# **M?** · Marco Righetto

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Hi! I am Marco. In a nutshell:

- I have 13+ years of experience: Product, Service, and UX design, strategy, and innovation, from early stage startups to world-class consulting and tech corporations.
- I have a track record of delivering tangible outcomes and strategic guidance from complex and ambiguous challenges.
- Systemic approach: built on data, empathy, and creativity. I believe in design, prototyping, and visual storytelling as tools for collaboration, unveiling and fulfilling people's needs, delivering value across stakeholders, and providing elegant simplicity.

# **Work Experience**

#### **SPOTIFY**

Spotify is the world's most popular audio streaming subscription service, with over 574 million users and 226 million subscribers in more than 180 markets.

## Staff Service Designer

Mar 2023 - Feb 2024 (remote)

- Design lead for Moderation capabilities readiness under the Digital Services Act: the novel EU legal framework that regulates on-line platforms to ensure user safety.
  - Aligned 20+ stakeholders from legal requirements to definition-of-done in 3 weeks.
  - Mentored and led a team of 4 designers delivering the MVP across digital touchpoints.
- Design strategist for the evolution of user reporting.

## Senior UX, Product, and Service Designer

Mar 2021 - Feb 2023 (remote)

- Design lead company-wide for Safety by Design.
  - Influenced go-to-market roadmap for 3 new products.
  - Delivered an R&D <> Public Affairs operating model to mitigate safety risks.
  - Delivered a Safety by Design tool hub for R&D, consulted by 20+ product teams.
- Service design lead for the Content Integrity Platform.
  - Aligned 70+ people on customer needs and customer engagement model
  - Raised awareness for the internal platform (80 visits in 3 months, 280+ in 12).
  - Reduced customer onboarding time by 50%.
- Design lead company-wide for compliance with EU regulations on freedom of expression and intellectual property protection, preventing potential liabilities estimated at 15M euros.

## User researcher & Product and Service Designer (Contractor)

Nov 2019 - Mar 2021 (Stockholm / remote)

- Discovery and research lead of 10+ people teams.
- Delivered **insights and a customer needs framework** to prioritize strategic opportunities: used for 2+ years across Spotify's Content Platform (300+ people department).
- Leading design for content compliance across Trust & Safety, Legal, Engineering, Customer Service, and Product stakeholders.

#### FREELANCE CONTRACTOR

# Product, Strategic, and UX Designer

Jul 2019 – Oct 2019 (Gijón, Spain - remote)

Clients included <u>iubenda.com</u> (a pioneering SaaS for legal compliance and consent management, with 100,000 customers in 100+ countries) and <u>aelec.es</u> (the national Spanish association of electric energy companies).

## Parental Sabbatical

Mar 2019 – Jun 2019 (Gijón, Spain)

### IED · ISTITUTO EUROPEO DI DESIGN

IED is the world largest higher education network in the creative field. It spans 11 cities in Italy, Spain, and Brazil, with 10,000+ students per year. My main task was to foster a culture of collaboration and innovation across the network.

## Corporate Director of Innovation

Feb 2018 - Feb 2019 (remote)

- Redesigned and piloted internal communication flows that have resulted in 50% more cross-disciplinary projects than the historical best.
- Piloted a new internal communication practice and tool estimated to achieve an ROI of 220% in 3 years from streamlined internal communications alone.

#### **STREETLIVES**

Streetlives is a nonprofit connecting NYC's homeless and vulnerable communities to social services.

## Member of the Board

May 2021 — Apr 2023 (remote)

• I guided product strategy, community outreach, and customer growth.

## O Co-founder and Director of Product

Aug 2015 – Apr 2021 (New York, NY, USA / Remote)

- Led pro-bono organization's growth from 2 to 15 people.
- Established human-centered product development practices across tech, data, and design
- · Launched a community-led product that enabled users to learn digital and mediation skills.
- Managed a team of 3 pro-bono designers

#### HANZO

Hanzo is a boutique distributed digital product design and development studio working with world-renowned brands, including Zara, BBVA, and Mapfre.

## Senior UX and Service Designer & Team Lead

Jan 2017 - Jan 2018 (Madrid, Spain / remote)

- Shipped through lean and agile methodologies a B2B financial services product that reduced complexity and streamlined deal-offering processes.
- Defined and shipped <u>Savia</u>, a revolutionary B2C healthcare service for the Spanish market, with 440.000+ users.
- Established supportive feedback practices in project teams and at a studio level, resulting in a culture of increased collaboration and higher-quality creative solutions.

Sectors: Banking and financial services, healthcare, education, future of work.

#### IDEO

IDEO is a global design and innovation consultancy that creates positive impact through design.

# Senior Interaction Designer

Jun 2015 - Dec 2016 (New York, NY, USA)

- Consulting work included: insights generation, customer engagement strategy, detailed product design and prototyping, and facilitation of organizational change for clients such as American Express, Nike, Brooklyn Public Library, and Quest Diagnostics.
- I led internal studio projects resulting in:
  - Weekly digital inspiration activities (9-months) that led to more robust portfolio for digital.
  - Shipping an app and facilitating monthly studio-wide feedback sessions.
  - Shipping an internal business intelligence product to optimize pipeline and resources.

#### SUMALL

SumAll's mission was to democratize data through tools for small and medium businesses. Working at a hyper-growth startup (12 to 55 employees in 18 months), I mastered my agile and lean design and product development skills.

## Product and Service Designer & Product Owner

Jan 2014 - Jun 2015 (New York, NY, USA)

- Achieved compound monthly mobile user acquisition rate of 28% over 12 months, getting from ~1k to ~15k mobile sign-ups.
- Increased web user acquisition and reduction of onboarding customer support tickets, optimizing sign-up, onboarding, and first-time experience.
- Led qual and quant customer research that shaped revenue-generating products <u>SumAll</u> <u>Reports</u> and <u>SumAll Insights</u>.

#### FJORD (ACCENTURE SONG)

Fjord was an international design and innovation consultancy focused on designing services and digital products, acquired by Accenture in May 2013. I worked across banking and financial services, media and telco, healthcare, and the public sector.

# Interaction and Service Designer II

Jan 2013 - Dec 2013 (Madrid, Spain)

# • Interaction and Service Designer I

May 2011 — Dec 2012 (Madrid, Spain)

# Interaction design intern

May 2010 — Oct 2010 (Madrid, Spain)

### **Education**

## **MA in Interaction Design**

IUAV University of Venice, Venice, Italy - 110/110 (equivalent to 4.0 GPA)

#### **BA in Mass Media and Communication**

University of Padua, Padua, Italy – Summa cum laude)

# Languages

**English** · Full professional proficiency **Spanish** · Full professional proficiency **Italian** · Native or bilingual proficiency

# **Key honors and awards**

- 2023: Speaker at "Trust & Safety UX Google Monthly Series" on "Beyond customer-centered design"
- 2023: Panelist for "Service Design at Spotify" for the SDN Dallas (200+ participants & 1k+ views)
- 2023: Teaching "Research, Ideation, and Prototyping" strategic design course for Mr.Marcel School
- 2022: Co-author of "Backstage Tickets to the World of Service Design at Spotify"; on spotify.design
- 2018: Speaker at Interaction'18: "Streetlives: Empathy-driven data and product design"
- 2017: Co-author of "How to Design a Meeting That Doesn't Suck"; IDEO blog
- 2016: Speaker at <u>Radical Networks</u>: "StreetlivesNYC: A Crowdsourced Map of Information From and For The Homeless Community in NYC" in New York, USA
- 2016: IDEO lectures on human-centered design and design thinking: at The Metropolitan Museum of Art and Columbia University in New York, NY, USA
- 2014: Co-author of the <u>essay</u> "Tales from the Crick: Experiences and Services When Design Fiction Meets Synthetic Biology" part of the book "Designing For Emerging Technologies" published by O'Reilly Media
- 2013: Winner of the "<u>TV Connect Industry Awards</u>" in the category "Best Multiscreen Service" with Play, designed at Fjord for Telefónica Digital
- 2013: "Hack you! The human body as the next interface frontier": speaker at <u>UX Spain</u>, article coauthor for <u>FastCompany</u>, speaker at <u>Interaction'13</u>
- 2013: Article "¡Hackea mi cuerpo! / Hack you!"; Yorokobu
- 2012-11: "Aura: Wearable Devices for Non-verbal Communication between Expectant Parents":
   Winner of European Youth Award / WSA Young Innovators, leading author in the international journal "Studies in Material Thinking", Auckland University of Technology (New Zealand); speaker at Ambience11 at Borås University, Sweden; speaker at Fjord Kitchen in Berlin, Germany