



JESSIE BALL DUPONT FUND

CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2014





REPORT OF INDEPENDENT AUDITORS

The Board of Trustees
Jessie Ball duPont Fund
Jacksonville, Florida

We have audited the accompanying consolidated financial statements of Jessie Ball duPont Fund (“the Fund”), which comprise the consolidated statement of financial position as of December 31, 2014, and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Fund's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Fund's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Jessie Ball duPont Fund as of December 31, 2014, the consolidated changes in its net assets, and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Framework

We draw attention to Note B of the consolidated financial statements. Effective with the year ended December 31, 2014, the Fund's consolidated financial statements are prepared following accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The supplemental consolidating statement of financial position as of December 31, 2014, and the related supplemental consolidating statements of activities and cash flows for the year then ended are presented for purposes of additional analysis and are not a required part of the basic consolidated financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements, and accordingly, we express no opinion on it.

Batts Morrison Wales & Lee, P.A.

BATTS MORRISON WALES & LEE, P.A.

Orlando, Florida
November 9, 2015

JESSIE BALL DUPONT FUND
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
December 31, 2014

ASSETS

ASSETS

Cash and cash equivalents	\$ 17,702,845
Investments - at estimated fair value	
Nonpublicly traded investments	120,943,200
Mutual funds	120,411,335
Corporate and other fixed income securities	<u>28,739,679</u>
Total investments	<u>270,094,214</u>
Property and equipment, net	<u>13,380,382</u>
Other assets	<u>17,831,311</u>
Total assets	<u>\$ 319,008,752</u>

LIABILITIES AND UNRESTRICTED NET ASSETS

LIABILITIES

Grants payable	\$ 5,465,278
Accounts payable	1,499,489
Notes payable, net	<u>38,628,100</u>
Total liabilities	45,592,867

UNRESTRICTED NET ASSETS

Total liabilities and unrestricted net assets	<u><u>\$ 319,008,752</u></u>
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JESSIE BALL DUPONT FUND
CONSOLIDATED STATEMENT OF ACTIVITIES
For The Year Ended December 31, 2014

CHANGE IN UNRESTRICTED NET ASSETS	
Net gains on securities	\$ 4,611,967
Revenue	
Interest and dividends	4,353,076
Distributions and other	<u>98,186</u>
Net gains on securities and revenue	<u>9,063,229</u>
Expenses	
Program expenses	14,967,849
Supporting expenses	<u>2,076,530</u>
Total expenses	<u>17,044,379</u>
CHANGE IN UNRESTRICTED NET ASSETS	(7,981,150)
UNRESTRICTED NET ASSETS - Beginning of year (Note B)	<u>281,397,035</u>
UNRESTRICTED NET ASSETS - End of year	<u><u>\$ 273,415,885</u></u>

The Accompanying Notes are an Integral
Part of These Consolidated Financial Statements

JESSIE BALL DUPONT FUND
CONSOLIDATED STATEMENT OF CASH FLOWS
For The Year Ended December 31, 2014

OPERATING CASH FLOWS	
Investment income received	\$ 4,353,076
Other revenue received	98,186
Cash paid for grants and operating activities	(16,008,192)
Excise taxes paid	<u>(35,135)</u>
Net operating cash flows	<u>(11,592,065)</u>
 INVESTING CASH FLOWS	
Proceeds from sales of investments	38,712,537
Purchases of investments	(29,475,442)
Funds advanced pursuant to financing arrangement	(15,843,100)
Net purchases of and improvements to property and equipment	<u>(9,662,479)</u>
Net investing cash flows	<u>(16,268,484)</u>
 FINANCING CASH FLOWS	
Proceeds from borrowings, net of closing costs	<u>37,849,038</u>
Net financing cash flows	<u>37,849,038</u>
NET CHANGE IN CASH AND CASH EQUIVALENTS	9,988,489
CASH AND CASH EQUIVALENTS - Beginning of year	<u>7,714,356</u>
CASH AND CASH EQUIVALENTS - End of year	<u>\$ 17,702,845</u>
 RECONCILIATION OF CHANGE IN NET ASSETS TO NET OPERATING CASH FLOWS	
Change in unrestricted net assets	\$ (7,981,150)
Adjustments to reconcile change in net assets to net operating cash flows	
Net gains on securities	(4,611,967)
Change in other assets	(1,018,289)
Change in grants payable	<u>2,019,341</u>
Net operating cash flows	<u>\$ (11,592,065)</u>

JESSIE BALL DUPONT FUND
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2014

NOTE A – NATURE OF ORGANIZATION

The Jessie Ball duPont Fund (“the Fund”) was established by the Last Will and Testament of its founder and contributor, Jessie Ball duPont, on November 1, 1976. The Fund is organized as a nonprofit charitable trust and began operations on November 1, 1976, exclusively for religious, charitable, literary, and educational purposes. Pursuant to the terms of the Last Will and Testament, the principal of the trust shall be held perpetually with all income distributed to various charitable institutions or for specified charitable purposes.

In conformity with accounting principles generally accepted in the United States of America (“U.S. GAAP”), the Fund’s consolidated financial statements also include the accounts of the following organizations, which are separate legal entities:

- JBdF, Inc. (“JBdF”) is a Florida nonprofit corporation formed for the purpose of acquiring and rehabilitating certain property located in downtown Jacksonville, Florida, formerly known as the Haydon Burns Library and now known as the Jessie Ball duPont Center. The Fund is the sole voting member of JBdF. Accordingly, the consolidated financial statements of the Fund include the accounts of JBdF.
- JB duPont Center, LLC (“the Center”) is a Florida single-member limited liability company formed for the purpose of entering into a master lease agreement with JBdF. The Center will serve as the master tenant of the Jessie Ball duPont Center. The Center will sublease space in the building to other nonprofit organizations.

All significant interorganization balances and transactions have been eliminated in consolidation. Hereinafter, unless otherwise specified, references to “the Fund” are references to the consolidated group of entities in the aggregate.

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Accounting framework

Effective with the year ended December 31, 2014, the Fund’s consolidated financial statements are prepared following U.S. GAAP. In previous years, the Fund prepared its consolidated financial statements following the modified cash framework of accounting. Unrestricted net assets as of January 1, 2014, have been reduced by approximately \$3,000,000 as a result of the change in the framework of accounting. The impact of the change in the accounting framework on the Fund’s previously issued consolidated financial statements has not been determined.

Cash and cash equivalents

The Fund considers all investment instruments purchased with original maturities of three months or less to be cash equivalents.

Investments

Investments in securities that are traded on national or international securities exchanges are carried at estimated fair value, based upon quoted market prices provided by external investment managers and the Fund’s custodian and accepted by the Fund’s management. Nonpublicly traded investments include limited partnerships, hedge funds, and private equity funds and are carried at estimated fair value. Estimated fair values for nonpublicly traded investments are provided by the investee and accepted by the Fund’s management. Such investments are not readily marketable and are often highly illiquid. The estimated fair values of nonpublicly traded investments included in the accompanying consolidated financial statements are subject to a high degree of uncertainty and the actual fair values could differ materially from the estimated fair values. Management of the Fund believes that the Fund’s nonpublicly traded investments are carried at reasonable estimates of their fair value.

JESSIE BALL DUPONT FUND
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2014

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Property and equipment

Property and equipment are stated at cost. Depreciation of property and equipment is provided over the estimated useful lives of the respective assets using the straight-line method.

Other assets

Other assets include funds advanced to a third party in connection with the financing arrangement described in Note H.

Federal excise tax

The Fund qualifies under Section 501(a) of the Internal Revenue Code (“the Code”) as an entity exempt from income taxes as described in Section 501(c)(3) of the Code. The Fund is a private foundation as described in Section 509(a) of the Code. In accordance with applicable provisions of the Code, the Fund is subject to an excise tax of one or two percent on investment net income. JBdF is exempt from federal income tax as an organization described in Section 501(c)(3) of the Internal Revenue Code and from state income tax pursuant to Florida law. The Center is considered a disregarded entity for federal income tax purposes. None of the organizations have taken any material uncertain tax positions for which the associated tax benefits may not be recognized under U.S. GAAP.

Use of estimates

Management uses estimates and assumptions in preparing the consolidated financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and reported revenues and expenses. Actual amounts, values, and results could differ materially from those estimates.

Subsequent events

The Fund has evaluated for possible financial reporting and disclosure subsequent events through November 9, 2015, the date as of which the consolidated financial statements were available to be issued.

NOTE C – CONCENTRATIONS

The Fund maintains its cash and cash equivalents in deposit accounts which may not be federally insured, may exceed federally insured limits, or may be insured by an entity other than an agency of the federal government. The Fund has not experienced any losses in such accounts, and believes it is not exposed to any significant credit risk related to cash and cash equivalents.

The Fund’s investment securities are exposed to various risks, such as interest rate risk, market risk, and credit risk. Due to the level of risk associated with certain investment securities and the level of uncertainty related to changes in the value of the investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term, and that such changes could materially affect investment account balances and the amounts reported in the accompanying consolidated financial statements.

NOTE D – QUALIFYING DISTRIBUTIONS AND OTHER

As a private foundation, the Fund is required by Section 4942 of the Code to pay out, as qualifying distributions, a minimum of 5% of the average fair value of the Fund's noncharitable use assets annually. In 2014, the average fair value for this purpose was \$287,868,482. During 2014, the Fund made qualifying distributions of \$30,243,059 (including program-related investments of \$16,843,100; excluding program-related investments, qualifying distributions amounted to approximately 5%).

JESSIE BALL DUPONT FUND
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2014

NOTE D – QUALIFYING DISTRIBUTIONS AND OTHER (Continued)

As of December 31, 2014, the Fund had approved grants totaling approximately \$5,465,000 to be paid in subsequent years through 2018. Such amounts are included in the accompanying consolidated statement of financial position as “grants payable.”

Excess distributions of approximately \$28,412,000 are available for carryover to offset the future years’ minimum distribution requirements required by federal tax law for private foundations.

During 2014, the Fund paid approximately \$1,040,000 in investment management fees.

NOTE E – TRUSTEE STRUCTURE AND FEES

The governing structure of the Jessie Ball duPont Fund, created by Mrs. duPont’s Last Will and Testament and subsequent court order expanding the original number of four trustees to no more than seven and no fewer than five, includes five individual trustees, each elected by a majority vote of the trustees; a clerical trustee appointed by the Episcopal Bishop of Florida; and a corporate trustee that must be a national financial institution having trust powers selected by a majority vote of trustees. The individual and clerical trustees serve a term of five years and may succeed themselves for two successive five-year terms; the corporate trustee must be re-elected annually by a majority vote of the trustees, while the individual representing the corporate trustee may serve a total of three five-year terms. In accordance with Mrs. duPont’s Last Will and Testament, the trustees are trustees of Mrs. duPont’s estate, which includes the Fund and two additional trusts, and are compensated for their services to the Fund at a reasonable rate (currently, \$30,000 annually, with each trustee committing an average of 40 days per year on Fund business). As corporate trustee, Northern Trust Bank fulfills custodial and certain administrative functions for the Fund, including preparation of the Fund’s 990-PF tax return, payroll, grant, and administrative expense payments and budget oversight and reconciliation.

The corporate co-trustee fee is set annually by a majority vote of the individual and clerical trustees. For the year ended December 31, 2014, the corporate trustee was paid approximately \$342,000 for trustee services, \$528,000 for investment management services, and \$142,000 for securities custodian services. The individual representing the corporate trustee is not compensated separately by the Fund.

NOTE F – FAIR VALUE MEASUREMENTS

U.S. GAAP defines fair value for an investment generally as the price an organization would receive upon selling the investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. The information available to measure fair value varies depending on the nature of each investment and its market or markets. Accordingly, GAAP recognizes a hierarchy of “inputs” an organization may use in determining or estimating fair value. The inputs are categorized into “levels” that relate to the extent to which an input is objectively observable and the extent to which markets exist for identical or comparable investments. In determining or estimating fair value, an organization is required to maximize the use of observable market data (to the extent available) and minimize the use of unobservable inputs. The hierarchy assigns the highest priority to unadjusted quoted prices in active markets for identical items (Level 1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs). A financial instrument’s level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement.

JESSIE BALL DUPONT FUND
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2014

NOTE F – FAIR VALUE MEASUREMENTS (Continued)

Following is a description of each of the three levels of input within the fair value hierarchy:

Level 1 – unadjusted quoted market prices in active markets for identical items

Level 2 – other significant observable inputs (such as quoted prices for similar items)

Level 3 – significant unobservable inputs

Nonpublicly traded investments valued using “Level 3” inputs consist of investments in pooled funds which invest in privately-held enterprises in the United States and abroad. Certain of these investments cannot be liquidated in the near-term. In addition, nonpublicly traded investments consist of investments in hedge funds that pursue various strategies to diversify risks and reduce volatility. There are no lock-up periods associated with the Fund’s hedge funds investments, and such investments can generally be liquidated at an amount approximating net asset value in the near-term with proper notice. The reported estimated fair values of nonpublicly traded investments are generally based on amounts provided by the investee.

The carrying value of cash and cash equivalents does not differ materially from reasonable estimates of fair value, as the terms of such instruments do not vary significantly from the assumptions that would be made in estimating fair value.

Estimated fair value of certain assets measured on a recurring basis at December 31, 2014, are as follows:

	<u>Total</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
Nonpublicly traded investments	\$ 120,943,200	\$ —	\$ —	\$ 120,943,200
Mutual funds	120,411,335	120,411,335	—	—
Corporate and other fixed income securities	<u>28,739,679</u>	<u>28,739,679</u>	—	—
Total	<u>\$ 270,094,214</u>	<u>\$ 149,151,014</u>	<u>\$ —</u>	<u>\$ 120,943,200</u>

The following is a reconciliation of investments in which significant unobservable inputs (Level 3) were used in determining fair value:

Balance, January 1, 2014	\$ 113,372,246
Net purchases	4,181,496
Net income	852,515
Net gains	<u>2,536,943</u>
Balance, December 31, 2014	<u>\$ 120,943,200</u>

NOTE G – PROPERTY AND EQUIPMENT, NET

Property and equipment consisted of the following:

Construction in progress – JBdF	\$ 13,291,784
Furniture and equipment – the Center	<u>88,598</u>
Property and equipment, net	<u>\$ 13,380,382</u>

JESSIE BALL DUPONT FUND
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
 December 31, 2014

NOTE G – PROPERTY AND EQUIPMENT, NET (Continued)

JBdF is the owner of the Jessie Ball duPont Center, a building located in downtown Jacksonville, Florida. During 2015, the Jessie Ball duPont Center became the headquarters of the Fund and also contains office suites available for rent to other nonprofit organizations at below-market rates. As of December 31, 2014, a total of \$13,291,784 (including the acquisition price) had been capitalized related to the building project. The total cost of the building project upon completion is expected to be approximately \$25,000,000. JBdF and the Center entered into a master lease agreement for the Jessie Ball duPont Center wherein the Center is the master tenant. Depreciation expense and accumulated depreciation for the year 2014 are immaterial to the consolidated financial statements.

NOTE H – LONG-TERM DEBT

During 2014, JBdF obtained financing for improvements to be made to the property described in Note G. The financing provided net proceeds of approximately \$22,785,000 to JBdF. In conjunction with the financing, the Fund advanced a \$15,843,100 “Leverage Loan” to a wholly owned subsidiary of JPMorgan Chase, N.A. (“Chase”) to facilitate Chase’s provision of New Markets Tax Credit (“NMTC”) equity to subsidize the Jessie Ball duPont Center project and these improvements. Because the financing was obtained pursuant to an NMTC arrangement, JBdF expects that it will not be required to repay a portion of the financing proceeds. This expectation is based on the assumption that Chase may voluntarily elect to sell its interests in each of the NMTC Lender entities listed below to the Fund for \$1,000 at the end of the 7-year NMTC compliance period via a put/call agreement entered into by Chase and the Fund at NMTC closing. In conjunction with Chase’s exercise of the “put,” and the exercise of redemption agreements with the managing members of each of the NMTC Lender entities, the Fund thus expects it would acquire full (indirect or direct) ownership of the \$22,785,000 of NMTC loans to JBdF. If the Fund does so, management estimates as of December 31, 2014, that income equal to the difference between the \$22,785,000 NMTC loans and the \$15,843,100 Leverage Loan (approximately \$6,942,000) will be recognized in a future period if and when the anticipated transaction between Chase and the Fund described above occurs. The Fund and JBdF could then make favorable arrangements between the entities regarding the loans going forward.

In connection with the financing arrangement described above, JBdF entered into various loans. Each of the loans is secured by a mortgage on certain property, as well as a first priority interest in certain disbursement and reserve bank accounts, and certain other rights as described in the loan documents. The Fund is an unconditional guarantor for each of the loans. The annual interest rate on each of the loans is .875%, with interest payable annually on December 1st until the loans are paid. Commencing on December 1, 2023, and annually on each December 1st thereafter, principal payments in amounts further described in the loan documents are required. All unpaid principal and interest is due on December 31, 2054. The loans cannot be prepaid in full or in part until after the seventh anniversary of the closing date of the loans (September 2024), at which time prepayment in full or in part may be made. The loan proceeds are required to be used solely to complete the building project described in Note G and for other similar purposes. In addition, as of December 31, 2014, “cash and cash equivalents” includes approximately \$11,000,000 held by JBdF in special disbursement accounts for construction and other purposes. Following are the specific loans (by lender) entered into by JBdF in connection with this financing arrangement. None of the lenders listed below are related to the Fund, JBdF, or the Center.

Florida Community New Markets Fund XVI, LLC (Lender)

Facility Note A-1	\$ 6,646,000
Facility Note B-1	<u>2,904,000</u>
Subtotal Florida Community New Markets Fund XVI, LLC	<u>9,550,000</u>

JESSIE BALL DUPONT FUND
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2014

NOTE H - LONG-TERM DEBT (Continued)

<u>New Markets Investment 82, LLC (Lender)</u>	
Facility Note A-2	\$ 3,323,000
Facility Note B-2	<u>1,502,000</u>
Subtotal New Markets Investment 82, LLC	<u>4,825,000</u>
 <u>Consortium America LVI, LLC (Lender)</u>	
Facility Note A-3	3,215,700
Facility Note B-3	<u>1,194,300</u>
Subtotal Consortium America LVI, LLC	<u>4,410,000</u>
 <u>CNMC Sub-CDE 56, LLC (Lender)</u>	
Facility Note A-4	2,658,400
Facility Note B-4	<u>1,341,600</u>
Subtotal CNMC Sub-CDE 56, LLC	<u>4,000,000</u>
Total JBdF loans payable	22,785,000

In addition to the loans described above, the Fund entered into a non-revolving line of credit agreement (“the LOC”) with a bank in an amount up to \$16,500,000. The LOC requires monthly payments of interest at the one-month LIBOR plus 0.75% per annum (0.92% as of December 31, 2014). Monthly payments of principal pursuant to a twenty-five year amortization schedule will commence during February 2016, at which time no additional amounts may be borrowed. The LOC is callable by the bank during October 2020, October 2027, and October 2034. The LOC is secured by certain assets of the Fund and contains certain financial and other covenants. The LOC matures during October 2038. Substantially all of the proceeds advanced by the bank to the Fund pursuant to the LOC were loaned to another party through the New Markets Tax Credit arrangement described above. The loan agreement between the Fund and the other party, which is secured by a certain pledge agreement, requires repayment in full of the amounts advanced by the Fund no later than the maturity date of December 31, 2045. The amount due from the other party to the Fund is included with “other assets” in the accompanying consolidated financial statements.

15,843,100

Total long-term debt	<u>\$ 38,628,100</u>
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Future maturities of long-term debt by year for the next five years and thereafter is as follows:

<u>Year Ending</u>	
<u>December 31.</u>	
2015	\$ —
2016	518,000
2017	570,000
2018	575,000
2019	581,000
Thereafter	<u>36,384,100</u>
Total	<u>\$ 38,628,100</u>

JESSIE BALL DUPONT FUND
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
December 31, 2014

NOTE I - COMMITMENTS

As of December 31, 2014, the Fund had open private investment funding commitments related to certain nonpublicly traded investments of approximately \$12,000,000, which are expected to be funded as capital calls are made.

See Note G for a discussion regarding the construction project in progress at December 31, 2014.

Supplemental Consolidating Statements

JESSIE BALL DUPONT FUND
SUPPLEMENTAL CONSOLIDATING STATEMENT OF FINANCIAL POSITION
December 31, 2014
(UNAUDITED)

ASSETS					
	Jessie Ball duPont Fund	JBdF, Inc.	JB duPont Center, LLC	Eliminations	Consolidated Total
ASSETS					
Cash and cash equivalents	\$ 5,286,579	\$ 12,415,110	\$ 1,156	\$ —	\$ 17,702,845
Investments - at estimated fair value					
Nonpublicly traded investments	120,943,200	—	—	—	120,943,200
Mutual funds	120,411,335	—	—	—	120,411,335
Corporate and other fixed income securities	28,739,679	—	—	—	28,739,679
Total investments	270,094,214	—	—	—	270,094,214
Property and equipment, net	—	13,291,784	88,598	—	13,380,382
Other assets	17,051,749	779,562	—	—	17,831,311
Total assets	\$ 292,432,542	\$ 26,486,456	\$ 89,754	\$ —	\$ 319,008,752
LIABILITIES AND UNRESTRICTED NET ASSETS					
LIABILITIES					
Grants payable	\$ 5,465,278	\$ —	\$ —	\$ —	\$ 5,465,278
Accounts payable	—	1,478,829	20,660	—	1,499,489
Notes payable, net	15,843,100	22,785,000	—	—	38,628,100
Total liabilities	21,308,378	24,263,829	20,660	—	45,592,867
UNRESTRICTED NET ASSETS	271,124,164	2,222,627	69,094	—	273,415,885
Total liabilities and unrestricted net assets	\$ 292,432,542	\$ 26,486,456	\$ 89,754	\$ —	\$ 319,008,752

JESSIE BALL DUPONT FUND
SUPPLEMENTAL CONSOLIDATING STATEMENT OF ACTIVITIES
For The Year Ended December 31, 2014
(UNAUDITED)

	Jessie Ball duPont Fund	JBdF, Inc.	JB duPont Center, LLC	Eliminations	Consolidated Total
CHANGE IN UNRESTRICTED NET ASSETS					
Net gains on securities	\$ 4,611,967	\$ —	\$ —	\$ —	\$ 4,611,967
Revenue					
Interest and dividends	4,346,819	6,257	—	—	4,353,076
Grant from affiliate	—	—	74,000	(74,000)	—
Distributions and other	98,186	—	—	—	98,186
	<u>9,056,972</u>	<u>6,257</u>	<u>74,000</u>	<u>(74,000)</u>	<u>9,063,229</u>
Net gains on securities and revenue					
	<u>9,056,972</u>	<u>6,257</u>	<u>74,000</u>	<u>(74,000)</u>	<u>9,063,229</u>
Expenses					
Program expenses	14,967,849	74,000	—	(74,000)	14,967,849
Supporting expenses	1,805,135	266,489	4,906	—	2,076,530
	<u>16,772,984</u>	<u>340,489</u>	<u>4,906</u>	<u>(74,000)</u>	<u>17,044,379</u>
Total expenses					
	<u>16,772,984</u>	<u>340,489</u>	<u>4,906</u>	<u>(74,000)</u>	<u>17,044,379</u>
CHANGE IN UNRESTRICTED NET ASSETS	(7,716,012)	(334,232)	69,094	—	(7,981,150)
UNRESTRICTED NET ASSETS - Beginning of year (Note B)	<u>278,840,176</u>	<u>2,556,859</u>	<u>—</u>	<u>—</u>	<u>281,397,035</u>
UNRESTRICTED NET ASSETS - End of year	<u>\$ 271,124,164</u>	<u>\$ 2,222,627</u>	<u>\$ 69,094</u>	<u>\$ —</u>	<u>\$ 273,415,885</u>

JESSIE BALL DUPONT FUND
SUPPLEMENTAL CONSOLIDATING STATEMENT OF CASH FLOWS
For The Year Ended December 31, 2014
(UNAUDITED)

	Jessie Ball duPont Fund	JBdF, Inc.	JB duPont Center, LLC	Eliminations	Consolidated Total
OPERATING CASH FLOWS					
Investment income received	\$ 4,346,819	\$ 6,257	\$ —	\$ —	\$ 4,353,076
Other revenue received	98,186	—	74,000	(74,000)	98,186
Cash paid for grants and operating activities	(15,736,797)	(340,489)	(4,906)	74,000	(16,008,192)
Excise taxes paid	(35,135)	—	—	—	(35,135)
Net operating cash flows	(11,326,927)	(334,232)	69,094	—	(11,592,065)
INVESTING CASH FLOWS					
Proceeds from sales of investments	38,712,537	—	—	—	38,712,537
Purchases of investments	(29,475,442)	—	—	—	(29,475,442)
Funds advanced pursuant to financing arrangement	(15,843,100)	—	—	—	(15,843,100)
Net purchases of and improvements to property and equipment	—	(9,594,541)	(67,938)	—	(9,662,479)
Net investing cash flows	(6,606,005)	(9,594,541)	(67,938)	—	(16,268,484)
FINANCING CASH FLOWS					
Proceeds from borrowings, net of closing costs	15,843,100	22,005,938	—	—	37,849,038
Net financing cash flows	15,843,100	22,005,938	—	—	37,849,038
NET CHANGE IN CASH AND CASH EQUIVALENTS	(2,089,832)	12,077,165	1,156	—	9,988,489
CASH AND CASH EQUIVALENTS - Beginning of year	7,376,411	337,945	—	—	7,714,356
CASH AND CASH EQUIVALENTS - End of year	\$ 5,286,579	\$ 12,415,110	\$ 1,156	\$ —	\$ 17,702,845
RECONCILIATION OF CHANGE IN NET ASSETS TO NET OPERATING CASH FLOWS					
Change in unrestricted net assets	\$ (7,716,012)	\$ (334,232)	\$ 69,094	\$ —	\$ (7,981,150)
Adjustments to reconcile change in net assets to net operating cash flows					
Net gains on securities	(4,611,967)	—	—	—	(4,611,967)
Change in other assets	(1,018,289)	—	—	—	(1,018,289)
Change in grants payable	2,019,341	—	—	—	2,019,341
Net operating cash flows	\$ (11,326,927)	\$ (334,232)	\$ 69,094	\$ —	\$ (11,592,065)