

## **MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The following discussion and analysis of the financial condition and results of operations of Sarment Holding Limited (formerly Sarment Holding Pte. Ltd.) ("Sarment" or the "Company") for the three and nine months ended September 30, 2018 should be read in conjunction with the Company's unaudited interim condensed consolidated financial statements and related notes thereto for the three and nine month periods ended September 30, 2018 and the audited consolidated financial statements and related notes thereto for the years ended December 31, 2017, 2016 and 2015 and with the Company's prospectus dated July 26, 2018 (the "IPO Prospectus"), copies of which are available on SEDAR at [www.sedar.com](http://www.sedar.com).*

*The consolidated financial statements of Sarment Holding Limited (Hong Kong) ("Sarment Hong Kong") for the years ended December 31, 2017, 2016 and 2015, and the Company's unaudited interim condensed consolidated financial statements for the three and nine months ended September 30, 2018, have been prepared in accordance with International Accounting Standards ("IAS") 34 – Interim Financial Reporting as issued by the International Accounting Standards Board ("IASB"). All amounts are in thousands of US dollars except where otherwise indicated. Unless otherwise stated, references in this MD&A to "Sarment Hong Kong", "our", "we" or "Sarment", refer to Sarment and its consolidated subsidiaries and its combined Predecessor operations (as defined below). See "Basis of Presentation".*

*All information contained in this MD&A is as of November 21, 2018. Additional information relevant to the Company's activities can be found under the Company's profile at [www.sedar.com](http://www.sedar.com).*

### **Forward-looking Information**

This MD&A contains forward-looking statements that reflect the current beliefs, expectations or assumptions regarding the future of the Company's business, future plans and strategies, operational results and other future conditions. Forward-looking statements can be identified by words such as "anticipate", "believe", "estimate", "expect", "intend", "may", "plan", "predict", "project", "seek", "target", "potential", "will", "would", "could", "should", "continue", "contemplate" and other similar expressions, although not all forward-looking statements contain these identifying words. These forward-looking statements include all matters that are not historical facts. Forward-looking statements are based on the then-current expectations, beliefs, current expectations concerning, among other things, the financial performance, financial condition, liquidity, prospects, growth, strategies and the industry in which the Company operates. Forward-looking statements are not guarantees of future performance and involve risks, uncertainties and assumptions which are difficult to predict. Investors are cautioned that all forward-looking statements involve risks and uncertainties. These risks, as well as others, could cause actual results and events to vary significantly. Additional information about these and other assumptions, risks and uncertainties are set out in the "Risk Factors" section of the IPO Prospectus, a copy of which is available on SEDAR at [www.sedar.com](http://www.sedar.com). Accordingly, readers should not place undue reliance on forward-looking statements and information, which are qualified in their entirety by this cautionary statement. There can be no assurance that forward-looking information, or the material factors or assumptions used to develop such forward-looking information, will prove to be accurate. The Company does not undertake any obligations to release publicly any revisions for updating any voluntary forward-looking statements, except as required by applicable securities laws.

## Overview

Sarment was established in 2012 with a view to becoming the leader in global luxury lifestyle management and the pre-eminent marketplace for the high net worth and ultra-high net worth individuals (collectively, “**HNWIs**”) market segment and began offering personalized luxury products and services to HNWIs in Singapore, Hong Kong and Shanghai.

Sarment has identified wine and spirits-related products and services as an effective gateway to establish brand awareness and positioning in the luxury lifestyle market and believes that HNWI consumers have been embracing wine and spirits as an integral part of a luxury lifestyle. As a starting point, Sarment leveraged its relationships with leading fine wine producers from France, Italy, Australia and the United States as a gateway to the Asian HNWI market, to complement service offerings tailored to the particular needs of Sarment's HNWI clientele. Sarment commenced operations by offering premium wine and spirits to its clients as well as providing related value-add services, such as private sommelier selections, event planning and sourcing of rare items.

Observations made in respect of HNWI consumption habits, along with the identification of scalability issues faced by luxury service providers, helped to shape the evolution and development of Sarment's business and technology, including its digital platform. With the launch of its digital system during the first quarter of 2018, Sarment positioned itself to become a leading technology-enabled luxury lifestyle service provider focused on servicing the world's HNWIs.

Sarment is recognized for the quality and scope of its services, from traditional concierge services to its access to luxury products, which have all been carefully curated by its team of highly trained ambassadors. Sarment is passionate about life's finer experiences and throughout the life of its business it has developed relationships with some of the world's leading wineries, hotels, restaurants and luxury product providers (“**Partners**”). Sarment's expansion across Asia has strengthened its resolve to also curate and deliver luxury and premium lifestyle services throughout Europe and North America.

## Factors Affecting the Company's Performance

The Company believes that its performance and future success depends on a number of factors that present significant opportunities for the Company and may pose risks and challenges, including those discussed in the “Risk Factors” section of the IPO Prospectus.

- *Market Expansion.* Our market expansion strategy has been a key driver of our recent revenue growth and we have identified a number of additional high-potential markets where we plan to continue to execute our expansion strategy. Across all of our markets, we plan to focus on increasing brand awareness, deepening our presence and rolling out our Customer Experience Management Platform (“**CEM**”) as market conditions permit. We expect marketing, selling, and technology development expenses supporting these initiatives will continue to increase in proportion to anticipated revenue growth.
- *Development of our Digital Platform.* We have developed a proprietary digital platform to enhance and scale our secure and gated ecosystem to cover more cities and a larger number of HNWI members of Sarment (the “**Users**”). Over the next twelve months we are targeting commencement of operations in a number of new cities. As we continue to increase the percentage of sales through our CEM, we expect to maintain a balanced multi-channel distribution model. As we expand our digital platform, we expect our customer acquisition costs to be significantly reduced on a relative basis.
- *New Products.* Expansion of our relationships with Partners and international enterprises, such as private banks, private members clubs and luxury brands (“**Clients**”) will contribute meaningfully to our performance and Sarment intends to continue investing in the development and introduction of new products. As Sarment introduces additional products and enters into new partnerships, the Company expects that they will help expand Sarment's offerings.

## Segments

The Company identifies its reporting segments based on geographic units used by management to monitor performance and make operating decisions. The Company has identified three operating segments: (i) China (including Taiwan); (ii) Hong Kong (including Macau); and (iii) Singapore and International.

The key performance indicators measured below are used by management in assessing Sarment's business. The Company refers to certain key performance indicators used by management and typically used by Sarment's competitors, certain of which are not recognized under International Financial Reporting Standards ("IFRS"). See "*Non-IFRS Financial Measures*".

### *IFRS Measures*

- *Revenue*. Revenue is comprised of sales of goods and services.
- *Cost of sales*. Cost of sales consists of goods and other purchases.
- *Operating Expenses*. Operating expenses are comprised of staff costs, share-based compensation, depreciation and amortization, and other expenses, and includes selling costs to support customer relationships and to deliver Sarment's products to customers. It also includes marketing and brand investment activities, investments in technology platform/infrastructure and the corporate infrastructure required to support the ongoing business. Selling costs generally correlate to revenue timing. The Company expects these selling costs to increase as the business evolves. This increase is expected to be driven primarily by the growth of the distribution network as well as the number of enterprise clients, including the investment required to support additional geographic markets, e-commerce sites and partner networks. General and administrative expenses represent costs incurred for our corporate offices, primarily related to personnel costs, including salaries, variable incentive compensation, benefits and other professional service costs. The Company has invested considerably in this area to support the digital marketplace of Sarment's business and anticipates continuing to do so in the future. In addition, in connection with the initial public offering ("**IPO**") of the Company's shares, the Company has incurred transaction costs and stock compensation expenses and, following the IPO, the Company anticipates a significant increase in accounting, legal and professional fees associated with being a public company.

### *Non-IFRS Measures*

In addition to our results determined in accordance with IFRS, the Company believes the following non-IFRS measures provide useful information both to management and investors in measuring the financial performance and financial condition of the Company. These measures are not recognized under IFRS and do not have a standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other companies. Rather, these measures are provided as additional information to complement those IFRS measures by providing further understanding of the financial performance from management's perspective. Accordingly, these measures should not be considered in isolation nor as a substitute for analysis of our financial information reported under IFRS. The Company uses non-IFRS measures to provide investors with supplemental measures of the operating performance and liquidity and thus highlight trends in Sarment's business that may not otherwise be apparent when relying solely on IFRS measures. The Company also believes that securities analysts, investors and other interested parties frequently use non-IFRS measures, including industry metrics, in the evaluation of companies in the industry. Management also uses non-IFRS measures and industry metrics, in order to facilitate operating performance comparisons from period to period, to prepare annual operating budgets and forecasts, and to determine components of executive compensation.

- *Gross Profit*. Gross Profit means revenue less the cost of sales.
- *Gross Margin*. Gross Margin means Gross Profit divided by revenue, measured as a percentage.

- **EBITDA.** EBITDA means net income (loss) before interest expense (net), income tax expense (recovery) and depreciation and amortization.
- **Adjusted EBITDA.** Adjusted EBITDA means net income (loss) before discontinued operations after adjusting for interest expense, income tax expense (recovery), depreciation and amortization, share-based compensation expense, transaction costs, adjustments to acquisition related contingent consideration, loss on disposal of assets, impairment of intangible assets, and other non-recurring one-time items.
- **Adjusted Operating Loss.** Adjusted Operating Loss means net loss before discontinued operations after adjusting for interest expense, income tax expense (recovery), share-based compensation expense, transaction costs, adjustments to acquisition related contingent consideration, loss on disposal of assets, impairment of intangible assets and other non-recurring one-time items.
- **Net Working Capital.** Net Working Capital means the net current assets (liabilities) position as reported in the consolidated financial statements.

The following table sets forth our key performance indicators for the three and nine months ended September 30, 2018 and 2017:

In US\$'000	For the three months ended		For the nine months ended	
	September 30, 2018	September 30, 2017	September 30, 2018	September 30, 2017
Revenue .....	5,358	4,846	15,996	11,872
Operating loss .....	(6,991)	(2,868)	(17,117)	(7,956)
EBITDA .....	(6,042)	(2,783)	(16,025)	(7,672)

### Basis of Presentation

Sarment Hong Kong was incorporated under the laws of Hong Kong. In the fourth quarter of 2017, the Board of Directors of Sarment Hong Kong resolved that Sarment would move its holding entity from Hong Kong to Singapore. On January 21, 2018, Sarment was incorporated under the laws of Singapore. On March 21, 2018, Sarment carried out a restructuring exercise (the "**Restructuring**"), pursuant to which, inter alia, the shareholders of Sarment Hong Kong, exchanged their shares in the capital of Sarment Hong Kong on a 1:1 basis for shares in the capital of the Company, such that the Company is now the holding company (the "**Share Swap**"). Following completion of the Share Swap, Sarment Hong Kong became a subsidiary of the Company and the shares of Sarment Holding Limited (Singapore) have been split on a 780:1 basis (the "**Share Split**"). The effective date of the Restructuring was March 21, 2018.

The Restructuring also involved the incorporation of legal entities in Singapore and Macau, the partial capitalization of shareholder loans, additional cash capital contributions by existing shareholders in the aggregate amount of US\$9.2 million in consideration for the issuance by the Company of 2,961,660 post-Share Split ordinary shares, and the contribution of the shares in Sarment Sàrl (Luxembourg) into the Company by shareholders Bertrand Faure Beaulieu and Vino Ventures Limited (each previously holding 50% of the shares in Sarment Sàrl). Pursuant to the Restructuring, the Company has carried on the business heretofore carried on by Sarment Hong Kong.

Periods presented prior to December 31, 2017 represent the operations of Sarment Hong Kong, on a consolidated basis, and the period presented as of and following January 1, 2018 represents the operations of Sarment, on a consolidated basis and as the successor in interest to Sarment Hong Kong's business and operations.

As a result of the Share Swap, the Company is the sole shareholder of Sarment Hong Kong and its subsidiaries. The transaction is not a business combination and did not result in any change of economic substance. Accordingly, the interim condensed consolidated financial statements of the

Company are a continuation of the existing group. Comparatives presented represent consolidated financial results of the Company which include subsidiaries since the Company's inception in 2012.

For the purpose of performing a comparison to the prior year in the unaudited interim condensed consolidated interim financial statements for the three and nine months ended September 30, 2018, the results of Sarment for the three and nine months ended September 30, 2018 were compared to the results of Sarment Hong Kong for the three and nine months ended September 30, 2017.

#### Going concern

The Company incurred a net loss of US\$19,285,000, of which US\$3,028,000 represented IPO expenses during the nine months ended September 30, 2018. As at September 30, 2018, the Company had an accumulated losses of US\$67,741,000. These factors indicate the existence of a material uncertainty which may cast significant doubt about the Company's ability to continue as a going concern. The ability of the Company to continue as a going concern depends on the Company's ability to generate sufficient cash flows from operating activities and additional equity and/or debt financing to enable the Company to continue as a going concern for the next 12 months from the date of the interim condensed consolidated financial statements.

If the Company is unable to continue in operational existence for the foreseeable future, the Company may be unable to discharge its liabilities in the normal course of business and adjustments may have to be made to reflect the situation that assets may need to be realized other than in the normal course of business and at amounts which could differ significantly from the amounts at which they are currently recorded in the balance sheet. In addition, the Company may have to reclassify non-current assets and liabilities as current assets and liabilities. No such adjustments have been made to the interim condensed consolidated financial statements.

## Discussion of Operations

The following table summarizes our results of operations for the three and nine months ended September 30, 2018 and 2017:

	For the three months ended September 30		For the nine months ended September 30	
	2018	2017	2018	2017
	US\$'000	US\$'000	US\$'000	US\$'000
<b>Revenue</b>	5,358	4,846	15,996	11,872
Cost of sales	(3,754)	(3,405)	(11,113)	(8,357)
<b>Gross profit</b>	1,604	1,441	4,883	3,515
Other income	459	65	475	74
<b>Items of expenses</b>				
Staff costs	(3,127)	(2,449)	(10,064)	(6,560)
Share-based compensation	(879)	—	(879)	—
Depreciation and amortization	(70)	(85)	(213)	(284)
Other operating expenses	(4,978)	(1,840)	(11,319)	(4,701)
<b>Operating loss</b>	(6,991)	(2,868)	(17,117)	(7,956)
Finance costs	(706)	(960)	(2,168)	(2,633)
<b>Loss before income tax</b>	(7,697)	(3,828)	(19,285)	(10,589)
Income tax expenses	—	—	—	—
<b>Net loss for the period</b>	(7,697)	(3,828)	(19,285)	(10,589)
Other comprehensive income, net of tax	489	(219)	1,160	(719)
<b>Total comprehensive income for the period</b>	(7,208)	(4,047)	(18,125)	(11,308)
<b>Loss attributable to:</b>				
Equity holders of the Company	(7,636)	(3,805)	(19,158)	(10,487)
Non-controlling interests	(61)	(23)	(127)	(102)
	(7,697)	(3,828)	(19,285)	(10,589)
<b>Total comprehensive income attributable to:</b>				
Equity holders of the Company	(7,193)	(4,018)	(18,054)	(11,214)
Non-controlling interests	(43)	(33)	(99)	(98)
	(7,236)	(4,051)	(18,153)	(11,312)
Earnings per share attributable to the equity holders of the Company (dollar per share)				
Basic	(0.3)	(0.3)	(0.9)	(0.8)

The following table reconciles EBITDA, Adjusted EBITDA and Adjusted Operating Loss for the three and nine month ended September 30, 2018 and 2017.

In US\$'000	For the three months ended September 30, 2018	For the three months ended September 30, 2017	For the nine months ended September 30, 2018	For the nine months ended September 30, 2017
<b>Net Loss</b> .....	(7,697)	(3,828)	(19,285)	(10,589)
<i>Add the impact of:</i>				
Income tax expense (recovery) .....	-	-	-	-
Interest expense .....	706	960	2,168	2,633
Amortization and depreciation .....	70	85	213	284
Share-based compensation .....	879	-	879	-
<b>EBITDA</b> .....	<u>(6,042)</u>	<u>(2,783)</u>	<u>(16,025)</u>	<u>(7,672)</u>
<i>Add the impact of:</i>				
Impairment loss for property, plant and equipment .....	-	-	-	-
Loss on disposal of property, plant and equipment .....	-	-	-	-
<b>Adjusted EBITDA</b> .....	<u>(6,042)</u>	<u>(2,783)</u>	<u>(16,025)</u>	<u>(7,672)</u>
Less: Amortization and depreciation	(70)	(85)	(213)	(284)
<b>Adjusted Operating Loss</b> .....	<u><u>(6,112)</u></u>	<u><u>(2,868)</u></u>	<u><u>(16,238)</u></u>	<u><u>(7,956)</u></u>

### **Three Months Ended September 30, 2018 Compared to Three Months Ended September 30, 2017**

**Total Revenue.** Total revenue was US\$5.4 million and US\$4.8 million for the three months ended September 30, 2018 and 2017, respectively, representing an increase of US\$0.6 million or 12.5% from the prior period, a satisfactory growth rate for the Q3 season. The revenue from the China business unit grew by 10.5% from the three months ended September 30, 2017 to the three months ended September 30, 2018. Revenue from the Hong Kong business unit decreased by 46.0% from the three months ended September 30, 2017 to the three months ended September 30, 2018. The Singapore business unit achieved revenue growth of 74.5% from the three months ended September 30, 2017 to the three months ended September 30, 2018, primarily as a result of the significant increase in sales from a rare-spirits transaction generating revenue of US\$1.3 million.

Total revenue for the three months ended September 30, 2018 included digital marketplace sales on our KEYYES platform of approximately US\$35,000, which increased from approximately US\$23,000 for the quarter ended June 30, 2018. Registered members on the platform increased by 91% or 484 members from 533 members as at June 30, 2018 to 1,017 members as at September 30, 2018. The Company achieved an average revenue per transaction of US\$286 and US\$278 for the quarter ended June 30, 2018 and September 30, 2018, respectively. Average revenue per active user (defined as a customer who makes at least one purchase through our digital marketplace per month) showed significant growth from US\$636 in the second quarter of 2018 to US\$763 in the third quarter of 2018.

The overall impact of fluctuations in currencies was insignificant for the quarter ended September 30, 2018 when compared to the quarter ended September 30, 2017. Currency fluctuations between the Chinese Yuan Renminbi and the United States Dollar decreased by 0.8% and currency fluctuations between the Hong Kong Dollar against the United States Dollar decreased by 0.5%. Currency fluctuations between the Singapore Dollar and the United States Dollar remained stable from the three months ended September 30, 2017 to the three months ended September 30, 2018. For the three months ended September 30, 2018, the China business unit represented 46.7% (2017: 46.7%) of Sarment's total revenue for the period, the Hong Kong and Macau business units represented 13.8% (2017: 28.3%), of Sarment's total revenue for the period, while Singapore & International represented 39.5% (2017: 25.0%) of Sarment's total revenue for the period.

**Gross Margin.** Gross margin was stable at 30% (2017: 30%) for the three months ended September 30, 2018.

**Operating expenses.** Operating expenses increased by 106.8% or US\$4.7 million, from US\$4.4 million in the three months ended September 30, 2017 to US\$9.1 million in the three months ended September 30, 2018. The overall increase in operating expenses was mainly attributable to the following items:

	<b>For the three months ended September 30</b>		<b>Increase/ (Decrease)</b>	
	<b>2018</b>	<b>2017</b>	<b>%</b>	<b>US\$'000</b>
	US\$'000	US\$'000		
Staff costs	3,127	2,449	27.7	678
Share-based compensation	879	-	N/A	879
Technology and logistics expense:	314	863	(63.6)	(549)
Professional fees	1,152	192	500	960
IPO expenses	1,228	-	N/A	1,228
Rental of premises	420	256	64.1	164
Foreign exchange gain (loss)	(924)	318	N/A	1,242

During the three months ended September 30, 2017, the Company commenced hiring additional staffing in the CEM division. The number of full time employees increased from 17 in September 2017 to 61 September 2018, which contributed to the increase in staff costs from the three months ended September 30, 2017 to the corresponding period in 2018. The expansion in the CEM division had also contributed to a decrease in technology and logistics expenses in 2018 as the development of Sarment's digital marketplace was largely performed by Sarment employees as opposed to outsourced to third parties in 2017.

Share-based compensation of US\$0.9 million represented one-time bonuses to the Chairman of the Company (who is also a significant shareholder of the Company) and the Chief Executive Officer (the "CEO") in connection with the successful completion of the IPO. The significant increase in professional fees from US\$0.2 million in 2017 to US\$1.2 million in 2018 was consistent with the change of the Company from a private to publicly listed company, of which the Company is required to be compliant with legal, accounting and other regulatory requirements in both Singapore and Canada. Of the US\$1.2 million professional fees incurred in 2018, approximately US\$0.9 million was related to advice on legal and tax restructuring, corporate secretarial services, trademark activities, and development of data and other policies in connection with KEYYES.

The foreign exchange loss of US\$0.9 million for the three months ended September 30, 2018 (2017: US\$0.3 million) represented US\$0.4 million (2017: US\$0.2 million) and US\$0.5 million (2017: US\$0.1 million) of exchange losses attributed to the Singapore and China business units, respectively.

#### **Nine Months Ended September 30, 2018 Compared to Nine Months Ended September 30, 2017**

**Total Revenue.** Total revenue was US\$16.0 million and US\$11.9 million for the nine months ended September 30, 2018 and 2017, respectively, representing an increase of US\$4.1 million or 34.5% from the prior period, which was comprised of a positive currency impact of 3.5%, due to currency fluctuations between the Chinese Yuan Renminbi and the United States Dollar of 5.4% and currency fluctuations between the Singapore Dollar and the United States Dollar of 4.6%, which was partially offset by a decrease of 0.8% due to currency fluctuations between the Hong Kong Dollar against the United States Dollar, volume growth in all segments of 49% and a positive product-customer mix of 21%, offset by a decrease in a price mix of 38%, in all cases from the prior period. The decrease in price mix was primarily due to an increase in the sale of soda water related to spirits which, on average, lowered the average unit price of general wine and spirits. This increase in revenue took into account a one-off slow-down of the Chinese economy from March 5, 2018 to March 20, 2018 due to a country lock-down for the general assembly of the Chinese Communist Party. The revenue of the China business unit grew by 41.3% from the nine months ended September 30, 2017 to the nine months ended September 30, 2018. The Hong Kong business unit achieved revenue growth of 14.0% from the nine months ended September 30, 2017 to the nine months ended September 30, 2018 while the Singapore business unit achieved revenue growth of 49.9% from the nine months ended September 30, 2017 to the nine months

ended September 30, 2018. For the nine months ended September 30, 2018, the China business unit represented 44.1% (2017: 42.0%) of Sarment's total revenue for the period, the Hong Kong and Macau business units represented 27.3% (2017: 32.2%), of Sarment's total revenue for the period, while Singapore & International represented 28.6% (2017: 25.8%) of Sarment's total revenue for the period.

References herein to product-customer mix refer to the combined effect on revenue from differential pricing of different products from the same brand and differential pricing for different customer channels. Revenues may vary depending on the purchaser of a certain product or the type of product sold. For example, a Champagne brand Brut Rose will be priced differently than a Brut Reserve and the price will also depend on whether it is sold to a private client, corporate client or professional client. The Company does not report on the effect separately but combined as product-customer mix.

References herein to segment mix refer to the effect that sales in certain geographic segments may be more or less profitable than other geographic segments as a result of the Company's ability to achieve higher or lower gross margins in different segments varies.

References herein to price mix are referring to pricing changes driven by macro-economic trends such as general inflation or local currency weakness. These changes are initiated by the Company and may affect all products and customers or may be limited to certain customer groups.

Beginning February 2018, our digital marketplace has been live and able to process registered members' purchases. For the nine months ended September 30, 2018, sales to members through the digital marketplace are growing rapidly but are yet to be material to total revenue for the period. As of September 30, 2018, there were 1,017 registered members. This represented a growth of 91% or 484 registered members when compared to June 30, 2018. For the nine months ended September 30, 2018, digital marketplace sales on our KEYYES platform was approximately US\$60,000. The Company achieved an average revenue per transaction of US\$298 for the six months ended June 30, 2018 and US\$286 for the nine months ended September 30, 2018. Average revenue per active user showed significant growth from US\$641 for the six months ended June 30, 2018 to US\$707 for the nine months ended September 30, 2018.

*Gross Margin.* Gross margin was 31% (2017: 30%) for the nine months ended September 30, 2018.

*Operating expenses.* Operating expenses increased by 95.7% or US\$11.0 million, from US\$11.5 million in the nine months ended September 30, 2017 to US\$22.5 million in the nine months ended September 30, 2018. The increase in operating expenses was mainly attributable to the following items:

	For the nine months ended		Increase/(Decrease)	
	2018	2017	%	US\$'000
	US\$'000	US\$'000		
Staff costs	10,064	6,560	53.4	3,504
Share-based compensation	879	-	N/A	879
Technology and logistics expense:	1,261	1,461	(13.7)	(200)
Professional fees	1,434	294	388	1,140
IPO expenses	3,028	-	N/A	3,028
Rental of premises	1,209	718	68.4	491
Foreign exchange gain (loss)	(1,536)	971	N/A	(2,507)

Since the third quarter of 2017, the Company commenced hiring additional staff in the CEM division. The number of full time employees increased from 17 in September, 2017 to 61 in September, 2018, which contributed to the increase in staff costs for the nine months ended September 30, 2017 as compared to the corresponding period in 2018. The expansion in the CEM division has also contributed to a decrease in technology and logistic expenses in 2018 since the development of Sarment's digital marketplace was performed by Sarment's employees as compared to outsourced to third parties in 2017.

Share-based compensation of US\$0.9 million represented one-time bonuses to the Chairman of the Company and the CEO in connection with the successful completion of the IPO. The significant increase in professional fees from US\$0.3 million in 2017 to US\$1.4 million in 2018 was consistent with the change of the Company from a private to a public company, of which the Company is required to be compliant with legal, accounting and other regulatory requirements in both Singapore and Canada. Of the US\$1.4 million professional fees incurred in 2018, approximately US\$0.1 million was related to the quarterly review fee charged by the Company's external auditors, and approximately US\$1.1 million was related to advice on legal and tax restructuring, corporate secretarial services, trademark activities, and development of data and other policies in connection with KEYYES.

Foreign exchange loss of US\$1.5 million for the nine months ended September 30, 2018 (2017: foreign exchange gain of US\$1.0 million) of which US\$0.7 million (2017: foreign exchange gain of US\$0.6 million), US\$0.7 million (2017: US\$0.2 million) and US\$0.1 million (2017: foreign exchange gain of US\$0.2 million) of the exchange loss was attributed to the Singapore business unit, China and Hong Kong business unit, respectively.

*Total Assets.* Total assets increased by US\$2.6 million, from US\$15.3 million as at December 31, 2017 to US\$17.9 million as at September 30, 2018. The increase in total assets is primarily attributable to an increase in cash of US\$2.9 million and intangible assets of US\$0.9 million as a result of the acquisition of trademarks as part of the Restructuring on March 21, 2018, offset by a decrease in inventories of US\$0.4 million and prepayments of \$0.6 million.

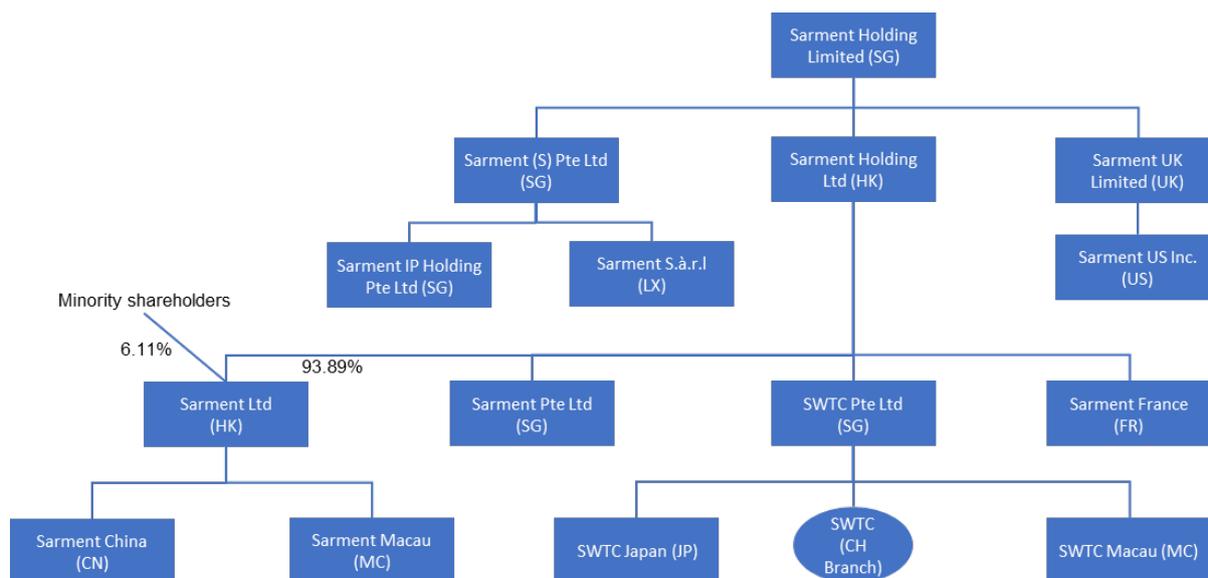
*Total Non-Current Liabilities.* Total non-current liabilities decreased by US\$8.3 million, from US\$18.1 million as at December 31, 2017 to US\$9.8 million as at September 30, 2018. The decrease was primarily due to the conversion of shareholder loans to equity as part of the Restructuring on March 21, 2018, partially offset by an increase in convertible loans of US\$1.0 million.

## **Recent Developments**

The Company converted into a public company limited by shares on August 3, 2018. By converting to a public company limited by shares, Sarment no longer has restrictions on a member's right to transfer ordinary shares in the Company and the Company is permitted to have more than 50 members. In accordance with the conversion of the Company to a public company limited by shares, it has changed its name from "Sarment Holding Pte. Ltd." to "Sarment Holding Limited".

On August 21, 2018, the Company completed the IPO of an aggregate of 6,057,553 ordinary shares at a price of CAD\$3.15 per ordinary share and its shares started trading on the TSX Venture Exchange ("**TSXV**") under the symbol SAIS. Net proceeds of the offering were US\$13.5 million. Concurrent with the completion of the IPO, the Chairman of the Company and the CEO received share-based compensation of US\$0.9 million, which was satisfied by the issuance of 363,452 shares.

The following chart illustrates the Company's corporate structure including details of the jurisdiction of formation of each subsidiary.



All shareholding 100% unless otherwise indicated. All shares are ordinary shares, unless otherwise indicated.

During the three months ended September 30, 2018, the Company has activated its 450th partner in its digital luxury ecosystem for HNWI's. Since the launch of its digital platform KEYYES in the second quarter of this year, the Company has been migrating its network of luxury partners onto the digital marketplace. As at November 21, 2018, of the 1,500 brands and vendors that are part of Sarment's ecosystem, 450 are now connected online. These include Burberry, Ferragamo, Harlan Estate, Boucheron, Ferrari, Lamborghini and Pierre Gagnaire.

On October 25, 2018, the Company announced that it entered into an agreement with Julien Royer, a world renowned chef, in a collaboration with its digital platform KEYYES. Julien Royer, a two-starred Michelin chef and owner of one of the world's top fine dining restaurants, Odette (in Singapore), is now working together with the KEYYES' Gourmet marketplace to offer its community a chance to purchase the exact ingredients that he uses in his restaurant's kitchen. KEYYES also unveiled the Gourmet category of its marketplace during the third quarter of 2018 with Chef Julien Royer as one of its major brand ambassadors to assist in curating its products.

## Liquidity and Capital Resources

### General

Historically, the Company's primary sources of liquidity and capital resources were shareholder loans and advances. The Company's primary requirements for liquidity and capital are working capital and general corporate needs, including development of our technical infrastructure, intellectual property, patents and trademarks. Throughout 2017 and 2018, the Company incurred additional expenses related to the development of our CEM. Additional future liquidity needs will include funding ongoing operating expenses the Company expects to incur to finance growth, including launching new cities on our CEM.

The Company's cash position (cash and cash equivalents) at September 30, 2018 was US\$4.1 million compared to US\$1.3 million at December 31, 2017. As at September 30, 2018, the Company had not yet achieved profitable operations and had accumulated losses of US\$67.7 million since inception. The Company's working capital as at September 30, 2018 was US\$7.2 million (December 31, 2017: working capital deficiency of US\$4.5 million).

To the extent that the Company has negative cash flow from operating activities in any future period, certain of the proceeds from the IPO may be used to fund such negative cash flows from operating activities. In the event that the Company's business does not generate sufficient cash flows from operating activities, it may be required to seek additional equity and/or debt financing.

The Company will need to raise sufficient capital to further develop its business and to repay or refinance its debt obligations. The timing and ability to do so will depend on, among others, the continuing support from shareholders, in addition to the successful implementation of the Company's business objectives. Although the Company has been successful in the past in obtaining financing and restructuring its debt, there is no assurance that it will be able to obtain adequate financing or refinance its debt in the future. As the Company is now a public company, it will also allow the Company to seek financing from other channels previously not available. The Company's ability to continue as a going concern is dependent upon its ability to obtain the necessary financing to meet its ongoing corporate overhead expenditures, discharge its liabilities as they come due and advance the development of its business objectives.

There can be no assurance that the business will generate sufficient cash flows from operations or that future borrowings will be available upon reasonable terms or otherwise available to the Company to service indebtedness, or to make capital expenditures in the future. The future operating performance and the ability to service or extend the Company's indebtedness, will be subject to future economic conditions and to financial, business and other factors, many of which are beyond the Company's control.

## Cash Flows

### Comparative Cash Flow

*Cash flows from operating activities.* Net cash used in operating activities increased from US\$6.2 million in the nine months ended September 30, 2017 to US\$14.6 million in the nine months ended September 30, 2018, an increase of US\$8.4 million. This increase was, in part, due to additional staffing and other costs of approximately US\$3.5 million primarily related to the development of the CEM. In addition, the Company incurred costs of approximately US\$3.0 million in connection with professional services related to the IPO, and a US\$0.5 million increase in office rental expenses as compared to the corresponding period in 2017.

*Cash flows from investing activities.* Net cash used in investing activities during the nine months ended September 30, 2018 was primarily related to the purchase of office equipment.

*Cash flows from financing activities.* Net cash from financing activities increased from US\$6.5 million in the nine months ended September 30, 2017 to US\$17.5 million in the nine months ended September 30, 2018. Net cash generated from financing activities in the nine months ended September 30, 2018 was derived from the net IPO proceeds of US\$13.5 million, proceeds from the issuance of shares of US\$2.0 million from the Restructuring, issuance of convertible loans of US\$6.0 million, a bank loan of US\$1.0 million, offset by repayment of short term loans of US\$5.0 million.

### Shareholder Loans

In 2017, Sarment Hong Kong's Board of Directors decided to restructure the majority of the outstanding shareholder loans by way of converting a portion of such shareholder loans to equity. The aggregate amount outstanding under the shareholder loans before the Restructuring was US\$27.37 million and post-Restructuring the aggregate amount decreased by US\$15.5 million to US\$11.87 million. As at September 30, 2018, the net present value of the shareholder loans of US\$8.801 million (after imputed interest of US\$3.072 million) was included in non-current Loans and Borrowings in the interim condensed consolidated statements of financial position.

The following table shows the outstanding principal amount of the shareholder loans both prior to, and after the completion of the Restructuring.

<u>Shareholder</u>	<u>Loan pre- Restructuring</u>	<u>Loan post- Restructuring</u>	<u>Interest rate</u>	<u>Due Date</u>
Interest-free loans	US\$19,750,000	US\$4,250,000	-	31 January 2021
Interest-bearing loans	US\$7,623,000	US\$7,623,000	3% p.a.	31 January 2021
Total:	US\$27,373,000	US\$11,873,000		

### **Third Party Loans**

During 2016 and 2017, Galia Holdings Inc. ("**Galia**"), of which a former director of Sarment Hong Kong, is the ultimate beneficiary, advanced loans in favour of Sarment Hong Kong in the aggregate principal amount of US\$3 million (the "**Galia Loan**"), which was due on December 31, 2017. Per a deed of amendment dated January 1, 2018, the principal amount of the Galia Loan together with all interest thereon, being approximately US\$0.55 million, was refinanced and converted to a new bridging loan, which Galia Loan bears interest at a rate of 90 days LIBOR + 7.5% per annum. During the period from January 1 to May 31, 2018, the Galia Loan bore interest of LIBOR (90 days) + 7.5% per annum. During the period from June 1 to August 24, 2018, the Galia Loan bore interest of LIBOR (90 days) + 9.5% per annum. The Company repaid this loan on August 27, 2018.

On March 12, 2018 the Company entered into a non-interest bearing convertible loan agreement pursuant to which the lender agreed to provide to the Company a convertible loan in the aggregate amount of US\$2 million. Pursuant to the terms of this agreement, the aggregate outstanding principal amounts under this loan was to be automatically converted into that number of ordinary shares (as adjusted to account for the Share Split) determined by dividing the outstanding principal amount of the loan by US\$2,423.10 on the earlier of (a) the date falling one day after the listing of the Company's ordinary shares on a Canadian stock exchange; or (b) March 12, 2019. Concurrent with the closing of the IPO, the loan was converted to 643,803 shares of the Company.

On April 16, 2018 the Company entered into a facility letter with a bank for a three (3) month bridging loan in an amount equal to US\$1 million. On April 26, 2018, a First Deed of Debenture was executed in favour of the bank granting the bank a floating charge over the Company's wine and spirits inventory in Singapore, which is required to have a cost price of at least US\$1.5 million at all times. The loan bears interest of 1-month LIBOR + 5% per annum or 5% over the bank's 1-month Cost of Funds, whichever is higher. On July 26, 2018, the bank agreed to extend the maturity date of the loan to August 27, 2018. The Company repaid this loan on August 24, 2018.

### **Convertible Loans**

On May 25, 2018, the Company entered into non-interest bearing convertible loan agreements with certain of its shareholders, totalling US\$2 million. These loans will mature on May 24, 2019 and the aggregate outstanding principal amounts under each convertible loan was, on August 22, 2018, automatically converted into that number of ordinary shares determined by dividing the outstanding principal amount of the convertible loan by an amount equal to the offering price in USD using the applicable exchange rate on the date the ordinary shares were listed (C\$3.15). Concurrent with the closing of the IPO, these convertible loans were converted into 829,532 shares of the Company.

On June 28, 2018, the Company entered into non-interest bearing convertible loan agreements with certain of its shareholders, totalling US\$2 million. Pursuant to the terms of the convertible loan agreements, the loans are to mature on February 21, 2020 (being the date falling 18 months after the IPO of the ordinary shares of the Company on August 21, 2018 or June 30, 2020, whichever is earlier). At the option of the lender, the convertible loan may be repaid in cash on the maturity date or the lender may convert the aggregate outstanding principal amounts under each convertible loan into that number of ordinary shares determined by dividing the outstanding principal amount of the convertible loan by an amount equal to the offering price in USD using the applicable exchange rate on the date the ordinary shares are listed.

### **Commitments**

The Company has entered into leases of office premise and warehouses. These leases have an average tenure of between one to three years with no renewal options or contingent rent provisions included in the contracts.

Future minimum rental payable under non-cancellable operating leases at September 30, 2018 are as follows:

<b>Operating leases</b>	<b>US\$'000</b>
Less than one year	531
Later than one year but not later than five years	308
Total	<u>839</u>

### Off-Balance Sheet Arrangements

The Company does not have any off-balance sheet arrangements.

### Related Party Transactions

In addition to related party transactions disclosed elsewhere in this MD&A, the following significant transactions between the Company and related parties took place at terms agreed to between the parties during the period as follows:

(a) Sale and purchase of goods and services

	<b>For the three months ended September 30</b>		<b>For the nine months ended September 30</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
	US\$'000	US\$'000	US\$'000	US\$'000
Sale of finished goods to:				
- Key management personnel	6	–	14	8
- Former director	–	–	64	–
- Shareholders	2	–	14	2
Finance costs to:				
- Directors, including a former director and his controlled entity	423	1,358	1,750	2,588
Share-based compensation:				
- Directors and shareholders	–	–	879	–

(b) Compensation of key management personnel

	<b>For the three months ended September 30</b>		<b>For the nine months ended September 30</b>	
	<b>2018</b>	<b>2017</b>	<b>2018</b>	<b>2017</b>
	US\$'000	US\$'000	US\$'000	US\$'000
Short-term employee benefits	328	217	982	474
Other short-term benefits	60	9	129	146
Share-based compensation	879	–	879	–
	<u>1,267</u>	<u>226</u>	<u>1,990</u>	<u>620</u>
<i>Comprise amounts paid to:</i>				
Directors of the Company	1,033	131	1,340	512
Other key management personnel	234	95	650	108

## Summary of Outstanding Share Data

The Company has 31,794,320 ordinary shares issued and outstanding and 387,968 restricted share units as at November 21, 2018.

## Critical Accounting Policies and Estimates

### *Changes in accounting policies*

The Company has adopted the new standards commencing January 1, 2018.

#### (a) *IFRS 9 Financial Instruments*

In July 2014, the IASB issued the final version of IFRS 9 Financial Instruments that replaces IAS 39 Financial Instruments: Recognition and Measurement and all previous versions of IFRS 9. IFRS 9 brings together all three aspects of the accounting for financial instruments project: classification and measurement, impairment and hedge accounting. IFRS 9 is effective for annual periods beginning on or after January 1, 2018, with early application permitted. Except for hedge accounting, retrospective application is required but providing comparative information is not compulsory. For hedge accounting, the requirements are generally applied prospectively, with some limited exceptions.

#### Impairment

The adoption of IFRS 9 has fundamentally changed the Company's accounting for impairment losses for financial assets by replacing IAS 39's incurred loss approach with a forward-looking expected credit loss ("ECL") approach. IFRS 9 requires the Group to record an allowance for ECLs for all loans and other debt financial assets not held at FVPL.

ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive. The shortfall is then discounted at an approximation to the asset's original effective interest rate.

For trade and other receivables, the Company has applied the standard's simplified approach and has calculated ECLs based on lifetime expected credit losses. The Company has established a provision matrix that is based on the Company's historical credit loss experience with necessary adjustments for forward-looking factors specific to the debtors and the economic environment.

The Company considers a financial asset in default when contractual payments are 270 days past due. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company.

The Company has applied IFRS 9 on a modified retrospective approach, with the initial application date of 1 January 2018. The adoption of the ECL requirements of IFRS 9 did not result in any significant impact in impairment allowances of the Company's debt financial assets

#### (b) *IFRS 15 Revenue from Contracts with Customers*

IFRS 15 establishes a five-step model to account for revenue arising from contracts with customers, and introduces new contract cost guidance. Under IFRS 15, revenue is recognized at an amount that reflects the consideration which an entity expects to be entitled in exchange for transferring goods or services to a customer. The new revenue standard is effective for annual periods beginning on or after January 1, 2018. The Company elected to adopt IFRS 15 using the modified retrospective method.

#### Sale of goods

The Company's contracts with customers for the sale of goods generally include a single performance obligation. The Company has concluded that revenue from sale of inventory should be recognized at the point in time when control of the asset is transferred to the customer, generally on delivery of goods. Therefore, the adoption of IFRS 15 did not have an impact on the timing of revenue recognition. However, the amount of revenue to be recognized was affected by volume rebates granted to certain customers.

### Variable consideration

The Company provides retrospective volume rebates to its customers on all products purchased by the customer once the quantity of products purchased during the period exceeds a threshold specified in the contract. Rebates are offset against amounts payable by the customer on subsequent purchases. Prior to adoption of IFRS 15, the Company estimated the expected volume rebates using the probability-weighted average amount of rebates approach and included a provision for rebates offset against trade and other receivables.

Under IFRS 15, retrospective volume rebates give rise to variable consideration. To estimate the variable consideration to which it will be entitled, the Company applied the 'most likely amount method' for contracts with a single volume threshold and the 'expected value method' for contracts with more than one volume threshold. The selected method that best predicts the amount of variable consideration was primarily driven by the number of volume thresholds contained in the contract. The Company then applies the requirements on constraining estimates of variable consideration. Upon adoption of IFRS 15, the Company assessed the quantum of expected future rebates and concluded the impact from such variable consideration is not material as of January 1, 2018. Hence no cumulative catch-up adjustment to the opening balance of retained earnings as at January 1, 2018 was recorded.

### Storage services

The Company is in the business of sale of wine. Some of their contracts with customers for the sale of wine may be bundled with storage services. Under IFRS 15, storage services is considered a separate performance obligation and hence, the transaction price should be allocated between sale of wine and storage services on a relative stand-alone selling price basis and recognized separately. Upon adoption of IFRS 15, the Company assessed the quantum of transaction price to be allocated to storage services and concluded the impact from such separate performance obligation is not material as of January 1, 2018. Hence no cumulative catch-up adjustment to the opening balance of retained earnings as at January 1, 2018 was recorded.

### Rights of return

Under IFRS 15, the Company estimated the amount of expected returns in determining the transaction price. Company does not expect the impact to be material based on current information. The Company assessed the quantum of expected future returns and concluded the impact is not material as of January 1, 2018. Hence no cumulative catch-up adjustment to the opening balance of retained earnings as at January 1, 2018 was recorded.

## **Standards Issued But Not Yet Effective**

*IFRS 16 Leases.* IFRS 16 requires lessees to recognise most leases on balance sheets to reflect the rights to use the leased assets and the associated obligations for lease payments as well as the corresponding interest expense and depreciation charges. The standard includes two recognition exemptions for lessees - leases of 'low value' assets and short-term leases. The new leases standard is effective for annual periods beginning on or after January 1, 2019.

The Company is currently assessing the impact of IFRS 16, and in the process of analysing the transitional approaches and practical expedients to be elected on transition to IFRS 16 and assessing the possible impact of adoption. The Company expects that the adoption of IFRS 16 will result in an increase in total assets and total liabilities, EBITDA and gearing ratio.

The Company plans to adopt the new standard on the required effective date by applying IFRS 16 retrospectively with the cumulative effect of initial application as an adjustment to the opening balance of retained earnings as at January 1, 2019.

## **Judgments Made In Applying Accounting Policies**

In the process of applying the Company's accounting policies, management has made the following judgments which have the most significant effect on the amounts recognized in the consolidated financial statements:

### *Revenue recognition on consignment arrangements*

Management assesses the revenue recognition of consignment arrangements based on the primary indicators of whether Sarment acts as a principal or agent. The primary indicators are driven by risk and rewards as well as ownership and obligations governing the arrangement. Management uses its judgment to determine whether Sarment acts as a principal to the consignment arrangement. In acting as a principal and primary obligor on the consignment arrangements, Sarment has discretion as to the supplier and product type selection and retail prices of the consignment goods, and bears credit risk for the sale of goods to the end customer.

### *Determination of functional currency*

Sarment measures foreign currency transactions in the respective functional currencies of the Company and its subsidiaries. In determining the functional currencies of the entities in Sarment, judgment is required to determine the currency that mainly influences sales prices for products and services and of the country whose competitive forces and regulations mainly determines the sales prices of its products and services. The functional currencies of the entities in Sarment are determined based on management's assessment of the economic environment in which the entities operate and the entities' process of determining sales prices. Management has assessed that prices are mainly denominated and settled in the respective local currency of the entities owned by Sarment. In addition, most of the entities' costs are mainly incurred in their respective local currency. Therefore, management concluded that the functional currency of the entities of Sarment is their respective local currency.

### **Key Sources Of Estimation Uncertainty**

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

### *Impairment of loans and receivables*

The impact of adoption of IFRS 9 has been separately disclosed above.

### *Deferred tax assets*

Accounting standards require that deferred tax assets can only be recognized for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilized.

Significant management judgment is required to determine the amount of deferred tax assets that can be recognized, based upon the timing and level of future taxable profits together with future tax planning strategies.

In determining the timing and level of future taxable profits together with future tax planning strategies, the Company has considered the probability of expected future cash inflows and overall business strategy. Due to lack of historical utilization trends and uncertainty surrounding future taxable profits, no deferred tax assets are recognized on the unused tax losses for all years.

### *Inventory obsolescence*

Management reviews are made periodically by management on inventories for damaged inventories, obsolescence and decline in net realisable value below cost and records an impairment allowance or written off against the inventories for any such declines. These reviews require the use of judgments and estimates. Possible changes in the estimates could result in revisions to the valuation of inventories.

There was no provision made during the periods presented for obsolete and slow-moving inventories as management has assessed future economic deterioration of those inventories on hand as remote.

### *Provision for sales return*

Management reviewed potential future customer returns using actual historical rates of customer returns. Sarment is of the view that, based on past experience, the actual return rate is insignificant and therefore no provision for sales returns were made.

### *Convertible loans*

The convertible loan issued by the Company on June 28, 2018 is segregated into an embedded derivative liability and debt component. The embedded derivative liability is measured at fair value with changes in value being recorded in the consolidated statements of profit or loss. The option pricing model used to determine the fair value of the embedded derivative liability requires various estimates relating to volatility, interest rates, dividend yields and expected life of the conversion options granted. Fair value inputs are subject to market factors as well as internal estimates.

Given the Company's common shares commenced trading on the TSXV on August 21, 2018, the expected volatility is based on the historical share price volatility of a group of comparable companies in the sector the Company operated over a period similar to the expected life of the options.

## **Financial Risk Management Objectives And Policies**

Sarment is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, and foreign currency risk. The Company's Board of Directors (the "**Board**") reviews and agrees on policies and procedures for the management of these risks, which are executed by the Chief Financial Officer.

The following sections provide details regarding Sarment's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

### ***Credit risk***

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Company's exposure to credit risk arises primarily from trade and other receivables. For cash and short-term deposits, Sarment minimises credit risk by dealing exclusively with high credit rating counterparties.

Sarment's objective is to seek continual revenue growth while minimizing losses incurred due to increased credit risk exposure. Sarment trades with recognised and creditworthy third parties. It is Sarment's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that Sarment's exposure to bad debts is not considered significant. For transactions that do not occur in the country of the relevant operating unit, Sarment does not offer credit terms without the approval of the Chief Financial Officer.

### ***Excessive risk concentration***

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of Sarment's performance to developments affecting a particular industry.

In order to avoid excessive concentrations of risk, Sarment's policies and procedures include specific guidelines to focus on maintaining a diversified portfolio. Identified concentrations of credit risks are controlled and managed accordingly. Sarment does not apply hedge accounting.

## ***Management's Report on Internal Controls over Financial Reporting***

Our Chief Executive Officer and Chief Financial Officer are responsible for establishing and maintaining effective internal controls over financial reporting. The Company's internal controls over financial

reporting are designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. Because of their inherent limitations, internal controls over financial reporting may not prevent or detect misstatements. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation. A material weakness, as defined in National Instrument 52-109 - Certification of Disclosure in Issuers' Annual and Interim Filings ("**NI 52-109**"), is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is reasonable possibility that a material misstatement of the annual or interim financial statements will not be prevented or detected on a timely basis.

There have been no significant changes in the design of the Company's internal controls over financial reporting during the three-month period ended September 30, 2018 that have materially affected, or are reasonably likely to materially affect, the Company's internal controls over financial reporting.

### **Quantitative and Qualitative Disclosures about Market Risk**

Sarment is exposed to certain market risks arising from transactions in the normal course of our business. Such risk is principally associated with foreign exchange.

#### ***Foreign currency exchange risk***

The Company and other entities in Sarment operate with multiple functional currencies. The consolidated financial statements are presented in United States dollars (US\$), which is the functional and presentation currency of the Company's consolidated financial statements. The United States dollar relative to other foreign currencies is subject to fluctuations. Failure to adequately manage foreign exchange risk could adversely affect the Company's business, financial condition, results of operations or prospects and could threaten the Company's ability to satisfy its obligations.

#### ***Transactions and balances***

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiaries and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the end of the reporting period. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was measured.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the end of the reporting period are recognised in profit or loss.

#### ***Consolidated financial statements***

For consolidation purposes, the assets and liabilities of foreign operations are translated into United States Dollars at the rate of exchange ruling at the end of the reporting period and their profit or loss are translated at the exchange rates prevailing at the date of the transactions. The exchange differences arising on the translation are recognised in other comprehensive income. On disposal of a foreign operation, the component of other comprehensive income relating to that particular foreign operation is recognised in profit or loss.

#### **Use Of Proceeds**

There are no significant changes on the intended use of the proceeds from the disclosure previously made in the IPO Prospectus.