





Integrating Life Cycle Management for a more Circular Data Centre Industry

Dr. Naeem ADIBI n.adibi@weloop.org

@cedaci_project

www.weloop.org www.nweurope.eu/cedaci



https://www.linkedin.com/company/cedacicircular-economy-for-the-data-center-industry/



The 9th International Conference on Life Cycle Management

1st – 4th September 2019, Poznan, Poland









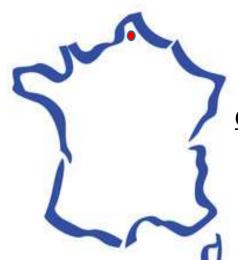












www.weloop.org

Contact: info@weloop.org

03 21 13 51 88-9





LCM, **Circular Economy** and sustainability **strategy**.

Eco-design to implement sustainability. **Key Performance Indicators** for progress.



Sustainability metrics based on Life Cycle Approaches.



Awareness raising and **training** to support sustainability implementation.



Support **communication** based on **sustainability performances**.















Our expertise and multi-sectorial experience



Building and construction







Metallurgy









R&D – Innovation



Plastics







Food & retail





Textile

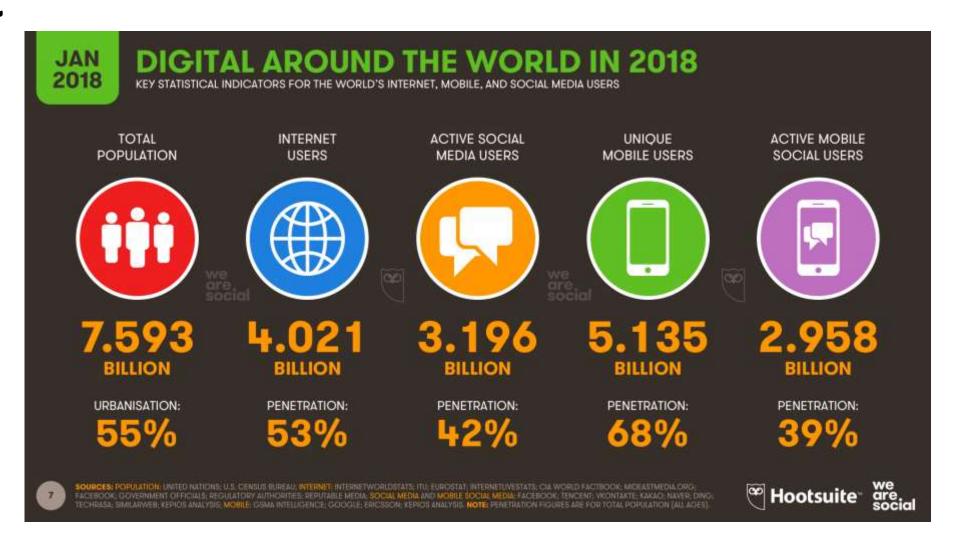




Context

Connectivity

very rapidgrowth atglobal level





















Context





~ 8.6 million data centres globally

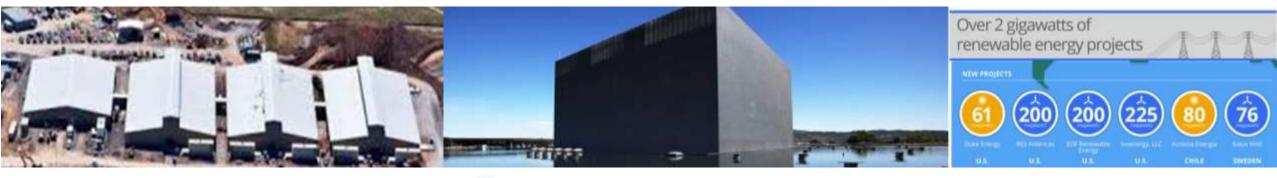
~ 63,000 in EU - 66% in UK, France, Germany & Netherlands **Predicted growth – 300% by 2025 / 500% by 2030**

What are data centers?



DC industry - emphasis on 24/7 operation & uninterrupted performance

reducing operational energy consumption





















Context





Embodied impact -building life 60 years 15% -from building and facilities / 85% -from IT equipment 20 million servers etc = 0.56 million tonnes materials

























CEDaCI – objectives





- ✓ Create stable and secure materials supply chain for DC sector



- Improving design for disassembly/ manufacturing
- Extending product life refurbishing
- Base CE in NWE Europe to grow business















































Dialasheep Ltd.













Project steps



Situational Analysis and Network Building



EcoDesign / Design for Circular Economy prototype products and Guidelines



Co-creation activities, Tool Development and Testing and EcoDesign Guideline Finalisation



Improved **Recycling** methods and process for increased recycling and reclamation of CRM



Refurbishment business and Decision Making models



Communication / Long Term strategy

Situational Analysis and Network Building









Inventory of stakeholders/case studies/BM Building a network of the stakeholders Screening Life Cycle Assessment



















Data Centres in NWE





UK

C: 450, **20,32%**

E: 11500, **19,10**%

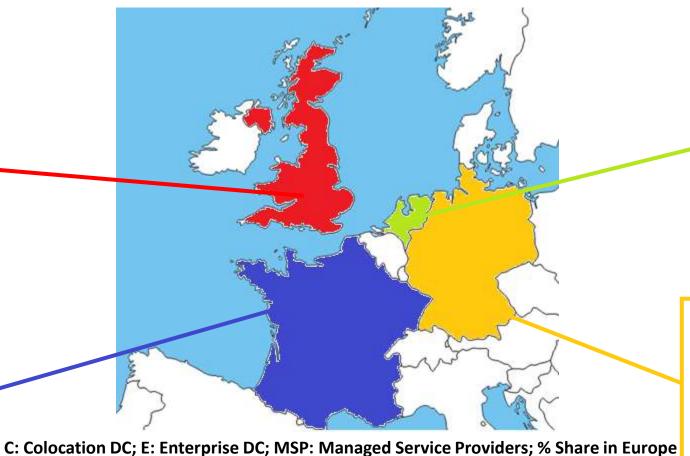
MSP: 25, **16,45**%

FRANCE

C: 270, **12,19%**

E: 8700, **14,45**%

MSP: 20, **13,16%**



NETHERLANDS

C: 250, **11,29**%

E: 5600, **9,30**%

MSP: 15, **9,87**%

GERMANY

C: 410, **20,32**%

E: 13200, **21,92**%

MSP: 30, **19,74%**

Source: Dodd, N., et al. (2018). Development of the EU Green Public Procurement (GPP) Criteria for Data Centres and Server Rooms Draft third criteria proposals













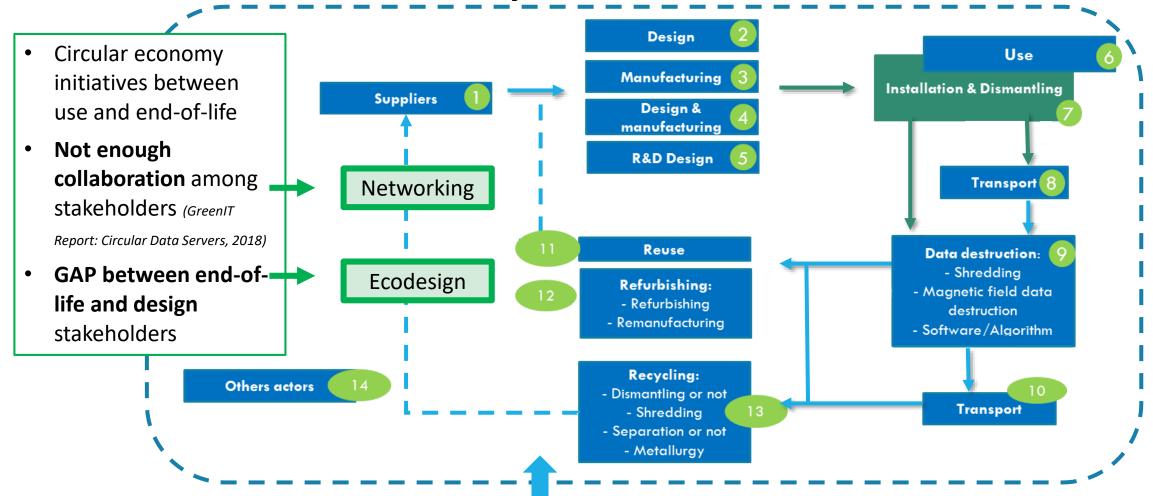


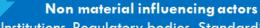




Data Centre Life Cycle







(Institutions, Regulatory bodies, Standardization, Clusters, Professional federation)



















Equipment composition





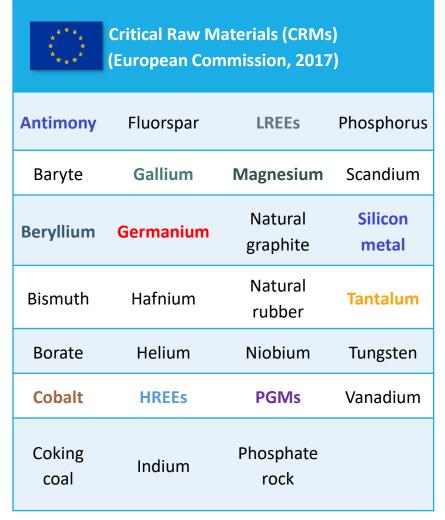
➤ Batteries, storage equipment and network equipment need replacement every 3-5 years and servers every 3-8...

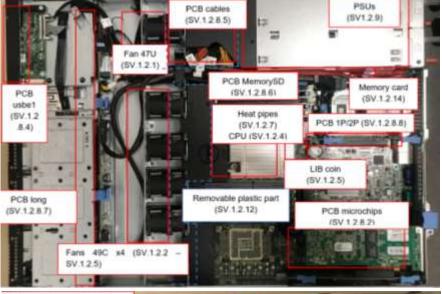
...and often earlier!

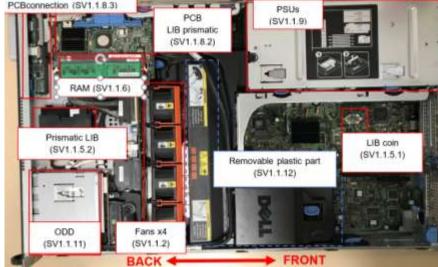
> Technology changes through the time

	Cumpant Regional Coverlayment IV.		
	Data centre equipment	Lifespan (years)	
	Uninterruptible power supply (UPS)	20	
	Transformers	20	
	Switch gear	20	
Power generation	Backup generators	20	
	Power distribution units (PDUs)	20	
	Batteries	3-5	
	Power cables	20	
IT	Servers	3-8	
	Storage equipment	3-5	
	Network equipment (switches, routers, etc.)	3-5	
	Chassis	20	
	Network cables	20	
	Chillers	20	
Cooling system	Computer room air conditioning units (CRACs)	20	
	Direct expansion air handler	20	
	Pumps	20	
	Cooling towers	20	
	Heat exchange systems	20	
	Reservoir storages for collecting rain water	20	
Security system	Fire-suppression system	20	
	Video-cameras	20	
Building structure	Lighting, infrastructure, etc.	20	

Critical Raw Materials (CRM) in DCs











Equipment	Component	CRM
Power generation	Lithium Ion Batteries	Со
	HDD	Dy Nd Pr
Storage equipment	SSD PCB	Tb Si
		(CRM found in PCB) PGM
Servers, storage		Sb
equipment (SSD),		Ga Ta
Network equipment		Ge Co Mg
	Connectors	Sb Be
Servers		Co Pd
		14 Si

CRM in Europe

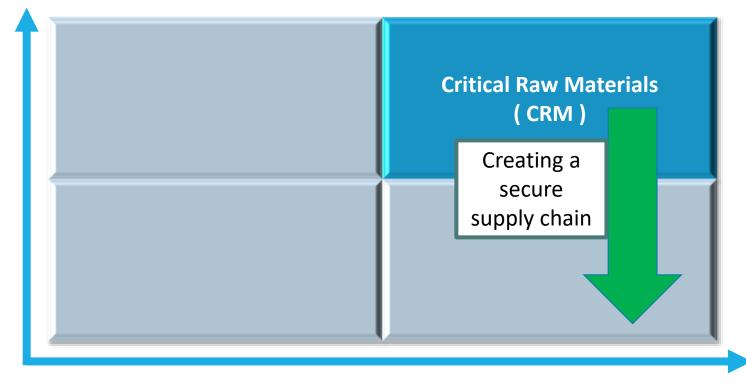






Supply Risk

- Import reliance
- Geopolitical situation of providers
- Number of countries (providers)
- Recycling rate
- Substitution index



Economic importance

Link to **industry supply chains**

Environmental applications

Modern technology

http://ec.europa.eu/growth/sectors/raw-materials/specific-interest/critical_fr



















CRM in data servers





"Basic building brick" server					
Material	Quantity in server (g)	Material	Quantity in server (g)		
Sb	4,44	Si metal	11,22		
Ве	0,03	REEs			
Со	9,27	Nd	14,63		
Mg	0,004	Dy	3,60		
Pd	0,40	Pr	3,60		
		Tb	0,75		

NETHERLANDS

(GreenIT Report: Circular Data Servers, 2018)

- 184.000 scrapped sever units per year, only in Amsterdam
- 11% refurbished
- **24% recycled** with 81% of its mass recovered, 15% valorised and 4% lost in the process

These values depend on the technology and age of the equipment

Need to characterise different equipment to set strategies

Every year in NWE ~ 250 t

CRM are scrapped

CEDaCI project. WeLOOP

- Environmental Footprint and Material Efficiency Support for product policy, analysis of material efficiency requirements of enterprise servers, 2015
- -Ecodesign Technical Assistance Study on Standards for Lot 9 Enterprise Servers and Enterprise Data Storage, Intertek



















Waste Electrical and Electronic Equipment (WEEE)











Source image: stephenleahy.net

- Human health impacts
- Environmental Impacts
- Losses of resources (Economic impact)

- . .
- Toxic materials: need special treatment
- WEEE Directive 2012/19/EU
 - Obligation to dismantle hazardous components

Printed Circuit Boards Ready for:

• Batteries Reuse

• External cables

Refurbish
Recycling

Capacitors with PCBs

- Objectives:
- Reduce amount of waste (Reuse, Refurbish)
- Avoid landfilling
- Proper treatment, managing toxic materials
- Avoid illegal exports to less developed countries (Asia, Africa)















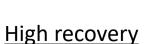




Data centre equipment recycling







Co Platinum Group metals

Precious metals
Iron
Aluminium
Plastics (incineration)
Copper
Lead

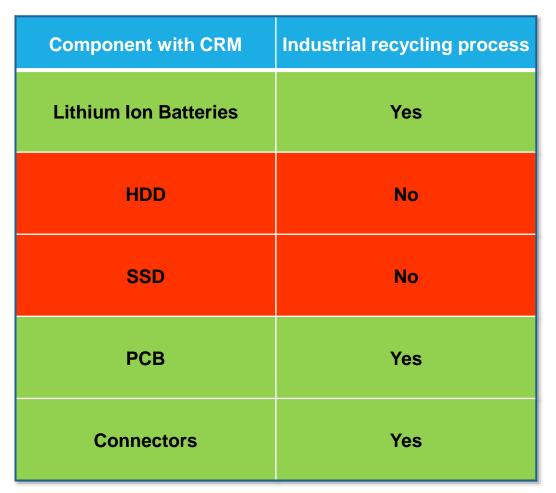
Very low recovery

Ta
Rare Earths
Be
Ge
Ga
Si

Low recycling rates: low collection, lost in the process

Materials with best recovery rates from electronic products

- Not economically viable processes
- Small concentrations
- Lost in the recycling process



CEDaCI project. WeLOOP



















Recycling of CRM



CRM in data servers	EU Import reliance Primary material (European Comissmion, 2018)	Recycling rate from end-users (European Commission, 2018)	Use in servers	Comments
Sb	100%	28%	Flame retardant in PCBs	Not from PCBs!
Ве	100%	0%	Contacts as alloying element in Cu alloys	Lost in the process
Co	32%	35%	Cathode in LIB (PSU and PCB)	Rates are supposed to incraese with EV development
Mg	100%	13%	Alloying element for Al alloys	Recycled as an alloy element with aluminium
PGM	100%	11%	Found in capacitors, HDD and coatings to enhance conductivity	Lots of losses!
REE	100%	6-7%	Nd and Dy in magnets of HDD	Not from old scrap!
Si metal	64%	0%	Connectors and Transistors NAND memories, SDD and PCBs	Not from old scrap!
Та	100%	1%	Capacitors from PCBs	Not from old scrap!

Only **1% of CRM** recovery from **WEEE**

CRM Recovery, 2014

Work Package 6 (October 2019 – March 2021) Recycling pilot case





















Recycling of CRM





Economically non-viable (yet) for all the CRM

- Very small concentrations of CRM in products
- Composition of equipment is unknown
- Destruction of data (Data sanitation) and it's influence on recycling
- Electronic products are complex: **costly** dismantling operations of the components (PCBs, drives, capacitors, etc.) and separation of materials

 **CRM Recovery, 2014*
- Complex processes are required (high CAPEX)
- Volatile prices of CRM



- > Research & Development in recycling
- > Extend lifetime by reusing and refurbishing



















Circular Economy/LCM in DCI





WEEE

High toxicity

Low recycling rates

Societal and environmental

impacts

Materials

High amount of

Critical Raw Materials

Need of secure supply chain

Very low recovery rates

NWE

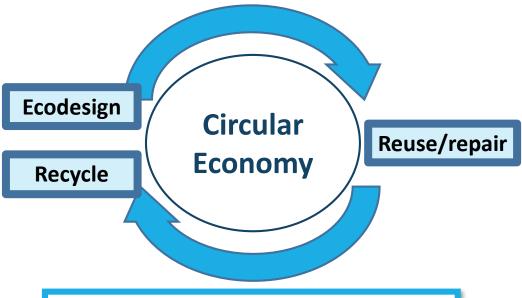
High economic importance

Large market

DC Equipment

High replacement rates

High value



Extend life of products:
Economic and environmental benefits











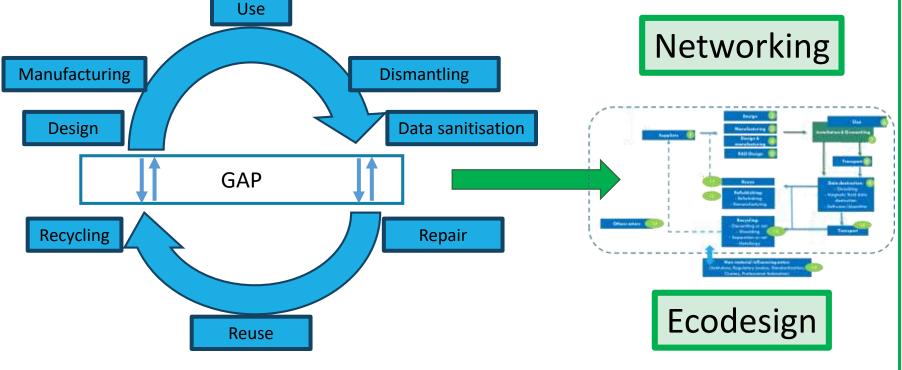








Conclusion and perspectives







- 1. Improve communication among stakeholders
- 2. Increase efficiency of end-of-life strategies

3. Increase awareness about CRM

4. Create secure supply chain



















Map of CEDaCI Pilots







Pilot B Refurbishment/ reuse and business models

Pilot A Ecodesign and manufacture

Pilot C WEEE recycling and reclamation of CRM

























Application to join CEDaCI network

Application via Online Survey: https://fr.surveymonkey.com/r/CEDaCl

Join the multi-professional network

- ✓ Receive innovative insights towards circularity solutions
- ✓ Share ideas within a multi-professional network, e.g. designers, manufacturers, business actors related to refurbishing, remanufacturing, and recycling, DCI operators & users, public authorities, scientists from several disciplines, policy and communication experts
- ✓ Test, develop and use a circular business model
- ✓ Enlarge your national and European business network

More information: www.cedaci.org and info@cedaci.org























Application to join CEDaCI network

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Level of integration

- Working Group France
- Working Group UK
- Working Group Netherlands
- Working Group Germany
- Broader network

Key topics

- Eco-design
- Refurbishing
- Recycling
- Socio-economic impact

Life Cycle (LC) stages (selection)

- Supplier
- Design
- Manufacturing
- R&D Design
- Installation & Dismantling
- Transport
- Data destruction
- Reuse
- Refurbishing
- Recycling

























Thank you for listening – any questions?

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