## ALTERNATIVE ENERGY SOURCES - A HOG PRODUCER'S PERSPECTIVE OF ON-FARM ANAEROBIC DIGESTERS

Gilbert Vanden Heuvel
From the Hill Farms Ltd.
Huron County Anaerobic Digester Group
RR#2 Goderich, Ontario N7A 3X8
E-mail: gilbertv@hurontel.on.ca

## **BACKGROUND**

First some background to the farm that has lead me to this bodacious idea. Not everyone wakes up one morning and says, "Hey, I think I'm going to invest three quarters of a million dollars and make electricity and hot water from pig manure."

My father, Kase Vanden Heuvel, really set the foundation for all this to happen. He started a construction company 10 years after he emigrated from Holland with \$100 in his pocket. Ten years later, 1972, he started pig farming for some unknown reason. Due to an error in communication with OMAF who designed the farrowing barn, the sow farm that was supposed to support a 500 head finishing barn turned into almost 500 sows. Not wanting to waste any foundation wall, he kept the 128 farrowing spaces and just built around it. 500 sows in 1972 was not the norm. That's the style of farming that I know. Not necessarily normal. I've grown up feeling very comfortable farming in a 'not-so-normal' way. It's really all I know. The really amazing thing is that my father is not a pig farmer. He never took any training in pig husbandry, the only chores he ever did was feed that original 500 head finishing barn after he got home from the construction site. And as soon as he could he had staff take that job over too.

He understood what **could** be possible after some research and talking to knowledgeable people he trusted. He surrounded himself with good people, used quality equipment and embraced technology that made sense to the farm.

The most important part of that is seeing what COULD be possible. Some stay focused on what HAS BEEN possible, some see only what IS possible, but at our farm we are always looking at what the next thing is to help us farm better. When I say better I don't just mean only for more profit. Better can mean less manual labour, safer working conditions, more information to make better decisions, easier on the environment and on and on.

When I purchased the farm from my father five and a half years ago I developed the most important document of a business that I'm going to be running. What's your most important document? It's not a projected cash flow (sorry bankers), it's not the share cropping contract, it's not the mortgage, and it's not our staff benefits package. The most important document is our Mission Statement. My staff needs to know what I stand for, my banker needs to know what kind of business man I am, and even my feed company needs to understand what's important to me so we stay on the same page.

## Values: (core beliefs)

- Be honest even if it hurts
- Treat all with respect and encouragement
- Our work environment should be a positive one
- Look for new/better ways to do things
- Listen, look and learn
- When you need to make a decision, make one, and go from there
- Treat associates fairly and expect the same in return

## **Mission: (T-shirt summary)**

Believe in what you do, Do what you believe

## **Vision:** (picture of the future)

- To be an organization that
  - Is true to my Christian beliefs
  - Is an enjoyable and learning place for me and all employees
  - Makes a profit to support all families involved, create reserve for low price years, to sustain growth and to stay competitive
  - Is in the top 5% in industry for production levels
  - Optimizes technology and skills of all involved to improve production and minimize waste
  - Leaves this land better for the next generation

This document isn't just nice words. As an organization we use this to guide our decisions. Examples:

- What types of companies we deal with is guided by our expectation to be treated fairly and always looking to improve.
- How we handle manure is guided by our commitment to leaving the land better for our children.
- The amount of lighting in the barn must be in line with our belief that our workplace needs to be an enjoyable place to be.

That's a lot of background but it's important to understand that installing and running an Anaerobic Digester isn't just a financial decision. Taking on a project like this one has to have a deeper meaning than just money to make it through the rough patches and get it working in the long run. We all need to know that there will be some times when you are pulling your hair out and wonder why you ever got into this in the first place. You need to believe in it, really believe deep down that this is the right thing to do.

In 2004, I hired an engineering company to find the break-even point in cents per kWh to produce electricity at our farm. The number by their calculations was a little over 20 cents per kWh. A lot has been learned since 2004. We have been looking at many manure treatments to reduce our manure spreading costs. Just about all of them cost us money, not saved us money. After listening to the first bunch of manure treatment ideas, I found a question that would cut through all the "money making" schemes. The first question you should ask is,

"How will this make me / save me money?" if the salesman doesn't have a direct answer then you need to move on.

An Anaerobic Digester has the potential to make money. Good money. At the same time it leaves all the nutrients in place to feed your soil without the smell, the methane that normally escapes to the environment is harnessed and the pathogens are 98% gone.

To me there are too many pluses to pass this by.

I am part of the Huron Anaerobic Digester Working Group. This is a sub committee of Huron County Water Protection Steering Committee. The group believes that Anaerobic Digestion is a technology that will work.

## Purpose Statement:

The County of Huron, with its partners on the Huron County Water Protection Steering Committee, is interested in facilitating the development of an on-farm demonstration project of an anaerobic digester using manure as feedstock to produce electricity for sale to the grid.

Working in this group gives the project much higher chances of success. I saw the value with surrounding the project with highly qualified people instead of trying to do this alone. Having OMAFRA engineers, Huron County planning heads, and local citizens that see the connection between water quality and such a project around the table at planning meetings is a huge asset.

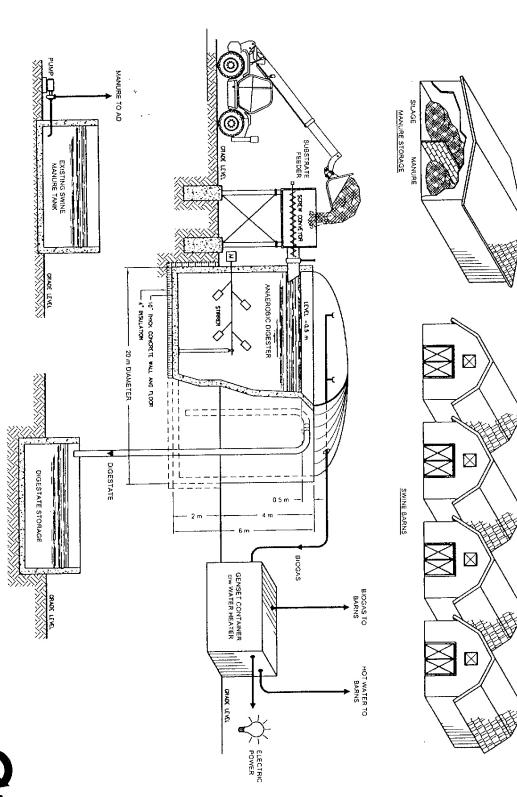
The project is shaping into a 250 kW generator. We are looking at this size since this is where a good return on investment starts. Any smaller really doesn't work financially. Ontario has put a moratorium on anything bigger then 250 kW in our area.

We will be using the raw manure from a 3200 head finishing barn as our base product. That is nowhere close to producing enough methane to run the engine for 250 kW. To top up the nutrients to create this methane we will be separating the manure at our sow farm and transport the solids to the Anaerobic Digester. We still need about 15% more product from an outside source. I'm very confident that we will be able to find an agricultural or food industry by-product or grow a crop that will fill in the last 15%.

## **DETAILS FROM OUR FEASIBILITY STUDY (Refer to 5 pages that follow)**

Done by Martin Lensink, P. Eng. of CEM Engineering

# ANAEROBIC DIGESTER COMBINED HEAT AND POWER SYSTEM



## FROM THE HILL FARMS LTD.

HURON COUNTY



## **Sensitivity Analysis on Main Variables**



### Sensitivity Analysis on Main Variables in Option #4((250 kW<sub>g</sub>) 3.5

Variable	Price Paid for	Biomass Cost	Capital Cost	10 Year IRR
	Power	Delivered	and Grant %	After Tax*
	(\$/kW.h)	(\$/tonne)	(\$000's)	(%)
Base	0.116	25	912	6
1A	<b>0.128</b> (+ 10%)	25	912	10
1B	<b>0.139</b> (+ 20%)	25	912	13
2A	0.116	15	912	12
2B	0.116	5	912	17
2C	0.116	-5	912	22
3A	0.116	25	<b>730</b> (- 20%)	10
3B	0.116	25	<b>547</b> (- 40%)	17
Best Case	0.128 (+ 10%)	15	<b>730</b> (-20%)	20%
Worst Case	0.116	35	<b>1,003</b> (+ 10%)	-2%

<sup>\*</sup> but before Financing

## **Technical and Financial Assumptions**

## Scenario #1:

T1											
AD CHP Electrical Output AD CHP Thermal Output AD CHP Thermal Output AD CHP Thermal Output AD CHP Thermal Output Electrical Output AD CHP Thermal Output AD CHP (@50% CH4 Content) Efficiency of Existing Boilers Assumed Parasitic / Auxiliary Power Pilot Oil Used by ICE Pilot Oil Used by ICE System operation Net Power Generation Purchased Power Displaced Surplus Power Sold Potential Propane Displace Via Energy / Heat Recovery Biogas Needed Biogas From one site Swine Manure	260 887,120 1112 80% 1% 2.3 19,044 366 2,115,000 0 2,115,000 393,466 967,680 90,720	liter / hour liters / year days / year kW.h / year kW.h / year kW.h / year L /year m3/hour									
Biogas from separated swine manure Biogas from Additional Organic Matter (bean pods) Organic Matter needed to Supple ICE	750	m3/hour m3/hour tonnes / year									
Financial / Economic Assumptions	.,,	,									
Avoided Cost of Electricity Value of Surplus Power Sold Delivered Cost of Propane % Recoverable Heat Actually Used Cost of Biomass (Delivered) Unit Cost of Lube / Pilot Oil Escrow Account for Engine Maintenance Corporate Income Tax Rate Unit Capital cost Assumed (Supply and install - no grant) Discount Rate (for NPV Analysis) Operation / Repair Labour Escalation on Propane Costs Escalation on Electricity Cost Escalation on Other Costs	0.12 0.45 10% 10 0.65 0.009 30% 4000 10% 0.009 4% 2%	\$ / tonne \$ \$ / liter \$ \$ / kW.h \$ 0 \$ / kWe									
Proforma A	nalysis \$	6000's per yea	r (CAD)								
Year Calendar	2006		2 2008		4 2010	5 2011	6 2012	7 2013	8 2014	9 2015	10 2016
Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue		254 12 0	259 12 0		269 13 0	275 14 0	280 15 0	286 15 0	292 16 0	297 16 0	303 17 0
Total Gross Savings and Revenues		266	271	277	283	289	295	301	307	314	320
Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate		10 12 19 19	10 13 19 19	13 20 20	10 13 20 20	11 13 20 20	11 13 21 21	11 14 21 21	11 14 21 21	11 14 21 21	11 14 22 22
Total Annual O&M Expenses		60	61	62	63	64	65	66	67	68	69
Earnings Before Interest and Taxes		\$ 205	\$ 210	\$ 215	\$ 220	\$ 225	\$ 230	\$ 235	\$ 240	\$ 246	\$ 251
Capital Cost (supply, install and commission) Grant Income Net Capital Costs Capital Cost Allowance (Class 43.2) Corporate Income Tax Interest costs (6%)	\$ -	220 0 60	343 0 47	26	108 21 15	60 31 8	34 36 5	19 40 3	11 43 1	6 45 1	3 46 0
Earnings After Taxes		\$ 145	\$ 163	\$ 184	\$ 184	\$ 186	\$ 189	\$ 192	\$ 196	\$ 200	\$ 205
Simple Payback		\$ 145	309	493	677	863	1,051	1,244	1,440	1,640	1,845

With current returns on electricity sales and no grant \$ and no hot water revenue payback is almost 6 years

## Scenario #2:

Tech Assumptions												
AD CHP Electrical Output	250	kW										
AD CHP Thermal Output		kW										
AD CHP Thermal Output	887,120		our									
Biogas Consumption by CHP (@50% CH4 Content)		2 m3/h										
Efficiency of Existing Boilers Assumed		HHV										
Parasitic / Auxiliary Power	1%											
Pilot Oil Used by ICE	2.3	B liter /	hour									
Pilot Oil Used by ICE	19,044	liters	/ year									
System operation	360	) days	/ year									
Net Power Generation	2,115,000											
Purchased Power Displaced		kW.h										
Surplus Power Sold	2,115,000											
Potential Propane Displace Via Energy / Heat Recovery	393,466											
Biogas Needed Biogas From one site Swine Manure	967,680 90,720											
Biogas from one site Swine Manure Biogas from separated swine manure	876,960											
Biogas from Additional Organic Matter (bean pods)		m3/h										
Organic Matter needed to Supple ICE			es / year									
Financial / Economic Assumptions												
Avoided Cost of Electricity	0.122	2 \$ / kV	V.h									
Value of Surplus Power Sold		\$ / kV										
Delivered Cost of Propane		5 \$/Lite	er									
% Recoverable Heat Actually Used	10%											
Cost of Biomass (Delivered)		\$ / to										
Unit Cost of Lube / Pilot Oil		5 \$ / lite										
Escrow Account for Engine Maintenance Corporate Income Tax Rate	30%	9 \$ / kV	w.n									
Unit Capital cost Assumed (Supply and install - no grant)		) ) \$ / kV	Nρ									
Discount Rate (for NPV Analysis)	10%		•••									
Operation / Repair Labour		\$/kV	N.h									
Escalation on Propane Costs		per y										
Escalation on Electricity Cost	2%	per y	ear									
Escalation on Other Costs	1.5%	per ye	ear									
Proforma A	Analysis \$	\$000's	per year	r (CAD)								
Year Calendar	2006		1 2007	2 2008	3 2009	4 2010	5 2011	6 2012		8 2014		20
	2000	,	2007	2000	2003	2010	2011	2012	2013	2014	2013	20
Purchased Power Displaced			220	245	252	250	200	274	204	200	200	
Surplus Power Sold Propane Displaced Via Enigne heat Recovery			338 12	345 12	352 13	359 13	366 14	374 15	381 15	389 16	396 16	4
Hot water Revenue			0	0	0	0	0	0		0		
Total Gross Savings and Revenues			350	358	365	373	380	388	396	405	413	4
Cost of Biomass Delivered			10	10	10	10	11	11	11	11	11	
Lube and Pilot Oil			12	13	13	13	13	13		14	14	
Engine Maintenance Reserve			19	19	20	20	20	21	21	21	21	
Operation and Repair labour			19	19	20	20	20	21	21	21	21	
Transportation of Digestate												
Total Annual O&M Expenses			60	61	62	63	64	65	66	67	68	
Earnings Before Interest and Taxes		\$	290	\$ 296	\$ 303	\$ 309	\$ 316	\$ 323	\$ 330	\$ 337	\$ 345	\$ 3
Capital Cost (supply, install and commission)	,											
Grant Income		_										
Net Capital Costs	\$ 1,000			0.40	400	400					_	
Capital Cost Allowance (Class 43.2)			220	343	192	108	60	34	19	11	6	
Corporate Income Tax			0	0	21	38	48	54	58	61	63	
Interest costs (6%)		\$	230	\$ <b>249</b>	26 \$ 256	15 <b>\$ 257</b>	\$ <b>260</b>	5 \$ 265	\$ <b>270</b>	\$ 275	\$ 281	6.2
Earnings After Taxes		Ą	230	<b>₹ 243</b>	<b>₹200</b>	\$ 231	<b>₹ 200</b>	y 200	9 Z/U	9 ZI3	φ 201	\$ 28
Simple Payback		\$	230	479	735	993	1,253	1,518	1,787	2,063	2,344	2,6

With higher returns on electricity sales and no grant \$ and no hot water revenue payback is almost 4 1/2 years

## Scenario #3:

Took Accumutions											*****
Tech Assumptions											
AD CHP Electrical Output AD CHP Thermal Output		kW kW									
AD CHP Thermal Output		Btu/hour									
Biogas Consumption by CHP (@50% CH4 Content)		m3/hour									
Efficiency of Existing Boilers Assumed	80%	HHV									
Parasitic / Auxiliary Power	1%										
Pilot Oil Used by ICE	2.3	liter / hour									
Pilot Oil Used by ICE	19,044	liters / year									
System operation		days / year									
Net Power Generation		kW.h / year									
Purchased Power Displaced		kW.h / year									
Surplus Power Sold		kW.h / year									
Potential Propane Displace Via Energy / Heat Recovery Biogas Needed	393,466										
Biogas From one site Swine Manure	967,680	m3/hour									
Biogas from separated swine manure	876,960										
Biogas from Additional Organic Matter (bean pods)		m3/hour									
Organic Matter needed to Supple ICE		tonnes / year									
		•									
Financial / Economic Assumptions											
Avoided Cost of Electricity		\$ / kW.h									
Value of Surplus Power Sold		\$ / kW.h									
Delivered Cost of Propane		\$/Liter									
% Recoverable Heat Actually Used Cost of Biomass (Delivered)	10%										
Unit Cost of Lube / Pilot Oil		\$ / tonne \$ / liter									
Escrow Account for Engine Maintenance		\$ / kW.h									
Corporate Income Tax Rate	30%	Ψ7 KΨ4									
Unit Capital cost Assumed (Supply and install - no grant)	4000	\$/kWe									
Discount Rate (for NPV Analysis)	10%										
Operation / Repair Labour	0.009	\$ / kW.h									
Escalation on Propane Costs		per year									
Escalation on Electricity Cost	2%	per year									
Escalation on Electricity Cost Escalation on Other Costs	2% 1.5%	per year per year									
Escalation on Electricity Cost Escalation on Other Costs	2% 1.5%	per year	r (CAD)								
Escalation on Electricity Cost Escalation on Other Costs	2% 1.5% nalysis \$	per year per year 000's per yea	2	3	4	5	6	7	8	9	10
Escalation on Electricity Cost Escalation on Other Costs  Proforma A	2% 1.5% nalysis \$	per year per year 000's per yea		3 2009	4 2010	5 2011	6 2012	7 2013	8 2014	9 2015	10 2016
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar	2% 1.5% nalysis \$	per year per year 000's per yea	2								
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced	2% 1.5% nalysis \$	per year per year 000's per yea 1 2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold	2% 1.5% nalysis \$	per year per year 000's per yea 1 2007	2 2008 259	2009	2010	2011	2012	2013	2014	2015 297	2016 303
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery	2% 1.5% nalysis \$	per year per year 0000's per yea 1 2007 254 12	2 2008 259 12	2009 264 13	2010 269 13	2011 275 14	2012 280 15	2013 286 15	2014 292 16	2015 297 16	2016 303 17
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold	2% 1.5% nalysis \$	per year per year 000's per yea 1 2007	2 2008 259	2009	2010	2011	2012	2013	2014	2015 297	2016 303
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues	2% 1.5% nalysis \$	per year per year 000's per year 1 2007 254 12 10 276	2 2008 259 12 10 281	2009 264 13 10 287	2010 269 13 10 293	275 14 10 299	2012 280 15 10 305	286 15 10	292 16 10 317	297 16 10 324	303 17 10 330
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered	2% 1.5% nalysis \$	per year per year   000's per yea   1	2 2008 259 12 10 281	2009 264 13 10 287	2010 269 13 10 293	275 14 10 299	2012 280 15 10 305	2013 286 15 10 311	292 16 10 317	297 16 10 324	2016 303 17 10 330
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil	2% 1.5% nalysis \$	per year per year   000's per yea   1	2 2008 259 12 10 281	2009 264 13 10 287 10 13	269 13 10 293	2011 275 14 10 299 11	2012 280 15 10 305	2013 286 15 10 311	292 16 10 317	297 16 10 324	303 17 10 330 11 14
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered	2% 1.5% nalysis \$	per year per year   000's per yea   1	2 2008 259 12 10 281	2009 264 13 10 287	2010 269 13 10 293	275 14 10 299	2012 280 15 10 305	2013 286 15 10 311	292 16 10 317	297 16 10 324	2016 303 17 10 330
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate	2% 1.5% nalysis \$	per year per year  000's per yea  1 2007  254 12 10  276  10 12 19	2 2008 259 12 10 281 10 13 19	2009 264 13 10 287 10 13 20 20	2010 269 13 10 293 10 13 20 20	275 14 10 299 11 13 20 20	280 15 10 305 11 13 21 21	286 15 10 311 11 14 21 21	292 16 10 317 11 14 21 21	2015 297 16 10 324 11 14 21 21	303 17 10 330 11 14 22 22
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour	2% 1.5% nalysis \$	per year per year   1	2 2008 259 12 10 281 10 13 19	2009 264 13 10 287 10 13 20	269 13 10 293 10 13 20	275 14 10 299 11 13 20	2012 280 15 10 305 11 13 21	2013 286 15 10 311 11 14 21	292 16 10 317 11 14 21	297 16 10 324 11 14 21	303 17 10 330 11 14 22
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate	2% 1.5% nalysis \$	per year per year  000's per yea  1 2007  254 12 10  276  10 12 19	2 2008 259 12 10 281 10 13 19 19	2009 264 13 10 287 10 13 20 20 62	2010 269 13 10 293 10 13 20 20	275 14 10 299 11 13 20 20	2012 280 15 10 305 11 13 21 21 65	286 15 10 311 11 14 21 21	2014 292 16 10 317 11 14 21 21	2015 297 16 10 324 11 14 21 21	303 17 10 330 11 14 22 22
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate  Total Annual O&M Expenses  Earnings Before Interest and Taxes	2% 1.5% analysis \$ 0 2006	per year per year   000's per year   1	2 2008 259 12 10 281 10 13 19 19	2009 264 13 10 287 10 13 20 20 62	2010 269 13 10 293 10 13 20 20	2011 275 14 10 299 11 13 20 20	2012 280 15 10 305 11 13 21 21 65	2013 286 15 10 311 11 14 21 21	2014 292 16 10 317 11 14 21 21	2015 297 16 10 324 11 14 21 21	303 17 10 330 11 14 22 22
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate Total Annual O&M Expenses  Earnings Before Interest and Taxes  Capital Cost (supply, install and commission)	2% 1.5% inalysis \$ 0 2006	per year per year   000's per year   1	2 2008 259 12 10 281 10 13 19 19	2009 264 13 10 287 10 13 20 20 62	2010 269 13 10 293 10 13 20 20	2011 275 14 10 299 11 13 20 20	2012 280 15 10 305 11 13 21 21 65	2013 286 15 10 311 11 14 21 21	2014 292 16 10 317 11 14 21 21	2015 297 16 10 324 11 14 21 21	303 17 10 330 11 14 22 22 69
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate  Total Annual O&M Expenses  Earnings Before Interest and Taxes	2% 1.5% inalysis \$ 0 2006 \$ 1,000 \$ 500	per year per year   000's per year   1	2 2008 259 12 10 281 10 13 19 19	2009 264 13 10 287 10 13 20 20 62	2010 269 13 10 293 10 13 20 20	2011 275 14 10 299 11 13 20 20	2012 280 15 10 305 11 13 21 21 65	2013 286 15 10 311 11 14 21 21	2014 292 16 10 317 11 14 21 21	2015 297 16 10 324 11 14 21 21	303 17 10 330 11 14 22 22 69
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate Total Annual O&M Expenses  Earnings Before Interest and Taxes  Capital Cost (supply, install and commission) Grant Income	2% 1.5% inalysis \$ 0 2006 \$ 1,000 \$ 500	per year per year   000's per year   1	2 2008 259 12 10 281 10 13 19 19	2009 264 13 10 287 10 13 20 20 62	2010 269 13 10 293 10 13 20 20	2011 275 14 10 299 11 13 20 20	2012 280 15 10 305 11 13 21 21 65	2013 286 15 10 311 11 14 21 21	2014 292 16 10 317 11 14 21 21	2015 297 16 10 324 11 14 21 21	303 17 10 330 11 14 22 22 69
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate  Total Annual O&M Expenses  Earnings Before Interest and Taxes  Capital Cost (supply, install and commission) Grant Income Net Capital Costs	2% 1.5% inalysis \$ 0 2006 \$ 1,000 \$ 500	per year per year per year    000's per year    1	2 2008 259 12 100 281 10 13 19 19 61 \$ 220	2009  264 13 10 287  10 13 20 20  62	2010 269 13 10 293 10 13 20 20 63	2011 275 14 10 299 11 13 20 20 64 \$ 235	2012  280 15 10 305  11 13 21 21 65 \$ 240	2013  286 15 10 311  11 14 21 21 66 \$ 245	2014 292 16 10 317 11 14 21 21 67 \$ 250	2015 297 16 10 324 11 14 21 21 68 \$ 256	2016  303 17 10 330  11 14 22 22 69 \$ 261
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year  Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate  Total Annual O&M Expenses  Earnings Before Interest and Taxes  Capital Cost (supply, install and commission) Grant Income Net Capital Costs Capital Cost Allowance (Class 43.2) Corporate Income Tax Interest costs (6%)	2% 1.5% inalysis \$ 0 2006 \$ 1,000 \$ 500	per year per year per year    000's per year    1	2 2008 259 12 10 281 10 13 19 19 61 \$ 220	2009  264 13 10 287 10 13 20 20 62 \$ 225	2010 269 13 10 293 10 13 20 20 63 \$ 230	2011 275 14 10 299 11 13 20 20 64 \$ 235	2012  280 15 10 305  11 13 21 21  65  \$ 240	2013 286 15 10 311 11 14 21 21 66 \$ 245	2014 292 16 10 317 11 14 21 21 67 \$ 250	2015  297 16 10 324  11 14 21 21  68 \$ 256	2016  303 17 10 330  11 14 22 22  69 \$ 261
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate  Total Annual O&M Expenses  Earnings Before Interest and Taxes  Capital Cost (supply, install and commission) Grant Income Net Capital Costs Capital Cost Allowance (Class 43.2) Corporate Income Tax	2% 1.5% inalysis \$ 0 2006 \$ 1,000 \$ 500	per year per year per year   000's per yea   1	2 2008 259 12 10 281 10 13 19 19 61 \$ 220	2009  264 13 10 287 10 13 20 20 62 \$ 225	2010 269 13 10 293 10 13 20 20 63 \$ 230	2011 275 14 10 299 11 13 20 20 64 \$ 235	2012  280 15 10  305  11 13 21 21 65 \$ 240	2013  286 15 10  311  11 14 21 21 66  \$ 245	2014  292 16 10 317 11 14 21 21 67 \$ 250	2015  297 16 10 324  11 14 21 21 68 \$ 256	2016  303 17 10 330  11 14 22 22  69  \$ 261
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year  Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate  Total Annual O&M Expenses  Earnings Before Interest and Taxes  Capital Cost (supply, install and commission) Grant Income Net Capital Costs Capital Cost Allowance (Class 43.2) Corporate Income Tax Interest costs (6%)	2% 1.5% inalysis \$ 0 2006 \$ 1,000 \$ 500	per year per year per year    000's per year    1	2 2008 259 12 10 281 10 13 19 19 61 \$ 220	2009  264 13 10 287 10 13 20 20 62 \$ 225	2010 269 13 10 293 10 13 20 20 63 \$ 230	2011 275 14 10 299 11 13 20 20 64 \$ 235	2012  280 15 10 305  11 13 21 21  65  \$ 240	2013 286 15 10 311 11 14 21 21 66 \$ 245	2014 292 16 10 317 11 14 21 21 67 \$ 250	2015  297 16 10 324  11 14 21 21  68 \$ 256	2016  303 17 10 330  11 14 22 22  69 \$ 261
Escalation on Electricity Cost Escalation on Other Costs  Proforma A  Year  Calendar  Purchased Power Displaced Surplus Power Sold Propane Displaced Via Enigne heat Recovery Hot water Revenue  Total Gross Savings and Revenues  Cost of Biomass Delivered Lube and Pilot Oil Engine Maintenance Reserve Operation and Repair labour Transportation of Digestate  Total Annual O&M Expenses  Earnings Before Interest and Taxes  Capital Cost (supply, install and commission) Grant Income Net Capital Costs Capital Cost Allowance (Class 43.2) Corporate Income Tax Interest costs (6%)	2% 1.5% inalysis \$ 0 2006 \$ 1,000 \$ 500	per year per year per year    000's per year    1	2 2008 259 12 10 281 10 13 19 19 61 \$ 220	2009  264 13 10 287 10 13 20 20 62 \$ 225	2010 269 13 10 293 10 13 20 20 63 \$ 230	2011 275 14 10 299 11 13 20 20 64 \$ 235	2012  280 15 10 305  11 13 21 21  65  \$ 240	2013 286 15 10 311 11 14 21 21 66 \$ 245	2014 292 16 10 317 11 14 21 21 67 \$ 250	2015  297 16 10 324  11 14 21 21 68 \$ 256	2016  303 17 10 330  11 14 22 22  69 \$ 261

With current returns on electricity sales but significant grant payback is less then 3 years