

Table 2: PHARMAC scores in DMAT framework.

DMAT value	Item		PHARMAC
Institutional Setting	1	Information about the organisation's legal responsibilities and duties in commissioning (buying) healthcare services for their population is publicly available and easy to find.	5
	2	The organisation demonstrates how it fulfils its legal responsibilities and duties in commissioning (buying) healthcare services for their population.	5
	3	The organisation is clear about its relationships and collaborations with other organisations in making decisions about local health services.	5
	Domain points possible: 15		15
Transparency	4	Information about the organisation's structure, its decision-making criteria, important dates, and any other information that is of interest to you, is publicly available and easy to find.	5
	5	Information about the organisation's structure, its decision making criteria and important dates and events is understandable.	5
	6	The organisation offers reasons for its decisions.	5
	7	The reasons that the organisation offers for its decisions are legitimate.	5
	Domain points possible: 20		20
Accountability	8	The organisation has clearly states to whom it is accountable.	5
	9	The organisation demonstrates that it fulfils its duty to be accountable.	5
	10	The organisation is open about how it makes decisions when faced with competing demands from different groups, individuals or organisations.	3
	Domain points possible: 15		13

Table 2 (continued): PHARMAC scores in DMAT framework.

DMAT value	Item	PHARMAC	
Participation	11	The organisation consults all groups whom it is required to consult by law.	5
	12	Information on the ways in which patients, members of the public, health professionals and other stakeholders can get involved is publicly available and explained.	5
	13	The organisation uses a wide range of techniques in consulting and engaging with stakeholders and the public.	5
	14	The organisation is transparent about how the views of patients, the public, health professionals and other stakeholders influence the ultimate decisions.	3
	15	The organisation's strategy for consulting patients, members of the public, health professionals and other stakeholders ensures that a wide range of views are heard.	3
	Domain points possible: 25		21
Clinical Effectiveness	16	The organisation has a system in place to identify relevant national guidance or standards.	5
	17	The organisation a system in place to manage uncertainties about, or unavailability of, evidence on clinical effectiveness.	5
	18	The organisation has a system in place to identify clinically ineffective services or treatments.	5
	19	The organisation has a system in place to decommission clinically ineffective services or treatments.	5
	Domain points possible: 20		20
Cost-effectiveness	20	The organisation has a system in place to collect and evaluate evidence in order to ensure that what is commissioned is cost effective.	5
	21	The organisation has a system in place to manage uncertainties about, or unavailability of, evidence on cost effectiveness.	5
	22	The organisation explains how it considers the financial implication of each decision (including the financial impact on other services, for example).	5
	Domain points possible: 15		15

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DMAT value	Item		PHARMAC
Quality of Care	23	Information on quality of care, such as strategies and definitions, is publicly available and easy to find.	N/a
	24	Information on the quality performance of the services that the organisation commissions is publicly available and easy to find.	N/a
	25	The organisation can demonstrate that it has systems in place to identify and follow national quality care initiatives	N/a
	Domain points possible: 15		N/a
Fairness	26	The organisation demonstrates that it has policies in place to identify equality and diversity concerns that may arise from its decisions and strategies.	5
	27	The organisation can demonstrate that it commissions services on the basis of clinical need and not on the basis of other characteristics such as age, gender, ethnicity or sexual orientation.	5
	28	When services are prioritised for special patient or population groups (children or older people, for example), the organisation explains the reasons for this.	5
	Domain points possible: 15		15
Total points possible: 125 points			119