates best practice design, including: universal access, technology and sustainability elements.
20. Support projects and initiatives that improve our open spaces and built environment for present and future generations, while mitigating effects on the environment.
21. Work with communities to be resource smart and invest in innovative programs and projects to reduce energy use and greenhouse gas emissions.
22. Develop and implement a waste recycling and reuse approach for the region that reflects world's best practice and the use of smart technology.
23. Increase recycling, reuse and regeneration through innovative waste management practices and ongoing community education.
24. Advance planning that provides community members and land owners with certainty about the way that land will be used and developed in their town.
25. Ensure that the East Gippsland Planning Scheme continues to facilitate investment confidence to support sustainable growth in East Gippsland.
26. Seek opportunities to work in collaboration with the community to take strategic action to enhance the environment of land that Council manages.
27. Ensure that services and activities delivered are designed to minimise the impact to the environment.
28. Work with private property owners and the Victorian Government to embed better environmental performance into new and existing developments.
29. Advocate with other councils to the Environment Protection Authority to minimise costs associated with waste management.

### Service Performance Outcome Indicators

Service	Indicator	2018/19 Actual	2019/20 Forecast	2020/21 Budget
Statutory Planning	Decision making	25.00%	DNA	DNA
Roads	Satisfaction	49%	DNA	DNA
Waste Collection	Waste diversion	51.45%	DNA	DNA

DNA - Indicates that data is not available at the time of preparing the budget

\* Refer to table below for information on the calculation of Service Performance Outcome Indicators

### Service Performance Outcome Indicators

Service	Indicator	Performance	Computation
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

## 2.3 Strategic Objective 3 - A Growing Regional Area of Opportunity

We will continue to develop East Gippsland as a growing regional area with opportunities. We have strong industry sectors, a skilled workforce and local jobs. We are Australia's number one adventure destination. To do this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Major Projects	This service works with the Victorian Government, industry and business to facilitate and advocate for major planning, infrastructure and investment projects aimed at opening significant opportunities for business growth and employment for the region.	<i>Exp</i>	0	0	0
		<i>Rev</i>	0	0	0
		<i>NET</i>	0	0	0
Business Growth	The development of business and industry in East Gippsland is supported by this service, which provides business information services, referrals to other organisations for support, facilitation of industry networking and knowledge sharing events, and facilitation of funding opportunities at all levels of government. It also works with government departments to link businesses to Victorian and Australian Government services to support growth and diversification.	<i>Exp</i>	149	105	108
		<i>Rev</i>	46	0	0
		<i>NET</i>	103	105	108
Economic Development	The economic development service assists the organisation to facilitate an environment that is conducive to a sustainable and growing local business sector and provides opportunities for local residents to improve their skill levels and access employment.	<i>Exp</i>	643	2,161	924
		<i>Rev</i>	12	687	11
		<i>NET</i>	631	1,474	913
Tourism and Visitor Information Services	Council supports the tourism industry and helps promote East Gippsland as a highly sought after visitor destination. Quality visitor information services are provided with the aim of meeting the expectations and needs of visitors.	<i>Exp</i>	758	808	875
		<i>Rev</i>	167	118	175
		<i>NET</i>	591	690	700

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Events	This service works with partners to develop East Gippsland's reputation as a recognised events destination through attraction and facilitation of new events and support of existing events. It provides support, resources and training information, and assists with the development of major events that stimulate economic benefits and cultural diversity and enhance the well-being of citizens.	<i>Exp</i> 385	408	360
		<i>Rev</i> 6	0	0
		<i>NET</i> 379	408	360

### Major Initiatives

11. Implement the Economic Development Strategy.
12. Continue to progress towards the outcomes identified within Ageing Well in East Gippsland: Age Friendly Communities Strategy 2017-30.
13. Deliver cycling infrastructure, including the first stage of the Omeo Mountain Bike Destination Project.

### Other Initiatives

30. Maintain and grow East Gippsland's traditional economic sectors.
31. Advocate to the Australian Government for funding in infrastructure that will position East Gippsland as a major domestic and international exporting region on Australia's East Coast.
32. Work with neighbouring councils to position the South-East region - from Canberra to East Gippsland - as a place of industry growth, experiences and opportunities.
33. Ensure that businesses in emerging sectors are able to find and fit out the space they need to start, grow, and scale their companies.
34. Work with industry partners to support a state-of-the-art food production and distribution industry.
35. Work with industry partners to position East Gippsland as a regional capital for innovation by supporting high-growth and high-value industries.
36. Foster an environment in which small businesses can succeed.
37. Engage the mind capital of our retired community.
38. Advocate for the Victorian Government to reduce the regulatory burden on small businesses.
39. Engage with diverse providers of education to attract training opportunities that support key industries in the region.
40. Develop and promote an adventure region brand that showcases the natural advantages of East Gippsland.
41. Actively pursue and develop international tourism products, experiences and infrastructure that encourage people to spend more time in East Gippsland.
42. Advocate for funding to develop inbound tourism infrastructure.

## 2.4 Strategic Objective 4 - Good Governance

East Gippsland Shire Council is inclusive, engaged and open. We provide leadership on issues affecting our region. Our relationships with other levels of government and partners deliver great outcomes for East Gippsland. To achieve this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Community Leadership and Advocacy	Council provides leadership on issues of importance to East Gippsland and advocates on behalf of the community and its vision for the future. It does this through strong, transparent, accountable leadership and the development of strong relationships with key stakeholders and other levels of government.	<i>Exp</i>	1,858	3,885	2,379
		<i>Rev</i>	35	1,587	26
		<i>NET</i>	1,823	2,298	2,353
Finance and Treasury	This service predominantly provides financial based services to both internal and external customers including the management of Council's finances and raising and collection of rates and charges.	<i>Exp</i>	1,806	1,808	1,893
		<i>Rev</i>	12,512	12,171	6,312
		<i>NET</i>	(10,706)	(10,363)	(4,419)
Governance	This service provides a range of governance, statutory and corporate support services to Council, including coordination of business papers for meetings of the Council and its committees; coordination of arrangements for Council and committee meetings; and the maintenance of statutory registers and the conduct of municipal elections. An Audit Committee supports this service. This service also provides the framework, oversight and advice to support Council in complying with statutory procurement and contracting provisions.	<i>Exp</i>	2,152	1,736	2,068
		<i>Rev</i>	58	32	10
		<i>NET</i>	2,094	1,704	2,058

Service area	Description of services provided	2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Media, Communications and Civic Events	This service oversees provision of advice on communications, in consultation with relevant stakeholders, on behalf of Council. It also provides in-house graphic design services. This service also conducts civic events to recognise, commemorate and celebrate prominent citizens and the successful delivery of significant Council programs, infrastructure and projects.	<i>Exp</i> 367	631	583
		<i>Rev</i> 0	3	0
		<b>NET</b> 367	628	583

## Other Initiatives

43. Improve transparency and accessibility to Council through digital technology.
44. Make timely community engagement a priority.
45. Provide leadership on issues affecting East Gippsland.
46. Proactively address critical regional issues with the Victorian and Australian Governments.
47. Work smarter to reduce expenditure through improved practices, new technologies and projects that reduce organisation waste.
48. Generate savings that can be redirected to priority projects that achieve outcomes for the region.
49. Proactively pursue appropriate government grants, subsidies and initiatives to deliver priority projects and initiatives.
50. Advocate to the Victorian Government for a better way to measure the infrastructure gap and renewal.

## Service Performance Outcome Indicators

Service	Indicator	2018/19 Actual	2019/20 Forecast	2020/21 Budget
Governance	Satisfaction	51%	DNA	DNA

DNA - Indicates that data is not available at the time of preparing the budget

\* Refer to table below for information on the calculation of Service Performance Outcome Indicators.

## Service Performance Outcome Indicators

Service	Indicator	Performance	Computation
Governance		Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community

## 2.5 Strategic Objective 3 - Responsive Services

We are a leading Local Government service provider. Our services are driven by the needs of our communities, residents and visitors. We put the customer first and give each customer a great experience of Council's services. To achieve this, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

### Services

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Council Enterprises	This service supports the local economy and provides an alternative revenue stream for Council through the effective operation of a range of Council-managed commercial enterprises such as caravan parks, marinas and the East Gippsland Livestock Exchange.	<i>Exp</i>	3,034	3,191	3,114
		<i>Rev</i>	5,021	3,709	4,657
		<i>NET</i>	(1,987)	(518)	(1,543)
Customer and Civic Services	This service acts as the main customer interface with the community. It provides accessible, high-quality customer service at Council's Corporate, Business and Service Centres, which connects people to Council services and general information.	<i>Exp</i>	2,148	2,072	2,260
		<i>Rev</i>	91	54	56
		<i>NET</i>	2,057	2,018	2,204
Information Services	This service provides, supports and maintains reliable and cost effective communications and computing systems, facilities and infrastructure to Council staff enabling them to deliver services in a smart, productive and efficient way. It is also responsible for the provision of document and information management support services and compliance with statutory obligations under Freedom of Information and Information Privacy legislation.	<i>Exp</i>	3,171	3,956	4,017
		<i>Rev</i>	5	0	0
		<i>NET</i>	3,166	3,956	4,017
Property Management	The management of Council's property portfolio, including purchases, sales, leases and licenses to ensure land under Council's ownership or management is used effectively and in the best interests of current and future generations is delivered through this service. It also supports local groups that have a focus on land and facility stewardship.	<i>Exp</i>	521	489	385
		<i>Rev</i>	253	308	174
		<i>NET</i>	268	181	211

Service area	Description of services provided		2018/19 Actual \$'000	2019/20 Forecast \$'000	2020/21 Budget \$'000
Risk Management and Compliance	This service manages a compliance framework that promotes prudent and responsible management approaches to Council's decision-making and service delivery. It ensures the highest standards of legislative compliance are achieved across all Council functions and that its risk exposure is minimised through proactive and comprehensive systems and processes.	<i>Exp</i>	1,186	1,333	1,422
		<i>Rev</i>	14	1	1
		<i>NET</i>	1,172	1,332	1,421
Human Resources	Through this service Council provides human resource and industrial relations services dedicated to ensuring Council's workforce operates efficiently and effectively within a framework that encourages innovation and continuous improvement. Human Resources also provides payroll services for all employees.	<i>Exp</i>	1,245	1,698	1,679
		<i>Rev</i>	212	166	233
		<i>NET</i>	1,033	1,532	1,446
Organisation Development	This service provides Council with strategic and operational organisation development support. The service also assists managers to determine and progress toward future structures, capability and cultures in their service units.	<i>Exp</i>	566	521	533
		<i>Rev</i>	10	10	10
		<i>NET</i>	556	511	523

### Major initiative

14. Finalise the Business Systems Transformation
15. Undertake Service Planning to establish service levels and community expectations.
16. Implement the Customer Service Strategy.

### Other Initiatives

51. Establish ways to capture, distribute and use data better to inform decision-making, service delivery and performance management.
52. Advocate to the Victorian and Australian Governments and other sectors for critical services that Council cannot provide.
53. Provide accessible, easy to understand information to the community about Council programs, plans, policies and activities.
54. Deliver great customer experiences to residents, businesses, and visitors through:
  - innovative place-based service delivery models; and
  - improved access and flexibility to services through multiple access points, including digital and traditional channels.
55. Modernise our processes and systems to improve the quality and responsiveness of services to customers and reduce administration costs.
56. Develop healthier, safer workplaces.
57. Show leadership in accessible and inclusive employment practices through the Recruitment Strategy.



## 2.3 Reconciliation with budgeted operating result

	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
1. Strong Communities	8,388	14,810	6,422
2. A Liveable Region	18,669	44,505	25,836
3. A Growing Regional Area of Opportunity	2,081	2,267	186
4. Good Governance	575	6,923	6,348
5. Responsive Services	8,279	13,410	5,131
<b>Total</b>	<b>37,992</b>	<b>81,915</b>	<b>43,923</b>
<b>Expenses added in:</b>			
Depreciation and Amortisation	23,302		
Finance costs	328		
Others	0		
<b>Deficit before funding sources</b>	<b>61,622</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	51,349		
Waste charge revenue	8,032		
Capital Grants and Contributions	22,086		
<b>Total funding sources</b>	<b>81,467</b>		
<b>Operating (surplus)/deficit for the year</b>	<b>(19,845)</b>		

### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2020/21 has been supplemented with projections to 2023/24 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) regulations 2014*.

Comprehensive Income Statement  
Balance Sheet  
Statement of Changes in Equity  
Statement of Cash Flows  
Statement of Capital Works  
Statement of Human Resources

#### **Pending Accounting Standards**

The 2020/21 budget has been prepared based on the accounting standards applicable at the date of preparation. It has been updated to include the impact of *AASB 16 Leases*, *AASB 15 Revenue from Contracts with Customers* and *AASB 1058 Income of Not-for-Profit Entities*, but pending accounting standards that will be in effect from the 2020/21 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2020/21 financial statements, not considered in the preparation of the budget include:

*AASB 1059 Service Concession Arrangements: Grantors*

**Comprehensive Income Statement**  
For the four years ending 30 June 2024

		Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Strategic Resource Plan Projections		
NOTES				2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Income</b>						
Rates and charges	4.1.1	58,885	<b>59,381</b>	60,953	62,574	64,237
Statutory fees and fines	4.1.2	2,081	<b>1,974</b>	2,013	2,054	2,095
User fees	4.1.3	16,659	<b>14,028</b>	12,370	12,473	12,577
Grants - Operating	4.1.4	24,108	<b>14,232</b>	17,627	17,470	17,819
Grants - Capital	4.1.4	9,229	<b>19,891</b>	15,705	7,059	3,537
Contributions - monetary	4.1.5	323	<b>91</b>	491	92	92
Contributions - non-monetary	4.1.5	2,000	<b>2,000</b>	2,000	2,000	2,000
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		(3,764)	0	0	0	0
Other income	4.1.6	8,725	<b>13,193</b>	2,036	2,065	2,106
<b>Total income</b>		<b>118,246</b>	<b>124,790</b>	<b>113,195</b>	<b>105,787</b>	<b>104,463</b>
<b>Expenses</b>						
Employee costs	4.1.7	30,486	<b>32,319</b>	31,677	32,397	33,226
Materials and services	4.1.8	54,680	<b>47,461</b>	38,862	37,259	37,920
Depreciation	4.1.9	20,996	<b>21,952</b>	23,150	23,986	24,326
Amortisation - intangible assets	4.1.10	565	<b>1,350</b>	1,625	1,750	1,542
Bad and doubtful debts		43	<b>68</b>	69	71	72
Borrowing costs		304	<b>328</b>	378	269	264
Other expenses	4.1.11	1,459	<b>1,467</b>	1,446	1,475	1,504
<b>Total expenses</b>		<b>108,533</b>	<b>104,945</b>	<b>97,207</b>	<b>97,207</b>	<b>98,854</b>
<b>Surplus/(deficit) for the year</b>		<b>9,713</b>	<b>19,845</b>	<b>15,988</b>	<b>8,580</b>	<b>5,609</b>
<b>Other comprehensive income</b>						
Net asset revaluation increment /(decrement)		0	0	106,842	28,515	0
<b>Total comprehensive result</b>		<b>9,713</b>	<b>19,845</b>	<b>122,830</b>	<b>37,095</b>	<b>5,609</b>

## Balance Sheet

For the four years ending 30 June 2024

		Forecast Actual	Budget	Strategic Resource Plan Projections		
	NOTES	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Assets</b>						
<b>Current assets</b>						
		53,026	34,783	26,127	20,140	13,782
		11,093	11,188	9,977	9,172	8,647
		1,200	1,224	1,248	1,273	1,298
<b>Total current assets</b>	4.2.1	65,319	47,195	37,352	30,585	23,727
<b>Non-current assets</b>						
		138	0	0	0	0
		1,131,639	1,169,692	1,303,273	1,344,072	1,357,482
		2,793	1,443	3,318	1,568	4,026
<b>Total non-current assets</b>	4.2.1	1,134,570	1,171,135	1,306,591	1,345,640	1,361,508
<b>Total assets</b>		1,199,889	1,218,330	1,343,943	1,376,225	1,385,235
<b>Liabilities</b>						
<b>Current liabilities</b>						
		7,757	8,767	7,304	6,201	6,079
		1,567	1,567	1,567	1,567	1,567
		4,709	209	209	209	209
		7,833	8,614	10,348	6,983	8,925
<b>Interest-bearing liabilities</b>	4.2.3	0	1,700	198	668	678
<b>Total current liabilities</b>	4.2.2	21,866	20,857	19,626	15,628	17,458
<b>Non-current liabilities</b>						
		12,223	9,784	9,435	9,287	11,541
		712	712	712	713	709
<b>Interest-bearing liabilities</b>	4.2.3	3,350	5,394	9,757	9,089	8,410
<b>Total non-current liabilities</b>	4.2.2	16,285	15,890	19,904	19,089	20,660
<b>Total liabilities</b>		38,151	36,747	39,530	34,717	38,118
<b>Net assets</b>		1,161,738	1,181,583	1,304,413	1,341,508	1,347,117
<b>Equity</b>						
		391,600	411,545	427,533	436,113	441,722
<b>Reserves</b>		770,138	770,038	876,880	905,395	905,395
<b>Total equity</b>		1,161,738	1,181,583	1,304,413	1,341,508	1,347,117

**Statement of Changes in Equity**  
For the four years ending 30 June 2024

		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	NOTES	\$'000	\$'000	\$'000	\$'000
<b>2020 Forecast Actual</b>					
Balance at beginning of the financial year		1,152,025	381,721	769,323	981
Impact of adoption of new accounting standards		0	0	0	0
Adjusted opening balance		1,152,025	381,721	769,323	981
Surplus/(deficit) for the year		9,713	9,713	0	0
Net asset revaluation increment/(decrement)		0	0	0	0
Transfers to other reserves		0	0	0	0
Transfers from other reserves		0	166	0	(166)
<b>Balance at end of the financial year</b>		<b>1,161,738</b>	<b>391,600</b>	<b>769,323</b>	<b>815</b>
<b>2021 Budget</b>					
Balance at beginning of the financial year		1,161,738	391,600	769,323	815
Surplus/(deficit) for the year		19,845	19,845	0	0
Net asset revaluation increment/(decrement)		0	0	0	0
Transfers to other reserves	4.3.1	0	0	0	0
Transfers from other reserves	4.3.1	0	100	0	(100)
<b>Balance at end of the financial year</b>	4.3.2	<b>1,181,583</b>	<b>411,545</b>	<b>769,323</b>	<b>715</b>
<b>2022</b>					
Balance at beginning of the financial year		1,181,583	411,545	769,323	715
Surplus/(deficit) for the year		15,988	15,988	0	0
Net asset revaluation increment/(decrement)		106,842	0	106,842	0
Transfers to other reserves		0	0	0	0
Transfers from other reserves		0	0	0	0
<b>Balance at end of the financial year</b>		<b>1,304,413</b>	<b>427,533</b>	<b>876,165</b>	<b>715</b>
<b>2023</b>					
Balance at beginning of the financial year		1,304,413	427,533	876,165	715
Surplus/(deficit) for the year		8,580	8,580	0	0
Net asset revaluation increment/(decrement)		28,515	0	28,515	0
Transfers to other reserves		0	0	0	0
Transfers from other reserves		0	0	0	0
<b>Balance at end of the financial year</b>		<b>1,341,508</b>	<b>436,113</b>	<b>904,680</b>	<b>715</b>
<b>2024</b>					
Balance at beginning of the financial year		1,341,508	436,113	904,680	715
Surplus/(deficit) for the year		5,609	5,609	0	0
Net asset revaluation increment/(decrement)		0	0	0	0
Transfers to other reserves		0	0	0	0
Transfers from other reserves		0	0	0	0
<b>Balance at end of the financial year</b>		<b>1,347,117</b>	<b>441,722</b>	<b>904,680</b>	<b>715</b>

**Statement of Cash Flows**  
For the four years ending 30 June 2024

	Notes	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Strategic Resource Plan Projections		
				2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>						
Rates and charges		58,564	59,078	60,573	62,186	64,160
Statutory fees and fines		2,081	1,974	2,013	2,054	2,095
User fees		14,734	14,016	13,595	13,294	12,795
Grants - operating		28,608	9,732	17,627	17,470	17,819
Grants - capital		9,229	19,891	15,705	7,059	3,537
Contributions - monetary		495	91	491	92	92
Interest received		700	500	612	621	631
Trust funds and deposits taken		6,500	6,650	6,800	6,950	7,100
Other receipts		8,013	12,974	1,709	1,735	1,772
Employee costs		(30,124)	(31,937)	(31,300)	(32,011)	(32,830)
Materials and services		(53,719)	(48,506)	(42,829)	(42,275)	(38,257)
Trust funds and deposits repaid		(6,500)	(6,650)	(6,800)	(6,950)	(7,100)
Other payments		(2,587)	(1,467)	(1,446)	(1,475)	(1,504)
<b>Net cash provided by/(used in) operating activities</b>	4.4.1	35,994	36,346	36,750	28,750	30,310
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(39,680)	(58,605)	(48,489)	(34,870)	(36,336)
Proceeds from sale of property, infrastructure, plant and equipment		600	600	600	600	600
Payments for investments		34,000	0	0	0	0
<b>Net cash provided by/ (used in) investing activities</b>	4.4.2	(5,080)	(58,005)	(47,889)	(34,270)	(35,736)
<b>Cash flows from financing</b>						
Finance costs		(304)	(328)	(378)	(269)	(264)
Proceeds from borrowings		0	3,744	4,561	0	0
Repayment of borrowings		(727)	0	(1,700)	(198)	(668)
<b>Net cash provided by/(used in) financing activities</b>	4.4.3	(1,031)	3,416	2,483	(467)	(932)
<b>Net increase/(decrease) in cash and cash equivalents</b>		29,883	(18,243)	(8,656)	(5,987)	(6,358)
<b>Cash and cash equivalents at the beginning of the financial year</b>		23,143	53,026	34,783	26,127	20,140
<b>Cash and cash equivalents at the end of the financial year</b>		53,026	34,783	26,127	20,140	13,782

Statement of Capital Works  
For the four years ending 30 June 2024

	NOTES	Forecast Actual 2019/20	Budget 2020/21	Strategic Resource Plan Projections		
		\$'000	\$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Property</b>						
Land		301	100	100	100	100
Land improvements		0	0	0	0	0
<b>Total land</b>		<b>301</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
Buildings		4,698	6,180	5,807	2,049	2,453
Heritage buildings		19	375	0	0	0
Building improvements		0	0	0	0	0
Leasehold improvements		0	0	0	0	0
<b>Total buildings</b>		<b>4,717</b>	<b>6,555</b>	<b>5,807</b>	<b>2,049</b>	<b>2,453</b>
<b>Total property</b>		<b>5,018</b>	<b>6,655</b>	<b>5,907</b>	<b>2,149</b>	<b>2,553</b>
<b>Plant and equipment</b>						
Heritage plant and equipment		0	0	0	0	0
Plant, machinery and equipment		2,930	2,730	3,757	2,050	3,500
Fixtures, fittings and furniture		186	30	30	30	30
Computers and telecommunications		612	3,790	377	300	300
Library books		219	209	200	200	200
<b>Total plant and equipment</b>		<b>3,947</b>	<b>6,759</b>	<b>4,364</b>	<b>2,580</b>	<b>4,030</b>
<b>Infrastructure</b>						
Roads		13,617	12,133	11,595	11,843	10,274
Bridges		5,889	6,213	2,734	2,000	1,982
Footpaths and cycleways		1,187	2,622	2,088	851	853
Drainage		3,327	612	160	1,345	3,361
Recreational, leisure and community facilities		1,149	5,969	5,754	1,223	754
Waste management		1,115	6,556	3,615	3,922	5,241
Parks, open space and streetscapes		2,970	5,223	5,917	2,101	3,198
Aerodromes		0	100	1,942	1,969	0
Off street car parks		75	1,000	0	0	0
Other infrastructure		1,386	4,763	4,413	4,887	4,090
<b>Total infrastructure</b>		<b>30,715</b>	<b>45,191</b>	<b>38,218</b>	<b>30,141</b>	<b>29,753</b>
<b>Total capital works expenditure</b>	4.5.1	<b>39,680</b>	<b>58,605</b>	<b>48,489</b>	<b>34,870</b>	<b>36,336</b>
<b>Represented by:</b>						
New asset expenditure		3,567	11,683	13,472	5,264	4,733
Asset renewal expenditure		28,010	39,187	29,414	28,165	29,953
Asset expansion expenditure		0	30	0	0	0
Asset upgrade expenditure		8,103	7,705	5,603	1,441	1,650
<b>Total capital works expenditure</b>	4.5.1	<b>39,680</b>	<b>58,605</b>	<b>48,489</b>	<b>34,870</b>	<b>36,336</b>
<b>Funding sources represented by:</b>						
Grants		9,229	19,890	15,705	7,059	3,537
Contributions and Reserves		2,110	2,295	100	0	0
Council cash		28,341	32,676	28,123	27,811	32,799
Borrowings		0	3,744	4,561	0	0
<b>Total capital works expenditure</b>	4.5.1	<b>39,680</b>	<b>58,605</b>	<b>48,489</b>	<b>34,870</b>	<b>36,336</b>

## Statement of Human Resources

For the four years ending 30 June 2024

	Forecast Actual	Budget	Strategic Resource Plan Projections		
	2019/20	2020/21	2021/22	2022/23	2023/24
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	30,486	32,319	31,677	32,397	33,226
Employee costs - capital	756	639	657	675	694
<b>Total staff expenditure</b>	<b>31,242</b>	<b>32,958</b>	<b>32,334</b>	<b>33,072</b>	<b>33,920</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	345.0	354.0	338.0	336.0	336.0
<b>Total staff numbers</b>	<b>345.0</b>	<b>354.0</b>	<b>338.0</b>	<b>336.0</b>	<b>336.0</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2020/21 \$'000	Full Time \$'000	Comprises		
			Permanent	Casual	Temporary
			Part time \$'000	\$'000	\$'000
Assets and Environment	9,396	7,707	1,689	200	100
Place and Community	11,124	8,065	3,059	1,803	-
Business Excellence	6,926	5,410	1,516	274	339
Bushfire Recovery	0	0	0	22	1,653
Office of the CEO	482	387	95	0	0
<b>Total permanent staff expenditure</b>	<b>27,928</b>	<b>21,569</b>	<b>6,359</b>	<b>2,299</b>	<b>2,092</b>
Casuals, temporary and other expenditure	4,391				
Capitalised labour costs	639				
<b>Total expenditure</b>	<b>32,958</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2020/21	Permanent Full Time	Comprises		
			Permanent	Casual	Temporary
			Part time		
Assets and Environment	100.0	81	19.0	2.2	1.0
Place and Community	118.0	84	34.0	26.2	0.0
Business Excellence	73.0	56	17.0	4.0	3.5
Bushfire Recovery	0.0	0.0	0.0	0.3	15.0
Office of the CEO	2.8	2	0.8	0.0	0.0
<b>Total permanent staff expenditure</b>	<b>293.8</b>	<b>223.0</b>	<b>70.8</b>	<b>32.7</b>	<b>19.5</b>
Casuals, temporary and other expenditure	52.2				
Capitalised labour costs	8.0				
<b>Total staff</b>	<b>354.0</b>				



#### Summary of planned human resources expenditure by service area

Department	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000
<b>Assets and Environment</b>				
Permanent full time	7,707	7,919	8,104	8,327
Permanent part time	1,689	1,735	1,783	1,842
<b>Total Assets and Environment</b>	<b>9,396</b>	<b>9,654</b>	<b>9,887</b>	<b>10,169</b>
<b>Place and Community</b>				
Permanent full time	8,065	8,185	8,260	8,487
Permanent part time	3,059	3,143	3,230	3,336
<b>Total Place and Community</b>	<b>11,124</b>	<b>11,328</b>	<b>11,489</b>	<b>11,823</b>
<b>Business Excellence</b>				
Permanent full time	5,410	5,459	5,509	5,660
Permanent part time	1,516	1,558	1,601	1,653
<b>Total Business Excellence</b>	<b>6,926</b>	<b>7,016</b>	<b>7,109</b>	<b>7,314</b>
<b>Bushfire Recovery</b>				
Permanent full time	0	0	0	0
Permanent part time	0	0	0	0
<b>Total Bushfire Recovery</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Office of the CEO</b>				
Permanent full time	387	399	410	421
Permanent part time	95	98	100	104
<b>Total Office of the CEO</b>	<b>482</b>	<b>496</b>	<b>510</b>	<b>524</b>
<b>Total casuals and others</b>	<b>4,391</b>	<b>3,182</b>	<b>3,401</b>	<b>3,396</b>
<b>Total staff expenditure - Operating</b>	<b>32,319</b>	<b>31,677</b>	<b>32,397</b>	<b>33,226</b>
<b>Total Capitalised labour costs</b>	<b>639</b>	<b>657</b>	<b>675</b>	<b>694</b>
<b>Total staff expenditure</b>	<b>32,958</b>	<b>32,334</b>	<b>33,072</b>	<b>33,920</b>

#### Summary of planned human resources numbers by service area

Department	2020/21 FTE	2021/22 FTE	2022/23 FTE	2023/24 FTE
<b>Assets and Environment</b>				
Permanent full time	81.0	81.0	81.0	81.0
Permanent part time	19.0	19.0	19.0	19.0
<b>Total Assets and Environment</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>
<b>Place and Community</b>				
Permanent full time	84.0	84.0	84.0	84.0
Permanent part time	34.0	34.0	34.0	34.0
<b>Total Place and Community</b>	<b>118.0</b>	<b>118.0</b>	<b>118.0</b>	<b>118.0</b>
<b>Business Excellence</b>				
Permanent full time	56.0	56.0	56.0	56.0
Permanent part time	17.0	17.0	17.0	17.0
<b>Total Business Excellence</b>	<b>73.0</b>	<b>73.0</b>	<b>73.0</b>	<b>73.0</b>
<b>Bushfire Recovery</b>				
Permanent full time	0.0	0.0	0.0	0.0
Permanent part time	0.0	0.0	0.0	0.0
<b>Total Bushfire Recovery</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Office of the CEO</b>				
Permanent full time	2.0	2.0	2.0	2.0
Permanent part time	0.8	0.8	0.8	0.8
<b>Total Office of the CEO</b>	<b>2.8</b>	<b>2.8</b>	<b>2.8</b>	<b>2.8</b>
<b>Total casuals and others</b>	<b>52.2</b>	<b>36.2</b>	<b>34.2</b>	<b>34.2</b>
<b>Total staff numbers - operations</b>	<b>346.0</b>	<b>330.0</b>	<b>328.0</b>	<b>328.0</b>
<b>Total capitalised staff numbers</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>	<b>8.0</b>
<b>Total FTE numbers</b>	<b>354.0</b>	<b>338.0</b>	<b>336.0</b>	<b>336.0</b>

## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2020/21 the FGRS cap has been set at 2.0%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

Council has taken into account recent events which have impacted significantly on ratepayers generally. The farming sector has been impacted by a number of years of drought conditions, the 2019/20 bushfires devastated a significant number of properties and impacted across all classes of ratepayers and following this, the COVID-19 pandemic has further impacted on many ratepayers. As a result Council has determined that the average general rate and the municipal charge not be increased for the 2020/21 year.

This will raise total rates and charges for 2020/21 of \$59.381 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2019-20 Forecast Actual \$'000	2020/21 Budget \$'000	Change \$'000	%
General rates*	43,272	43,641	369	0.85%
Municipal charge*	7,043	7,106	63	0.89%
Waste management charge	7,804	7,982	178	2.28%
Supplementary rates and rate adjustments	435	200	(235)	(54.02%)
Interest on rates and charges	160	280	120	75.00%
Revenue in lieu of rates	171	172	1	0.58%
<b>Total rates and charges</b>	<b>58,885</b>	<b>59,381</b>	<b>496</b>	<b>0.84%</b>

\*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2019/20 cents/\$CIV	2020/21 cents/\$CIV	Change
General rate for rateable residential properties	0.00403615	0.00392622	(2.72%)
General rate for rateable commercial/industrial properties	0.00577169	0.00569302	(1.36%)
General rate for rateable farm properties	0.00332982	0.00314098	(5.67%)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year (Refer to note 4.1.1(m) for comparison of base rates and municipal charge).

Type or class of land	2019/20 \$'000	2020/21 \$'000	Change \$'000	%
Residential	33,151	33,260	109	0.33%
Commercial/Industrial	5,772	5,636	(136)	(2.36%)
Farm	4,695	4,745	50	1.06%
<b>Total amount to be raised by general rates</b>	<b>43,618</b>	<b>43,641</b>	<b>23</b>	<b>0.05%</b>

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2019/20 Number	2020/21 Number	Change Number	%
Residential	26,969	27,309	340	1.26%
Commercial/Industrial	2,053	2,071	18	0.88%
Farm *	2,706	2,706	0	0.00%
<b>Total number of assessments</b>	<b>31,728</b>	<b>32,086</b>	<b>358</b>	<b>1.13%</b>

\* Of the 2,706 Farm assessments only 1,626 incur a municipal charge as 1,080 assessment are exempt in accordance with the eligibility for a Single Farm Enterprise.

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2019/20 \$'000	2020/21 \$'000	Change \$'000	%
Residential	8,221,163	8,471,240	250,077	3.04%
Commercial/Industrial	1,000,696	989,964	(10,732)	(1.07%)
Farm	1,406,527	1,510,734	104,207	7.41%
<b>Total value of land</b>	<b>10,628,386</b>	<b>10,971,938</b>	<b>343,552</b>	<b>3.23%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2019/20 \$	Per Rateable Property 2020/21 \$	Change \$	%
Municipal	230	230	0	0.00%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2019/20 \$	2020/21 \$	Change \$	%
Municipal	7,094	7,106	12	0.17%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2019/20 \$	Per Rateable Property 2020/21 \$	Change \$	%
Kerbside collection with recycling (120L Bin)	340	348	8	2.35%
Kerbside collection with recycling and green waste (120L Bin)	390	398	8	2.05%
Kerbside collection with recycling (240L Bin)	419	429	10	2.39%
Kerbside collection with recycling and green waste (240L Bin)	469	481	12	2.56%
Rural waste collection charge	230	236	6	2.61%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2019/20 \$	2020/21 \$	Change \$	%
Kerbside collection with recycling (120L Bin)	1,060	1,085	25	2.36%
Kerbside collection with recycling and green waste (120L Bin)	6,578	6,726	148	2.25%
Kerbside collection with recycling (240L Bin)	11	12	1	9.09%
Kerbside collection with recycling and green waste (240L Bin)	60	61	1	1.67%
Rural waste collection charge	95	98	3	3.16%
<b>Total</b>	<b>7,804</b>	<b>7,982</b>	<b>178</b>	<b>2.28%</b>

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2019/20 \$'000	2020/21 \$'000	Change \$'000	%
General rates	43,272	43,641	369	0.85%
Municipal charge	7,043	7,106	63	0.89%
Waste management charge	7,804	7,982	178	2.28%
Supplementary rates and rate adjustments	435	200	(235)	(54.02%)
Revenue in lieu of rates	171	172	1	0.58%
<b>Total Rates and charges</b>	<b>58,725</b>	<b>59,101</b>	<b>376</b>	<b>0.64%</b>

4.1.1(l) Fair Go Rates System Compliance

East Gippsland Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2019/20	2020/21
Total Rates	\$ 49,086,796	\$ 50,746,872
Number of rateable properties	31,728	32,086
Base Average Rate	\$1,547.11	\$1,581.59
Maximum Rate Increase (set by the State Government)	2.50%	2.00%
Capped Average Rate	\$1,585.79	\$1,613.22
Maximum General Rates and Municipal Charges Revenue	\$ 50,313,965	\$ 51,761,809
Budgeted General Rates and Municipal Charges Revenue	\$ 50,313,965	\$ 50,746,872
Budgeted Supplementary Rates	\$ 100,000	\$ 150,000
Budgeted Total Rates and Municipal Charges Revenue	\$ 50,413,965	\$ 50,896,872

4.1.1(m) The estimated total amount to be raised by general rates and municipal charge in relation to each type or class of land for 2020/21 compared with the previous financial year base rates and municipal charge.

Type or class of land	2019/20	2020/21	Change	
	\$'000	\$'000	\$'000	%
Residential	39,438	39,516	78	0.20%
Commercial/Industrial	6,252	6,112	(140)	(2.24%)
Farm	5,057	5,119	62	1.23%
<b>Total amount to be raised by general rates and municipal charge</b>	<b>50,747</b>	<b>50,747</b>	<b>0</b>	<b>0.00%</b>

Of the 2706 Farm assessments only 1626 incur a municipal charge as 1080 assessment are exempt in accordance with the eligibility for a Single Farm Enterprise.

#### 4.1.1(n) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2020/21: estimated \$200,000 and 2019/20: \$485,000 - Rates and Municipal Charge) and supplementary charges for Kerbside Collection Waste Service (2020/21: estimated \$50,000 and 2019/20 \$25,000)
- The variation of returned levels of value (e.g. valuation appeals) estimated to be \$50,000 for 2020/21 and 2019/20 \$50,000.
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.
- Changes of use of land such that residential land becomes farm land and vice versa.

#### **4.1.1(o) Differential rates**

##### **Rates to be levied**

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.00392622 cents in the dollar of CIV for all rateable residential properties;
- A general rate of 0.00569302 cents in the dollar of CIV for all rateable commercial/industrial properties (145% of the general rate for residential properties); and
- A general rate of 0.00314098 cents in the dollar of CIV for all rateable farm properties (80% of the general rate for residential properties).

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant cents in the dollar as indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land that are subject to each differential rate and the uses of each differential rate, are set out below.

##### **General land**

General land is any land that is:

- Used primarily for residential purposes; or
- Unoccupied but zoned Residential, Township or Rural Living under the East Gippsland Shire Council Planning Scheme; or
- Any land that is not defined as Farm Land or Commercial/Industrial Land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets; and
- Development and provision of services to the community.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Funds raised by the differential rate will be applied to the items of expenditure described in the Budget. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it may be located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of the Planning Scheme zoning are applicable to the determination of vacant land, which will be subject to the rate applicable to General land. The vacant land affected by this rate is any land that is zoned Residential, Township and/or Rural Living under the East Gippsland Shire Council Planning Scheme. The classification of land that is improved will be determined by the occupation and use of that land and have reference to the Planning Scheme zoning.

The types of buildings on the land within this differential rate are all buildings that are now constructed on the land or that may be constructed before the expiry of the 2020/21 financial year.

## **Commercial/Industrial land**

Commercial and industrial land is any land that is:

- Used primarily for the manufacture, or production of, or trade in, goods or services; or
- Obviously adapted for the primary use of commercial or industrial purposes; or
- Occupied primarily for the purpose of service delivery for tourism, leisure and/or accommodation; or
- Unoccupied but zoned Business, Industrial, Mixed Use, Special Use or Comprehensive Development Zone under the East Gippsland Shire Council Planning Scheme; or
- Conforming to East Gippsland Shire Council guidelines for the classification of property as Commercial/Industrial Land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of services to the community;
- Provision of tourism and visitor programs and services;
- Physical beautification of key business areas; and
- Encouragement of economic and employment growth through a range of programs and services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Funds raised by the differential rate will be applied to the items of expenditure described in the Budget. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

An Economic Development Discretionary Fund of \$331,622 will be used for specific economic development and tourism activities as determined by Council in consultation with the Economic Development Advisory Board.

The geographic location of the land within this differential rate is wherever it is located within the municipal district.

The use of land within this differential rate, in the case of improved land, is any use of land.

The characteristics of Planning Scheme zoning are applicable to the determination of vacant land that will be subject to the rate applicable to Commercial and Industrial land. The vacant land affected by this rate is that which is zoned Business, Industrial, Mixed Use, Special Use or Comprehensive Development under the East Gippsland Shire Council Planning Scheme.

The classification of land that is improved will be determined by the occupation and use of that land and have reference to the Planning Scheme zoning.

The types of buildings on the land within this differential rate are all buildings that are now constructed on the land or that may be constructed before the expiry of the 2020/21 financial year.

## **Farm Land**

In order for a property to be classified under the Differential Farm rate land must fulfil the following criteria and be defined as such.

Farming land is any land that is:

- Used primarily for a farming or agricultural business; and
- Conforming to the definition of “farm land” as specified within the *Valuation of Land Act 1960*; and
- Conforming to East Gippsland Shire Council guidelines for the classification of property as Farm Land; and
- The ratepayer has Primary Producer status with the Australian Taxation Office and be located in a Farm Zone in accordance with Council's planning scheme, or have a permit from Council to operate a farming business from that land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of services to the community;
- Preservation and protection of agricultural land as a productive resource; and
- To recognise and address the special circumstances that impact farm properties, including variable income and seasonal fluctuations.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Funds raised by the differential rate will be applied to the items of expenditure described in the Budget. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The types of buildings on the land within this differential rate are all buildings that are now constructed on the land or that may be constructed before the expiry of the 2020/21 financial year.

### **4.1.1 (p) Rating Rebates and Waivers**

#### **1. Eligible Pensioners Council Rebate**

An initiative was instigated in 2005/06 to further assist pensioners in the community who pay municipal rates. This initiative was introduced in recognition of the increased burden that municipal rates place on the resources of this sector of the community, particularly in areas where valuations have increased. Council proposes to continue to provide a rebate to properties where the ratepayer is in receipt of the Victorian Government pension concession.

In 2013/14 the rebate was set at a flat rebate of \$50 in respect of properties where the ratepayer is in receipt of the Victorian Government pension concession. The rebate is to be increased by the same increase as general rates and charges each year and as a result will be set at \$58.45 for the 2020/21 year (\$58.45 2019/20). It is estimated that the rebate will cost Council \$0.400 million in 2020/21.

#### **2. Commercial/Industrial Properties Rate Rebate**

In 2019/20 a rebate totalling \$1.0 million was proportionally applied to all properties classed as Commercial/Industrial. A further rebate totalling \$1.0 million will also be proportionally applied in 2020/21 to all properties classed as Commercial/Industrial.

#### **3. Rate Waiver - Bushfire impacted properties**

All properties that had the main dwelling destroyed or deemed uninhabitable as a result of the 2019/20 bushfire, had all rates and charges waived for the 2019/20 year. This waiver will continue to apply for the 2020/21 and 2021/22 financial years. If the dwelling is rebuilt or sold during the year the waiver will only apply up to the date the dwelling is able to be occupied or the date of sale.



#### 4.1.2 Statutory fees and fines

	Forecast Actual 2019/20	Budget 2020/21	Change	
	\$'000	\$'000	\$'000	%
Infringements and costs	160	160	0	0.00%
Court recoveries	135	140	5	3.70%
Statutory planning fees	660	562	(98)	(14.85%)
Building regulatory fees	90	96	6	6.67%
Fire Hazard Fines	15	15	0	0.00%
Land Information Certificates	55	55	0	0.00%
Animal Registration Fees	390	400	10	2.56%
Parking fines	70	72	2	2.86%
Other Community Laws fines	74	76	2	2.70%
Septic Tank fees	52	58	6	11.54%
Health Registration fees	380	340	(40)	(10.53%)
<b>Total statutory fees and fines</b>	<b>2,081</b>	<b>1,974</b>	<b>(107)</b>	<b>(5.14%)</b>

#### Statutory fees and fines (\$0.107 million decrease)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations, statutory planning fees and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are forecast to decrease by 5.14% or \$0.107 million over the 2019/20 fee level.

A detailed listing of statutory fees is included in Appendix A.

#### 4.1.3 User fees

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	%
Waste Disposal	10,560	5,662	(4,898)	(46.38%)
East Gippsland Livestock Exchange	855	839	(16)	(1.87%)
Indoor Recreation Centres	2,135	2,954	819	38.36%
Outdoor Pools	95	99	4	4.21%
Caravan Parks	1,282	2,496	1,214	94.70%
Raymond Island Ferry	175	216	41	23.43%
Building services	40	44	4	10.00%
Visitor Information Centres	103	158	55	53.40%
Animals	18	18	0	0.00%
Immunisation	18	20	2	11.11%
Marinas	1,063	1,024	(39)	(3.67%)
Arts and Culture	116	359	243	209.48%
Customer Service Centres	47	46	(1)	(2.13%)
Library	26	29	3	11.54%
Other	126	64	(62)	(49.21%)
<b>Total user fees</b>	<b>16,659</b>	<b>14,028</b>	<b>(2,631)</b>	<b>(15.79%)</b>

#### User fees (\$2.631 million decrease)

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include livestock exchange operations, marina berth fees, caravan parks, use of recreation facilities, entertainment and other community facilities. The 2019/20 bushfires and the COVID-19 pandemic have impacted on fees and charges for 2019/20 year. As a result of facilities that have been closed or had reduced services from January through to June 2020 fees and charges for a number of services have been forecast to reflect a reduction in fees and charges. The waste fees for both 2019/20 and 2020/21 reflect an increase in fees and charges income as a result of the additional waste deposited in Orbost and Barinsdale landfill sites that resulted from the 2019/20 bushfires. User fees and charges for 2020/21 have not been increased over the 2019/20 fees and charges.

Total user fees are projected to decrease by 15.79% or \$2.631 million over what was forecast for 2019/20.

A detailed listing of fees and charges is included in Appendix A.

#### 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
<b>Grants were received in respect of the following:</b>				
<b>Summary of grants</b>				
Commonwealth funded grants	24,117	24,508	391	1.62%
State funded grants	9,220	9,615	395	4.28%
<b>Total grants received</b>	<b>33,337</b>	<b>34,123</b>	<b>786</b>	<b>2%</b>
<b>(a) Operating Grants</b>				
<b>Recurrent - Commonwealth Government</b>				
Financial Assistance Grants	15,895	7,865	(8,030)	(50.52%)
<b>Recurrent - State Government</b>				
Senior Citizens	43	44	1	2.33%
Roadside Weeds and Pest Management	70	70	0	0.00%
Immunisations	20	20	0	0.00%
Library Programs - Local Priorities	18	18	0	0.00%
FreeZa	24	24	0	0.00%
Mosquito Control	15	15	0	0.00%
Tobacco Education	12	12	0	0.00%
Municipal Emergency Resourcing	120	120	0	0.00%
Rural Access	68	-	(68)	(100.00%)
Best Start Program	120	120	0	0.00%
Vulnerable Persons	45	45	0	0.00%
ResourceSmart AuSSI VicProgram	18	0	(18)	(100.00%)
East Gippsland Art Gallery - Creative Victoria	40	40	0	0.00%
Forge Theatre and Arts Hub - Creative Victoria	60	60	0	0.00%
Victorian Seniors Festival	3	3	0	0.00%
Children's Week Event	1	1	0	0.00%
Library Operations	334	340	6	1.80%
School Crossing Supervision	99	99	0	0.00%
Lake Tyers Aboriginal Trust	100	50	(50)	(50.00%)
Beach Cleaning	2	2	0	0.00%
<b>Total recurrent grants</b>	<b>17,107</b>	<b>8,948</b>	<b>(8,159)</b>	<b>(47.69%)</b>
<b>Non-recurrent - Commonwealth Government</b>				
Growing an Enterprising East Gippsland	39	59	20	51.28%
Strength to Strength	36	36	0	0.00%
One Place One Plan	52	0	(52)	(100.00%)
Drought - Tourism	160	0	(160)	(100.00%)
Drought Community Extension Round 2	0	676	676	0.00%
Fire 2019 Immediate Assistance	1,417	0	(1,417)	(100.00%)

**Non-recurrent - State Government**

East Gippsland Sporting Facilities Plan	0	3	3	0.00%
East Gippsland Rail Trail Business Case	4	0	(4)	(100.00%)
Capacity Building Workshops and Engagement	0	7	7	0.00%
New market Opportunities in Recreational Fishing	9	0	(9)	(100.00%)
Free from Violence	9	0	(9)	(100.00%)
This Girl Can	15	0	(15)	(100.00%)
Sugar Free Sport	26	0	(26)	(100.00%)
Magee's Gully	8	0	(8)	(100.00%)
Get Online Week	6	0	(6)	(100.00%)
Social Seniors	1	0	(1)	(100.00%)
16 Days of Activism 2019	1	0	(1)	(100.00%)
Maximising Future Outcomes for the Omeo Region	5	0	(5)	(100.00%)
Integrated Water Management Business Case	8	0	(8)	(100.00%)
Lakes Entrance Rec Reserve Netball Court Development	0	12	12	0.00%
Local Government Service Support Payment	1,510	0	(1,510)	(100.00%)
Community Priorities Funding – Drought	500	0	(500)	(100.00%)
Fire - Administration December 2019	51	0	(51)	(100.00%)
Fire 2019 - Resourcing Grant - State Govt	1,550	2,450	900	58.06%
Fire 2019 - Councill Assistance Fund	1,594	2,026	432	27.10%
Flood Lighting	0	15	15	0.00%
<b>Total non-recurrent grants</b>	<b>7,001</b>	<b>5,284</b>	<b>(1,717)</b>	<b>(24.53%)</b>
<b>Total operating grants</b>	<b>24,108</b>	<b>14,232</b>	<b>(9,876)</b>	<b>(40.97%)</b>

**(b) Capital Grants****Recurrent - Commonwealth Government**

Roads to Recovery	4,492	4,493	1	0.02%
-------------------	-------	-------	---	-------

**Recurrent - State Government**

Library	9	9	0	0.00%
<b>Total recurrent grants</b>	<b>4,501</b>	<b>4,502</b>	<b>1</b>	<b>0.02%</b>

**Non-recurrent - Commonwealth Government**

Buildings	771	730	(41)	(5.32%)
Blackspot - Roads	305	416	111	36.39%
Bridges	350	3,250	2,900	828.57%
Footpaths and Cycleways	450	0	(450)	(100.00%)
Recreation	0	2,649	2,649	0.00%
Parks and Open Spaces	0	2,692	2,692	0.00%
Car Parks	0	1,000	1,000	0.00%
Other Infrastructure	150	642	492	328.00%

**Non-recurrent - State Government**

Buildings	420	0	(420)	(100.00%)
Plant and Equipment	11	11	0	0.00%
Roads	1,397	674	(723)	(51.75%)
Footpaths and Cycleways	100	1,400	1,300	1300.00%
Drainage	47	0	(47)	(100.00%)
Waste	0	100	100	0.00%
Recreation	90	25	(65)	(72.22%)
Parks and Open Spaces	613	0	(613)	(100.00%)
Other Infrastructure	24	1,800	1,776	7400.00%
<b>Total non-recurrent grants</b>	<b>4,728</b>	<b>15,389</b>	<b>10,661</b>	<b>225.49%</b>
<b>Total capital grants</b>	<b>9,229</b>	<b>19,891</b>	<b>10,662</b>	<b>115.53%</b>
<b>Total Grants</b>	<b>33,337</b>	<b>34,123</b>	<b>786</b>	<b>2.36%</b>

### Grants - operating (\$9.876 million decrease)

Operating grants include all money received from Victorian and Australian Government sources for the purposes of funding the delivery of Council's services to the community. Overall, the level of operating grants is projected to decrease by 40.97% or \$9.876 million compared to 2019/20. This is primarily a result of the advance payment of \$8.2 million of the 2020/21 Victoria Grants Commission payment that has been received in the 2019/20 financial year. There were a number of grants received to provide support following the 2019/20 bushfires and these grants will be applied over 2019/20 and 2020/21 year. Council also received a Local Government Service Support grant of \$1.510 million in 2019/20 that was applied to rate relief for all farm classified rate assessments. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included above.

### Grants - capital (\$10.662 million increase)

Capital grants include all money received from Victorian and Australian Government and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 115.53% or \$10.662 million compared to 2019/20 as a result of various grants that will be received for projects in 2020/21. Section 4.5. 'Capital Works Program' includes a more detailed analysis of the grants and contributions expected to be received during the 2020/21 year. A list of capital grants by type and source, classified into recurrent and non-recurrent, is included above.

#### 4.1.5 Contributions

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Monetary	323	91	(232)	(71.83%)
Non-monetary	2,000	2,000	0	0.00%
<b>Total contributions</b>	<b>2,323</b>	<b>2,091</b>	<b>(232)</b>	<b>(9.99%)</b>

#### Contributions - monetary (\$0.232 million decrease)

Contributions relate to money paid by developers in regard to public resort and recreation, drainage and car parking in accordance with planning permits issued for property development.

Contributions are projected to decrease by \$0.232 million or 71.83% compared to 2019/20.

#### Contributions -non-monetary (no change)

Contributions relate to infrastructure assets handed over to Council by developers in relation to subdivisions.

#### 4.1.6 Other income

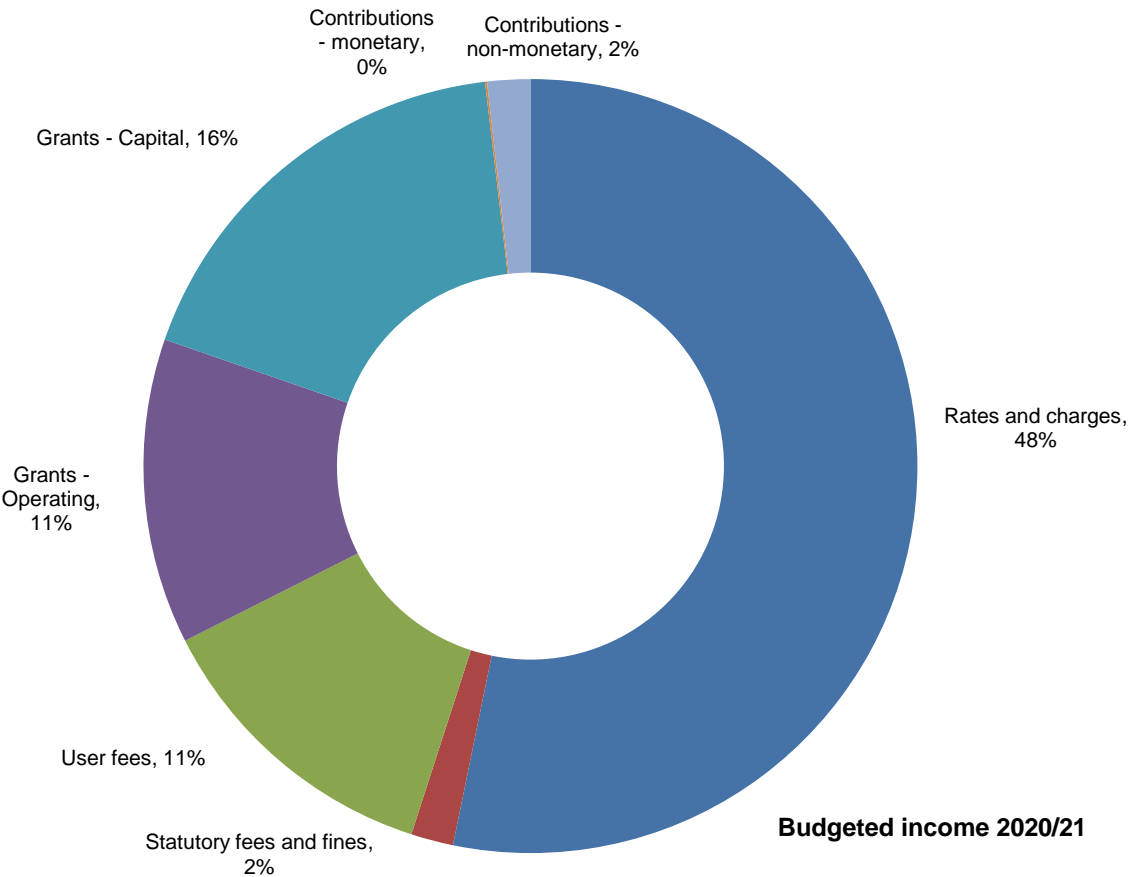
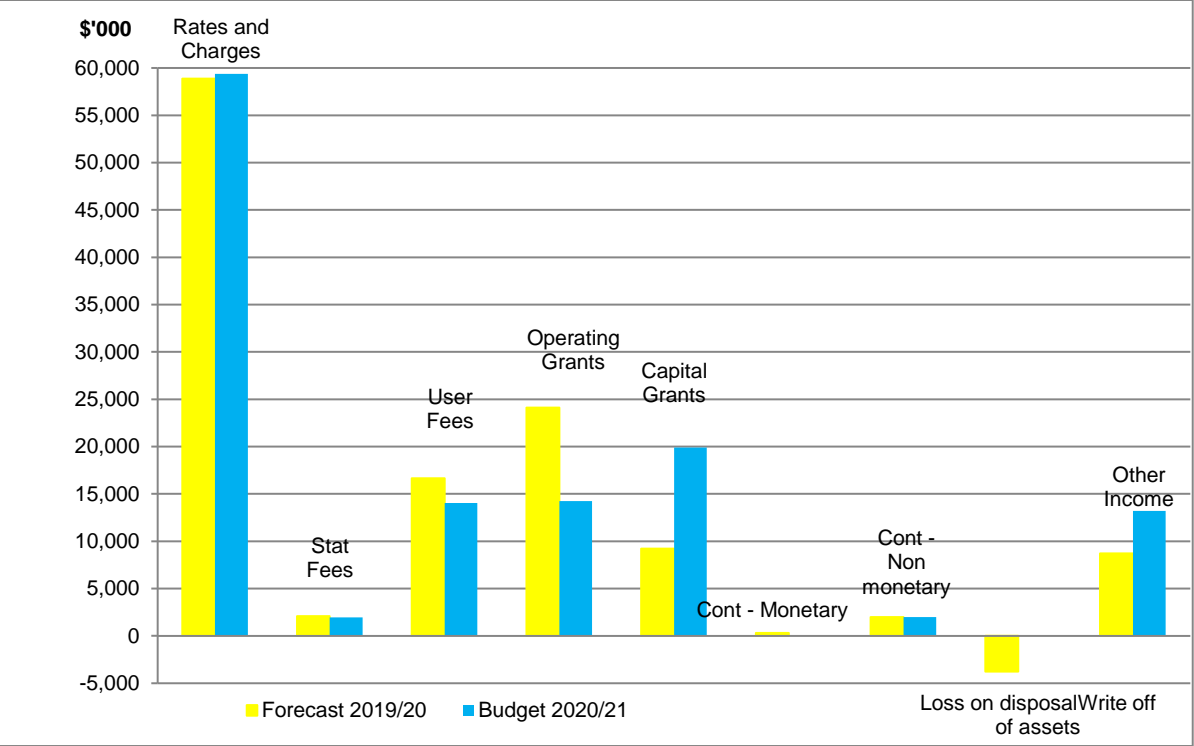
	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	%
Interest	800	590	(210)	(26.25%)
Reimbursements	6,945	11,770	4,825	69.47%
Investment property rental/leases	840	745	(95)	(11.31%)
Other Sundry	140	88	(52)	(37.14%)
<b>Total other income</b>	<b>8,725</b>	<b>13,193</b>	<b>4,468</b>	<b>51.21%</b>

#### Other income (\$4.468 million increase)

Other income relates to a range of items such as private works, cost recoups and other miscellaneous income items. It also includes interest revenue on investments and reimbursements for natural disaster event expenditure.

Other income is forecast to increase by \$4.468 million compared to 2019/20. This is a result of all reimbursements for the 2019/20 bushfire natural disaster funded infrastructure repairs as well as the replacement of a number of timber bridges that were destroyed in the fires. Some of the works were undertaken in 2019/20 with the majority of works being completed during 2020/21 and the reimbursement income reflects the expected timing for the receipt of the income.

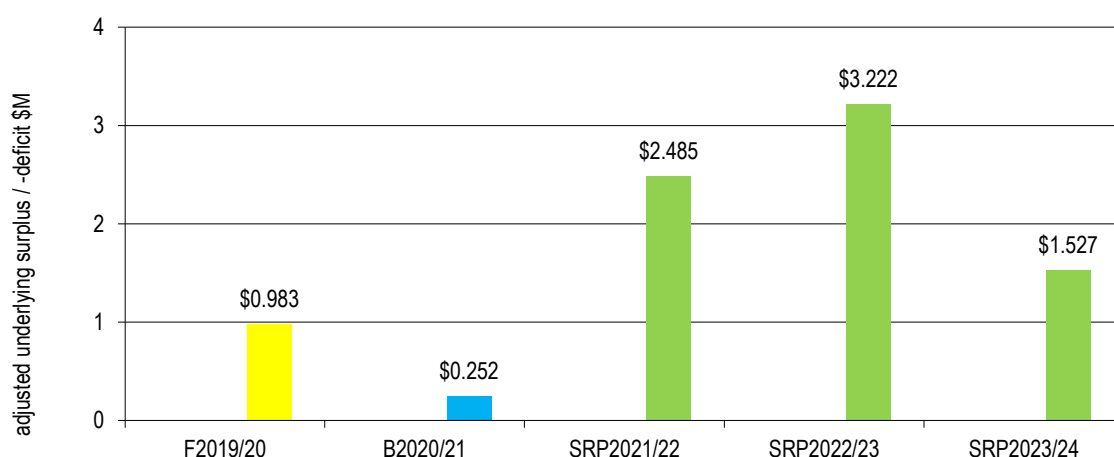
# Snapshot of Income



### Adjusted underlying surplus (\$0.732 million decrease)

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a good measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items that can often mask the operating result. The adjusted underlying result for the 2020/21 year is a surplus of \$0.252 million, which is a decrease of \$0.731 million from the 2019/20 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes that are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year. The advance payment of \$8.2 million of the 2020/21 Victoria Grants Commission allocation in the 2019/20 year has impacted on the operating result and the underlying result for the 2020/21 year.

F= Forecast B= Budget SRP= Strategic Resource Plan estimates



### 4.1.7 Employee costs

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	%
Wages and salaries	26,936	28,668	1,732	6.43%
WorkCover	891	968	77	8.64%
Superannuation	2,524	2,543	19	0.75%
Fringe Benefits	135	140	5	3.70%
<b>Total employee costs</b>	<b>30,486</b>	<b>32,319</b>	<b>1,833</b>	<b>6.01%</b>

### Employee costs (\$1.833 million increase)

Employee costs include all labour related expenditure such as wages, salaries and on-costs such as allowances, leave entitlements, employer superannuation etc.

Employee costs are forecast to increase by 6.01% or \$1.833 million compared to 2019/20. This increase relates to three key factors:

- terms and conditions of Council's Enterprise Agreement;
- incremental movements within employment Bands for applicable employees; and
- a number of grant funded positions relating to the Bushfire Recovery Directorate.



#### 4.1.8 Materials and services

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	%
<b>Contracts</b>				
Roadside Weed and Pest management	40	60	20	50.00%
Fire Hazard removal	569	403	(166)	(29.17%)
Cleaning	866	873	7	0.81%
General Repairs and Maintenance	459	79	(380)	(82.79%)
Maintenance of Barbeques	117	116	(1)	(0.85%)
Waste Services	6,038	5,883	(155)	(2.57%)
Raymond Island Ferry Operations and maintenance	752	865	113	15.03%
Road maintenance	5,949	7,633	1,684	28.31%
Bridges	0	360	360	0.00%
Roadside vegetation and furniture maintenance	679	1,106	427	62.89%
Maintenance of parks, trees and Shrubs	92	92	0	0.00%
Other sundry works contracts	454	203	(251)	(55.29%)
Information Management	89	87	(2)	(2.25%)
Animal Management	217	216	(1)	(0.46%)
<b>Total Contracts</b>	<b>16,321</b>	<b>17,976</b>	<b>1,655</b>	<b>10.14%</b>
<b>Other Materials and Services</b>				
General maintenance and services	18,476	13,025	(5,451)	(29.50%)
Service Agreements	1,908	1,639	(269)	(14.10%)
Office administration	740	589	(151)	(20.41%)
Utilities	2,284	2,319	35	1.53%
Insurance	1,021	1,106	85	8.33%
Vehicles and Plant - Maintenance and insurances	1,431	1,413	(18)	(1.26%)
Information Technology	2,207	2,363	156	7.07%
Consultants	2,713	1,190	(1,523)	(56.14%)
Contributions	5,416	3,922	(1,494)	(27.58%)
Waste Levy	1,300	1,200	(100)	(7.69%)
Training and associated costs	863	719	(144)	(16.69%)
<b>Total other materials and services</b>	<b>38,359</b>	<b>29,485</b>	<b>(8,874)</b>	<b>(156.44%)</b>
<b>Total materials and services</b>	<b>54,680</b>	<b>47,461</b>	<b>(7,219)</b>	<b>(13.20%)</b>

#### Materials and services (\$7.219 million decrease)

Materials and services include the purchase of consumables, and payments to contractors for the provision of services and utility costs. Materials and services are forecast to decrease by 13.2% or \$7.219 million compared to 2019/20.

Contracts are forecast to increase by \$1.655 million compared to 2019/20 in line with CPI and other known factor increases. Road maintenance contract works are forecast to increase as a result of reinstatement works that will be undertaken following damage as a result of the 2019/20 bushfires. Similarly there are other contract works expected for the reinstatement of other structures included in roadside vegetation and furniture that relate to damage from the 2019/20 bushfires. Waste Services contract payments are expected to decrease by \$0.155 million as a result of the completion of the bushfire waste cleanup. Other materials and services are forecast to decrease by 156.44% or \$8.874 million as a result of additional general maintenance and service costs in 2019/20 that included unplanned expenditure relating to the 2019/20 bushfire restoration works for infrastructure. The additional costs are funded from reimbursements from natural disaster funding. There is also a forecast reduction in consultancies as a number of projects that were undertaken by consultants have been completed. There has also been a reduction in contributions expenses also as a result of funding received for bushfire impacts as well as the drought impact on the farming sector. A number of bushfire related grants will be expended over 2019/20 and 2020/21 but with the greater part being expended in 2019/20.

#### 4.1.9 Depreciation

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Property	531	544	13	2.45%
Plant & equipment	1,835	1,933	98	5.34%
Infrastructure	18,630	19,475	845	4.54%
<b>Total depreciation</b>	<b>20,996</b>	<b>21,952</b>	<b>956</b>	<b>4.55%</b>

#### Depreciation (\$0.956 million increase)

Depreciation is an accounting measure that attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$0.956 million for 2020/21 is the result of the capitalisation of new assets and the associated depreciation as a result.

#### 4.1.10 Amortisation - Intangible assets

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Intangible assets	565	1,350	785	138.94%
<b>Total amortisation - intangible assets</b>	<b>565</b>	<b>1,350</b>	<b>785</b>	<b>138.94%</b>

#### Amortisation (\$0.785 million increase)

The intangible asset relates to the Airspace asset created when a new landfill cell is opened for use. The life of the intangible airspace asset is amortised (expensed) over the estimated life of the landfill cell.

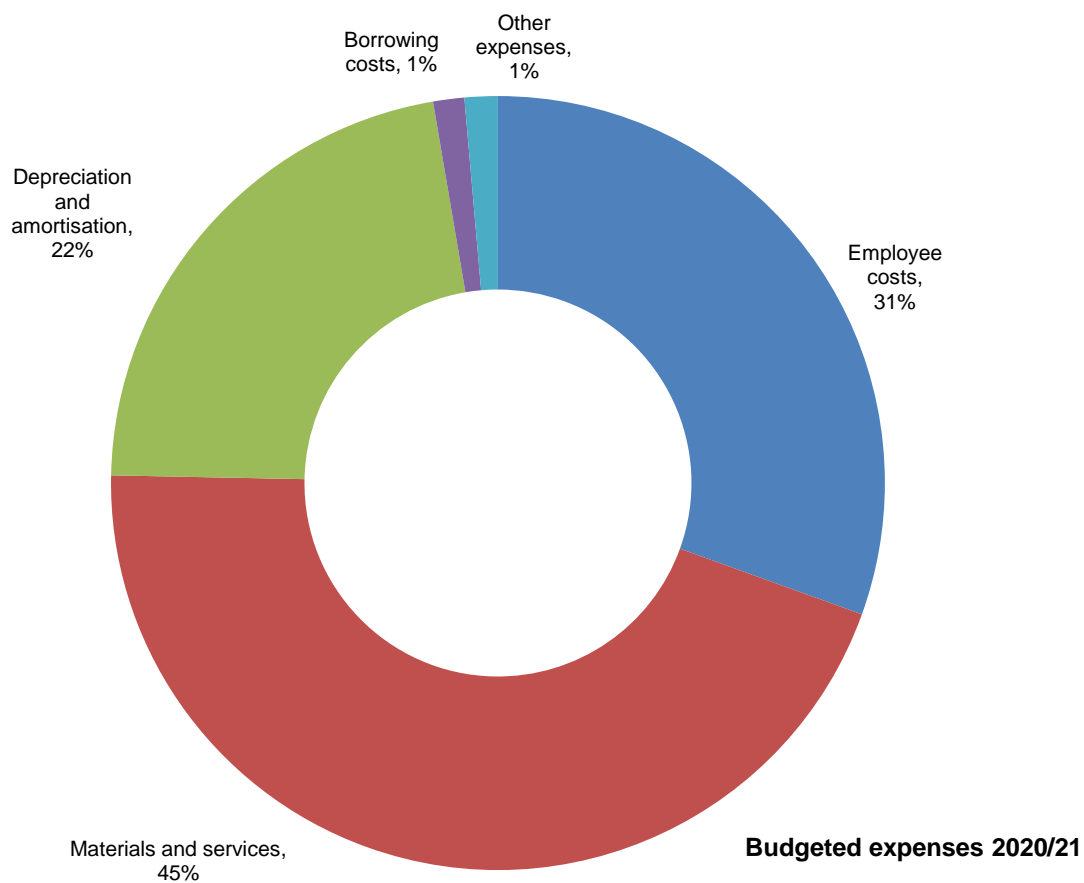
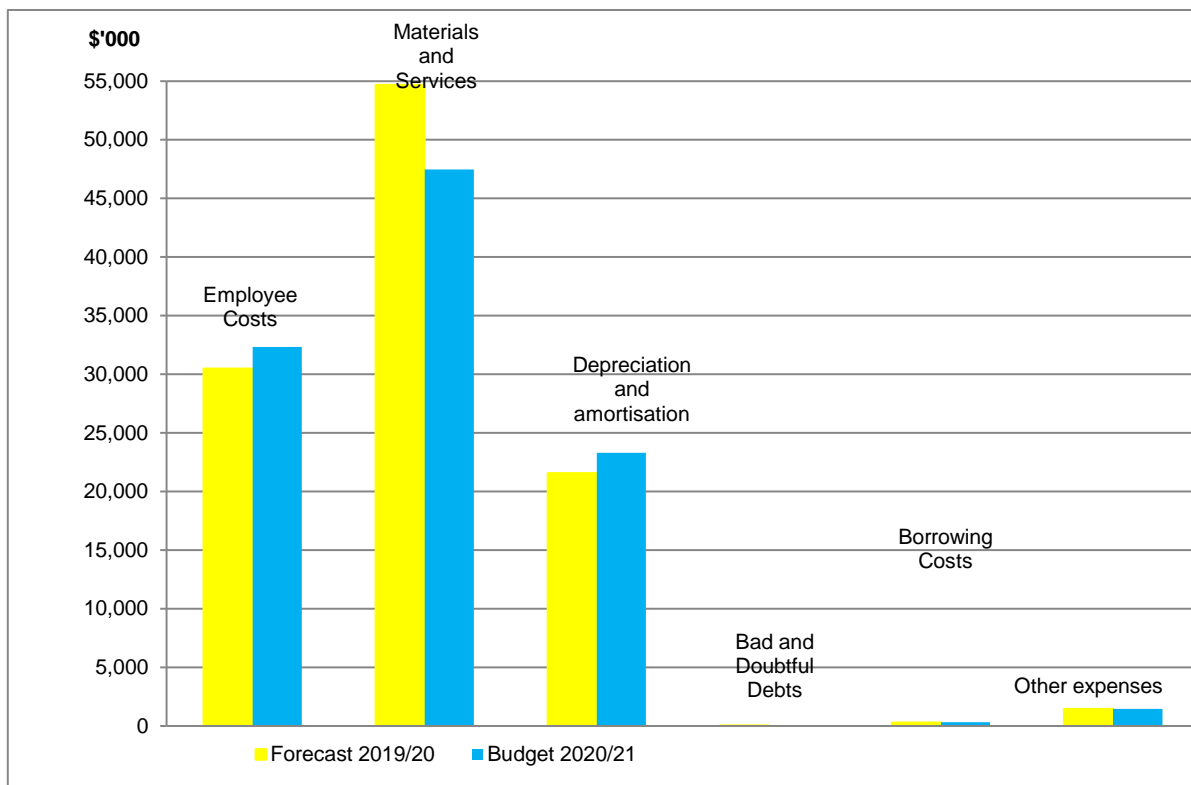
#### 4.1.11 Other expenses

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change	
			\$'000	%
Auditors External	52	50	(2)	(3.85%)
Auditors Internal	55	40	(15)	(27.27%)
Councillor allowances	381	331	(50)	(13.12%)
Operating lease rentals	167	207	40	23.95%
Memberships/Subscriptions	215	240	25	11.63%
Bank Fees and Charges	164	170	6	3.66%
Legal Fees	422	412	(10)	(2.37%)
Other	3	17	14	466.67%
<b>Total other expenses</b>	<b>1,459</b>	<b>1,467</b>	<b>8</b>	<b>0.55%</b>

#### Other expenses (\$0.008 million increase)

Other expenses relate to a range of unclassified items including Councillor allowances, audit fees, legal costs, memberships and subscriptions, bank charges and other miscellaneous expenditure items. Other expenses are forecast to increase by \$0.008 million or 0.55% compared to 2019/20.

## Snapshot of Expenditure



## 4.2 Balance Sheet

### 4.2.1 Assets

#### Current Assets (\$18.124 million decrease) and Non-Current Assets (\$36.565 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. These balances are projected to decrease by \$18.243 million during the year mainly to fund incomplete capital works and landfill rehabilitation projects of \$10.548 million from the 2019/20 year that had been fully budgeted for in that year. Advance funding of \$4.5 million of capital grant funding was received in 2019/20 for new capital works in 2020/21. Advance funding of \$8.2 million of the 2020/21 Victoria Grants Commission payment was also received in the 2019/20 year. There is also \$3.6 million of income received from bushfire waste fees in 2019/20 and 2020/21 that will be used for a discretionary reserve for the Orbost landfill site for future aftercare works.

Property, infrastructure, plant and equipment make up the largest component of Council's worth and represent the value of all the land, buildings, roads, vehicles, equipment, etc. that has been built up by Council over many years. The \$36.565 million increase in this balance is attributable to the net result of the capital works program (\$58.605 million of new works), depreciation and amortisation of assets (\$23.302 million), the sale of plant and equipment (\$0.600 million) and developer contributed assets (\$2.0 million).

### 4.2.2 Liabilities

#### Current Liabilities (\$1.009 million decrease) and Non Current Liabilities (\$0.395 million decrease)

At 30 June 2020 there was advance capital grant funding of \$4.5 million which is utilised in the 2020/21 year and reduces the current liabilities. The expected current liability for repayment of loans at 30 June 2021 is expected to be \$1.7 million and has therefore moved from non-current liabilities to current liabilities. The Landfill Rehabilitation provision has also increased at 30 June 2021 based on the expected rehabilitation works to be undertaken in the 2021/22 financial year.

Interest-bearing loans and borrowings are borrowings of Council. Council has budgeted for new borrowings of \$3.744 million in 2020/21 and this has added to non-current liabilities. The decrease in Non-current Provisions reflects the movement to current Provisions for landfill rehabilitation works planned in 2021/22 year.

### 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2019/20 \$	Budget 2020/21 \$
Amount borrowed as at 30 June of the prior year	4,077	3,350
Amount proposed to be borrowed	0	3,744
Amount projected to be redeemed	(727)	0
<b>Amount of borrowings as at 30 June</b>	<b>3,350</b>	<b>7,094</b>

Council proposes new borrowings of \$3.744 million in 2020/21. There are new borrowings for the Eagle Point Hub Project from the Community Infrastructure Loan Scheme through the Victorian Government. These loan funds totalling \$3.305 million will be drawn down over two financial years being 2020/21 (\$1.244M) and 2021/22 (\$2.061M). Further borrowings of \$5M for the WORLD Sporting Complex Precinct Stage 1 project is proposed to be drawn down over two year (2020/21 \$2.5M and 2021/23 \$2.5M).

## 4.3 Statement of changes in Equity

### 4.3.1 Reserves (\$0.100 million decrease)

The asset revaluation reserve represents the difference between the previously recorded value of assets and their current valuation. There is no revaluation of assets planned for the 2020/21 year and as a result there is no movement in the year end balance for the Asset Revaluation Reserve.

Statutory reserves are expected to decrease by \$0.100 million at the end of 2021 as a result of the use of funds for works.

### 4.3.2 Equity

#### Equity (\$19.845 million increase)

Total equity always equals net assets and is made up of Reserves and Accumulated Surplus.

Movement in reserves accounts for \$0.100 million of the increase in accumulated surplus as this amount has transferred from reserves back into retained earnings.

Accumulated surplus is the value of all net assets less reserves that have accumulated over time. The increase in accumulated surplus is the result of the 2020/21 operating surplus of \$19.845 million plus the transfer from reserves of \$0.100 million.

Included in the accumulated surplus are funds identified as discretionary reserves. Although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. During the 2020/21 year \$0.3 million is budgeted to be transferred to a Discretionary Reserve for the purpose of Replacement of the Raymond Island Ferry. The total discretionary allocation of these funds at the end of the 2020/21 year is \$2.4 million. The decisions about future use of these funds has been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

An additional discretionary reserve will be established for the potential future aftercare costs associated with the Orbost Landfill site. The Orbost landfill was reopened in 2020 to enable the acceptance of bushfire waste. This waste contains contaminated waste and the ongoing monitoring and aftercare costs associated with this site will be required many years into the future. As part of the bushfire waste disposal project, funds were raised in 2019/20 and also 2020/21 to cover the estimated future costs that may be incurred and therefore the cash for this project is part of cash at year end.

## 4.4 Statement of Cash Flows

### 4.4.1 Net cash flows provided by/used in operating activities

#### Operating activities \$36.346 million inflow (\$0.352 million inflow increase)

Operating grants are forecast to decrease by \$18.876 million as a result of \$8.2 million of the 2020/21 Victoria Grants Commission grant being received in the 2019/20 year. There was also a number of one off grants totalling \$9.681 million received in the 2019/20 year for drought relief and bushfire assistance. This reduction in operating grant income was partly offset by an increase in capital grant funding of \$10.662 million. The other significant cashflow movement is a decrease in materials and service expenditure of \$5.213 million as a result of a corresponding reduction in operating grant income. Other receipts are expected to increase by \$4.961 million as a result of reimbursements for natural disaster restoration works that will be received in 2020/21 year.

The net cash flow from operating activities does not equal the surplus/(deficit) for the year, as Council's expected revenues and expenses include non-cash items that have been excluded from the Cash Flow Statement. It also takes into account balance sheet movements relevant to operating income and expenditure in the cash flow. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast Actual 2019/2020 \$'000	Budget 2020/2021 \$'000	Variance \$'000
<b>Surplus (deficit) for the year</b>	<b>9,713</b>	<b>19,845</b>	10,132
Contributions - non-monetary	(2,000)	(2,000)	0
Depreciation and amortisation	21,561	23,302	1,741
Loss (gain) on disposal of property, infrastructure, plant and equipment	3,764	0	(3,764)
Finance costs	(304)	(328)	(24)
Net movement in current assets and liabilities	3,260	(4,473)	(7,733)
<b>Cash flows available from operating activities</b>	<b>35,994</b>	<b>36,346</b>	352

### 4.4.2 Net cash flows provided by/used in investing activities

#### Investing activities \$58.005 million outflow (\$52.925 million increase in outflows)

The outflows in cash from investing activities have increased, primarily as a result of the inflow of cash from an investment of \$34.0 million in 2019/20 year. There is also an expected increase in cash outflow of \$18.925 million for the payment for property, plant and equipment and infrastructure as set out in the capital works program for 2020/21.

### 4.4.3 Net cash flows provided by/used in financing activities

#### Financing activities \$3.416 million inflow (\$4.447 million inflow increase)

For 2019/20 the total of loan principal repayments is \$0.727 million whilst there are no loan principal repayments due in the 2020/21 year. There is an inflow of loan proceeds in 2020/21 of \$3.744 million. Finance costs outflow increases slightly in 2020/21.

## 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2020/21 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

Details of major works that are not classified as capital works are also included in this section for information. These projects mainly relate to landfill rehabilitation projects.

### 4.5.1 Summary

	Forecast Actual 2019/20 \$'000	Budget 2020/21 \$'000	Change \$'000	%
Property	5,018	6,655	1,637	32.62%
Plant and equipment	3,947	6,759	2,812	71.24%
Infrastructure	30,715	45,191	14,476	47.13%
<b>Total</b>	<b>39,680</b>	<b>58,605</b>	<b>18,925</b>	<b>47.69%</b>

#### Property (\$6.655 million)

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

For the 2020/21 year, \$6.655 million will be expended on building and building improvement projects. The more significant projects include the Shire-wide Building Renewal Program (\$1.0 million), construction of the Eagle Point Foreshore Hub (\$1.244 million), Lucknow Recreation Reserve Upgrade (\$2.3 million) and new facilities at the East Gippsland Livestock Exchange in Bairnsdale (\$0.500 million).

#### Plant and equipment (\$6.759 million)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications equipment, and library books.

For the 2020/21 year, \$6.759 million will be expended on plant, equipment and other projects. The more significant projects include ongoing cyclical replacement of the plant and vehicle fleet (\$2.730 million), upgrade and replacement of information and communications technology (ICT) (\$3.790 million) and the purchase of library books (\$0.200 million).

### Infrastructure (\$45.191 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation and community facilities, parks, open space and streetscapes, off-street car parks and other structures.

For the 2020/21 year \$12.133 million will be expended on roads. This includes gravel road resheets of \$1.2 million, road reseals of \$4.267 million, the upgrade to Maroney Street, Bairnsdale of \$1.0 million and Omeo Valley Road Major Rehabilitation \$1.038 million.

Bridge construction works of \$6.213 million are proposed. The Genoa Pedestrian Bridge will be renewed at a cost of \$1.5 million, the Bullock Island Bridge will be replaced at a cost of \$2.250 million. Three timber bridges destroyed in the 2019/20 bushfires will also be replace at a cost of \$1.404 million.

Drainage works of \$0.612 million will be undertaken. Waste projects of \$6.556 million are planned, including the Lakes Entrance Waste Transfer Station upgrade at \$2.472 million and the construction of Bairnsdale Cell 4 at \$3.0 million. Recreation and community facilities will be upgraded at a cost of \$5.969 million, the largest of these projects being the WORLD Sporting Precinct Stage 1 project at a cost of \$5.424 million. Footpath and Cycleways works of \$2.622 million are planned. The largest of these projects is the Omeo Mountain Bike Trails at \$1.90 million. Parks, Open Space and Streetscape works at a cost of \$5.223 million will be undertaken. The largest of these projects is the Lakes Entrance Streetscape (\$1.131 million) and the implementation of the Bullock Island Masterplan (\$2.687 million). The Cann River Off Street Parking will be upgraded at a cost of \$0.700 million and the Newmerrella Princes Highway rest area will be upgraded at a cost of \$0.300 million. Other Infrastructure works of \$4.763 million are planned. The largest of these projects is the construction of Mallacoota seawalls at a cost of \$1.4 million and Jemmy's Point Stage 2 at a cost of \$0.800 million.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	6,655	1,096	5,134	425	0	730	0	4,681	1,244
Plant and equipment	6,759	0	6,309	450	0	9	0	6,750	0
Infrastructure	45,191	10,587	27,744	6,830	30	19,151	2,295	21,245	2,500
<b>Total</b>	<b>58,605</b>	<b>11,683</b>	<b>39,187</b>	<b>7,705</b>	<b>30</b>	<b>19,890</b>	<b>2,295</b>	<b>32,676</b>	<b>3,744</b>

### Asset renewal (\$39.187 million), new assets (\$11.683 million), upgrade (\$7.705 million) and expansion (\$0.030 million)

A distinction is made between expenditure on new assets, asset renewal, asset upgrade and asset expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

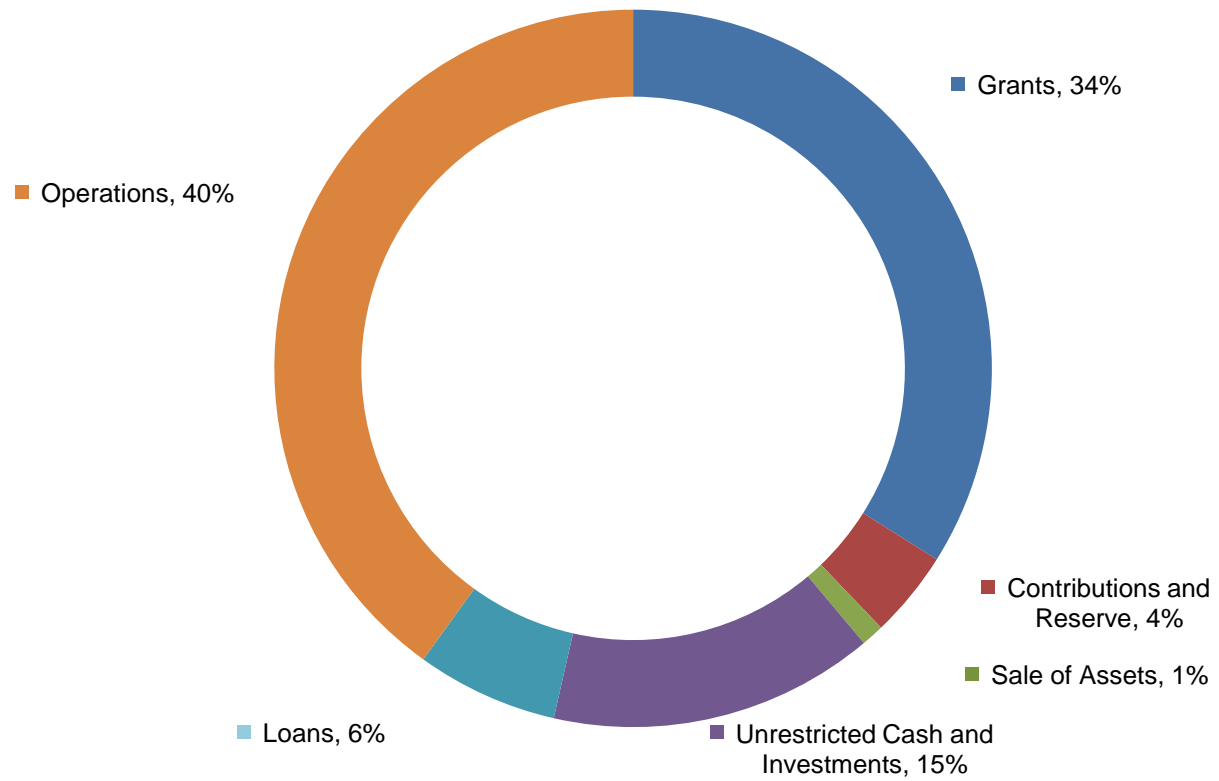
The major projects included in the above categories that constitute expenditure on new assets are Eagle Point Foreshore Hub (\$0.746 million), Omeo Mountain Bike Trails (\$1.9 million), the WORLD Sporting Precinct (\$2.712 million) and the Bairnsdale Landfill Cell 4 construction (\$3.0 million). Various other small projects make up the remainder of new capital works expenditure. The remaining capital expenditure represents renewals, expansion and upgrades of existing assets.



## Funding sources

Sources of funding	Forecast		
	Actual	Budget	Variance
	2019/20 \$'000	2020/21 \$'000	\$'000
<b>Works carried forward</b>			
<b><i>Current year funding</i></b>			
Grants	0	3,272	3,272
Contributions	0	1,445	1,445
<b>Council cash</b>			
- reserve cash and investments	0	100	100
- unrestricted cash and investments	0	8,598	8,598
<b>Total works carried forward</b>	<b>0</b>	<b>13,415</b>	<b>13,415</b>
<b>New works</b>			
<b><i>Current year funding</i></b>			
Grants	9,229	16,618	7,389
Contributions	2,110	750	(1,360)
Loans	0	3,744	3,744
<b>Council cash</b>			
- operations	27,741	23,478	(4,263)
- proceeds on sale of assets	600	600	0
- reserve cash and investments	0	0	0
- unrestricted cash and investments	0	0	0
<b>Total new works</b>	<b>39,680</b>	<b>45,190</b>	<b>5,510</b>
<b>Total funding sources</b>	<b>39,680</b>	<b>58,605</b>	<b>18,925</b>

**Budgeted total funding sources 2020/2021**



## **New Works**

### **Grants - Capital (\$16.618 million)**

Capital grants include all money received from Victorian and Australian Government sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for new projects in 2020/21 including Roads to Recovery projects (\$4.493 million), Mallacoota Seawalls construction (\$1.0 million), Bullock Island Masterplan Implementation (\$1.937 million), Lakes Entrance Foreshore Enhancements (\$0.660 million), WORLD Sporting Precinct Stage 1 (\$2.5 million), Omeo Mountain Bike Trails - Stage 2 (\$0.500 million), Bullock Island Bridge (2.250 million), Genoa Pedestrian Bridge from Rest Area (\$1.0 million), Cann River Off Street Parking (\$0.700 million).

### **Contributions (\$0.750 million)**

Council receives contributions from external groups and agencies towards the funding of some capital works projects. In 2020/21 it is expected that contributions of \$0.750 million will be received towards funding three specific capital projects that were destroyed in the 2019/20 bushfires.

### **Borrowings (\$3.744 million)**

Borrowings of \$3.744 million are proposed in 2020/21 to fund two projects. Loan funds of \$1.244 million is proposed to fund Eagle Point Hub Development works in 2020/21. It is also proposed that loan funds of \$2.5 million would be taken up in 2020/21 to part fund the WORLD Sporting Precinct project.

### **Council cash - operations (\$23.478 million)**

Council generates cash from its operating activities that is used as a funding source for the capital works program. It is forecast that \$23.478 million will be generated from operations to fund the new capital works program in 2020/21.

### **Council cash - proceeds from sale of assets (\$0.600 million)**

Proceeds from sale of assets include motor vehicle sales of \$0.600 million in accordance with Council's vehicle fleet renewal policy .

### **Reserve cash - reserve cash and investments (Nil)**

Council has cash reserves that are set aside for specific purposes. During 2020/21 it is not proposed to utilise reserve funds for any new capital projects.

### **Council cash - unrestricted cash and investments (Nil)**

In addition to reserve investments, Council has uncommitted cash and investments that represent unrestricted cash and investments and funds preserved from the previous year, mainly as a result of capital projects that have been carried forward for completion in 2020/21. The total anticipated to be carried forward as unrestricted cash and investments for these incomplete works is \$8.598 million. The 2020/21 capital works program, excluding the carry forward projects from 2019/20, will not use any unrestricted cash and investments.

#### 4.5.2 Current Budget 2020/21

Project No.	Capital Works Area 2020/2021	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
	<b>PROPERTY</b>									
	<b>Land</b>									
	Strategic Property Acquisitions	100	100	0	0	0	0	0	100	0
	<b>Total Land</b>	100	100	0	0	0	0	0	100	0
	<b>Land Improvements</b>									
	<b>Total Land and Improvements</b>	100	100	0	0	0	0	0	100	0
	<b>Buildings</b>									
	Mallacoota Foreshore Holiday Park Toilet Block 3 Design	20	0	20	0	0	0	0	20	0
	Eagle Point Caravan Park Amenities Block Renewal Design	20	0	20	0	0	0	0	20	0
	Mallacoota Foreshore Holiday Park Fire Safety	40	0	40	0	0	0	0	40	0
	Eagle Point Caravan Park Fire Safety Works	300	0	300	0	0	0	0	300	0
	Council Managed Caravan Parks - Fire Safety Works	54	0	54	0	0	0	0	54	0
	Energy Efficiency Upgrades - Design	50	50	0	0	0	0	0	50	0
	Eagle Point Foreshore Hub	1,244	746	498	0	0	0	0	0	1,244
	Lucknow Recreation Reserve Upgrade - Stage 1&2	1,500	0	1,500	0	0	0	0	1,500	0
	Building Renewal (Council Owned)	1,000	0	1,000	0	0	0	0	1,000	0
	Livestock Exchange Horse Rotunda Restoration	38	0	38	0	0	0	0	38	0
	Upgrade to Lakes Entrance Kindergarten building	25	0	0	25	0	0	0	25	0
	Livestock Exchange Design roof over NE holding pens	20	0	20	0	0	0	0	20	0
	BARC Pool Bi-Fold Door replacement	47	0	47	0	0	0	0	47	0
	<b>Total Buildings</b>	4,358	796	3,537	25	0	0	0	3,114	1,244

Project No.	Capital Works Area 2020/2021	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
	Building Improvements									
	Leasehold Improvements									
	Heritage buildings									
	<b>TOTAL PROPERTY</b>	<b>4,458</b>	<b>896</b>	<b>3,537</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,214</b>	<b>1,244</b>
	<b>PLANT AND EQUIPMENT</b>									
	Plant, Machinery and Equipment									
	Plant Replacement Program	1,180	0	1,180	0	0	0	0	1,180	0
	Vehicle Fleet Replacement Program	1,250	0	1,250	0	0	0	0	1,250	0
	<b>Total Plant, Machinery and Equipment</b>	<b>2,430</b>	<b>0</b>	<b>2,430</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,430</b>	<b>0</b>
	Fixtures, Fittings and Furniture									
	Office Furniture and Equipment	30	0	30	0	0	0	0	30	0
	<b>Total Fixtures, Fittings and Furniture</b>	<b>30</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>0</b>
	<b>Total Computers and Telecommunications</b>									
	ICT Hardware Renewal - Tablets and Mobile Phones	251	0	251	0	0	0	0	251	0
	Scanner Refresh, Shire Wide	162	0	162	0	0	0	0	162	0
	CCTV Commercial Marinas	42	0	42	0	0	0	0	42	0
	CCTV Cameras at Waste Transfer Stations	69	0	69	0	0	0	0	69	0
	Public Space CCTV Refresh	265	0	265	0	0	0	0	265	0
	Bairnsdale Landfill and Aerodrome Private WAN	52	0	52	0	0	0	0	52	0
	<b>Total Computers and Telecommunications</b>	<b>841</b>	<b>0</b>	<b>841</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>841</b>	<b>0</b>
	<b>Heritage Plant and Equipment</b>									
	Library books									
	Purchase Library Resources	200	0	200	0	0	0	0	200	0
	Premiers Reading Challenge	9	0	9	0	0	9	0	0	0
	<b>Total Library books</b>	<b>209</b>	<b>0</b>	<b>209</b>	<b>0</b>	<b>0</b>	<b>9</b>	<b>0</b>	<b>200</b>	<b>0</b>
	<b>TOTAL PLANT AND EQUIPMENT</b>	<b>3,510</b>	<b>0</b>	<b>3,510</b>	<b>0</b>	<b>0</b>	<b>9</b>	<b>0</b>	<b>3,501</b>	<b>0</b>

Project No.	Capital Works Area 2020/2021	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE										
Roads										
	Gravel Road Renewal Program	1,200	0	1,200	0	0	0	0	1,200	0
	Culvert Renewal Program	250	0	250	0	0	0	0	250	0
	Seal gravel roads program - Dust Suppression	400	0	0	400	0	400	0	0	0
	Reseal existing sealed roads Program	4,267	0	4,267	0	0	759	0	3,508	0
	Kerb & Channel Replacement Program	400	0	400	0	0	0	0	400	0
	Guard Fence Renewal Program	100	0	100	0	0	0	0	100	0
	Eagle Point Foreshore Hub - road development	342	0	342	0	0	0	0	342	0
	Pavement Rehabilitation at McMillan Street and Phillips Lane, Lucknow	516	0	516	0	0	282	0	234	0
	Upgrade to Moroney Street, Bairnsdale	1,000	0	1,000	0	0	1,000	0	0	0
	Settlement Road Widening	210	0	210	0	0	210	0	0	0
	Howitt Avenue - Asphalt Works	404	0	404	0	0	404	0	0	0
	Omeo Valley Road - Major Rehabilitation	1,038	0	1,038	0	0	1,038	0	0	0
	Forward Designs - Road and Drainage	250	0	250	0	0	0	0	250	0
	Car Park Upgrade Carpenter Street, Lakes Entrance	102	0	102	0	0	0	0	102	0
	Total Roads	10,479	0	10,079	400	0	4,093	0	6,386	0
Bridges										
	Timber Bridge Renewal Program	659	0	659	0	0	609	0	50	0
	Genoa Pedestrian Bridge from Rest Area	1,500	0	1,500	0	0	1,000	0	500	0
	Bullock Island Bridge	2,250	0	2,250	0	0	2,250	0	0	0
	Total Bridges	4,409	0	4,409	0	0	3,859	0	550	0
Footpaths and Cycleways										
	Omeo Mountain Bike Trails - Stage 2	1,000	1,000	0	0	0	500	0	500	0
	Entrance Walk Boardwalk Replacement - Construct	65	0	65	0	0	0	0	65	0
	Flinns Road, Shared Footpath Extension	165	165	0	0	0	0	0	165	0
	Omeo Caravan Park to Livingston Park - Footpath	250	125	125	0	0	0	0	250	0
	New Footpath Projects - Princes Hwy Lakes Entrance East	50	50	0	0	0	0	0	50	0
	Total Footpaths and Cycleways	1,530	1,340	190	0	0	500	0	1,030	0

Project No.	Capital Works Area 2020/2021	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
	<b>Drainage</b>									
	Lakes Tyers Gully Road Drainage	114	0	114	0	0	0	0	114	0
	<b>Total Drainage</b>	<b>114</b>	<b>0</b>	<b>114</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>114</b>	<b>0</b>
	<b>Recreational, Leisure &amp; Community Facilities</b>									
	Davison Oval Skatepark - Stage 1	25	0	25	0	0	25	0	0	0
	Mallacoota Hall & Recreation Reserve Upgrade	80	0	0	80	0	80	0	0	0
	Lucknow Recreation Reserve develop bore & install water tanks	35	35	0	0	0	35	0	0	0
	Lucknow Recreation Reserve Fencing	22	22	0	0	0	22	0	0	0
	Swan Reach Recreation Reserve Air Conditioners	12	12	0	0	0	12	0	0	0
	Recreation Centre Health Club Equipment Renewal	24	0	24	0	0	0	0	24	0
	WORLD Sporting Precinct Stage 1	5,424	2,712	2,712	0	0	2,500	0	424	2,500
	BARC Main Pool Retiling	100	0	100	0	0	0	0	100	0
	Forge Theatre Technical Equipment Upgrades	30	0	0	0	30	0	0	30	0
	BARC Solar Installation	147	118	29	0	0	0	0	147	0
	Lakes Entrance Aquadome Pool Inflatable Replacement	16	0	16	0	0	0	0	16	0
	Lakes Entrance Aquadome Redevelopment Design	54	54	0	0	0	0	0	54	0
	<b>Total Recreational, Leisure &amp; Community Facilities</b>	<b>5,969</b>	<b>2,953</b>	<b>2,906</b>	<b>80</b>	<b>30</b>	<b>2,674</b>	<b>0</b>	<b>795</b>	<b>2,500</b>

Project No.	Capital Works Area 2020/2021	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
	<b>Waste Management</b>									
	Skip Bins	52	0	52	0	0	0	0	52	0
	Street Litter Bin Enclosure Project	300	50	250	0	0	0	0	300	0
	Tipsite handheld Trimble for 10 sites	25	25	0	0	0	0	0	25	0
	Modifying the Leachate Irrigation System	53	26	27	0	0	0	0	53	0
	Upgrade of Lakes Entrance Waste Transfer Station	1,000	0	1,000	0	0	0	0	1,000	0
	Cann River Waste Transfer Station	100	100	0	0	0	0	0	100	0
	Bairnsdale Cell 4 - Construction	3,000	3,000	0	0	0	0	0	3,000	0
	Bairnsdale RRC - EPA Litter Compliance Fencing	27	0	27	0	0	0	0	27	0
	<b>Total Waste Management</b>	<b>4,557</b>	<b>3,201</b>	<b>1,356</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,557</b>	<b>0</b>
	<b>Parks, Open Space and Streetscapes</b>									
	Marlo Triangle Park Playground Renewal	30	0	30	0	0	0	0	30	0
	Bendoc Playground Upgrade and install shade sails	65	10	0	55	0	65	0	0	0
	Orbost Skate Park shade sails & seating	30	30	0	0	0	30	0	0	0
	Foreshore Management Plan Implementation - Marlo (Design)	80	0	80	0	0	0	0	80	0
	Lakes Entrance Streetscape	1,131	0	1,131	0	0	0	0	1,131	0
	Lakes Entrance Foreshore Enhancements	660	0	0	660	0	660	0	0	0
	Bruthen Streetscape Design	50	0	50	0	0	0	0	50	0
	Progress Jetty Precinct Upgrade - Detailed Design	120	0	60	60	0	0	0	120	0
	Orbost Forest Park Upgrade	250	0	250	0	0	0	0	250	0
	Bullock Island Masterplan Implementation	2,687	0	0	2,687	0	1,937	0	750	0
	East Bairnsdale Play Area Renewal	20	0	20	0	0	0	0	20	0
	Livingstone Park Playground Renewal	100	0	100	0	0	0	0	100	0
	<b>Total Parks, Open Space and Streetscapes</b>	<b>5,223</b>	<b>40</b>	<b>1,721</b>	<b>3,462</b>	<b>0</b>	<b>2,692</b>	<b>0</b>	<b>2,531</b>	<b>0</b>



Project No.	Capital Works Area 2020/2021	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
	<b>Aerodromes</b>									
	Bairnsdale Runway 04/22 Extension & Lighting Upgrade Design	100	0	0	100	0	0	0	100	0
	<b>Total Aerodromes</b>	100	0	0	100	0	0	0	100	0
	<b>Off Street Car Parks</b>									0
	Cann River Off Street Parking	700	700	0	0	0	700	0	0	0
	Newmerrela - Upgrade of Princes Highway Rest Area	300	300	0	0	0	300	0	0	0
	<b>Total Off Street Car Parks</b>	1,000	1,000	0	0	0	1,000	0	0	0
	<b>Other Infrastructure</b>									
	Quick Response Fund	125	25	100	0	0	0	0	125	0
	Water tank & Standpipe Benambra	50	50	0	0	0	50	0	0	0
	Water tank Goongerah	30	30	0	0	0	30	0	0	0
	Implement Capital Projects from Community Plans, Shire Wide	100	0	50	50	0	0	0	100	0
	Reinstatement of Mallacoota Walking Tracks (Fire damaged)	250	0	250	0	0	0	200	50	0
	Reinstatement of Mallacoota Coastal Infrastructure (Fire damaged)	400	0	400	0	0	0	350	50	0
	Reinstatement of Mallacoota Boardwalks (Fire damaged)	250	0	250	0	0	0	200	50	0
	Main Street Bairnsdale Streetscape - Co-contribution to RRV	150	0	150	0	0	0	0	150	0
	Paynesville Squatters Row Improvement	600	600	0	0	0	600	0	0	0
	Mallacoota Seawalls - Construction	1,400	0	1,400	0	0	1,000	0	400	0
	Jemmy's Point - Stage 2	475	0	175	300	0	100	0	375	0
	VMS Trailer	11	11	0	0	0	11	0	0	0
	<b>Total Other Infrastructure</b>	3,841	716	2,775	350	0	1,791	750	1,300	0
	<b>TOTAL INFRASTRUCTURE</b>	37,222	9,250	23,550	4,392	30	16,609	750	17,363	2,500
	<b>TOTAL NEW CAPITAL WORKS 2020/21</b>	45,190	10,146	30,597	4,417	30	16,618	750	24,078	3,744

#### 4.5.3 Works carried forward from the 2019/20 year

Project No.	Capital Works Area 2020/2021	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
	<b>PROPERTY</b>									
	<b>Land</b>									
	<b>Land Improvements</b>									
	<b>Buildings</b>									
11575	Mallacoota Pavilion Stage 2	200	200	0	0	0	200	0	0	0
11579	Mallacoota Caravan Park - Toilet Block Renewal	280	0	280	0	0	0	0	280	0
11576	East Gippsland Livestock Exchange, Bairnsdale - sheep pen renewal	500	0	500	0	0	0	0	500	0
11748	Lucknow Recreation Reserve Change Rooms and Netball Court upgrade	800	0	400	400	0	510	0	290	0
11665	Toilet Block Replacement - Port of Bairnsdale	42	0	42	0	0	0	0	42	0
	<b>Total Buildings</b>	<b>1,822</b>	<b>200</b>	<b>1,222</b>	<b>400</b>	<b>0</b>	<b>710</b>	<b>0</b>	<b>1,112</b>	<b>0</b>
	<b>Building Improvements</b>									
	<b>Leasehold Improvements</b>									
	<b>Heritage buildings</b>									
11718	Omeo Justice Precinct	375	0	375	0	0	20	0	355	0
	<b>Total Heritage buildings</b>	<b>375</b>	<b>0</b>	<b>375</b>	<b>0</b>	<b>0</b>	<b>20</b>	<b>0</b>	<b>355</b>	<b>0</b>
	<b>TOTAL PROPERTY</b>	<b>2,197</b>	<b>200</b>	<b>1,597</b>	<b>400</b>	<b>0</b>	<b>730</b>	<b>0</b>	<b>1,467</b>	<b>0</b>
	<b>PLANT AND EQUIPMENT</b>									
	<b>Plant, Machinery and Equipment</b>									
11577	Plant Replacement Program	300	0	300	0	0	0	0	300	0
	<b>Total Plant, Machinery and Equipment</b>	<b>300</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>0</b>

Project No.	Capital Works Area 2020/2021	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
	<b>Fixtures, Fittings and Furniture</b>									
	<b>Computers and Telecommunications</b>									
11585	IT Upgrade	683	0	683	0	0	0	0	683	0
11805	Photocopiers / Printers Renewal	216	0	216	0	0	0	0	216	0
11671	Security & Duress Alarms Service Centres	30	0	30	0	0	0	0	30	0
11672	Internal CCTV Renewal	300	0	300	0	0	0	0	300	0
11675	Library Management System	120	0	120	0	0	0	0	120	0
11807	Renewal & Upgrade of Corporate Systems	900	0	450	450	0	0	0	900	0
11808	Renewal of EDRMS	700	0	700	0	0	0	0	700	0
	<b>Total Computers and Telecommunications</b>	<b>2,949</b>	0	2,499	450	0	0	0	2,949	0
	<b>Heritage Plant and Equipment</b>									
	<b>Library books</b>									
	<b>TOTAL PLANT AND EQUIPMENT</b>	<b>3,249</b>	<b>0</b>	<b>2,799</b>	<b>450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,249</b>	<b>0</b>
	<b>INFRASTRUCTURE</b>									
	<b>Roads</b>									
11645	Settlement Road Widening	140	0	140	0	0	0	0	140	0
11659	Pearson Street Upgrade, Bairnsdale	500	0	500	0	0	264	0	236	0
11746	Scriveners Road Widening and Sealing Works - Fixing Country Road	200	0	200	0	0	200	0	0	0
11786	McMillan Road	298	0	298	0	0	0	0	298	0
11838	Parking Upgrade, Lakes Entrance	100	0	100	0	0	0	100	0	0
11852	Forge Creek - safety barriers	416	0	416	0	0	416	0	0	0
	<b>Total Roads</b>	<b>1,654</b>	0	1,654	0	0	880	100	674	0
	<b>Bridges</b>									
11814	Bridge Replacement - Boyds Road	200	0	200	0	0	0	0	200	0
11892	Timber Bridge - Tabbarabera Sandy Creek	280	0	0	280	0	0	280	0	0
11899	Turners Road Bridge, Deptford	324	0	0	324	0	0	324	0	0
11917	Hospital Creek Wairewa Road	800	0	0	800	0	0	800	0	0
11817	Bridge Replacement - Sandy Flat Rd,	200	0	200	0	0	0	0	200	0
	<b>Total Bridges</b>	<b>1,804</b>	0	400	1,404	0	0	1,404	400	0

Project No.	Capital Works Area 2020/2021	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
			New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
	<b>Footpaths and Cycleways</b>									
11679	Omeo Mountain Bike Trail	900	900	0	0	0	900	0	0	0
11750	Eastwood / Great Alpine Road Pathway	192	192	0	0	0	0	0	192	0
	<b>Total Footpaths and Cycleways</b>	<b>1,092</b>	<b>1,092</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>0</b>	<b>192</b>	<b>0</b>
	<b>Drainage</b>									
11822	Gully Road Drainage Works, Lakes Tyers Beach	498	0	400	98	0	0	0	498	0
	<b>Total Drainage</b>	<b>498</b>	<b>0</b>	<b>400</b>	<b>98</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>498</b>	<b>0</b>
	<b>Recreational, Leisure &amp; Community Facilities</b>									
	<b>Waste Management</b>									
11395	Lakes Entrance Waste Transfer Station Upgrade	1,472	0	736	736	0	0	0	1,472	0
11540	Relocation of Gelantipy Waste Facility	47	0	47	0	0	0	0	47	0
11741	Lakes Entrance E-Waste Facility	100	100	0	0	0	100	0	0	0
11802	Waste Hook Truck replacement	380	0	380	0	0	0	0	380	0
	<b>Total Waste Management</b>	<b>1,999</b>	<b>100</b>	<b>1,163</b>	<b>736</b>	<b>0</b>	<b>100</b>	<b>0</b>	<b>1,899</b>	<b>0</b>
	<b>Parks, Open Space and Streetscapes</b>									
	<b>Aerodromes</b>									
	<b>Off Street Car Parks</b>									
	<b>Other Infrastructure</b>									
11715	Progress Jetty Upgrade	25	0	0	25	0	0	0	25	0
11763	Bairnsdale Cenotaph	227	0	227	0	0	137	41	49	0
11774	Jemmy's Point - Stage 2	325	0	150	175	0	325	0	0	0
11842	Storage Unit	145	145	0	0	0	0	0	145	0
11845	Lakes Entrance Seawall Reconstruction Stage 2	200	0	200	0	0	200	0	0	0
	<b>Total Other Infrastructure</b>	<b>922</b>	<b>145</b>	<b>577</b>	<b>200</b>	<b>0</b>	<b>662</b>	<b>41</b>	<b>219</b>	<b>0</b>
	<b>TOTAL INFRASTRUCTURE</b>	<b>7,969</b>	<b>1,337</b>	<b>4,194</b>	<b>2,438</b>	<b>0</b>	<b>2,542</b>	<b>1,545</b>	<b>3,882</b>	<b>0</b>
	<b>TOTAL CARRIED FORWARD CAPITAL WORKS FROM 2019/20</b>	<b>13,415</b>	<b>1,537</b>	<b>8,590</b>	<b>3,288</b>	<b>0</b>	<b>3,272</b>	<b>1,545</b>	<b>8,598</b>	<b>0</b>

#### 4.6 Major Projects (Non-Capital)

		Summary of funding sources				
Project No.	Major Projects (Non-Capital) 2020/21	Project Cost \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
4.6.1 New Works						
	Bosworth Road Aftercare	21	0	0	21	0
	Orbost Landfill Aftercare	7	0	0	7	0
	Mallacoota Landfill Aftercare	7	0	0	7	0
	Lakes Entrance Landfill Aftercare	32	0	0	32	0
	Bairnsdale Cell 1 Aftercare	13	0	0	13	0
	Bairnsdale Cell 2 Aftercare	11	0	0	11	0
Total New Works Major Projects 2020/21		91	0	0	91	0
4.6.2 Carry Forward Major Projects 2019/20						
50008	Lakes Entrance Landfill Capping	1,600	0	0	1,600	0
50016	Cell 3A design	100	0	0	100	0
50018	Cell 1&2 Compliance Flare	250	0	0	250	0
Total Carry Forward Major Projects from 2019/20		1,950	0	0	1,950	0
TOTAL MAJOR PROJECTS (NON-CAPITAL) 2020/21		2,041	0	0	2,041	0

#### 4.7 Capital Works 2021/22

Capital Works Area 2021/2022	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Strategic Property Acquisitions	100	100	0	0	0	0	0	100	0
<b>Total Land</b>	100	100	0	0	0	0	0	100	0
<b>Land Improvements</b>									
<b>Total Land and Improvements</b>	100	100	0	0	0	0	0	100	0
<b>Buildings</b>									
Mallacoota Caravan Park Fire Safety Works	400	0	400	0	0	0	0	400	0
Eagle Point Caravan Park Amenities Block Replacement	357	0	357	0	0	0	0	357	0
Eagle Point Caravan Park Fire Safety Works	50	0	25	25	0	0	0	50	0
Flagstaff Jetty Sewer Connection	50	0	0	50	0	0	0	50	0
Eagle Point Foreshore Hub	2,061	1,237	824	0	0	0	0	0	2,061
Council Managed Caravan Parks - Fire Safety Works	300	0	300	0	0	0	0	300	0
Gymnastics Pavilion, Lucknow Recreation Reserve	1,400	1,400	0	0	0	700	100	600	0
Energy Efficiency Upgrades - Stage 3	489	489	0	0	0	250	0	239	0
Building Renewal (Council Owned)	700	0	700	0	0	0	0	700	0
<b>Total Buildings</b>	5,807	3,126	2,606	75	0	950	100	2,696	2,061
<b>Building Improvements</b>									
<b>Leasehold Improvements</b>									
<b>Heritage buildings</b>									
<b>TOTAL PROPERTY</b>	5,907	3,226	2,606	75	0	950	100	2,796	2,061

Capital Works Area 2021/2022	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Plant Replacement Program	980	0	980	0	0	0	0	980	0
Raymond Island Ferry Slipping	1,300	0	1,300	0	0	0	0	1,300	0
Raymond Island Ferry Chains & Wheel Replacement	377	0	377	0	0	0	0	377	0
Vehicle Fleet Replacement Program	1,100	0	1,100	0	0	0	0	1,100	0
<b>Total Plant, Machinery and Equipment</b>	<b>3,757</b>	<b>0</b>	<b>3,757</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,757</b>	<b>0</b>
<b>Fixtures, Fittings and Furniture</b>									
Office Furniture and Equipment	30	0	30	0	0	0	0	30	0
<b>Total Fixtures, Fittings and Furniture</b>	<b>30</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>0</b>
<b>Total Computers and Telecommunications</b>									
Data Centre Hardware Refresh	377	0	377	0	0	0	0	377	0
<b>Total Computers and Telecommunications</b>	<b>377</b>	<b>0</b>	<b>377</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>377</b>	<b>0</b>
<b>Heritage Plant and Equipment</b>									
<b>Library books</b>									
Purchase Library Resources	200	0	200	0	0	0	0	200	0
<b>Total Library books</b>	<b>200</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>4,364</b>	<b>0</b>	<b>4,364</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,364</b>	<b>0</b>

Capital Works Area 2021/2022	Project Cost	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
INFRASTRUCTURE									
Roads									
Gravel Roads Renewal Program	1,200	0	1,200	0	0	0	0	1,200	0
Culvert Renewal Program	700	0	700	0	0	0	0	700	0
Seal gravel roads to be nominated Program	250	0	0	250	0	0	0	250	0
Reseal existing sealed roads Program	4,200	0	4,200	0	0	0	0	4,200	0
Kerb & Channel Replacement Program	500	0	500	0	0	0	0	500	0
Forward Designs - Road and Drainage	300	0	300	0	0	0	0	300	0
Upgrade to Moroney Street, Bairnsdale	819	0	819	0	0	819	0	0	0
Bailey Street Reconstruction	807	0	807	0	0	807	0	0	0
Limestone Road	500	0	500	0	0	500	0	0	0
Palmers Road Upgrade - Design	200	0	200	0	0	0	0	200	0
Major Road Upgrades & Streetscapes	2,019	0	1,854	165	0	1,519	0	500	0
Guard Fence Renewal Program	100	0	100	0	0	0	0	100	0
Total Roads	11,595	0	11,180	415	0	3,645	0	7,950	0
Bridges									
Timber Bridge Renewal Program	1,984	0	1,984	0	0	599	0	1,385	0
Bullock Island Bridge	750	0	750	0	0	750	0	0	0
Total Bridges	2,734	0	2,734	0	0	1,349	0	1,385	0
Footpaths and Cycleways									
New Footpath Projects	270	270	0	0	0	0	0	270	0
Omeo Mountain Bike Trails - Stage 2	1,500	1,500	0	0	0	500	0	1,000	0
East Gippsland Trail Network	108	0	108	0	0	0	0	108	0
Footpath Renewal Program	210	0	210	0	0	0	0	210	0
Total Footpaths and Cycleways	2,088	1,770	318	0	0	500	0	1,588	0
Drainage									
Slip Road Drainage - design	50	0	50	0	0	0	0	50	0
Marlo Town drainage upgrade - design	110	0	110	0	0	0	0	110	0
Total Drainage	160	0	160	0	0	0	0	160	0



Capital Works Area 2021/2022	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Recreational, Leisure & Community Facilities									
North Arm Bridge Boat Ramp, Lakes Entrance	377	94	283	0	0	100	0	277	0
WORLD Sporting Precinct Stage 2	5,100	3,570	1,530	0	0	2,500	0	100	2,500
BARC Turn Stiles	100	100	0	0	0	0	0	100	0
Bairnsdale Skatepark Upgrade - Stage 2 Design	25	12	13	0	0	0	0	25	0
BARC Stadium Indoor Courts Design	70	70	0	0	0	0	0	70	0
Lakes Entrance Health Club Infrastructure Change	54	0	54	0	0	0	0	54	0
Recreation Centre Health Club Equipment Renewal	28	0	28	0	0	0	0	28	0
Total Recreational, Leisure & Community Facilities	5,754	3,846	1,908	0	0	2,600	0	654	2,500
Waste Management									
Street Litter Bin Enclosures	300	150	150	0	0	0	0	300	0
Bairnsdale Landfill Security and Safety Upgrade	81	0	0	81	0	0	0	81	0
Tipsite handheld Trimble for 10 sites	25	25	0	0	0	0	0	25	0
Cann River Transfer Station - Construct	2,000	2,000	0	0	0	0	0	2,000	0
Upgrade Bairnsdale Transfer Station - Design	100	100	0	0	0	0	0	100	0
Bairnsdale Cell 4 - Construction	1,000	1,000	0	0	0	0	0	1,000	0
Bairnsdale Cell 5 - Design	109	0	109	0	0	0	0	109	0
Total Waste Management	3,615	3,275	259	81	0	0	0	3,615	0
Parks, Open Space and Streetscapes									
Marlo Triangle Park Playground Renewal	300	0	300	0	0	0	0	300	0
Lakes Entrance Foreshore Enhancements	1,340	0	0	1,340	0	1,340	0	0	0
Bullock Island Masterplan Implementation	2,687	0	0	2,687	0	1,937	0	750	0
Port of Bairnsdale Precinct - Design	150	50	100	0	0	0	0	150	0
Progress Jetty Precinct Upgrade	750	225	525	0	0	500	0	250	0
Chinamans Creek Open Space Renewal - Design	20	0	20	0	0	0	0	20	0
Orbost Forest Park Upgrade	250	0	250	0	0	0	0	250	0
Shaving Point Detailed Design	50	0	0	50	0	0	0	50	0
Eastwood Toilet and Playground Construction	370	170	0	200	0	0	0	370	0
Total Parks, Open Space and Streetscapes	5,917	445	1,195	4,277	0	3,777	0	2,140	0

Capital Works Area 2021/2022	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>Aerodromes</b>									
Bairnsdale Runway 04/22 Extension & Lighting Upgrade Sta	1,942	0	1,554	388	0	971	0	971	0
<b>Total Aerodromes</b>	<b>1,942</b>	<b>0</b>	<b>1,554</b>	<b>388</b>	<b>0</b>	<b>971</b>	<b>0</b>	<b>971</b>	<b>0</b>
<b>Off Street Car Parks</b>									0
<b>Other Infrastructure</b>									
Quick Response Fund	245	45	200	0	0	0	0	245	0
Jemmy's Point - Stage 2	313	0	0	313	0	313	0	0	0
Bastion Point Geotextile Groin Wall	54	0	0	54	0	0	0	54	0
Paynesville Squatters Row Improvement	770	770	0	0	0	770	0	0	0
Mallacoota Seawalls - Construction	1,000	0	1,000	0	0	0	0	1,000	0
Integrated Water Management Bairnsdale - Design	75	75	0	0	0	0	0	75	0
Alternative Water Sources - Various locations Bairnsdale	40	20	20	0	0	30	0	10	0
Omeo Council Precinct Redevelopment - Design	43	0	43	0	0	0	0	43	0
Implement Capital Projects from Community Plans	150	0	150	0	0	0	0	150	0
Forward Design Seawalls East Gippsland Shire	108	0	108	0	0	0	0	108	0
Seawall Renewal East Gippsland Shire	1,615	0	1,615	0	0	800	0	815	0
<b>Total Other Infrastructure</b>	<b>4,413</b>	<b>910</b>	<b>3,136</b>	<b>367</b>	<b>0</b>	<b>1,913</b>	<b>0</b>	<b>2,500</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>38,218</b>	<b>10,246</b>	<b>22,444</b>	<b>5,528</b>	<b>0</b>	<b>14,755</b>	<b>0</b>	<b>20,963</b>	<b>2,500</b>
<b>TOTAL NEW CAPITAL WORKS 2021/22</b>	<b>48,489</b>	<b>13,472</b>	<b>29,414</b>	<b>5,603</b>	<b>0</b>	<b>15,705</b>	<b>100</b>	<b>28,123</b>	<b>4,561</b>

#### 4.8 Major Projects (Non-Capital)

Major Projects (Non-Capital) 2021/22	Project Cost \$'000	Summary of funding sources			
		Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000
Bairnsdale Cell 3A Capping Construction	2,300	0	0	2300	0
Bairnsdale Cell 3B Capping Design	100	0	0	100	0
South Bairnsdale Water Upgrade Project	1,300	0	0	1300	0
Bosworth Road Aftercare	21	0	0	21	0
Orbost Landfill Aftercare	7	0	0	7	0
Mallacoota Landfill Aftercare	7	0	0	7	0
Lakes Entrance Landfill Aftercare	32	0	0	32	0
Bairnsdale Cell 1 Aftercare	13	0	0	13	0
Bairnsdale Cell 2 Aftercare	11	0	0	11	0
<b>Total New Works Major Projects 2021/22</b>	<b>3,791</b>	<b>0</b>	<b>0</b>	<b>3,791</b>	<b>0</b>

#### 4.9 Capital Works 2022/23

Capital Works Area 2022/2023	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Strategic Property Acquisitions	100	100	0	0	0	0	0	100	0
<b>Total Land</b>	100	100	0	0	0	0	0	100	0
<b>Land Improvements</b>									
<b>Total Land and Improvements</b>	100	100	0	0	0	0	0	100	0
<b>Buildings</b>									
Gilsenan Reserve Toilet Replacement (Design and construct)	185	0	85	100	0	0	0	185	0
Eagle Point Caravan Park Renewal of Cabins	324	81	243	0	0	0	0	324	0
Mallacoota Foreshore Holiday Park Toilet Block 3 Construct	433	0	433	0	0	0	0	433	0
Livestock Exchange Design roof over NE holding pens	357	0	357	0	0	0	0	357	0
Building Renewal (Council Owned)	750	0	750	0	0	0	0	750	0
<b>Total Buildings</b>	2,049	81	1,868	100	0	0	0	2,049	0
<b>Building Improvements</b>									
<b>Leasehold Improvements</b>									
<b>Heritage buildings</b>									
<b>TOTAL PROPERTY</b>	2,149	181	1,868	100	0	0	0	2,149	0

Capital Works Area 2022/2023	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Plant Replacement Program	930	0	930	0	0	0	0	930	0
Vehicle Fleet Replacement Program	1,120	0	1,120	0	0	0	0	1,120	0
<b>Total Plant, Machinery and Equipment</b>	<b>2,050</b>	<b>0</b>	<b>2,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,050</b>	<b>0</b>
<b>Fixtures, Fittings and Furniture</b>									
Office Furniture and Equipment	30	0	30	0	0	0	0	30	0
<b>Total Fixtures, Fittings and Furniture</b>	<b>30</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>0</b>
<b>Total Computers and Telecommunications</b>									
ICT Renewal	300	0	300	0	0	0	0	300	0
<b>Total Computers and Telecommunications</b>	<b>300</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>0</b>
<b>Heritage Plant and Equipment</b>									
<b>Library books</b>									
Purchase Library Resources	200	0	200	0	0	0	0	200	0
<b>Total Library books</b>	<b>200</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>2,580</b>	<b>0</b>	<b>2,580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,580</b>	<b>0</b>
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Gravel Roads Renewal Program	1,900	0	1,900	0	0	0	0	1,900	0
Culvert Renewal Program	700	0	700	0	0	0	0	700	0
Seal gravel roads Program	250	0	0	250	0	0	0	250	0
Kerb & Channel Replacement Program	500	0	500	0	0	0	0	500	0
Reseal existing sealed roads Program	4,250	0	4,250	0	0	0	0	4,250	0
Major Roads & Streetscape Upgrades	1,874	562	1,312	0	0	1,874	0	0	0
Forward Designs - Road and Drainage	300	0	300	0	0	0	0	300	0
Upgrade to Moroney Street, Bairnsdale	1,869	0	1,869	0	0	1,869	0	0	0
Reimagining Bairnsdale Stage 4 - Nicholson St to Bailey St	100	0	100	0	0	0	0	100	0
Guard Fence Renewal Program	100	0	100	0	0	0	0	100	0
<b>Total Roads</b>	<b>11,843</b>	<b>562</b>	<b>11,031</b>	<b>250</b>	<b>0</b>	<b>3,743</b>	<b>0</b>	<b>8,100</b>	<b>0</b>

Capital Works Area 2022/2023	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>Bridges</b>									
Timber Bridge Renewal Program	2,000	0	2,000	0	0	0	0	2,000	0
<b>Total Bridges</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>
<b>Footpaths and Cycleways</b>									
Footpath Renewal Program	350	0	350	0	0	0	0	350	0
East Gippsland Trail Network	108	0	108	0	0	0	0	108	0
Eagle Point School Connection	223	223	0	0	0	0	0	223	0
New Footpath Projects	170	170	0	0	0	0	0	170	0
<b>Total Footpaths and Cycleways</b>	<b>851</b>	<b>393</b>	<b>458</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>851</b>	<b>0</b>
<b>Drainage</b>									
New Drainage to be nominated	445	445	0	0	0	0	0	445	0
Lakes Tyers Beach Drainage Upgrade - Stages 2 and 3	500	0	500	0	0	0	0	500	0
Drainage Renewal	400	0	400	0	0	0	0	400	0
<b>Total Drainage</b>	<b>1,345</b>	<b>445</b>	<b>900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,345</b>	<b>0</b>
<b>Recreational, Leisure &amp; Community Facilities</b>									
Lakes Entrance Aquadome Reception Upgrade	164	0	164	0	0	0	0	164	0
Lakes Entrance Aquadome Outdoor Area Development	164	0	164	0	0	0	0	164	0
Lakes Entrance Aquadome Spa & Sauna Upgrade	700	0	700	0	0	350	0	350	0
Forge Theatre Technical Equipment Upgrades	15	0	15	0	0	0	0	15	0
BARC Health Club Floor Upgrade	65	0	65	0	0	0	0	65	0
Recreation Centre Health Club Equipment Renewal	115	0	115	0	0	0	0	115	0
<b>Total Recreational, Leisure &amp; Community Facilities</b>	<b>1,223</b>	<b>0</b>	<b>1,223</b>	<b>0</b>	<b>0</b>	<b>350</b>	<b>0</b>	<b>873</b>	<b>0</b>

Capital Works Area 2022/2023	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>Waste Management</b>									
Tipsite handheld Trimble for 10 sites	25	25	0	0	0	0	0	25	0
Upgrade of Buchan Transfer Station	323	0	323	0	0	0	0	323	0
Bairnsdale Cell 5 Construction	2,800	2,800	0	0	0	0	0	2,800	0
Skip Bins & E-Waste Stillages	216	216	0	0	0	0	0	216	0
Metung Waste Transfer Station Upgrade	450	0	450	0	0	0	0	450	0
Bairnsdale RRC - Waste Wheel Wash Relocation	108	0	0	108	0	0	0	108	0
<b>Total Waste Management</b>	<b>3,922</b>	<b>3,041</b>	<b>773</b>	<b>108</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,922</b>	<b>0</b>
<b>Parks, Open Space and Streetscapes</b>									
Foreshore Management Plans - Marlo construct	500	0	400	100	0	0	0	500	0
Playground Upgrades and Renewal	300	0	225	75	0	100	0	200	0
Kalimna Foreshore Rockwall Protection & Upgrade	215	0	215	0	0	0	0	215	0
Small Town Streetscapes	100	0	100	0	0	0	0	100	0
Chinamans Creek Open Space Renewal	196	0	196	0	0	0	0	196	0
Bruthen Streetscape	740	0	370	370	0	250	0	490	0
Metung/Tambo Bluff/Kings Cove Trail Link - Design	50	50	0	0	0	0	0	50	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>2,101</b>	<b>50</b>	<b>1,506</b>	<b>545</b>	<b>0</b>	<b>350</b>	<b>0</b>	<b>1,751</b>	<b>0</b>
<b>Aerodromes</b>									
Bairnsdale Runway 04/22 Extension & Lighting Upgrade Stage 2	1,942	0	1,554	388	0	971	0	971	0
Implement Bairnsdale CBD Car Parking Strategy	27	0	27	0	0	0	0	27	0
<b>Total Aerodromes</b>	<b>1,969</b>	<b>0</b>	<b>1,581</b>	<b>388</b>	<b>0</b>	<b>971</b>	<b>0</b>	<b>998</b>	<b>0</b>
<b>Off Street Car Parks</b>									0
<b>Other Infrastructure</b>									
Quick Response Fund	270	70	200	0	0	0	0	270	0
Grant Seed Funding	200	0	150	50	0	0	0	200	0
Alternative Water Sources - Bairnsdale	418	209	209	0	0	370	0	48	0
Integrated Water Management - Bairnsdale	626	313	313	0	0	475	0	151	0
Forward Design Seawalls East Gippsland Shire	108	0	108	0	0	0	0	108	0
Implement Major Projects from Community Plans	1,650	0	1,650	0	0	0	0	1,650	0
Seawall Renewal East Gippsland Shire	1,615	0	1,615	0	0	800	0	815	0
<b>Total Other Infrastructure</b>	<b>4,887</b>	<b>592</b>	<b>4,245</b>	<b>50</b>	<b>0</b>	<b>1,645</b>	<b>0</b>	<b>3,242</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>30,141</b>	<b>5,083</b>	<b>23,717</b>	<b>1,341</b>	<b>0</b>	<b>7,059</b>	<b>0</b>	<b>23,082</b>	<b>0</b>
<b>TOTAL NEW CAPITAL WORKS 2022/23</b>	<b>34,870</b>	<b>5,264</b>	<b>28,165</b>	<b>1,441</b>	<b>0</b>	<b>7,059</b>	<b>0</b>	<b>27,811</b>	<b>0</b>

#### 4.10 Major Projects (Non-Capital)

Major Projects (Non-Capital) 2022/23	Project Cost \$'000	Summary of funding sources			
		Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Cann River Capping	1,500	0	0	1500	0
Bairnsdale Cell 3B Capping Construction	2,300	0	0	2300	0
Bosworth Road Aftercare	23	0	0	23	0
Orbost Landfill Aftercare	7	0	0	7	0
Mallacoota Landfill Aftercare	7	0	0	7	0
Lakes Entrance Landfill Aftercare	32	0	0	32	0
Cann River Landfill Aftercare	6	0	0	6	0
Bairnsdale Cell 1 Aftercare	13	0	0	13	0
Bairnsdale Cell 2 Aftercare	11	0	0	11	0
<b>Total New Works Major Projects 2022/23</b>	<b>3,899</b>	<b>0</b>	<b>0</b>	<b>3,899</b>	<b>0</b>



#### 4.11 Capital Works 2023/24

Capital Works Area 2023/2024	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>PROPERTY</b>									
<b>Land</b>									
Strategic Property Acquisitions	100	100	0	0	0	0	0	100	0
<b>Total Land</b>	100	100	0	0	0	0	0	100	0
<b>Land Improvements</b>									
<b>Total Land and Improvements</b>	100	100	0	0	0	0	0	100	0
<b>Buildings</b>									
Caravan Park Renewal for Council Managed Park	510	0	510	0	0	0	0	510	0
Mallacoota Foreshore Park Toilet Block 1 - design	20	0	20	0	0	0	0	20	0
Eagle Point Caravan Park Renewal of Cabins	323	80	243	0	0	0	0	323	0
Toilet Block Replacement	850	0	850	0	0	0	0	850	0
Building Renewal (Council Owned)	750	0	750	0	0	0	0	750	0
<b>Total Buildings</b>	2,453	80	2,373	0	0	0	0	2,453	0
<b>Building Improvements</b>									
<b>Leasehold Improvements</b>									
<b>Heritage buildings</b>									
<b>TOTAL PROPERTY</b>	2,553	180	2,373	0	0	0	0	2,553	0
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
Plant Replacement Program	930	0	930	0	0	0	0	930	0
Raymond Island Ferry Slipping	1,400	0	1,400	0	0	0	0	1,400	0
Raymond Island Ferry Chains & Wheel Replacement	350	0	350	0	0	0	0	350	0
Vehicle Fleet Replacement Program	820	0	820	0	0	0	0	820	0
<b>Total Plant, Machinery and Equipment</b>	3,500	0	3,500	0	0	0	0	3,500	0

Capital Works Area 2023/2024	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>Fixtures, Fittings and Furniture</b>									
Office Furniture and Equipment	30	0	30	0	0	0	0	30	0
<b>Total Fixtures, Fittings and Furniture</b>	<b>30</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30</b>	<b>0</b>
<b>Total Computers and Telecommunications</b>									
ICT Renewal	300	0	300	0	0	0	0	300	0
<b>Total Computers and Telecommunications</b>	<b>300</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>0</b>
<b>Heritage Plant and Equipment</b>									
<b>Library books</b>									
Purchase Library Resources	200	0	200	0	0	0	0	200	0
<b>Total Library books</b>	<b>200</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>0</b>
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>4,030</b>	<b>0</b>	<b>4,030</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,030</b>	<b>0</b>
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
Gravel Roads Renewal Program	1,700	0	1,700	0	0	0	0	1,700	0
Culverts Renewal Program	700	0	700	0	0	0	0	700	0
Kerb & Channel Replacement Program	500	0	500	0	0	0	0	500	0
Seal gravel roads Program	250	0	250	0	0	0	0	250	0
Reimagining Bairnsdale Stage 4 - Nicholson St to Bailey St	977	0	977	0	0	0	0	977	0
Reseal existing sealed roads Program	4,250	0	4,250	0	0	0	0	4,250	0
Forward Designs - Road and Drainage	300	0	300	0	0	0	0	300	0
Major Road Upgrades to be allocated	1,497	0	1,497	0	0	1,497	0	0	0
Guard Fence Renewal Program	100	0	100	0	0	0	0	100	0
<b>Total Roads</b>	<b>10,274</b>	<b>0</b>	<b>10,274</b>	<b>0</b>	<b>0</b>	<b>1,497</b>	<b>0</b>	<b>8,777</b>	<b>0</b>
<b>Bridges</b>									
Timber Bridge Renewal Program	1,982	0	1,982	0	0	0	0	1,982	0
<b>Total Bridges</b>	<b>1,982</b>	<b>0</b>	<b>1,982</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,982</b>	<b>0</b>
<b>Footpaths and Cycleways</b>									
Footpath Renewal Program	350	0	350	0	0	0	0	350	0
East Gippsland Trail Network	108	0	108	0	0	0	0	108	0
New Footpath Projects	395	0	395	0	0	0	0	395	0
<b>Total Footpaths and Cycleways</b>	<b>853</b>	<b>0</b>	<b>853</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>853</b>	<b>0</b>

Capital Works Area 2023/2024	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>Drainage</b>									
Jones Bay Southern Catchment WSUD Construction	1,561	780	781	0	0	500	0	1,061	0
Drainage Renewal	300	0	300	0	0	0	0	300	0
Marlo Town drainage upgrade - construct	1,000	0	1,000	0	0	0	0	1,000	0
Lakes Tyers Beach Drainage Upgrade - Stages 2 and 3	500	0	500	0	0	0	0	500	0
<b>Total Drainage</b>	<b>3,361</b>	<b>780</b>	<b>2,581</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>2,861</b>	<b>0</b>
<b>Recreational, Leisure &amp; Community Facilities</b>									
Marine Safety to be nominated	300	0	300	0	0	100	0	200	0
Bairnsdale Skatepark Upgrade Stage 2 - construct	244	203	41	0	0	100	0	144	0
Forge Theatre Ticketing System	32	0	32	0	0	0	0	32	0
Forge Theatre Technical Equipment Upgrades	68	0	68	0	0	0	0	68	0
Recreation Centre Health Club Equipment Renewal	110	0	110	0	0	0	0	110	0
<b>Total Recreational, Leisure &amp; Community Facilities</b>	<b>754</b>	<b>203</b>	<b>551</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>554</b>	<b>0</b>
<b>Waste Management</b>									
Tipsite handheld Trimble for 10 sites	25	25	0	0	0	0	0	25	0
Bairnsdale Cell 5 Construction	2,000	2,000	0	0	0	0	0	2,000	0
Bairnsdale Cell 6 Design	216	216	0	0	0	0	0	216	0
Upgrade Bairnsdale Transfer Station	3,000	0	1,500	1,500	0	0	0	3,000	0
<b>Total Waste Management</b>	<b>5,241</b>	<b>2,241</b>	<b>1,500</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,241</b>	<b>0</b>
<b>Parks, Open Space and Streetscapes</b>									
Foreshore Management Plans to be nominated	500	0	500	0	0	0	0	500	0
Port of Bairnsdale Streetscape	1,308	262	1,046	0	0	500	0	808	0
Lakes Entrance Foreshore Park	490	490	0	0	0	0	0	490	0
Small Town Streetscapes	300	0	300	0	0	0	0	300	0
East Bairnsdale Play Area Renewal	300	0	300	0	0	0	0	300	0
Playground Upgrades and Renewal	300	0	150	150	0	0	0	300	0
<b>Total Parks, Open Space and Streetscapes</b>	<b>3,198</b>	<b>752</b>	<b>2,296</b>	<b>150</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>2,698</b>	<b>0</b>

Capital Works Area 2023/2024	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>Aerodromes</b>									
<b>Off Street Car Parks</b>									0
<b>Other Infrastructure</b>									
Quick Response Fund	270	70	200	0	0	0	0	270	0
Grant Seed Funding	200	0	200	0	0	0	0	200	0
Implement Major Projects from Community Plans	1,350	0	1,350	0	0	0	0	1,350	0
Event Infrastructure to be nominated	300	300	0	0	0	0	0	300	0
Forward Design Seawalls East Gippsland Shire	108	0	108	0	0	0	0	108	0
Seawall Renewal East Gippsland Shire	1,615	0	1,615	0	0	800	0	815	0
Alternative Water Sources - Various Locations Bairnsdale	80	40	40	0	0	40	0	40	0
Implementation of WSUD for adopted precinct structure plans	81	81	0	0	0	0	0	81	0
Coastal Flooding Adaptation Design Project	86	86	0	0	0	0	0	86	0
<b>Total Other Infrastructure</b>	<b>4,090</b>	<b>577</b>	<b>3,513</b>	<b>0</b>	<b>0</b>	<b>840</b>	<b>0</b>	<b>3,250</b>	<b>0</b>
<b>TOTAL INFRASTRUCTURE</b>	<b>29,753</b>	<b>4,553</b>	<b>23,550</b>	<b>1,650</b>	<b>0</b>	<b>3,537</b>	<b>0</b>	<b>26,216</b>	<b>0</b>
<b>TOTAL NEW CAPITAL WORKS 2023/24</b>	<b>36,336</b>	<b>4,733</b>	<b>29,953</b>	<b>1,650</b>	<b>0</b>	<b>3,537</b>	<b>0</b>	<b>32,799</b>	<b>0</b>

#### 4.12 Major Projects (Non-Capital)

Major Projects (Non-Capital) 2023/24	Project Cost \$'000	Summary of funding sources			
		Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000
Bairnsdale Cell 4 Capping design	100	0	0	100	0
Bosworth Road Aftercare	23	0	0	23	0
Orbost Landfill Aftercare	7	0	0	7	0
Mallacoota Landfill Aftercare	7	0	0	7	0
Lakes Entrance Landfill Aftercare	32	0	0	32	0
Cann River Landfill Aftercare	6	0	0	6	0
Bairnsdale Cell 1 Aftercare	13	0	0	13	0
Bairnsdale Cell 2 Aftercare	11	0	0	11	0
<b>Total New Works Major Projects 2023/24</b>	<b>199</b>	<b>0</b>	<b>0</b>	<b>199</b>	<b>0</b>

## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	+/-
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	4.34%	0.90%	0.24%	2.49%	3.21%	1.52%	+
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	349.01%	298.72%	226.28%	190.32%	195.71%	135.91%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	(8.44%)	210.08%	155.83%	121.50%	114.27%	65.87%	-
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	7.15%	5.69%	11.95%	16.33%	15.59%	14.15%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		3.99%	1.75%	0.55%	3.41%	0.75%	1.45%	+
Indebtedness	Non-current liabilities / own source revenue		16.35%	20.14%	18.39%	25.59%	24.11%	25.50%	-
Asset renewal	Asset renewal expenses / Asset depreciation	5	112.51%	133.41%	178.51%	127.06%	117.42%	123.13%	o
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	6	59.64%	53.77%	56.45%	61.14%	62.31%	63.99%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.57%	0.55%	0.54%	0.54%	0.54%	0.54%	o

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	+/-
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		\$2,882	\$3,383	\$3,271	\$3,000	\$2,970	\$2,990	o
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,689	\$1,443	\$1,452	\$1,467	\$1,481	\$1,496	o
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		11.61%	11.11%	11.11%	11.11%	11.11%	11.11%	o

#### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

#### Notes to indicators

##### 1. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The advance payment of \$8.2 million of the Victoria Grants Commission (VGC) 2020/21 payment in the 2019/20 year has impacted on the measure for the 2020/21 year, giving a lower result. It is expected that this ratio will remain positive though over the remaining three years of the Strategic Resource Plan. A result of more than 0% indicates surpluses are being generated consistently and represents a lower risk of Council not being able to fund works and services.

##### 2. Working Capital

The proportion of current liabilities represented by current assets. Working capital is forecast to remain steady at an acceptable level with no short term cash issues. Whilst the forecast working capital ratio for the 2023/24 year is less than 150%, Council aims to have a working capital ratio on average of at least 150%.

##### 3. Unrestricted Cash

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. This indicator measures Council's ability to fund current liabilities with unrestricted cash if they all fell due at year end. The results for this indicator are relatively steady over the forecast periods and are at an acceptable level to fund short-term commitments. The indicator is impacted by the planned landfill rehabilitation works and will decline in years where estimated costs for planned works are provided for in current provisions such as the 2023/24 year.

#### **4. Debt compared to rates**

Trend indicates Council's increasing reliance on debt against its annual rate revenue as a result of some planned new borrowings.

#### **5. Asset renewal**

This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage of 100 or greater indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. Planned asset renewal for all years is greater than 100 percent.

#### **6. Rates concentration**

Reflects the extent of reliance on rate revenue to fund Council's ongoing services. Trend analysis indicates Council will become slightly more reliant on rate revenue compared to all other revenue sources.



## Appendix A

### Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature that will be charged in respect of various goods and services provided during the 2020/21 year.

**GST Code** refers to the classification of the supply type for the determination of Goods and Services Tax (GST). They are defined as either:

G = GST applicable

E = GST exempt

#### Fee Status

Non-Statutory - These fees are set by Council

Statutory - These fees are set by legislation

Note 1: Marina fees for Slip Bight Marina are subject to approval by the Minister for Energy, Environment and Climate Change.

Note 2: Marina fees for Metung Marina are subject to approval by the Minister for Energy, Environment and Climate Change, the Minister for Local Government and the Minister for Planning.

#### Contents

#### Page

#### Fee Description

Building	90
Planning and Development	90
Caravan Park Registrations	92
Food Premises	93
Health	94
Publications	94
Aerodrome	94
Raymond Island Ferry	94
Local Laws - Infringements	95
Local Laws - Animal Fees	95
Library	96
Photocopying	96
Plan Copying	96
Facility Hire - Bairnsdale Library	96
Facility Hire - Other	97
Jetties - Private	99
Marina Fees - General	100
Chinamans Creek Marina	100
Metung Marina Dry Berth	100
Metung Marina	100
Slip Bight Marina	101
Planning Scheme Amendments	103
Works Within Road Reserve	103
Forge Theatre and Arts Hub	104
Rates/Property Data	106
Visitor Information Centres	106
Waste Tipping Fees	107
Comingled Recyclables and Cardboard/Mixed Papers	109
Domestic Waste - Kerbside Bin Collection	109
Fire Hazards	109
Bairnsdale Aquatic and Recreation Centre and Lakes Entrance Aquadome	109
Bairnsdale and Orbst Outdoor Pools	112
Cann River Caravan Park	113
Mallacoota Caravan Park	113
Eagle Point Caravan Park	114
Swifts Creek Caravan Park	114
East Gippsland Livestock Exchange	115
Plot Plans - Geographic Information System (GIS)	115

## Fees and Charges 2020-21

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>BUILDING FEES</b>							
Plans and Occupancy Permit Search Fee Post 1997	Each	Non - Statutory	G	\$69.70	\$69.70	\$0.00	0.0%
Plans and Occupancy Permit Urgent Search Fee Post 1997	Each	Non - Statutory	G	\$127.60	\$127.60	\$0.00	0.0%
Plans and Occupancy Permit Search Fee Pre 1997	Each	Non - Statutory	G	\$127.60	\$127.60	\$0.00	0.0%
Email Details (if scanning of paper files is required)	Each	Non - Statutory	G	\$10.60	\$10.60	\$0.00	0.0%
Certificate Regulation 51(1) - (Sales)	Each	Statutory	E	\$46.10	\$46.10	\$0.00	0.0%
Certificate Regulation 51(2) - (Design)	Each	Statutory	E	\$46.10	\$46.10	\$0.00	0.0%
Storm Water Regulation 133 - (Class 1-10)	Each	Statutory	E	\$42.00	\$42.00	\$0.00	0.0%
Storm Water Regulation 133 - (Class 1)	Each	Statutory	E	\$141.10	\$141.10	\$0.00	0.0%
Storm Water Regulation 133 - (Class 2-9)	Each	Statutory	E	\$141.10	\$141.10	\$0.00	0.0%
Lodgement Classes (All) >= \$5000 Value	Each	Statutory	E	\$118.90	\$118.90	\$0.00	0.0%
Council Consent (Siting) Parts 5, 6 and 8	Each	Statutory	E	\$262.10	\$262.10	\$0.00	0.0%
Council Consent (Heritage) Section 29A	Each	Statutory	E	\$83.00	\$83.00	\$0.00	0.0%
Notification to Neighbours for Council Consent and Report	Each	Non - Statutory	G	\$15.00	\$15.00	\$0.00	0.0%
ESM Inspection and Education Fee	Each	Non - Statutory	G	\$119.00	\$119.00	\$0.00	0.0%
Private swimming pool/spa registration fee	Each	Statutory	E		\$31.84	New	
Information serach Fee	Each	Statutory	E		\$47.24	New	
Lodgement of Certificate of Pool and Spa Barrier Compliance	Each	Statutory	E		\$20.43	New	
Lodgement of certificate of Pool and Spa Barrier Non Compliance	Each	Statutory	E		\$385.06	New	
<b>PLANNING AND DEVELOPMENT</b>							
Certificate of compliance	Each	Statutory	E	\$317.90	\$317.90	\$0.00	0.0%
Fee for requesting the Minister to prepare an amendment to a planning scheme excepted from certain requirements prescribed under section 20(A) of the Act	Each	Statutory	E	\$939.30	\$939.30	\$0.00	0.0%
Fee for requesting the Minister to prepare an amendment to a planning scheme excepted from the requirements referred to in section 20(4) of the Act	Each	Statutory	E	\$3,901.50	\$3,901.50	\$0.00	0.0%
<b>Planning and Subdivision Fees For New Applications</b>							
Application - Class 1 - Use	Each	Statutory	E	\$1,286.10	\$1,286.10	\$0.00	0.0%
Application - Class 2 - Single dwelling/ancillary up to \$10,000	Each	Statutory	E	\$195.10	\$195.10	\$0.00	0.0%
Application - Class 3 - Single dwelling/ancillary \$10,001 to \$100,000	Each	Statutory	E	\$614.10	\$614.10	\$0.00	0.0%
Application - Class 4 - Single dwelling/ancillary \$100,001 to \$500,000	Each	Statutory	E	\$1,257.20	\$1,257.20	\$0.00	0.0%
Application - Class 5 - Single dwelling/ancillary \$500,001 to \$1,000,000	Each	Statutory	E	\$1,358.30	\$1,358.30	\$0.00	0.0%
Application - Class 6 - Single dwelling/ancillary \$1,000,001 to no more than \$2,000,00	Each	Statutory	E	\$1,459.50	\$1,459.50	\$0.00	0.0%
Application - Class 7 - VicSmart up to and including \$10,000	Each	Statutory	E	\$195.10	\$195.10	\$0.00	0.0%
Application - Class 8 - VicSmart greater than \$10,000	Each	Statutory	E	\$419.10	\$419.10	\$0.00	0.0%
Application - Class 9 - VicSmart to subdivide or consolidate land	Each	Statutory	E	\$195.10	\$195.10	\$0.00	0.0%
Application - Class 10 - Vicsmart (other than a class 7, class 8 or class 9 permit)	Each	Statutory	E	\$195.10	\$195.10	\$0.00	0.0%
Application - Class 11 - Development (other than class 2,3,7, 8 or subdivision) up to \$100,000	Each	Statutory	E	\$1,119.90	\$1,119.90	\$0.00	0.0%
Application - Class 12 - Development (other than class 4,5,8 or subdivision) \$100,001 to \$1,000,000	Each	Statutory	E	\$1,510.00	\$1,510.00	\$0.00	0.0%
Application - Class 13 - Development (other than class 6, 8 or subdivision) \$1,000,001 to \$5,000,000	Each	Statutory	E	\$3,330.70	\$3,330.70	\$0.00	0.0%
Application - Class 14 - Development (other than class 8 or subdivision) \$5,000,001 to \$15,000,000	Each	Statutory	E	\$8,489.40	\$8,489.40	\$0.00	0.0%
Application - Class 15 - Development (other than class 8 or subdivision) \$15,000,001 to \$50,000,000	Each	Statutory	E	\$25,034.50	\$25,034.50	\$0.00	0.0%
Application - Class 16 - Development (other than class 8 or subdivision) greater than \$50,000,000	Each	Statutory	E	\$56,268.30	\$56,268.30	\$0.00	0.0%
Application - Class 21 - to a) create, vary or remove restrictions, b) create or remove a right of way, c) create, vary or remove an easement other than right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant	Each	Statutory	E	\$1,286.10	\$1,286.10	\$0.00	0.0%
Application - Class 17 - Subdivide building (other than class 9)	Each	Statutory	E	\$1,286.10	\$1,286.10	\$0.00	0.0%
Application - Class 18 - Subdivide land into 2 lots (other than class 9 or 16)	Each	Statutory	E	\$1,286.10	\$1,286.10	\$0.00	0.0%
Application - Class 19 - boundary realignment or consolidate 2 or more lots	Each	Statutory	E	\$1,286.10	\$1,286.10	\$0.00	0.0%
Application - Class 20 - Subdivide land (other than class 9, 16, 17, 18)	Each	Statutory	E	\$1286.10 per 100 lots created	\$1286.10 per 100 lots created	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
Application - Class 22 - A permit not otherwise provided for in the regulation	Each	Statutory	E	\$1,286.10	\$1,286.10	\$0.00	0.0%
Application - Combined permit application	Each	Statutory	E	Sum of the highest fees which would have applied if separate applications were made and 50% of each of the other fees which would have application if separate applications were made	Sum of the highest fees which would have applied if separate applications were made and 50% of each of the other fees which would have application if separate applications were made	\$0.00	0.0%
Application - Combined permit application and planning scheme amendment	Each	Statutory	E	Under S 96A(4)(a) of the Act, the sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	Under S 96A(4)(a) of the Act, the sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	\$0.00	0.0%
Application - Certification of plan of subdivision	Each	Statutory	E	\$170.50	\$170.50	\$0.00	0.0%
Application - Alteration of a plan under section 10(2) of the Subdivision Act	Each	Statutory	E	\$108.40	\$108.40	\$0.00	0.0%
Application - Amendment of certified plan under section 11(1) of the Subdivision Act	Each	Statutory	E	\$137.50	\$137.50	\$0.00	0.0%
Satisfaction Matters	Each	Statutory	E	\$317.90	\$317.90	\$0.00	0.0%
Time Extension to Planning Permit	Each	Non - Statutory	G	\$210.60	\$210.60	\$0.00	0.0%
Copy of Planning Permit	Each	Non - Statutory	G	\$68.50	\$68.50	\$0.00	0.0%
Title Search	Each	Non - Statutory	G	\$49.50	\$49.50	\$0.00	0.0%
Advertising of Section 173 Agreements (less than 10 notices) plus any outgoing (paid advertisements, postage, etc.)	Each	Non - Statutory	G	\$119.10	\$119.10	\$0.00	0.0%
Advertising of Section 173 Agreements (for each additional notice above 10 notices)	Each	Non - Statutory	G	\$3.60	\$3.60	\$0.00	0.0%
Written planning advice	Each	Non - Statutory	G	\$107.50	\$107.50	\$0.00	0.0%
Satisfaction Matters resulting from a planning permit condition	Each	Non - Statutory	G		\$214.80	New	
Fee for an agreement to a proposal to amend or end an agreement under S 173 of the Act	Each	Statutory	E	\$643.00	\$643.00	\$0.00	0.0%
<b>Planning and Subdivision Fees For Amended Applications</b>							
Application - Use	Each	Statutory	E	\$1,286.10	\$1,286.10	\$0.00	0.0%
Application - Amendment to a permit (other than use or development for single dwelling on single lot or ancillary) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit	Each	Statutory	E	\$1,286.10	\$1,286.10	\$0.00	0.0%
Application - Amendment to a class 2 permit, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is \$10,000 or less	Each	Statutory	E	\$195.10	\$195.10	\$0.00	0.0%
Application - Amendment to a class 2 permit, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000	Each	Statutory	E	\$614.10	\$614.10	\$0.00	0.0%
Application - Amendment to a class 2 permit, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$100,000 but not more than \$500,000	Each	Statutory	E	\$1,257.20	\$1,257.20	\$0.00	0.0%
Application - Amendment to a class 2 permit, class 3, class 4, class 5 or class 6 permit, if the cost of any additional development permitted by the amendment is more than \$500,000	Each	Statutory	E	\$1,358.30	\$1,358.30	\$0.00	0.0%
Application - Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less	Each	Statutory	E	\$195.10	\$195.10	\$0.00	0.0%
Application - Amendment to a permit that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000	Each	Statutory	E	\$419.10	\$419.10	\$0.00	0.0%
Application - Amendment to Class 9 permit	Each	Statutory	E	\$195.10	\$195.10	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
Application - Amendment to Class 10 permit	Each	Statutory	E	\$195.10	\$195.10	\$0.00	0.0%
Application - Amendment to a class 11 permit, class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of the additional development to be permitted by the amendment is \$100,000 or less	Each	Statutory	E	\$1,119.90	\$1,119.90	\$0.00	0.0%
Application - Amendment to a class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of the additional development to be permitted by the amendment is more than \$100,000 but not more than \$1,000,000	Each	Statutory	E	\$1,510.00	\$1,510.00	\$0.00	0.0%
Application - Amendment to a class 12, class 13, class 14, class 15 or class 16 permit if the estimated cost of the additional development to be permitted by the amendment is more than \$1,000,000	Each	Statutory	E	\$3,330.70	\$3,330.70	\$0.00	0.0%
Application - Amendment to Class 17 permit	Each	Statutory	E	\$1,286.10	\$1,286.10	\$0.00	0.0%
Application - Amendment to Class 18 permit	Each	Statutory	E	\$1,286.10	\$1,286.10	\$0.00	0.0%
Application - Amendment to Class 19 permit	Each	Statutory	E	\$1,265.60 per 100 lots created	\$1,265.60 per 100 lots created	\$0.00	0.0%
Application - Amendment to Class 20 permit	Each	Statutory	E	\$1,265.60 per 100 lots created	\$1,265.60 per 100 lots created	\$0.00	0.0%
Application - Amendment to Class 21 permit	Each	Statutory	E	1,286.10	\$1,286.10	\$0.00	0.0%
Application to amend an application for a permit under S57A(3)(a) of the Act after notice is given	Each	Statutory	E	40% of the application fee for that class of permit	40% of the application fee for that class of permit	\$0.00	0.0%
Application to amend an 'application to amend a permit' under S57A(3)(a) of the Act after notice is given	Each	Statutory	E	40% of the application fee for that class of permit	40% of the application fee for that class of permit	\$0.00	0.0%
Application to amend an application for a permit or application to amend an application to amend a permit where the amendment has the effect of changing the class of that permit to a new class	Each	Statutory	E	Where the new class is higher than the original calls the applicant must pay an additional fee being the difference between the original class of application and the amended class of permit	Where the new class is higher than the original calls the applicant must pay an additional fee being the difference between the original class of application and the amended class of permit	\$0.00	0.0%
Application - Combined application to amend permit	Each	Statutory	E	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	\$0.00	0.0%
<b>CARAVAN PARK REGISTRATIONS</b>							
Registration Transfer	Each	Statutory	E	5 fee units	5 fee units	\$0.00	0.0%
Registration fee (per site)	Each	Statutory	E	See below	See below	\$0.00	0.0%
Registration Not exceeding 25 sites (3 year registration)	Each	Statutory	E	17 fee units	17 fee units	\$0.00	0.0%
Registration Exceeding 25 but not exceeding 50 sites (3 year registration)	Each	Statutory	E	34 fee units	34 fee units	\$0.00	0.0%
Registration Exceeding 50 but not exceeding 100 sites (3 year registration)	Each	Statutory	E	68 fee units	68 fee units	\$0.00	0.0%
Registration Exceeding 100 but not exceeding 150 sites (3 year registration)	Each	Statutory	E	103 fee units	103 fee units	\$0.00	0.0%
Registration Exceeding 150 but not exceeding 200 sites (3 year registration)	Each	Statutory	E	137 fee units	137 fee units	\$0.00	0.0%
Registration Exceeding 200 but not exceeding 250 sites (3 year registration)	Each	Statutory	E	171 fee units	171 fee units	\$0.00	0.0%
Registration Exceeding 250 but not exceeding 300 sites (3 year registration)	Each	Statutory	E	205 fee units	205 fee units	\$0.00	0.0%
Registration Exceeding 300 but not exceeding 350 sites (3 year registration)	Each	Statutory	E	240 fee units	240 fee units	\$0.00	0.0%
Registration Exceeding 350 but not exceeding 400 sites (3 year registration)	Each	Statutory	E	274 fee units	274 fee units	\$0.00	0.0%
Registration Exceeding 400 but not exceeding 450 sites (3 year registration)	Each	Statutory	E	308 fee units	308 fee units	\$0.00	0.0%
Registration Exceeding 450 but not exceeding 500 sites (3 year registration)	Each	Statutory	E	342 fee units	342 fee units	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
Registration Exceeding 500 but not exceeding 550 sites (3 year registration )	Each	Statutory	E	376 fee units	376 fee units	\$0.00	0.0%
Registration Exceeding 550 but not exceeding 600 sites (3 year registration )	Each	Statutory	E	441 fee units	411 fee units	\$0.00	0.0%
Registration Exceeding 600 but not exceeding 650 sites (3 year registration )	Each	Statutory	E	445 fee units	445 fee units	\$0.00	0.0%
Registration Exceeding 650 but not exceeding 700 sites (3 year registration )	Each	Statutory	E	479 fee units	479 fee units	\$0.00	0.0%
Registration Exceeding 700 but not exceeding 750 sites (3 year registration )	Each	Statutory	E	513 fee units	513 fee units	\$0.00	0.0%
Registration Exceeding 750 but not exceeding 800 sites (3 year registration )	Each	Statutory	E	574 fee units	547 fee units	\$0.00	0.0%
Registration Exceeding 800 but not exceeding 850 sites (3 year registration )	Each	Statutory	E	582 fee units	582 fee units	\$0.00	0.0%
Registration Exceeding 850 but not exceeding 900 sites (3 year registration )	Each	Statutory	E	616 fee units	616 fee units	\$0.00	0.0%
Registration Exceeding 900 but not exceeding 950 sites (3 year registration )	Each	Statutory	E	650 fee units	650 fee units	\$0.00	0.0%
Registration Exceeding 950 but not exceeding 1000 sites (3 year registration )	Each	Statutory	E	684 fee units	684 fee units	\$0.00	0.0%
Registration Exceeding 1000 but not exceeding 1050 sites (3 year registration )	Each	Statutory	E	719 fee units	719 fee units	\$0.00	0.0%
Registration Exceeding 1050 but not exceeding 1100 sites (3 year registration )	Each	Statutory	E	753 fee units	753 fee units	\$0.00	0.0%
Registration Exceeding 1100 but not exceeding 1150 sites (3 year registration )	Each	Statutory	E	787 fee units	787 fee units	\$0.00	0.0%
Registration Exceeding 1150 but not exceeding 1200 sites (3 year registration )	Each	Statutory	E	821 fee units	821 fee units	\$0.00	0.0%
Registration Exceeding 1200 but not exceeding 1250 sites (3 year registration )	Each	Statutory	E	855 fee units	855 fee units	\$0.00	0.0%
Registration Exceeding 1250 but not exceeding 1300 sites (3 year registration )	Each	Statutory	E	890 fee units	890 fee units	\$0.00	0.0%
Registration Exceeding 1300 but not exceeding 1350 sites (3 year registration )	Each	Statutory	E	924 fee units	924 fee units	\$0.00	0.0%
Registration Exceeding 1350 but not exceeding 1400 sites (3 year registration )	Each	Statutory	E	958 fee units	958 fee units	\$0.00	0.0%
Registration Exceeding 1400 but not exceeding 1450 sites (3 year registration )	Each	Statutory	E	992 fee units	992 fee units	\$0.00	0.0%
<b>FOOD PREMISES</b>							
<b>Registration (Up to 5 Employees)</b>							
Core Business (Class 1)	Annual	Non - Statutory	E	\$660.00	\$660.00	\$0.00	0.0%
Core Business (Class 2)	Annual	Non - Statutory	E	\$660.00	\$660.00	\$0.00	0.0%
Core Business (Class 3)	Annual	Non - Statutory	E	\$225.00	\$225.00	\$0.00	0.0%
Non-Core Business (Class 1)	Annual	Non - Statutory	E	\$378.00	\$378.00	\$0.00	0.0%
Non-Core Business (Class 2)	Annual	Non - Statutory	E	\$378.00	\$378.00	\$0.00	0.0%
Community Groups	Annual	Non - Statutory	E	\$90.00	\$90.00	\$0.00	0.0%
Each Additional Employee - Non third party audited	Annual	Non - Statutory	E	\$38.00	\$38.00	\$0.00	0.0%
Each Additional Employee - Third party audited	Annual	Non - Statutory	E	\$20.00	\$20.00	\$0.00	0.0%
Registration Transfer	Each	Non - Statutory	E	50% of annual fee	50% of annual fee	-	
Registration - Temporary Stalls (Other than Not-For-Profit)	Daily	Non - Statutory	E	\$53.00	\$53.00	\$0.00	0.0%
Registration Renewal - Temporary Stalls (Other than Not-For-Profit)	Annual	Non - Statutory	E	\$225.00	\$225.00	\$0.00	0.0%
Food and Water Sample Administration Fee - 2nd Non-Compliant Sample	Each	Non - Statutory	G	\$159.00	\$159.00	\$0.00	0.0%
Food Safety Plan Compliance Checking Fee - Non-Compliance after Two Visits	Each	Non - Statutory	G	\$74.00	\$74.00	\$0.00	0.0%
New registered premises application fee Food Class 1 and 2 (plus Renewal fee)	Each	Non - Statutory	G	\$260.00	\$260.00	\$0.00	0.0%
New registered premises application fee Food Class 3 (plus Renewal fee)	Each	Non - Statutory	G	\$131.00	\$131.00	\$0.00	0.0%
New registered premises application fee Health premises (plus Renewal fee)	Each	Non - Statutory	G	\$80.00	\$80.00	\$0.00	0.0%
Administration fee for refunds	Each	Non - Statutory	G	\$67.00	\$67.00	\$0.00	0.0%
Solicitors request for information on a food premises Class 1, 2 and 3	Each	Non - Statutory	G	\$267.00	\$267.00	\$0.00	0.0%
Solicitors request for information on a health premises	Each	Non - Statutory	G	\$267.00	\$267.00	\$0.00	0.0%
Solicitors request for information on a caravan park	Each	Non - Statutory	G	\$267.00	\$267.00	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>HEALTH</b>							
Prescribed Accommodation less than 25 beds	Each	Non - Statutory	E	\$225.00	\$225.00	\$0.00	0.0%
Prescribed Accommodation 25 beds or greater	Each	Non - Statutory	E	\$341.00	\$341.00	\$0.00	0.0%
Prescribed Accommodation Transfer (50% of renewal fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee		
Search Fee - Copy of Septic Plan/Permit	Each	Non - Statutory	E	\$24.00	\$24.00	\$0.00	0.0%
Septic Tank Permit	Each	Non - Statutory	E	\$589.00	\$589.00	\$0.00	0.0%
Septic Tank Permit - Alteration to Existing (50% of application fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee		
Septic Tank Permit - Composting Toilet (50% of application fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee		
Septic tank permit renewal fee (Expires after 2 years)	Each	Non - Statutory	G	\$235.00	\$235.00	\$0.00	0.0%
Registration - Health Premises	Annual	Non - Statutory	E	\$242.00	\$242.00	\$0.00	0.0%
Registration Transfer - Health Premises (50% of renewal fee)	Each	Non - Statutory	E	50% of renewal fee	50% of renewal fee		
Vaccinations - Hepatitis B (single dose)	Each	Non - Statutory	E	\$31.00	\$31.00	\$0.00	0.0%
Vaccinations - Influenza vaccination at a Council session (single dose)	Each	Non - Statutory	E	\$26.00	\$26.00	\$0.00	0.0%
Vaccinations - Influenza vaccination at a workplace (single dose) - Stain 4	Each	Non - Statutory	E	\$36.00	\$36.00	\$0.00	0.0%
Vaccinations - Whooping Cough (single dose)	Each	Non - Statutory	E	\$50.00	\$50.00	\$0.00	0.0%
Administration Fee Vaccinations	Each	Non - Statutory	G	\$6.00	\$6.00	\$0.00	0.0%
Thermometer	Each	Non - Statutory	G	\$68.00	\$68.00	\$0.00	0.0%
<b>PUBLICATIONS</b>							
Freedom of Information Request Fee	Each	Statutory	E	\$28.90	\$28.90	\$0.00	0.0%
Freedom of Information Request (In the public's interest)	Each	Statutory	E	Free	Free		
Freedom of Information Access Search Charge	Hourly	Statutory	G	\$21.70	\$21.70	\$0.00	0.0%
Freedom of Information Access Supervision Charge	Quarter of Hour	Statutory	G	\$5.40	\$5.40	\$0.00	0.0%
Freedom of Information Access Photocopying Charge	A4 Black and White Page	Statutory	G	\$0.20	\$0.20	\$0.00	0.0%
Note - Other reasonable costs for access may be charged in accordance with Freedom of Information (Access Charges) Regulations 2014.							
<b>AERODROME</b>							
Overnight Storage - Hangar (per visit)	Each	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Weekly Storage	Weekly	Non - Statutory	G	\$50.00	\$50.00	\$0.00	0.0%
<b>RAYMOND ISLAND FERRY</b>							
Ferry Pass - Owners of developed land - Cars, Motor Cycles - First Vehicle	Annual	Non - Statutory	G	Free	Free		
Ferry Pass - Owners of developed land - Cars, Motor Cycles - Second Vehicle	Annual	Non - Statutory	G	Free	Free		
Ferry Pass - Owners of developed land - Cars, Motor Cycles - Third and Subsequent Vehicles	Annual	Non - Statutory	G	\$265.00	\$265.00	\$0.00	0.0%
Ferry Pass - Non-owners of developed land - Cars	Annual	Non - Statutory	G	\$265.00	\$265.00	\$0.00	0.0%
Ferry Pass - Trucks and Buses	Annual	Non - Statutory	G	\$540.00	\$540.00	\$0.00	0.0%
Cars (per return trip) *	Each	Non - Statutory	G	\$13.00	\$13.00	\$0.00	0.0%
Cars with Trailers, Caravans (per return trip) * - applies to those vehicles not holding an annual Ferry Pass	Each	Non - Statutory	G		\$20.00	New	
Motor Cycles (per return trip) *	Each	Non - Statutory	G	\$6.00	\$6.00	\$0.00	0.0%
Hazardous Chemical Truck (per return trip)	Each	Non - Statutory	G	\$38.00	\$38.00	\$0.00	0.0%
Out of Hours Service (per return trip)	Each	Non - Statutory	G	\$265.00	\$265.00	\$0.00	0.0%
Trucks and Buses 20GVM or less (per return trip) *	Each	Non - Statutory	G	\$20.00	\$20.00	\$0.00	0.0%
Trucks and Buses greater than 20GVM (per return trip) *	Each	Non - Statutory	G	\$28.00	\$28.00	\$0.00	0.0%
Commercial vehicle towing a trailer (per return trip) *	Each	Non - Statutory	G	\$28.00	\$28.00	\$0.00	0.0%
Truck and Buses 20GVM or less towing a trailer (per return trip) *	Each	Non - Statutory	G	\$38.00	\$38.00	\$0.00	0.0%
Truck and Buses greater than 20GVM towing a trailer (per return trip) *	Each	Non - Statutory	G	\$55.00	\$55.00	\$0.00	0.0%
Hazardous Chemical Truck towing a trailer (per return trip)	Each	Non - Statutory	G	\$74.00	\$74.00	\$0.00	0.0%
Note - All single trips "each" fees, marked with an * may be purchased in blocks of 10 return trips for the cost of 9 trips							



Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>LOCAL LAWS</b>							
Animal Infringement Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	\$74.00 to \$738.00	\$74.00 to \$738.00	\$0.00	0.0%
Impounding of Livestock Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	\$295.00 to \$590.00	\$295.00 to \$590.00	\$0.00	0.0%
Parking Infringement Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	\$74.00 to \$148.00	\$74.00 to \$148.00	\$0.00	0.0%
Litter Infringement Fees (Based on Monetary Units Act. Penalties currently according to the range listed, depending on offence)	Each	Statutory	E	\$289.00 to \$1,732.00	\$289.00 to \$1,732.00	\$0.00	0.0%
Vehicles on nature strip for display purposes (up to 4 vehicles)	Annual	Non - Statutory	E	\$448.00	\$448.00	\$0.00	0.0%
Goods on footpath (1m x 1m)	Annual	Non - Statutory	E	\$113.00	\$113.00	\$0.00	0.0%
Permit - Grazing	Annual	Non - Statutory	E	\$113.00	\$113.00	\$0.00	0.0%
Domestic Animal Business (For period starting 10/4 each year)	Annual	Non - Statutory	E	\$221.00	\$221.00	\$0.00	0.0%
Permit - Other	Each	Non - Statutory	E	\$113.00	\$113.00	\$0.00	0.0%
Fine - Local Laws	Each	Statutory	E	1 penalty unit under Local Government Act. Currently \$100	1 penalty unit under Local Government Act. Currently \$100	\$0.00	0.0%
General Local Laws Impoundment - Administration	Each	Non - Statutory	G	\$46.00	\$46.00	\$0.00	0.0%
General Local Laws Impoundment - Call Out - Business Hours	Hourly	Non - Statutory	G	\$46.00	\$46.00	\$0.00	0.0%
General Local Laws Impoundment - Call Out - After Hours	Hourly	Non - Statutory	G	\$78.00	\$78.00	\$0.00	0.0%
General Local Laws Impoundment - Release Fee	Each	Non - Statutory	G	\$78.00	\$78.00	\$0.00	0.0%
Inspection Fee - Other	Each	Non - Statutory	G	\$119.00	\$119.00	\$0.00	0.0%
<b>LOCAL LAWS - fees apply from 10 April each year</b>							
Category 1 Cat/Dog - Unsterilised; Dangerous dogs; Menacing dogs; OR Restricted breed dogs to which a description below does not apply - (full fee)	Each	Non - Statutory	E	\$188.00	\$188.00	\$0.00	0.0%
Category 1 Cat/Dog - Unsterilised; Dangerous dogs; Menacing dogs; OR Restricted breed dogs to which a description below does not apply - (pensioner)	Each	Non - Statutory	E	\$93.80	\$93.80	\$0.00	0.0%
Category 2 Cat/Dog - Sterilised; Microchipped; Obedience training with recognised organisation; Over 10 years of age; OR animal kept for breeding with a Domestic Animal Business - (full fee)	Each	Non - Statutory	E	\$63.00	\$63.00	\$0.00	0.0%
Category 2 Cat/Dog - Sterilised; Microchipped; Obedience training with recognised organisation; Over 10 years of age - ; OR animal kept for breeding with a Domestic Animal Business (pensioner)	Each	Non - Statutory	E	\$32.00	\$32.00	\$0.00	0.0%
Category 3 Cat/Dog - Animals that are sterilised and implanted with a prescribed permanent identification device (microchip) or permanently identified in the prescribed manner; OR Working dog - livestock, OR member of an Applicable Organisation - (full fee)	Each	Non - Statutory	E	\$34.00	\$34.00	\$0.00	0.0%
Category 3 Cat/Dog - Animals that are sterilised and implanted with a prescribed permanent identification device (microchip) or permanently identified in+A33 the prescribed manner; OR Working dog - livestock, OR member of an Applicable Organisation - (pensioner)	Each	Non - Statutory	E	\$17.00	\$17.00	\$0.00	0.0%
Dog/Cat Impoundment Release Base Fee (excludes Contractor fee)	Each	Non - Statutory	E	\$69.00	\$69.00	\$0.00	0.0%
Dog/Cat Tag Replacement	Each	Non - Statutory	E	\$6.00	\$6.00	\$0.00	0.0%
Permit - keeping more than two dogs or two cats	Each	Non - Statutory	E	\$52.00	\$52.00	\$0.00	0.0%
Cat Trap Replacement Fee	Each	Non - Statutory	E	\$174.00	\$174.00	\$0.00	0.0%
Hoarding Permit	Each	Non - Statutory	E	\$113.00	\$113.00	\$0.00	0.0%
Hoarding Permit - Additional Fee (after two weeks)	Per Square Metre Per Week	Non - Statutory	E	\$6.00	\$6.00	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>LIBRARY</b>							
Inter Library Loan Charge	Each	Non - Statutory	G	\$3.60	\$3.60	\$0.00	0.0%
Inter Library Loan Fine (Overdue <4 weeks)	Each	Non - Statutory	E	\$10.00	\$10.00	\$0.00	0.0%
Inter Library Loan Fine (Overdue 4-6 weeks)	Each	Non - Statutory	E	\$20.00	\$20.00	\$0.00	0.0%
Inter Library Loan - Plastic Loan Straps (Replacement)	Each	Non - Statutory	G	\$4.00	\$4.00	\$0.00	0.0%
Laminating Pouch A4	Each	Non - Statutory	G	\$0.70	\$0.70	\$0.00	0.0%
Scanning - up to 10 pages	Each	Non - Statutory	G	Free	Free		
Overdue Charge (per Reminder Notice)	Each	Non - Statutory	E	\$1.40	\$1.40	\$0.00	0.0%
Overdue Charge (Final Reminder)	Each	Non - Statutory	E	\$2.50	\$2.50	\$0.00	0.0%
Repairs - General	Each	Non - Statutory	G	Up to \$25	Up to \$25	\$0.00	0.0%
Repairs - Pages (per item - Torn, Loose)	Each	Non - Statutory	G	\$4.20	\$4.20	\$0.00	0.0%
Recovering Charge (per Item)	Each	Non - Statutory	E	Up to \$30	Up to \$30	\$0.00	0.0%
Replace Barcode (per item)	Each	Non - Statutory	G	\$3.50	\$3.50	\$0.00	0.0%
Replace Library Card (per item)	Each	Non - Statutory	G	\$3.40	\$3.40	\$0.00	0.0%
Replace Due Date Slip (per Item)	Each	Non - Statutory	G	\$1.40	\$1.40	\$0.00	0.0%
Replace Talking Book CD	Each	Non - Statutory	G	\$40.00	\$40.00	\$0.00	0.0%
Replace playaway battery cover	Each	Non - Statutory	G	2.00	\$2.00	\$0.00	0.0%
Replace playaway lanyard	Each	Non - Statutory	G	1.00	\$1.00	\$0.00	0.0%
Book Trimming (per Item)	Each	Non - Statutory	G	\$6.50	\$6.50	\$0.00	0.0%
Replace a Page (per Item)	Each	Non - Statutory	G	\$6.50	\$6.50	\$0.00	0.0%
Replace Talking Book Case (per Item)	Each	Non - Statutory	G	Up to \$40	Up to \$40	\$0.00	0.0%
Replace CD/DVD Case (per Item)	Each	Non - Statutory	G	\$4.00	\$4.00	\$0.00	0.0%
Disc cleaning	Each	Non - Statutory	G	5.00	\$5.00	\$0.00	0.0%
Library bag	Each	Non - Statutory	G	5.00	\$5.00	\$0.00	0.0%
Process Charge (per Item)	Each	Non - Statutory	G	6.50	\$6.50	\$0.00	0.0%
<b>PHOTOCOPYING</b>							
Photocopying Black and White (per A4 page)	Each	Non - Statutory	G	\$0.30	\$0.30	\$0.00	0.0%
Photocopying colour (per A4 page)	Each	Non - Statutory	G	\$1.30	\$1.30	\$0.00	0.0%
Photocopying (per A3 page)	Each	Non - Statutory	G	\$0.50	\$0.50	\$0.00	0.0%
Photocopying - Colour (per A3 page)	Each	Non - Statutory	G	\$2.10	\$2.10	\$0.00	0.0%
<b>PLAN COPYING</b>							
Plan Copying (per A0 copy)	Each	Non - Statutory	G	\$17.70	\$17.70	\$0.00	0.0%
Plan Copying/Photocopying - Multiple Copies (A0)	Each	Non - Statutory	G	\$14.20	\$14.20	\$0.00	0.0%
Plan Copying (per A1 copy)	Each	Non - Statutory	G	\$17.70	\$17.70	\$0.00	0.0%
Plan Copying/Photocopying - Multiple Copies (A1)	Each	Non - Statutory	G	\$14.20	\$14.20	\$0.00	0.0%
Plan Copying (per A2 copy)	Each	Non - Statutory	G	\$17.70	\$17.70	\$0.00	0.0%
Plan Copying/Photocopying - Multiple Copies (A2)	Each	Non - Statutory	G	\$14.20	\$14.20	\$0.00	0.0%
<b>FACILITY HIRE - BAIRNSDALE LIBRARY</b>							
Bairnsdale - Meeting Room 2 - Community Groups, excluding kitchen	Hourly	Non - Statutory	G	\$8.00	\$8.00	\$0.00	0.0%
Bairnsdale - Meeting Room 2 - Community Groups, excluding kitchen (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Bairnsdale - Meeting Room 2 - Community Groups, excluding kitchen (8 hours)	Daily	Non - Statutory	G	\$48.00	\$48.00	\$0.00	0.0%
Bairnsdale - Meeting Room 2 - Government/Private, excluding kitchen	Hourly	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Bairnsdale - Meeting Room 2 - Government/Private, excluding kitchen (4 hours)	Each	Non - Statutory	G	\$72.00	\$72.00	\$0.00	0.0%
Bairnsdale - Meeting Room 2 - Government/Private, excluding kitchen (8 hours)	Daily	Non - Statutory	G	\$144.00	\$144.00	\$0.00	0.0%
Bairnsdale - Community Meeting Room - Community Groups, excluding kitchen	Hourly	Non - Statutory	G	\$12.00	\$12.00	\$0.00	0.0%
Bairnsdale - Community Meeting Room - Community Groups, excluding kitchen (4 hours)	Each	Non - Statutory	G	\$36.00	\$36.00	\$0.00	0.0%
Bairnsdale - Community Meeting Room - Community Groups, excluding kitchen (8 hours)	Daily	Non - Statutory	G	\$72.00	\$72.00	\$0.00	0.0%
Bairnsdale - Community Meeting Room - Government/Private, excluding kitchen	Hourly	Non - Statutory	G	\$36.00	\$36.00	\$0.00	0.0%
Bairnsdale - Community Meeting Room - Government/Private, excluding kitchen (4 hours)	Each	Non - Statutory	G	\$108.00	\$108.00	\$0.00	0.0%
Bairnsdale - Community Meeting Room - Government/Private, excluding kitchen (8 hours)	Daily	Non - Statutory	G	\$216.00	\$216.00	\$0.00	0.0%
Bairnsdale - Library kitchen only, Community Groups	Hourly	Non - Statutory	G	\$6.00	\$6.00	\$0.00	0.0%
Bairnsdale - Library kitchen only, Community Groups (4 hours)	Each	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Bairnsdale - Library kitchen only, Community Groups (8 hours)	Daily	Non - Statutory	G	\$36.00	\$36.00	\$0.00	0.0%
Bairnsdale - Library kitchen only, Government/Private	Hourly	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Bairnsdale - Library kitchen only, Government/Private (4 hours)	Each	Non - Statutory	G	\$54.00	\$54.00	\$0.00	0.0%
Bairnsdale - Library kitchen only, Government/Private (8 hours)	Daily	Non - Statutory	G	\$108.00	\$108.00	\$0.00	0.0%



Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>FACILITY HIRE - OTHER</b>							
Paynesville - Community Hall, including kitchen - Permanent Users	Hourly	Non - Statutory	G	\$7.00	\$7.00	\$0.00	0.0%
Paynesville - Community Hall, including kitchen - Permanent Users (4 hours)	Each	Non - Statutory	G	\$21.00	\$21.00	\$0.00	0.0%
Paynesville - Community Hall, including kitchen - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$42.00	\$42.00	\$0.00	0.0%
Paynesville - Community Hall, including kitchen - Community Groups	Hourly	Non - Statutory	G	\$14.00	\$14.00	\$0.00	0.0%
Paynesville - Community Hall, including kitchen - Community Groups (4 hours)	Each	Non - Statutory	G	\$42.00	\$42.00	\$0.00	0.0%
Paynesville - Community Hall, including kitchen - Community Groups (8 hours)	Daily	Non - Statutory	G	\$84.00	\$84.00	\$0.00	0.0%
Paynesville - Community Hall, including kitchen - Government/Private	Hourly	Non - Statutory	G	\$42.00	\$42.00	\$0.00	0.0%
Paynesville - Community Hall, including kitchen - Government/Private (4 hours)	Each	Non - Statutory	G	\$126.00	\$126.00	\$0.00	0.0%
Paynesville - Community Hall, including kitchen - Government/Private (8 hours)	Daily	Non - Statutory	G	\$252.00	\$252.00	\$0.00	0.0%
Paynesville - Kitchen Only - Permanent Users	Hourly	Non - Statutory	G	\$3.00	\$3.00	\$0.00	0.0%
Paynesville - Kitchen Only - Permanent Users (4 hours)	Each	Non - Statutory	G	\$9.00	\$9.00	\$0.00	0.0%
Paynesville - Kitchen Only - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Paynesville - Kitchen Only - Community Groups	Hourly	Non - Statutory	G	\$6.00	\$6.00	\$0.00	0.0%
Paynesville - Kitchen Only - Community Groups (4 hours)	Each	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Paynesville - Kitchen Only - Community Groups (8 hours)	Daily	Non - Statutory	G	\$36.00	\$36.00	\$0.00	0.0%
Paynesville - Kitchen Only - Government/Private	Hourly	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Paynesville - Kitchen Only - Government/Private (4 hours)	Each	Non - Statutory	G	\$54.00	\$54.00	\$0.00	0.0%
Paynesville - Kitchen Only - Government/Private (8 hours)	Daily	Non - Statutory	G	\$108.00	\$108.00	\$0.00	0.0%
Paynesville - Meeting Rooms 1 or 2 - Permanent Users	Hourly	Non - Statutory	G	\$4.00	\$4.00	\$0.00	0.0%
Paynesville - Meeting Rooms 1 or 2 - Permanent Users (4 hours)	Each	Non - Statutory	G	\$12.00	\$12.00	\$0.00	0.0%
Paynesville - Meeting Rooms 1 or 2 - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Paynesville - Meeting Rooms 1 or 2 - Community Groups	Hourly	Non - Statutory	G	\$8.00	\$8.00	\$0.00	0.0%
Paynesville - Meeting Rooms 1 or 2 - Community Groups (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Paynesville - Meeting Rooms 1 or 2 - Community Groups (8 hours)	Daily	Non - Statutory	G	\$48.00	\$48.00	\$0.00	0.0%
Paynesville - Meeting Rooms 1 or 2 - Government/Private	Hourly	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Paynesville - Meeting Rooms 1 or 2 - Government/Private (4 hours)	Each	Non - Statutory	G	\$72.00	\$72.00	\$0.00	0.0%
Paynesville - Meeting Rooms 1 or 2 - Government/Private (8 hours)	Daily	Non - Statutory	G	\$144.00	\$144.00	\$0.00	0.0%
Paynesville - Office - Permanent Users	Hourly	Non - Statutory	G	\$3.00	\$3.00	\$0.00	0.0%
Paynesville - Office - Permanent Users (4 hours)	Each	Non - Statutory	G	\$9.00	\$9.00	\$0.00	0.0%
Paynesville - Office - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Paynesville - Office - Community Groups	Hourly	Non - Statutory	G	\$6.00	\$6.00	\$0.00	0.0%
Paynesville - Office - Community Groups (4 hours)	Each	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Paynesville - Office - Community Groups (8 hours)	Daily	Non - Statutory	G	\$36.00	\$36.00	\$0.00	0.0%
Paynesville - Office - Government/Private	Hourly	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Paynesville - Office - Government/Private (4 hours)	Each	Non - Statutory	G	\$54.00	\$54.00	\$0.00	0.0%
Paynesville - Office - Government/Private (8 hours)	Daily	Non - Statutory	G	\$108.00	\$108.00	\$0.00	0.0%
Lakes Entrance - Meeting Room Hire - Permanent Users	Hourly	Non - Statutory	G	\$4.00	\$4.00	\$0.00	0.0%
Lakes Entrance - Meeting Room Hire - Permanent Users (4 hours)	Each	Non - Statutory	G	\$12.00	\$12.00	\$0.00	0.0%
Lakes Entrance - Meeting Room Hire - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Lakes Entrance - Meeting Room Hire - Community Groups	Hourly	Non - Statutory	G	\$8.00	\$8.00	\$0.00	0.0%
Lakes Entrance - Meeting Room Hire - Community Groups (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Lakes Entrance - Meeting Room Hire - Community Groups (8 hours)	Daily	Non - Statutory	G	\$48.00	\$48.00	\$0.00	0.0%
Lakes Entrance - Meeting Room Hire - Government/Private	Hourly	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Lakes Entrance - Meeting Room Hire - Government/Private (4 hours)	Each	Non - Statutory	G	\$72.00	\$72.00	\$0.00	0.0%
Lakes Entrance - Meeting Room Hire - Government/Private (8 hours)	Daily	Non - Statutory	G	\$144.00	\$144.00	\$0.00	0.0%
Lakes Entrance - Palmers Road Office - Cunninghame Room - Government/Private (4 hours)	Each	Non - Statutory	G		\$200.00	New	
Lakes Entrance - Palmers Road Office - Cunninghame Room - Government/Private (8 hours)	Each	Non - Statutory	G		\$400.00	New	
Lakes Entrance - Palmers Road Office - Cunninghame Room - Community Groups (minimum hire of 4 hours)	Hourly	Non - Statutory	G		\$10.00	New	
Lakes Entrance - Palmers Road Office - Lake Victoria Room - Government/Private (4 hours)	Each	Non - Statutory	G		\$150.00	New	
Lakes Entrance - Palmers Road Office - Lake Victoria Room - Government/Private (8 hours)	Each	Non - Statutory	G		\$300.00	New	
Lakes Entrance - Palmers Road Office - Lake Victoria Room - Community Groups (minimum hire of 4 hours)	Hourly	Non - Statutory	G		\$10.00	New	

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
Lakes Entrance - Palmers Road Office - Lake Bunga Room - Government/Private (4 hours)	Each	Non - Statutory	G		\$200.00	New	
Lakes Entrance - Palmers Road Office - Lake Bunga Room - Government/Private (8 hours)	Each	Non - Statutory	G		\$400.00	New	
Lakes Entrance - Palmers Road Office - Lake Bunga Room - Community Groups (minimum hire of 4 hours)	Hourly	Non - Statutory	G		\$10.00	New	
Orbost - The Bemm Office - Permanent Users	Hourly	Non - Statutory	G	\$3.00	\$3.00	\$0.00	0.0%
Orbost - The Bemm Office - Permanent Users (4 hours)	Each	Non - Statutory	G	\$9.00	\$9.00	\$0.00	0.0%
Orbost - The Bemm Office - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Orbost - The Bemm Office - Community Groups	Hourly	Non - Statutory	G	\$6.00	\$6.00	\$0.00	0.0%
Orbost - The Bemm Office - Community Groups (4 hours)	Each	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Orbost - The Bemm Office - Community Groups (8 hours)	Daily	Non - Statutory	G	\$36.00	\$36.00	\$0.00	0.0%
Orbost - The Bemm Office - Government/Private	Hourly	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Orbost - The Bemm Office - Government/Private (4 hours)	Each	Non - Statutory	G	\$54.00	\$54.00	\$0.00	0.0%
Orbost - The Bemm Office - Government/Private (8 hours)	Daily	Non - Statutory	G	\$108.00	\$108.00	\$0.00	0.0%
Orbost - The Snowy Room - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$42.00	\$42.00	\$0.00	0.0%
Orbost - The Brodribb Room - Permanent Users	Hourly	Non - Statutory	G	\$4.00	\$4.00	\$0.00	0.0%
Orbost - The Brodribb Room - Permanent Users (4 hours)	Each	Non - Statutory	G	\$12.00	\$12.00	\$0.00	0.0%
Orbost - The Brodribb Room - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Orbost - The Brodribb Room - Community Groups	Hourly	Non - Statutory	G	\$8.00	\$8.00	\$0.00	0.0%
Orbost - The Brodribb Room - Community Groups (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Orbost - The Brodribb Room - Community Groups (8 hours)	Daily	Non - Statutory	G	\$48.00	\$48.00	\$0.00	0.0%
Orbost - The Brodribb Room - Government/Private	Hourly	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Orbost - The Brodribb Room - Government/Private (4 hours)	Each	Non - Statutory	G	\$72.00	\$72.00	\$0.00	0.0%
Orbost - The Brodribb Room - Government/Private (8 hours)	Daily	Non - Statutory	G	\$144.00	\$144.00	\$0.00	0.0%
Orbost - Mechanics Hall - Permanent Users	Hourly	Non - Statutory	G	\$4.00	\$4.00	\$0.00	0.0%
Orbost - Mechanics Hall - Permanent Users (4 hours)	Each	Non - Statutory	G	\$12.00	\$12.00	\$0.00	0.0%
Orbost - Mechanics Hall - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Orbost - Mechanics Hall - Community Groups	Hourly	Non - Statutory	G	\$8.00	\$8.00	\$0.00	0.0%
Orbost - Mechanics Hall - Community Groups (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Orbost - Mechanics Hall - Community Groups (8 hours)	Daily	Non - Statutory	G	\$48.00	\$48.00	\$0.00	0.0%
Orbost - Mechanics Hall - Government/Private Groups	Hourly	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Orbost - Mechanics Hall - Government/Private Groups (4 hours)	Each	Non - Statutory	G	\$72.00	\$72.00	\$0.00	0.0%
Orbost - Mechanics Hall - Government/Private Groups (8 hours)	Daily	Non - Statutory	G	\$144.00	\$144.00	\$0.00	0.0%
Mallacoota - Meeting Room Hire - Permanent Users	Hourly	Non - Statutory	G	\$4.00	\$4.00	\$0.00	0.0%
Mallacoota - Meeting Room Hire - Permanent Users (4 hours)	Each	Non - Statutory	G	\$12.00	\$12.00	\$0.00	0.0%
Mallacoota - Meeting Room Hire - Permanent Users (8 hours)	Daily	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Mallacoota - Meeting Room Hire - Community Groups	Hourly	Non - Statutory	G	\$8.00	\$8.00	\$0.00	0.0%
Mallacoota - Meeting Room Hire - Community Groups (4 hours)	Each	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Mallacoota - Meeting Room Hire - Community Groups (8 hours)	Daily	Non - Statutory	G	\$48.00	\$48.00	\$0.00	0.0%
Mallacoota - Meeting Room Hire - Government/Private	Hourly	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Mallacoota - Meeting Room Hire - Government/Private (4 hours)	Each	Non - Statutory	G	\$72.00	\$72.00	\$0.00	0.0%
Mallacoota - Meeting Room Hire - Government/Private (8 hours)	Daily	Non - Statutory	G	\$144.00	\$144.00	\$0.00	0.0%
Omeo Service Centre Training room - Permanent Users	Hourly	Non - Statutory	G		\$4.00	New	
Omeo Service Centre Training room - Permanent Users (4 hours)	Each	Non - Statutory	G		\$12.00	New	
Omeo Service Centre Training room - Permanent Users (8 hours)	Daily	Non - Statutory	G		\$24.00	New	
Omeo Service Centre Training room - Community Groups	Hourly	Non - Statutory	G		\$8.00	New	
Omeo Service Centre Training room - Community Groups (4 hours)	Each	Non - Statutory	G		\$25.00	New	
Omeo Service Centre Training room - Community Groups (8 hours)	Daily	Non - Statutory	G		\$49.00	New	
Omeo Service Centre Training room - Government/Private	Hourly	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Omeo Service Centre Training room - Government/Private (4 hours)	Each	Non - Statutory	G	\$54.00	\$54.00	\$0.00	0.0%
Omeo Service Centre Training room - Government/Private (8 hours)	Daily	Non - Statutory	G	\$108.00	\$108.00	\$0.00	0.0%
Omeo Service Centre Meeting room - Permanent Users	Hourly	Non - Statutory	G		\$3.00	New	
Omeo Service Centre Meeting room - Permanent Users (4 hours)	Each	Non - Statutory	G		\$9.00	New	
Omeo Service Centre Meeting room - Permanent Users (8 hours)	Daily	Non - Statutory	G		\$18.00	New	
Omeo Service Centre Meeting room - Community Groups	Hourly	Non - Statutory	G		\$6.00	New	
Omeo Service Centre Meeting room - Community Groups (4 hours)	Each	Non - Statutory	G		\$18.00	New	
Omeo Service Centre Meeting room - Community Groups (8 hours)	Daily	Non - Statutory	G		\$36.00	New	
Omeo Service Centre - Meeting room - Government/Private	Hourly	Non - Statutory	G	\$9.00	\$9.00	\$0.00	0.0%
Omeo Service Centre - Meeting room - Government/Private (4 hours)	Each	Non - Statutory	G	\$27.00	\$27.00	\$0.00	0.0%
Omeo Service Centre - Meeting room - Government/Private (8 hours)	Daily	Non - Statutory	G	\$54.00	\$54.00	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>JETTIES - PRIVATE</b>							
<b>General Fees</b>							
Administration Fee New License	Each	Non - Statutory	G	\$63.00	\$63.00	\$0.00	0.0%
Transfer Jetty License Fee	On Jetty Property Sale	Non - Statutory	G	\$73.00	\$73.00	\$0.00	0.0%
Application to Build New/Extend Existing Private Jetty	Each	Non - Statutory	G	\$191.00	\$191.00	\$0.00	0.0%
Administration Fee for Late Payment	On Each Letter	Non - Statutory	G	\$38.00	\$38.00	\$0.00	0.0%
<b>CHINAMAN'S CREEK PRIVATE JETTIES</b>							
Jetty - Residential rate (per m2)	Annual	Non - Statutory	G	\$14.00	\$14.00	\$0.00	0.0%
Jetty 158 Each License	Annual	Non - Statutory	G	\$537.00	\$537.00	\$0.00	0.0%
Jetty 159 Each License	Annual	Non - Statutory	G	\$433.00	\$433.00	\$0.00	0.0%
Jetty 160 Each License	Annual	Non - Statutory	G	\$446.00	\$446.00	\$0.00	0.0%
Jetty 161 Each Mooring	Annual	Non - Statutory	G	\$392.00	\$392.00	\$0.00	0.0%
Jetty 201 Each License	Annual	Non - Statutory	G	\$410.00	\$410.00	\$0.00	0.0%
Jetty 307 Each License	Annual	Non - Statutory	G	\$454.00	\$454.00	\$0.00	0.0%
<b>MALLACOOTA INLET JETTIES</b>							
<b>Rental Fees</b>							
Jetty M1 Each License	Annual	Non - Statutory	G	\$888.00	\$888.00	\$0.00	0.0%
Jetty M2 Each License	Annual	Non - Statutory	G	\$2,060.00	\$2,060.00	\$0.00	0.0%
Jetty M3 Each License	Annual	Non - Statutory	G	\$818.00	\$818.00	\$0.00	0.0%
Jetty M4 Each License	Annual	Non - Statutory	G	\$925.00	\$925.00	\$0.00	0.0%
Jetty M6 Each License	Annual	Non - Statutory	G	\$880.00	\$880.00	\$0.00	0.0%
Jetty M7 Each License	Annual	Non - Statutory	G	\$886.00	\$886.00	\$0.00	0.0%
Jetty M8 Each License	Annual	Non - Statutory	G	\$810.00	\$810.00	\$0.00	0.0%
Jetty M9 Each License	Annual	Non - Statutory	G	\$916.00	\$916.00	\$0.00	0.0%
Jetty M10 Each License	Annual	Non - Statutory	G	\$890.00	\$890.00	\$0.00	0.0%
Jetty M11 Each License	Annual	Non - Statutory	G	\$879.00	\$879.00	\$0.00	0.0%
Jetty M14 Each License	Annual	Non - Statutory	G	\$787.00	\$787.00	\$0.00	0.0%
Jetty M15 Each License	Annual	Non - Statutory	G	\$779.00	\$779.00	\$0.00	0.0%
Jetty M16 Each License	Annual	Non - Statutory	G	\$761.00	\$761.00	\$0.00	0.0%
Jetty M17 Each License	Annual	Non - Statutory	G	\$777.00	\$777.00	\$0.00	0.0%
Jetty M18 Each License	Annual	Non - Statutory	G	\$770.00	\$770.00	\$0.00	0.0%
Jetty M19 Each License	Annual	Non - Statutory	G	\$792.00	\$792.00	\$0.00	0.0%
Jetty M20 Each License	Annual	Non - Statutory	G	\$834.00	\$834.00	\$0.00	0.0%
Jetty M21 Each License	Annual	Non - Statutory	G	\$769.00	\$769.00	\$0.00	0.0%
Jetty M22 Each License	Annual	Non - Statutory	G	\$853.00	\$853.00	\$0.00	0.0%
Jetty M23 Each License	Annual	Non - Statutory	G	\$781.00	\$781.00	\$0.00	0.0%
Jetty M24 Each License	Annual	Non - Statutory	G	\$759.00	\$759.00	\$0.00	0.0%
Jetty M25 Each License	Annual	Non - Statutory	G	\$842.00	\$842.00	\$0.00	0.0%
Jetty M26 Each License	Annual	Non - Statutory	G	\$762.00	\$762.00	\$0.00	0.0%
Jetty M27 Each License	Annual	Non - Statutory	G	\$807.00	\$807.00	\$0.00	0.0%
Jetty M28 Each License	Annual	Non - Statutory	G	\$788.00	\$788.00	\$0.00	0.0%
Jetty M29 Each License	Annual	Non - Statutory	G	\$425.00	\$425.00	\$0.00	0.0%
Jetty M30 Each License	Annual	Non - Statutory	G	\$765.00	\$765.00	\$0.00	0.0%
Jetty M31 Each License	Annual	Non - Statutory	G	\$760.00	\$760.00	\$0.00	0.0%
Jetty M32 Each License	Annual	Non - Statutory	G	\$783.00	\$783.00	\$0.00	0.0%
Jetty M33 Each License	Annual	Non - Statutory	G	\$828.00	\$828.00	\$0.00	0.0%
Jetty M34 Each License	Annual	Non - Statutory	G	\$1,159.00	\$1,159.00	\$0.00	0.0%
Jetty M35 Each License	Annual	Non - Statutory	G	\$775.00	\$775.00	\$0.00	0.0%
Jetty M36 Each License	Annual	Non - Statutory	G	\$1,174.00	\$1,174.00	\$0.00	0.0%
Jetty M37 Each License	Annual	Non - Statutory	G	\$1,643.00	\$1,643.00	\$0.00	0.0%
Jetty M38 Each License	Annual	Non - Statutory	G	\$1,651.00	\$1,651.00	\$0.00	0.0%
Jetty M39 Each License	Annual	Non - Statutory	G	\$907.00	\$907.00	\$0.00	0.0%
Jetty M40 Each License	Annual	Non - Statutory	G	\$837.00	\$837.00	\$0.00	0.0%
Jetty M41 Each License	Annual	Non - Statutory	G	\$807.00	\$807.00	\$0.00	0.0%
<b>BRODRIBB RIVER MARLO JETTIES</b>							
Jetty M48 Each License	Annual	Non - Statutory	G	\$130.00	\$130.00	\$0.00	0.0%
Jetty M51 Each License	Annual	Non - Statutory	G	\$254.00	\$254.00	\$0.00	0.0%
Jetty M52 Each License	Annual	Non - Statutory	G	\$254.00	\$254.00	\$0.00	0.0%
Jetty M53 Each License	Annual	Non - Statutory	G	\$254.00	\$254.00	\$0.00	0.0%
Jetty M54 Each License	Annual	Non - Statutory	G	\$254.00	\$254.00	\$0.00	0.0%
Jetty M55 Each License	Annual	Non - Statutory	G	\$254.00	\$254.00	\$0.00	0.0%
Jetty M56 Each License	Annual	Non - Statutory	G	\$254.00	\$254.00	\$0.00	0.0%
<b>RIVIERA HARBOUR CANAL JETTIES</b>							
Full Share	Annual	Non - Statutory	E	\$304.00	\$304.00	\$0.00	0.0%
Half Share	Annual	Non - Statutory	E	\$152.00	\$152.00	\$0.00	0.0%
Quarter Share	Annual	Non - Statutory	E	\$76.00	\$76.00	\$0.00	0.0%
Administration Fee for Late Payment (per letter)	Each	Non - Statutory	G	\$38.00	\$38.00	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>MARINA FEES</b>							
<b>General Fees</b>							
<b>Administration Fee</b>	Each	Non - Statutory	G	\$38.00	\$38.00	\$0.00	0.0%
Commission Fee on sub letting of multiple year agreements only	Each	Non - Statutory	G	\$52.00	\$52.00	\$0.00	0.0%
Casual Daily Hire - Off Peak 1 May to 30 November - Berth Daily Prorata plus 100%. Shoulder 1 March to 30 April - Berth Daily Prorata plus 125%. Peak 1 December to 28 February - Berth Daily Prorata plus 155%	Daily	Non - Statutory	G	Refer to fee description	Refer to fee description		
Casual Weekly Hire. Off Peak 1 May to 30 November - Berth Daily Prorata plus 75%. Shoulder 1 March to 30 April - Berth Daily Prorata plus 110%. Peak 1 December to 28 February - Berth Daily Prorata plus 130%	Weekly	Non - Statutory	G	Refer to fee description	Refer to fee description		
Casual Calendar Monthly Hire (30 days). Off Peak 1 May to 30 November - Berth Daily Prorata plus 50%. Shoulder 1 March to 30 April - Berth Daily Prorata plus 75%. Peak 1 December to 28 February - Berth Daily Prorata plus 105%	Monthly	Non - Statutory	G	Refer to fee description	Refer to fee description		
Community Use Fee	Each	Non - Statutory	G	\$114.00	\$114.00		
Commission Fee on sale of berth of multiple year agreement. 2% of sale price.	Each	Non - Statutory	G	Refer to fee description	Refer to fee description		
<b>Chinaman's Creek Marina</b>							
<b>Operations and Maintenance Fee</b>							
K Berths	Annual	Non - Statutory	G	\$615.00	\$615.00	\$0.00	0.0%
L and M Moorings	Annual	Non - Statutory	G	\$190.00	\$190.00	\$0.00	0.0%
Replacement of Lost Key	Each	Non - Statutory	G	\$37.00	\$37.00	\$0.00	0.0%
<b>Rental Fee</b>							
K pen 3.5m x 10m	Annual	Non - Statutory	G	\$1,015.00	\$1,015.00	\$0.00	0.0%
K pen 4m x 12m	Annual	Non - Statutory	G	\$1,390.00	\$1,390.00	\$0.00	0.0%
L mooring pen 11m x 3m	Annual	Non - Statutory	G	\$270.00	\$270.00	\$0.00	0.0%
M mooring 12m	Annual	Non - Statutory	G	\$210.00	\$210.00	\$0.00	0.0%
M mooring 13m	Annual	Non - Statutory	G	\$220.00	\$220.00	\$0.00	0.0%
M mooring 14m	Annual	Non - Statutory	G	\$285.00	\$285.00	\$0.00	0.0%
M mooring 15m	Annual	Non - Statutory	G	\$375.00	\$375.00	\$0.00	0.0%
M mooring 16m	Annual	Non - Statutory	G	\$460.00	\$460.00	\$0.00	0.0%
M mooring 18m	Annual	Non - Statutory	G	\$585.00	\$585.00	\$0.00	0.0%
N mooring 4.3m x 15m	Annual	Non - Statutory	G	\$1,870.00	\$1,870.00	\$0.00	0.0%
K pen 3.5m x 10m (20 Year Permit)	Multi Year	Non - Statutory	G	\$18,750.00	\$18,750.00	\$0.00	0.0%
K pen 3.5m x 10m (15 Year Permit)	Multi Year	Non - Statutory	G	\$15,750.00	\$15,750.00	\$0.00	0.0%
K pen 3.5m x 10m (10 Year Permit)	Multi Year	Non - Statutory	G	\$11,900.00	\$11,900.00	\$0.00	0.0%
K pen 3.5m x 10m (5 Year Permit)	Multi Year	Non - Statutory	G	\$6,970.00	\$6,970.00	\$0.00	0.0%
<b>Metung Dry Berth Marina</b>							
Operations and Maintenance Fee	Annual	Non - Statutory	G	\$150.00	\$150.00	\$0.00	0.0%
Dry Berth Rental	Annual	Non - Statutory	G	\$1,485.00	\$1,485.00	\$0.00	0.0%
<b>Metung Marina</b>							
Operations and Maintenance Fee	Annual	Non - Statutory	G	\$700.00	\$700.00	\$0.00	0.0%
Replacement of Lost Key	Each	Non - Statutory	G	\$37.00	\$37.00	\$0.00	0.0%
<b>Rental fee</b>							
Berth Unserved 9 metre (Alongside)	Annual	Non - Statutory	G	\$1,530.00	\$1,530.00	\$0.00	0.0%
Berth 9 metre <b>Pen - Serviced</b>	Annual	Non - Statutory	G	\$1,830.00	\$1,830.00	\$0.00	0.0%
Berth 10 metre	Annual	Non - Statutory	G	\$2,670.00	\$2,670.00	\$0.00	0.0%
Berth 12 metre	Annual	Non - Statutory	G	\$3,350.00	\$3,350.00	\$0.00	0.0%
Berth 14 metre	Annual	Non - Statutory	G	\$4,160.00	\$4,160.00	\$0.00	0.0%
Alongside berth rental determined by area of vessel (per m2)	Annual	Non - Statutory	G	\$45.00	\$45.00	\$0.00	0.0%
Berth - 9 metre - 20 Year Permit	Annual	Non - Statutory	G	\$36,600.00	\$36,600.00	\$0.00	0.0%
Berth - 9 metre - 15 Year Permit	Annual	Non - Statutory	G	\$27,450.00	\$27,450.00	\$0.00	0.0%
Berth - 9 metre - 10 Year Permit	Annual	Non - Statutory	G	\$18,300.00	\$18,300.00	\$0.00	0.0%
Berth - 9 metre - 5 Year Permit	Annual	Non - Statutory	G	\$9,150.00	\$9,150.00	\$0.00	0.0%
Berth - 10 metre - 20 Year Permit	Multi Year	Non - Statutory	G	\$53,400.00	\$53,400.00	\$0.00	0.0%
Berth - 10 metre - 15 Year Permit	Multi Year	Non - Statutory	G	\$40,050.00	\$40,050.00	\$0.00	0.0%
Berth - 10 metre - 10 Year Permit	Multi Year	Non - Statutory	G	\$26,700.00	\$26,700.00	\$0.00	0.0%
Berth - 10 metre - 5 Year Permit	Multi Year	Non - Statutory	G	\$13,350.00	\$13,350.00	\$0.00	0.0%
Berth - 12 metre - 20 Year Permit	Multi Year	Non - Statutory	G	\$67,000.00	\$67,000.00	\$0.00	0.0%
Berth - 12 metre - 15 Year Permit	Multi Year	Non - Statutory	G	\$50,250.00	\$50,250.00	\$0.00	0.0%
Berth - 12 metre -10 Year Permit	Multi Year	Non - Statutory	G	\$33,500.00	\$33,500.00	\$0.00	0.0%
Berth - 12 metre - 5 Year Permit	Multi Year	Non - Statutory	G	\$16,750.00	\$16,750.00	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
Berth - 14 metre - 20 Year Permit	Multi Year	Non - Statutory	G	\$83,200.00	\$83,200.00	\$0.00	0.0%
Berth - 14 metre - 15 Year Permit	Multi Year	Non - Statutory	G	\$62,400.00	\$62,400.00	\$0.00	0.0%
Berth - 14 metre - 10 Year Permit	Multi Year	Non - Statutory	G	\$41,600.00	\$41,600.00	\$0.00	0.0%
Berth - 14 metre - 5 Year Permit	Multi Year	Non - Statutory	G	\$20,800.00	\$20,800.00	\$0.00	0.0%
<b>Slip Bight Marina</b>							
Operation and Maintenance Fee. Jetty 1-4	Annual	Non - Statutory	G	\$1,335.00	\$1,335.00	\$0.00	0.0%
Operation and Maintenance Fee. Jetty 5	Annual	Non - Statutory	G	\$700.00	\$700.00	\$0.00	0.0%
Replacement of Lost Key	Each	Non - Statutory	G	\$37.00	\$37.00	\$0.00	0.0%
<b>Slip Bight Marina Rental fee</b>							
8 metre berth	Annual	Non - Statutory	G	\$1,375.00	\$1,375.00	\$0.00	0.0%
10 metre berth	Annual	Non - Statutory	G	\$1,645.00	\$1,645.00	\$0.00	0.0%
8 metre berth 4m jetty	Annual	Non - Statutory	G	\$1,530.00	\$1,530.00	\$0.00	0.0%
10 metre berth 4m jetty	Annual	Non - Statutory	G	\$1,830.00	\$1,830.00	\$0.00	0.0%
12 metre berth 4m jetty	Annual	Non - Statutory	G	\$2,670.00	\$2,670.00	\$0.00	0.0%
14 metre berth 4m jetty	Annual	Non - Statutory	G	\$3,350.00	\$3,350.00	\$0.00	0.0%
18 metre berth 4m jetty	Annual	Non - Statutory	G	\$4,570.00	\$4,570.00	\$0.00	0.0%
8 metre berth 8m jetty	Annual	Non - Statutory	G	\$1,685.00	\$1,685.00	\$0.00	0.0%
10 metre berth 8m jetty	Annual	Non - Statutory	G	\$2,020.00	\$2,020.00	\$0.00	0.0%
12 metre berth 8m jetty	Annual	Non - Statutory	G	\$2,950.00	\$2,950.00	\$0.00	0.0%
14 metre berth 8m jetty	Annual	Non - Statutory	G	\$3,700.00	\$3,700.00	\$0.00	0.0%
16 metre berth 8m jetty	Annual	Non - Statutory	G	\$4,160.00	\$4,160.00	\$0.00	0.0%
Alongside berth rental determined by area of vessel (per m2)	Annual	Non - Statutory	G	\$35.10	\$35.10	\$0.00	0.0%
8 metre berth 20 Year Permit	Multi Year	Non - Statutory	G	\$27,500.00	\$27,500.00	\$0.00	0.0%
8 metre berth 15 Year Permit	Multi Year	Non - Statutory	G	\$20,625.00	\$20,625.00	\$0.00	0.0%
8 metre berth 10 Year Permit	Multi Year	Non - Statutory	G	\$13,750.00	\$13,750.00	\$0.00	0.0%
8 metre berth 5 Year Permit	Multi Year	Non - Statutory	G	\$6,875.00	\$6,875.00	\$0.00	0.0%
8 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$30,600.00	\$30,600.00	\$0.00	0.0%
8 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$22,950.00	\$22,950.00	\$0.00	0.0%
8 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$15,300.00	\$15,300.00	\$0.00	0.0%
8 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$7,650.00	\$7,650.00	\$0.00	0.0%
8 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$33,700.00	\$33,700.00	\$0.00	0.0%
8 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$25,275.00	\$25,275.00	\$0.00	0.0%
8 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$16,850.00	\$16,850.00	\$0.00	0.0%
8 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$8,425.00	\$8,425.00	\$0.00	0.0%
10 metre berth 20 Year Permit	Multi Year	Non - Statutory	G	\$32,900.00	\$32,900.00	\$0.00	0.0%
10 metre berth 15 Year Permit	Multi Year	Non - Statutory	G	\$24,675.00	\$24,675.00	\$0.00	0.0%
10metre berth 10 Year Permit	Multi Year	Non - Statutory	G	\$16,450.00	\$16,450.00	\$0.00	0.0%
10metre berth 5 Year Permit	Multi Year	Non - Statutory	G	\$8,225.00	\$8,225.00	\$0.00	0.0%
10 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$36,300.00	\$36,300.00	\$0.00	0.0%
10 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$27,450.00	\$27,450.00	\$0.00	0.0%
10 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$18,300.00	\$18,300.00	\$0.00	0.0%
10 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$9,150.00	\$9,150.00	\$0.00	0.0%
10 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$40,400.00	\$40,400.00	\$0.00	0.0%
10 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$30,300.00	\$30,300.00	\$0.00	0.0%
10 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$20,200.00	\$20,200.00	\$0.00	0.0%
10 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$10,100.00	\$10,100.00	\$0.00	0.0%
12 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$53,400.00	\$53,400.00	\$0.00	0.0%
12 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$40,050.00	\$40,050.00	\$0.00	0.0%
12 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$26,700.00	\$26,700.00	\$0.00	0.0%



Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
12 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$13,350.00	\$13,350.00	\$0.00	0.0%
12 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$59,000.00	\$59,000.00	\$0.00	0.0%
12 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$44,250.00	\$44,250.00	\$0.00	0.0%
12 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$29,500.00	\$29,500.00	\$0.00	0.0%
12 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$14,750.00	\$14,750.00	\$0.00	0.0%
14 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$67,000.00	\$67,000.00	\$0.00	0.0%
14 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$50,250.00	\$50,250.00	\$0.00	0.0%
14 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$33,500.00	\$33,500.00	\$0.00	0.0%
14 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$16,750.00	\$16,750.00	\$0.00	0.0%
14 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$74,000.00	\$74,000.00	\$0.00	0.0%
14 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$55,500.00	\$55,500.00	\$0.00	0.0%
14 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$37,000.00	\$37,000.00	\$0.00	0.0%
14 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$18,500.00	\$18,500.00	\$0.00	0.0%
16 metre berth 8m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$83,200.00	\$83,200.00	\$0.00	0.0%
16 metre berth 8m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$62,400.00	\$62,400.00	\$0.00	0.0%
16 metre berth 8m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$41,600.00	\$41,600.00	\$0.00	0.0%
16 metre berth 8m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$20,800.00	\$20,800.00	\$0.00	0.0%
18 metre berth 4m jetty 20 Year Permit	Multi Year	Non - Statutory	G	\$91,400.00	\$91,400.00	\$0.00	0.0%
18 metre berth 4m jetty 15 Year Permit	Multi Year	Non - Statutory	G	\$68,550.00	\$68,550.00	\$0.00	0.0%
18 metre berth 4m jetty 10 Year Permit	Multi Year	Non - Statutory	G	\$45,700.00	\$45,700.00	\$0.00	0.0%
18 metre berth 4m jetty 5 Year Permit	Multi Year	Non - Statutory	G	\$22,850.00	\$22,850.00	\$0.00	0.0%
<b>Slip Bight Marina Jetty 5</b>							
10 Metre	Annual	Non - Statutory	G		\$4,360.00	New	
12 Metre	Annual	Non - Statutory	G		\$5,020.00	New	
12 Metre Multi Hull	Annual	Non - Statutory	G		\$6,950.00	New	
14 Metre	Annual	Non - Statutory	G		\$5,850.00	New	
14 Metre Multi Hull	Annual	Non - Statutory	G		\$8,320.00	New	
16 Metre	Annual	Non - Statutory	G		\$6,865.00	New	
18 Metre	Annual	Non - Statutory	G		\$7,640.00	New	
10 Metre 5 Year Permit	Multi Year	Non - Statutory	G		\$21,800.00	New	
12 Metre 5 Year Permit	Multi Year	Non - Statutory	G		\$25,100.00	New	
12 Metre Multi Hull 5 Year Permit	Multi Year	Non - Statutory	G		\$34,750.00	New	
14 Metre 5 Year Permit	Multi Year	Non - Statutory	G		\$29,250.00	New	
14 Metre Multi Hull 5 Year Permit	Multi Year	Non - Statutory	G		\$41,600.00	New	
16 Metre 5 Year Permit	Multi Year	Non - Statutory	G		\$34,325.00	New	
18 Metre 5 Year Permit	Multi Year	Non - Statutory	G		\$38,200.00	New	
10 Metre 10 Year Permit	Multi Year	Non - Statutory	G	\$43,600.00	\$43,600.00	\$0.00	0.0%
12 Metre 10 Year Permit	Multi Year	Non - Statutory	G	\$50,200.00	\$50,200.00	\$0.00	0.0%
12 Metre Multi Hull 10 Year Permit	Multi Year	Non - Statutory	G	\$69,500.00	\$69,500.00	\$0.00	0.0%
14 Metre 10 Year Permit	Multi Year	Non - Statutory	G	\$58,500.00	\$58,500.00	\$0.00	0.0%
14 Metre Multi Hull 10 Year Permit	Multi Year	Non - Statutory	G	\$83,200.00	\$83,200.00	\$0.00	0.0%
16 Metre 10 Year Permit	Multi Year	Non - Statutory	G	\$68,650.00	\$68,650.00	\$0.00	0.0%
18 Metre 10 Year Permit	Multi Year	Non - Statutory	G	\$76,400.00	\$76,400.00	\$0.00	0.0%
10 Metre 15 Year Permit	Multi Year	Non - Statutory	G	\$60,850.00	\$60,850.00	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
12 Metre 15 Year Permit	Multi Year	Non - Statutory	G	\$70,300.00	\$70,300.00	\$0.00	0.0%
12 Metre Multi Hull 15 Year Permit	Multi Year	Non - Statutory	G	\$97,150.00	\$97,150.00	\$0.00	0.0%
14 Metre 15 Year Permit	Multi Year	Non - Statutory	G	\$82,100.00	\$82,100.00	\$0.00	0.0%
14 Metre Multi Hull 15 Year Permit	Multi Year	Non - Statutory	G	\$116,700.00	\$116,700.00	\$0.00	0.0%
16 Metre 15 Year Permit	Multi Year	Non - Statutory	G	\$95,800.00	\$95,800.00	\$0.00	0.0%
18 Metre 15 Year Permit	Multi Year	Non - Statutory	G	\$107,300.00	\$107,300.00	\$0.00	0.0%
10 Metre 20 Year Permit	Multi Year	Non - Statutory	G	\$77,600.00	\$77,600.00	\$0.00	0.0%
12 Metre 20 Year Permit	Multi Year	Non - Statutory	G	\$90,000.00	\$90,000.00	\$0.00	0.0%
12 Metre Multi Hull 20 Year Permit	Multi Year	Non - Statutory	G	\$124,400.00	\$124,400.00	\$0.00	0.0%
14 Metre 20 Year Permit	Multi Year	Non - Statutory	G	\$105,000.00	\$105,000.00	\$0.00	0.0%
14 Metre Multi Hull 20 Year Permit	Multi Year	Non - Statutory	G	\$149,500.00	\$149,500.00	\$0.00	0.0%
16 Metre 20 Year Permit	Multi Year	Non - Statutory	G	\$123,700.00	\$123,700.00	\$0.00	0.0%
18 Metre 20 Year Permit	Multi Year	Non - Statutory	G	\$136,200.00	\$136,200.00	\$0.00	0.0%
<b>PLANNING SCHEME AMENDMENTS</b>							
Consideration of Request and Supportive Submissions	Each	Statutory	E	\$2,976.70	\$2,976.70	\$0.00	0.0%
Consideration of up to 10 Submissions seeking change to an amendment	Each	Statutory	E	\$14,753.50	\$14,753.50	\$0.00	0.0%
Consideration of 11 to 20 Submissions seeking change to an amendment	Each	Statutory	E	\$29,478.00	\$29,478.00	\$0.00	0.0%
Consideration of greater than 20 Submissions seeking change to an amendment	Each	Statutory	E	\$39,405.20	\$39,405.20	\$0.00	0.0%
Adoption and Requesting Approval	Each	Statutory	E	\$469.60	\$469.60	\$0.00	0.0%
Ministerial Fee for Considering Request for Approval	Each	Statutory	E	\$469.60	\$469.60	\$0.00	0.0%
Administrative Charge for Review of Material for Privately Initiated Planning Scheme Amendments	Hourly	Non - Statutory	G	\$86.80	\$86.80	\$0.00	0.0%
<b>WORKS WITHIN ROAD RESERVES</b>							
<b>Speed limit greater than 50 kph - Works OTHER than Minor Works</b>							
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$602.20	\$638.30	\$36.10	6.0%
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$421.00	\$348.00	-\$73.00	-17.3%
<b>Speed limit greater than 50 kph - Minor Works</b>							
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$223.00	\$137.70	-\$85.30	-38.3%
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$132.40	\$88.90	-\$43.50	-32.9%
<b>Speed limit NOT more than 50 kph - Works OTHER than Minor Works</b>							
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$327.60	\$348.00	\$20.40	6.2%
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$83.60	\$88.90	\$5.30	6.3%
<b>Speed limit NOT more than 50 kph - Minor Works</b>							
Conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$129.60	\$137.70	\$8.10	6.3%
Not conducted on any part of roadway, shoulder or pathway	Each	Statutory	G	\$83.60	\$88.90	\$5.30	6.3%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>FORGE THEATRE AND ARTS HUB</b>							
<b>VENUE HIRE AND STAFFING - COMMERCIAL HIRERS *note: staffing additional unless otherwise specified</b>							
McKean Room - minimum 3 hours	Hourly	Non - Statutory	G	\$24.30	\$24.30	\$0.00	0.0%
McKean Room - Daily (up to 8 hours)	Daily	Non - Statutory	G	\$154.00	\$154.00	\$0.00	0.0%
McKean Room - (minimum 3 hours) With AV equipment	Hourly	Non - Statutory	G	\$51.00	\$51.00	\$0.00	0.0%
McKean Room - (up to 8 hours) With AV equipment	Daily	Non - Statutory	G	\$306.00	\$306.00	\$0.00	0.0%
Urn in McKean Room	Daily	Non - Statutory	G		\$11.00	New	
Self Serve Tea/Coffee - minimum 10 people	per person	Non - Statutory	G		\$2.50	New	
Self Serve Tea/Coffee ALL DAY SERVICE - minimum 10 people	per person	Non - Statutory	G		\$6.00	New	
Theatre Hire - Non-Ticketed Event/Conference - minimum 3 hours	Hourly	Non - Statutory	G	\$138.00	\$138.00	\$0.00	0.0%
Theatre Hire - per day (up to 8 hours access) - Non-Ticketed Event/Conference Includes: Standard Equipment, 5 hrs Duty Technician, 5 hrs FOH Team Leader, standard cleaning	Daily	Non - Statutory	G	\$1,686.00	\$1,686.00	\$0.00	0.0%
Theatre Hire - (up to 8 hours access) - Ticketed Event/Performance. Includes: Standard Equipment, 5 hrs Duty Technician, 5 hrs FOH Team Leader, 2 hrs Box Office Officer, 4 hrs each 2 x Ushers, standard cleaning	Daily	Non - Statutory	G	\$1875 + 5% of Box Office takings (less credit card fees) or No hire fee but 10% of Net Box Office whichever is the greater	\$1875 + 5% of Box Office takings (less credit card fees) or No hire fee but 10% of Net Box Office whichever is the greater	0.00	0.0%
Theatre Hire - Ticketed Event/Performance additional performance hours	Hourly	Non - Statutory	G	\$164.00	\$164.00	\$0.00	0.0%
Ticketing Fees	Per Performance	Non - Statutory	G	3.5% of Sales	3.5% of Sales		
Technical Staffing - per person - per hour - minimum 3 hours	Hourly	Non - Statutory	G	\$51.00	\$51.00	\$0.00	0.0%
Front of House Staffing - per person - per hour - minimum 3 hours	Hourly	Non - Statutory	G	\$51.00	\$51.00	\$0.00	0.0%
Stage occupancy charge	Daily	Non - Statutory	G	\$102.00	\$102.00	\$0.00	0.0%
Projector Hire - per performance (min 3 hours)	Hourly	Non - Statutory	G	\$22.00	\$22.00	\$0.00	0.0%
Sound and Lighting - Equipment/Service Hire (from External Provider) (per hire) - Commercial / Community (cost only)	Each	Non - Statutory	G	Cost + 15%	Cost + 15%		
Projector Hire - per performance (up to 8 hours)	Per Performance/Event	Non - Statutory	G	\$110.00	\$110.00	\$0.00	0.0%
Yamaha Vivace Baby Grand piano (tuning additional charge – if specifically required) – per performance/event	Per Performance/Event	Non - Statutory	G	\$110.00	\$110.00	\$0.00	0.0%
Radio Microphones (4 available) (each)	Per Performance/Event	Non - Statutory	G	\$66.50	\$66.50	\$0.00	0.0%
Hazer Machine (includes fluid)	Per Performance/Event	Non - Statutory	G	\$72.00	\$72.00	\$0.00	0.0%
Gaffer Tape	Per Performance/Event	Non - Statutory	G	\$20.00	\$20.00	\$0.00	0.0%
Lighting gels - non-standard stock	Per Performance/Event	Non - Statutory	G	Cost + 15%	Cost + 15%		
Merchandise Fees - on all items sold at the venue	Per Performance/Event	Non - Statutory	G	10% of Gross Sales over \$300.00	10% of Gross Sales. Applied once sales reach \$300.00		
Whiteboard	Per day	Non - Statutory	G		\$42.00	New	
DVD Player	Per day	Non - Statutory	G		\$21.00	New	



Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>VENUE HIRE AND STAFFING - COMMUNITY NOT FOR PROFIT AND SCHOOLS HIRERS</b> <b>staffing additional unless otherwise specified</b>							
McKean Room - (up to 8 hours)	Daily	Non - Statutory	G	\$100.00	\$100.00	\$0.00	0.0%
McKean Room - minimum 3 hours	Hourly	Non - Statutory	G	\$16.00	\$16.00	\$0.00	0.0%
McKean Room - Including AV equipment (minimum 3 hrs)	Hourly	Non - Statutory	G	\$30.00	\$30.00	\$0.00	0.0%
McKean Room - Including AV equipment (up to 8 hrs)	Daily	Non - Statutory	G	\$200.00	\$200.00	\$0.00	0.0%
Urn in McKean Room	Daily	Non - Statutory	G		\$11.00	New	
Self Serve Tea/Coffee - minimum 10 people	Per-person	Non - Statutory	G		\$2.50	New	
Self Serve Tea/Coffee ALL DAY SERVICE - minimum 10 people	Per-person	Non - Statutory	G		\$6.00	New	
Theatre Hire - Bump In/Out or Rehearsal hours - minimum 3 hours, includes Duty Technician	Hourly	Non - Statutory	G	\$54.00	\$54.00	\$0.00	0.0%
Theatre Hire - Additional Performance hours	Hourly	Non - Statutory	G	\$90.00	\$90.00	\$0.00	0.0%
Theatre Hire Ticketed Event/Performance (up to 8 hours) Includes: Standard Equipment, McKean Room up to 8 hours, 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader, 2 hrs Box Office, 4 hrs x 1 Usher, standard cleaning	Daily	Non - Statutory	G	\$1,230.00	\$1,230.00	\$0.00	0.0%
Theatre Hire Additional Ticketed Performance on the same day Includes: 5 hrs Theatre access, Standard Equipment, 5 hrs use of McKean Room, hire of 1 x Radio Microphone and standard cleaning	Per Performance	Non - Statutory	G	\$410.00	\$410.00	\$0.00	0.0%
Theatre Hire Non-Ticketed Event/Conference (up to 8 hours access) Includes: Standard Equipment, hire of 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader and standard cleaning.	Daily	Non - Statutory	G	\$1,025.00	\$1,025.00	\$0.00	0.0%
Ticketing set up fee	Each	Non - Statutory	G	\$28.00	\$28.00	\$0.00	0.0%
Technical Staffing - per person - minimum 3 hours	Hourly	Non - Statutory	G	\$39.00	\$39.00	\$0.00	0.0%
Front of House Staffing - per person - minimum 3 hours	Hourly	Non - Statutory	G	\$39.00	\$39.00	\$0.00	0.0%
Stage occupancy charge	Daily	Non - Statutory	G	\$69.00	\$69.00	\$0.00	0.0%
<b>VENUE HIRE AND STAFFING - LOCAL BUSINESSES (INCLUDING PERFORMING ARTS BUSINESSES SUCH AS DANCE, DRAMA AND MUSIC SCHOOLS) : staffing additional unless otherwise specified</b>							
McKean Room - (up to 8 hours)	Daily	Non - Statutory	G	\$133.00	\$133.00	\$0.00	0.0%
McKean Room - minimum 3 hours	Hourly	Non - Statutory	G	\$19.00	\$19.00	\$0.00	0.0%
McKean Room - Including AV equipment -(minimum 3 hours)	Hourly	Non - Statutory	G	\$39.00	\$39.00	\$0.00	0.0%
McKean Room - Including AV equipment (up to 8 hours)	Daily	Non - Statutory	G	\$267.00	\$267.00	\$0.00	0.0%
Urn in McKean Room	Daily	Non - Statutory	G		\$11.00	New	
Self Serve Tea/Coffee - minimum 10 people	per person	Non - Statutory	G		\$2.50	New	
Self Serve Tea/Coffee ALL DAY SERVICE - minimum 10 people	per person	Non - Statutory	G		\$6.00	New	
Theatre Hire - Bump In/Out or Rehearsal hours - minimum 3 hours hire, includes Duty Technician	Hourly	Non - Statutory	G	\$74.00	\$74.00	\$0.00	0.0%
Theatre Hire Additional Performance hours - includes Duty Technician	Hourly	Non - Statutory	G	\$106.00	\$106.00	\$0.00	0.0%
Theatre Hire Additional Performance hours - includes Duty Technician	Hourly	Non - Statutory	G	\$1,580.00	\$1,580.00	\$0.00	0.0%
<b>Theatre Hire Non-Ticketed Event/Conference</b> (up to 8 hours access per day) Includes: Standard Equipment, hire of 1 x Radio Microphone, up to 10 hrs of staffing and standard cleaning.	Daily	Non - Statutory	G	\$1,700.00	\$1,700.00	\$0.00	0.0%
<b>Theatre Hire Season of 3 or more Ticketed performances</b> (held on separate days) Includes: Theatre access for up to 8 hours on 1st day and up to 5 hours per day thereafter, Standard Equipment, McKean Room up to 8 hours on 1st day and up to 5 hours per day thereafter, hire of 1 x Radio Microphone, 5 hrs Duty Technician, 5 hrs FOH Team Leader, 2 hrs Box Office, 4 hrs x 1 Usher and standard cleaning	Per Performance	Non - Statutory	G	\$1,610.00	\$1,610.00	\$0.00	0.0%
<b>Theatre Hire Additional Ticketed Performance on the same day</b> Includes: 5 hrs Theatre access, Standard Equipment, 5 hrs use of McKean Room, hire of 1 x Radio Microphone and standard cleaning	Per Performance	Non - Statutory	G	\$425.00	\$425.00	\$0.00	0.0%
Technical Staffing - per person (minimum 3 hours)	Hourly	Non - Statutory	G	\$51.00	\$51.00	\$0.00	0.0%
Front of House Staffing - per person (minimum 3 hours)	Hourly	Non - Statutory	G	\$49.00	\$49.00	\$0.00	0.0%
Stage occupancy charge	Daily	Non - Statutory	G	\$69.00	\$69.00	\$0.00	0.0%
Ticketing Fees	Per Performance	Non - Statutory	G	3% of sales	3% of sales		

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>Non-Standard Equipment Hire - Not-for-Profit and Schools Hirers and Local Business Hirers</b>							
Yamaha Vivace Baby Grand piano (tuning additional)	Per Performance/Event	Non - Statutory	G	\$52.00	\$52.00	\$0.00	0.0%
Radio Microphones (4 available) ( x each)	Per Performance/Event	Non - Statutory	G	\$31.00	\$31.00	\$0.00	0.0%
Hazer Machine (includes fluid)	Per Performance/Event	Non - Statutory	G	\$20.00	\$20.00	\$0.00	0.0%
Rostra sections (each) – per performance/event	Per Performance/Event	Non - Statutory	G	Free	Free		
Gaffer Tape	Per Performance/Event	Non - Statutory	G	\$20.00	\$20.00	\$0.00	0.0%
Lighting gels - non-standard stock	Per Performance/Event	Non - Statutory	G	Cost + 15%	Cost + 15%		
Whiteboard - Local Business only - NFP free of charge	Per day	Non - Statutory	G		\$16.00	New	
DVD Player - Local Business only - NFP free of charge	Per day	Non - Statutory	G		\$10.00	New	
<b>VENUE RECOVERABLE COSTS - ALL HIRERS - Unless otherwise stated</b>							
Additional Cleaning Costs - weekdays	Hourly	Non - Statutory	G	\$100.00	\$50.00	-50.00	-50.0%
Advertising placement (per placement)	Each	Non - Statutory	G	Cost + 15%	Cost + 15%		
E Blast (Marketing Email)	Each	Non - Statutory	G	\$118.00	\$118.00	\$0.00	0.0%
Arts Program Brochure Entry - per 1/3 page	Each	Non - Statutory	G	\$118.00	\$118.00	\$0.00	0.0%
Arts Program Brochure Entry - per 1/4 page - Commercial Hirers	Each	Non - Statutory	G		\$150.00	New	
Arts Program Brochure Entry - per 1/2 page - Community & Local Hirers	Each	Non - Statutory	G		\$120.00	New	
Arts Program Brochure Entry - per 1/4 page - Community & Local Hirers	Each	Non - Statutory	G		\$100.00	New	
Poster Drop - all hirers	Each	Non - Statutory	G		\$105.00	New	
Catering supplied for Performers	Each	Non - Statutory	G		Cost + 15%	New	
<b>OUTDOOR CINEMA EQUIPMENT AND STAFFING</b>							
Outdoor Cinema - East Gippsland Community & NFP Group	Daily	Non - Statutory	G	\$100.00	\$100.00	\$0.00	0.0%
Outdoor Cinema - Screen and Audio/Video - Commercial,private outside of East Gippsland	Daily	Non - Statutory	G	\$500.00	\$500.00	\$0.00	0.0%
Technical Support (per staff member, minimum 2 staff) - East Gippsland Community Group	Hourly	Non - Statutory	G	\$50.00	\$50.00	\$0.00	0.0%
Technical Support (per staff member, minimum 2 staff) - Commercial, private, outside of East Gippsland.	Hourly	Non - Statutory	G	\$125.00	\$125.00	\$0.00	0.0%
<b>RATES/PROPERTY DATA</b>							
Land Information Certificate (LIC)	Each	Statutory	E	\$26.30	\$26.30	\$0.00	0.0%
Historic Rates and Valuation information, including rates notices (within 10 years)	Each	Non - Statutory	G	\$19.00	\$19.00	\$0.00	0.0%
Historic Rates and Valuation information (post 10 year period) - minimum 1 hour fee.	Per hour	Non - Statutory	G	50.00	\$50.00	\$0.00	0.0%
Land Information Certificate Urgent Fee (in addition to LIC fee)	Each	Non - Statutory	G	\$92.00	\$92.00	\$0.00	0.0%
<b>VISITOR INFORMATION CENTRES</b>							
Brochure racking - Bairnsdale and Lakes Entrance Visitor Information Centres, and the council run local centres to the business (only relevant for businesses in Omeo, Mallacoota, Paynesville areas)	Annual (per business per brochure)	Non - Statutory	G	\$158.00	\$158.00	\$0.00	0.0%
Brochure Display - Second business	Annual	Non - Statutory	G	\$158.00	\$158.00	\$0.00	0.0%
A Frame Size Advert - supplied by operator, displayed at Bairnsdale or Lakes Entrance Visitor Information Centres (limited availability)	Annual	Non - Statutory	G	\$456.00	\$456.00	\$0.00	0.0%
Booking services via BookEasy free listing pay on commission only (accommodation/tours/activities)	Each	Non - Statutory	G	10%	\$0.10	\$0.00	0.0%
Business and Tourism Associations and East Gippsland Marketing Inc. members that take up either of the Brochure Display services will be offered an A4 advert at no additional cost	Annual	Non - Statutory	G	Free	Free		
Online Listing on www.visiteastgippsland.com.au	Each Application	Non - Statutory	G	\$52.50	\$52.50	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>TIPPING FEES</b>							
General Waste - Minimum Fee (up to 80 litre bag)	Each	Non - Statutory	G	\$5.00	\$5.00	\$0.00	0.0%
General Waste (Bin)	Each	Non - Statutory	G	\$11.00	\$11.00	\$0.00	0.0%
General Waste (Car / Station Wagon)	Each	Non - Statutory	G	\$23.00	\$23.00	\$0.00	0.0%
General Waste (Ute Level)	Each	Non - Statutory	G	\$46.00	\$46.00	\$0.00	0.0%
General Waste (Ute High)	Each	Non - Statutory	G	\$92.00	\$92.00	\$0.00	0.0%
Waste - Domestic Household (Trailer (6x4) up to .3m high)	Each	Non - Statutory	G	\$34.00	\$34.00	\$0.00	0.0%
Waste - Domestic Household (Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$46.00	\$46.00	\$0.00	0.0%
Waste - Domestic Household (Trailer High (6x4))	Each	Non - Statutory	G	\$69.00	\$69.00	\$0.00	0.0%
Waste - Domestic Household (Caged Trailer (6x4))	Each	Non - Statutory	G	\$138.00	\$138.00	\$0.00	0.0%
Waste - Domestic Household (Large Single axle Trailer up to .3 m high)	Each	Non - Statutory	G	\$46.00	\$46.00	\$0.00	0.0%
Waste - Domestic Household (Large Single axle Trailer High)	Each	Non - Statutory	G	\$92.00	\$92.00	\$0.00	0.0%
Waste - Domestic Household (Large Single axle Trailer Caged)	Each	Non - Statutory	G	\$184.00	\$184.00	\$0.00	0.0%
Waste - Domestic Household (All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	\$69.00	\$69.00	\$0.00	0.0%
Waste - Domestic Household (All Tandem Trailers High)	Each	Non - Statutory	G	\$138.00	\$138.00	\$0.00	0.0%
Waste - Domestic Household (All Tandem Trailers Caged)	Each	Non - Statutory	G	\$276.00	\$276.00	\$0.00	0.0%
Waste - Household/Putrescible (Weighbridge Site)	Tonne	Non - Statutory	G	\$225.00	\$225.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$82.00	\$82.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Bag/Bin)	Each	Non - Statutory	G	\$20.00	\$20.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Car/Station Wagon)	Each	Non - Statutory	G	\$41.00	\$41.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - Ute)	Each	Non - Statutory	G	\$82.00	\$82.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - Ute High)	Each	Non - Statutory	G	\$164.00	\$164.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted Trailer (6x4))	Each	Non - Statutory	G	\$61.00	\$61.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - High Trailer (6x4))	Each	Non - Statutory	G	\$122.00	\$122.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - Caged Trailer (6x4))	Each	Non - Statutory	G	\$244.00	\$244.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - Large Single axle Trailer up to .3m high)	Each	Non - Statutory	G	\$82.00	\$82.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - Large Single axle Trailer High)	Each	Non - Statutory	G	\$164.00	\$164.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - Large Single axle Trailer Caged)	Each	Non - Statutory	G	\$328.00	\$328.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	\$123.00	\$123.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - All tandem Trailers High)	Each	Non - Statutory	G	\$246.00	\$246.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - All Tandem Trailers Caged)	Each	Non - Statutory	G	\$492.00	\$492.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$94.00	\$94.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - Bag/Bin)	Each	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - Car/Station Wagon)	Each	Non - Statutory	G	\$48.00	\$48.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - Ute)	Each	Non - Statutory	G	\$96.00	\$96.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - Ute High)	Each	Non - Statutory	G	\$189.00	\$189.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - Trailer (6x4) up to .3m high)	Each	Non - Statutory	G	\$71.00	\$71.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - High Trailer (6x4))	Each	Non - Statutory	G	\$142.00	\$142.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - Caged Trailer (6x4))	Each	Non - Statutory	G	\$284.00	\$284.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - Large Single axle Trailer up to .3m high)	Each	Non - Statutory	G	\$94.00	\$94.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - Large Single axle Trailer High)	Each	Non - Statutory	G	\$188.00	\$188.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - Large Single axle Trailer Caged)	Each	Non - Statutory	G	\$376.00	\$376.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	\$141.00	\$141.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - All tandem Trailers High)	Each	Non - Statutory	G	\$282.00	\$282.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - All Tandem Trailers Caged)	Each	Non - Statutory	G	\$564.00	\$564.00	\$0.00	0.0%
Concrete, Brick and Tile (Sorted - Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$163.00	\$163.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Sorted - Weighbridge Site)	Tonne	Non - Statutory	G	\$244.00	\$244.00	\$0.00	0.0%
Waste - Commercial/Industrial/Building (Unsorted - Weighbridge Site)	Tonne	Non - Statutory	G	\$295.00	\$295.00	\$0.00	0.0%
Concrete, Brick and Tile (Bag/Bin)	Each	Non - Statutory	G	\$41.00	\$41.00	\$0.00	0.0%
Concrete, Brick and Tile (Car/Station Wagon)	Each	Non - Statutory	G	\$82.00	\$82.00	\$0.00	0.0%
Concrete, Brick and Tile (Ute Level)	Each	Non - Statutory	G	\$163.00	\$163.00	\$0.00	0.0%
Concrete, Brick and Tile (Ute High)	Each	Non - Statutory	G	\$326.00	\$326.00	\$0.00	0.0%
Concrete, Brick and Tile (Trailer (6x4) up to .3m high)	Each	Non - Statutory	G	\$122.00	\$122.00	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
Concrete, Brick and Tile (High Trailer (6x4))	Each	Non - Statutory	G	\$244.00	\$244.00	\$0.00	0.0%
Concrete, Brick and Tile (Caged Trailer (6x4))	Each	Non - Statutory	G	\$488.00	\$488.00	\$0.00	0.0%
Concrete, Brick and Tile (Large Single axle Trailer up to .3m high)	Each	Non - Statutory	G	\$163.00	\$163.00	\$0.00	0.0%
Concrete, Brick and Tile (Large Single axle Trailer High)	Each	Non - Statutory	G	\$326.00	\$326.00	\$0.00	0.0%
Concrete, Brick and Tile (Large Single axle Trailer Caged)	Each	Non - Statutory	G	\$652.00	\$652.00	\$0.00	0.0%
Concrete, Brick and Tile (All Tandem Trailers up to .3m high)	Each	Non - Statutory	G	\$245.00	\$245.00	\$0.00	0.0%
Concrete, Brick and Tile (All tandem Trailers High)	Each	Non - Statutory	G	\$490.00	\$490.00	\$0.00	0.0%
Concrete, Brick and Tile (All Tandem Trailers Caged)	Each	Non - Statutory	G	\$980.00	\$980.00	\$0.00	0.0%
Concrete, Brick and Tile (Weighbridge Site)	Tonne	Non - Statutory	G	\$109.00	\$109.00	\$0.00	0.0%
Bulk Waste - Commercial Compactor Trucks (Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$123.00	\$123.00	\$0.00	0.0%
Bulk Waste - Commercial Compactor Trucks (Weighbridge Site)	Tonne	Non - Statutory	G	\$244.00	\$244.00	\$0.00	0.0%
Tree Prunings - Stumps and Logs >0.3m (Non Weighbridge Site)	Cubic Metres	Non - Statutory	G	\$173.00	\$173.00	\$0.00	0.0%
Tree Prunings - Stumps and Logs >0.3m (Weighbridge Site)	Tonne	Non - Statutory	G	\$244.00	\$244.00	\$0.00	0.0%
Green Waste - Domestic	All	Non - Statutory	G	Free	Free		
Green Waste - Commercial	Cubic Metres	Non - Statutory	G		\$10.00	New	
Tyre (Car / Motorcycle)	Each	Non - Statutory	G	\$8.00	\$8.00	\$0.00	0.0%
Tyre (Light Truck / 4x4)	Each	Non - Statutory	G	\$16.00	\$16.00	\$0.00	0.0%
Tyre (Truck)	Each	Non - Statutory	G	\$26.00	\$26.00	\$0.00	0.0%
Tyre (Tractor)	Each	Non - Statutory	G	\$126.00	\$126.00	\$0.00	0.0%
Tyre (Large Earthmoving)	Each	Non - Statutory	G	\$380.00	\$380.00	\$0.00	0.0%
Tyre Car/Motorcycle on Rim	Each	Non - Statutory	G	\$17.00	\$17.00	\$0.00	0.0%
Tyre (Light Truck/4x4) on Rim	Each	Non - Statutory	G	\$31.00	\$31.00	\$0.00	0.0%
Tyre (Truck) on Rim	Each	Non - Statutory	G	\$51.00	\$51.00	\$0.00	0.0%
Tyre (Tractor) on Rim	Each	Non - Statutory	G	\$254.00	\$254.00	\$0.00	0.0%
Tyre (Large Earthmoving) on Rim	Each	Non - Statutory	G	\$764.00	\$764.00	\$0.00	0.0%
Steel, White Goods, Batteries (sorted)	Each	Non - Statutory	G	Free	Free		
Motor Oil	Each	Non - Statutory	G	Free	Free		
Mattress (Single)	Each	Non - Statutory	G	\$36.00	\$36.00	\$0.00	0.0%
Mattress - Double and above	Each	Non - Statutory	G	\$46.00	\$46.00	\$0.00	0.0%
Mattress - King	Each	Non - Statutory	G	\$56.00	\$56.00	\$0.00	0.0%
Gas Bottle (10kg or smaller)	Each	Non - Statutory	G	\$10.00	\$10.00	\$0.00	0.0%
Gas Bottle (Larger than 10kg)	Each	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Prescribed Waste - Scallop	Tonne	Non - Statutory	G	\$285.00	\$285.00	\$0.00	0.0%
Prescribed Waste - Abalone	Cubic Metres	Non - Statutory	G	\$189.00	\$189.00	\$0.00	0.0%
Prescribed Waste - Asbestos - Minimum Charge (less than 20kg)	Each	Non - Statutory	G	\$6.00	\$6.00	\$0.00	0.0%
Prescribed Waste - Asbestos	Tonne	Non - Statutory	G	\$286.00	\$286.00	\$0.00	0.0%
Prescribed Waste - Low Level Contaminated Soil	Tonne	Non - Statutory	G	\$265.00	\$265.00	\$0.00	0.0%
Security Load Confirmation	Load	Non - Statutory	G	\$108.00	\$108.00	\$0.00	0.0%
Gravel Royalties - Johnstons Rd Pit	Tonne	Non - Statutory	G	\$7.50	\$7.50	\$0.00	0.0%
Recyclable Plastic Drums - All Sizes (Non Drum muster)	Each	Non - Statutory	G	\$1.00	\$1.00	\$0.00	0.0%
Dead Animal Large (Sheep, Cow, Horse)	Tonne	Non - Statutory	G	\$229.00	\$229.00	\$0.00	0.0%
Dead Animal Calf (Poddy less than 4 Months) (Bairnsdale and Lakes Only)	Each	Non - Statutory	G	\$15.00	\$15.00	\$0.00	0.0%
Dead Animal - Cat	Each	Non - Statutory	G	\$4.00	\$4.00	\$0.00	0.0%
Dead Animal - Dog	Each	Non - Statutory	G	\$11.00	\$11.00	\$0.00	0.0%
Clean Fill	Cubic Metres	Non - Statutory	G	\$47.00	\$47.00	\$0.00	0.0%
Clean Fill	Tonne	Non - Statutory	G	\$34.00	\$34.00	\$0.00	0.0%
E-Waste extra small items (mobile phone, electric toothbrush etc)	Each	Non - Statutory	G	\$1.00	\$1.00	\$0.00	0.0%
E-Waste - bag (upto 80L)	Each	Non - Statutory	G		\$2.00	New/ Changed	
E-waste - bin (80L to 240L)	Each	Non - Statutory	G		\$5.00	New/ Changed	
E-waste Ute	Each	Non - Statutory	G		\$7.00	New/ Changed	
E-Waste - All Trailers	Each	Non - Statutory	G		\$15.00	New/ Changed	
E-Waste - CRT Televisions	Each	Non - Statutory	G		\$26.00	New/ Changed	
Polystyrene up to 240 litre bin	Each	Non - Statutory	G	\$3.00	\$3.00	\$0.00	0.0%
Polystyrene Ute	Each	Non - Statutory	G	\$5.00	\$5.00	\$0.00	0.0%
Polystyrene All Trailers	Each	Non - Statutory	G	\$10.00	\$10.00	\$0.00	0.0%
Contaminated Waste/Recyclables - Commercial Loads	Each	Non - Statutory	G	\$220.00	\$220.00	\$0.00	0.0%
Asbestos disposal bag - single	Each	Non - Statutory	G	\$3.00	\$3.00	\$0.00	0.0%
Cooking Oil - per litre	Each	Non - Statutory	G	\$1.00	\$1.00	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>COMINGLED RECYCLABLES AND CARDBOARD/MIXED PAPERS</b>							
Bag	Each	Non - Statutory	G	\$1.00	\$1.00	\$0.00	0.0%
Bin (240/120)	Each	Non - Statutory	G	\$2.00	\$2.00	\$0.00	0.0%
Car/Wagon	Each	Non - Statutory	G	\$4.00	\$4.00	\$0.00	0.0%
Ute	Each	Non - Statutory	G	\$8.00	\$8.00	\$0.00	0.0%
Comingled Recyclables and Cardboard/Mixed Papers - Large Volumes	Per M3	Non - Statutory	G	\$8.00	\$8.00	\$0.00	0.0%
<b>DOMESTIC WASTE - KERBSIDE BIN COLLECTION</b>							
120 Litre Mobile Waste Bin - New/Replacement (full fee)	Each	Non - Statutory	G	\$84.00	\$84.00	\$0.00	0.0%
120 Litre Mobile Waste Bin - New/Replacement (pensioner)	Each	Non - Statutory	G	\$74.00	\$74.00	\$0.00	0.0%
240 Litre Mobile Waste Bin - New/Replacement (full fee)	Each	Non - Statutory	G	\$93.00	\$93.00	\$0.00	0.0%
240 Litre Mobile Waste Bin - New/Replacement (pensioner)	Each	Non - Statutory	G	\$83.00	\$83.00	\$0.00	0.0%
<b>FIRE HAZARDS</b>							
Non-Compliance Fine (10 penalty units under Monetary Units Act.)	Each	Statutory	E	\$1,612.00	\$1,612.00	\$0.00	0.0%
Fire hazard clearance charges for private properties: (Slashing costs will be charged out at cost plus an administration fee of \$55)	Each	Statutory	E	Refer to fee description	Refer to fee description		
<b>BAIRNSDALE AQUATIC AND RECREATION CENTRE / LAKES ENTRANCE AQUADOME</b>							
<b>CASUAL ENTRY</b>							
Casual Adult <b>Swim</b>	Each Visit	Non - Statutory	G	\$7.00	\$7.00	\$0.00	0.0%
Casual Concession <b>Swim</b>	Each Visit	Non - Statutory	G	\$5.50	\$5.50	\$0.00	0.0%
Casual <b>Child (5-15yrs) Swim</b>	Each Visit	Non - Statutory	G	\$5.50	\$5.50	\$0.00	0.0%
Casual Child (0-4yrs) Swim (Accompanying adult fee applies)	Each Visit	Non - Statutory	G	Free	Free		
Adult <b>Swim when accompanying</b> Child under 10	Each Visit	Non - Statutory	G	\$5.50	\$5.50	\$0.00	0.0%
Family <b>Swim</b>	Each Visit	Non - Statutory	G	\$16.00	\$16.00	\$0.00	0.0%
Causal Group Fitness (Land and Water Based)	Each Visit	Non - Statutory	G	\$15.00	\$15.00	\$0.00	0.0%
Causal Group Fitness (Land and Water Based) Concession	Each Visit	Non - Statutory	G	\$12.50	\$12.50	\$0.00	0.0%
Casual Health Club	Each Visit	Non - Statutory	G	\$15.50	\$15.50	\$0.00	0.0%
Casual Health Club Concession	Each Visit	Non - Statutory	G	\$13.50	\$13.50	\$0.00	0.0%
Casual Teen Gym	Each Visit	Non - Statutory	G	\$9.00	\$9.00	\$0.00	0.0%
Casual Gold entry (Includes use of gym, group fitness and pool)	Each Visit	Non - Statutory	G	\$20.50	\$20.50	\$0.00	0.0%
Living Longer Living Stronger	45min Session	Non - Statutory	G	\$7.00	\$7.00	\$0.00	0.0%
Personal Training	Each Visit, 60 mins	Non - Statutory	G	\$61.50	\$61.50	\$0.00	0.0%
Personal Training	Each Visit, 30 mins	Non - Statutory	G	\$43.00	\$43.00	\$0.00	0.0%
Personal Training - Additional Person	Per Person	Non - Statutory	G	\$25.00	\$25.00	\$0.00	0.0%
Pre Booked Bulk Group Child	Each Child, Each Visit, minimum 12 Children	Non - Statutory	G	\$4.65	\$4.65	\$0.00	0.0%
Huge Pool Inflatable Per Child (in addition to pool entry)	Session	Non - Statutory	G	\$3.60	\$3.60	\$0.00	0.0%
<b>Visit pass cards</b>							
10 pass Adult (10% discount off single entry)	Each	Non - Statutory	G	\$63.00	\$63.00	\$0.00	0.0%
10 pass Concession/Child (10% discount off single entry)	Each	Non - Statutory	G	\$49.50	\$49.50	\$0.00	0.0%
10 pass Family (Concession) (10% discount off single entry)	Each	Non - Statutory	G	\$144.00	\$144.00	\$0.00	0.0%
Casual Health Club Visit pass x 20	Each	Non - Statutory	G	\$279.00	\$279.00	\$0.00	0.0%
Casual Health Club Concession Visit pass x 20	Each	Non - Statutory	G	\$243.00	\$243.00	\$0.00	0.0%
Personal Training (10% off 10 sessions)	10 session pass - 60 minute sessions	Non - Statutory	G	\$553.50	\$553.50	\$0.00	0.0%
Personal Training (10% off 10 sessions)	10 session pass - 30 minute sessions	Non - Statutory	G	\$387.00	\$387.00	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>Schools - Aquatic Education</b>							
Aquatic Education (July to December)	Each Participant, Each 45 mins Session	Non - Statutory	E	\$8.50	\$8.50	\$0.00	0.0%
Aquatic Education (January to June)	Each Participant, Each 45 mins Session	Non - Statutory	E	\$8.80	\$8.80	\$0.00	0.0%
<b>Aquatic Programs</b>							
Swim Lesson - Courage/Active Level	30 mins Session	Non - Statutory	E	\$16.80	\$16.80	\$0.00	0.0%
Swim Lesson - Courage/Active Level (Multiple Child/Concession)	30 mins Session	Non - Statutory	E	\$14.20	\$14.20	\$0.00	0.0%
Swim Lesson - Wonder Level	30 mins Session	Non - Statutory	E	\$14.20	\$14.20	\$0.00	0.0%
Swim Lesson - Wonder Level (Multiple Child/Concession)	30 mins Session	Non - Statutory	E	\$13.70	\$13.70	\$0.00	0.0%
Swim Lesson - Adult/Squad Level	45 mins Session	Non - Statutory	G	\$18.50	\$18.50	\$0.00	0.0%
Swim Lesson - Adult/Squad Level (Multiple Child/Concession)	45 mins Session	Non - Statutory	G	\$15.70	\$15.70	\$0.00	0.0%
Aquatic Education - Courage and Active Levels - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	\$27.10	\$27.10	\$0.00	0.0%
Aquatic Education - Courage and Active Levels (Multiple Child/Concession) - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	\$24.10	\$24.10	\$0.00	0.0%
Aquatic Education - Wonder Level - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	\$21.60	\$21.60	\$0.00	0.0%
Aquatic Education - Wonder Level (Multiple Child/Concession) - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	E	\$18.50	\$18.50	\$0.00	0.0%
Aquatic Education - Adult/Squad Level - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	G	\$27.50	\$27.50	\$0.00	0.0%
Aquatic Education - Adult/Squad Level (Multiple Child/Concession) - Direct Debit Plus Swim Access	Fortnightly	Non - Statutory	G	\$23.40	\$23.40	\$0.00	0.0%
Intensive Lesson - 1 Child	30 mins Session	Non - Statutory	E	\$51.10	\$51.10	\$0.00	0.0%
Intensive Lesson - Concession - 1 Child	30 mins Session	Non - Statutory	E	\$43.50	\$43.50	\$0.00	0.0%
Intensive Lesson - 2 Children	Per Child, 30 mins Session	Non - Statutory	E	\$35.20	\$35.20	\$0.00	0.0%
Intensive Lesson - 2 Children - Concession	Per Child, 30 mins Session	Non - Statutory	E	\$30.00	\$30.00	\$0.00	0.0%
Holiday Intensive Swim Program	Per week	Non - Statutory	E	\$55.00	\$55.00	\$0.00	0.0%
<b>Aquatic Hire</b>							
Lane Hire - Casual (No entry fee payable)	Per Lane, Per Hour	Non - Statutory	G	\$42.00	\$42.00	\$0.00	0.0%
Pool Hire	Half Daily (4 Hours)	Non - Statutory	G	\$607.00	\$607.00	\$0.00	0.0%
Pool Hire	Daily (8 Hours)	Non - Statutory	G	\$1,112.00	\$1,112.00	\$0.00	0.0%
Huge Pool Inflatable Hire	Per 2 Hours	Non - Statutory	G	\$359.00	\$359.00	\$0.00	0.0%
<b>Dry Programs</b>							
Special Programs - Gym/Group Fitness/Aquatics - Non Member (per available class)	Each	Non - Statutory	G	\$13.80	\$13.80	\$0.00	0.0%
Special Programs - Gym/Group Fitness/Aquatics - Member (per available class)	Each	Non - Statutory	G	\$11.00	\$11.00	\$0.00	0.0%
<b>Group Fitness - Standard Programs</b>							
<b>Boot Camp and Limited Duration Programs</b>							
Member (Minimum 12 participants)	Session	Non - Statutory	G	\$10.60	\$10.60	\$0.00	0.0%
Non Member (Minimum 12 participants)	Session	Non - Statutory	G	\$14.80	\$14.80	\$0.00	0.0%
<b>Community Programs</b>							
Community program (plus chat and cuppa time)	45min Session	Non - Statutory	G	\$7.40	\$7.40	\$0.00	0.0%
<b>Junior Fun Fitness Primary School Aged</b>							
Casual (minimum 10 participants)	30min Session	Non - Statutory	G	\$6.20	\$6.20	\$0.00	0.0%
<b>Preschool Fun Fitness</b>							
<b>Teen Fun Fitness</b>							
Casual (minimum 10 participants)	60min Session	Non - Statutory	G	\$8.70	\$8.70	\$0.00	0.0%
<b>Schools</b>							
Supervised Health Club (School Instructor)	Session	Non - Statutory	G	\$6.60	\$6.60	\$0.00	0.0%
Group Exercise - Recreation Centre Instructor (minimum 12 participants)	60min Session	Non - Statutory	G	\$8.70	\$8.70	\$0.00	0.0%
Supervised Health Club - Recreation Centre Instructor	60min Session	Non - Statutory	G	\$8.70	\$8.70	\$0.00	0.0%



Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>MEMBERSHIPS (Direct Debit or Pay in Advance)</b>							
<b>Membership Start up Fees</b>							
Late payment fee - Direct debit only	Each	Non - Statutory	G	\$15.00	\$15.00	\$0.00	0.0%
<b>Fortnightly Membership Fees</b>							
Corporate Membership Single	Fortnightly	Non - Statutory	G	\$31.50	\$31.50	\$0.00	0.0%
Platinum Membership - Foundation price (valid for first 50 sign ups)	Fortnightly	Non - Statutory	G	\$45.00	\$45.00	\$0.00	0.0%
Platinum Membership	Fortnightly		G	\$55.00	\$55.00	\$0.00	0.0%
Gold Membership	Fortnightly	Non - Statutory	G	\$39.60	\$39.60	\$0.00	0.0%
Gold Membership (Concession)	Fortnightly	Non - Statutory	G	\$33.60	\$33.60	\$0.00	0.0%
Gold Family Membership	Fortnightly	Non - Statutory	G	Combination of member types less 20%	Combination of member types less 20%		
Gold Membership - Off Peak (8am to 3.30pm only)	Fortnightly	Non - Statutory	G	\$27.70	\$27.70	\$0.00	0.0%
DRY Membership (Gym and Group Fitness)	Fortnightly	Non - Statutory	G	\$32.80	\$32.80	\$0.00	0.0%
DRY Membership Concession (Gym and Group Fitness)	Fortnightly	Non - Statutory	G	\$27.90	\$27.90	\$0.00	0.0%
Junior Membership	Fortnightly	Non - Statutory	G	\$15.40	\$15.40	\$0.00	0.0%
WET Membership (Pool, Spa and Sauna)	Fortnightly	Non - Statutory	G	\$28.30	\$28.30	\$0.00	0.0%
WET Membership (Concession) (Pool, Spa and Sauna)	Fortnightly	Non - Statutory	G	\$24.10	\$24.10	\$0.00	0.0%
<b>Term Memberships</b>							
Dry 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$228.60	\$228.60	\$0.00	0.0%
Dry 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$441.80	\$441.80	\$0.00	0.0%
Dry 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$868.20	\$868.20	\$0.00	0.0%
Dry (Concession) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$196.60	\$196.60	\$0.00	0.0%
Dry (Concession) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$377.80	\$377.80	\$0.00	0.0%
Dry (Concession) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$740.30	\$740.30	\$0.00	0.0%
Wet 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$199.30	\$199.30	\$0.00	0.0%
Wet 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$383.10	\$383.10	\$0.00	0.0%
Wet 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$750.90	\$750.90	\$0.00	0.0%
Wet (Concession) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$171.90	\$171.90	\$0.00	0.0%
Wet (Concession) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$328.50	\$328.50	\$0.00	0.0%
Wet (Concession) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$642.00	\$642.00	\$0.00	0.0%
Junior 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$123.00	\$123.00	\$0.00	0.0%
Junior 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$215.00	\$215.00	\$0.00	0.0%
Junior 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$415.00	\$415.00	\$0.00	0.0%
Gold - Off Peak (8am to 3.30pm only) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$195.00	\$195.00	\$0.00	0.0%
Gold - Off Peak (8am to 3.30pm only) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$375.00	\$375.00	\$0.00	0.0%
Gold - Off Peak (8am to 3.30pm only) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$735.00	\$735.00	\$0.00	0.0%
Gold 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$273.00	\$273.00	\$0.00	0.0%
Gold 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$530.00	\$530.00	\$0.00	0.0%
Gold 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$1,044.00	\$1,044.00	\$0.00	0.0%
Gold (Concession) 3 month term (no suspension)	3 Monthly	Non - Statutory	G	\$234.00	\$234.00	\$0.00	0.0%
Gold (Concession) 6 month term (no suspension)	6 Monthly	Non - Statutory	G	\$452.00	\$452.00	\$0.00	0.0%
Gold (Concession) 12 month term (no suspension)	12 Monthly	Non - Statutory	G	\$889.00	\$889.00	\$0.00	0.0%

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>Holiday Memberships</b>							
Holiday Family Gold	Weekly	Non - Statutory	G	\$92.00	\$92.00	\$0.00	0.0%
Holiday Single Gold	Weekly	Non - Statutory	G	\$30.00	\$30.00	\$0.00	0.0%
Holiday Child (Swim Only)	Weekly	Non - Statutory	G	\$22.20	\$22.20	\$0.00	0.0%
<b>Stadium (BARC)</b>							
Room Hire - Crèche	Hourly	Non - Statutory	G	\$41.00	\$41.00	\$0.00	0.0%
Room Hire - Crèche with cleaning charge	Hourly	Non - Statutory	G	\$82.00	\$82.00	\$0.00	0.0%
Room Hire - Group Fitness Room - No instructor	Hourly	Non - Statutory	G	\$41.00	\$41.00	\$0.00	0.0%
Staff Hire Charge (per staff per hour)	Each	Non - Statutory	G	\$48.00	\$48.00	\$0.00	0.0%
Court Hire and patron entry - per court non-peak	Hourly	Non - Statutory	G	\$37.00	\$37.00	\$0.00	0.0%
Court Hire and patron entry - per court peak (Mon-Fri 4.30pm-7.30pm)	Hourly	Non - Statutory	G	\$48.00	\$48.00	\$0.00	0.0%
Court Hire - per day (8 hours)	Day	Non - Statutory	G	\$256.00	\$256.00	\$0.00	0.0%
Stadium Hire - per day (8 Hours)	Day	Non - Statutory	G	\$718.00	\$718.00	\$0.00	0.0%
Casual Rate - per person (No set-up)	Hourly	Non - Statutory	G	\$4.50	\$4.50	\$0.00	0.0%
Basketball (Monthly Hire)	Monthly	Non - Statutory	G	\$4,931.00	\$4,931.00	\$0.00	0.0%
Stadium non sporting event (Fete, Trade shows with indoor stands) - includes cleaning	Day	Non - Statutory	G	\$438.00	\$438.00	\$0.00	0.0%
Stalls in stadium non sporting event (Fete, Trade shows with indoor stands) - includes cleaning	Day	Non - Statutory	G	\$55.00	\$55.00	\$0.00	0.0%
Structured Sport Fee (Senior) - Indoor cricket, netball, roller derby etc.	Each entry	Non - Statutory	G	\$8.00	\$8.00	\$0.00	0.0%
Structured Sport Fee (Junior) - Indoor cricket, netball, roller derby etc.	Each Entry	Non - Statutory	G	\$6.00	\$6.00	\$0.00	0.0%
<b>Childcare</b>							
<b>Crèche Member Rates</b>							
Crèche Members Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	\$173.00	\$173.00	\$0.00	0.0%
Crèche Non-Members Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	\$346.00	\$346.00	\$0.00	0.0%
Crèche Members Concession Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	\$148.00	\$148.00	\$0.00	0.0%
Crèche Non-Members Concession Visit pass x 20 (1.5 hour)	Each	Non - Statutory	G	\$296.00	\$296.00	\$0.00	0.0%
Crèche Member - (1.5 hour session)	Each	Non - Statutory	E	\$9.60	\$9.60	\$0.00	0.0%
Crèche Non-Member - (1.5 hour session)	Each	Non - Statutory	E	\$19.20	\$19.20	\$0.00	0.0%
Crèche Member (1.5 hour session) (Concession)	Each	Non - Statutory	E	\$8.20	\$8.20	\$0.00	0.0%
Crèche Non-Member (1.5 hour session) (Concession)	Each	Non - Statutory	E	\$16.40	\$16.40	\$0.00	0.0%
<b>Children's Programs</b>							
After School Care (Per Session) (maximum 3 hours)	Daily	Non - Statutory	E	\$32.30	\$32.30	\$0.00	0.0%
After School Care (Per Early Start Session) (maximum 4 hours)	Daily	Non - Statutory	E	\$42.70	\$42.70	\$0.00	0.0%
Holiday Program - In and Out day (8am - 6pm)	Daily	Non - Statutory	E	\$77.80	\$77.80	\$0.00	0.0%
Children's Birthday Parties - per person (With Party Host and Activity) (per 2 hour session)	Session	Non - Statutory	G	\$27.40	\$27.40	\$0.00	0.0%
<b>BAIRNSDALE AND ORBOST OUTDOOR POOLS</b>							
<b>Aquatic</b>							
Adult Swim	Each Visit	Non - Statutory	G	\$5.60	\$5.60	\$0.00	0.0%
Concession/Student/Child Swim	Each Visit	Non - Statutory	G	\$4.80	\$4.80	\$0.00	0.0%
Adult with Child Under 10	Each Visit	Non - Statutory	G	\$4.80	\$4.80	\$0.00	0.0%
Family Swim	Each Visit	Non - Statutory	G	\$14.20	\$14.20	\$0.00	0.0%
Lane Hire	Per Lane, Per Hour	Non - Statutory	G	\$42.00	\$42.00	\$0.00	0.0%
Pool Hire 4 hours	Half Daily (4 Hours)	Non - Statutory	G	\$607.00	\$607.00	\$0.00	0.0%
Pool Hire 8 hours	Daily (8 hours)	Non - Statutory	G	\$1,112.00	\$1,112.00	\$0.00	0.0%
School Bulk - Provide Own Instructor	Per Child, Each Visit	Non - Statutory	G	\$4.60	\$4.60	\$0.00	0.0%
School Bulk - Using Recreation Centre Instructor (all year)	Per Child, Each Visit	Non - Statutory	G	\$8.70	\$8.70	\$0.00	0.0%
<b>Memberships (Season Passes)</b>							
Adult Season Pass	Each	Non - Statutory	G	\$113.00	\$113.00	\$0.00	0.0%
Concession/Student/Child Season Pass	Each	Non - Statutory	G	\$96.00	\$96.00	\$0.00	0.0%
Family Season Pass (per 15 week season)	Each	Non - Statutory	G	\$244.00	\$244.00	\$0.00	0.0%
<b>Aquatic Education</b>							
Swim Lesson (30 mins)	Session	Non - Statutory	E	16.90	\$16.90	\$0.00	0.0%
Swim Lesson (2nd Child/Concession) (30 mins)	Session	Non - Statutory	E	14.40	\$14.40	\$0.00	0.0%
Private Lessons	Session	Non - Statutory	E	\$52.70	\$52.70	\$0.00	0.0%



Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>CANN RIVER CARAVAN PARK - NO CHARGE</b>							
<b>MALLACOOTA CARAVAN PARK</b>							
Waterfront Site Powered Peak (2 adults)	Daily	Non - Statutory	G	\$60.00	\$60.00	\$0.00	0.0%
Waterfront Site Unpowered Peak (2 adults)	Daily	Non - Statutory	G	\$50.00	\$50.00	\$0.00	0.0%
Waterfront Site Powered Off Peak (2 adults)	Daily	Non - Statutory	G	\$33.00	\$33.00	\$0.00	0.0%
Waterfront Site Unpowered Off Peak (2 adults)	Daily	Non - Statutory	G	\$26.00	\$26.00	\$0.00	0.0%
Standard Site Powered Peak (2 adults)	Daily	Non - Statutory	G	\$47.00	\$47.00	\$0.00	0.0%
Standard Site Unpowered Peak (2 adults)	Daily	Non - Statutory	G	\$37.00	\$37.00	\$0.00	0.0%
Standard Site Powered Off Peak (2 adults)	Daily	Non - Statutory	G	\$26.00	\$26.00	\$0.00	0.0%
Standard Site Unpowered Off Peak (2 adults)	Daily	Non - Statutory	G	\$18.50	\$18.50	\$0.00	0.0%
Extra Adult (17 and over) peak periods	Daily	Non - Statutory	G	\$10.50	\$10.50	\$0.00	0.0%
<b>Extra Adult (17 and over) Off Peak periods</b>	Daily	Non - Statutory	G	\$7.00	\$7.00	\$0.00	0.0%
Extra Child (5 to 16 years)	Daily	Non - Statutory	G	\$6.00	\$6.00	\$0.00	0.0%
Extra Child (Under 5 years)	Daily	Non - Statutory	G	Free	Free		
<b>Camp Park Moorings Off Peak</b>	Daily	Non - Statutory	G	\$6.50	\$6.50	\$0.00	0.0%
Camp Park Moorings Peak	Daily	Non - Statutory	G	\$8.50	\$8.50	\$0.00	0.0%
<b>Camp Park Jetty Off Peak</b>	Daily	Non - Statutory	G	\$10.00	\$10.00	\$0.00	0.0%
Camp Park Jetty Peak	Daily	Non - Statutory	G	\$16.50	\$16.50	\$0.00	0.0%
Marine Camping - Use of Jetty Site Peak	Daily	Non - Statutory	G	\$50.00	\$50.00	\$0.00	0.0%
<b>Marine Camping - Use of Jetty Site Off-Peak</b>	Daily	Non - Statutory	G	\$37.00	\$37.00	\$0.00	0.0%
Marine Camping - Use of Mooring Site Peak	Daily	Non - Statutory	G	\$37.00	\$37.00	\$0.00	0.0%
<b>Marine Camping - Use of Mooring Site Off-Peak</b>	Daily	Non - Statutory	G	\$25.48	\$25.48	\$0.00	0.0%
Shower Fee - Non Patron	Each	Non - Statutory	G	\$5.00	\$5.00	\$0.00	0.0%
Recreational Vehicle Site (Over 10 Metres) - Peak unpowered	Daily	Non - Statutory	G	\$55.00	\$55.00	\$0.00	0.0%
Recreational Vehicle Site (Over 10 Metres) - Peak powered	Daily	Non - Statutory	G	\$70.00	\$70.00	\$0.00	0.0%
Recreational Vehicle Site (Over 10 Metres) - Off Peak unpowered	Daily	Non - Statutory	G	\$27.50	\$27.50	\$0.00	0.0%
Recreational Vehicle Site (Over 10 Metres) - Off Peak powered	Daily	Non - Statutory	G	\$39.00	\$39.00	\$0.00	0.0%
Administration Fee for Booking Cancellation	Each Application			35.00	\$35.00	\$0.00	0.0%
Additional casual car site (per car)	Daily	Non - Statutory	G	\$5.50	\$5.50	\$0.00	0.0%
<b>Dynamic Pricing strategy</b> <i>In off peak season the park has the ability to move between the off peak price and peak price subject to occupancy, and booking demands as per commercial caravan and tourism industry demands</i> <b>Peak</b> 25 December to 28 January Easter Period (4 nights) Thursday - Sunday inclusive Melbourne Cup Weekend (4 nights) Friday – Monday inclusive  <b>Off-Peak - Dynamic Pricing</b> 1 February to 25 December							
Recreational Vehicles under 10 metres in length will be charged the same as other patrons as they only occupy one site. The larger RVs occupy 2 sites but will be given a discount to encourage patronage in off peak and shoulder periods only;							
Site fees only cover one car per site;							
Check in time for sites, moorings and jetties is 11am. Check out time for sites, moorings and jetties is 10am;							
Camp Park moorings and jetties are charged together with a site fee; and							
Marine camping mooring and jetties have no site fee involved.							

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>EAGLE POINT CARAVAN PARK</b>							
Standard Powered Site Peak (2 adults)	Daily	Non - Statutory	G	\$57.00	\$57.00	\$0.00	0.0%
Standard Powered Site Off Peak (2 adults)	Daily	Non - Statutory	G	\$26.00	\$26.00	\$0.00	0.0%
View Powered Site Peak (2 adults)	Daily	Non - Statutory	G	\$65.00	\$65.00	\$0.00	0.0%
View Powered Site Off Peak (2 adults)	Daily	Non - Statutory	G	\$45.00	\$45.00	\$0.00	0.0%
Standard Unpowered Site Peak (2 adults)	Daily	Non - Statutory	G	\$37.00	\$37.00	\$0.00	0.0%
Standard Unpowered Site Off Peak (2 adults)	Daily	Non - Statutory	G	\$19.00	\$19.00	\$0.00	0.0%
View Unpowered Site Peak (2 adults)	Daily	Non - Statutory	G	\$49.00	\$49.00	\$0.00	0.0%
View Unpowered Site Off Peak (2 adults)	Daily	Non - Statutory	G	\$24.00	\$24.00	\$0.00	0.0%
Budget Cabin Peak (2 adults)	Daily	Non - Statutory	G	\$154.00	\$154.00	\$0.00	0.0%
Budget Cabin Off Peak (2 adults)	Daily	Non - Statutory	G	\$99.00	\$99.00	\$0.00	0.0%
Standard Cabin Peak (2 adults)	Daily	Non - Statutory	G	\$166.00	\$166.00	\$0.00	0.0%
Standard Cabin Off Peak (2 adults)	Daily	Non - Statutory	G	\$114.00	\$114.00	\$0.00	0.0%
Deluxe Cabin Peak (2 adults)	Daily	Non - Statutory	G	\$180.00	\$180.00	\$0.00	0.0%
Deluxe Cabin Off Peak (2 adults)	Daily	Non - Statutory	G	\$128.00	\$128.00	\$0.00	0.0%
Annual Site Standard up to 84 m2 (2 adults and children under 17)	Annual	Non - Statutory	G	\$3,385.00	\$3,385.00	\$0.00	0.0%
Annual Site View up to 84 m2 (2 adults and children under 17)	Annual	Non - Statutory	G	\$3,430.00	\$3,430.00	\$0.00	0.0%
Annual Site Premium View up to 84 m2 (2 adults and children under 17)	Annual	Non - Statutory	G	\$3,521.00	\$3,521.00	\$0.00	0.0%
Annual site standard (2 adults and children under 17) per m2 rate	Annual	Non - Statutory	G	\$40.00	\$40.00	\$0.00	0.0%
Annual site View (2 adults and children under 17) per m2 rate	Annual	Non - Statutory	G	\$41.00	\$41.00	\$0.00	0.0%
Annual site Premium (2 adults and children under 17) per m2 rate	Annual	Non - Statutory	G	\$42.00	\$42.00	\$0.00	0.0%
Extra Adult (17 and over) peak periods	Daily	Non - Statutory	G	\$17.00	\$17.00	\$0.00	0.0%
Extra Child 5-16 years Peak	Daily	Non - Statutory	G	\$6.00	\$6.00	\$0.00	0.0%
<b>Extra Child 5-16 years Off Peak</b>	Daily	Non - Statutory	G	Free	Free		
Extra Child (Under 5 years)	Daily	Non - Statutory	G	Free	Free		
Recreational Vehicle Site (Over 10 Metres) - Peak unpowered	Daily	Non - Statutory	G	\$76.00	\$76.00	\$0.00	0.0%
Recreational Vehicle Site (Over 10 Metres) - Peak powered	Daily	Non - Statutory	G	\$92.00	\$92.00	\$0.00	0.0%
Recreational Vehicle Site (Over 10 Metres) - Off Peak unpowered	Daily	Non - Statutory	G	\$28.00	\$28.00	\$0.00	0.0%
Recreational Vehicle Site (Over 10 Metres) - Off Peak powered	Daily	Non - Statutory	G	\$38.00	\$38.00	\$0.00	0.0%
Additional casual car site (per car)	Daily	Non - Statutory	G	\$6.00	\$6.00	\$0.00	0.0%
Boat Storage per week	Weekly	Non - Statutory	G	\$39.00	\$39.00	\$0.00	0.0%
Boat Storage per month	Monthly	Non - Statutory	G	\$134.00	\$134.00	\$0.00	0.0%
Boat Storage (per six months)	Each	Non - Statutory	G	\$673.00	\$673.00	\$0.00	0.0%
Boat Storage per week	Annual	Non - Statutory	G	\$1,041.00	\$1,041.00	\$0.00	0.0%
Designated Parking (per m2)	Annual	Non - Statutory	G	\$33.00	\$33.00	\$0.00	0.0%
Late Payment Fee	Annual	Non - Statutory	G	\$40.00	\$40.00	\$0.00	0.0%
Administration Fee	Annual	Non - Statutory	G	\$35.00	\$35.00	\$0.00	0.0%
Electricity fee - Annual Permit	Annual	Non - Statutory	G	\$133.00	\$133.00	\$0.00	0.0%
Gas fee - Annual Permit	Annual	Non - Statutory	G	133.00	\$133.00	\$0.00	0.0%
Annual Site Sewerage Connection	Annual	Non - Statutory	G	\$133.00	\$133.00	\$0.00	0.0%
<b>Dynamic Pricing strategy</b> In off peak season the park has the ability to move between the off peak price and peak price subject to occupancy, and booking demands as per commercial caravan and tourism industry demands <b>Peak</b> 25 December to 28 January Easter Period (4 nights) Thursday - Sunday inclusive Melbourne Cup Weekend (4 nights) Friday – Monday inclusive  <b>Off-Peak - Dynamic Pricing</b> 1 February to 25 December							
Recreational Vehicles under 10 metres in length will be charged the same as other patrons as they only occupy one site. The larger RVs occupy 2 sites but will be given a discount to encourage patronage in off peak and shoulder periods only;							
Site fees only cover one car per site; and <b>check in for cabins 2pm</b>							
Check in time for sites is 11am. Check out time for sites is 10am.							
<b>SWIFTS CREEK CARAVAN PARK</b>							
Unpowered Site Off Peak (2 adults)	Daily	Non - Statutory	G	16.00	\$16.00	\$0.00	0.0%
Unpowered Site Peak (2 adults)	Daily	Non - Statutory	G	\$18.00	\$18.00	\$0.00	0.0%
Powered Site Off Peak (2 adults)	Daily	Non - Statutory	G	26.00	\$26.00	\$0.00	0.0%
Powered Site Peak (2 adults)	Daily	Non - Statutory	G	30.00	\$30.00	\$0.00	0.0%
Extra Adult	Daily	Non - Statutory	G	Free	Free		
Extra Child 5 to 17 years	Daily	Non - Statutory	G	Free	Free		
Child under 5	Daily	Non - Statutory	G	Free	Free		

Fee Description	BASIS	FEE STATUS	GST CODE	Adopted Fee at 1st July 2019	Proposed Fees at 1st July 2020	Increase (\$)	Increase (%)
<b>LIVESTOCK EXCHANGE</b>							
<b>Yarding Fees</b>							
Horses	Each	Non - Statutory	G	\$28.20	\$28.20	\$0.00	0.0%
Bulls	Each	Non - Statutory	G	\$22.85	\$22.85	\$0.00	0.0%
Calves	Each	Non - Statutory	G	\$3.80	\$3.80	\$0.00	0.0%
Fat Cattle	Each	Non - Statutory	G	\$9.75	\$9.75	\$0.00	0.0%
Sheep	Each	Non - Statutory	G	\$2.05	\$2.05	\$0.00	0.0%
Store Cattle	Each	Non - Statutory	G	\$10.55	\$10.55	\$0.00	0.0%
Cow and Calf Unit (per Unit)	Each	Non - Statutory	G	\$11.45	\$11.45	\$0.00	0.0%
<b>Prime Market Fees</b>							
Live-Weight and Scanning	Each	Non - Statutory	G	\$8.70	\$8.70	\$0.00	0.0%
Unweighed Cattle Scanning	Each	Non - Statutory	G	\$3.95	\$3.95	\$0.00	0.0%
Cow and Calf Unit Scanning (per Unit)	Each	Non - Statutory	G	\$5.30	\$5.30	\$0.00	0.0%
Hook Cattle	Each	Non - Statutory	G	\$11.10	\$11.10	\$0.00	0.0%
Hook Bulls	Each	Non - Statutory	G	\$19.60	\$19.60	\$0.00	0.0%
<b>Store Market Fees</b>							
Unweighed Cattle Scanning	Each	Non - Statutory	G	\$3.95	\$3.95	\$0.00	0.0%
Cow and Calf Unit Scanning	Each	Non - Statutory	G	\$5.30	\$5.30	\$0.00	0.0%
<b>Agent's Selling Fees</b>							
Agent's Selling Fees (Horse, Sheep Sales)	Each	Non - Statutory	G	\$389.50	\$389.50	\$0.00	0.0%
Agent's Selling Fees (Cattle Sales) - 200 head or less	Each	Non - Statutory	G	\$389.50	\$389.50	\$0.00	0.0%
Agent's Selling Fees (Cattle Sales) - greater than 200 head	Each	Non - Statutory	G	\$389.50	\$389.50	\$0.00	0.0%
<b>In-Transit Yard Use Fees</b>							
In-Transit Horse	Each	Non - Statutory	G	\$14.05	\$14.05	\$0.00	0.0%
In-Transit Sheep	Each	Non - Statutory	G	\$1.85	\$1.85	\$0.00	0.0%
In-Transit Bobby Calves	Each	Non - Statutory	G	\$1.85	\$1.85	\$0.00	0.0%
In-Transit Cattle	Each	Non - Statutory	G	\$6.85	\$6.85	\$0.00	0.0%
In-Transit Bulls	Each	Non - Statutory	G	\$14.00	\$14.00	\$0.00	0.0%
Crush Use	Each	Non - Statutory	G	Free	Free		
<b>Other Services</b>							
Post Breeder Tags (Sheep)	Each	Non - Statutory	G	\$3.15	\$3.15	\$0.00	0.0%
Post Breeder Tags (Cattle)	Each	Non - Statutory	G	\$14.75	\$14.75	\$0.00	0.0%
Post Breeder Tags (Sheep) after 2nd warning	Each	Non - Statutory	G	\$17.75	\$17.75	\$0.00	0.0%
Post Breeder Tags (Cattle) after 2nd warning	Each	Non - Statutory	G	\$35.35	\$35.35	\$0.00	0.0%
Abattoirs (Cattle) Weigh/Scan Service	Each	Non - Statutory	G	\$11.00	\$11.00	\$0.00	0.0%
Sheep Scanning		Non - Statutory	G	0.15	\$0.15	\$0.00	0.0%
<b>Livestock Carrier Service Fees</b>							
Truck Wash Meter Charges (per Minute)	Each	Non - Statutory	G	\$1.60	\$1.40	-\$0.20	-12.5%
Shower Facilities	Each	Non - Statutory	G	Free	Free		
Rest Area Parking	Each	Non - Statutory	G	Free	Free		
<b>PLOT PLANS - GEOGRAPHIC INFORMATION SYSTEMS (GIS)</b>							
Plot Plan - A3 Black and White (per page)	Each	Non - Statutory	G	\$10.00	\$10.00	\$0.00	0.0%
Plot Plan - A3 Colour (per page)	Each	Non - Statutory	G	\$12.00	\$12.00	\$0.00	0.0%
Aerial Photograph - A3 Colour (per page)	Each	Non - Statutory	G	\$20.00	\$20.00	\$0.00	0.0%
Plot Plan - A1 Black and White (per page)	Each	Non - Statutory	G	\$33.00	\$33.00	\$0.00	0.0%
Plot Plan - A1 Colour (per page)	Each	Non - Statutory	G	\$41.00	\$41.00	\$0.00	0.0%
Aerial Photograph - A1 Colour (per page)	Each	Non - Statutory	G	\$50.00	\$50.00	\$0.00	0.0%
Plot Plan - A0 Black and White (per page)	Each	Non - Statutory	G	\$50.00	\$50.00	\$0.00	0.0%
Plot Plan - A0 Colour (per page)	Each	Non - Statutory	G	\$60.00	\$60.00	\$0.00	0.0%
Aerial Photograph - A0 Colour (per page)	Each	Non - Statutory	G	\$80.00	\$80.00	\$0.00	0.0%

## Glossary

Term	Definition
Act	<i>Local Government Act 1989</i>
Accounting Standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the <i>Corporations Act 2001</i> . They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions, and contributions to fund capital expenditure from sources other than grants and non-monetary contributions. <i>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3</i>
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of councils that can be masked in the net surplus (or deficit) by capital-related items.  <i>Local Government (Planning and Reporting) Regulations 2014 - Schedule 3</i>
Annual budget	Plan under section 127 of the Act setting out the services to be provided and initiatives to be undertaken over the next 12 months and the funding and other resources required.
Annual report	The annual report prepared by Council under sections 131, 132 and 133 of the Act. The annual report to the community contains a report of operations and audited financial and performance statements.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, Accounting Standards and other mandatory professional reporting requirements.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries <i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</i>
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability. <i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</i>
Asset renewal Gap	The gap between the required level of asset renewal expenditure and the actual expenditure on asset renewal

<b>Term</b>	<b>Definition</b>
Asset upgrade expenditure	Expenditure that: (a) enhances an existing asset to provide a higher level of service; or (b) increases the life of the asset beyond its original life. <i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</i>
Borrowing strategy	A borrowing strategy is the process by which Council's current external funding requirements can be identified, existing funding arrangements managed and future requirements monitored.
Balance sheet	The balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.  The balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Comprehensive income statement	The comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
Financial Statements	Section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act require the following documents to include financial statements: Strategic Resource Plan Budget Annual Report The financial statements to be included in the Budget include: Comprehensive Income Statement Balance Sheet Statement of Changes in Equity Statement of Cash Flows Statement of Capital Works The financial statements must be in the form set out in the Local Government Model Financial Report.

<b>Term</b>	<b>Definition</b>
Statement of capital works	The statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The statement of capital works should be prepared in accordance with Regulation 9.
	<i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 9</i>
Statement of cash flows	The statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The cash flow statement should be prepared in accordance with the requirements of AASB 107 Statement of Cash Flows and the Local Government Model Financial Report.
Statement of changes in equity	Shows the expected movement in Accumulated Surplus and reserves for the year. The statement of changes in equity should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements and the Local Government Model Financial Report.
Budget preparation requirement	Under section 130(3) of the Act, a council is required to prepare and adopt an annual budget by 30 June each year.
Capital expenditure	Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used that indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the 2018/19 financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those works that are incomplete in the current budget year and will be completed in the following budget year.
Council Plan	Means a Council Plan prepared by a council under section 125 of the <i>Local Government Act 1989</i> . This document sets out the strategic objectives of the council and strategies for achieving the objectives as part of the overall strategic planning framework required by the Act.

<b>Term</b>	<b>Definition</b>
Department of Environment, Land, Water and Planning (DELWP)	Local Government Victoria is part of the Department of Environment, Land, Water and Planning (DELWP). It was previously part of the former: <ul style="list-style-type: none"> <li>• Department of Transport, Planning and Local Infrastructure (DTPLI).</li> <li>• Department of Planning and Community Development</li> <li>• Department of Victorian Communities (DVC)</li> </ul>
Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control e.g. change in legislation.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities that relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Four way budgeting methodology (Strategic resource plan)	The linking of the income statement, balance sheet, cash flow statement and capital works statement to produce forecast financial statements based on assumptions about future movements in key revenues, expenses, assets and liabilities.
Infrastructure	Non-current property, plant and equipment excluding land.
Infrastructure Renewal Gap	The gap between the required level of asset renewal expenditure and the actual expenditure on asset renewal.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (e.g. approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Legislative framework	The Act, Regulations and other laws and statutes that set a council's governance, planning and reporting requirements.
Local Government Model Financial Report	Local Government Model Financial Report published by DELWP from time to time including on DELWP's website.

Term	Definition
Local Government( Planning and Reporting) Regulations 2014	Regulations, made under section 243 of the Act prescribe:  (a) The content and preparation of the financial statements of a Council (b) The performance indicators and measures to be included in a budget, revised budget and annual report of a Council  (c) The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report (d) Other matters required to be prescribed under Parts 6 and 7 of the Act
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist <i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5.</i>
Non-financial resources	Means the resources other than financial resources required to deliver the services and initiatives in the budget  SRP Better Practice Guide - Glossary.
Non-recurrent grant	Means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan SRP Better Practice Guide - Glossary
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating performance (impact of current year on 2018/19 budget)	This statement shows the expected operating result as compared to the budget result in the current year separating operating and capital components of revenue and expenditure.
Operating revenue	Operating revenue is defined as inflows or other enhancements or savings in outflows of future economic benefits in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Means adjusted underlying revenue other than revenue that is not under the control of Council (including government grants). <i>Local Government (Planning and Reporting) Regulations 2014 – Regulation 5</i>
Performance statement	Means a statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report  SRP Better Practice Guide - Glossary



<b>Term</b>	<b>Definition</b>
Rate cap	The cap set by the Victorian Government on the percentage of rate increase that councils can apply to their general rates and charges.
Rate structure (rating information)	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates may be levied. Council has elected to use CIV as the base for levying rates.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the total income generated through rates and charges is allocated across properties in the municipality. Decisions regarding the quantum of rate levels and increases from year to year are made as part of Council's long term financial planning processes and with consideration of Council's other sources of income and the planned expenditure on services and works to be undertaken for its community.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2014.
Restricted cash	Cash and cash equivalents, within the meaning of the AAS, that are not available for use other than a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year.
Revised budget	The revised budget prepared by a council under section 128 of the Act. Section 128 of the Act permits a council to prepare a revised budget if circumstances arise which cause a material change in the budget and which affects the financial operations and position of the council.
Services, Initiatives and Major Initiatives	<p>Section 127 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the council as priorities to be undertaken during the financial year.</p> <p>The services delivered by a council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives means actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives means significant initiatives that will directly contribute to the achievement of the Council Plan during the current year and have a major focus in the budget.</p>
Statement of Capital Works	Means a statement that shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared in accordance with the model statement of capital works in the Local Government Model Financial Report.

SRP Better Practice Guide - Glossary

<b>Term</b>	<b>Definition</b>
Statement of Human Resources	A statement that shows all council staff expenditure and the number of full time equivalent council staff. SRP Better Practice Guide - Glossary
Strategic Resource Plan	Means the Strategic Resource Plan prepared by a council under section 126 of the Act.
Statutory reserves	Statutory reserves are funds set aside for specified statutory purposes in accordance with various legislative requirements. These reserves are not available for other purposes.
Community Plan/Vision	A “community owned” document or process that identifies the long term needs and aspirations of the council, and the medium and short term goals and objectives that are framed within the long term plan.
Strategic Resource Plan (SRP)	<p>Section 125(2)(d) of the Act requires that a council must prepare and approve a Council Plan that must include a strategic resource plan containing the matters specified in section 126. Section 126 of the Act states that:</p> <ul style="list-style-type: none"> <li>• the strategic resource plan is a plan of the resources required to achieve the Council Plan strategic objectives</li> <li>• the strategic resource plan must include the financial statements describing the financial resources in respect of at least the next four financial years</li> <li>• the strategic resource plan must include statements describing the non-financial resources including human resources in respect of at least the next four financial years</li> </ul> <ul style="list-style-type: none"> <li>• the strategic resource plan must take into account services and initiatives contained in any plan adopted by council and if the council proposes to adopt a plan to provide services or take initiatives, the resources required must be consistent with the strategic resource plan</li> <li>• councils must review their strategic resource plan during the preparation of the Council Plan</li> <li>• councils must adopt their strategic resource plan not later than 30 June each year and a copy must be available for public inspection at the council office and internet website.</li> </ul> <p>In preparing the strategic resource plan, councils should comply with the principles of sound financial management (section 136) as prescribed in the Act being to:</p> <ul style="list-style-type: none"> <li>• prudently manage financial risks relating to debt, assets and liabilities</li> <li>• provide reasonable stability in the level of rate burden</li> <li>• consider the financial effects of council decisions on future generations</li> <li>• provide full, accurate and timely disclosure of financial information.</li> </ul> <p>In addition to section 126 of the Act, parts 2 and 3 of the Regulations also prescribe further details in relation to the preparation of a strategic resource plan.</p>

<b>Term</b>	<b>Definition</b>
Underlying surplus/(deficit)	The adjusted underlying result excludes non-recurring capital grants, non-monetary contributions and the impact of revaluations of Councils buildings and other infrastructure and is a measure of financial sustainability
Unrestricted cash	Unrestricted cash represents all cash and cash equivalents other than restricted cash
Valuations of Land Act 1960	The <i>Valuations of Land Act 1960</i> requires a council to revalue all rateable properties.

## Index

Section	Section Ref	Page No.
<b>Introduction - Mayor and Chief Executive Officer</b>		
Mayor and Councillors		3
Chief Executive Officer		4
<b>1 Linkage to the Council Plan</b>	<b>1</b>	<b>5</b>
Planning and accountability framework	1.1	5
Key planning considerations	1.1.2	5
Our purpose	1.2	6
Strategic objectives	1.3	6
<b>2 Services, initiatives and service performance indicators</b>	<b>2</b>	<b>8</b>
Goal 1: Strong Communities	2.1	8
Goal 2: A Liveable Region	2.2	14
Goal 3: A Growing Regional Area of Opportunity	2.3	19
Goal 4: Good Governance	2.4	21
Goal 5: Responsive Services	2.5	23
Reconciliation with budgeted operating result	2.6	25
<b>3 Financial statements</b>	<b>3</b>	<b>26</b>
Comprehensive income statement	3.1	27
Balance sheet	3.2	28
Statement of changes in equity	3.3	29
Statement of cash flows	3.4	30
Statement of capital works	3.5	31
Statement of human resources	3.6	32
<b>4 Notes to the financial statements</b>	<b>4</b>	<b>34</b>
Comprehensive Income Statement	4.1	34
Rates and charges	4.1.1	34
Statutory fees and fines	4.1.2	41
User fees	4.1.3	42
Grants	4.1.4	43
Contributions	4.1.5	45
Other income	4.1.6	46
Employee costs	4.1.7	48
Materials and services	4.1.8	49
Depreciation and amortisation	4.1.9	50
Amortisation - Intangible assets	4.1.10	50
Other expenses	4.1.11	50
Balance sheet	4.2	52
Assets	4.2.1	52
Liabilities	4.2.2	52
Borrowings	4.2.3	52
Statement of changes in equity	4.3	53
Reserves	4.3.1	53
Equity	4.3.2	53
Statement of cash flows	4.4	54
Net cash flows provided by/used in operating activities	4.4.1	54
Net cash flows provided by/used in investing activities	4.4.2	54
Net cash flows provided by/used in financing activities	4.4.3	54
Capital Works program	4.5	55
Summary of 2020/21 Capital Works	4.5.1	55
Capital works - details 2020/21 new works	4.5.2	60
Capital works - details 2020/21 works carried forward from 2019/20	4.5.3	66
Major project (non-capital) 2020/21	4.6	69
Major Projects (non-capital) - details 2020/21 new works	4.6.1	69
Major Projects (non-capital) - details 2020/21 works carried forward from 2019/20	4.6.2	69

<b>Section</b>		<b>Section</b>	<b>Page</b>
	Capital works - details 2021/22	4.7	70
	Major Projects (non-capital) - details 2021/22	4.8	75
	Capital works - details 2022/23	4.9	76
	Major Projects (non-capital) - details 2022/23	4.10	80
	Capital works - details 2023/24	4.11	81
	Major Projects (non-capital) - details 2023/24	4.12	85
<b>5</b>	<b>Financial performance indicators</b>	<b>5</b>	<b>86</b>
	Key Performance Indicators	5	86
<b>A</b>	<b>Fees and charges schedule</b>		<b>89</b>
	<b>Glossary</b>		<b>116</b>
	<b>Index</b>		<b>124</b>