Financial Statements

(With Independent Auditors' Report Thereon)

Year ended April 30, 2023



Deloitte Ltd.
Corner House
20 Parliament Street
P.O. Box HM 1556
Hamilton HM FX
Bermuda

Tel: +1 (441) 292 1500 Fax: +1 (441) 292 0961 www.deloitte.com

INDEPENDENT AUDITOR'S REPORT

To the Members of Bermuda Football Association

Opinion

We have audited the financial statements of Bermuda Football Association (the "Association"), which comprise the balance sheet as of April 30, 2023, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at April 30, 2023, and the results of its operations and its cash flows for the year then ended in accordance with accounting standards for private enterprises in Bermuda and Canada.

Basis for Opinion

We conducted our audit in accordance with generally accepted auditing standards in Canada and Bermuda ("GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Bermuda, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASPE, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Deloitte refers to one or more of Deloitte Touche Tohmatsu Limited ("DTTL"), its global network of member firms, and their related entities (collectively, the "Deloitte organization"). DTTL (also referred to as "Deloitte Global") and each of its member firms and related entities are legally separate and independent entities, which cannot obligate or bind each other in respect of third parties. DTTL and each DTTL member firm and related entity is liable only for its own acts and omissions, and not those of each other. DTTL does not provide services to clients. Please see www.deloitte.com/about to learn more. Deloitte Ltd. is an affiliate of DCB Holding Ltd., a member firm of Deloitte Touche Tohmatsu Limited.

As part of an audit in accordance with GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
 misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion,
 forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness
 of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Debitte Ltd.

September 21, 2023

Balance Sheet

April 30, 2023

(Éxpressed in Bermuda Dollars)

	<u>2023</u>	<u>2022</u>
Assets		
Current assets		
Cash and cash equivalents	\$ 2,827,420	\$ 2,652,449
Accounts receivable	931	5,380
Inventory	1,775	18,072
Prepaid expenses	45,223	21,805
Total current assets	2,875,349	2,697,706
Capital assets (Note 4)	2,001,529	1,718,102
Total assets	\$ 4,876,878	\$ 4,415,808
Liabilities and net assets Current liabilities		
Accounts payable and accrued liabilities (Notes 7 and 12)	\$ 234,116	\$ 267,844
Deferred contributions (Note 5)	2,185,303	1,852,239
Total current liabilities	2,419,419	2,120,083
Deferred capital contributions (Note 6)	1,190,386	1,049,295
Total liabilities	3,609,805	3,169,378
Net assets		
Unrestricted net assets	1,267,073	1,246,430
Total liabilities and net assets	\$ 4,876,878	\$ 4,415,808

The accompanying notes are an integral part of these financial statements

Add	President
Abir	General Secret

Signed on behalf of the Board

Statement of Operations

Year ended April 30, 2023 (Expressed in Bermuda Dollars)

	2023	2022
	<u>2023</u>	<u> 2022</u>
Revenues		
Restricted purpose grants and donations (Note 3)	\$ 1,846,398	\$ 2,287,871
Cup competitions	256,138	58,840
Government grant (Note 3)	223,971	321,927
Membership fees	42,500	-
Registration fees	35,794	45,225
Sponsorships & donations	35,000	31,500
Jersey sales	24,393	37,274
Miscellaneous income	10,945	193,604
Field rental	600	3,550
Interest income	466	232
Total revenues	2,476,205	2,980,023
Operations expenses		
Overseas travel and competitions	573,710	1,081,695
Contracts and honoraria	246,445	200,436
Referees	192,275	185,354
International competitions in Bermuda	127,470	34,289
Field rental	75,579	43,756
Security	70,376	37,947
Training and seminars	58,200	78,031
Prizes – competitions and leagues	54,890	27,231
Scholarships and education	42,000	58,098
Equipment and uniforms	27,701	19,082
Cost of jerseys sold	27,541	19,710
Tournaments and competitions	25,132	72,569
BFA field, storage and maintenance	22,604	22,831
Other operating expenses	14,848	31,811
Advertising and website	10,393	12,092
Trophies and medals	10,025	12,948
Assistance to clubs	9,525	37,500
Vehicles	5,195	2,525
Youth leagues	4,578	33,357
Total operations expenses	\$ 1,598,487	\$ 2,011,262

Statement of Operations (continued)

Year ended April 30, 2023 (Expressed in Bermuda Dollars)

	<u>2023</u>	<u>2022</u>
Administrative expenses		
Salaries, benefits and taxes (Notes 7 and 8)	\$ 562,847	\$ 616,759
Depreciation of capital assets	104,146	87,621
Professional services	76,704	49,899
Rent, utilities and maintenance	32,600	31,647
Office supplies and cleaning	22,889	14,825
Communications	14,456	12,336
Subscriptions and memberships	13,462	3,800
Bank charges	11,641	7,562
Computer service and supplies	9,151	4,424
Travel and meetings	7,854	9,968
Miscellaneous	1,325	9,497
Bad debt expense	-	5,000
Equipment maintenance	-	390
Total administrative expenses	857,075	853,728
Total expenses	2,455,562	2,864,990
Excess of revenues over expenses	\$ 20,643	\$ 115,033

Statement of Changes in Net Assets

Year ended April 30, 2023 (Expressed in Bermuda Dollars)

	<u>2023</u>	<u>2022</u>
Balance at beginning of year	\$ 1,246,430	\$ 1,131,397
Excess of revenues over expenses	20,643	115,033
Balance at end of year	\$ 1,267,073	\$ 1,246,430

Statement of Cash Flows

Year ended April 30, 2023 (Expressed in Bermuda Dollars)

	<u>2023</u>	2022
Cash flows from operating activities		
Excess of revenues over expenses	\$ 20,643	\$ 115,033
Adjustments for:		
Depreciation of capital assets	104,146	87,621
Amortization of deferred capital contributions (Note 6)	(47,077	(31,977)
Changes in non-cash working capital balances:	•	
Accounts receivable	4,449	(5,104)
Inventory	16,297	` ' /
Prepaid expenses	(23,418	
Accounts payable and accrued liabilities	(33,728	
Deferred contributions	333,064	
		, , ,
Deferred capital contributions	188,168	443,993
Net cash provided by operating activities	562,544	311,453
Cash flows from investing activities		
Purchase of capital assets	(387,573	(242,099)
Net cash used in investing activities	(387,573	(242,099)
Cash flows from financing activities Net repayment from utilization of bank overdraft	-	
Net cash used in financing activities	-	
Net increase in cash and cash equivalents	174,971	69,354
Cash and cash equivalents, beginning of year	2,652,449	2,583,095
		<u> </u>
Cash and cash equivalents, end of year	\$ 2,827,420	\$ 2,652,449
Cash and cash equivalents consist of the following:		
Restricted cash	\$ 2,220,486	\$ 1,987,096
Cash	606,934	
Casii	000,934	
	\$ 2,827,420	\$ 2,652,449
		=
		===

Notes to the Financial Statements

April 30, 2023 (Expressed in Bermuda Dollars)

1. Nature of operations

The Bermuda Football Association (the "Association") is a body corporate established by The Bermuda Football Association Act, 1970. The objects and purposes of the Association are to promote and encourage the game of football in Bermuda and to make, adopt and publish rules and regulations and bye-laws and conditions for the proper regulation of the game.

2. Significant accounting policies

The accompanying financial statements are prepared in accordance with the requirements of the Chartered Professional Accountants of Canada ("CPA Canada") Handbook – Accounting Part III: Accounting Standards for Not-for-Profit Organizations ("ASNFPO") and include the following significant accounting policies:

(a) Basis of preparation and going concern

The financial statements have been prepared in accordance with accounting principles generally accepted in Bermuda and Canada for not-for-profit organizations.

The financial statements are presented on a going concern basis which assumes that the Association will continue its operations for the foreseeable future and will be able to realize its assets and discharge its liabilities in the normal course of operations. As explained in Note 3, the Association is dependent on funding from the Government of Bermuda, The Fédération International de Football Association ("FIFA") and Confederation of North, Central American and Caribbean Association Football ("Concacaf"). The Association regularly reviews and monitors its expenditure and revenues against budget and looks to make reductions in cost or increase its revenues from donations and other sources in order to meet its mandates. These ongoing reviews include current and future business opportunities, customer and supplier relationships and forecasts of cash requirements and balances. Based on these evaluations, management considers that the Association is able to continue as a going concern. Accordingly, these financial statements do not reflect any adjustments to the carrying value or classification of the Association's assets and liabilities that would be necessary if the going concern assumption was not appropriate. Such adjustments would be material to these financial statements.

(b) Revenue recognition

The Association follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured. Restricted contributions for which the related restrictions remain unfulfilled are accumulated as deferred contributions. Grant funds utilized for capital asset purchases are deferred and recognized as revenue on the same basis as the depreciation expense related to the acquired capital asset. Capital contributions approved but not yet received are recorded as due from the recipient donor. All other income is recognised as revenue when earned.

Notes to the Financial Statements

April 30, 2023 (Expressed in Bermuda Dollars)

2. **Significant accounting policies** (continued)

(c) Capital assets

Capital assets are recorded at cost less accumulated depreciation and impairment writedowns. Assets are depreciated on a straight-line basis over their estimated useful economic lives as follows:

Leasehold improvements	3 years
Website and equipment	3 years
Accounting software	5 years
Furniture and equipment	5 years
Office equipment	5 years
Other capital assets	2 - 5 years
Vehicles	7 years
Football turf field	8 years
PHC Lighting	20 years
Field improvements	30 years
Buildings	30 years

No depreciation is provided on construction in progress until the assets are brought into use.

(d) Cash and cash equivalents

The Association considers all cash on hand and deposits with financial institutions that can be withdrawn without prior notice or penalty as equivalent to cash. Restricted cash relates to the amount restricted externally by legal or contractual requirements for specific football-related projects.

(e) Inventory

Inventory consists of replica football jerseys purchased for subsequent sale or donation. Inventory is valued at the lower of cost or net realizable value as determined using the weighted average cost method.

(f) Donated goods and contributed services

Donated goods and contributed services are recorded as revenues when a fair value can be reasonably estimated and when the goods and services would otherwise have been purchased or incurred.

Volunteers contribute time to assist the Association in carrying out its activities. Contributed services are not recognized in the financial statements due to the difficulty in determining their fair value.

Notes to the Financial Statements

April 30, 2023 (Expressed in Bermuda Dollars)

2. **Significant accounting policies** (continued)

(g) Use of estimates

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues earned and expenses incurred during the year. Actual results could differ from these estimates. Revisions to accounting estimates are recognized in the year of revision and future years, where applicable.

(h) Foreign currencies

Transactions denominated in foreign currencies have been converted to Bermuda dollars at the appropriate prevailing rate of exchange at the date of each transaction. Monetary assets and liabilities denominated in foreign currencies are translated into Bermuda dollars at the rates of exchange prevailing at the year-end date. Resulting gains or losses are recorded in the statement of operations.

(i) Financial instruments

Financial instruments consist of cash and cash equivalents, accounts receivable and accounts payable and accrued liabilities.

Accounts receivable are measured at amortized cost using the effective interest method, less any adjustment for impairment.

Accounts payable and accrued liabilities are measured at amortized cost using the effective interest method.

Financial assets are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in the statement of operations. Any previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the statement of operations.

3. **Economic dependence**

The Association is economically dependent upon contributions from the Government of Bermuda, FIFA and its affiliates, and other corporate sponsors for its daily operations, cash flow, development and capital acquisitions.

Notes to the Financial Statements

April 30, 2023 (Expressed in Bermuda Dollars)

3. Economic dependence (cont'd)

The Government of Bermuda through the Ministry of Youth, Culture and Sport provided the Association with grant funding of \$225,000 during the 2023 fiscal year. (2022 - \$375,000). A portion of this is deferred for the 2023 fiscal year and is included in deferred contributions. The Association must comply with certain terms and conditions in order for the funding to be released.

During the year, FIFA provided the Association with funding of \$2,097,930 (2022 - \$1,223,111), a portion of which is included in restricted purpose grants and donations in accordance with the Association's revenue recognition accounting policy (Note 2(b)). The remaining balance is included in deferred contributions.

During the year, Concacaf provided the Association with funding of \$100,000 (2022 – \$445,000), a portion of which is included in restricted purpose grants and donations in accordance with the Association's revenue recognition accounting policy (Note 2(b)). The remaining balance is included in deferred contributions.

4. Capital assets

_	2023			2022	
			Accumulat	ed Net book	Net book
		Cost	depreciation	on value	value
Buildings	\$	1,375,630	\$ 299,27	1,076,358	\$ 1,122,212
Football turf field		1,104,134	1,104,13		- · · · · · · · · · · · · · · · · · · ·
Field improvements		719,003	444,07	71 274,932	292,023
PHC Lighting		299,736	9,99	· · · · · · · · · · · · · · · · · · ·	
Construction in progress		235,546	•	- 235,546	233,314
Office equipment		180,340	163,20	17,132	14,290
Furniture and equipment		137,495	137,49	-	-
Other capital assets		113,244	73,58	39,655	30,494
Leasehold improvements		86,591	31,00	55,587	7,806
Website and equipment		28,021	28,02	- 21	-
Vehicles		19,185	12,79	6,395	9,136
Accounting software		13,240	7,06	6,179	8,827
	\$	4,312,165	\$ 2,310,63	\$ 2,001,529	\$ 1,718,102
			•		

Construction in progress relates to costs associated with club field lighting upgrades, where the BFA has entered into agreements with the respective clubs to maintain ownership of the newly installed lighting systems. Also included within construction in progress are planning and other costs incurred directly by the Association for renovations to the lower level of the BFA headquarters and installation of perimeter fencing at the BFA field. The Association has capital commitments of \$43,218 with respect to construction in progress.

Notes to the Financial Statements

April 30, 2023 (Expressed in Bermuda Dollars)

5. **Deferred contributions**

Deferred contributions represent unspent resources externally restricted by the provisions of FIFA, the Department of Youth, Sport and Recreation, Concacaf and other donors.

	<u>2023</u>	<u>2022</u>
Beginning balance Add: contributions received Less: amounts recognized as revenue	\$ 1,852,239 2,356,355 (2,023,291)	\$ 2,338,713 1,943,111 (2,429,585)
Ending balance	\$ 2,185,303	\$ 1,852,239

6. **Deferred capital contributions**

Deferred capital contributions represent the unamortized asset amounts and unspent amounts of contributions received to purchase capital assets. The contributions are amortized to revenue on the same basis as the depreciation expense of the acquired capital assets. Changes in the deferred capital contributions balance are as follows:

	<u>2023</u>	<u>2022</u>
Beginning balance Add: contributions received Less: amounts amortized to revenue	\$ 1,049,295 188,168 (47,077)	\$ 637,279 443,993 (31,977)
Ending balance	\$1,190,386	\$ 1,049,295

7. Employee benefits

(a) Pension plan

The Association has a defined contribution pension plan. Employee contributions to the plan are 5% of gross salary, which is matched by the Association. The pension expense to the Association for the year, included in salaries, benefits and taxes is \$19,205 (2022 - \$25,263).

(b) Other benefits

Other employee benefits include maternity leave, sick leave and vacation days. All of these benefits are unfunded.

Notes to the Financial Statements

April 30, 2023 (Expressed in Bermuda Dollars)

7. Employee benefits (cont'd)

(b) Other benefits (cont'd)

Maternity leave and sick leave costs do not accumulate or vest and therefore an expense and liability are only recognized when applied for and approved. There were no maternity benefits or extended sick leave applied for or approved during the current year and therefore, no liabilities have been accrued.

Vacation days accumulate and vest and a liability has been accrued at year end. The accrued vacation liability as at April 30, 2023 has been estimated at \$11,030 (2022 - \$19,342) and is included in accounts payable and accrued liabilities.

8. Salary and benefits

The total amount of salaries and benefits has been allocated between operating and administrative activities. Operating activities are those activities that directly relate to the playing of football. Administrative activities are those activities that related to the functions that support the provision of football. The following table shows how the salaries and benefits have been allocated in 2023:

Operations	Administrative
_	100%
_	100%
_	100%
_	100%
_	100%
	Operations

9. Capital management

The Association's objective when managing capital is to hold sufficient unrestricted net assets to enable it to withstand negative unexpected financial events. The Association seeks to achieve this objective through receipt of grants from the Government of Bermuda, FIFA, Concacaf, contributions from sponsors, and by running its operations to provide an excess of revenues over expenses. The Association maintains sufficient liquidity to meet its short-term obligations as they become due. The Association is not subject to any externally imposed capital requirements.

Notes to the Financial Statements

April 30, 2023 (Expressed in Bermuda Dollars)

10. Financial risk management

The Association has exposure to counterparty credit risk, liquidity risk and market risk associated with its financial assets and liabilities. The Executive Council has overall responsibility for the establishment and oversight of the Association's risk management framework. The Association's risk management program seeks to minimize potential adverse effects on the Association's financial performance. The Association manages its risks and risk exposures through a combination of insurance and sound business practices.

(a) Credit risk

Credit risk arises from cash and cash equivalents held with banks, and accounts and other receivable balances. The maximum exposure to credit risk is equal to the carrying value (net of allowances) of the financial assets. The objective of managing counterparty credit risk is to prevent losses on financial assets. The Association assesses the credit quality of counterparties, taking into account their financial position, past experience and other factors.

Cash and cash equivalents consist of cash on hand and current bank accounts. Credit risk associated with cash is minimized substantially by ensuring that these financial assets are invested with highly rated financial institutions.

Accounts receivable consist primarily of receivables from billing for annual membership fees. The Association's credit risk arises from the possibility that a counterparty which owes the Association money is unable or unwilling to meet its obligations in accordance with the terms and conditions in the contracts with the Association, which would result in a financial loss for the Association. The risk is mitigated through established credit management techniques, including monitoring counterparty creditworthiness. The maximum credit risk to which the Association is exposed is represented by the carrying value of its accounts receivable, which are stated net of an allowance for doubtful accounts of \$nil (2022 - \$5,000). Accounts receivable totaling \$5,000 (2022 - \$nil) were written off during the year.

(b) Liquidity risk

Liquidity risk is the risk the Association will not be able to meet its financial obligations as they fall due. The Association's objective in managing liquidity is to ensure that it will always have sufficient liquidity to meet its commitments when due, without incurring unacceptable losses or risking damage to the Association's reputation. The Association manages exposure to liquidity risk by closely monitoring supplier and other liabilities, focusing on accounts receivable collection, generating positive cash flows from operations and establishing and maintaining good relationships with various financial institutions.

Notes to the Financial Statements

April 30, 2023 (Expressed in Bermuda Dollars)

10. Financial risk management (cont'd)

(c) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates and interest rates, will affect the fair value of recognized assets and liabilities or future cash flows of the Association. The Association has minimal exposure to market risk.

(d) Foreign exchange

The Association's business transactions are mainly conducted in Bermuda dollars and, as such, it has minimal exposure to foreign exchange risk.

11. Government remittances payable

Included in accounts payable and accrued liabilities are government remittances payable of \$7,008 (2022 - \$9,034).

12. Related party transactions

Included in expenses is \$nil (2022 - \$440) paid to Fresh Transport for taxi services provided to the Association. The entity is affiliated to Fresh Transport as its owner is also a member of the Association's Executive Council.

All transactions with related parties are recorded at arm's length.