



Port St. Joe, Florida

2006 Annual Report

Jessie Ball duPont Fund

Jessie Dew Ball was born in 1884 into a genteel Virginia family impoverished by the Civil War. She was educated in a one-room country school and what is now Longwood College in Farmville, Virginia. She helped her father in his law practice and later taught school in her home county. In 1908, she moved with her parents to San Diego, California. There she became assistant principal in the largest elementary school in the city and contributed to the support of her elderly parents.



It was in San Diego that the young Jessie first demonstrated her philanthropic tendencies. From her modest educator's income, she began awarding college scholarships to needy students. Eventually she managed more than 100 such scholarships, a reflection early in life of her deep commitment to education.

In 1920, she re-established an earlier friendship with Alfred I. duPont, whom she had met as a teenager when he came to Virginia on hunting expeditions. They were married in 1921.

Mrs. duPont was not only a devoted wife but a constant companion and close advisor to her husband in both his business and charitable activities. When he died in 1935, she assumed control of his vast business enterprises in Florida and became the principal trustee of his estate. In his memory, she created three foundations: one to build a children's hospital in Delaware (the Nemours Foundation), a second to assist needy persons in Florida, Delaware and Virginia (the Alfred I. duPont Foundation), and a third to recognize outstanding contributions in the field of broadcast journalism (the Alfred I. duPont Awards Foundation).

Mrs. duPont focused her life on charitable and philanthropic work. She funded hundreds of scholarships for college students, mostly in the southeastern states. Her gifts to colleges and universities augmented faculty salaries and built libraries. Hundreds of churches of all denominations, major charities, children's homes, historic buildings and art museums benefited from her gifts.

When she died in 1970, her will established the Jessie Ball duPont Religious, Charitable and Educational Fund to continue her philanthropic work. The principles and interests that she pursued during her life still guide the Fund today.

2006 Annual Report

Jessie Ball duPont Fund

Jacksonville, Florida

The Jessie Ball duPont Fund is a national foundation that makes grants to a defined universe of organizations whose eligibility is determined exclusively by Mrs. duPont's personal philanthropic decisions.

An organization is eligible if it received a gift from Mrs. duPont between January 1, 1960 and December 31, 1964.

Today, there are more than 300 eligible organizations.

Focus Areas

The Fund organizes its resources around five focus areas:

- ❖ Strengthening the Independent Sector
- ❖ Building Assets of People, Families and Communities
- ❖ Building the Capacity of Eligible Organizations
- ❖ Stimulating Community Problem Solving
- ❖ Helping People Hold Their Communities Accountable

Throughout their work, the trustees and staff of the Fund strive to:

- ❖ Learn with and from the people they serve;
- ❖ Respect the wisdom and creativity of the organizations and communities with whom they work;
- ❖ Engage in thoughtful and disciplined reflection about the decisions they make;
- ❖ Maintain the highest ethical standards in all that they do;
- ❖ Act with compassion, work for justice, and champion the rights of all people to share in the wealth and health of our nation.

Core Beliefs

The trustees and staff of the Jessie Ball duPont Fund believe:

- A democratic society that works for all people requires the participation of a strong and organized independent sector.
- Communities are stronger and healthier when:
 - ❖ Public, private and philanthropic resources are invested to build the assets of individuals, families and neighborhoods.
 - ❖ Citizens, neighborhoods and organizations work together across the boundaries that divide us.
 - ❖ They are deliberate about identifying, building and using their philanthropic assets – the time, talent and money of people.
- Citizens have both the right and the responsibility to participate fully in public debate about the distribution of resources, opportunities and assets intended to serve the common good.

Message from the Trustees and President

In large measure, the work of philanthropy is focused on the space between those who have much and those who have little – little wealth, little safety, little shelter, little nutrition, little health care, little education, little economic opportunity. Often, philanthropy intervenes directly, offering food, safe haven or a host of other charitable assists. Just as often, philanthropy works systemically, helping communities of people develop resources to function successfully within economic, political and cultural structures.

At the Jessie Ball duPont Fund, much of our attention in 2006 was focused on this latter philanthropic work. We call it Building Assets of People, Families and Communities, and it is one of the five areas in which we focus our grantmaking. In 2006, almost one third of all grants made by the Fund's trustees supported work in this area.

While some may think of assets in strictly financial terms, we define assets more broadly. Individual assets include financial holdings, but also include education and job skills, for instance. Community assets may include educational institutions, recreational facilities, or engines of economic opportunity. And for both individuals and their communities, understanding social networks and knowing how to use them are, we believe, increasingly critical assets.

In this report, we share insight into Port St. Joe, Florida, one of the Fund's five "core communities" – places of particular importance to Jessie Ball duPont, and places in which her philanthropic investments were most broad. Port St. Joe is illustrative of communities that are challenged by inequitable distribution of assets. While its story is unique, it also is universal. We are fortunate to have the opportunity to work with the people of Port St. Joe to help them address the challenges they are facing.

The work of the trustees and staff of the Fund is considerable: in 2006, the Fund awarded 401 total new grants valued at \$14,180,912. Because the trustees frequently make multi-year grants, the staff also managed oversight of an additional 269 grants initiated in prior years.

At year end, the Fund Balance was \$314,029,264, a 6 percent increase over 2005.

Our work in 2006 was enhanced by the presence of our newest trustee, Robert M. Franklin, Ph.D., successor to Jean Ludlow, who retired after 20 years of service to the Fund. Dr. Franklin's experience in the field of philanthropy and his passion for meeting the needs of his fellow citizens, have helped him integrate easily into the work of the Fund.

Also in 2006, we said farewell to Jo Ann Bennett, long-time executive secretary. In her stead, we welcomed Davena Sawyer as the executive assistant to the president, and have benefited from her quick and professional adaptation to our organization.

As we move into 2007, we remain encouraged and inspired by the work of our eligible organizations, the individuals who lead them and the remarkable citizens with whom they work. It is these people who motivate us to continue the work that we do, and to remain grateful for the vision and wisdom of Jessie Ball duPont.



Mary K. Phillips
Chair for the Trustees



Sherry P. Magill
President



Grantmaking 2006



The trustees and staff of the Jessie Ball duPont Fund view their work through multiple lenses.

One lens organizes the work around the five focus areas identified on page 2 of this report.

Another lens organizes the work around the three portfolios of eligible organizations:

- ❖ Education (87 organizations, mainly colleges and universities),
- ❖ Nonprofit (152 organizations of varying types),
- ❖ Religion (92 organizations, most of them churches).

A third lens organizes the work around the five communities that are home to 162 of the 331 eligible organizations:

- ❖ Wilmington, Delaware (35 organizations),
- ❖ Richmond, Virginia (16 organizations),
- ❖ The Northern Neck of Virginia (39 organizations),
- ❖ Jacksonville, Florida (50 organizations),
- ❖ Port St. Joe, Florida (20 organizations).

And a fourth lens organizes the work around the three states Mrs. duPont called home: Delaware, Virginia and Florida, where 230 of the eligible organizations are located.

By viewing its work through these lenses – individually and collectively – the Fund’s trustees and staff are most effective at serving the organizations and communities that were important to Jessie Ball duPont.

Focus Areas – Helping People Hold Their Communities Accountable

In recent years, the Jessie Ball duPont Fund has emphasized the importance of nonprofit organizations and community stakeholders educating policymakers about issues critical to their constituents and communities. In 2006, that continued emphasis was exemplified by two grants:

The Fund awarded \$325,294 to Georgetown University to support research by its Health Policy Institute into the effects of Florida’s ambitious efforts at Medicaid reform. The reform effort, begun by then Gov. Jeb Bush in 2006, seeks to move Florida Medicaid to a managed-care model, rather than the traditional model, beginning with a pilot project in two counties: Duval (Jacksonville) and Broward (Fort Lauderdale). The impact of this change on vulnerable populations is uncertain, and the trustees engaged Georgetown researchers Joan Alker and Jack Hoadley to monitor the transition and report their findings.

But the Fund also insisted on an education component to the research. Through a series of policy briefs, community meetings and public convenings, the Fund hopes to inform legislators and policy makers about the results of the Medicaid reform pilot in an impartial manner. It is worth noting that other evaluations of the pilot are a purely financial evaluation (answering such questions as did the new program save the state money?) and a qualitative evaluation funded chiefly by federal and state Medicaid funds.

The Fund published its first policy brief – a primer on Florida’s reform experiment – in fall 2006, a copy of which is available in the Research section of our website (www.dupontfund.org).

Meanwhile, in Delaware, a collection of community leaders expressed an interest in more aggressive

Value of Grants

| Competitive Grants | Number of Grants | Value of grants |
|---|------------------|---------------------|
| Building Organizational Capacity | 52 | \$4,650,234 |
| Strengthening the Independent Sector | 4 | \$1,070,365 |
| Building the Assets of People, Families and Communities | 28 | \$3,236,356 |
| Helping People Hold their Communities Accountable | 12 | \$2,169,335 |
| Stimulating Community Problem Solving | 3 | \$285,800 |
| Total Competitive Grants | 99 | \$11,412,090 |

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| Feasibility Grants | 19 | \$89,981 |
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| Initiatives | | |
| <u>Religion Initiative</u> | | |
| Church Technical Assistance | 16 | \$62,342 |
| Clergy Enrichment Fund | 31 | \$116,386 |
| Diocesan Enrichment Fund | 6 | \$60,000 |
| People In Need | 59 | \$442,500 |
| Repair & Restoration | 14 | \$707,416 |
| Total Religion Initiative | 126 | \$1,388,644 |
| <u>Independent School Initiative</u> | | |
| Discretionary Fund | 9 | \$90,000 |
| Technical Assistance | 9 | \$45,000 |
| Total Independent School Initiative | 18 | \$135,000 |
| <u>Small Liberal Arts College Initiative</u> | | |
| President’s Discretionary Fund | 18 | \$180,000 |
| Sabbaticals | 1 | \$88,200 |
| Summer Institute | 19 | \$271,876 |
| Total Small Liberal Arts College Initiative | 38 | \$540,076 |
| <u>Nonprofit Initiative</u> | | |
| Executive Director’s Discretionary Fund | 40 | \$400,000 |
| Nonprofit Executive Institute | 21 | \$17,341 |
| Nonprofit Technical Assistance | 40 | \$197,780 |
| Total Nonprofit Initiative | 101 | \$615,121 |

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| Total Initiatives | 283 | \$2,678,841 |
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| TOTAL ALL GRANTS | 401 | \$14,180,912 |
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advocacy on behalf of children living in that state.

The Fund drew on its successful work in Florida around children, working with Child Welfare League of America (*Notes from the Field*, Fall 2003 – *At Work in Florida*) and awarded \$199,730 to CWLA to partner with the Delaware group to establish a statewide children’s advocacy organization. By the end of 2006, the fledgling Delaware group had hired an executive director with expertise in public policy, raised in excess of \$150,000 in local funds, and was drafting a policy agenda.

Portfolios – Religion

During 2005, staff worked diligently with representatives of the Religion portfolio to understand issues confronting congregations, judicatories and schools of theology that educate clergy. The result was a strategic initiative that resulted in a series of grants in 2006 that will enable learning by and about faith communities and their leaders from three perspectives:

The congregation: How do congregations meet the challenges they confront in serving rapidly changing communities? The trustees awarded grants to three congregations – Christ Church Christiana Hundred, Wilmington, Delaware; St. James’s Episcopal Church, Richmond, Virginia; and St. Joseph Catholic Church, Port St. Joe, Florida – to enable exploration of issues specific to them.

The clergy: How are theological schools preparing clergy to meet the challenges of a changing religious landscape and changing community needs? The trustees awarded grants to five such institutions to explore new learning and teaching opportunities for professors and students. Grantees are: Drew University, Madison, New Jersey; University of Notre Dame, Notre Dame, Indiana; University of the South, Sewanee, Tennessee; Wake Forest University, Winston-Salem, North Carolina; and Yale University, New Haven, Connecticut.

The community: How are congregations and other groups of the faithful working in communities, and what type of work are they doing? While much can be documented about the work of nonprofits in communities, little comprehensive data exists about the work of congregations. The trustees awarded a grant to United Way of Delaware to support an extensive body of research on the faith community in Wilmington – its complexity and its work.

Across Portfolios, Communities and Focus Areas

In the past, the Jessie Ball duPont Fund has brought together representatives of eligible organizations around issues relating to their portfolio, or their community. The Fund has convened representatives of colleges and universities, for instance, to discuss issues of diversity and student enrollment. And the Fund frequently has hosted regional meetings of eligible organizations to promote conversation about issues specific to their communities.

In 2006, the trustees and staff chose to deepen the work by convening community representatives, across portfolios and around a specific focus area – Building Assets of People, Families and Communities.

The concept was driven by a deep belief that building assets of vulnerable populations and the communities in which they live is a critical component of building sustainable, democratic communities. It also was driven by the recognition that the five core communities had much to share with and learn from one another.

In spring 2006, staff worked to identify teams of individuals from each community – individuals who represented not only eligible organizations but all sectors of the community: business and government as well as the nonprofit, education and faith communities. In late summer and early fall, staff traveled to each community and convened the teams for preliminary meetings, allowing individuals to meet, develop a common understanding of the Fund’s interest and begin to think about what new asset-building work might look like in their respective communities.

In late October, the Fund brought the five teams together for a three-day symposium. The symposium was structured to broaden the participants’ knowledge of asset-building work, stimulate their thinking about challenges and opportunities in their own communities, and motivate them to use their collective leadership to initiate new activities in their communities.

Where this effort leads is unknown. By year-end, community teams had scheduled follow-up meetings with each other and with Fund staff. We do not know which ideas will take root and which will wither. But we are encouraged by the creativity and enthusiasm we have seen in each community, and remain hopeful that enduring systemic approaches to tough community challenges will flourish.

This is but a sampling of the work of the trustees and staff in 2006. All told, the trustees awarded 401 grants to 225 organizations valued at \$14,180,912. Staff continued its research into the health of the independent sector in the five core communities and three core states and worked to better understand the challenges facing leaders of nonprofit organizations. Our agenda is equally full for 2007. We look forward to continuing to share our experiences and our findings with you.

Competitive Grants – 2006

The competitive grantmaking program responds to individual proposals initiated by the eligible organizations. This program funds, on a competitive basis, the very best ideas that come forward. Quality of the idea, relevance to the organization’s constituency and community, and consistency with the grantmaking goals of the Fund are the principal criteria that inform the trustees’ decisions. The competitive grantmaking program includes many multi-year grants, allowing organizations the opportunity to engage in work over time with the security of financial support. Competitive Grants awarded in 2006 are listed below, followed by a listing of Active Grants – competitive grants awarded in prior years that remained active in 2006.

Alfred I. duPont Fund Awards Foundation
Winston-Salem, North Carolina
\$300,000 to support the Alfred I. duPont – Columbia University Awards in Broadcast Journalism. 2006

American Foundation for the Blind
New York, New York
\$100,000 to support development of a web-based resource serving the blind and their caregivers. 2006-2007

American Red Cross of the Delmarva Peninsula
Wilmington, Delaware
\$155,375 to stabilize cash reserves and support the chapter’s core mission. 2006

Archdiocese of Miami,
Miami Shores, Florida
\$250,000 to support a partnership with Direct Action Research and Training Center’s efforts to expand the church-based, grass-roots community organizing in Florida. 2006-2008

Auburn University
Auburn, Alabama
\$165,000 to develop and implement a faculty and student education program working with public schools in rural Alabama. 2006-2008

Baptist Health
Jacksonville, Florida
\$100,000 to support a third-year extension of the JaxCare pilot program to provide access to health care for the low-income, working uninsured in Duval County, Florida. 2006

Baptist Health
Jacksonville, Florida
\$25,800 to support efforts to enroll more children in Florida KidCare, the low-cost health insurance program for Florida’s uninsured children. 2006

Barter Theatre
Abingdon, Virginia
\$67,587 to develop the technical capacity to expand the theater’s distance learning initiative with rural Virginia schools. 2006

Catholic Charities Bureau, Inc.
Jacksonville, Florida
\$174,980 to support staff expansion. 2006-2008

Child Welfare League of America
Washington, D.C.
\$199,730 to support development of a Delaware Children’s Campaign. 2006

Child Welfare League of America, Inc.
Washington, D.C.
\$227,813 to build a statewide coalition of Florida child-welfare providers comparable to the existing coalition of juvenile justice organizations, and bring the two coalitions together for the benefit of children. 2006

Children’s Home Society of Florida
Winter Park, Florida
\$137,800 to support development of research-based programs for children and advocate for their implementation. 2006-2007

Children’s National Medical Center
Washington, D.C.
\$88,398 to prevent, treat and reduce obesity among high-risk, economically disadvantaged Latino children and adolescents in the District of Columbia. 2006-2007

Christ Church Christiana Hundred
Wilmington, Delaware
\$120,000 to work with the Latin American Community Center to develop mental health services for Wilmington’s Latino community. 2006-2008

Christ Church Christiana Hundred
Wilmington, Delaware
\$48,900 to support a congregational self-study focusing on church leadership, social change and strategies for service. 2006

Christian Herald Association, Inc.
New York, New York
\$45,450 to pilot an alumni program for graduates of the Association’s Bowery Mission. 2006

Christiana Care Health System
Wilmington, Delaware
\$114,192 to develop a comprehensive medical and psychiatric health care program for adolescents recently released from juvenile detention facilities. 2006-2007

City of Jacksonville
Jacksonville, Florida
\$150,000 to support repairs and renovations to the Jessie Ball duPont Park. 2006

Clara White Mission
Jacksonville, Florida
\$175,000 to provide core operating support. 2006-2007

The Community Foundation in Jacksonville
Jacksonville, Florida
\$91,105 to support an educational forum on building financial assets for representatives of the Fund’s five core communities. 2006

The Community Foundation in Jacksonville
Jacksonville, Florida
\$795,000 to support the Community Building Fund. 2006-2008

Daniel Joseph Jenkins Institute
North Charleston, South Carolina
\$30,000 to hire staff and consultants to assist the Institute as it seeks accreditation by the Council on Accreditation for Children and Family Services, Inc. 2006

Daniel Memorial, Inc.
Jacksonville, Florida
\$9,200 to update an organizational audit. 2006

Delaware Art Museum
Wilmington, Delaware
\$100,000 to serve as a 1:2 challenge to the museum’s board for administrative support funding. 2006

Drew University
Madison, New Jersey
\$50,000 to support work in pastoral ministry and prophetic leadership. 2006

Easter Seals of Delaware and Maryland’s Eastern Shore
New Castle, Delaware
\$160,000 to support efforts to change government support for and reimbursements related to assistive technology for children and adults with disabilities 2006-2007

Episcopal Diocese of Delaware
Wilmington, Delaware
\$60,000 to assist the Cathedral Choir School in hiring a development director. 2006-2007

Episcopal Diocese of Virginia
Richmond, Virginia
\$141,551 to develop a discernment and leadership program for clergy and lay leaders. 2006-2008

Episcopal Diocese of Southern Ohio
Cincinnati, Ohio
\$238,000 to help the Episcopal Church develop new congregations in immigrant communities. 2006-2008

Episcopal Diocese of Western Kansas
Salina, Kansas
\$10,925 to support a partnership with the Diocese of Mukono in Uganda to provide eyeglasses to the poor. 2006-2008

Episcopal Media Center
Atlanta, Georgia
\$30,000 to support a partnership with the Alliance for Christian Media to research and develop a new interdenominational web site. 2006

Family Foundations
Jacksonville, Florida
\$150,625 to support hiring of a development director. 2006-2008

First Baptist Church of White City
Wewahitchka, Florida
\$30,000 to support the senior citizens programs. 2006

Florida Southern College
Lakeland, Florida
\$147,000 to hire an assistant dean for student success and retention. 2006-2008

Former Agents of the FBI Foundation
Quantico, Virginia
\$25,000 to support development and dissemination of oral histories from former FBI agents. 2006

Georgetown University
Washington, D.C.
\$325,294 to conduct an independent evaluation of the Medicaid pilot project in Duval and Broward counties, Florida, focusing on how the program affects Medicaid beneficiaries’ access to care and the impact on community health providers. 2006-2007

Girl Scouts of the USA
New York, New York
\$25,000 to support a pilot project at Girl Scouts of the Gateway Council in Jacksonville, Florida, testing new methods of volunteer recruitment, training and retention. 2006

Goucher College
Baltimore, Maryland
\$172,904 to support efforts to expand economic diversity of the student body. 2006-2009

Historical Society of Delaware
Wilmington, Delaware
\$75,650 to conduct market research leading to brand development and a public relations campaign. 2006

Hollins University
Hollins, Virginia
\$150,000 to strengthen its marketing and fundraising efforts. 2006-2008

Hope Haven Children’s Clinic and Family Center
Jacksonville, Florida
\$95,184 to provide multiple services, including tutoring, anger management and social skills training, mental health counseling and speech and language services to students enrolled in four schools and/or programs on Jacksonville’s Northside. 2006-2008

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| <p>Hospital for Special Surgery New York, New York</p> <p>\$136,740 to implement a health advocacy program for frail, elderly, low-income patients, matching individual needs with hospital and community services. 2006-2007</p> | |
| <p>International Social Service – United States of America Baltimore, Maryland</p> <p>\$192,073 to develop an institute of applied research and public policy to improve protection of children orphaned and abandoned by war and natural disasters. 2006-2007</p> | |
| <p>Jacksonville Museum of Modern Art Jacksonville, Florida</p> <p>\$102,500 to support development of a new web site and hiring of staff to create and support it. 2006-2008</p> | |
| <p>Jacksonville Symphony Orchestra Jacksonville, Florida</p> <p>\$100,000 to support the cost of fundraising counsel to guide an endowment campaign. 2006-2007</p> | |
| <p>Jacksonville University Jacksonville, Florida</p> <p>\$41,086 to support an analysis of nonprofits in the Fund’s five core communities. 2006</p> | |
| <p>James Monroe Memorial Foundation Richmond, Virginia</p> <p>\$43,651 to support work with the College of William & Mary’s Center for Archaeological Research to authenticate and document the birthplace of James Monroe. 2006</p> | |
| <p>Knights of Columbus, Father Maher Council Jacksonville, Florida</p> <p>\$5,176 to expand the number of children with developmental disabilities served by the organization. 2006</p> | |
| <p>Lancaster Community Library Kilmarnock, Virginia</p> <p>\$26,000 to support a collaboration with the Northumberland Public Library and the Northumberland and Lancaster county public school systems to develop an online tutoring and homework help service for students and adults. 2006-2008</p> | |
| <p>The Lewes Historical Society Lewes, Delaware</p> <p>\$18,000 to support surveying, researching and cataloguing historic tombstones and gravesites in Lewes and Rehoboth Hundred by summer interns. 2006-2008</p> | |
| <p>Lynchburg College Lynchburg, Virginia</p> <p>\$67,180 to support a service learning/study abroad program. 2006-2008</p> | |
| <p>Mary Baldwin College Staunton, Virginia</p> <p>\$149,250 to support activities associated with phase three of a comprehensive campus master plan. 2006-2007</p> | |

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| <p>McDaniel College Westminster, Maryland</p> <p>\$150,000 to establish a Center for the Study of Aging. 2006-2007</p> | |
| <p>National Audubon Society New York, New York</p> <p>\$149,288 to support environmental conservation and advocacy work in Northeast Florida. 2006-2007</p> | |
| <p>National Council on Crime and Delinquency Oakland, California</p> <p>\$129,500 to evaluate the effectiveness of an NCCD process being used at five sites of the PACE Center for Girls in Florida. 2006</p> | |
| <p>National Jewish Medical and Research Center Denver, Colorado</p> <p>\$126,517 to pilot a treatment protocol for children dually diagnosed with asthma and obesity. 2006</p> | |
| <p>National Trust for Historic Preservation Washington, D.C.</p> <p>\$102,050 to support development of advocacy tools and training for local and regional historic preservation organizations. 2006-2007</p> | |
| <p>New Bethel A.M.E. Church Port St. Joe, Florida</p> <p>\$30,000 to develop needed data and support planning for the Gulf County Community Development Corporation Home Ownership Center. 2006</p> | |
| <p>North Florida Council, Boy Scouts of America Jacksonville, Florida</p> <p>\$50,000 to pilot a Scouting program in two subsidized housing communities. 2006</p> | |
| <p>Northumberland County Rescue Squad, Inc. Reedville, Virginia</p> <p>\$76,000 to support purchase of an emergency services rescue vehicle. 2006</p> | |
| <p>Opportunity Center, Inc. Wilmington, Delaware</p> <p>\$128,260 to develop a new training and job placement program to place disabled adults in jobs within the service sector. 2006-2007</p> | |
| <p>The Osborne Association Long Island City, New York</p> <p>\$130,000 to mount a public education and youth training initiative to impact New York City agencies that interact with children of parents incarcerated in the New York City prison system. 2006-2007</p> | |
| <p>The Piney Woods School Piney Woods, Mississippi</p> <p>\$100,000 to support a strategic planning process. 2006</p> | |
| <p>Rabun Gap-Nacoochee School Rabun Gap, Georgia</p> <p>\$120,000 to develop a student resource center. 2006-2008</p> | |

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| <p>Robert E. Lee Memorial Association, Inc. Stratford, Virginia</p> <p>\$107,469 to hire a curator. 2006-2008</p> | |
| <p>Rotary Charity Foundation Jacksonville, Florida</p> <p>\$50,000 to match the Foundation’s support of the African Mercy Ship. 2006</p> | |
| <p>Sisters of St. Benedict – St. Gertrude Monastery Ridgley, Maryland</p> <p>\$100,000 to enable upgrades of computer hardware and software. 2006</p> | |
| <p>Sisters of St. Joseph of Carondelet, St. Louis Province St. Louis, Missouri</p> <p>\$170,500 to support a leadership training program for future leaders of Catholic organizations supported by the Sisters. 2006-2008</p> | |
| <p>Stetson University DeLand, Florida</p> <p>\$100,000 to support development of a resource center within the school of law to address the legal needs of the elderly. 2006-2008</p> | |
| <p>Speech and Hearing Center, Inc. Jacksonville, Florida</p> <p>\$105,500 to support creation and staffing of a development program. 2006-2008</p> | |
| <p>St. Anthony’s Health Care St. Petersburg, Florida</p> <p>\$142,000 to support a walk-in program for low-income, uninsured patients of the St. Petersburg Free Clinic. 2006-2007</p> | |
| <p>St. Catherine’s School Richmond, Virginia</p> <p>\$95,000 to support development of a campus master plan. 2006-2007</p> | |
| <p>St. George’s Episcopal Church Valley Lee, Maryland</p> <p>\$199,287 to support a partnership with Three Oaks Center’s Child Advocacy Program, which works with children in the transitional housing program. 2006-2008</p> | |
| <p>St. James’s Episcopal Church Richmond, Virginia</p> <p>\$40,000 to support a parish-self-study of building, fundraising and community outreach opportunities. 2006</p> | |
| <p>St. Joseph Catholic Church Port St. Joe, Florida</p> <p>\$40,000 to support congregational study of community outreach and service opportunities. 2006</p> | |
| <p>St. Mary’s Whitechapel Episcopal Church Lancaster, Virginia</p> <p>\$175,160 to support a partnership with SAIF Water Wells., Inc., which works to improve the quality of wells and water in the Northern Neck of Virginia. 2006-2008</p> | |

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| <p>Stephens College Columbia, Missouri</p> <p>\$145,000 to prepare for a capital campaign. 2006-2008</p> | |
| <p>Sweet Briar College Sweet Briar, Virginia</p> <p>\$86,500 to strengthen the service learning program. 2006-2008</p> | |
| <p>Temple University Philadelphia, Pennsylvania</p> <p>\$179,279 to support efforts to engage people age 50 and over in volunteer service. 2006-2008</p> | |
| <p>United Way of Delaware, Inc. Wilmington, Delaware</p> <p>\$55,000 to launch and market the Nonprofit Purchasing Group of Delaware. 2006-2007</p> | |
| <p>United Way of Delaware, Inc. Wilmington, Delaware</p> <p>\$112,500 to implement marketing and communications activities related to a new strategic direction for the organization. 2006-2008</p> | |
| <p>United Way of Delaware, Inc. Wilmington, Delaware</p> <p>\$414,071 to support a partnership between United Way, the University of Pennsylvania and the University of North Carolina at Greensboro to conduct research and analysis of religious congregations in Wilmington. 2006-2007</p> | |
| <p>United Way of Northeast Florida Jacksonville, Florida</p> <p>\$100,000 to add a financial counseling component to the RealSense Prosperity campaign, which seeks to encourage and assist low-wage workers in Duval County to file for and claim the Earned Income Tax Credit. 2006-2007</p> | |
| <p>United Way of Northeast Florida Jacksonville, Florida</p> <p>\$130,000 to support administrative staff for the RealSense campaign, Jacksonville’s Earned Income Tax Credit initiative. 2006-2008</p> | |
| <p>University of Notre Dame Notre Dame, Indiana</p> <p>\$47,750 to explore how faculty and curriculum can better prepare the next generation of priests and lay ministers committed to community and social justice. 2006</p> | |
| <p>University of North Carolina at Chapel Hill Chapel Hill, North Carolina</p> <p>\$192,684 to support a pilot program to partner with four small colleges in the Appalachian College Association to conduct economic development outreach programs in Appalachia. 2006-2008</p> | |
| <p>University of North Carolina at Chapel Hill Chapel Hill, North Carolina</p> <p>\$40,276 to provide research on the Fund’s five core communities in preparation for an educational forum on building financial assets for representatives of the five communities. 2006</p> | |

University of the South
Sewanee, Tennessee
\$78,220 to support development of a campus-wide service learning program. 2006-2008

University of Virginia School of Law
Charlottesville, Virginia
\$125,000 to support staffing and development of a Family Advocacy Program. 2006-2008

The Virginia Home
Richmond, Virginia
\$75,000 to support development of an intranet system for residents and staff. 2006-2007

Virginia Polytechnic Institute and State University
Blacksburg, Virginia
\$160,000 to assess long-term health and behavioral outcomes for children in partnership with CHIP and Carilion Health System. 2006-2008

Wake Forest University
Winston-Salem, North Carolina
\$140,000 to support efforts to develop stronger ties between the Divinity School students and African-American churches and congregations. 2006-2008

Wake Forest University
Winston-Salem, North Carolina
\$50,000 to support ministry and vocational advocacy for persons with developmental disabilities. 2006

Wesley College
Dover, Delaware
\$50,000 to support work in the areas of faculty governance and communications. 2006-2007

Woodrow Wilson Presidential Library Foundation
Staunton, Virginia
\$30,000 to support a series of public symposia on race and democracy. 2006-2007

Yale University
New Haven, Connecticut
\$50,000 to support a supervised ministry-intership program with a focus on urban ministry. 2006

YMCA of Florida's First Coast
Jacksonville, Florida
\$35,000 to support a church-based program addressing cardiovascular health and stroke risk reduction among African Americans. 2006

Active Grants – 2006

Agnes Scott College
Decatur, Georgia
\$104,789 to establish a center for teaching and learning for faculty development. 2005-2007

Archdiocese of Miami
Miami Shores, Florida
\$140,000 to support a partnership with St. Anne's Adult Day Care program. 2004-2006

Archdiocese of Miami
Miami Shores, Florida
\$136,038 to support the School of Promise Resource Program at St. Jerome Catholic School, which provides specialized support services to at-risk students. 2005-2006

Archdiocese of Miami
Miami Shores, Florida
\$145,000 to support a partnership with New Life Family Center to provide transitional housing and employment services for homeless families with children. 2005-2007

Archdiocese of Miami
Miami Shores, Florida
\$99,000 to support a residential program for homeless people with AIDS. 2003-2006

Association for the Preservation of Virginia Antiquities
Richmond, Virginia
\$150,000 to hire a project manager to oversee construction, installation and program planning for a new museum facility in Historic Jamestowne. 2005-2007

Auburn University
Auburn, Alabama
\$200,000 to establish the Black Belt Community Foundation and encourage philanthropy in an 11-county region in Alabama. 2004-2006

Baptist Health
Jacksonville, Florida
\$148,310 to support expanded mental health services to children, adolescents and their families through Wolfson Children's Hospital. 2005-2007

Baptist Health
Jacksonville, Florida
\$145,000 to expand the hospital's pediatric palliative care program. 2004-2006

Berea College
Berea, Kentucky
\$60,000 to support the Ecological Education and Sustainable Living program. 2005-2006

Bethune-Cookman College
Daytona Beach, Florida
\$150,000 to develop and implement a master's program in Transformative Leadership. 2005-2007

Big Brothers Big Sisters of Northeast Florida
Jacksonville, Florida
\$113,772 to support the cost of hiring a full-time development director. 2005-2007

Bluefield College
Bluefield, Virginia
\$193,000 to support development and implementation of an enrollment management plan. 2005-2006

Boys & Girls Clubs of Delaware
Wilmington, Delaware
\$159,060 to establish a service center in southern Delaware to support clubs in Kent and Sussex counties. 2004-2006

Boys Home Inc.
Covington, Virginia
\$148,351 to develop a work-study program to help boys residing at the home to obtain and succeed in employment and learn personal financial management skills. 2004-2006

Calvary United Methodist Church
Farnham, Virginia
\$180,000 to support a partnership with Three Rivers Healthy Beginnings to encourage timely and appropriate health care and educational opportunities for young children. 2004-2006

Christ Church Christiana Hundred
Wilmington, Delaware
\$100,000 to support a partnership with Delaware Futures to improve academic outcomes for economically disadvantaged students. 2004-2006

The Citadel
Charleston, South Carolina
\$80,800 to support campus and community outreach activities associated with the new African American Studies minor. 2004-2006

The College of William & Mary
Williamsburg, Virginia
\$160,553 to continue work with three public school systems in Virginia's Northern Neck addressing the literacy needs of adolescents. 2005-2007

The Community Foundation in Jacksonville
Jacksonville, Florida
\$500,000 to support a partnership with LISC/Jacksonville to build the capacity of Community Development Corporations to build affordable housing in distressed neighborhoods. 2004-2006

Daniel Memorial, Inc.
Jacksonville, Florida
\$146,480 to institutionalize the Jacksonville Kids Coalition by providing staff support, research funds and other services. 2004-2006

Davidson College
Davidson, North Carolina
\$129,950 to expand its Minority Student Life Enrichment Program. 2005-2006

Delaware Symphony Association
Wilmington, Delaware
\$50,000 to serve as a challenge grant to leverage increased individual, unrestricted giving to the orchestra. 2005-2006

Edward Waters College
Jacksonville, Florida
\$124,920 to develop a “summer bridge” program providing remedial and transitory education classes for incoming freshmen. 2004-2006

Epiphany Episcopal Church
Timonium, Maryland
\$280,000 to support a partnership with Episcopal Housing Corporation to develop affordable housing for low-income families. 2005-2008

Episcopal Diocese of Delaware
Wilmington, Delaware
\$59,250 to support a comprehensive diocesan ministry review and strategic plan. 2005-2006

Episcopal Diocese of North Carolina
Raleigh, North Carolina
\$150,000 to support a partnership with the Chapel of Christ the King in Charlotte, to strengthen the chapel’s ministry and the inner-city mission of the Diocese. 2004-2006

Episcopal Diocese of Southern Ohio
Cincinnati, Ohio
\$149,500 to partner with the Children’s Defense Fund to connect low-income citizens with public benefits and programs that can alleviate poverty. 2004-2006

Episcopal Diocese of Western Kansas
Salina, Kansas
\$60,000 to support a Diocese Youth Coordinator. 2003-2006

Ferrum College
Ferrum, Virginia
\$130,136 to develop, pilot and implement a college-wide assessment program. 2005-2007

Florida Historical Society
Cocoa, Florida
\$87,314 to develop an executive leadership succession plan. 2005-2007

Florida State University
Tallahassee, Florida
\$124,093 to develop baseline housing data and a community organizing strategy in North Port St. Joe, Florida. 2005-2008

Foundation for Historic Christ Church
Irvington, Virginia
\$70,500 to support efforts to hire a full-time development director. 2005-2007

Georgetown University
Washington, D.C.
\$363,675 to continue the Jessie Ball duPont Fund Executive Institute for nonprofit executives. 2005-2007

Immanuel Church Highlands
Wilmington, Delaware
\$60,000 to support the Friendship House Fatherhood Project for Homeless Men. 2004-2006

Irvington Baptist Church
Irvington, Virginia
\$284,000 to support a partnership with the Northern Neck Free Health Clinic and develop a strategy to address the pharmacy technician shortage in the area. 2005-2007

Jacksonville Museum of Modern Art
Jacksonville, Florida
\$57,500 to engage a full-time arts educator and publish educational materials. 2005-2007

Jacksonville University
Jacksonville, Florida
\$20,500 to support continued research into the state of the nonprofit sector in Northeast Florida. 2005-2006

Junior Achievement of Florida’s First Coast
Jacksonville, Florida
\$179,527 to hire a senior development officer and support staff. 2005-2006

Kennedy Krieger Foundation
Baltimore, Maryland
\$159,321 to support the Center for Spinal Cord Injury. 2005-2007

Little Sisters of the Poor, Jeanne Jugan Residence
Newark, Delaware
\$63,427 to support a master plan for facility renovation and associated drawings, documents and budgets. 2005-2006

Longwood University
Farmville, Virginia
\$145,600 to support surveys and assessments of Hull Springs Farm, a University-owned property in the Northern Neck of Virginia, and hire a project director for the work. 2005-2006

Longwood University
Farmville, Virginia
\$125,000 to support development of undergraduate and graduate programs in communication sciences and disorders and establishment of a speech and hearing clinic. 2004-2006

Lynchburg College
Lynchburg, Virginia
\$89,545 to develop administrative infrastructure for two of its experiential learning programs. 2005-2007

Lynchburg College
Lynchburg, Virginia
\$93,351 to develop a Center for Media Development to support communications needs of area nonprofits. 2004-2006

MCP Hahnemann University
Philadelphia, Pennsylvania
\$50,000 to support a five-year evaluation of the Executive Leadership in American Medicine (ELAM) program for women, designed to prepare women faculty in academic health centers for senior leadership positions. 2002-2006

Mary Baldwin College
Staunton, Virginia
\$125,000 to strengthen fundraising capacity by improving technology, increasing prospect management capacity and adding staff. 2005-2007

Medical College of Virginia
Richmond, Virginia
\$138,158 to partner with Rappahannock General Hospital in the Northern Neck of Virginia in creating a palliative care unit at the Northern Neck institution. 2005-2006

Oak Grove Assembly of God
Port St. Joe, Florida
\$250,000 to partner with the Christian Community Development Fund in expanding a home repair program serving the elderly and handicapped; and expanding a mini-grant program supporting initiatives that serve youth. 2005-2007

Old Dartmouth Historical Society/New Bedford Whaling Museum
New Bedford, Massachusetts
\$137,000 to support development of memberships and corporate partnerships. 2005-2007

The Philadelphia Orchestra
Philadelphia, Pennsylvania
\$100,000 to support expansion of the Saturday morning Family Concert series. 2005-2007

Radford University
Radford, Virginia
\$113,014 to develop a regional center for assessment and treatment of Autism Spectrum Disorder. 2005-2006

Randolph College
Lynchburg, Virginia
\$107,030 to add a new tenure-track position in Environmental Studies and Physics. 2005-2007

Saint Leo University
Saint Leo, Florida
\$79,161 to develop a stewardship and donor relations program to support the current capital campaign. 2004-2006

Saint Mary’s Hall
San Antonio, Texas
\$39,000 to support the purchase of specialized software for the school’s development office. 2004-2006

San Antonio College
San Antonio, Texas
\$197,040 to support a pilot student recruitment effort at four high schools serving a predominantly low-income Hispanic population. 2004-2006

San Jose Episcopal Day School
Jacksonville, Florida
\$71,914 to support the school’s instructional technology program. 2005-2007

Sisters of St. Benedict – St. Gertrude’s Monastery
Ridgely, Maryland
\$150,000 to support efforts to diversify the funding base of St. Martin’s Barn and St. Martin’s House, community social service agencies. 2004-2006

St. James’s Episcopal Church
Richmond, Virginia
\$120,000 to support a full-time director of development and benefits for the St. James’s Children’s Center. 2004-2006

St. John’s Cathedral
Jacksonville, Florida
\$103,500 to support hiring a development director for Cathedral Arts Project, an after-school arts program for at-risk children. 2004-2006

St. Simon’s On The Sound Episcopal Church
Fort Walton Beach, Florida
\$135,000 to support the Children In Crisis Neighborhood project, providing shelter for children who the Florida Department of Children and Families determines should be removed from their homes. 2005-2007

St. Vincent’s Medical Center, Inc.
Jacksonville, Florida
\$167,398 to support health care services for migrant farm workers in North and North Central Florida. 2005-2007

St. Vincent’s Medical Center, Inc.
Jacksonville, Florida
\$180,000 to support a mobile health outreach program targeting children in low-income areas of Jacksonville. 2004-2006

Stephens College
Columbia, Missouri
\$49,573 to support digitizing its historic costume collection and making it more available for research. 2005-2007

Stetson University
DeLand, Florida
\$125,000 to establish a Youth as Resources program on campus, a national teen empowerment program supporting teen-initiated projects for community improvement. 2004-2006

Trinity Episcopal Church
Wilmington, Delaware
\$157,606 to support a Latino ministry social services program that helps Spanish-speaking members of the congregation obtain public services and receive emergency assistance with rent, utilities, health care costs and groceries. 2005-2009

United Way of Northeast Florida
Jacksonville, Florida
\$200,000 to provide matching funds for savings accounts begun by individuals participating the in Jacksonville IDA (Individual Development Accounts) program. 2005-2006

University of Delaware
Newark, Delaware
\$174,541 to study the practices and policies governing the process of contracting between state government and nonprofit organizations. 2005-2006

The University of the South
Sewanee, Tennessee
\$98,900 to create new faculty development programs in conjunction with four local school districts. 2004-2006

Virginia Commonwealth University
Richmond, Virginia
\$133,500 to coordinate the involvement ofVCU faculty in an initiative to improve early childhood development and reduce youth violence in Richmond. 2004-2006

Virginia Polytechnic Institute and State University
Blacksburg, Virginia
\$117,361 to support an academic enrichment program for disadvantaged youth in Southside Virginia. 2004-2006

Wake Forest University
Winston-Salem, North Carolina
\$50,000 to support a summer internship program for minority students in business. 2004-2006

Washington College
Chestertown, Maryland
\$72,362 to support a tenure-track position in poetry as part of the creative writing program. 2005-2007

Washington Hospital Center
Washington, D.C.
\$140,640 to evaluate comparative Medicaid and Medicare costs for patients enrolled in the hospital's House Call program. 2005-2006

Washington & Lee University
Lexington, Virginia
\$50,000 to collaborate with the Associated Colleges of the South in increasing and improving environmental studies programs. 2004-2006

Western Kentucky University
Bowling Green, Kentucky
\$112,000 to create the Jessie Ball duPont Early Childhood Education Program. 2002-2006

Wilmington Senior Center, Inc.
Wilmington, Delaware
\$63,500 to support the Grandparent Resource Center, a center for grandparents who become guardians of their grandchildren. 2005-2007

Wingate University
Wingate, North Carolina
\$105,000 to support a Student Success Coordinator and associated costs to address student retention issues at the university. 2005-2007

Yale University
New Haven, Connecticut
\$125,000 to develop the Yale National Teachers Institute in up to 40 locations nationwide. 2005-2006

Feasibility Grants – 2006

Big Brothers Big Sisters of North Florida
Jacksonville, Florida
\$5,000 to determine the feasibility of a city-wide mentoring effort.

Catholic Charities Bureau, Inc.
Jacksonville, Florida
\$5,000 to support a study of organizational needs and capacity and development and implementation of accreditation standards.

The Christmas Shop
Wilmington, Delaware
\$5,000 to determine the optimal location for the Christmas Shop's main event, The Perfect Gift.

The College of William & Mary
Williamsburg, Virginia
\$5,000 to explore possible expansion of community outreach efforts to nearby Petersburg and Virginia State University.

Cople Parish, Yeocomico Church
Hague, Virginia
\$4,000 to support a parish self-study in preparation for long-range planning.

Episcopal Diocese of Virginia
Richmond, Virginia
\$5,000 to identify ways to strengthen a volunteer mentor program for middle school students and analyze after-school curriculum.

Episcopal Diocese of North Carolina
Raleigh, North Carolina
\$5,000 to study a joint ministry between the Rural Advancement Foundation International (RAFI) and the Diocese.

Florida State University
Tallahassee, Florida
\$5,000 to study and develop a master plan for North Port St. Joe, Florida

Georgetown University
Washington, D.C
\$5,000 to explore the feasibility of developing two customized community impact programs for nonprofit leaders in selected communities.

Hampden-Sydney College
Hampden-Sydney, Virginia
\$5,000 to explore development of an interdisciplinary minor in environmental studies.

King and Queen County Historical Society
King and Queen Court House, Virginia
\$2,800 to study the preservation of the Lewis Cemetery site.

National Council on Crime and Delinquency
Oakland, California
\$5,000 to develop and implement a public information campaign around the release of research.

National Juvenile Court Foundation, Inc.
Reno, Nevada
\$3,181 to explore organizational restructuring.

The Northern Neck of Virginia Historical Society
Montross, Virginia
\$5,000 to assess fundraising potential.

San Jose Episcopal Day School
Jacksonville, Florida
\$5,000 to explore integrating study of Chinese into the curriculum.

Stephens College
Columbia, Missouri
\$5,000 to conduct a board development and training retreat in preparation for a capital campaign.

Sweet Briar College
Sweet Briar, Virginia
\$5,000 to explore new service learning opportunities for students.

United Way of Delaware, Inc.
Wilmington, Delaware
\$5,000 to explore a study of faith organizations in Wilmington.

Wake Forest University
Winston-Salem, North Carolina
\$5,000 to explore collaboration with Emory University's Candler School of Theology to establish a summer institute for African-American clergy.

Guidelines For Applicants

The Jessie Ball duPont Fund makes grants to a defined universe of eligible organizations. An organization is eligible if it received a contribution from Mrs. duPont between January 1, 1960 and December 31, 1964. Proof of eligibility is determined by examining Mrs. duPont’s personal or tax records, or by the applicant presenting written verifiable evidence of having received a contribution during the eligibility period.

Application Process for Competitive Grants

The application process consists of a preliminary stage and a final stage. The eligible organization must establish contact with the Fund’s program staff before submitting a proposal. The staff will advise the organization on preparation of a written preliminary proposal. Once the preliminary proposal is submitted, the trustees will either invite the organization to submit a final proposal, or decline the request at the preliminary stage. The Fund’s program staff will contact the eligible organization to discuss the trustees’ decision.

When to Apply — After establishing contact with the Fund’s program staff, eligible organizations may submit written preliminary proposals at any time during the year. The trustees review preliminary proposals during trustee conference calls throughout the year and at trustee meetings in February, May, August and November. Those proposals that are invited to the final stage are considered by the trustees during meetings in February, May, August and November.

Application Process for Other Programs

The Fund has a separate and simplified application process for Feasibility Grants and grants made through the various Organizational Initiatives. For application forms for these programs, please contact the Fund or visit www.dupontfund.org.



Port St. Joe, Florida

One of the Jessie Ball duPont Fund’s
five core communities, Port St. Joe and surrounding
Gulf County are home to 19 churches and one nonprofit
organization that are eligible to receive
support from the Fund.



Photographs by H. Robin Clark

Port St. Joe, Florida, is a place of uncommon beauty: miles of undeveloped beachfront backed by thick pine woods and unspoiled inland waters. A developer's paradise, it would seem. Yet for years the community languished, little known and unchanged.

Its location is remote – a rural county surrounded by rural counties. The Census Bureau ranks Gulf County, home of Port St. Joe, 62nd in population of Florida's 67 counties. Its neighboring counties rank 61st, 64th and 67th. In 2005, Gulf County was home to fewer than 14,000 people.

Until recently, Port St. Joe was what some might call a “company town.” A principal industry was

a paper mill, built in 1937 by the St. Joe Paper Co., an enterprise envisioned by Alfred I. duPont but created after his death by his widow, Jessie, and Alfred's business associates. In addition to the paper mill, the company owned, through a web of corporate connections, the local railroad, telephone company, dock terminal and thousands of acres of timberland. Even today, the company is reported to own 80 percent of the undeveloped property in Gulf County.

The paper mill occupied prime real estate fronting St. Joe Bay and a canal that provided a link to inland waters. Adjacent to the mill, separated from the main part of town by a rail line, was the African-American community known as North Port St. Joe.



In 2000, the paper mill (then dormant) dominated the waterfront of Port St. Joe (below). Today, with the mill demolished, beachfronts beckon residents, newcomers and tourists.

By the late 1990s, the company had changed its name to The St. Joe Co., with stock traded on the New York Stock Exchange. The company sold the mill in 1996, and, two years later, the new owners permanently closed the mill, throwing 500 people out of work and thrusting the entire community into economic turmoil. Unemployment jumped to double-digits and the Jessie Ball duPont Fund boosted its allocation of emergency funds for people in need. In 1996, the Fund distributed \$45,000 to needy people through area churches. In the next three years, the Fund distributed \$420,000 to the needy through the churches of Port St. Joe.

When the paper mill closed, the town lost more than a major component of its economic engine. In many

respects, it lost its bearings. For better or worse, the mill owners had led the community, set the political agenda, backed the winners, called the shots. Without the mill, the town had to call its own shots. But first it had to find its voice.



Mill photograph by Laird



New housing construction at WindMark Beach (top), the revitalized downtown marina (above) and great outdoor recreational opportunities (right) are only some of the amenities attracting newcomers to Port St. Joe.

Though it no longer owned the paper mill, the St. Joe Co. remained a powerful force in Port St. Joe and Gulf County. In 1997, the company hired a new chief executive with a background in high-end real estate development and the mission of realizing the value of the company's real estate assets. The company launched an aggressive development agenda. Shortly after 2000, the dormant mill was demolished and Port St. Joe began to take on a new look.

The downtown waterfront, which once served chiefly commercial and industrial interests, received a facelift and the marina became home to scores of expensive pleasure craft. Along the beachfront just west of downtown, the St. Joe Co. began construction on WindMark Beach, a 2,000-acre community of single-family homes. *Southern Accents* magazine used WindMark Beach as the site of its 2006 Showhouse — 4,313 square feet of veranda-wrapped comfort.

New construction, new home sales and a good dose of speculation sent property values soaring initially. When WindMark's first 15 lots were released in 2002, director of sales Ray Markell told the *St. Petersburg Times* he was overwhelmed with 60 reservations. "I was raising prices as fast as I could," he told the newspaper.

In 2004, a study funded by the Jessie Ball duPont Fund found that a family with a median household income in Gulf County could no longer afford a median-priced home. The study reported that, in 2000, buyers with household incomes of \$45,000 or less could afford 99% of the homes offered for sale in the City of Port St. Joe. By 2003, however, those same buyers could afford only 63% of homes offered for sale.

Though home sales slowed as the overall housing market cooled in 2006, Port St. Joe is undoubtedly becoming a destination community, with a new hotel, new retail outlets and new restaurants indicative of the emerging economy rooted in recreation and tourism, rather than manufacturing.





Arising tide may lift all boats, but it can drown those left on shore.

While coastal construction boomed, North Port St. Joe remained largely unimproved. It certainly is paradise to many of its residents, but it sits in stark contrast to the luxurious environs of WindMark Beach.

North Port St. Joe may not have fully experienced the upside of development, but it did not avoid the downside. Rising property values meant rising tax bills, and a dearth of affordable housing alternatives. Development created jobs, but construction jobs often were not permanent and the service industry jobs created by the tourism/leisure industry rarely paid what manufacturing jobs at the paper mill paid.

In North Port St. Joe, some older residents today face mounting tax bills and limited income streams, and feel pressure to “cash in” by selling their homes. Though home values may have jumped significantly, sales proceeds generally are insufficient to buy a replacement home in the same neighborhood.

The Jessie Ball duPont Fund has invested heavily in North Port St. Joe for the past decade, supporting, among other things, a church-based program to provide basic home repair services to low-income and elderly residents. By 2004 it became obvious that the residents of North Port St. Joe needed to think more strategically about their future and the future of their community.

In 2005-2006, the Fund engaged urban planners at Florida State University to help residents of North Port St. Joe develop a collective vision for their community’s future. Through a series of discussion groups, 47 residents of the North Port St. Joe agreed on four strategic goals for the community:

- Encourage community participation and interaction;
- Manage growth while retaining character;
- Provide quality services for North Port St. Joe;
- Secure long-term tenancy of North Port St. Joe residents.



A program funded by the Jessie Ball duPont Fund has helped secure home repairs for many elderly residents of North Port St. Joe, such as Ms. O.V. Smith (opposite). Residents of North Port St. Joe face a number of challenges brought on by the changing economy of the community.

Jessie Ball duPont could not have imagined the Port St. Joe of today, with internet access, full-service supermarkets and a bank occupying the two-story white clapboard house on the bayfront known as “the chateau” that she used as her local residence.

The trustees who carry on her legacy, however, are more focused on similarities than differences. Like Mrs. duPont, they care deeply about the community, its citizens and its future. Through the years, they have invested more than \$6.2 million in the community, supporting after-school programs, scholarship programs and cultural programs, helping the needy, repairing churches and homes, and helping the African-American community establish its own philanthropic program through the Community Foundation of North Florida.

Today, they see citizens working to build a solid economic foundation for their community – an economy that will create jobs, provide opportunities for young people and sustain long-time residents as well as welcoming newcomers. The work is not always smooth and the community is not always in accord, but citizens’ voices are heard today in ways that were unimaginable just two decades ago.

A dozen community leaders from Port St. Joe and North Port St. Joe participated in the Fund’s conference on Building Assets of People, Families and Communities in October 2006. In that retreat, and in subsequent meetings

held in Port St. Joe, this diverse group of people have shared energy and vision about what can be possible in their hometown.

These leaders face a host of challenges in bringing their ideas to fruition. But they are demonstrating teamwork and collaboration at a level new to this community. And they are finding a collective voice – a voice that represents and resonates with multiple sectors of the community. How this story will end remains unknown.



“The Chateau,” Mrs. duPont’s Port St. Joe home, now serves as home to a bank.



Independent Auditors’ Report

Trustees
Jessie Ball duPont Religious,
Charitable and Educational Fund
Jacksonville, Florida

We have audited the accompanying statements of assets and fund balance arising from cash transactions of the Jessie Ball duPont Religious, Charitable and Educational Fund (the “Fund”) as of December 31, 2006, 2005, and 2004, and the related statements of revenues collected, grants and expenses paid, and changes in fund balance, and cash flows for the years then ended. These financial statements are the responsibility of the Fund’s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company’s internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

As discussed in Note 1 to the financial statements, these financial statements were prepared on the basis of cash receipts and disbursements, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America.

In our opinion, such financial statements present fairly, in all material respects, the assets and fund balance arising from cash transactions of the Fund as of December 31, 2006, 2005, and 2004, and its revenues collected, grants and expenses paid, and changes in fund balance and cash flows for the years then ended, on the basis of accounting described in Note 1.



April 5, 2007

Statements of Assets and Fund Balance
Arising from Cash Transactions

DECEMBER 31, 2006, 2005, and 2004

| | | | |
|--|----------------------|----------------------|----------------------|
| ASSETS | | | |
| CASH AND CASH EQUIVALENTS | \$ 12,590,004 | \$ 14,337,810 | \$ 11,896,649 |
| DEPOSITS | - | 4,000 | - |
| INVESTMENTS—At fair value: | | | |
| U.S. Treasury Securities | 1,030,195 | 2,023,437 | 1,102,891 |
| U.S. government agency securities | 23,607,289 | 19,504,741 | 11,521,378 |
| Corporate bonds | 60,875,829 | 68,023,022 | 79,717,376 |
| Northern Trust Diversified Hedge Fund | 8,925,635 | 8,145,240 | 7,818,654 |
| Common and preferred stocks | 197,649,226 | 178,071,544 | 173,403,833 |
| Asset Backed Securities | 3,337,977 | - | - |
| Limited partnership interests | 5,898,990 | 5,638,445 | 5,030,000 |
| | <u>301,325,141</u> | <u>281,406,429</u> | <u>278,594,132</u> |
| FIXED ASSETS—At cost, less accumulated depreciation of \$102,981, \$87,672, and \$75,231, respectively | <u>114,119</u> | <u>129,023</u> | <u>108,178</u> |
| TOTAL | <u>\$314,029,264</u> | <u>\$295,877,262</u> | <u>\$290,598,959</u> |
| COMMITMENTS (Note 3) | | | |
| LEASE PAYMENT OBLIGATIONS | <u>12,593</u> | <u>-</u> | <u>-</u> |
| FUND BALANCE | 314,016,671 | 295,877,262 | 290,598,959 |
| TOTAL | <u>\$314,029,264</u> | <u>\$295,877,262</u> | <u>\$290,598,959</u> |

See notes to financial statements.

Statements of Revenues Collected, Grants and Expenses Paid, and Changes in Fund Balance

YEARS ENDED DECEMBER 31, 2006, 2005, AND 2004

| | 2006 | 2005 | 2004 |
|---|-----------------------|-----------------------|-----------------------|
| REVENUES COLLECTED: | | | |
| Interest | \$ 5,206,900 | \$ 4,189,836 | \$ 3,881,831 |
| Dividends | 2,837,190 | 2,942,166 | 2,475,940 |
| Distributions and other | <u>1,590,351</u> | <u>2,656,458</u> | <u>3,793,082</u> |
| Total revenues collected | <u>9,724,641</u> | <u>9,788,460</u> | <u>10,150,853</u> |
| GRANTS AND EXPENSES PAID : | | | |
| Grants paid (Note 3) | 12,164,616 | 12,735,085 | 11,923,940 |
| Supporting services qualifying: | | | |
| Audit fees | 47,620 | 29,500 | 28,000 |
| Communications | 95,345 | 84,388 | 104,978 |
| Corporate co-trustee fees (Note 6) | 361,590 | 345,250 | 253,509 |
| Custodial fee (Note 6) | 147,861 | 141,018 | 48,029 |
| Depreciation expense | 27,933 | 28,667 | 21,820 |
| Employment taxes | 41,376 | 44,961 | 38,893 |
| Employee fringe benefits | 195,888 | 192,577 | 160,329 |
| Individual co-trustees' fees (Note 6) | 180,000 | 180,000 | 90,000 |
| Legal fees | 12,833 | 13,148 | 5,483 |
| Occupancy | 161,907 | 158,088 | 134,480 |
| Professional association fees | 143,010 | 141,027 | 105,496 |
| Professional meetings and development | 31,573 | 40,695 | 40,229 |
| Fund directed research | 20,975 | 77,738 | 43,840 |
| Program consulting fees and travel | 164,585 | 201,201 | 134,326 |
| Program evaluation and support | 67,159 | 40,626 | 138,204 |
| Salaries | 656,883 | 632,809 | 600,481 |
| Technology and other office expenses | 111,892 | 113,445 | 99,401 |
| Trustee and staff travel expenses | 148,902 | 124,258 | 87,505 |
| Trustee search expenses | - | 960 | 118,583 |
| Other miscellaneous expenses | - | 982 | 1,310 |
| Loss on disposal of fixed assets | <u>8,064</u> | <u>-</u> | <u>2,698</u> |
| Total supporting service qualifying | 2,625,396 | 2,591,338 | 2,257,594 |
| Supporting services nonqualifying: | | | |
| Federal and state tax expense | 217,346 | 264,108 | 269,519 |
| Investment fees | <u>933,544</u> | <u>812,729</u> | <u>539,861</u> |
| Total supporting services | <u>3,776,286</u> | <u>3,668,175</u> | <u>3,066,974</u> |
| Total grants and expenses paid | <u>15,940,902</u> | <u>16,403,260</u> | <u>14,990,914</u> |
| Deficit of grants and expenses paid over revenues collected before net realized and unrealized gain on securities | (6,216,261) | (6,614,800) | (4,840,061) |
| NET REALIZED AND UNREALIZED GAIN ON SECURITIES | <u>24,355,670</u> | <u>11,893,103</u> | <u>14,176,618</u> |
| Excess of revenues collected and net realized and unrealized gain on securities over grants and expenses paid | 18,139,409 | 5,278,303 | 9,336,557 |
| FUND BALANCE—Beginning of year | <u>295,877,262</u> | <u>290,598,959</u> | <u>281,262,402</u> |
| FUND BALANCE—End of year | <u>\$ 314,016,671</u> | <u>\$ 295,877,262</u> | <u>\$ 290,598,959</u> |

See notes to financial statements.

Statements of Cash Flows

YEARS ENDED DECEMBER 31, 2006, 2005 AND 2004

| | 2006 | 2005 | 2004 |
|--|----------------------|----------------------|----------------------|
| OPERATING ACTIVITIES: | | | |
| Excess of revenues collected and net realized and unrealized gain on securities over grant and expenses paid | \$ 18,139,409 | \$ 5,278,303 | \$ 9,336,557 |
| Adjustments to reconcile excess of revenues collected and net realized and unrealized (loss) securities over grants and expenses to net cash used in operating activities: | | | |
| (Increase) decrease in deposits | 4,000 | (4,000) | - |
| Unrealized (gain) loss on securities net | (7,959,743) | 742,037 | 3,752,984 |
| Realized (gain) on securities —net | (16,395,927) | (12,635,140) | (17,929,602) |
| Litigation settlement | (974) | - | - |
| Depreciation expense | 27,933 | 28,667 | 21,820 |
| Increase in lease obligations | 12,593 | - | - |
| Loss on disposal of fixed assets | <u>8,064</u> | <u>-</u> | <u>2,698</u> |
| Net cash used in operating activities | <u>(6,164,645)</u> | <u>(6,590,133)</u> | <u>(4,815,543)</u> |
| INVESTING ACTIVITIES: | | | |
| Sales and maturities of investments | 136,392,568 | 144,893,278 | 198,220,410 |
| Purchases of investments | (131,954,636) | (135,812,472) | (200,794,866) |
| Acquisition of fixed assets | <u>(21,093)</u> | <u>(49,512)</u> | <u>(39,551)</u> |
| Net cash provided by (used in) investing activities | <u>4,416,839</u> | <u>9,031,294</u> | <u>(2,614,007)</u> |
| NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS | <u>(1,747,806)</u> | <u>2,441,161</u> | <u>(7,429,550)</u> |
| CASH AND CASH EQUIVALENTS—Beginning of year | <u>14,337,810</u> | <u>11,896,649</u> | <u>19,326,199</u> |
| CASH AND CASH EQUIVALENTS—End of year | <u>\$ 12,590,004</u> | <u>\$ 14,337,810</u> | <u>\$ 11,896,649</u> |
| SUPPLEMENTAL DISCLOSURES OF NONCASH INVESTING AND FINANCING ACTIVITIES: | | | |
| Security deliveries | \$ 974 | \$ - | \$ - |

See notes to financial statements.

Notes To Financial Statements

AS OF AND FOR THE YEARS ENDED DECEMBER 31, 2006, 2005 AND 2004

1. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Basis of Presentation—The accompanying financial statements have been prepared on the basis of cash receipts and disbursements, except for investments which are valued at market. Accordingly, revenue and the related assets are recognized when received rather than when earned, except for unrealized gains and losses on investments which are marked to market at each reporting date. Certain expenses are recognized when paid rather than when the obligation is incurred.

Organization—The Jessie Ball duPont Religious, Charitable and Educational Fund (the “Fund”) was established by the will of its founder and principal contributor, Jessie Ball duPont, on November 1, 1976. The Fund is organized as a nonprofit charitable trust and began operations on November 1, 1976, exclusively for religious, charitable, literary, and educational purposes. The principal of the trust shall be held perpetually with all income distributed to various charitable institutions or for specified charitable purposes, as defined by the will.

Cash and Cash Equivalents—Cash and cash equivalents include a diversified short-term money market fund. Highly liquid investments purchased with an original maturity of three months or less are considered cash equivalents.

Investments—Investments in securities are presented at fair value. Realized and unrealized gains or losses are determined by comparison of cost to either proceeds received from the sales or fair values. The fair value of investment securities is based on the last sales price on the valuation date

for those securities traded on national securities exchanges. For securities traded over the counter, the last bid price is used. Investments in limited partnerships are valued by Northern Trust Company Family Business Unit. The investment portfolio is diversified and there is no significant concentration of credit risk.

Security transactions are recorded on the settlement date, which is the date on which security transactions are to be settled by the delivery and receipt of securities and the receipt or payment of cash.

Fixed Assets—Fixed assets are recorded at historical cost less accumulated depreciation. Depreciation is calculated on a straight-line basis over the following estimated useful lives:

Federal Income and Excise Taxes—The Fund has received a tax determination letter indicating that the Fund is exempt from federal income taxes under the provision of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the “Code”). The Fund is classified as a private foundation as defined in Sections 509(a) and 4942 and, as such, is subject to federal excise taxes on its net investment income (dividends, interest, and net realized gains on securities transactions reduced by related expenses). For the years ended December 31, 2006, 2005, and 2004, the Fund made estimated federal excise tax payments of \$217,000, \$161,000, and \$215,000, respectively.

Use of Estimates—The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts

of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of support and revenue, and expenses and losses during the reporting period. Actual results could differ from those estimates.

Reclassification—Certain prior year amounts have been reclassified to conform to the current year presentation.

2. **GRANT REFUNDS AND LOAN REPAYMENTS**

Included in the grants paid are grant refunds and loan repayments. During the year ended December 31, 2006, the Fund received net loan repayments of \$41,932 and grant refunds of \$15,758, which related to grants paid prior to 2006. During the year ended December 31, 2005, the Fund received net loan repayments of \$19,000 and grant refunds of \$100,669, which related to grants paid prior to 2005. During the year ended December 31, 2004, the Fund received net loan repayments of \$29,000 and grant refunds of \$3,668, which related to grants paid prior to 2004.

3. **QUALIFYING DISTRIBUTIONS AND FUTURE YEAR GRANT COMMITMENTS**

Grants—The Fund is a private foundation and is required by Section 4942 of the Code to pay out, as qualifying distributions, a minimum of 5% of the Fund’s noncharitable assets. In 2006, the average fair value for this purpose was \$300,812,667. In 2006, the fund paid out qualifying distributions of \$14,735,349 (5.0%).

The Fund had approved grants of \$6,558,471, \$4,375,915 and \$5,579,043 to be funded in subsequent years at December 31, 2006, 2005, and 2004, respectively. The Fund distributed approximately \$0, \$1,191,000 and \$610,000 more than the minimum requirements for the years ended December 31, 2006, 2005, and 2004, respectively.

Excess distributions are carried over to offset future years’ minimum distribution requirements. Excess distributions of \$2,541,353 are available for carryover to offset the minimum distribution requirements through the year ending December 31, 2010 (\$0 expiring in 2007, \$739,000 expiring in 2008, \$610,000 expiring in 2009, \$1,191,000 expiring in 2010, and \$0 expiring in 2011).

Operating Leases—The Fund leases office space and office equipment under operating leases. Lease expense was approximately \$153,400, \$151,400, and \$132,000 for the years ended December 31, 2006, 2005, and 2004, respectively. Minimum commitments on operating leases at December 31, 2006, are as follows:

| Years Ending December 31 | Office Space | Office Equipment | Total |
|-----------------------------|------------------|---------------------|------------------|
| 2007 | \$155,000 | \$ 500 | \$155,500 |
| 2008 | 156,900 | - | 156,900 |
| 2009 | 65,400 | - | 65,400 |
| | <u>\$377,300</u> | <u>\$ 500</u> | <u>\$377,800</u> |

4. RETIREMENT PLAN

The Fund sponsors a Simplified Employee Pension Plan in which 12% of the annual salary of each fulltime employee is contributed by the Fund. Contributions for the years ended December 31, 2006, 2005, and 2004, were \$78,682, \$86,791, and \$72,900, respectively.

5. MERRILL LYNCH CONSULTING SERVICES

The Fund has employed Merrill Lynch Consulting Services (“MLCS”) to measure and evaluate the performance of the Fund’s investments. Fees charged by MLCS are offset by credits issued to the Fund by Merrill Lynch. The credits are determined as a portion of the commissions received on securities trades that are executed through Merrill Lynch. The credited consulting fees for the years ended December 31, 2006, 2005, and 2004, were \$91,000, \$93,50, and \$94,875, respectively.

6. TRUSTEE STRUCTURE AND FEES

The governing structure of the Jessie Ball duPont Religious, Charitable and Educational Fund, created by Mrs. duPont’s Will and a subsequent court order expanding the original number of trustees of four trustees to no more than seven and no fewer than five, includes five individual

trustees, each elected by a majority vote of the trustees; a clerical trustee appointed by the Episcopal Bishop of Florida; and a corporate trustee that must be a national financial institution having trust powers elected by a majority vote of trustees. The individual and clerical trustees serve a term of five years, and may succeed themselves for two successive five-year terms; the corporate trustee must be re-elected annually by a majority vote of the trustees, while the individual representing the corporate trustee may serve a total of three, five-year terms. In accordance with Mrs. duPont’s Will, the trustees are trustees of Mrs. duPont’s estate, which includes the Fund and two additional trusts, and are compensated for their services at a reasonable rate (currently, \$30,000 annually, with each trustee committing an average of 40 days per year on Fund business). As corporate trustee, Northern Trust Bank fulfills custodial and certain administrative functions for the Fund, including preparation of the Fund’s 990 PF tax return, payroll, grant and administrative expense payments, and budget oversight and reconciliation. The corporate trustee fee is set annually by a majority vote of the individual and clerical trustees. The individual representing the corporate trustee is not compensated separately by the Fund.

2006 Trustees



Mary K. Phillips
Chair



Leroy Davis
Vice Chair



Robert M. Franklin
Trustee



Thomas H. Jeavons
Trustee



The Right Rev.
Stephen H. Jecko
Clerical Trustee



Stephen A. Lynch III
*Representing the Corporate Trustee,
Northern Trust Bank of Florida*



Audrey McKibbin Moran
Trustee

Trustees Emeritus

The Rev. George C. Bedell
Clerical Trustee 1985-1998

The Right Rev. Frank S. Cervený
Clerical Trustee 1998-2003

Jean Ludlow
Trustee 1985-2005

Jessie Ball duPont Fund Staff



Staff of the Jessie Ball duPont Fund (left to right): Geana Potter, Sally Douglass, Stephanie Sessions, Sherry Magill, Sharon Greene, Edward King Jr., and Davena Sawyer.

| | |
|--------------------|---|
| Sherry Magill | President |
| Sally Douglass | Senior Program Officer |
| Sharon Greene | Senior Program Officer |
| Edward King Jr. | Senior Program Officer |
| Davena Sawyer | Executive Assistant to the President |
| Geana Potter | Grants Manager and Data Entry Clerk |
| Stephanie Sessions | Administrative Assistant and Receptionist |

Jessie Ball duPont Fund Senior Fellow — Mark D. Constantine

2006 Consultants

Program services engaged by the Jessie Ball duPont Fund during 2006 include the following:

Cavanaugh Hagan Pierson & Mintz

Denise Cavanaugh
Washington, D.C.

CCGI, Ltd

Tracy Constantine
Durham, North Carolina

Center for Responsible Lending

Eric Halperin
Washington, D.C.

CFED

David Buchholz
Carl Rist
Washington, D.C.

Community Foundation of North Florida

Joy Watkins
Tallahassee, Florida

Community Housing Partners Corporation

Orlando Artze
Richmond, Virginia

Delaware Financial Literacy Institute

Ronni Cohen
Claymont, Delaware

Florida Community Loan Fund

Ignacio Esteban
Orlando, Florida

HindSight Consulting, Inc.

Darryl K Lester
Raleigh, North Carolina

KBT & Associates

Mary Kress Littlepage
Jacksonville, Florida

L & M Associates

Tim Murphy
Athens, Ohio

MGT of America

Fred Seamon
Tallahassee, Florida

Montgomery Copley & Associates, Inc.

Suzanne Montgomery
Jacksonville, Florida

Phil Balducci & Associates, Inc.

Phil Balducci
Bradenton, Florida

**National League of Cities Institute for Youth,
Education and Families**

Abby Holsclaw
Washington, D.C.

SJF Ventures

Rick Larson
Durham, North Carolina

**United Way of Northeast Florida / RealSense
Prosperity Campaign**

Kaye Schmitz
Jacksonville, Florida

Wilson Consulting Group Inc.

Pam Wilson
Raleigh, North Carolina

Eligible Organizations

| ALABAMA | Georgetown University Washington, D.C. |
|--|---|
| Auburn University Auburn, Alabama | National Trust for Historic Preservation Washington, D.C. |
| CALIFORNIA | St. Augustine’s Episcopal Church Washington, D.C. |
| Hathaway-Sycamores Child and Family Services Pasadena, California | Washington Hospital Center Washington, D.C. |
| National Council on Crime and Delinquency Oakland, California | Washington National Cathedral Washington, D.C. |
| San Diego Chapter, National Society of the Daughters of the American Revolution Bonita, California | DELAWARE |
| COLORADO | American Cancer Society, Mid-Atlantic Division, Inc. New Castle, Delaware |
| National Jewish Medical and Research Center Denver, Colorado | American Diabetes Association - Del/Mar Area Wilmington, Delaware |
| Young Life Colorado Springs, Colorado | American Lung Association of Delaware Wilmington, Delaware |
| CONNECTICUT | American Red Cross of the Delmarva Peninsula Wilmington, Delaware |
| Grace Episcopal Church Norwalk, Connecticut | Arthritis Foundation — Delaware Chapter Wilmington, Delaware |
| Yale University New Haven, Connecticut | |
| DISTRICT OF COLUMBIA | Beebe Medical Center Lewes, Delaware |
| American Mothers, Inc. Washington, D.C. | Big Brothers Big Sisters of Delaware, Inc. Wilmington, Delaware |
| American Nurses Foundation Washington, D.C. | Boys & Girls Clubs of Delaware Wilmington, Delaware |
| Child Welfare League of America, Inc. Washington, D.C. | Christ Church Christiana Hundred Wilmington, Delaware |
| Children’s National Medical Center Washington, D.C. | Christiana Care Health System Wilmington, Delaware |

| |
|---|
| The Christmas Shop Wilmington, Delaware |
| Colonel David Hall Chapter, National Society of the Daughters of the American Revolution Rehoboth Beach, Delaware |
| The Delaware Academy of Medicine Wilmington, Delaware |
| Delaware Art Museum Wilmington, Delaware |
| Delaware Humane Association Wilmington, Delaware |
| Delaware Symphony Association Wilmington, Delaware |
| Easter Seals Delaware and Maryland’s Eastern Shore New Castle, Delaware |
| Episcopal Diocese of Delaware Wilmington, Delaware |
| Gilpin Hall Wilmington, Delaware |
| Grace Episcopal Church Wilmington, Delaware |
| The Historical Society of Delaware Wilmington, Delaware |
| Holy Trinity (Old Swedes) Church Foundation, Inc. Wilmington, Delaware |
| Home of Merciful Rest Society, Inc. Wilmington, Delaware |
| Immanuel Church, Highlands Wilmington, Delaware |
| Lewes Historical Society Lewes, Delaware |

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|--|
| Little Sisters of the Poor, Jeanne Jugan Residence Newark, Delaware |
| Longwood Foundation Wilmington, Delaware |
| Opportunity Center, Inc. Wilmington, Delaware |
| Peninsula United Methodist Homes, Inc. Hockessin, Delaware |
| Recreation Promotion & Service, Inc. Claymont, Delaware |
| St. Joseph on the Brandywine Wilmington, Delaware |
| St. Michael’s School and Nursery Wilmington, Delaware |
| Talleyville Fire Company Talleyville, Delaware |
| Temple Beth El Newark, Delaware |
| Trinity Episcopal Church Wilmington, Delaware |
| United Way of Delaware, Inc. Wilmington, Delaware |
| University of Delaware Newark, Delaware |
| Wesley College Dover, Delaware |
| The Wilmington Senior Center, Inc. Wilmington, Delaware |

| FLORIDA | Christ Episcopal Church Ponte Vedra Beach, Florida |
|--|---|
| Alfred I. duPont Foundation Jacksonville, Florida | Church of Christ Port St. Joe, Florida |
| Allen Temple A.M.E. Church Lake Wales, Florida | Church of God in Christ Port St. Joe, Florida |
| American Cancer Society – Duval County Unit Jacksonville, Florida | Church of the Good Shepherd Jacksonville, Florida |
| American Heart Association — Florida/Puerto Rico Affiliate St. Petersburg, Florida | City of Jacksonville Jacksonville, Florida |
| Archdiocese of Miami Miami Shores, Florida | Clara White Mission, Inc. Jacksonville, Florida |
| Arthritis Foundation – Florida Chapter Northeast Region Jacksonville, Florida | The Community Church, Inc. Lanark Village, Florida |
| Bach Festival Society Winter Park, Florida | Community Connections of Jacksonville Jacksonville, Florida |
| Baptist Health Jacksonville, Florida | The Community Foundation in Jacksonville Jacksonville, Florida |
| Beaches Aquatic Association, Inc. Atlantic Beach, Florida | Daniel Memorial, Inc. Jacksonville, Florida |
| Bethune-Cookman College Daytona Beach, Florida | Edward Waters College Jacksonville, Florida |
| Big Brothers Big Sisters of Northeast Florida Jacksonville, Florida | Episcopal Diocese of Florida Jacksonville, Florida |
| The Bolles School Jacksonville, Florida | Family Foundations Jacksonville, Florida |
| Boys & Girls Clubs of Northeast Florida Jacksonville, Florida | First Baptist Church Port St. Joe, Florida |
| Catholic Charities Bureau, Inc. Jacksonville, Florida | First Baptist Church of White City White City, Florida |
| Children’s Home Society of Florida Winter Park, Florida | First Church of the Nazarene Port St. Joe, Florida |

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|---|---|---|--|---|--|
| First Presbyterian Church Port St. Joe, Florida | Jacksonville Humane Society Jacksonville, Florida | Northeast Florida Safety Council, Inc. Jacksonville, Florida | St. Joseph Catholic Church Port St. Joe, Florida | GEORGIA | Transylvania University Lexington, Kentucky |
| First United Methodist Church Port St. Joe, Florida | Jacksonville Museum of Modern Art Jacksonville, Florida | Oak Grove Assembly of God Port St. Joe, Florida | St. Luke’s Health Systems, Inc. Jacksonville, Florida | Agnes Scott College Decatur, Georgia | Western Kentucky University Bowling Green, Kentucky |
| The Florida Historical Society Melbourne, Florida | Jacksonville Symphony Orchestra Jacksonville, Florida | Oceanway Volunteer Fire Department Number 35 Jacksonville, Florida | St. Mary’s Episcopal Church and Outreach Ministries Jacksonville, Florida | Episcopal Media Center Atlanta, Georgia | MAINE |
| The Florida Orchestra Guild Tampa, Inc. Tampa, Florida | Jacksonville University Jacksonville, Florida | Ortega United Methodist Church Jacksonville, Florida | St. Paul African Methodist Episcopal Church Apopka, Florida | Rabun Gap-Nacoochee School Rabun Gap, Georgia | The Nordica Memorial Association, Inc. Farmington, Maine |
| Florida Sheriffs Youth Ranches Boys Ranch, Florida | Junior Achievement of Florida’s First Coast, Inc. Jacksonville, Florida | Philadelphia Primitive Baptist Church Port St. Joe, Florida | St. Simon’s on the Sound Episcopal Church Fort Walton Beach, Florida | ILLINOIS | MARYLAND |
| Florida Southern College Lakeland, Florida | Knights of Columbus — Father Maher Council, No. 648 Jacksonville, Florida | Rollins College Winter Park, Florida | St. Vincent’s Medical Center, Inc. Jacksonville, Florida | The National Conference for Community and Justice Willowbrook, Illinois | Augustine Parish Chesapeake City, Maryland |
| Florida State University Tallahassee, Florida | Lakewood United Methodist Church Jacksonville, Florida | Rotary Club of Jacksonville Jacksonville, Florida | Stetson University DeLand, Florida | Orthopaedic Research and Education Foundation Rosemont, Illinois | Epiphany Episcopal Church Timonium, Maryland |
| Foster Drive Baptist Church Jacksonville, Florida | Long Avenue Baptist Church Port St. Joe, Florida | Saint Leo University Saint Leo, Florida | Theatre Jacksonville Jacksonville, Florida | INDIANA | Goucher College Baltimore, Maryland |
| Fraternal Order of Police Jacksonville, Consolidated Lodge 5-30 Jacksonville, Florida | Mental Health Association of Northeast Florida, Inc. Jacksonville, Florida | The Salvation Army Jacksonville, Florida | Thompson Temple, First Born Church of the Living God, Inc. Port St. Joe, Florida | University of Notre Dame Notre Dame, Indiana | Harbor Christian Fellowship Baltimore, Maryland |
| Garden Club of Jacksonville, Inc. Jacksonville, Florida | Methodist Hospital Foundation Jacksonville, Florida | San Jose Episcopal Church Jacksonville, Florida | United Way of Northeast Florida Jacksonville, Florida | IOWA | International Social Service — American Branch, Inc. Baltimore, Maryland |
| The Garden Club of Port St. Joe Port St. Joe, Florida | The National Society of the Colonial Dames of America in the State of Florida Jacksonville, Florida | San Jose Episcopal Day School Jacksonville, Florida | University of Florida Gainesville, Florida | KANSAS | Kennedy Krieger Institute Baltimore, Maryland |
| Highland View Baptist Church Port St. Joe, Florida | The Nemours Foundation Jacksonville, Florida | St. Andrew’s Episcopal Church Interlachen, Florida | University of Miami Coral Gables, Florida | KENTUCKY | McDaniel College Westminster, Maryland |
| Highland View Church of God Port St. Joe, Florida | New Bethel A.M.E. Church Port St. Joe, Florida | St. Anthony’s Health Care St. Petersburg, Florida | Wesley Manor, Inc. Orlando, Florida | American Printing House for the Blind Louisville, Kentucky | Sisters of St. Benedict - St. Gertrude Monastery Ridgely, Maryland |
| Hope Family Worship Center Port St. Joe, Florida | New Bethel Missionary Baptist Church Port St. Joe, Florida | St. James’ Episcopal Church Port St. Joe, Florida | The Woman’s Club of Jacksonville Jacksonville, Florida | Berea College Berea, Kentucky | St. George’s Episcopal Church Valley Lee, Maryland |
| Hope Haven Children’s Clinic and Family Center Jacksonville, Florida | North Florida Council #87 Boy Scouts of America Jacksonville, Florida | St. John’s Cathedral Jacksonville, Florida | YMCA of Florida’s First Coast Jacksonville, Florida | Saints William/Sylvester Church London, Kentucky | Washington College Chestertown, Maryland |
| | | | Zion Fair Missionary Baptist Church Port St. Joe, Florida | The Southern Baptist Theological Seminary Louisville, Kentucky | |

| MASSACHUSETTS | NEW JERSEY |
|---|---|
| Cuttyhunk United Methodist Church Cuttyhunk, Massachusetts | The American School of Classical Studies at Athens Princeton, New Jersey |
| Fay School Southborough, Massachusetts | Drew University Madison, New Jersey |
| Massachusetts General Hospital Boston, Massachusetts | NEW YORK |
| Old Dartmouth Historical Society New Bedford, Massachusetts | American Foundation for the Blind New York, New York |
| | Christian Herald Association, Inc. New York, New York |
| MISSISSIPPI | |
| All Saints’ Episcopal School Vicksburg, Mississippi | Elmira College Elmira, New York |
| Mississippi Valley State University Itta Bena, Mississippi | Girl Scouts of the USA New York, New York |
| The Piney Woods School Piney Woods, Mississippi | Hospital for Special Surgery New York, New York |
| MISSOURI | National Audubon Society New York, New York |
| Sisters of St. Joseph of Carondelet, St. Louis Province St. Louis, Missouri | The Osborne Association Long Island City, New York |
| Stephens College Columbia, Missouri | NORTH CAROLINA |
| | Alfred I. duPont Awards Foundation Winston-Salem, North Carolina |
| NEBRASKA | Billy Graham Evangelistic Association Charlotte, North Carolina |
| NEVADA | Davidson College Davidson, North Carolina |
| National Juvenile Court Foundation, Inc. Reno, Nevada | The Episcopal Diocese of North Carolina Raleigh, North Carolina |
| | Meredith College Raleigh, North Carolina |

| Old Salem, Inc. Winston-Salem, North Carolina | St. Andrews Presbyterian College Laurinburg, North Carolina |
|---|--|
| University of North Carolina at Chapel Hill Chapel Hill, North Carolina | Wake Forest University Winston-Salem, North Carolina |
| Wingate University Wingate, North Carolina | OHIO |
| | The Episcopal Diocese of Southern Ohio Cincinnati, Ohio |
| OREGON | Society for Values in Higher Education Portland, Oregon |
| PENNSYLVANIA | American Heart Association — Pennsylvania Delaware Affiliate Bethlehem, Pennsylvania |
| Brandywine Valley Association West Chester, Pennsylvania | Freedoms Foundation at Valley Forge Valley Forge, Pennsylvania |
| Hawk Mountain Sanctuary Association Kempton, Pennsylvania | MCP Hahnemann University Philadelphia, Pennsylvania |
| The National Society of the Colonial Dames of America in the State of Delaware Chadds Ford, Pennsylvania | |

| Philadelphia Museum of Art Philadelphia, Pennsylvania | The Philadelphia Orchestra Philadelphia, Pennsylvania |
|--|--|
| Shippensburg University Shippensburg, Pennsylvania | St. Matthew’s Reformed Episcopal Church Havertown, Pennsylvania |
| Temple University Philadelphia, Pennsylvania | University of Pennsylvania Philadelphia, Pennsylvania |
| SOUTH CAROLINA | The Citadel Charleston, South Carolina |
| Daniel Joseph Jenkins Institute for Children North Charleston, South Carolina | Porter-Gaud School Charleston, South Carolina |
| TENNESSEE | Milligan College Milligan, Tennessee |
| Sisters of St. Mary, St. Mary’s Convent Sewanee, Tennessee | University of the South Sewanee, Tennessee |
| TEXAS | Baptist Health Services Foundation San Antonio, Texas |
| The Menninger Foundation Houston, Texas | |

| Saint Mary’s Hall San Antonio, Texas | San Antonio College San Antonio, Texas | VIRGINIA |
|--|--|--|
| American Red Cross — Northumberland County Chapter Heathsville, Virginia | American Red Cross — River Counties Chapter White Stone, Virginia | Corrottoman Baptist Church Lancaster, Virginia |
| Annabella R. Jenkins Foundation Richmond, Virginia | Association for the Preservation of Virginia Antiquities Richmond, Virginia | Currioman Baptist Church Zacata, Virginia |
| Barter Theatre Abingdon, Virginia | Bethel United Methodist Church Lively, Virginia | Emmanuel United Methodist Church Lively, Virginia |
| Blue Ridge School St. George, Virginia | Bluefield College Bluefield, Virginia | Emory and Henry College Emory, Virginia |
| Bluff Point United Methodist Church Kilmarnock, Virginia | Boys Home, Inc. Covington, Virginia | The Episcopal Diocese of Virginia Richmond, Virginia |
| Bridgewater College Bridgewater, Virginia | Calvary United Methodist Church Farnham, Virginia | Episcopal High School Alexandria, Virginia |
| Christchurch School Christchurch, Virginia | | The Falls Church Falls Church, Virginia |
| | | Ferrum College Ferrum, Virginia |
| | | Fork Union Military Academy Fork Union, Virginia |
| | | Former Agents of the FBI Foundation Quantico, Virginia |
| | | Foundation for Historic Christ Church, Inc. Irvington, Virginia |
| | | Fuqua School Farmville, Virginia |
| | | General Douglas MacArthur Foundation Norfolk, Virginia |
| | | Hampden-Sydney College Hampden-Sydney, Virginia |

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|---|--|--|---|--|
| Henderson United Methodist Church Callao, Virginia | Mary Baldwin College Stanton, Virginia | Saint Francis de Sales Church Kilmarnock, Virginia | Tappahannock Volunteer Rescue Squad, Inc. Tappahannock, Virginia | Washington & Lee University Lexington, Virginia |
| Historic St. Luke’s Restoration Smithfield, Virginia | Mary Ball Washington Museum & Library Lancaster, Virginia | Saint Timothy Catholic Church Tappahannock, Virginia | Trinity Episcopal Church Lancaster, Virginia | White Stone United Methodist Church White Stone, Virginia |
| Hollins University Roanoke, Virginia | Mattaponi Baptist Church King & Queen Courthouse, Virginia | Scotchtown, Home of Patrick Henry Beaverdam, Virginia | University of Mary Washington Fredericksburg, Virginia | Wicomico Episcopal Church Wicomico Church, Virginia |
| Howertons Baptist Church Dunnsville, Virginia | Medical College ofVirginia Foundation, Inc. Richmond, Virginia | Sheltering Arms Hospital Richmond, Virginia | University of Richmond Richmond, Virginia | Wicomico United Methodist Church Kilmarnock, Virginia |
| Irvington Baptist Church Irvington, Virginia | Morattico Baptist Church Kilmarnock, Virginia | Shiloh Baptist Church Montross, Virginia | University of Virginia Charlottesville, Virginia | Woodberry Forest School Woodberry Forest, Virginia |
| James Madison University Harrisonburg, Virginia | Mountain Mission School, Inc. Grundy, Virginia | Sons of Confederate Veterans Richmond, Virginia | University of Virginia School of Law Charlottesville, Virginia | Woodlawn Plantation Mount Vernon, Virginia |
| James Monroe Memorial Foundation Richmond, Virginia | The National Society of the Colonial Dames of America in the Commonwealth of Virginia Richmond, Virginia | St. Andrew’s Episcopal Church Lawrenceville, Virginia | Vauter’s Church Champlain, Virginia | Woodrow Wilson Presidential Library Foundation Staunton, Virginia |
| Kilmarnock Baptist Church Kilmarnock, Virginia | The Northern Neck of Virginia Historical Society Montross, Virginia | St. Catherine’s School Richmond, Virginia | Virginia Commonwealth University Richmond, Virginia | Woodrow Wilson Rehabilitation Center Foundation, Inc. Fishersville, Virginia |
| Kilmarnock United Methodist Church Kilmarnock, Virginia | Northumberland County Rescue Squad, Inc. Reedville, Virginia | St. Elizabeth Catholic Church Colonial Beach, Virginia | Virginia Foundation for Independent Colleges Richmond, Virginia | WISCONSIN |
| Kilmarnock-Lancaster County Volunteer Rescue Squad Kilmarnock, Virginia | The Patrick Henry Memorial Foundation Brookneal, Virginia | St. James’s Episcopal Church Richmond, Virginia | Virginia Home Richmond, Virginia | The Episcopal Diocese of Eau Claire Eau Clair, Wisconsin |
| King and Queen County Historical Society King and Queen Courthouse, Virginia | Presbyterian Home & Family Services, Inc. Lynchburg, Virginia | St. Margaret’s School Tappahannock, Virginia | Virginia Intermont College Bristol, Virginia | CANADA |
| Lancaster Community Library Kilmarnock, Virginia | Radford University Radford, Virginia | St. Mary’s Episcopal Church – Fleeton Reedville, Virginia | Virginia Military Institute Lexington, Virginia | University of Toronto Toronto, Ontario, Canada |
| The Lee-Jackson Educational Foundation, Inc. Charlottesville, Virginia | Randolph-Macon College Ashland, Virginia | St. Mary’s Whitechapel Episcopal Church Lancaster, Virginia | Virginia Museum of Fine Arts Richmond, Virginia | ITALY |
| Longwood University Farmville, Virginia | Randolph College Lynchburg, Virginia | St. Stephens Baptist Church St. Stephens Church, Virginia | Virginia Polytechnic Institute and State University Blacksburg, Virginia | Villa Nazareth Orphanage Rome, Italy |
| Lynchburg College Lynchburg, Virginia | Rehoboth United Methodist Church Kilmarnock, Virginia | Stuart Hall Staunton, Virginia | Virginia United Methodist Homes, Inc. Richmond, Virginia | |
| | Robert E. Lee Memorial Association Stratford, Virginia | Sweet Briar College Sweet Briar, Virginia | | |

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