Key Influencer Interviews

Purpose

Provide a vehicle early in the project that allows key influencers to provide valuable insight to the project team and influence the development and implementation of change management activities.

Directions

- Introductions
- Describe Project and Project Goals at a high level
- Define purpose of discussion

Interview Background

- Project:
- Sponsor Name:
- Position:
- Interviewer:
- Date:

Interview Questions

- 1. How would you define the problem we are planning to tackle as it relates to Project X?
- 2. What is the impact of the problem to your area of responsibility?
- 3. What success measures would you use for Project X?
- 4. What goals or objectives do you have or will you have related to Project X?
- 5. What ideas do you have in terms of what could be contributing to the problem?
- 6. What concerns or anticipated obstacles do you have related to achieving the desired state?
- 7. What suggestions do you have for overcoming those concerns / obstacles?
- 8. What are the other key initiatives in your area currently underway or planned that might compete for time/attention?
- 9. In terms of significance, where does Project X fall in your list of key initiatives?
- 10. How would you like to receive updates on the progress of this project?

Key Influencer Plan

Purpose

Develop & implement a plan to keep key influencers informed of the project's progress. It also provides a mechanism for periodic "check ins" with key influencers to share information about the project, and to seek advice/assistance with project work.

Suggestions

- 1. Use the "Key Stakeholders Roles" spreadsheet to identify:
 - Relationship owners
 - Key concerns
 - Concerns
 - Motivation
 - Engagement tactics & key messages
- 2. Define current month plans for engaging stakeholders
- 3. Review plans with relationship owner
- 4. Check/adjust each month

