## (4) FINANCE

## 4finance Holding SA

Investor Presentation for nine month 2018 results

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## Agenda

- Business update
- Review of 9M 2018 results
- Loan portfolio and asset quality
- Summary


## 9M 2018 key financial highlights

fil<br>Interest<br>income

€361.5m
$+10 \%$ YoY

- Adjusted

EBITDA
€114.1m
+7\% YoY


Instalment loan
issuance
+42\%

YoY growth
(5) Cost to
II income ratio
52.1\%
4.2ppts improvement YoY

ㄷ Post-provision operating profit

+22\% YoY

## Transformation of product mix

Net receivables by product ${ }^{(1)}$


Interest income by product ${ }^{(1)}$

€ 361 m

Note:

* Date chosen to reflect the composition of loan portfolio immediately prior to purchase of TBI Bank
(1) Reflects reclassification of "Vivus" brand products in Sweden (from January 2016), Denmark (from January 2017 and Armenia (from launch in July 2017) to Lines of Credit

Evolving and broadening our business model


## Near prime market tests: Lithuania, Spain \& Sweden

## Lithuania (2016)

"Evolve existing product
and brand"
$30 \%-60 \%$ APR

-     - vivus.lt
patogi paskola
- Strong brand profile of existing Instalment loan product, with 'trust' levels close to bank brands
- Evolved product in mid-2016 post regulation
- $€ 500 \rightarrow € 1,200$ avg. ticket size
- 2 year $\rightarrow 4$ year tenor
- $\sim 80 \% \rightarrow \sim 45 \%$ avg. pricing
- €15m net portfolio at 9M 2018


## Spain (2017) <br> "Partner-led distribution"

25\%-35\% APR

## - fintonic

- Partnered with Fintonic, personal finance manager App with 450k active customers
- $30 \%$ of Fintonic users in near-prime/sub-prime segments, allowing highly targeted campaigns
- Response rate and acceptance rate both >75\%
- €3,000 avg. ticket size
- 22 months avg. tenor

Sweden (pending)
"New product \& brand on new 4finance platform"

20\%-40\% APR

## Friia

- First product designed on new IT platform
- Clear niche in €2,000-€10,000 ticket size
- Build on existing strengths:
- Modern, innovative brand
- Simple application
- Fast online decision and disbursement
- Compliant with new regulations


## Regulatory Update

## Sweden

- New regulations in the consumer finance sector were approved in Parliament in the beginning of May. The changes include the cap of annual and penalty interest at $40 \%$, limitation on extensions and overall cost of credit cap at $100 \%$ of the amount borrowed. The new regulations came into force from 1 September 2018


## Finland

- The draft bill to amend online lending legislation that extends the APR cap at $30 \%$ to loans of over $€ 2,000$ is expected to be submitted to Parliament in November 2018. The regulation is expected to be finalised by the end of 2018 with implementation in September 2019


## Romania

- The National Bank of Romania announced new affordability regulations in October 2018, with a debt-to-income limit of $40 \%$ being introduced from 1 January 2019
- Decision to continue with TBI Bank operations only


## Georgia

. A reduction in the APR cap from $100 \%$ to $50 \%$ p.a. was approved in August and became effective from 1 September 2018. Decision taken to wind down Georgia operations

## Latvia

- A reduction in the APR cap (25\%) and limits to loan size, extensions and marketing for consumer lending were approved in Parliament in October 2018. The new regulations with regards to limiting the size and extensions will come into force from 1 January 2019, and the changes on APR cap and the marketing limits will come into force from 1 July 2019. The Group is reviewing the impact on its operations in Latvia

Review of 9M 2018 results

## Summary of nine month 2018 results

- 9M 2018 interest income up 10\%, post-provision operating profit +22\% year-on-year
- Solid level of interest income despite portfolio rationalisation
- Adjusted EBITDA of $€ 114.1 \mathrm{~m}$, up $7 \%$ year-on-year, with strong Q3 contribution and strong interest coverage
- Post-provision operating profit of $€ 63.8 \mathrm{~m}$, up $22 \%$ year-on-year
- Interest income highlights by market and product
- Solid performance in key large markets (Poland, Spain, Denmark) with lower contribution from Friendly Finance and other wind-down markets
- Instalment loan interest income up $45 \%$ YoY (growth and visibility)
- Uptick in loan issuance again in TBI Bank in Q3 and closer alignment with online business in Bulgaria
- Cost efficiency improving, but profitability impacted by $€ 18 \mathrm{~m}$ YTD net FX loss
- Significant sequential reduction in quarterly costs by $€ 8 \mathrm{~m}$
- Further negative Q3 FX impact of $€ 5.6 \mathrm{~m}$, mainly from continued depreciation of Argentinian Peso (n.b. impact on equity is offset by increase in FX reserve)
- Strong operating cashflow and robust cash position
- Operating cashflow before movements in portfolio \& deposits of $€ 211 \mathrm{~m}$ (vs $€ 176 \mathrm{~m}$ in 9 M 2017)
- Stable NPL ratios, following IFRS 9 and write-off period change
- Net impairment/interest income at $26 \%$ for 9 M 2018 compared to $24 \%$ for 9 M 2017
- Several portfolio growth metrics and ratios impacted by IFRS 9 adjustments to 1 January 2018 opening balance sheet

Interest Income
€m


## Adjusted EBITDA

 $\epsilon \mathrm{m}$107.1


9M 2017



9M 2018

## Post-provision operating profit

$\epsilon \mathrm{m}$


Profit before tax € m


9M 2017 9M 2018

## Interest income - growth and diversification

Interest income by country


## Operating cost drivers

- Year-on-year cost growth of $3 \%$, substantially lower than increase in interest income
- Further sequential quarterly decline in costs, with very targeted approach to marketing spend
- 2017 costs do not include capex that would have been expensed under more conservative approach in 2018. Adjusting for this would make costs flat year-on-year
- 9M 2018 cost/income ratio improved at $52 \%$ compared to $56 \%$ in 9M 2017
- Cost efficiency projects ongoing with focus on cost/income ratio
- Quarterly cost reduction in all major categories
- Savings from Friendly Finance integration now showing through
- Further group headcount reduction of $6 \%$ in Q3
- Lower above-the-line marketing spend due to efficiency savings from econometric modelling and seasonal decline in Q3 (expected to reverse in Q4)
- New IT platform remains key to unlocking material savings in the medium term


## Total operating costs



## Financial highlights - profitable growth

## Interest income

€m


Profit before tax


Adjusted EBITDA
€m


Adjusted interest coverage ratio

Equity / assets ratio, \% ${ }^{(1)}$




## Diversified Ioan portfolio

- Online loan issuance volume stable overall at $€ 932$ m in 9M 2018
- Overall net receivables totals $€ 541 \mathrm{~m}$
- $2 \%$ growth during 9M 2018 (post IFRS 9)
- $91 \%$ consumer loans
- $56 \%$ online loans / $44 \%$ banking

Net receivables, 30/9/2018
 0.9\% 4\% 2\%
(1) Reflects reclassification of "Vivus" brand products in Sweden (from January 2016), Denmark (from January 2017) and Armenia (from launch in July 2017) to Lines of Credit


* Introduction of IFRS 9 as of 1-Jan-2018 reduced net receivables by $€ 62$ million to $€ 529$ million

Online loans issued ${ }^{(1)}$


[^0]
## Analysis of net impairments and cost of risk

Net impairment losses by quarter
€m


Q1 2017 Q2 2017 Q3 2017 Q4 2017 Q1 2018 Q2 2018 Q3 2018

$$
\begin{array}{|l|l|l|l|l|l|l|l|}
\hline 14.1 \% & 13.6 \% & 17.1 \% & 18.6 \% & 20.8 \% & 15.1 \% & 17.4 \% & \text { Cost of risk } \\
\hline
\end{array}
$$

- Quarterly net impairment charge beginning to settle down following IFRS 9 change
- Gradual decrease in quarterly gross impairments through 2018
- Continued focus on earlier collections and portfolio sales, including forward flow agreements (also reducing debt collection costs)
- Improvement in TBI Bank Romanian consumer portfolio and TBI Bank debt sales net gain of $€ 2.1 \mathrm{~m}$ in Q3
- Asset quality metrics under IFRS 9 are not easily comparable to prior year periods under IAS 39
- Net impairment / interest income 25.9\% (9M 2018) vs 23.6\% (9M 2017)
- Online cost of risk 23.7\% (9M 2018) vs 18.9\% (9M 2017)
- Overall cost of risk 18.1\% (9M 2018, including TBI Bank)
- Focus on continuous improvement in credit underwriting and collection
- Integration of additional data sources
- Faster iterations of scorecards with regular recalibration


## Asset quality and provisioning

- Gross NPL ratios significantly improved following move to 360 DPD write-off period, with coverage ratios now well over 100\%
- Online gross NPL ratio improved to 22.2\% as of September 2018 from 33.5\% as of December 2017
- Overall gross NPL ratio improved to $19.6 \%$ as of September 2018 from $26.7 \%$ as of December 2017
- Additional portfolio disclosure now provided by loan principal and accrued interest in results report and appendix
- Increased debt sales activity has reduced non-performing loan portfolio, with $€ 82.7$ million of gross receivables ( $€ 32.3$ million net) sold in 9M18 compared with $€ 58.3$ million of gross receivables ( $€ 16.1$ million net) in 9M17

| 30 September 2018 |
| :---: |
| Impairment | | Net |
| ---: | | \% of Gross |
| ---: |
| Gross amount |

In millions of $€$, except percentages
Online receivables

|  | 332.9 | $(54.8)$ | 278.1 | $77.8 \%$ |
| :--- | ---: | ---: | ---: | ---: |
| Performing ${ }^{(1)}$ | 95.1 | $(70.2)$ | 25.0 | $22.2 \%$ |
| Non-performing ${ }^{(2)}$ | 428.1 | $(125.0)$ | $\mathbf{3 0 3 . 1}$ | $\mathbf{1 0 0 . 0} \%$ |
| Online total |  |  |  |  |
| TBI Bank receivables | 229.3 | $(10.0)$ | 219.3 | $84.6 \%$ |
| Performing $^{(1)}$ | 41.7 | $(23.2)$ | 18.5 | $15.4 \%$ |
| Non-performing ${ }^{(2)}$ | $\mathbf{2 7 1 . 0}$ | $\mathbf{( 3 3 . 2 )}$ | $\mathbf{2 3 7 . 8}$ | $\mathbf{1 0 0 . 0 \%}$ |
| TBI Bank total |  |  |  |  |
| Overall group receivables | 562.2 | (64.8) | 497.4 | $80.4 \%$ |
| Performing ${ }^{(1)}$ |  |  |  |  |
| Non-performing ${ }^{(2)}$ | 136.8 | $(93.4)$ | 43.4 | $19.6 \%$ |
| Overall total | $\mathbf{6 9 9 . 0}$ | $\mathbf{( 1 5 8 . 2 )}$ | $\mathbf{5 4 0 . 8}$ | $\mathbf{1 0 0 . 0} \%$ |

1 January 2018 (post IFRS 9)
Impairment Net \% of Gross

Gross amount allowance \begin{tabular}{r}
Impairment <br>
amount

 

Net Gross <br>
Amount
\end{tabular}

| 343.2 | $(56.7)$ | 286.4 | $77.8 \%$ |
| ---: | ---: | ---: | ---: |
| 97.7 | $(77.5)$ | 20.1 | $22.2 \%$ |
| 440.8 | $(134.3)$ | 306.5 | $\mathbf{1 0 0 . 0 \%}$ |


| 214.5 | $(7.0)$ | 207.5 | $87.3 \%$ |
| ---: | ---: | ---: | ---: |
| 31.1 | $(16.2)$ | 14.9 | $12.7 \%$ |
| $\mathbf{2 4 5 . 6}$ | $\mathbf{( 2 3 . 2 )}$ | $\mathbf{2 2 2 . 4}$ | $\mathbf{1 0 0 . 0} \%$ |
|  |  |  |  |
| 557.7 | $(63.7)$ | 493.9 | $81.2 \%$ |
| 128.7 | $(93.7)$ | 35.0 | $18.8 \%$ |
| 686.4 | $\mathbf{( 1 5 7 . 5})$ | 529.0 | $\mathbf{1 0 0 . 0} \%$ |

31 December 2017

Gross amount \begin{tabular}{r}
Impairment

 

Net <br>
allowance of Gross <br>
amount
\end{tabular}

| 343.2 | $(34.6)$ | 308.6 | $66.5 \%$ |
| ---: | ---: | ---: | ---: |
| 172.5 | $(114.5)$ | 58.0 | $33.5 \%$ |
| 515.7 | $(149.1)$ | 366.6 | $\mathbf{1 0 0 . 0 \%}$ |


| 214.5 | $(4.4)$ | 210.1 | $87.3 \%$ |
| ---: | ---: | ---: | ---: |
| 31.1 | $(16.6)$ | 14.5 | $12.7 \%$ |
| $\mathbf{2 4 5 . 6}$ | $\mathbf{( 2 1 . 0})$ | $\mathbf{2 2 4 . 6}$ | $\mathbf{1 0 0 . 0} \%$ |


| 557.7 | $(39.0)$ | 518.7 | $73.3 \%$ |
| ---: | ---: | ---: | ---: |
| 203.6 | $(131.1)$ | 72.5 | $26.7 \%$ |
| $\mathbf{7 6 1 . 3}$ | $\mathbf{( 1 7 0 . 1})$ | 591.2 | $\mathbf{1 0 0 . 0 \%}$ |

## Summary

- The opportunity for 4 finance is significant: uniquely positioned given existing scale and experience
- Business continues to perform, with strong 9M 2018 results and solid EBITDA generation
- Further improvement in cost/income ratio
- Absorbed impact of move to IFRS 9 provisioning standard
- Refined focus as a business sets us on a good trajectory
- New IT platform initiative well underway
- Portfolio diversification continues, with prudent approach to roll-out
- Pilots of near-prime products underway and securitisation platform progressing
- Strategy in place to evolve and broaden business model:
- Multi-segment, multi-product, consumer credit specialist



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Appendix - responsible lending and regulatory overview

## Sustainability through good governance and responsible lending

Operating as a mainstream consumer finance business

- "Bank like" policies and procedures with strong compliance function
- Continued investment in AML, GDPR and other strategic compliance priorities
- Robust corporate governance with strong Supervisory Board
- Increasingly regulated by main financial supervisory authorities
- Diversification of portfolio and consequent reduction of reliance on single payment loans
- Clear corporate values and code of conduct
- Listed bond issues with quarterly financial reporting

Developing meaningful and constructive regulatory relationships

- Ensuring we understand the regulatory arc
- Helping regulators and legislators gain a solid understanding of our business
- Ensuring we have a seat at the table

Responsible lending: putting customers first

- Offering simple, transparent and convenient products
- Continuous improvements in credit underwriting
- Ensuring products are used appropriately
- Working to ensure customers have safe landings when they signal difficulties


## Regulatory overview

| Country | \% of interest income (9M 2018) | Products ${ }^{(1)}$ | Regulator | CB ${ }^{(2)}$ | License required ${ }^{(3)}$ | Interest rate cap ${ }^{(1)}$ | Status |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Argentina | 2\% | SPL | Consumer Protection Directorate | - | - | - |  |
| Armenia | 2\% | LOC, IL | Central Bank of the Republic of Armenia | Yes | Yes | Nominal |  |
| Bulgaria - Online | 1\% | SPL | Bulgarian National Bank |  |  | APR |  |
| Bulgaria - Bank | 9\% | IL, LOC, POS, SME |  |  |  | hc. fees) |  |
| Czech Republic | 5\% | SPL, IL | Czech National Bank | Yes | Yes | - |  |
| Denmark | 9\% | LOC, IL | Consumer Ombudsman | - | - | - | Initial industry consultation underway for potential new regulation |
| Finland | 4\% | SPL, LOC | Finnish Competition and Consumer Authority | - | - | $\begin{gathered} \text { APR } \\ \text { (inc. fees) }{ }^{(4)} \end{gathered}$ | New rate caps expected to be finalised by end 2018 and implemented in Sep 2019 |
| Georgia* | 3\% | SPL, IL | National Bank of Georgia | Yes | Yes | APR (inc. fees) \&TCOC |  |
| Latvia | 7\% | SPL, IL, LOC | Consumer Rights Protection Centre | - | Yes | Nominal, fees \& TCOC | New interest rate cap due to come into force in July 2019 |

## Notes:

(1) Abbreviations

APR - Annual Percentage Rate; IL - Instalment loans; LOC - Line of Credit / Credit Cards; POS - Point of Sale; SPL - Single Payment Loans; SME - Business Banking (Small-Medium Sized Enterprise); TCOC - Total Cost of Credit
(2) Indicates whether the regulator is also the main banking supervisory authority in the relevant market
3) Indicates license or specific registration requirement
(4) Rate cap applies to loans below $€ 2,000$

## Regulatory overview (continued)

| Country | \% of interest income (9M 2018) | Products ${ }^{(1)}$ | Regulator | $C B{ }^{(2)}$ | License required ${ }^{(3)}$ | Interest rate cap ${ }^{(1)}$ | Status |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Lithuania | 2\% | SPL, IL | Central Bank of Lithuania | Yes | Yes | Nominal, fees \& TCOC |  |
| Mexico | 1\% | SPL | National Financial Services Consumer Protection Commission | - | Yes | - |  |
| Poland | 27\% | SPL, IL | Office of Competition and Consumer Protection | - | - | Nominal, fees \& TCOC |  |
| Romania - Online* | 1\% | SPL | National Bank of Romania |  |  |  | Affordability DTI limits being |
| Romania - Bank | 6\% | IL, LOC, POS, SME | National Bank of Romania | Yes | Yes |  | cap proposal being debated |
| Slovakia | 1\% | SPL | National Bank of Slovakia | Yes | Yes | APR (inc. fees) |  |
| Spain | 17\% | SPL, IL | N/A | - | - | - |  |
| Sweden | 4\% | LOC, IL | Swedish Financial Supervisory Authority | Yes | Yes | Nominal \& TCOC |  |

Notes:
(1) Abbreviations:

APR - Annual Percentage Rate; IL - Instalment loans; LOC - Line of Credit / Credit Cards; POS - Point of Sale; SPL - Single Payment Loans; SME - Business Banking (Small-Medium Sized Enterprise); TCOC - Total Cost of Credit
(2) Indicates whether the regulator is also the main banking supervisory authority in the relevant marke
(3) Indicates license or specific registration requirement

## Appendix - financials and key ratios

## Income statement

| € m | (unaudited) | 9 M 2017 (unaudited) | \% change YoY |
| :---: | :---: | :---: | :---: |
| Interest Income | 361.5 | 327.2 | +10\% |
| Interest Expense | (46.3) | (45.5) | +2\% |
| Net Interest Income | 315.1 | 281.6 | +12\% |
| Net F\&C Income | 7.3 | 7.7 | (4)\% |
| Other operating income | 6.1 | 6.8 | (10)\% |
| Non-Interest Income | 13.5 | 14.5 | (7)\% |
| Operating Income | 328.6 | 296.1 | +11\% |
| Total operating costs | (171.0) | (166.7) | +3\% |
| Pre-provision operating profit | 157.6 | 129.5 | +22\% |
| Net impairment losses | (93.8) | (77.1) | +22\% |
| Post-provision operating profit | 63.8 | 52.4 | +22\% |
| Depreciation and amortisation | (8.5) | (6.4) | +32\% |
| Non-recurring income/(expense) | 1.6 | 5.8 | (72)\% |
| Net FX gain/(loss) | (17.9) | (2.3) | nm |
| Profit before tax | 39.0 | 49.5 | (21)\% |
| Income tax expense | (13.9) | (13.7) | +2\% |
| Net profit/(loss) after tax | 25.1 | 35.8 | (30)\% |
| Adjusted EBITDA | 114.1 | 107.1 | +7\% |

## Balance sheet

| € m | 30 September 2018 (unaudited) | 1 January 2018 (post IFRS 9, unaudited) | 31 December 2017 |
| :---: | :---: | :---: | :---: |
| Cash and cash equivalents, of which: | 217.0 | 154.9 | 154.9 |
| - Online | 107.8 | 65.8 | 65.8 |
| - TBI Bank | 109.2 | 89.2 | 89.2 |
| Placement with other banks | 13.8 | 7.0 | 7.0 |
| Gross receivables due from customers | 699.0 | 686.4 | 761.3 |
| Allowance for impairment | (158.2) | (157.5) | (170.1) |
| Net receivables due from customers, of which: | 540.8 | 529.0 | 591.2 |
| - Principal | 514.4 | 502.6 | 556.7 |
| - Accrued interest | 26.5 | 26.4 | 34.5 |
| Net investments in finance leases | 8.0 | 10.5 | 10.5 |
| Net loans to related parties | 64.2 | 65.7 | 66.6 |
| Property and equipment | 9.0 | 10.1 | 10.1 |
| Financial assets available for sale | 19.0 | 18.4 | 18.4 |
| Prepaid expenses | 7.4 | 10.8 | 10.8 |
| Tax assets | 16.6 | 21.5 | 20.7 |
| Deferred tax assets | 37.1 | 33.3 | 29.4 |
| Intangible IT assets | 26.0 | 28.6 | 28.6 |
| Goodwill | 21.4 | 21.4 | 21.4 |
| Other assets | 43.6 | 57.3 | 57.3 |
| Total assets | 1,023.8 | 968.4 | 1,026.9 |
| Loans and borrowings | 477.2 | 465.0 | 470.2 |
| Deposits from customers | 285.1 | 271.0 | 271.0 |
| Deposits from banks | 17.9 | - | - |
| Corporate income tax payable | 12.1 | 19.8 | 19.8 |
| Other liabilities | 70.8 | 76.5 | 76.5 |
| Total liabilities | 863.2 | 832.3 | 837.5 |
| Share capital | 35.8 | 35.8 | 35.8 |
| Retained earnings | 152.1 | 135.0 | 188.3 |
| Reserves | (27.2) | (32.3) | (32.3) |
| Total attributable equity | 160.6 | 138.5 | 191.8 |
| Non-controlling interests | 0.1 | (2.4) | (2.4) |
| Total equity | 160.7 | 136.2 | 189.4 |
| Total shareholders' equity and liabilities | 1,023.8 | 968.4 | 1,026.9 |

## Statement of Cash Flows

| € m | $\begin{array}{r} \text { 9M } 2018 \\ \text { (unaudited) } \end{array}$ | 9M 2017 <br> (unaudited) | FY 2017 |
| :---: | :---: | :---: | :---: |
| Cash flows from operating activities |  |  |  |
| Profit before taxes | 39.0 | 49.5 | 10.7 |
| Adjustments for: |  |  |  |
| Depreciation and amortisation | 8.4 | 6.4 | 8.3 |
| Impairment of goodwill and intangible assets | - | - | 25.9 |
| Net (gain) / loss on foreign exchange from borrowings and other monetary items | 18.8 | (24.8) | (30.1) |
| Impairment losses on loans | 137.5 | 96.9 | 136.5 |
| Reversal of provision on debt portfolio sales | (28.8) | (12.3) | (18.9) |
| Write-off and disposal of intangible and property and equipment assets | 0.7 | 1.5 | 11.4 |
| Provisions | (0.1) | (0.4) | (0.2) |
| Interest income from non-customers loans | (6.1) | (6.8) | (9.2) |
| Interest expense on loans and borrowings and deposits from customers | 46.3 | 45.5 | 61.9 |
| Non-recurring finance cost | - | - | 6.3 |
| Other non-cash items | 2.5 | - | 0.4 |
| Profit or loss before adjustments for the effect of changes to current assets and short-term liabilities | 218.3 | 155.5 | 203.1 |
| Adjustments for: |  |  |  |
| Change in financial instruments measured at fair value through profit or loss (Increase) / decrease in other assets (including TBI statutory reserve, placements \& finance leases) | (4.9) (1.8) | 22.4 (2.2) | 24.6 (7.4) |
| Increase / (decrease) in accounts payable to suppliers, contractors and other creditors | (0.5) | (0.1) | 7.6 |
| Operating cash flow before movements in portfolio and deposits | 211.2 | 175.6 | 227.9 |
| Increase in loans due from customers | (187.2) | (179.9) | (267.2) |
| Proceeds from sale of portfolio | 61.1 | 33.3 | 54.2 |
| Increase in deposits from customers | 31.6 | 26.5 | 33.8 |
| Deposit interest payments | (2.6) | (3.1) | (4.5) |
| Gross cash flows from operating activities | 114.1 | 52.4 | 44.2 |
| Corporate income tax paid | (23.2) | (24.3) | (33.6) |
| Net cash flows from operating activities | 90.9 | 28.1 | 10.5 |

## Statement of Cash Flows (continued)

9M 2018
(unaudited)

## Cash flows used in investing activities

Purchase of property and equipment and intangible assets

| $(5.0)$ | $(12.8)$ | $(13.1)$ |
| ---: | ---: | ---: |
| $(2.3)$ | $(0.6)$ | $(4.3)$ |
| 7.4 | 2.3 | 10.9 |
| 2.5 | 1.0 | 1.8 |
| $(0.1)$ | - | - |
| - | $(4.5)$ | $(4.4)$ |
| $(2.4)$ | - | - |
| - | - | 0.0 |
| 20.8 | - | $(20.8)$ |
| 21.0 | $(14.5)$ | $(30.0)$ |
|  |  |  |
| 0.5 | $(173.7)$ | 163.7 |
| $(13.4)$ | $(30.6)$ | $(58.0)$ |
| $(29.6)$ | $(14.0)$ | $(51.6)$ |
| $(0.1)$ | $(10.0)$ | $(5.8)$ |
| $(2.7)$ | 52.4 | $(8.8)$ |
| $(0.1)$ | 66.0 | $(26.0)$ |
| $(45.5)$ | 137.0 | 13.5 |
| 66.4 | 1.0 | $(6.1)$ |
| 131.9 | 204.0 | 137.0 |
| $(0.6)$ | 23.0 | 1.0 |
| 197.7 | 227.1 | $\mathbf{1 3 1 . 9}$ |
| 19.3 |  | 23.0 |
| 217.0 |  | 154.9 |

## Key ratios - profitability

| Profitability | 9M 2018 | 9M 2017 |
| :---: | :---: | :---: |
| ROAA, \% * ${ }^{(1)}$ | 3.3\% | 4.7\% |
| ROAE, \% * ${ }^{(2)}$ | 22.5\% | 19.6\% |
| ROATE, \% | 51.8\% | 36.6\% |
| Interest Income/Average Interest Earning Assets, \% ${ }^{(3)}$ | 68.5\% | 62.6\% |
| Interest Income/Average Gross Loan Portfolio, \% ** | 69.6\% | 63.0\% |
| Interest Income/Average Net Loan Portfolio, \% ** | 90.1\% | 83.1\% |
| Interest Expense/Interest Income, \% | 12.8\% | 13.9\% |
| Cost Of Funds, \% ${ }^{(4)}$ | 7.3\% | 7.9\% |
| Cost Of Interest Bearing Liabilities, \% ${ }^{(5)}$ | 8.2\% | 8.8\% |
| Net Spread, \% ${ }^{(6)}$ | 60.3\% | 53.8\% |
| Net interest margin, \% ** (7) |  |  |
| - Online | 88.2\% | 66.2\% |
| - TBI Bank | 28.0\% | 26.3\% |
| - Overall group | 64.8\% | 54.2\% |
| Net Fee \& Commission Income/Total Operating Income, \% | 2.2\% | 2.6\% |
| Net Fee \& Commission Income/Average Total Assets, \% * | 1.0\% | 1.0\% |
| Net Non-Interest Income/Total Operating Income, \% | 4.1\% | 4.9\% |
| Net Non-Interest Income/Average Total Assets, \% * | 1.8\% | 1.9\% |
| Recurring Earning Power, \% * ${ }^{(8)}$ | 22.2\% | 17.8\% |
| Earnings Before Taxes/Average Total Assets, \% * | 5.1\% | 6.5\% | 5.1\% 6.5\%

Notes.
the opening balance of 2018 balance sheet after IFRS 9 effects (for 2018 ratios) )
**Current Period calculation is based on loan principal only. Prior period calculatio
All ratios are annualised where appropriate
(1) Net Income of the period divided by Average Total Assets for the same period
(2) Net Income of the period divided by Average Total Equity for the same period
(3) Interest Earning Assets include: Placement with other banks and Gross Loan Receivables
)
(5) Interest expense of the period divided by Average Interest Bearing Liabilities for the same period. Interest Bearing Liabilities include Loans and Borrowings and Deposits from customers and banks
Net int income of the period divided by Average Interest Earning Assets for the same period less Cost of Interest Bearing Liabilities
(8) Profit (Pre-discretionary bonus) before Net impairment losses of the period divided by Average Total Assets for the same period

## Key ratios - efficiency

| Efficiency | 9M 2018 | 9M 2017 |
| :---: | :---: | :---: |
| Total Assets/Employee, (in thousands of $€$ ) * | 342 | 315 |
| Total Operating Income/Employee, (in thousands of $€$ ) | 146 | 115 |
| Cost/Income Ratio,\% ${ }^{(1)}$ | 52.1\% | 56.3\% |
| Total Recurring Operating Costs/Average Total Assets, \% * | 22.9\% | 22.0\% |
| Total Operating Income/ Average Total Assets, \% * | 44.0\% | 39.1\% |
| Total Recurring Cash Costs/Average Total Assets, \% * ${ }^{(2)}$ | 22.9\% | 22.0\% |
| Net Income (Loss)/Employee, (in thousands of $€$ ) * | 11 | 14 |
| Personnel Costs/Average Total Assets, \% * | 10.7\% | 9.1\% |
| Personnel Costs/Total Recurring Operating Costs, \% | 46.7\% | 41.4\% |
| Personnel Costs/Total Operating Income, \% | 24.3\% | 23.3\% |
| Net Operating Income/Total Operating Income, \% * | 47.9\% | 43.7\% |
| Net Income (Loss)/Total Operating Income, \% * | 7.6\% | 12.1\% |
| Profit before tax (Loss)/Interest income, \% * | 10.8\% | 15.1\% |

## Notes:

* Normalised ratios adjusted to remove the effect of the one-off adjustments to intangible assets in Q4 2017 (for 2017 ratios) and adjusted to reflect the opening balance of 2018 balance sheet after IFRS 9 effects (for 2018 ratios)
All ratios are annualised where appropriate
(1) Operating costs divided by operating income (revenue)
(2) Total Recurring Operating Costs plus Discretionary Bonus Pool less Depreciation \& Amortisation
of the period divided by Average Total Assets for the same period


## Key ratios - asset quality

| Asset Quality | 9M 2018 | 9M 2017 |
| :---: | :---: | :---: |
| Cost of Risk, \% ${ }^{(1)}$ |  |  |
| - Online | 23.7\% | 18.9\% |
| - TBI | 8.6\% | 5.3\% |
| - Overall group | 18.1\% | 14.8\% |
| Gross NPL ratio, \% ${ }^{(2)}$ |  |  |
| - Online | 22.2\% | 36.9\% |
| - TBI | 15.4\% | 10.3\% |
| - Overall group | 19.6\% | 28.5\% |
| Loan Loss Reserve/Gross Receivables from Clients, \% | 22.6\% | 22.9\% |
| Average Loan Loss Reserve/Average Gross Receivables from Clients, \% | 22.8\% | 24.3\% |
| Net impairment / interest income, \% ${ }^{(3)}$ | 25.9\% | 23.6\% |

Notes:
All ratios are annualised where appropriate
(1) Cost Of Risk (Receivables only) equals Net Provision For Loan Receivables Loss divided by Average Gross Receivables for the same period
(2) Non-performing receivables (including accrued interest) with a delay of over 90 days divided by gross receivables (including accrued interest) (3) Net impairment charges on loans and receivables divided by interest income

## Key ratios - liquidity and capitalisation

| Liquidity | 9M 2018 | 9M 2017 |
| :---: | :---: | :---: |
| Net Loan Receivables/Total Assets, \% * | 52.8\% | 51.2\% |
| Average Net Loan Receivables/Average Total Assets, \% * | 53.7\% | 52.0\% |
| Average Net Loan Receivables/Average Client Balances \& Deposits, \% | 192.4\% | 211.6\% |
| Net Loan Receivables/Total Deposits, \% | 189.7\% | 214.7\% |
| Net Loan Receivables/Total Liabilities, \% | 62.7\% | 67.1\% |
| Interest Earning Assets/Total Assets, \% * | 69.6\% | 66.5\% |
| Average Interest Earning Assets/Average Total Assets, \% * | 70.6\% | 69.0\% |
| Liquid Assets/Total Assets, \% * ${ }^{(1)}$ | 22.5\% | 21.1\% |
| Liquid Assets/Total Liabilities, \% | 26.7\% | 27.7\% |
| Total Deposits/Total Assets, \% * | 27.8\% | 23.8\% |
| Total Deposits/Total Liabilities, \% | 33.0\% | 31.3\% |
| Total Deposits/Shareholders' Equity, Times * | 1.8 x | 1.0x |
| Leverage (Total Liabilities/Equity), Times * | 5.4x | 3.2x |
| Tangible Common Equity/Tangible Assets, \% * ${ }^{(2)}$ | 8.1\% | 14.5\% |
| Tangible Common Equity/Net Receivables, \% | 14.1\% | 25.2\% |
| Net Loan Receivables/Equity, Times * | 3.4 x | 2.1x |
| Capitalisation and ICR | 9M 2018 | 9M 2017 |
| Total Equity/Total Assets, \% * | 15.7\% | 23.8\% |
| Total Equity/Net receivables, \% * | 29.7\% | 46.5\% |
| TBI Bank consolidated capital adequacy ratio, \% ${ }^{(3)}$ | 24.1\% | 24.1\% |
| Adjusted interest coverage, Times ${ }^{(4)}$ | 2.5 x | 2.4 x |

## Notes:

* Normalised ratios adjusted to remove the effect of the one-off adjustments to intangible assets in Q4 2017 (for 2017 ratios) and adjusted to reflect the opening balance of 2018 balance sheet after IFRS 9 effects (for 2018 ratios)
All ratios are annualised where appropriate
(1) Liquid Assets include Cash and Cash Equivalents and Placements with other banks
(2) Tangible Equity is Total Equity less Intangible Assets. Tangible Assets are Total Assets less Intangible Assets
(3) TBI Bank (Tier One Capital + Tier Two Capital) divided by Risk weighted assets (calculated according to the prevailing regulations of the Bulgarian National Bank)
(4) Adjusted EBITDA divided by interest expense


## Asset quality and provisioning - loan principal

|  | 30 September 2018 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Gross amount | Impairment allowance | Net amount | \% of Gross Amount |
| In millions of $€$, except percentages |  |  |  |  |
| Online principal |  |  |  |  |
| Performing ${ }^{(1)}$ | 309.5 | (48.8) | 260.8 | 79.1\% |
| Non-performing ${ }^{(2)}$ | 82.0 | (60.0) | 22.0 | 20.9\% |
| Online total | 391.5 | (108.8) | 282.7 | 100.0\% |
| TBI Bank principal |  |  |  |  |
| Performing ${ }^{(1)}$ | 223.4 | (9.7) | 213.7 | 84.6\% |
| Non-performing ${ }^{(2)}$ | 40.6 | (22.6) | 18.0 | 15.4\% |
| TBI Bank total | 264.0 | (32.3) | 231.6 | 100.0\% |
| Overall group principal |  |  |  |  |
| Performing ${ }^{(1)}$ | 532.9 | (58.5) | 474.4 | 81.3\% |
| Non-performing ${ }^{(2)}$ | 122.6 | (82.6) | 39.9 | 18.7\% |
| Overall total | 655.5 | (141.1) | 514.4 | 100.0\% |


| 1 January 2018 (post IFRS 9) |  |  |  |
| :---: | :---: | :---: | :---: |
| Gross amount | Impairment allowance | amount | \% of Gross Amount |


| 31 December 2017 |  |
| :---: | :---: |
| Gross amount | Impairment <br> allowance |
| Net <br> amount | \% of Gross <br> Amount |


| 317.7 | $(49.3)$ | 268.4 | $79.1 \%$ |
| ---: | ---: | ---: | ---: |
| 84.0 | $(66.4)$ | 17.5 | $20.9 \%$ |
| 401.7 | $\mathbf{( 1 1 5 . 8})$ | $\mathbf{2 8 5 . 9}$ | $\mathbf{1 0 0 . 0} \%$ |


| 317.7 | $(30.2)$ | 287.5 | $68.1 \%$ |
| ---: | ---: | ---: | ---: |
| 148.8 | $(98.3)$ | 50.5 | $31.9 \%$ |
| $\mathbf{4 6 6 . 5}$ | $\mathbf{( 1 2 8 . 6})$ | $\mathbf{3 3 7 . 9}$ | $\mathbf{1 0 0 . 0 \%}$ |


| 209.0 | $(6.8)$ | 202.2 | $87.3 \%$ |
| ---: | ---: | ---: | ---: |
| 30.3 | $(15.8)$ | 14.5 | $12.7 \%$ |
| $\mathbf{2 3 9 . 3}$ | $\mathbf{( 2 2 . 6})$ | $\mathbf{2 1 6 . 7}$ | $\mathbf{1 0 0 . 0 \%}$ |
|  |  |  |  |
| 526.7 | $(56.2)$ | 470.6 | $82.2 \%$ |
| 114.2 | $(82.2)$ | 32.0 | $17.8 \%$ |
| $\mathbf{6 4 1 . 0}$ | $\mathbf{( 1 3 8 . 4})$ | $\mathbf{5 0 2 . 6}$ | $\mathbf{1 0 0 . 0} \%$ |


| 209.0 | $(4.3)$ | 204.7 | $87.3 \%$ |
| ---: | ---: | ---: | ---: |
| 30.3 | $(16.2)$ | 14.1 | $12.7 \%$ |
| $\mathbf{2 3 9 . 3}$ | $\mathbf{( 2 0 . 5 )}$ | $\mathbf{2 1 8 . 8}$ | $\mathbf{1 0 0 . 0 \%}$ |
|  |  |  |  |
| 526.7 | $(34.5)$ | 492.2 | $74.6 \%$ |
| 179.1 | $(114.5)$ | 64.6 | $25.4 \%$ |
| $\mathbf{7 0 5 . 8}$ | $\mathbf{( 1 4 9 . 0})$ | 556.7 | $\mathbf{1 0 0 . 0} \%$ |

## Glossary/Definitions


 measures that are reported by other companies due to differences in the way these measures are calculated. Further details of covenant adjustments can be found in the relevant bond prospectuses, available on our website

- Adjusted interest coverage - Adjusted EBITDA / interest expense
- Cost of risk - Annualised net impairment loss / average gross receivables (total gross receivables as of the start and end of each period divided by two)
- Cost / income ratio - Operating costs / operating income
- Equity / assets ratio - Total equity / total assets
- Equity / net receivables - Total equity / net customer receivables (including accrued interest)
- Gross NPL ratio - Non-performing receivables (including accrued interest) with a delay of over 90 days / gross receivables (including accrued interest)
- Gross receivables - Total amount receivable from customers, including principal and accrued interest, after deduction of deferred income
- Intangible assets - consists of deferred tax assets, intangible IT assets and goodwill
- Interest income - Interest and similar income generated from our customer loan portfolio
 interest rate
- Net impairment to interest income ratio - Net impairment losses on loans and receivables / interest income
- Net interest margin - Annualised net interest income / average gross loan principal (total gross loan principal as of the start and end of each period divided by two)
- Net receivables - Gross receivables (including accrued interest) less impairment provisions
- Non-performing loans (NPLs) - Loan principal or receivables (as applicable) that are over 90 days past due
- Normalised - Adjusted to remove the effect of the one-off adjustments to intangible assets in Q4 2017 (for 2017 ratios) and adjusted to reflect the opening balance of 2018 balance sheet after IFRS 9 effects (for 2018 ratios)
- Overall provision coverage - Allowance account for provisions / non-performing receivables
- Profit before tax margin - Profit before tax / interest income
- Return on Average Assets - Annualised profit from continuing operations / average assets (total assets as of the start and end of each period divided by two)
- Return on Average Equity - Annualised profit from continuing operations / average equity (total equity as of the start and end of each period divided by two)
- Return on Average Tangible Equity - Annualised profit from continuing operations / average tangible equity (tangible equity as of the start and end of each period divided by two)
- Tangible Equity - Total equity minus intangible assets
- TBI Bank Capital adequacy ratio - (Tier One Capital + Tier Two Capital) / Risk weighted assets (calculated according to the prevailing regulations of the Bulgarian National Bank)


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[^0]:    See appendix for definitions of key metrics and ratios

