# Apprenticeship Learners Focus Group

WomenEd

16th November 2021



# **Background**

In order to develop our apprenticeship offer to learners and ensure we meet their needs going forward, as well as to discover our impact on learners, we scheduled a focus group with employers in November 2021.

We had 11 attendees on 16th November 2021.

## We asked 4 questions:

- What have you found to be the most helpful or the most positive thing about your experience on the programme?
- What examples have you got of the impact of our programmes on your organisation?
- What would you like to see improve on the programme?
- What do you think is missing from our provision, as an employer?

# **Attending**

### For NCE:

- Rachel O'Halleron
- Ben Barton
- Ruth Gilbert
- Andy Greene

### Level 7 Learners:

- Julie Stewart, Assistant Head
- Emma Hunstan, Deputy Head
- Michelle Whittlestone, Key Stage Lead
- Jacqueline Job, Headteacher
- Debbie Campbell, Deputy Head
- Christine Bellchambers, SBM
- Kathryn Yiannadji, Deputy Head
- Rachelle Pennock, Assistant Head
- Lyndsay Bawden, Trust Lead Eng
- Amanda Doherty, Assistant Head
- Joy Buckley. Head of Dept

## **Roundtable Summary**

What have you found to be the most helpful or the most positive thing about your experience on the programme?:

- Being part of a specific network within the NCE programme. Support across a wide range of roles and schools within that network
- Access to a wide range of high level expertise.
- Extensive support from the NCE.
- Ability to develop resilience in a supportive environmnent
- Experience and information about leadership outside of education.
- Sharing knowledge and experience across the group.
- Ability to take the knowledge and experience from the course and apply across areas of work and life.
- In particular understanding of strategy from an academic and practical perspective.
- Better understanding of systems leadership and how to avoid working in a silo.

# What would you like to see improve on the programme?:

- More support around the apprenticeship side of things.
- Better technical support for Canvas/Ebsco etc.
- More live events (Covid permitting)
- The apprenticeship side is very admin heavy.
- The Off the Job Training side is complex and long-winded (but also what are the 'rules' about OTJ: does it need signing off/witnessing/etc? Not clear
- Challenges with OneFile
- Pointing people more clearly to support cf Carole Laker
- Would have liked more support on the apprenticeship up front.
- Comms can be overwhelming too many emails!
- Masters marking was seen as too focused on references.
- Not clear how OTJ links to progress.

# What impact has the programme had on you and your organisation?:

- Improved communication from me across our whole organisation (especially on communicating change)
- One of the key reasons I got my new job.
- Encouraging our teams to focus on psychological safety and providing space for people to grow and remain positive.
- Better knowledge in me and across my organisation on finance.
- Using language to better communicate across the MAT.
- More confident (x6)
- Got a promotion.
- Using the language of strategic planning, PESTLE etc to explain to senior leaders how we move forward.
- It's given me the tools to set up things that don't rely on me being there. Getting processes in place.
- Understanding the language of leadership.
- Sharing the learning across staff in school and in staff meetings has been useful.
- Better tools for implementing change.
- Giving me the licence/confidence to press ahead with my own leadership style and take on opportunities (like leading CPD across the school)
- Thinking more carefully about leading my team
- Becoming a strategic leader within my school
- Having regular checkpoints on the course have allowed me to manage and be aware of my progress and that of my school.

# What do you think is missing from our provision?:

- Face to face sessions
- More support for the first essay/assessment task talking about it informally first.
- More informal networking sessions
- More coaching opportunities (to be coached)
- More access to academic team
- Some of the core texts as actual books provided on the course.
- A pre-reading list for each module.
- More details about the Alumni offer.
- Opportunity to revisit modules towards the end of the programme.
- Start earlier and know more about the alumni

# Recommendation and Actions:

- More academic support
  Alumni needs baking in at beginning of year 2
  Face-to-face sessions need to return asap
  Coaching support for leaders
  Opportunities to network