Naselle Youth Camp Task Force | August 17, 2023

10:30 a.m. – 11:00 a.m. Welcome new members and introductions
11:00 a.m. – 12:00 p.m. Task force approach and goals
12:00 p.m. – 12:45 p.m. Review of environmental scan (working lunch)
12:45 p.m. – 1:30 p.m. Values exercise
1:30 p.m. – 2:15 p.m. Brainstorming ideas for alternate uses of facility
2:15 p.m. – 2:30 p.m. Wrap up and next steps

Objectives
1. Review task force engagement approach and goals
2. Establish task force guiding values
3. Develop initial list of possible alternate uses for the facility
4. Determine date of site visit and meeting schedule going forward
Founded in 1990
33 years’ experience supporting federal, state, local, and tribal clients

National Reach
Remote staff located across the country

70+ employees
10 PhDs, >50 masters, >60 bachelors

4 Service Lines
Research, Evaluation, & Planning; Communications; Training & Technical Assistance; Meeting & Event Planning

Our Values
Kauffman and Associates, Inc. (KAI) is an American Indian– and woman-owned management consulting firm dedicated to uplifting AI/AN people, tribal and urban Indian communities, as well as social-sector programs.

We value Indigenous Knowledge and believe in the inherent strength, resilience, and sovereignty of tribal nations to find community-led solutions for intergenerational healing, wellness, and growth.

We do work that matters!
## Naselle Youth Camp Task Force | Introductions

<table>
<thead>
<tr>
<th>KAI</th>
<th>OFM Support Staff</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kevin Keefe, Facilitator</td>
<td>Max Brown, Organization Strategy and Performance Consultant</td>
</tr>
<tr>
<td>Jennifer Gillissen, Virtual Meeting Support</td>
<td>Sarah Gosney, Administrative Specialist</td>
</tr>
<tr>
<td>Leigh Hayden, Project Manager</td>
<td></td>
</tr>
<tr>
<td>Riley Holsinger, Project Support/Notetaker</td>
<td></td>
</tr>
</tbody>
</table>
(1) The Office of Financial Management must convene a task force to identify, plan, and make recommendations on the conversion of the Naselle youth camp property and facilities to an alternate use.

(2) The task force must include representatives appointed by the following entities and organizations:
   a. The Pacific county commissioners;
   b. The tribe located nearest to the facility;
   c. The Naselle-Grays river school district;
   d. Educational service district 112;
   e. The Pacific county sheriff’s office;
   f. The Naselle chamber of commerce;
   g. A citizen residing near the Naselle youth camp, chosen by the Pacific county commissioners;
   h. The department of natural resources;
   i. The department of health and social services;
   j. The department of ecology; and
   k. The office of financial management.

(3) The task force must include the state senator and a state representative whose district represents the Naselle community.

(4) The task force must meet at least every other month, and the first meeting must be held by July 31, 2023.

(5) The task force shall report its findings and a prioritized list of recommendations to the governor and the fiscal committees of the legislature June 30, 2024.

(6) Task force members that are not elected officials or a representative of a government entity may be reimbursed for travel expenses in accordance with chapter 43.03 RCW.
## Naselle Youth Camp Task Force | Introductions

<table>
<thead>
<tr>
<th>Task Force Positions (required by legislation)</th>
<th>Task Force Member</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Pacific county commissioners</td>
<td>Commissioner Lisa Olsen, Pacific County</td>
</tr>
<tr>
<td>The tribe located nearest the facility</td>
<td>Chairwoman Charlene Nelson, Shoalwater Bay Indian Tribe Chairman Tony A. Johnson, Chinook Indian Tribe</td>
</tr>
<tr>
<td>The Naselle-Grays river school district</td>
<td>Superintendent Lisa Nelson, Naselle-Grays River Valley Schools</td>
</tr>
<tr>
<td>Educational service district 112</td>
<td>Superintendent Tim Merlino, ESD 112</td>
</tr>
<tr>
<td>The Pacific county sheriff’s office</td>
<td>Daniel Garcia, Sheriff, Pacific County → First meeting!</td>
</tr>
<tr>
<td>The department of natural resources</td>
<td>Katie Allen, Department of Natural Resources</td>
</tr>
<tr>
<td>The department of social and health services</td>
<td>Harvey Perez, Department of Social and Health Services</td>
</tr>
<tr>
<td>The department of ecology</td>
<td>Andrew Kolosseus, Department of Ecology</td>
</tr>
<tr>
<td>The office of financial management</td>
<td>Robyn Williams, Office of Financial Management</td>
</tr>
<tr>
<td>The state senator</td>
<td>Senator Jeff Wilson, 19th District</td>
</tr>
<tr>
<td>A state representative whose district represents the Naselle community</td>
<td>Representative Jim Walsh, 19th District</td>
</tr>
<tr>
<td>A citizen residing near the Naselle youth camp, chosen by the Pacific county commissioners</td>
<td>Doris Busse → First meeting!</td>
</tr>
<tr>
<td>The Naselle chamber of commerce</td>
<td>Does not exist</td>
</tr>
</tbody>
</table>
Naselle Youth Camp Task Force

Primary Goal

“The task force shall report its findings and a prioritized list of recommendations to the governor and the fiscal committees of the legislature June 30, 2024.”
We will follow a planning process

Environmental Scan ➔ Values, Outcomes, and Vision ➔ Alternate Uses

Recommendations ➔ Economic Analysis ➔ Evaluative Framework
Ground rules are guidelines that participants in a meeting agree to follow in order to make the meeting more **PRODUCTIVE** and **ENJOYABLE**.

- **‘Mind the time’** to make sure there’s time for all participants
- **Over-talkers and Under-talkers**
- **Respect**
- **Attack the issue, not the person**
Offline Conversations

Some conversations may need to take place outside of the task force

Topics not directly related to the work of the task force may need to happen outside of the meetings, ensuring that all impacted parties are present.
We will vote at key decision points

Meeting and site visit times

Use cases for site

Prioritized recommendations
Multi-Voting System

Multi-voting system:

- Each voting member gets multiple “votes”, to use as they wish.
- Each voting member can select multiple options giving each one vote, use all of their votes for one particular option, or a mixture of the two.
- The options with the most votes are those prioritized by the task force.
# Naselle Youth Camp Task Force | Voting Members

## Who gets to vote.

<table>
<thead>
<tr>
<th>Task Force Positions (required by legislation)</th>
<th>Task Force Member</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Pacific county commissioners</td>
<td>Commissioner Lisa Olsen, Pacific County</td>
</tr>
<tr>
<td>The tribe located nearest the facility</td>
<td>Chairman Tony A. Johnson, Chinook Indian Tribe Chairwoman Charlene Nelson, Shoalwater Bay Indian Tribe</td>
</tr>
<tr>
<td>The Naselle-Grays river school district</td>
<td>Superintendent Lisa Nelson, Naselle-Grays River Valley Schools</td>
</tr>
<tr>
<td>Educational service district 112</td>
<td>Superintendent Tim Merlino, ESD 112</td>
</tr>
<tr>
<td>The Pacific county sheriff's office</td>
<td>Daniel Garcia, Sheriff, Pacific County</td>
</tr>
<tr>
<td>The department of natural resources</td>
<td>Katie Allen, Department of Natural Resources</td>
</tr>
<tr>
<td>The department of social and health services</td>
<td>Harvey Perez, Department of Social and Health Services</td>
</tr>
<tr>
<td>The department of ecology</td>
<td>Andrew Kolosseus, Department of Ecology</td>
</tr>
<tr>
<td>The office of financial management</td>
<td>Robyn Williams, Office of Financial Management</td>
</tr>
<tr>
<td>The state senator</td>
<td>Senator Jeff Wilson, 19th District</td>
</tr>
<tr>
<td>A state representative whose district represents the Naselle community</td>
<td>Representative Jim Walsh, 19th District</td>
</tr>
<tr>
<td>A citizen residing near the Naselle youth camp, chosen by the Pacific county commissioners</td>
<td>Doris Busse</td>
</tr>
<tr>
<td>Naselle Chamber of Commerce</td>
<td>N/A</td>
</tr>
</tbody>
</table>
Three components:

- Document Review
- Key Informant Interviews
- Market Analysis

### Purpose:
- Gather knowledge and understanding of local area, NYC facility, and NYC property
- Provide a baseline of facts and data
- Inform decision making

### Task Activities Jul Aug Sep Oct

<table>
<thead>
<tr>
<th>Task</th>
<th>Activities</th>
<th>Jul</th>
<th>Aug</th>
<th>Sep</th>
<th>Oct</th>
</tr>
</thead>
<tbody>
<tr>
<td>Environmental Scan</td>
<td>Document Review</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Key Informant Interviews</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Market Analysis</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Purpose
Gather information pertinent to understanding the former Naselle Youth Camp, its history, and key stakeholders (both internal and external) to share with the task force to support decision-making.

### Approach
Review existing community needs assessments, facility documents (e.g., floorplans), organizational materials from the Naselle Youth Camp and other documents deemed important.

### Sources (to date)
- Site Plan
- Estimates of capital and personnel costs
- Floorplans of major buildings
- Docket 234
The camp property is 22.77 acres and contains 34 structures comprising approximately 125,000 square feet.

It housed male offenders ages 16-25 in a medium security facility from 1966-2022.

During its operation it offered a forestry work program and, an aquaculture program, which included a trout hatchery on site.

In its current state of “warm closure” with minimal personnel at the site to oversee its security and wastewater plant operation.

At its peak, NYC housed upwards of 150 detainees.

When the youth camp was closed, enrollment had fallen to less than a quarter of what it was 20 years prior.

Source: Dept. of Natural Resources Legislative Report, 2022
• 5.3 acres of housing units that were previously occupied by NYC staff, including
  o one house
  o two duplex apartments
  o six 4-unit apartments
  o Note: the apartments are currently being heated

• 17.47 acres that comprise the youth facility area, including housing for the detainees, school buildings, and utility structures.

Source: Dept. of Natural Resources Legislative Report, 2022
**Document Review | Site Plan**

**Electricity:** Local power supply, back up generators

**Heat:** Oil heating

**Water:** 175,000-gallon potable water storage tank, water purchased from Naselle Water Co. **Note:** there is no well or cistern at the site and no water treatment facility for potable water. All potable water is delivered to the site.

**Wastewater:** On-site wastewater treatment, that discharges into the Naselle River

**Building Condition:**

<table>
<thead>
<tr>
<th>Condition</th>
<th># Structures</th>
<th>Structure Names</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emergent use only</td>
<td>4</td>
<td>Eagle lodge, paint shop, mech office-carp, pump house</td>
</tr>
<tr>
<td>Limited use only</td>
<td>18</td>
<td>Visitor’s ctr, cougar lodge, fish hatchery, dental bldg., medical bldg., moolock lodge, pump house, greenhouse, greenhouse storage, 4-plex apartment X 6, duplex apartment X 2</td>
</tr>
<tr>
<td>Fair</td>
<td>6</td>
<td>Storage, chapel, school &amp; gym, harbor lodge, lawnmower storage, maintenance storage, 3-bedroom house</td>
</tr>
<tr>
<td>Adequate</td>
<td>3</td>
<td>Admin building, motor pool, kitchen</td>
</tr>
<tr>
<td>Superior</td>
<td>3</td>
<td>Sewer treatment building, mariner lodge, commissary</td>
</tr>
</tbody>
</table>

Source: Dept. of Natural Resources Legislative Report, 2022
Wastewater treatment facility:
• The NYC has a wastewater treatment facility

• The wastewater facility is currently operational, and treats grey water, although the toilets are not in operation due to low volume

• Ongoing maintenance includes periodic testing

• The facility is designed to support 225 people

Source: Dept. of Natural Resources Legislative Report, 2022
Alternative uses assessed by DNR in their December 2022 report:

- Outdoor school
- Rental facility
- Affordable housing
- Seasonal housing
- Skills center
- Relocation of McNeil Island Correctional Facility

Estimated total of capital costs for repair of existing buildings: $28,880,030

Biannual personnel cost to operate the facilities: $1,492,000 (estimate – from DNR)

Source: Dept. of Natural Resources Legislative Report, 2022
Docket 234:

- Decision from the Indian Land Claims Commission regarding the claim by The Chinook Tribe and Bands of Indians (plaintiff) and The United States of America (defendant).

- The Commission determined that the plaintiff held Indian title to “a certain tract of land in what is now the states of Oregon and Washington” and that their title to these lands was extinguished on August 5 and 9, 1851.

- The Washington portion of the land “is a strip of land 9 miles long and 12 miles deep, bordered on the south by the Columbia River and on the West by the Pacific Ocean”.

- The fair value of the land title at that time (1970) was calculated at $75,000 and the Commission ordered the defendant to pay the plaintiff in full (which amounted to $48,692.05 more than the $26,307.05 originally paid by the defendant).
# Naselle Youth Camp Task Force | Key Informant Interviews

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Establish a baseline of information about the Naselle Youth Camp facility</th>
</tr>
</thead>
</table>
| **Approach** | • 10 key informant interviews (approximately 30-60 minutes each).  
• Diverse perspectives from the Naselle community: educators, local elected officials, entrepreneurs, and tribes.  
• 8 interviews conducted to date (seeking input from health and public safety professionals) |
| **Structure** | • Use the PESTEL framework (political, economic, social, technological, environmental, and legal) to identify and categorize the external factors impacting potential uses of the Naselle Youth Camp facility.  
• Use a SWOT framework (strengths, weaknesses, opportunities, and threats) to summarize relevant internal factors of the site (strengths and weaknesses) and identify the strategic implications (opportunities and challenges) of external factors contained in the PESTEL.  
• Seek guidance on what successful repurposing looks like.  
• Obtain initial ideas about alternative uses for the site. |
Key Informant Interviews | PESTEL Framework

PESTEL Framework
Used to conduct a broad analysis of the key features facing an enterprise.

We asked key informants what political, economic, social, technological, legal, and environmental factors might influence the repurposing of the property and facility.
### Key Informant Interviews | PESTEL Framework

<table>
<thead>
<tr>
<th>Domain</th>
<th>Responses</th>
</tr>
</thead>
</table>
| Political | - Chinook tribe’s claims to the land, both historical and current  
- Transfer of state land to non-federally recognized tribe could set a precedent (e.g., Duwamish)  
- This is a difficult time for the area – the repurposing could be a big win or a bombshell  
- Its use needs to fit the needs of the community  
- Naselle does not have a mayor |
| Economic  | - The capital cost of site renovations  
- 100 jobs were lost in the community – employment is needed  
- Housing is needed in the area  
- Limited services available locally  
- Ability of new owner to generate funding and grant revenue  
- Relatively inexpensive electricity costs in the area |
| Social    | - Community preference for social service-focused use  
- Opportunity for Chinook to manage the facility  
- It is sacred land to the Chinook  
- Skilled professionals would need to travel or relocate to Naselle  
- The area has relatively high proportion of retired people |
## Key Informant Interviews | PESTEL Framework

<table>
<thead>
<tr>
<th>Domain</th>
<th>Responses</th>
</tr>
</thead>
</table>
| **Technological** | - The site has broadband  
- Growing trend of remote work may make the site more attractive/accessible  
- There is an opportunity to leverage ESD’s educational network via a contract with the school district, if the future site has any educational needs |
| **Environmental** | - Environmental programming potential: fish hatchery, forestry, gardening  
- Heavy rainfall – may influence outdoor use  
- Creek represents a flood risk  
- Waste-water facility could help address septic constraints in the area  
- Chinook tribe is are the best ones to facilitate outdoor education at the facility  
- A salmon-bearing creek runs through the property |
| **Legal** | - The Pacific County permitting system is historically efficient  
- Must ensure that it’s insured well  
- Legal obligations must be met (Chinook)  
- Some capital work required for ADA compliance – the staff housing is not accessible  
- ESD has personnel that can support permitting and capital development  
- Wastewater treatment plant has received an award every year for the last 10 years |
SWOT Framework

Used to evaluate the competitive position and support strategic planning for property and facility

We asked key informants to identify strengths, weaknesses, opportunities, and threats of the property and facility.
### Key Informant Interviews | SWOT Analysis

#### Strengths
- Facilities: kitchen, auto shop, woodworking, fish hatchery, gym, housing, chapel, school, ball field, music room, greenhouse
- Infrastructure: wastewater facility, generators, transformers, broadband, fuel tanks, trash compactor
- Near the highway
- Beautiful location
- Supportive community
- Remoteness

#### Weaknesses
- Some buildings need renovations and upgrades
- Building tear down may be hampered by proximity to stream, making remodeling the only option
- It is a large facility and requires upkeep
- Security system needs upgrades (if needed)
- Housing area and main campus use same water supply and water treatment equipment
- Cell phone coverage is variable
- No public transportation
- Remoteness
- No permanent medical clinic at the site (only a trailer)

#### Opportunities
- Trend towards remote work
- Remoteness is a selling point for certain businesses and personnel
- Housing
- Therapeutic facility
- Rehabilitation facility
- Educational facility
- Provide septic treatment for surrounding area

#### Threats
- Mudslide
- Flood
- Limited ability to grow geographically
- Commerce that does not give back to the tribe or land and does not consider future generations
- Repurposing not in alignment with community
- Over-fishing and harvesting
- Limited local diversity
### Naselle Youth Camp Task Force | Market Analysis

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Develop a baseline of relevant market indicators to help identify which industries could sustain a thriving business or program at the Naselle Youth Camp location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Approach</td>
<td>Collect recent and historical data to understand the trends of priority metrics, using the American Community Survey, the U.S. Census, and the Bureau of Labor Statistics.</td>
</tr>
</tbody>
</table>
| Structure | • Demographics  
• Socioeconomics  
• Labor market and workforce  
• Local industries and sectors  
• Infrastructure  
• Public Services |
Market Analysis | Population Growth

Population of Naselle, 2011 and 2021

Naselle Census Division Population by Age, 2010 and 2020

Source: 2010 and 2020 Decennial Census, U.S. Census Bureau
### Naselle Population by Age Group, 2010 and 2020

<table>
<thead>
<tr>
<th>Age Group</th>
<th>2010</th>
<th>2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>&lt;19</td>
<td>28.6%</td>
<td>24.2%</td>
</tr>
<tr>
<td>19-44</td>
<td>24.0%</td>
<td>24.2%</td>
</tr>
<tr>
<td>45-64</td>
<td>29.7%</td>
<td>24.1%</td>
</tr>
<tr>
<td>65+</td>
<td>17.8%</td>
<td>27.4%</td>
</tr>
</tbody>
</table>

Source: 2010 and 2020 Decennial Census, U.S. Census Bureau
Market Analysis | 2021 Population

Percentage of Population by Age Group, Naselle vs Pacific County, 2021

Source: 2010 and 2020 Decennial Census, U.S. Census Bureau
Market Analysis | *Educational Attainment*

Educational Attainment Naselle vs Pacific County, 2021

- **High school graduate or higher**
  - Naselle: 95.5%
  - Pacific County: 90.3%

- **Bachelor's degree or higher**
  - Naselle: 17.9%
  - Pacific County: 22.4%

*Source: American Community Survey 2021, 5-year estimate*
Household median income, 2021, Naselle vs Pacific County

- Naselle CCD: $52,160
- Pacific County: $54,598

Percentage of Pop Below Poverty Line by Age Group, 2021, Naselle vs Pacific County

- Under 18 years:
  - Naselle: 0.9%
  - Pacific County: 4.8%

- 18 to 64 years:
  - Naselle: 17.3%
  - Pacific County: 16.6%

- 65 years and over:
  - Naselle: 4.7%
  - Pacific County: 7.3%

Source: American Community Survey 2021, 5-year estimate
A dwelling is considered crowded if the number of occupants exceeds the number of rooms.

Source: American Community Survey 2021, 5-year estimate
Market Analysis | Employment

Labor Force and Unemployment Rate, 2021
Naselle vs Pacific County

<table>
<thead>
<tr>
<th>Labor Force Participation Rate</th>
<th>Unemployment rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Naselle</td>
<td>53.8%</td>
</tr>
<tr>
<td>Pacific County</td>
<td>45.2%</td>
</tr>
<tr>
<td></td>
<td>4.6%</td>
</tr>
<tr>
<td></td>
<td>5.1%</td>
</tr>
</tbody>
</table>

Source: American Community Survey 2021, 5-year estimate
Market Analysis | Occupation

Occupation by Sector

- Management, business, science, and arts occupations
- Service occupations
- Sales and office occupations
- Natural resources, construction, and maintenance occupations
- Production, transportation, and material moving occupations

Naselle, 2021

- Management, business, science, and arts occupations: 27.1%
- Service occupations: 9.8%
- Sales and office occupations: 18.1%
- Natural resources, construction, and maintenance occupations: 27.1%
- Production, transportation, and material moving occupations: 17.9%

Pacific County, 2021

- Management, business, science, and arts occupations: 31.7%
- Service occupations: 14.7%
- Sales and office occupations: 13.4%
- Natural resources, construction, and maintenance occupations: 20.9%
- Production, transportation, and material moving occupations: 19.4%

Note: these are estimates and in regions with low populations, there can be appreciable error. They should be used cautiously.

Source: American Community Survey 2021, 5-year estimate
Market Analysis | Management, Business and Science Occupations - Breakdown

Naselle, 2021

Occupation by Sub-Category

- Management occupations
- Business and financial operations occupations
- Community and social service occupations
- Educational instruction, and library occupations
- Arts, design, entertainment, sports, and media occupations
- Health diagnosing and treating practitioners and other technical occupations
- Health technologists and technicians

Note: “Management” includes management in any sector.

Source: American Community Survey 2021, 5-year estimate
Market Analysis | Health Outcomes

Health Outcomes Ranking by County in Washington State
Pacific County - #32 out of 39

Source: County Health Rankings, 2023
Market Analysis | Healthy Behaviors

Healthy Behaviors, 2023, Pacific County, Washington State and U.S.

- **Alcohol-Impaired Driving Deaths**
  - Pacific County: 27.0%
  - Washington: 33.0%
  - United States: 50.0%

- **Excessive Drinking**
  - Pacific County: 19.0%
  - Washington: 18.0%
  - United States: 20.0%

- **Access to Exercise Opportunities**
  - Pacific County: 84.0%
  - Washington: 86.0%
  - United States: 84.0%

- **Physical Inactivity**
  - Pacific County: 22.0%
  - Washington: 21.0%
  - United States: 21.0%

- **Adult Obesity**
  - Pacific County: 32.0%
  - Washington: 28.0%
  - United States: 37.0%

- **Adult Smoking**
  - Pacific County: 16.0%
  - Washington: 18.0%
  - United States: 12.0%

Source: County Health Rankings, 2023
Market Analysis | Health Provider Availability

Ratio of Population to Physicians by Specialty, 2023, Pacific County, Washington State, U.S.

- Mental Health Providers:
  - Pacific County: 210:1
  - Washington: 340:1
  - United States: 220:1

- Dentists:
  - Pacific County: 2990:1
  - Washington: 1170:1
  - United States: 1380:1

- Primary Care Physicians:
  - Pacific County: 4600:1
  - Washington: 1310:1
  - United States: 1180:1

Source: County Health Rankings, 2023
Market Analysis | Youth Substance Use Behaviors

Substance Use Behaviors, 10th Grade Students, 2021, Pacific County vs Washington State

<table>
<thead>
<tr>
<th>Substance Use Behavior</th>
<th>Pacific County</th>
<th>WA State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Alcohol Use</td>
<td>6.7%</td>
<td>8.4%</td>
</tr>
<tr>
<td>Binge Drinking</td>
<td>8.2%</td>
<td>5.5%</td>
</tr>
<tr>
<td>Current Marijuana Use</td>
<td>11.8%</td>
<td>7.2%</td>
</tr>
<tr>
<td>Current Cigarette Smoking</td>
<td>7.5%</td>
<td>1.9%</td>
</tr>
<tr>
<td>Current E-cigarette/vape Use</td>
<td>11.8%</td>
<td>7.6%</td>
</tr>
</tbody>
</table>

Source: Washington Youth Health Survey, 2021
Mental Health, 10th Grade Students, 2021, Pacific County vs Washington State

- **Depressive Feelings**
  - Pacific County: 42.1%
  - WA State: 38.1%

- **Contemplation of Suicide**
  - Pacific County: 27.9%
  - WA State: 19.6%

- **Attempted Suicide**
  - Pacific County: 11.5%
  - WA State: 8.2%

Source: Washington Youth Health Survey, 2021
<table>
<thead>
<tr>
<th>Hospital Name</th>
<th>County</th>
<th>Location</th>
<th>Distance to Naselle</th>
<th>Services</th>
<th>Critical Access Hospital*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ocean Beach Hospital &amp; Medical Clinics</td>
<td>Pacific</td>
<td>Ilwaco</td>
<td>21.7 miles</td>
<td>Emergency department, blood draw services, cardiac rehabilitation, cardiac ultrasound, community education, family practice, general surgery, internal medicine, laboratory services, mammography, nuclear medicine, physical therapy, pulmonary rehabilitation, radiology, women's health</td>
<td>No</td>
</tr>
<tr>
<td>Willapa Harbor Hospital</td>
<td>Pacific</td>
<td>South Bend</td>
<td>31.2 miles</td>
<td>Cardiac care, diabetic care, emergency care, hospital care, imaging care, laboratory care, pulmonary care, surgery, hospital care, telemedicine, urgent care</td>
<td>Yes</td>
</tr>
<tr>
<td>Columbia Memorial Hospital</td>
<td>Clatsop</td>
<td>Astoria</td>
<td>17.6 miles</td>
<td>Behavioral health, cancer care, cardiology, diabetes and endocrinology, emergency department, blood draw services, hospice, imagine, infusion center, laboratory, family birth center, family practice, nutrition therapy, sports medicine, pediatrics, pharmacy, podiatry, pulmonary therapy, rehab, sleep studies, surgery, urgent care, telehealth, urology, women’s health</td>
<td>No</td>
</tr>
</tbody>
</table>

*Critical Access Hospitals (CAHs) are small hospitals with fewer than 25 beds in rural areas. CAHs are often the central hub of health services in their communities, providing primary care, long-term care, physical and occupational therapy, cardiac rehabilitation and other services in addition to emergency and acute care. Hospital staff provide these services either directly or in partnership with other community providers.

Source: https://doh.wa.gov/sites/default/files/legacy/Documents/2900/2020-CAHUpdatedMap.pdf?uid=64d54a72b7a2e
## Public Works and Utilities in Naselle, WA

<table>
<thead>
<tr>
<th>Service Type</th>
<th>Name</th>
<th>Location</th>
<th>Phone Number/Email</th>
<th>Source</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fire Department</td>
<td>Naselle Volunteer Fire Department</td>
<td>6 County Shed Rd, Naselle, WA 98638</td>
<td>360-484-3498</td>
<td><a href="https://www.thecountyoffice.com/naselle-wa-public-works-utilities/">https://www.thecountyoffice.com/naselle-wa-public-works-utilities/</a></td>
</tr>
<tr>
<td>Post Office</td>
<td>Naselle Post Office</td>
<td>294 Knappton Road, Naselle, WA 98638</td>
<td>360-484-3822</td>
<td><a href="https://www.postallocations.com/wa/naselle/naselle">https://www.postallocations.com/wa/naselle/naselle</a></td>
</tr>
<tr>
<td>Transportation</td>
<td>Naselle Transportation Department (State run)</td>
<td>795 Washington 4, Naselle, WA 98638</td>
<td>360-484-3481</td>
<td><a href="https://www.countyoffice.org/naselle-transportation-department-naselle-wa-396/">https://www.countyoffice.org/naselle-transportation-department-naselle-wa-396/</a></td>
</tr>
<tr>
<td>Library</td>
<td>Naselle Timberland Library</td>
<td>4 Parpala Road, Naselle, WA, 98638-0910</td>
<td>360-539-3327</td>
<td><a href="https://www.trl.org/locations/naselle">https://www.trl.org/locations/naselle</a></td>
</tr>
<tr>
<td>School District</td>
<td>Naselle-Grays River Valley School District: including elementary, middle, and high schools</td>
<td>793 State Route 4, Naselle, WA 98638</td>
<td>360-484-7121</td>
<td><a href="https://www.naselle.wednet.edu/">https://www.naselle.wednet.edu/</a></td>
</tr>
<tr>
<td></td>
<td>FISH Food Pantry</td>
<td>405 NE Jerry's Drive, Roseberg, OR 97470</td>
<td>541-672-5242</td>
<td><a href="https://fishofroseburg.org/">https://fishofroseburg.org/</a></td>
</tr>
</tbody>
</table>
### Demographics
- Naselle has a younger population than Pacific County.
- The majority of Naselle and Pacific County residents White, but the population is slowly diversifying racially.

### Education
- Naselle has more high school graduates but fewer college graduates, compared with the county.

### Housing
- Naselle has a lower household income but fewer residents living under the poverty line, compared with the county.

### Labor
- The top employment sectors are “Management, Business, Science and Arts” and “Sales and Office”.

### Health
- Pacific county ranks 32 out of 39 counties in Washington in terms of health outcomes.
- Compared with the state and country, Pacific County has more unhealthy behaviors.
- Youth substance use and reported mental health is lower than state average.

### Services
- There are fewer health provider options in the county, compared with state averages.
- Essential services are available.

---

Are there any additional market characteristics of Naselle that should be included as part of this baseline analysis?
We asked key informants, what would successful repurposing of the youth camp look like?

**Social Outcomes**
- Community engagement
- Honoring indigenous people and their connection to the land
- Social good instead of monetary good
- Improved quality of life for people receiving and providing services
- Improved health or educational attainment
- Community pride

**Economic Outcomes**
- Job creation
- Sustainable solution
- State investments stay within the state
What are the guiding principles or values that the task force should use to inform its process and decision-making?

Take 5 minutes to write your ideas down

Break into groups of 3-4 to share your ideas

Identify the top 5 and nominate a team member to share out

Note: Instead of this exercise, the attendees were asked to identify how they would measure a successful repurposing of the camp, and then complete a subsequent visioning exercise.
Naselle Youth Camp Task Force | Alternate Uses

What are some alternate uses for the Naselle Youth Camp?

Take 5 minutes to write your ideas down

Share out your top 3
Top Two Options:
Monday, September 25\textsuperscript{th} am
Monday, October 16\textsuperscript{th} am
<table>
<thead>
<tr>
<th>Task Force Meetings</th>
<th>Scheduling</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>July 27, 2023</strong></td>
<td><strong>January 18, 2024</strong></td>
</tr>
<tr>
<td><strong>August 17, 2023</strong></td>
<td><strong>February 15, 2024</strong></td>
</tr>
<tr>
<td><strong>September 21, 2023 (possible site visit Sept 25)</strong></td>
<td><strong>March 21, 2024</strong></td>
</tr>
<tr>
<td><strong>October 19, 2023 (possible site visit Oct 16)</strong></td>
<td><strong>April 18, 2024</strong></td>
</tr>
<tr>
<td><strong>November 16, 2023</strong></td>
<td><strong>May 16, 2024</strong></td>
</tr>
<tr>
<td><strong>December 14, 2023</strong></td>
<td><strong>June 13, 2024 – final review of report and recs</strong></td>
</tr>
</tbody>
</table>

**Report Due: June 30, 2024**
Thank you