Wednesday, January 5, 2022

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| **Time** | **Event** | **Location** |
| 8:00am – 4:00pm | Exhibitor Move-In | Grand Canyon |
| 8:00am – 7:30pm | Registration | Foyer between Grand Canyon and Grand Sonoran |
| 4:30pm – 7:30pm | **NRC-REMSA Welcome Reception in Exhibit Hall**  Sponsored by: | Grand Canyon |

Thursday, January 6, 2022

Don’t Forget To Tweet!

#NRC2022

@theNRC

Wi-Fi in General Session and Exhibit Hall

SSID: **NRCMA2022**

password: **RCCNJ1926**

Sponsored by:

*Railroad Construction Company*

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| **Time** | **Event** | **Location** |
| 6:30am – 7:30pm | Registration | Foyer between Grand Canyon and Grand Sonoran |
| 7:00am – 7:10am | Conference Welcome | Grand Sonoran  E – G |
| 7:10am – 7:35am | **Union Pacific’s 2022 Capital Program and Opportunities for Contractors and Suppliers**  Shane Keller, Vice President of Engineering (invited)  Sponsored by: | Grand Sonoran  E – G |
| 7:35am – 8:00am | **Watco’s 2022 Capital Program and Opportunities for Contractors and Suppliers**  Tom Holmes, Vice President – Purchasing & Materials (invited)  Sponsored by: | Grand Sonoran  E – G |
| 8:00am – 8:20am | **NRC Safety Awards**  Presented by Kevin Brons,  Commercial Insurance Associates  *See page x for more details*  Sponsored by:  *Commercial Insurance Associates*  *Progressive Railroading Magazine* | Grand Sonoran  E – G |
| 8:20am – 8:45am | **Norfolk Southern’s 2020 Capital Program and Opportunities for Contractors and Suppliers**  Ed Boyle, VP of Engineering (invited)  Sponsored by: | Grand Sonoran  E – G |
| 8:45am – 10:15am | **Exhibit Hall Open (Light Breakfast)**  Sponsored by: | Grand Canyon |
| 10:15am – 10:50am | **Alaska Railroad Float Operation Overview**  Bill O'Leary, President, Alaska Railroad (invited)  Sponsored by: | Grand Sonoran  E – G |

Thursday, January 6, 2022 (cont.)

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| **Time** | **Event** | **Location** |
| 10:50am – 11:15am | **Chicago Metra’s 2022 Capital Program and Opportunities for Contractors and Suppliers**  Chris Krakar, Chief Engineering Officer (invited)  Sponsored by: | Grand Sonoran  E – G |
| 11:15am – 12:15pm | **Fireside Chat with UP President & CEO Lance Fritz (confirmed)**  Moderated By:  NRC Chairman Jim Hansen, CCO, Herzog  &  NRC Vice Chairman Steve Bolte, Vice President Business Development North America, Danella  Sponsored by: | Grand Sonoran  E – G |
| 12:15pm – 1:45pm | **NRC-REMSA Exhibit Hall Open (Light Lunch)**  Sponsored by: | Grand Canyon |
| 2:00pm – 2:30PM | NRC Safety Award Winners  Convene for Photo Op and Plaque Presentation | Grand Sonoran  E – G |
| 5:30pm – 7:30pm | **NRC-REMSA Reception in Exhibit Hall**  Sponsored by: | Grand Canyon |

Thursday, January 6, 2022 (cont.)

Breakout Sessions

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| **Time** | **Event** | **Location** |
| 2:00pm – 4:00pm | **FRA Updates on: Part 243, FAMES, C3RS, and SOFA** Rob Castiglione, Staff Director Human Performance Division, FRA; Brian Reilly, Specialist, Railroad Safety Partnerships; and Cory Johnson, Specialist, Railroad Safety Partnerships will conduct a Q&A session regarding the training rule and discuss in greater detail, what the NPRM proposes to accomplish. Three additional topics relating to FRA’s signature voluntary programs (C3RS, FAMES, and SOFA) will also be presented in greater detail. | Grand Sonoran H |
| 2:00pm – 3:00pm | **FRA Part 219 and RWP Update**  [presenters and description TBD] | Grand Sonoran I |
| 2:00pm – 3:00pm | **Taking Safety from the Executive Office to the Frontline: What to Say and Do to Demonstrate Commitment**  Shae Birkey, Safety Leadership Adviser for Caterpillar Inc. presents on how every member of the organization fulfills a specific function to get the job done, and yet all are expected to be “responsible for safety.” How each person interprets that expectation is largely influenced by what they perceive is most important to their boss.  Executives have a particularly wide scope of influence and accountability, so it is critical that they demonstrate commitment to safety through both words and actions, just as they do for production. It starts with leading by example, but true leadership goes beyond wearing proper PPE and ensuring others do the same. This session focuses on tactical activities for executives to create and sustain a culture of positive safety performance through leadership, communication, training and recognition. Safety doesn’t just happen – it is built through trust, consistency and accountability. Audience members will learn how to integrate these principles into their daily routines and performance cycles.  Learning Objectives:  ·        Learn the cultural trademarks of world class safety organizations  ·        Understand how to demonstrate visible commitment to safety  ·        Gain perspective on how to positively hold employees accountable | Grand Sonoran D |
| 2:00pm – 5:00pm | **Union Pacific/Contractor “Speed Networking”**  The goal of this event is to connect UP’s Engineering Team with General Contractors who do earthwork, track construction, track maintenance, bridge construction, bridge maintenance, etc.  Pre-registration for this event is required. [insert link] | President’s Boardroom |

Friday, January 7, 2022

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| **Time** | **Event** | **Location** |
| 7:00am – 12:00pm | Registration | Foyer between Grand Canyon and Grand Sonoran |
| 7:00am | Continental Breakfast  Sponsored by: | Grand Sonoran  E – G |
| 7:30am – 12:00pm | Exhibitor Tear-Down | Grand Canyon |
| 7:30am – 7:40am | **AREMA Update**  Michael P. Freeman, PE, President of AREMA and Dir Structures Design, UP (confirmed) | Grand Sonoran  E – G |
| 7:40am – 8:00am | **Canadian National’s 2022 Capital Program and Opportunities for Contractors and Suppliers**  Chad Anderson, Assistant VP, Western Region Engineering (invited)  Sponsored by: | Grand Sonoran  E – G |
| 8:00am – 8:20am | **Preview of NRC Safety Video:**  **Video #28**  Presented by: Erika Brunhke, VP Training Services, RailPros  Railroad employees encounter many things on a jobsite, NRC Safety Video #28 depicts a worker arriving on a jobsite and shows railroad contractors and maintenance of way personnel examples of how to avoid and fix common hazards when on the jobsite.  Sponsored by: | Grand Sonoran  E – G |
| 8:20am – 8:45am | **G&W’s 2022 Capital Program and Opportunities for Contractors and Suppliers**  Kristine Storm, Vice President of Purchasing (invited)  Sponsored by: | Grand Sonoran  E – G |

Friday, January 7, 2022 (cont.)

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| **Time** | **Event** | **Location** |
| 8:45am – 9:35am | **Railroad Signals & Communication Panel**  Moderator  Steve Bolte, VP Business Development North America, Danella Rental Systems and Secretary-Treasurer, NRC Board of Directors  Panelists  Neal Hathaway, UP (invited)  Jay McAndrew, UP (invited)  Tom Hillard, CN (invited)  Carl Walker, CSX (confirmed)  Tom Schnautz, NS (invited)  Jim LeVere, BNSF (invited)  John Leonardo, CP (invited)  Kris Kneib, ConRail (invited)  Sponsored by:  *RSSI* | Grand Sonoran  E – G |
| 9:35am – 10:00am | **Part 243 Training Rule Updates**  Rob Castiglione, Staff Director, Railroad Safety Partnerships, FRA (confirmed)  **Fatality Analysis of Maintenance-of-Way Employees and Signalmen (FAMES)**  Cory Johnson, Specialist, Railroad Safety Partnerships, FRA (confirmed)  Sponsored by: | Grand Sonoran  E – G |
| 10:00am – 10:25am | **BNSF’s 2020 Capital Program and Opportunities for Contractors and Suppliers**  Craig Rasmussen, AVP Engineering Services & Structures (confirmed)  Sponsored by: | Grand Sonoran  E – G |

Friday, January 7, 2022 (cont.)

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| **Time** | **Event** | **Location** |
| 10:25am – 11:15am | **Rail Sustainability Panel**  Moderator:  David Ferryman, Senior Vice President, Pueblo Business Unit, EVRAZ North America and NRC Board of Director  Panelists:  Janet Drysdale, VP Sustainability, CN (invited)  Raghu Chatrathi, Senior Director PSHE, CSX (invited)  Kayden Howard, VP Health, Safety & Environmental, KCS (invited)  David Huck, Director Sustainability, CP (invited)  John Lovenburg, VP Environmental, BNSF (invited)  Clark Pontier, SVP – Supply Chain & Continuous Improvement. UP (invited)  Josh Raglin, Chief Sustainability Officer, NS (invited)  Sponsored by: | Grand Sonoran  E – G |
| 12:00 PM | **NRC Golf Tournament**  The Tournament format is a four-person scramble. Golf registration fee includes carts, green fees, lunch and drinks, driving range, putting green, boxed lunches and prizes.  *Pre-registration required*.  Golf Beverage Carts Sponsored by:  Herzog  Golf Lunch Sponsored by:  Tournament Golf Balls Sponsored by: | Wildfire Golf Club (on-site) |

Saturday, January 8, 2022

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| **Time** | **Event** | **Location** |
| 7:00am – 1:00pm | Registration | Foyer between Grand Canyon and Grand Sonoran |
| 7:00am | Continental Breakfast  Sponsored by: | Upper Grand Sonoran |
| 7:30am – 7:55am | **CSX’s 2022 Capital Program and Opportunities for Contractors and Suppliers**  Ricky Johnson, VP of Engineering (invited)  Sponsored by: | Grand Sonoran  E – G |
| 7:55am – 8:20am | **LOSSAN 2022 Capital Plan and Other Opportunities to Expand State Supported Routes**  Donna DeMartino, Managing Director, LOSSAN Rail Corridor Agency (invited)  Sponsored by: | Grand Sonoran  E – G |
| 8:20am – 8:45am | **Railroad Government Affairs Panel:**  **Transportation Legislation and Policy Priorities in the 117th Congress and Beyond**  Moderator  Matt Ginsberg, President, TGA Association Management Solutions (NRC’s lobbying firm)  Panelists  Adrian Arnakis, SVP of Government Affairs, AAR (confirmed)  Printz Bolin, VP – External Relations, UP (invited)  Laura McNichol, SVP Government and  Industry Relations, Watco (confirmed)  Mike Smythers, VP Federal Government Affairs, BNSF (invited)  Sponsored by: | Grand Sonoran  E – G |
| 8:45am – 9:10am | **NRC Special Awards Presentation**  *See pages 21-23 for more details*  Sponsored by: | Grand Sonoran  E – G |
| 9:10am – 9:35am | **Austin Capital Metro’s 2022 Capital Program and Opportunities for Contractors and Suppliers**  Randy Clarke, President and CEO (invited)  Sponsored by: | Grand Sonoran  E – G |
| 9:35am – 10:00am | **FRA Update**  FRA Deputy Administrator Amit Bose (invited) | Grand Sonoran  E – G |
| 10:00am – 10:25am | **KCS’s 2022 Capital Program and Opportunities for Contractors and Suppliers**  Manny Loureiro, VP and Chief Engineer (invited)  Sponsored by: | Grand Sonoran  E – G |
| 10:25am – 10:50am | **Montana Rail Link’s 2022 Capital Program and Opportunities for Contractors and Suppliers**  Joe Racicot, VP of Admin and Legal Counsel (invited)  Sponsored by: | Grand Sonoran  E – G |
| 11:15am – 12:05pm | **The Role of Equity Companies in the Rail Contracting Market**  Tony Hatch, Senior Transportation Analyst, ABH Consulting (confirmed)  and  Michael Weiss, Managing Director, Greenbriar Equity Group (invited)  Sponsored by: | Grand Sonoran  E – G |
| 12:05pm – 12:30pm | **Patriot Rail’s 2022 Capital Program and Opportunities for Contractors and Suppliers**  John Fenton, CEO (invited)  Sponsored by: | Grand Sonoran  E – G |
| 12:30pm – 12:55pm | **C**anadian Pacific**’s 2022 Capital Program and Opportunities for Contractors and Suppliers**  Justin Meyer, Vice President Engineering (invited)  Sponsored by: | Grand Sonoran  E – G |
| 12:55pm – 1:05pm | Concluding comments from NRC outgoing Chairman Jim Hansen and NRC incoming Chairman Steve Bolte | Grand Sonoran  E – G |
| 5:00pm – 7:00pm | Finale Reception  Sponsored by:  *Loram Maintenance of Way/GREX*  *RailWorks*  *Railway Interchange*  Specialty Cocktail Bar Sponsored by:  *Railroad Construction Company*  Cigar Rolling Station Sponsored by:  *IAT International* | Sunset Lawn |
| 7:00pm – 9:00pm | L.B. Foster Arizona Sports Party | Wildflower Ballroom & Terrace |