



# 2B Using Data-Based Decision Making to Effectively Differentiate Provision of District-Level Supports

*Presenters:*

*Danielle Starkey, Omaha Public Schools (NE); Terry Houlton & Carrie Novotny-Buss, Millard Public Schools (NE); Tina Rickett, & Joe Gubbels Winnebago Public Schools (NE)*

- **Topic:** Data-Based Decision Making
- **Keywords:** Assessment, Alignment, Action Plan, Policy, Outcome



# Learning Objectives

1. Review the critical features of a DBDM model
2. Consider data sources available to support decision making for various district-level supports
3. Explore the data, practices, and systems used by an exemplar



# We are excited to be here with you!

## **Co-Facilitators:**

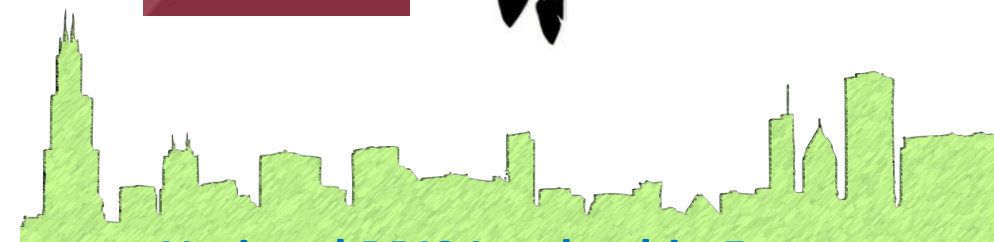
Lisa Powers & Jamie Grieshaber, University of Missouri;

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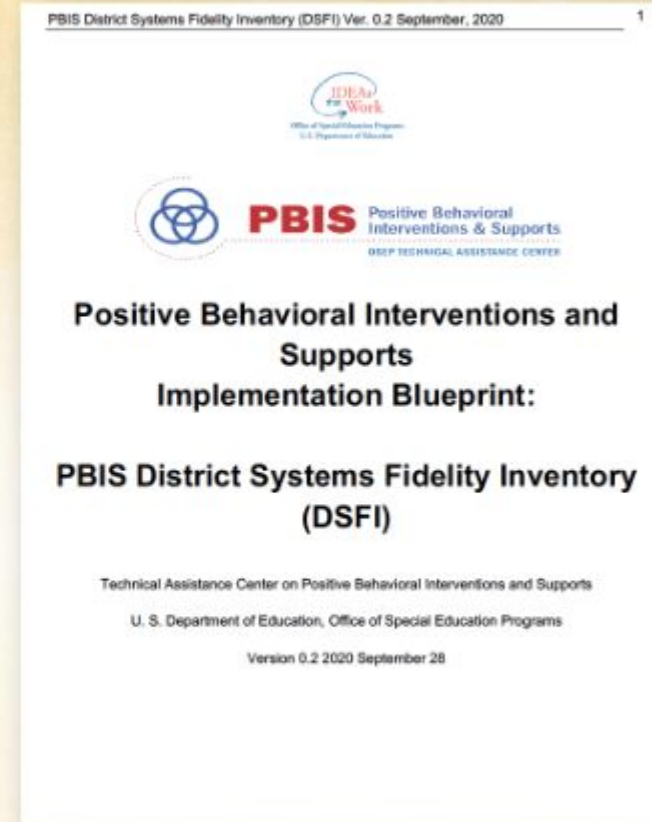
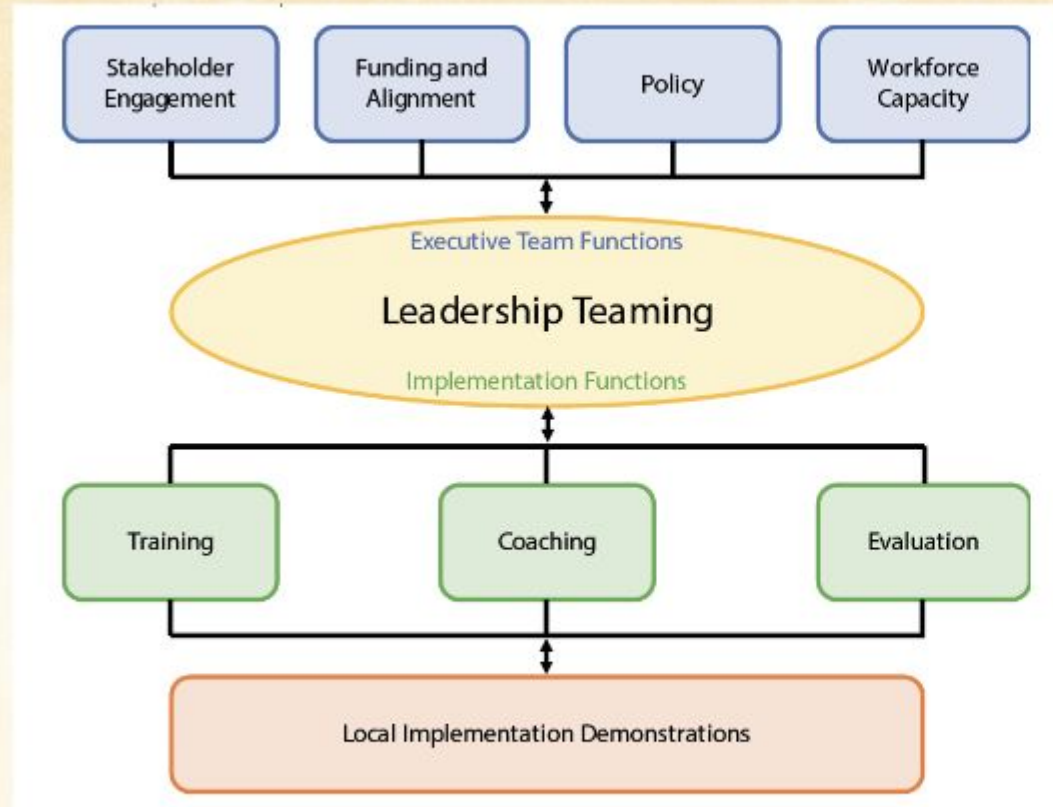
Terry Houlton & Carrie Novotny-Buss, Millard Public Schools (NE);

Tina Rickett & Joe Gubbels Winnebago Public Schools (NE)



**National PBIS Leadership Forum**

## District Systems Fidelity Inventory & the Logic of Districtwide Implementation





# Drilling Down District Data



[Link](#)



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MPS Stats

B-21 Programming serving **24K Students**

- ★ 25 Elementary Schools
- ★ 11 Preschools
- ★ 6 Middle Schools
- ★ 3 Traditional High Schools
  - 1 Alternative High School
  - 1 Level 3 Behavior
- ★ Young Adult Program

2,500 staff serving our school community

- ★ 1500 certified staff
- ★ 1000 support staff

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District Demographics



College Going Rate

80%



25%

Students Receiving Free or Reduced Lunch



13%

Special Education Population



32%

High Ability Learners



3%

English Language Learners



# Parameters

Parameters are self-imposed guidelines: things we will always do; things we will never do.

- We will always operate caring and supportive environments to ensure safety and learning.
- We will not tolerate any behavior that diminishes the value of any student, staff member, or community member.

- Nothing will take precedence over the needs of young adult education program.

- No new program, course, and/or significant practice will be added unless:
  - it meets a clearly demonstrated, mission-related need;
  - it survives a cost-benefit analysis and periodic evaluation;
  - its impact on other programs/courses is addressed;
  - adequate staffing, professional learning, and facilities are provided;
  - it contains an evaluation procedure.

- No existing program, course, and/or significant operational practice will be maintained unless it:
  - meets a clearly demonstrated, mission-related need;
  - survives a cost-benefit analysis and periodic evaluation.

- We will always communicate effectively, both internally and externally, in order to implement our Strategic Plan, operate our schools, and maintain high levels of student, staff, family and community support.

- We will attract, develop, and retain the highest quality staff dedicated to achieving our mission and objectives.

- We will always expect students to set and achieve challenging educational and career goals tailored to their abilities, interests, and aspirations.

- We will have systemic practices to address the behavioral and mental health needs of our students that promote good character, positive social behavior, and responsible citizenship.

## 2023 MPS Strategic Plan

### Mission

Our mission is the loftiest aspiration of our school district.

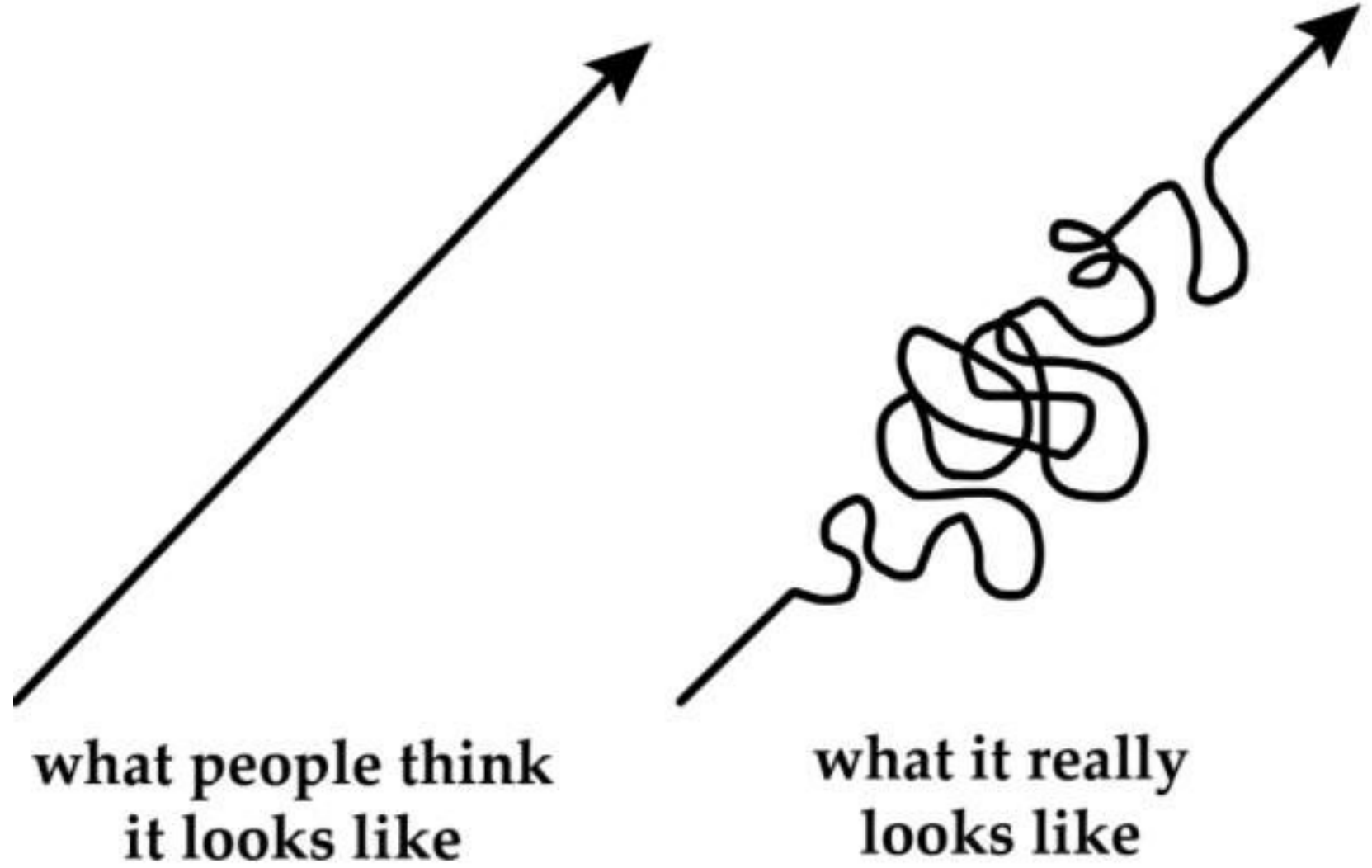
Millard Public Schools guarantees each student exemplifies the knowledge, skills, and character necessary for personal excellence and responsible citizenship through an innovative, world-class educational community that challenges and empowers all students.



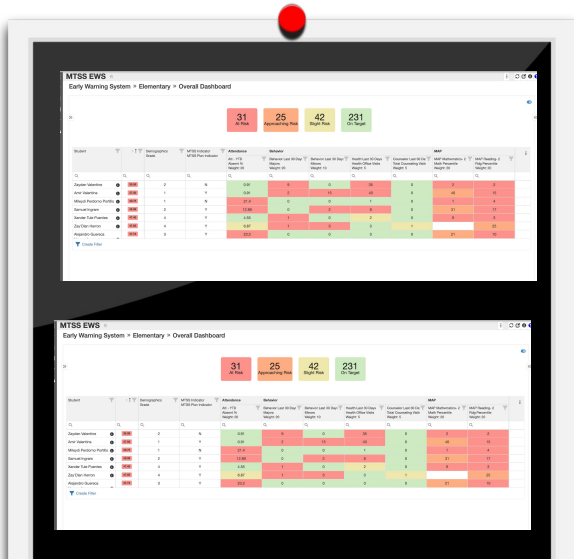
ROOTED IN  
*Academics*  
GROWN FOR  
*Success*

National PBIS

# Implementation-





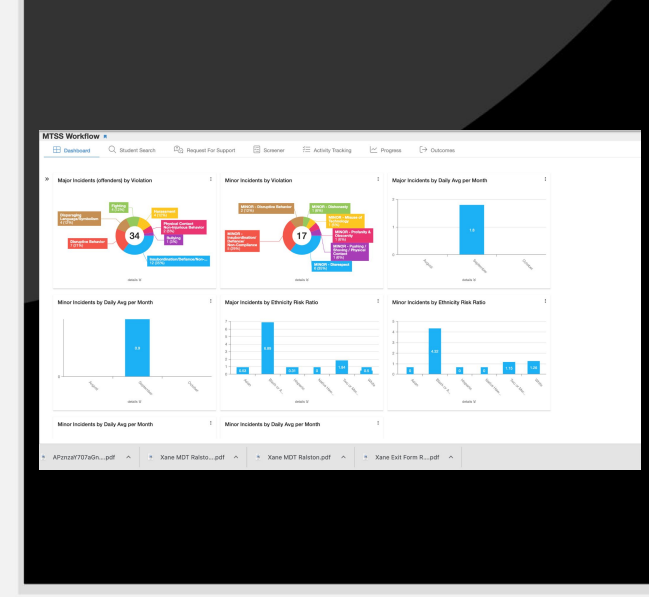


2022-23 EARLY WARNING SYSTEM

### Category Averages

	Shared Leadership	Communication, Collaboration & Partnership	Evidence Based Instruction, Intervention and Assessment Practices	Building Capacity & Infrastructure for Implementation	Layered Continuum of Support	Data-Based Problem Solving and Decision Making
March 2023	3.4	3.1	3.0	2.8	3.4	3.1
District 2019	3.4	3.2	3.3	2.9	3.4	3.0
Elementary 2019	3.1	2.9	3.2	2.7	3.3	3.1
Middle 2019	3.7	3.5	3.5	3.0	3.5	3.4
High 2019	3.8	3.6	3.7	3.6	3.7	3.7
District Office 2019	3.3	3.0	3.2	3.0	3.3	3.3

2019 + 2023 NEMTSS SELF-ASSESSMENT



2019-20 BIG 5 IN SIS

Millard Public Schools Teacher Feedback Tool

Instructions Section 1 & 2: Make a tally mark in the corresponding box for each type of behavior observed during the observation of teacher instruction.

Section 1: Teacher Feedback

Effective Classroom Practice 3: Encouraging Expected Behaviour

Positive Feedback - Teacher Attention to Correct Behaviour

Pre-correction (a) Non-Specific Positive Feedback (b) Specific Positive Feedback (c)

Effective Classroom Practice 4: Discouraging Inappropriate Behaviour

Corrective Feedback - Teacher Attention to Behaviour Errors

No Feedback (d) Non-Specific Corrective Feedback (e) Specific Corrective Feedback (f)

Section 2: Opportunities to Respond (Effective Classroom Practice 6)

Do not count directions to perform a task, social questions or questions within the context of negative feedback.

Whole Group Individual

Total (g) Total (h)

2017-18 MPS RIPPLE

TIER 1 ACADEMIC	TIER 1 BEHAVIOR	TIER 2 ACADEMIC
298 Plans 100% Met 100% Met 100% Met	69 Plans 100% Met 100% Met 100% Met	1445 Plans 100% Met 100% Met 100% Met
TIER 2 BEHAVIOR	TIER 3 ACADEMIC	TIER 3 BEHAVIOR
239 Plans 100% Met 100% Met 100% Met	218 Plans 100% Met 100% Met 100% Met	196 Plans 100% Met 100% Met 100% Met
TIER 3 ACADEMIC	TIER 3 BEHAVIOR	TIER 3 BEHAVIOR
350 Plans 100% Met 100% Met 100% Met	75 Plans 100% Met 100% Met 100% Met	127 Plans 100% Met 100% Met 100% Met

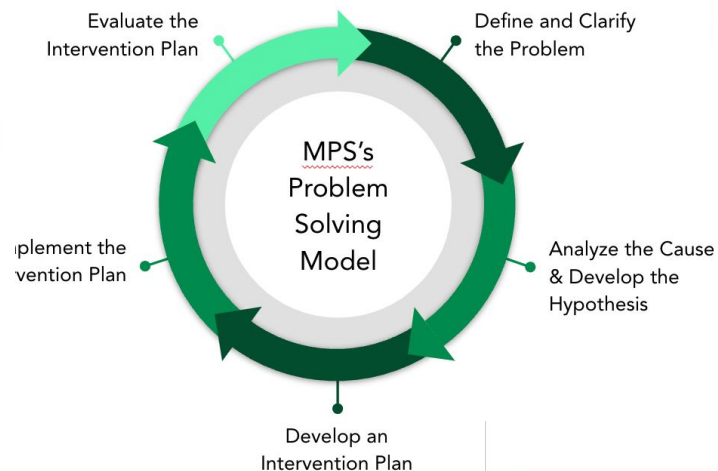
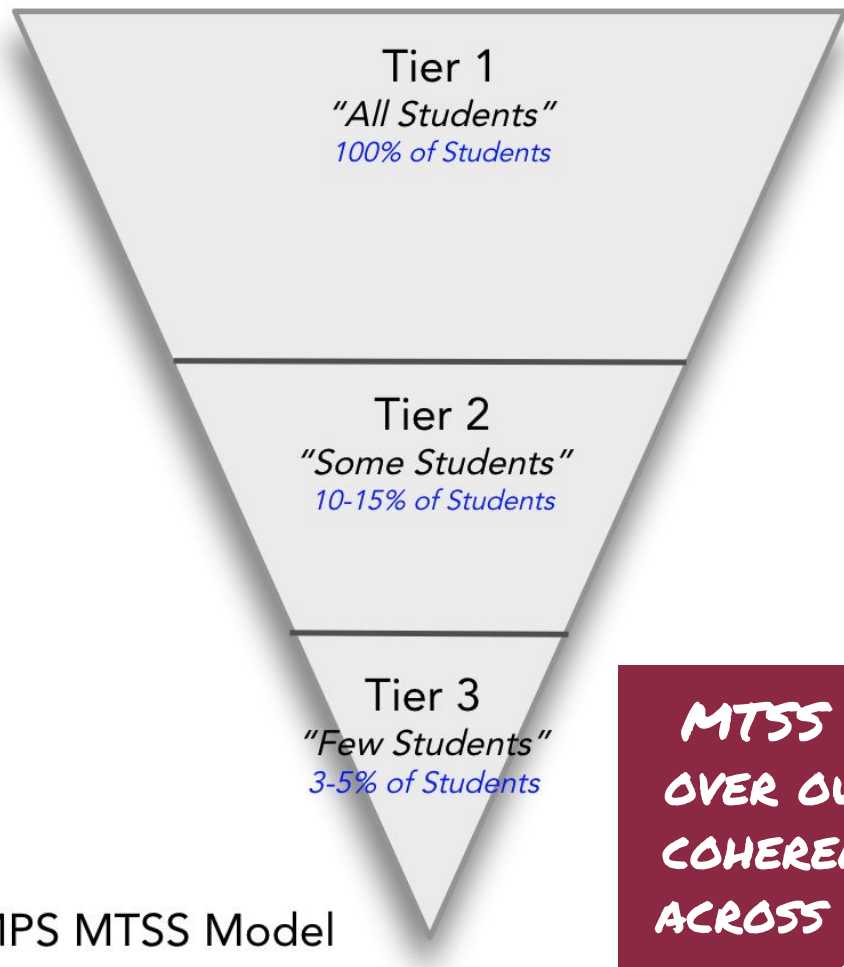
2021-22 MTSS-B PLANS IN SIS

CMS TFI WALKTHROUGH DATA									
File Edit View Insert Format Data Tools Extensions Help									
<div> <div> <input type="text"/> </div> <div> </div> </div> <div> <div>100%</div> <div> </div> </div>									
ATLAS	Spring 2022								
	A	B	C	D	E	F	G	H	I
1		BWE	# STAFF	3 Rules	2 Rules	1 Rule	0 Rules	# TAUGHT	TICKETS GIVEN
2		PBS	7	5/7	-	-	2/7	6/7=85%	6/7=85%
3		Re Safe, Be Responsible	# STUDENTS	3 Rules	2 Rules	1 Rule	0 Rules	# TAUGHT	TICKETS RECEIVED
4		Unfired Spotlight Cards	9	3/9	2/9	2/9	2/9	7/9=78%	7/9=78%
5		COMMENTS: 1 staff member was a technology staff and didn't know rules or acknowledgment system.							
6									
7									
8									
9		BWE	# STAFF	3 Rules	2 Rules	1 Rule	0 Rules	# TAUGHT	TICKETS GIVEN
10		PBS	8	7/8	-	-	1/8	7/8=88%	6/8=75%
11		Re Safe, Be Responsible	# STUDENTS	3 Rules	2 Rules	1 Rule	0 Rules	# TAUGHT	TICKETS RECEIVED
12		Unfired Spotlight Cards	15	6/15	3/15	0/15	6/15	10/15=66%	
		COMMENTS: Only one student reported with "I don't know" to the school rules questions, but did indicate he received a Spotlight Card. The other 9 students who did not know the school wide expectations were able to recite other rules. These students shared the no cell phone rule and two students mentioned the dress code. Other responses were no fights, crowding in the bathroom, hand/toes to self, follow directions. All students were respectful in my interactions with them.							

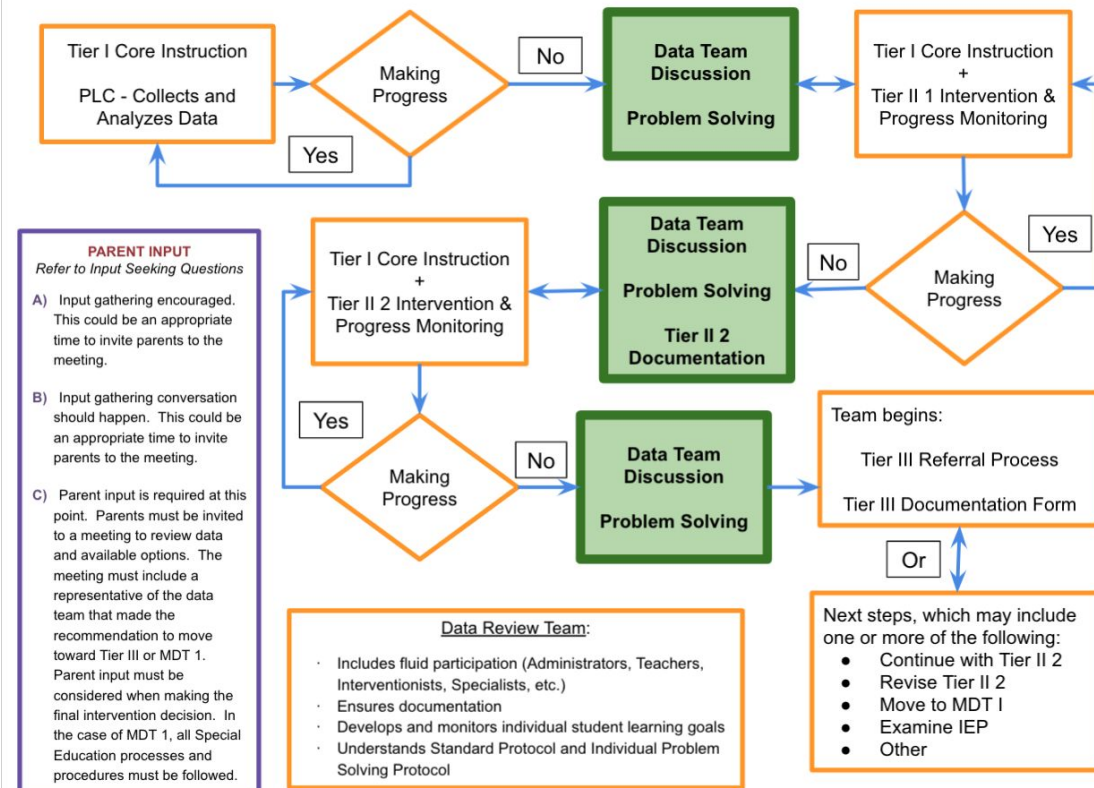
2016-PRESENT TFI

2016-PRESENT TFI

## MPS MTSS Model



**MTSS IS PERSISTENCE,  
OVER OUR CAREERS, AND  
COHERENCE, WITHIN AND  
ACROSS THE SYSTEMS WE  
WORK IN.**  
-D. TILLY (2023)




# Weeding The Garden

compared to metro area districts, and MPS work time is equal to or greater than other districts.

12. When meeting annually to create district focus plans for the upcoming year of professional learning evaluate what may be able to be reduced or eliminated.

Examples from 2023-24 are listed below:

- a. Evaluated the number of annual district “spotlight” meetings
  - i. In 2023, elementary and secondary fall spotlight after school meetings were moved to the November professional learning day.
- b. Reviewed the summer calendar and reduced the number of June obligations for buildings.
  - i. Moved the Summer 2023 MIM Institute from 1 full day to ½ day.
  - ii. Reduced the obligation for building follow up to the MIM Institute from 3 sessions to 2 sessions in 2023-24.
  - iii. Canceled the 2023 Summer Behavior Data Retreat due to the opinion that behavior data analysis has been operationalized in buildings.



"Weeding removes the bad for the sake of the good. Thinning removes some of the good for the sake of the best."

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**What academic, behavioral and social-emotional data informs/impacts your district's action plan?**



# Omaha Public Schools



**87 total schools**

8 additional programs



**65 elementary schools**



**12 middle schools**



**9 high schools**



**1 K-12 virtual school**



**4 new schools**

opened in fall of 2022



**1 new school**

opening fall of 2023



**51,776 students**

Nearly one in six students in Nebraska attends Omaha Public Schools

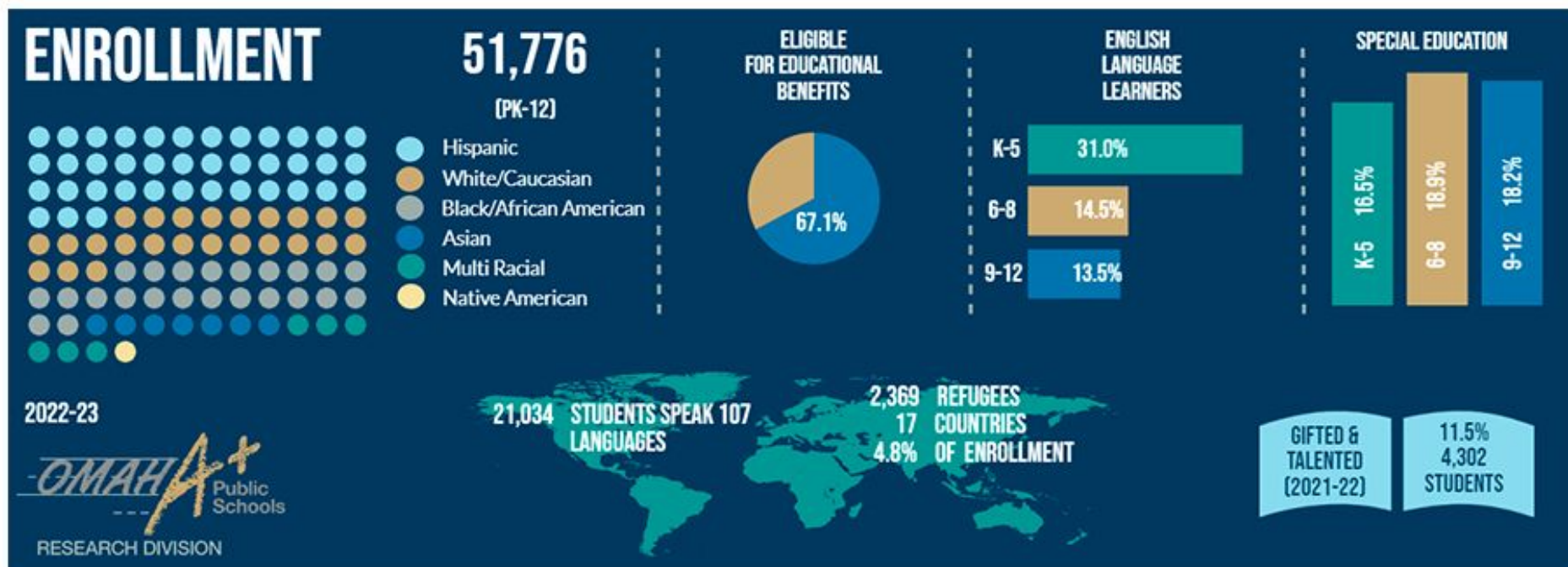


**107 languages**

spoken by students and families

**Every student. Every day. Prepared for success.**

# Student Demographics





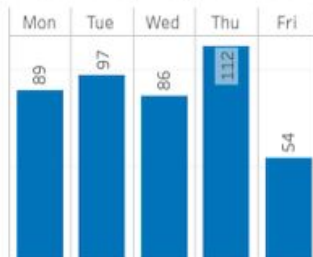
# MTSS-B Implementation

- Phased approach beginning in 2015-2016.
- All schools/programs implementing Tier 1.
- All schools/programs working towards Tier 2 and 3 implementation.
- MTSS-B implementation is included in our OPS Strategic Plan of Action.

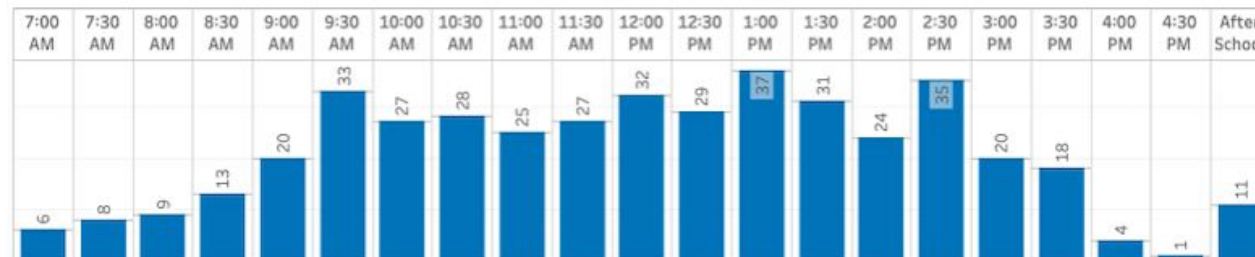
# Behavior Dashboard (Tableau)

- Events by...
  - Day of the Week
  - Time of the Day
  - Grade Level
  - Location
  - Problem Behavior
  - Possible Motivation
  - Staff
  - Students

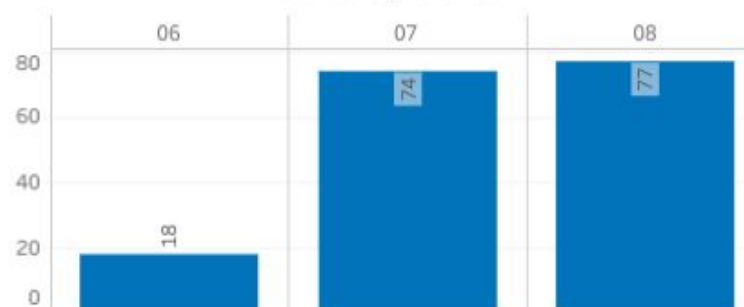
Events by Day of Week



Events by Time of Day



Events by Grade



# Monthly School Team Meetings

## MTSS-B

Multi-Tiered Systems of Support for Behavior



### Big 5 Data Analysis & Solution Planning

Please use this document to collaborate as a team. You may type directly into the spaces provided or print this document for convenience.

<b>Identify Outcomes:</b> What is the overall outcome that your school is seeking?	
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Identify Current Status: The Big 5 Report				
What were the average number of ODR's per day per month?	What is the most frequently reported problem behavior?	Where are the most problem behaviors occurring?	When are the most problem behaviors occurring?	Who are most frequently engaged in problem behavior?

Analyze: Select an area for intensive analysis.	
Consider the antecedents for the behavior, as well as <i>when</i> , <i>where</i> , <i>why</i> and <i>who</i> . Record your notes to the right as your team discusses the data.	
Based on your analysis, write a precision statement. <i>The focus for the month of (month) was (behavior) in the (location) at (time) and performed by (students).</i>	

## MTSS-B

Multi-Tiered Systems of Support for Behavior



**Solution Planning:** Collaborate to develop an action plan that includes *prevention*, *teaching*, *recognition*, and *corrective consequences*. For each stage, identify the action step components. Once the plan is complete, determine a progression monitoring methodology.

<b>What action steps will we take?</b>	<b>PREVENT:</b> What can we do to <i>prevent</i> this behavior?	<ul style="list-style-type: none"> <li></li> <li></li> <li></li> <li></li> </ul>
	<b>TEACH:</b> How will we teach or reteach expected behaviors?	<ul style="list-style-type: none"> <li></li> <li></li> <li></li> </ul>
	<b>RECOGNIZE:</b> How will we use specific positive feedback to reinforce expected behaviors?	<ul style="list-style-type: none"> <li></li> <li></li> <li></li> </ul>
	<b>CORRECT:</b> What strategies will we use to discourage inappropriate behavior?	<ul style="list-style-type: none"> <li></li> <li></li> </ul>

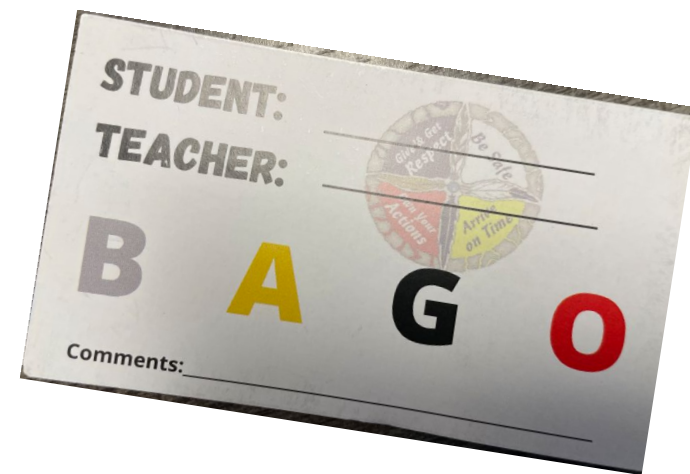


# District Level Review of Data

- Regularly review data across departments:
  - Behavior Events
  - Resolutions
  - Attendance
  - Tiered Fidelity Inventory (TFI)
  - Self-Assessment Survey (SAS)
  - Classroom Practices Walkthrough Tool Data
  - **Intervention Indicator Dashboard**
  - Tier 2 Intervention Progress Monitoring Data

**What is your district's rhythm for looking at and sharing data with stakeholders?**





# Winnebago Public Schools



- ★ K-12 Building
- ★ 627 Students
- ★ 70 Teachers
- ★ 25% of Student Population Verified for Special Education Services
- ★ 86% Attendance Rate
- ★ Dropout Rate 4%
- ★ Graduation Rate 82%
- ★ 99% American Indian most enrolled members of the Ho-Chunk (Winnebago) Tribe of NE



# Our PBiS Journey

**B**e Safe  
**A**rrive on time  
**G**ive Respect, Get Respect  
**O**wn Your Actions

*About 12 years ago we embarked on the journey of PBiS.*

- **2012** - Implementation was not successfully executed, frustration grew with the lack of progression in establishing Tier I, so the district stopped utilizing the PBiS framework.
- **2018** - The district decided it was time to begin a more structured method of supporting students with social/emotional, behavioral, and academic needs.
- **2019** - Winnebago Public Schools was granted the School Climate Transformation Grant, that allowed us to partner with the PBIS TA Center from the University of Missouri. (Lisa Powers and Dr. Barbara Mitchell)
- **2020-2021** School Year - Created the K-6 Matrix and 7-12 Matrix, lesson plans, behavior flow chart , reinforcers,
- **2021-2022** School Year - Implementation of the **BAGO Way**
- **2022-2023** School Year - Full Implementation of the **BAGO Way** at Tier 1
- **2023-2024** School Year - Continued Implementation of the **BAGO Way** at Tier 1

# Winnebago Data....

## SWIS Referrals

**B**e Safe  
**A**rrive on time  
**G**ive Respect, Get Respect  
**O**wn Your Actions

	21-22	22-23	23-24
Elementary (K-6)	1728	2062	377 (K-4) August/September
Middle School (7-8)	433	357	130 (5-8) August/September
High School (9-12)	862	1029	56 August/September

- ISS and OSS have increased each year
- Teacher referrals to the Problem-Solving Team have not decreased.
- Teachers were becoming frustrated.
- BAGO Way stickers and cards have been handed out.
- Lessons were scheduled to be taught.
- 538 Admin Calls

**Why aren't we seeing improvements? What is happening?**

# Classroom Practices Walkthrough Tool

<b>Observer:</b>			<b># of Students:</b>	
<b>Type of instruction (circle those observed):</b>				
Whole Group	Small Group	Small Group Peer	One on One	Independent

1. Classroom Management & Feedback (10 minutes)		Do not count feedback for academic content.	
	<b>Non-Specific Positive Feedback</b> A teacher statement that occurs in response to or after a desired behavior that is positive but does not specifically indicate what behavior is being praised. <i>"Good job!" "Wow, nice work!"</i>		<b>Total:</b> (a)
	<b>Specific Positive Feedback</b> A teacher statement that occurs in response to or after a desired behavior that specifically states what the student(s) did. <i>"Thanks for raising your hand. That's a great way to be respectful."</i>		<b>Total:</b> (b)
	<b>Non-Specific Corrective Feedback</b> A teacher statement that occurs in response to or after a problem behavior that does not provide specific information about what the student should do instead of the problem behavior. <i>"Stop", "Shhh", "Don't"</i>		<b>Total:</b> (c)
	<b>Specific Corrective Feedback</b> A teacher statement that occurs in response to or after a problem behavior that tells the student(s) what they should do instead of the problem behavior. <i>"Please be safe by keeping your hands to yourself."</i>		<b>Total:</b> (d)
	<b>Pre-corrects</b> <i>Reminders that are provided before a behavior is expected that describes what is expected.</i>		<b>Total:</b> (e)
	<b>Ignored Disruptions</b> <i>Behavior error ignored by teacher</i>		<b>Total:</b> (f)

2. Classroom Context Observations: (5 min)		Y: Yes, N: No	Comments
Classroom Expectations	<b>Positively stated classroom rules</b> , aligned with school-wide expectations are visible - everyone could see and read them	Y N	
	<b>Expectations and/or rules are regularly referred to</b> by the teacher to pre-correct, encourage and correct behavior.	Y N	
Classroom Procedures and Routines	<b>Clear procedures were observed</b> for managing transitions.	Y N	
	Clear and consistent <b>procedures were observed for getting teacher's attention</b> and responding to teacher questions.	Y N	
	The <b>teacher gains the attention of all students</b> at the beginning of a lesson or transition.	Y N	
Encouraging Expected Behavior	<b>Teacher uses a reinforcement system</b> to acknowledge appropriate student behaviors	Y N	
	The <b>teacher provides non-contingent attention</b> to most student in the classroom	Y N	
Active Supervision	<b>Classroom floor plan</b> allows for ease of movement	Y N	
	Teacher <b>moves frequently</b> around the classroom	Y N	
	Teacher uses <b>frequent scanning</b>	Y N	
	Teacher demonstrates frequent <b>positive and corrective interactions</b>	Y N	



# Walkthrough Tool

- Trained administrators, school psychologists, PBIS leaders to gather data.
- Based on the data we found some staff not teaching or reinforcing BAGO Way expectations.
- Reinforcements weren't being used very often or randomly.
- Very little specific feedback. (positive or corrective)
- On professional development days we focused on the data we gathered. BAGO Way leadership team practiced how to give specific feedback and common language,. We found videos on the internet that also showed examples.
- Talked and surveyed staff on why the BAGO Way wasn't working for them. Worked with individual staff on their concerns.
- Increasing walkthroughs this year to 2x a month.
- Had to give specific examples to HS staff because many thought that the BAGO Way was meant for elementary students.
- A consistent presence in classrooms to make sure staff knows its importance.
- Giving guidance to staff using the behavior flowchart.

	# of Staff that met 4 to 1	% Specific Positive Feedback	% Specific Corrective Feedback	# of Total Pre-Corrects in 10 minutes
September 2023	53%	170/382 = 45%	51/79 = 65%	16
October 2022	29%	233 (positive feedback)	113 (corrective feedback)	60

## Next Steps...

- Increasing Walkthroughs
- Giving Immediate Feedback to Staff (Administration & Coaches)
- Providing extra support for staff and student who are struggling
- Strengthen Tier 1
- Break down walkthrough data by K-4, 5-8, 9-12

**How does your district analyze data  
connected to classroom implementation  
of PBIS/MTSS?**

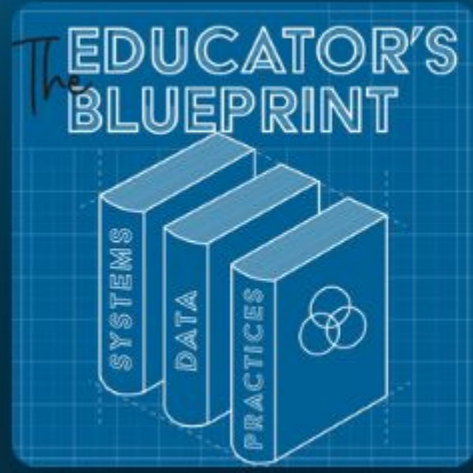


# Final word...









Podcast

# The Educator's Blueprint

Dr. Lisa Powers and Ms. Jamie Grieshaber

The Educator's Blueprint, Season 3!!!

Coming soon on Apple iTunes and Spotify:

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To be a guest on the show, click [here](#).



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10/26/2023

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Click "Take Survey" under the session description.

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