

# **INTERIM REPORT APRIL - JUNE 2018**

August 21, 2018



## Today's presenters

#### JAKOB HOLM, CEO



- Joined Sdiptech in 2014
- Holds 258,749 ordinary shares, 1,040 preference shares, 189,000 buy options
- Background: Axholmen (founder),
   General Electric, Accenture
- Education: M.Sc. in Systems
   Engineering from KTH Royal Institute of Technology

## BENGT LEJDSTRÖM, CFO



- Joined Sdiptech in 2018
- Holds 25,200 ordinary shares and 57,600 buy options
- Background: CFO Lagercrantz Group, Interim Justitia, Acando
- Education: M.Sc. in Business Economics from Stockholm School of Economics







#### **MARKET**

- Expanding infrastructures continuous need to develop and maintain
- Western Europe current focus on Scandinavia and UK

## OPERATING MODEL

- Strong niches businesses with documented history of profitability
- Decentralized preserve entrepreneurial spirit, decision making closest to customer

## GROWTH STRATEGY

- Organic growth supported by positive market trends and product development
- Acquisitions to add additional niched products and services in our core markets

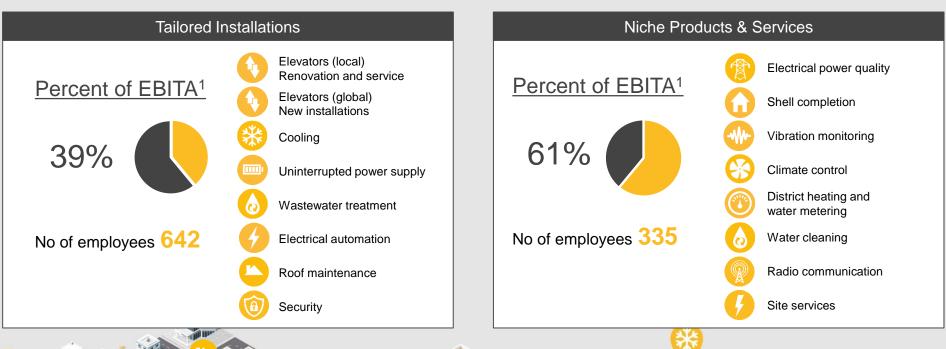
#### **GOALS**

- Become a leading European business group with focus on niche infrastructure technologies
- Continue on set path and pace and reach SEK 600-800 million EBITA in 2021

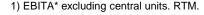


## Sdiptech in brief

## Core business of niched services and products for infrastructures









## **Quarterly highlights**

#### **Strong growth**

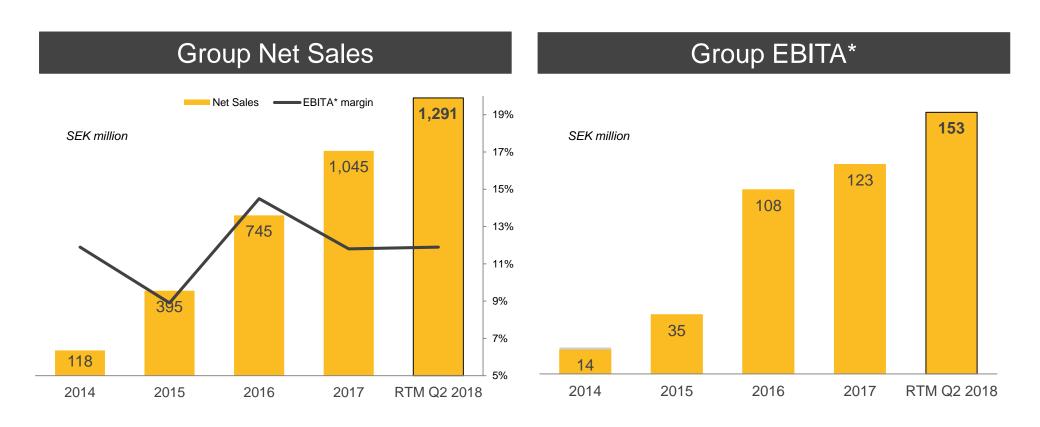
- Strong growth in both business areas
  - -Organic growth in net sales of 13% in the second quarter, and 10% in the first six months of 2018
  - -Net sales increased 58% to SEK 378 million
  - -Good profitability improvement in Installations and continued profitable growth in Product & Services
  - -EBITA\* in the second quarter 2018 increased with 128% to SEK 44.1 million
  - -EBITA\* margin increased to 11.7% (8.0%)

Improvement program is paying off

- Status: Elevator profitability program showing good progress, and a continued positive trend from last quarter
- Profit levels: EBITA\* continues to improve, profit in this quarter exceeds Q2 2017
- Outlook: Continued improvements, but to further enhance profitability an extension of the program is likely



## **Group Financials – RTM Overview**





## Quarter, half-year, and RTM

## **Financial development Group - remaining operations**

Q2 2018 (Q2 2017)

Jan-Jun 2018 (Jan-Jun 2017)

RTM Q2 2018 (FY 2017)

**Net Sales** 

**SEK 378 million** 

+58% (239 million)

**EBITA\*** 

**SEK 44 million** 

+128% (19 million)

**Net Sales** 

**SEK 716 million** 

+52% (470 million)

**EBITA\*** 

**SEK 78 million** 

+65% (47 million)

**Net Sales** 

SEK 1,291 million

+24% (1,045 million)

**EBITA\*** 

**SEK 153 million** 

+25% (122 million)

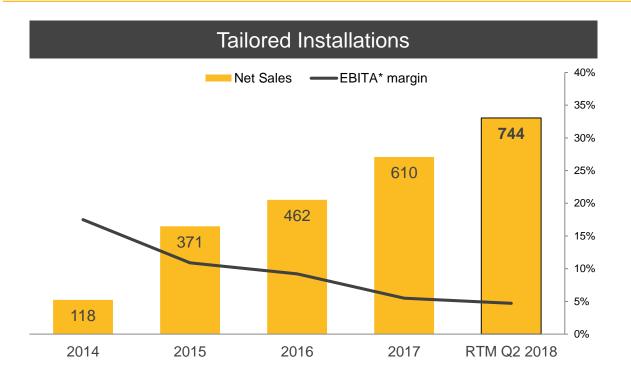
Net Debt/EBITDA

**1.77 RTM Q2 2018** (1.37 FY 2017)



#### Quarter and RTM

## Financial development in Tailored Installations



	<b>Q2 2018</b> (Q2 2017)	<b>Jan-Jun 2018</b> (Jan-Jun 2017)	<b>RTM Q2 2018</b> (FY 2017)
Net Sales (MSEK)	<b>219.4</b> (148.6)	<b>418.6</b> (284.4)	<b>743.7</b> (609.5)
EBITA* (MSEK)	<b>18.2</b> (9.3)	<b>25.7</b> (24.9)	<b>34.6</b> (33.8)
EBITA* margin	<b>8.3%</b> (6.3%)	<b>6.1%</b> (8.8%)	<b>4.7%</b> (5.5%)

#### Quarter

- Sales in the quarter increased with 48% to SEK 219.4 million
- EBITA\* increased with 96% to SEK 18.2 million, when compared to Q2 2017
- EBITA\* margin increased to 8.3% (6.3%) mainly due to recovery in elevators

#### **Elevator improvement program**

- Programme of measures was initiated in Q4 2017 to improve profitability
- The positive trend shift from Q1 is holding up and profitability continues to improve

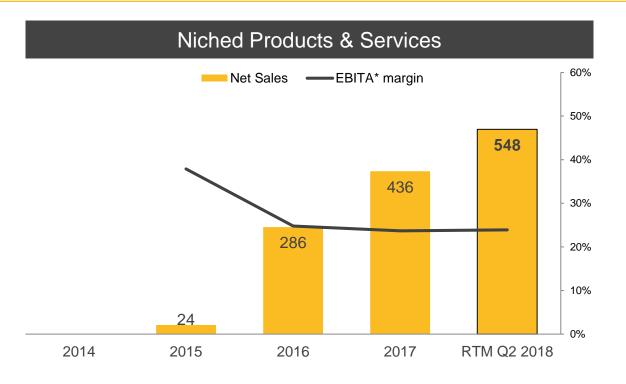
#### Other

- Other companies in the business area are in line with previous year
- Total number of companies: 13



#### Quarter and RTM

## Financial development in Niched Products & Services



	<b>Q2 2018</b> (Q2 2017)	<b>Jan-Jun 2018</b> (Jan-Jun 2017)	<b>RTM Q2 2018</b> (FY 2017)
Net Sales (MSEK)	<b>158.4</b> (90.8)	<b>297.3</b> (185.1)	<b>547.9</b> (435.7)
EBITA* (MSEK)	<b>28.7</b> (17.7)	<b>60.5</b> (34.9)	<b>129.8</b> (104.2)
EBITA* margin	<b>18.1%</b> (19.5%)	<b>20.3%</b> (18.9%)	<b>23.7%</b> (23.5%)

#### Quarter

- Sales in the quarter increased with 74% to SEK 158.4 million
- EBITA\* increased with 62% to SEK 28.7 million, when compared to Q2 2017 supported by strong market positions and good demand
- EBITA\* margin decreased to 18.1% (19.5) and also decreased compared to RTM, due to very good profitability in the last six months 2017. A normalization to the first half year 2018 levels is expected.

#### Other

- Acquisitions: KSS Klimat- & Styrsystem AB in Q2 Rogaland Industri Automasjon AS early in Q3
- Total number of companies: 13



## Acquisitions

## Six acquisitions closed in 2018 totaling SEK 60 million added EBITA

Process	
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Phase	Company	Operational niche	Country	EBITA (SEKm)
Search / Contact	340 companies in total	Both areas	Multiple	-
Bid discussions	3 companies	Niched products and services	Multiple	~60
LOI	1 company*	Niched products and services	SE	<5
Closed Q1	Centralmontage i Nyköping	Tailored Installations	SE	
Closed Q1	Aviolinx Communication and services	Niched products and services	SE	
Closed Q1	Optyma Security systems	Tailored Installations	UK	00
Closed Q1	Multitech Site services	Niched products and services	UK	~60
Closed Q2	KSS Klimat- & Styrsystem	Niched products and services	SE	
Closed Q3	Rogaland Industri Automasjon	Niched products and services	NO	



<sup>\*)</sup> Time from LOI to Closing varies between one to two quarters, progress and current status varies across companies

## Acquisitions

## **Niched Products & services**

## KSS Klimat- & Styrsystem AB

- KSS Klimat- & Styrsystem (KSS) designs and develops customized systems for indoor climate control and energy efficiency. KSS also performs service and system adaptions on existing installed systems.
- Advanced indoor climate control is clearly linked to both energy
  efficiency and cost reduction, and, in our assessment, demand will
  increase and remain favourable through periods of both prosperity and
  recession.

#### **Financials**

- Net sales: SEK 88 million

- EBITA: SEK 17 million



Service
Entreprenad
Energioptimering

## Rogaland Industri Automasjon AS

- Rogaland Industri Automasjon AS designs and develops customized systems for control and regulation systems for water and sewage plants. Customers are found primarily in municipalities and industry.
- Through the acquisition, we expand the Group's offering in the water segment to Norway. The market for decontamination of water, soil and air is expected to increase as stricter environmental regulations are introduced and the focus on environmental issues increases.

#### **Financials**

- Net sales: NOK 40 million





- STEDET FOR AUTOMASJON







Thank you for listening!



# Appendix

## Sdiptech in brief

## Management and board

#### Management

**CFO** 



**JAKOB HOLM** CFO



258,749 (Class B), 1,040 (Pref), 189,000 (Buy options)

**Experience:** 

Axholmen, General Electric, Accenture M.Sc. KTH Royal Institute of Technology



Shares:

Shares:

**Experience:** 

Metric, Addtech, Volvo

**Experience:** 

25,200 (Class B), 57,699 (Buy options) **Experience:** 

Lagercrantz Group, Interim Justitia, Acando M.Sc. Stockholm School of Economics

82,222 (Class B), 68,400 (Buy options)

M.Sc. Business Eonomics. Stockholm University

Assemblin, Caverion, Otis Elevator

18,345 (Class B), 52,500 (Buy options)

M.Sc. Chalmers University of Technology



Shares:

191,000 (Class B)

**Experience:** Resurs Bank, Accent Equity Partners M.Sc. Stockholm School of Economics



JAN SAMUELSON

**Board of Directors** 

Chairman

Shares:

18,200 (Class B), 18,000 (Buy options) **Experience:** 

Indutrade, Elektronikgruppen, Zeteco M.Sc. Linköping University Institute of Technology



**ASHKAN POUYA Board Member** 

Shares:

2,000,000 (Class A), 12,581,711 (Class B)\* Experience:

Serendipity Ixora, Serial enrepreneur B.A. Business Administration



KATARINA LUNDBLAD PINNEKAMP **Board Member** 

Shares:

9.090 (Class B) **Experience:** ABB, Exeger

M.Sc. in Material Science



SAEID ESMAEILZADEH **Board Member** 



2,000,000 (Class A), 12,581,711 (Class B)\* **Experience:** 

Seredipity Ixora, Serial entrepreneur

Ph.D. in Materials Chemistry

Shares: 15,000 (Class B) **Experience:** CapMan Buyout

LL.M. & M.Sc. In Economics

President

FREDRIK SEDERHOLM

BENGT LEJDSTRÖM

FREDRIK NAVJORD President





President



Shares: 68,700 (Buy options) Experience: Munters M.Sc. Chalmers University of Technology

Shares: 46,700 (Class B), 12,349 (Pref) **Experience:** Orbion Consulting, Webbentus Master of Law (LL.M.) Uppsala University



MARKUS SJÖHOLM **Board Member** 



<sup>\*)</sup> Through Serendipity Group AB

## Consolidated Income statement

(SEV million)	Note	2018	2017	2018	2017	2017
(SEK million) Net sales	Note	Apr-Jun 377.8	Apr-Jun 239.3	Jan-Jun 715.9	Jan-Jun 469.5	Jan-Dec 1.045.1
		8.9	0.9	13.5	409.5	85.1
Other operating income  Total income		386.7	240.2	729.4	472.2	1,130.2
Total moone		300.7	240.2	727.4	47 2.2	1,100.2
Operating expenses						
Direct expenses		-168.1	-101.6	-319.2	-202.2	-466.3
Other external expenses		-46.5	-31.0	-94.5	-55.9	-122.6
Employee expenses		-126.8	-84.8	-242.7	-161.7	-338.0
Depreciation and amortization of tangible non-current assets		-5.5	-3.5	-10.9	-6.3	-14.7
Depreciation and amortization of intangible non-current assets		-0.3	-0.1	-0.5	-0.1	-33.0
Operating profit		39.5	19.2	61.6	46.0	155.6
Profit/loss from financial items						
Financial income		0.1	0.8	5.1	1.2	1.3
Financial expenses		-5.1	-9.1	-8.8	-11.5	-37.4
Profit/loss after financial items		34.5	10.8	57.9	35.6	119.4
Tax on profit for the period		-7.1	-4.8	-13.3	-10.1	-24.6
Profit/loss for the period from remaining operations		27.4	6.1	44.6	25.5	94.9
Discontinued operations:						
Profit/loss for the period from discontinued operations		2.3	-3.1	77.0	-2.5	-1.7
Profit/loss for the period		29.7	2.9	121.6	23.0	93.2
Profit/loss attributable to remaining operations:						
Parent Company's shareholders		27.0	5.3	43.6	23.8	91.3
Non-controlling interests		0.4	0.8	1.0	1.8	3.6
Profit/loss attributable to discontinued operations:						
Parent Company's shareholders		1.7	-2.8	33.2	-2.5	-4.2
Non-controlling interests		0.7	-0.3	43.8	0.0	2.5
Earnings per share for remaining operations before and after						
dilution, based on earnings attributable to the Parent Company's						
shareholders during the year (expressed in SEK per share)		0.78	0.07	1.21	0.71	2.93
Earnings per share including discontinued operations before and						
					0.60	2.70
		0.83	-0.04	2.31	0.00	2.70
shareholders during the year (expressed in SEK per share)		0.83 44.1	-0.04 19.3	78.4	47.5	122.5
after dilution, based on earnings attributable to Parent Company's shareholders during the year (expressed in SEK per share)  EBITA*  Number of ordinary shares at end of period (Million)						



## Consolidated Balance sheet

		2018	2017	2017
(SEK million)	Note	30 Jun	30 Jun	31 Dec
Non-current assets				
Intangible non-current assets				
Goodwill	3	1,389.1	912.5	1,055.1
Other intangible assets		16.3	0.4	13.3
Tangible non-current assets				
Tangible non-current assets		97.9	64.0	80.8
Financial non-current assets				
Other financial non-current assets		13.4	4.0	1.8
Total non-current assets		1,516.8	981.0	1,151.0
Current assets				
Completed products and goods for resale		90.6	48.1	63.2
Accounts receivable		259.8	169.1	216.9
Other receivables		55.7	15.0	15.6
Current tax assets		27.5	13.3	13.2
Prepaid expenses and accrued income		60.3	41.6	40.4
Cash and cash equivalents		217.5	488.6	330.0
Total current assets		711.4	775.7	679.3
Total assets		2,228.2	1,756.7	1,830.4
Shareholders' equity				
Shareholders' equity attributable to Parent Company's shareholders				
Capital		0.8	0.8	0.8
Other contributed capital		714.6	715.7	712.6
Reserves		9.5	0.4	0.8
Reserves Profit/loss brought forward including earnings for the period		9.5 328.7	0.4 200.4	
Profit/loss brought forward including earnings for the period		328.7	200.4	259.0
Profit/loss brought forward including earnings for the period  Total equity attributable to Parent Company's shareholders		328.7 1,053.6	200.4 917.3	259.0 <b>973.2</b>
Profit/loss brought forward including earnings for the period		328.7	200.4	259.0 <b>973.2</b> 33.2
Profit/ loss brought forward including earnings for the period  Total equity attributable to Parent Company's shareholders  Non-controlling interests		328.7 1,053.6 28.6	200.4 917.3 34.4	259.0 <b>973.2</b> 33.2
Profit/ loss brought forward including earnings for the period  Total equity attributable to Parent Company's shareholders  Non-controlling interests  Total shareholders' equity  Liabilities	4	328.7 1,053.6 28.6	200.4 917.3 34.4	259.0 973.2 33.2 1,006.4
Profit/ loss brought forward including earnings for the period  Total equity attributable to Parent Company's shareholders  Non-controlling interests  Total shareholders' equity  Liabilities  Interest-bearing long-term liabilities	4	328.7 1,053.6 28.6 1,082.2	200.4 917.3 34.4 951.8	259.0 973.2 33.2 1,006.4
Profit/ loss brought forward including earnings for the period  Total equity attributable to Parent Company's shareholders  Non-controlling interests  Total shareholders' equity  Liabilities  Interest-bearing long-term liabilities  Non-interest bearing long-term liabilities	4	328.7 1,053.6 28.6 1,082.2	200.4 917.3 34.4 951.8	259.0 973.2 33.2 1,006.4 448.2
Profit/ loss brought forward including earnings for the period  Total equity attributable to Parent Company's shareholders  Non-controlling interests  Total shareholders' equity  Liabilities  Interest-bearing long-term liabilities  Non-interest bearing short-term liabilities  Interest-bearing short-term liabilities		328.7 1,053.6 28.6 1,082.2 689.1 15.4	200.4 917.3 34.4 951.8 520.3 10.6	259.0 973.2 33.2 1,006.4 448.2 10.9 135.7
Profit/ loss brought forward including earnings for the period  Total equity attributable to Parent Company's shareholders  Non-controlling interests  Total shareholders' equity  Liabilities  Interest-bearing long-term liabilities  Non-interest bearing long-term liabilities		328.7 1,053.6 28.6 1,082.2 689.1 15.4 164.6	200.4 917.3 34.4 951.8 520.3 10.6 99.5	0.8 259.0 973.2 33.2 1,006.4 448.2 10.9 135.7 229.2



## Consolidated Cash flow statement

(SEK million)	Note	2018 Jan-Jun	2017 Jan-Jun	2017 Jan-Dec
Continuing operations				
Earnings after financial items		57.9	33.7	120.1
Adjustment for items not included in cash flow		5.1	13.6	-8.4
Paid taxes		-40.7	-28.0	-41.3
Cash flow from continuing operations before change in working capital		22.3	19.3	70.4
Cash flow from change in working capital				
Increase(-)/decrease(+) in operating receivables		-30.4	5.1	-17.0
Increase(+)/decrease(-) in operating liabilities		20.2	-2.9	16.4
Cash flow from current operations		12.1	21.5	69.8
Investing activities				
Acquisitions of subsidiaries		-180.3	-69.2	-160.8
Acquisitions of intangible non-current assets		-6.0	_	-9.9
Acquisitions of tangible non-current assets		-11.1	-12.6	-21.2
Investments in financial non-current assets		_	-0.5	_
Disposal of non-current financial assets		1.0	-	1.0
Cash flow from investing activities		-196.4	-82.3	-190.9
Financing activities				
New share issue		-	475.5	472.4
Option premiums		1.9	-	-
Loans raised		120.9	38.0	37.0
Amortization of loans		-41.9	-82.6	-163.8
Dividends paid		-7.0	-7.4	-20.3
Cash flow from financing activities		73.9	423.5	325.3
Cash flow for the period from remaining operations		-110.4	362.7	204.2
Cash flow for the period from discontinued operations		-4.4	-	-
Cash and cash equivalents at beginning of year		330.0	125.6	125.6
Exchange rate difference in cash and cash equivalents		2.3	0.3	0.2
Cash and cash equivalents at end of period from remaining operations		217.5	488.6	330.0



# Alternative Key Figure EBITA\* introduced in Q1

## New Key Figure EBITA\*

- EBITA\* introduced from the first quarter
- EBITA\* consists of EBITA before transaction costs on acquisitions and before adjustment of liabilities for additional payments to sellers
- Appropriate to introduce as the Group's accounting can be simplified in conjunction with the divestment of the Support operations

#### The purpose of EBITA\*

- Clarify the dynamics of the Group, and to facilitate for investors and other external parties
- Firstly, highlight the Group's operational result. Earnings trends can be made clearer as well as the underlying development in our business
- Secondly, to break out and separately report non-operational and irregular items
- As an effect, the Group's operational results as well as the irregular items are easier to follow



## Ownership 30 June 2018

	SDIP A	SDIP B	PREF	CAPITAL %	VOTES %
Serendipity Group	2,000,000	12,581,711		45.53%	65.13%
Swedbank Robur Fonder		2,061,000		6.44%	4.12%
Elementa Management		1,721,298		5.37%	3.44%
Handelsbanken Fonder		1,350,000		4.22%	2.70%
Catella Fonder		770,000		2.40%	1.54%
Aktia		662,500		2.07%	1.32%
Avanza Pension		334,729	280,164	1.92%	1.23%
F Holmström Private Equity		579,248		1.81%	1.16%
Danica Pension		474,723	22,378	1.55%	0.99%
Nordea Liv & Pension		406,410	40	1.27%	0.81%
Others		7,336,026	1,447,418	27.42%	17.56%
Total	2,000,000	28,277,645	1,750,000	100%	100%

